

FAMOUS DAVES OF AMERICA INC

Form 10-Q

November 05, 2010

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**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q**

**þ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the Quarterly Period Ended October 3, 2010**

**o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
Commission File No. 0-21625**

FAMOUS DAVE S of AMERICA, INC.
(Exact name of registrant as specified in its charter)

Minnesota
(State or other jurisdiction of
incorporation or organization)

41-1782300
(I.R.S. Employer
Identification No.)

**12701 Whitewater Drive, Suite 200
Minnetonka, MN 55343**

(Address of principal executive offices) (Zip code)

Registrant's telephone number, including area code **(952) 294-1300**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes þ No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files. Yes " No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of large accelerated filer, accelerate filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer o	Accelerated Filer o	Non-Accelerated Filer o (Do not check if a smaller reporting company)	Smaller reporting company þ
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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No þ

As of October 29, 2010, 8,419,471 shares of the registrant's Common Stock were outstanding.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
OCTOBER 3, 2010 AND JANUARY 3, 2010
(in thousands)

	October 3, 2010 (Unaudited)	January 3, 2010
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 1,712	\$ 2,996
Restricted cash	111	627
Accounts receivable, net	3,202	3,279
Inventories	2,549	2,198
Deferred tax asset	779	714
Prepaid expenses and other current assets	2,445	1,845
Current portion of notes receivable	409	823
Total current assets	11,207	12,482
Property, equipment and leasehold improvements, net	61,851	54,818
Other assets:		
Notes receivable, less current portion	75	327
Deferred tax asset		206
Other assets	3,312	548
	\$ 76,445	\$ 68,381
LIABILITIES AND SHAREHOLDERS EQUITY		
Current liabilities:		
Current portion of long-term debt and financing lease obligation	\$ 527	\$ 162
Accounts payable	3,790	3,974
Accrued compensation and benefits	3,175	4,337
Other current liabilities	5,006	3,991
Total current liabilities	12,498	12,464
Long-term liabilities:		
Line of credit	13,600	13,500
Long-term debt, less current portion	6,262	
Financing lease obligation less current portion	4,345	4,490
Deferred tax liability	575	
Other liabilities	5,280	4,933
Total liabilities	42,560	35,387

Shareholders' equity:

Common stock, \$.01 par value, 100,000 shares authorized, 8,394 and 9,202 shares issued and outstanding at October 3, 2010 and January 3, 2010, respectively

	84	92
Additional paid-in capital	11,734	17,536
Retained earnings	22,067	15,366

Total shareholders' equity	33,885	32,994
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	\$ 76,445	\$ 68,381
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See accompanying notes to consolidated financial statements.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS
OCTOBER 3, 2010 AND SEPTEMBER 27, 2009
(in thousands, except share and per share data)
(Unaudited)

	Three Months Ended		Nine Months Ended	
	October 3,	September	October 3,	September
	2010	27,	2010	27,
		2009		2009
Revenue:				
Restaurant sales, net	\$ 34,313	\$ 28,763	\$ 98,919	\$ 89,600
Franchise royalty revenue	4,012	4,242	12,208	12,851
Franchise fee revenue	145	80	235	155
Licensing and other revenue	233	220	689	811
Total revenue	38,703	33,305	112,051	103,417
Costs and expenses:				
Food and beverage costs	10,177	8,762	29,121	27,046
Labor and benefits costs	10,944	9,174	31,217	27,857
Operating expenses	9,475	7,760	26,719	23,492
Depreciation and amortization	1,401	1,253	4,070	3,834
General and administrative expenses	4,027	3,701	11,753	11,976
Asset impairment and estimated lease termination and other closing costs	4	446	(68)	119
Pre-opening expenses	219		300	
Gain on acquisition, net of acquisition costs			(2,036)	
Net loss on disposal of property	12	7	20	13
Total costs and expenses	36,259	31,103	101,096	94,337
Income from operations	2,444	2,202	10,955	9,080
Other expense:				
Loss on early extinguishment of debt		(40)		(489)
Interest expense	(238)	(277)	(800)	(1,177)
Interest income	19	26	78	93
Other (expense) income, net	(8)	7	(12)	(1)
Total other expense	(227)	(284)	(734)	(1,574)
Income before income taxes	2,217	1,918	10,221	7,506
Income tax expense	(759)	(679)	(3,520)	(2,579)

Net income	\$ 1,458	\$ 1,239	\$ 6,701	\$ 4,927
Basic net income per common share	\$ 0.17	\$ 0.14	\$ 0.77	\$ 0.54
Diluted net income per common share	\$ 0.17	\$ 0.13	\$ 0.76	\$ 0.54
Weighted average common shares outstanding basic	8,498,000	9,124,000	8,715,000	9,104,000
Weighted average common shares outstanding diluted	8,631,000	9,254,000	8,870,000	9,184,000

See accompanying notes to consolidated financial statements.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
OCTOBER 3, 2010 AND SEPTEMBER 27, 2009
(in thousands)
(Unaudited)

	Nine Months Ended	
	October	September
	3,	27,
	2010	2009
Cash flows from operating activities:		
Net income	\$ 6,701	\$ 4,927
Adjustments to reconcile net income to cash flows provided by operations:		
Depreciation and amortization	4,070	3,834
Gain on acquisition of restaurants	(2,343)	
Asset impairment and estimated lease termination and other closing costs	(68)	119
Net loss on disposal of property	20	13
Loss on early extinguishment of debt		139
Amortization of deferred financing costs	42	47
Inventory reserve		25
Deferred income taxes	716	(89)
Deferred rent	484	207
Stock-based compensation	861	610
Changes in operating assets and liabilities, net of acquisition:		
Restricted cash	516	508
Accounts receivable, net	(189)	521
Inventories	(226)	(49)
Prepaid expenses and other current assets	(552)	(279)
Deposits	(14)	95
Accounts payable	(231)	(1,279)
Accrued compensation and benefits	(1,232)	1,448
Other current liabilities	370	868
Long-term deferred compensation	61	19
Cash flows provided by operating activities	8,986	11,684
Cash flows from investing activities:		
Purchases of property, equipment and leasehold improvements	(3,747)	(1,076)
Acquisition of restaurants	(6,822)	
Payments received on notes receivable	319	37
Cash flows used for investing activities	(10,250)	(1,039)
Cash flows from financing activities:		
Proceeds from long-term debt	6,800	
Proceeds from draws on line of credit	17,100	6,000
Payments on line of credit	(17,000)	(11,000)
Payments for debt issuance costs		(45)
Payments on long-term debt and financing lease obligation	(317)	(5,776)

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Proceeds from exercise of stock options	202	37
Tax benefit for equity awards issued	139	81
Repurchase of common stock	(6,944)	
Cash flows used for financing activities	(20)	(10,703)
Decrease in cash and cash equivalents	(1,284)	(58)
Cash and cash equivalents, beginning of period	2,996	1,687
Cash and cash equivalents, end of period	\$ 1,712	\$ 1,629

See accompanying notes to consolidated financial statements.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(1) Basis of Presentation

We, Famous Dave s of America, Inc. (Famous Dave s or the Company), were incorporated in Minnesota on March 14, 1994. We develop, own, operate and franchise restaurants under the name Famous Dave s . As of October 3, 2010, there were 179 Famous Dave s restaurants operating in 36 states, including 53 company-owned restaurants and 126 franchise-operated restaurants. An additional 92 franchise restaurants were committed to be developed through signed area development agreements as of October 3, 2010.

We prepared these consolidated financial statements in accordance with Securities and Exchange Commission (SEC) Rules and Regulations. These unaudited financial statements represent the consolidated financial statements of Famous Dave s and its subsidiaries as of October 3, 2010 and January 3, 2010 and for the three and nine month periods ended October 3, 2010 and September 27, 2009. The information furnished in these financial statements includes normal recurring adjustments and reflects all adjustments, which are, in our opinion, necessary for a fair presentation. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. These consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in our Form 10-K for the fiscal year ended January 3, 2010 as filed with the SEC.

Due to the seasonality of our business, revenue and operating results for the three and nine months ended October 3, 2010 are not necessarily indicative of the results to be expected for the full year.

(2) Net Income Per Common Share

Basic net income per common share (EPS) is computed by dividing net income by the weighted average number of common shares outstanding for the reporting period. Diluted EPS equals net income divided by the sum of the weighted average number of shares of common stock outstanding plus all additional common stock equivalents, such as stock options, when dilutive.

Following is a reconciliation of basic and diluted net income per common share:

	Three Months Ended		Nine Months Ended	
	October	September	October	September
	3,	27,	3,	27,
	2010	2009	2010	2009
<i>(in thousands, except per share data)</i>				
Net income per common share basic:				
Net income	\$ 1,458	\$ 1,239	\$ 6,701	\$ 4,927
Weighted average shares outstanding	8,498	9,124	8,715	9,104
Net income per common share basic	\$ 0.17	\$ 0.14	\$ 0.77	\$ 0.54
Net income per common share diluted:				
Net income	\$ 1,458	\$ 1,239	\$ 6,701	\$ 4,927
Weighted average shares outstanding	8,498	9,124	8,715	9,104
Dilutive impact of common stock equivalents outstanding	133	130	155	80
Adjusted weighted average shares outstanding	8,631	9,254	8,870	9,184
Net income per common share diluted	\$ 0.17	\$ 0.13	\$ 0.76	\$ 0.54

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**FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

There were 25,500 and 189,125 options outstanding as of October 3, 2010 and September 27, 2009, respectively, that were not available to be included in the computation of diluted EPS because they were anti-dilutive.

(3) Allowance for Doubtful Accounts

Accounts Receivable, Net We provide an allowance for uncollectible accounts on accounts receivable based on historical losses and existing economic conditions, when relevant. We provide for a general bad debt reserve for franchise receivables due to increases in days sales outstanding and deterioration in general economic market conditions. This general reserve is based on the aging of receivables meeting specified criteria and is adjusted each quarter based on past due receivable balances. Additionally, we have periodically established a specific reserve on certain receivables as necessary. Any changes to the reserve are recorded in general and administrative expenses. The allowance for uncollectible accounts was approximately \$118,000 and \$67,000 at October 3, 2010 and January 3, 2010, respectively. Accounts receivable are written off when they become uncollectible, and payments subsequently received on such receivables are credited to allowance for doubtful accounts. Accounts receivable balances written off have not exceeded allowances provided. We believe all accounts receivable in excess of the allowance are fully collectible. If accounts receivable in excess of provided allowances are determined uncollectible, they are charged to expense in the period that determination is made. Outstanding past due accounts receivable are subject to a monthly interest charge on unpaid balances which is recorded as interest income in our consolidated statements of operations. In assessing recoverability of these receivables, we make judgments regarding the financial condition of the franchisees based primarily on past and current payment trends, as well as other variables, including annual financial information, which the franchisees are required to submit to us, as well as other variances.

(4) Public Relations and Marketing Development Fund and Restricted Cash

We have a system-wide Public Relations and Marketing Development Fund, to which Company-owned restaurants, in addition to franchise-operated restaurants on which franchise agreements were signed after December 17, 2003, are required to contribute a percentage of net sales, currently 0.5%, for use in public relations and marketing development efforts throughout the system. The assets held by this fund are considered restricted. Accordingly, we reflect the cash related to this fund in restricted cash and reflect the liability in accounts payable on our consolidated balance sheets as of October 3, 2010 and January 3, 2010. As of October 3, 2010 and January 3, 2010, we had approximately \$111,000 and \$627,000 in this fund, respectively.

(5) Credit Facility and Debt Covenants and Long-Term Debt

The Company and certain of its subsidiaries (collectively known as the Borrower) currently have a Credit Agreement with Wells Fargo Bank, National Association, as administrative agent and lender (the Lender). The Credit Agreement, contains a \$30.0 million revolving credit facility (the Facility) with an opportunity, subject to the Company meeting identified covenants and elections, to increase the commitment to \$50.0 million.

Principal amounts outstanding under the Facility bear interest either at an adjusted Eurodollar rate plus an applicable margin or at a Base Rate plus an applicable margin. The Base Rate is defined in the agreement as the greater of the Federal Funds Rate (0.25% at October 3, 2010) plus 1.5% or Wells Fargo s prime rate (3.25% at October 3, 2010). The applicable margin will depend on the Company s Adjusted Leverage Ratio, as defined, at the end of the previous quarter and will range from 1.00% to 2.00% for Eurodollar Rate Loans and from -0.50% to +0.50% for Base Rate Loans. Unused portions of the Facility will be subject to an unused Facility fee which will be equal to either 0.25% or 0.375% of the unused portion, depending on the Company s Adjusted Leverage Ratio. Our rate for the unused portion of the Facility as of October 3, 2010, was 0.375%. An increase option exercise fee will apply to increased amounts between \$30.0 and \$50.0 million.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Facility contains customary affirmative and negative covenants for credit facilities of this type, including limitations on the Borrower with respect to indebtedness, liens, investments, distributions, mergers and acquisitions, dispositions of assets and transactions with affiliates of the Borrower, among others. The Facility also includes various financial covenants that have maximum target capital expenditures, cash flow ratios, and adjusted leverage ratios. If the Company's Adjusted Leverage Ratio is greater than 3.00 to 1.00, an additional covenant applies that limits the maximum royalty receivable aged past 30 days. In addition, capital expenditure limits include permitted stock repurchase limits (limited to \$10.0 million in aggregate during any 12 month period, and \$20.0 million in aggregate during the term of the agreement).

The Company amended the Credit Agreement on March 4, 2010 in connection with the acquisition of seven New York and New Jersey restaurants (see Note 10). This amendment provided for an additional \$6.8 million of long-term debt in the form of a term loan with a maturity date of March 4, 2017. Principal amounts outstanding under this term loan bear interest at an adjusted Eurodollar rate plus 225 basis points for an interest rate period of one, two, three, or six months. Our current weighted average rate for the third quarter was 2.70%. There is a required minimum annual amortization of 5.0% of the principal balance.

The Credit Agreement currently provides for up to \$3.0 million in letters of credit to be used by the Company, with any amounts outstanding reducing our availability for general corporate purchases, and also allows for the termination of the Facility by the Borrower without penalty at any time. At October 3, 2010 we had \$13.6 million in borrowings under this Facility, and had approximately \$579,000 in letters of credit for real estate locations. We were in compliance with all covenants as of October 3, 2010.

We expect to use any borrowings under the Credit Agreement for general working capital purchases as needed. Under the Facility, the Borrower has granted the Lender a security interest in all current and future personal property of the Borrower.

(6) Other Liabilities

Other liabilities consisted of the following at:

<i>(in thousands)</i>	October 3, 2010	January 3, 2010
Deferred rent	\$ 4,866	\$ 4,404
Lease termination costs		304
Asset retirement obligations	93	89
Other liabilities	321	136
	\$ 5,280	\$ 4,933

(7) Stock Options, Performance Shares, Other Forms of Compensation, and Common Share Repurchases**Stock-based Compensation**

We recognized stock-based compensation expense in our consolidated statements of operations for the three and nine months ended October 3, 2010 and September 27, 2009, respectively, as follows:

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

	Three Months Ended		Nine Months Ended	
	October	September	October	September
	3,	27,	3,	27,
	2010	2009	2010	2009
<i>(in thousands)</i>				
Performance Share Programs:				
2007 Program	\$	\$ (1)	\$	\$ 14
2008 Program	24	24	75	79
2009 Program	61	60	183	188
2010 Program	95		285	
Performance Shares	\$ 180	\$ 83	\$ 543	\$ 281
Director Shares	16	119	216	203
Stock Options				24
Restricted Stock	34	34	102	102
	\$ 230	\$ 236	\$ 861	\$ 610

Performance Shares

As of October 3, 2010, we had three performance share programs in progress. All of these performance share awards qualify for equity-based treatment as required under the FASB Standards Codification for Stock Compensation. Accordingly, we recognize compensation cost for these share-based awards based on their fair value, which is the closing stock price at the date of grant over the requisite service period (i.e. fixed treatment). Participants in each performance share program are entitled to receive a specified number of shares of the common stock (Performance Shares) based upon our achieving a specified percentage of the cumulative total of the earnings per share goals established by our compensation committee for each fiscal year within a three-year performance period (the Cumulative EPS Goal). In the second and third year of any performance share program, the estimated attainment percentage is based on the forecasted earnings per share for that program. For the 2008 and 2009 programs, the attainment percentages were estimated at 90.7% and 100.0%, respectively. In the first year of any program, we estimate the attainment rate to be 100.0%. In accordance with FASB Standards Codification for Stock Compensation, we have recorded compensation net of the estimated non-attainment rates. We will continue to evaluate the need to adjust the attainment percentages in future periods.

During the first quarter of fiscal 2010, we issued 25,925 shares upon satisfaction of conditions under the 2007 performance share program, representing the achievement of approximately 88.5% of the target payout for this program. Recipients elected to forfeit 9,261 of those shares to satisfy tax withholding obligations, resulting in a net issuance of 16,664 shares.

For each of the three programs currently in progress, if the Company achieves at least 80% of the Cumulative EPS Goal, then each recipient will be entitled to receive a percentage of the Target number of Performance Shares granted that is equal to the percentage of the Cumulative EPS Goal achieved, up to 100%. With the 2008 program, if the Company achieves between 100% and 150% of the Cumulative EPS Goal, each recipient will be entitled to receive an additional percentage of the Target number of Performance Shares granted equal to twice the incremental percentage increase in the Cumulative EPS Goal over 100% (e.g., if the Company achieves 120% of the Cumulative EPS Goal, then the recipient will be entitled to receive 140% of his or her Target Performance Share amount). The maximum share payout a recipient will be entitled to receive under the 2009 and the 2010 programs is 100% of the Target number of Performance Shares granted if the Cumulative EPS Goal is met.

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Award Date	Performance Share Program	Target No. of Performance Shares (Originally Granted)⁽¹⁾	No. of Performance Shares (Outstanding at October 3, 2010)⁽²⁾	Estimated Payout of Performance Shares
12/31/2007	2008 Program	78,800	27,000	24,495 ⁽⁴⁾
12/29/2008	2009 Program ⁽³⁾	280,300	267,100	267,100 ⁽⁵⁾
4/1/2010	2010 Program	193,700	191,200	191,200 ⁽⁵⁾

- (1) Assumes achievement of 100% of the applicable cumulative EPS goal.
- (2) Net of forfeitures for employee departures.
- (3) The aggregate target number of performance shares awarded under this program increased significantly over prior years as a result of one-time grants related to the hiring of several new executives and board members in late 2008 and early 2009, and a significantly lower stock price at the grant date.
- (4) Based on achievement of 90.7% of the cumulative EPS goal over the first two years of the performance period.
- (5) Assumes achievement of 100% of the applicable cumulative EPS goal.

Board of Directors Compensation

In May 2009, we awarded our independent board members shares of common stock for their service on our board for May 2009 – April 2010. These shares were unrestricted upon issuance, but would have required repayment of the prorated portion, or equivalent value thereof in cash, in the event that a board member failed to fulfill his or her term of service. In total, 66,000 shares were issued on May 5, 2009, on which date the closing price of our common stock was \$6.72. The total compensation cost of approximately \$444,000 has been reflected in general and administrative expenses in our consolidated statements of operations for fiscal 2009 and fiscal 2010, and was recognized over the term of the director's service from May 2009 to April 2010.

Additionally, during 2009, one-time stock grants were issued to Lisa A. Kro and Wallace B. Doolin commensurate with the additional responsibilities assigned to them upon assuming new positions on the Board of Directors committees. They were granted 25,000 restricted shares each; with a grant date fair values of \$168,000 and \$150,000 on May 5, 2009 and September 29, 2009, respectively. These grants will vest ratably over a period of five years beginning on the date they respectively joined the board.

In fiscal 2010, we are compensating our independent board members with cash, and are expensing it over the term of their board service from May 2010 to April 2011. In 2010, total compensation expense for our board will include approximately \$231,000 of stock-based compensation expense related to board service January – April and approximately \$255,000 of cash compensation expense for service from May – December during the fiscal year.

In total, board of director cash compensation and stock-based compensation expense for the board of directors during the first nine months of fiscal 2010 was \$375,000.

Stock Options

We have adopted a 1995 Stock Option and Compensation Plan, a 1997 Employee Stock Option Plan, a 1998 Director Stock Option Plan and a 2005 Stock Incentive Plan (the "Plans"), pursuant to which we may grant stock options, stock appreciation rights, restricted stock, performance shares, and other stock and cash awards to eligible participants. Under the Plans, an aggregate of 149,842 shares of our Company's common stock remained unreserved

and available for issuance at October 3, 2010.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

In general, the stock options we have issued under the Plans vest over a period of 3 to 5 years and expire 10 years from the date of grant. The 1995 Stock Option and Compensation Plan expired on December 29, 2005, the 1997 Employee Stock Option Plan expired on June 24, 2007, and the 1998 Director Stock Option Plan expired on June 19, 2008. Although incentives are no longer eligible for grant under these plans, each such plan will remain in effect until all outstanding incentives granted thereunder have either been satisfied or terminated.

Information regarding our Company's stock options is summarized below:

Stock Options

	Number of Options	Weighted Average Exercise Price
<i>(number of options in thousands)</i>		
Outstanding at January 3, 2010	351	\$ 5.68
Exercised		
Canceled or expired		
Outstanding at April 4, 2010	351	\$ 5.68
Exercised	(27)	3.34
Canceled or expired		
Outstanding at July 4, 2010	324	\$ 5.88
Exercised	(52)	3.98
Canceled or expired		
Outstanding at October 3, 2010	272	\$ 6.24
Options Exercisable at October 3, 2010	272	\$ 6.24

Common Share Repurchases

On August 6, 2008, our Board of Directors authorized a stock repurchase program that authorized the repurchase of up to 1.0 million shares of our common stock in both the open market or through privately negotiated transactions. During the first nine months of fiscal 2010, we repurchased 892,988 shares for approximately \$6.9 million at an average market price per share of \$7.76, excluding commissions. As of October 3, 2010, we had completed this authorization of 1.0 million shares, for approximately \$7.8 million at an average market price per share of \$7.79, excluding commissions.

Employee Stock Purchase Plan

The Company maintains an Employee Stock Purchase Plan, which gives eligible employees the option to purchase Common Stock (total purchases in a year may not exceed 10 percent of an employee's current year compensation) at 100 percent of the fair market value of the Common Stock at the end of each calendar quarter. There were approximately 1,368 and 2,234 shares purchased with a fair value of \$9.46 and \$5.97 during the third quarter of 2010 and third quarter of 2009, respectively. For the nine months ended October 3, 2010 and September 27, 2009, there were approximately 4,556 shares and 7,629 shares purchased, respectively, with a weighted average fair value of \$8.55 and \$4.98, respectively. For the nine months ended October 3, 2010 and September 27, 2009 the Company recognized no expense related to the stock purchase plan due to it being non-compensatory as defined by IRS

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**FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

(8) Retirement Savings Plans

401(k) Plan

We have a pre-tax salary reduction/profit-sharing plan under the provisions of Section 401(k) of the Internal Revenue Code, which covers employees meeting certain eligibility requirements. In fiscal 2010, we will match 25.0%, and in fiscal 2009, we matched 25.0%, respectively, of the employee's contribution up to 4.0% of their earnings. Employee contributions were approximately \$138,000 and \$121,000 for the third quarter of fiscal years 2010 and 2009, respectively. The employer match was \$22,000 and \$19,000 for the third quarter of fiscal years 2010 and 2009, respectively. For the nine months ended October 3, 2010 and September 27, 2009, eligible participants contributed approximately \$455,000 and \$399,000, respectively, to the plan and the Company provided matching funds of approximately \$71,000 and \$61,000. There were no discretionary contributions to the Plan during the nine months of fiscal years 2010 or 2009.

Non-Qualified Deferred Compensation Plan

We have a Non-Qualified Deferred Compensation Plan effective as of February 25, 2005 (the Plan). Eligible participants are those employees who are at the director level and above and who are selected by the Company to participate in the Plan. Participants must complete a deferral election each year to indicate the level of compensation (salary, bonus and commissions) they wish to have deferred for the coming year. This deferral election is irrevocable except to the extent permitted by the Plan Administrator, and the Regulations promulgated by the IRS. During fiscal 2010 and fiscal 2009, we are matching 25% of the first 4.0% contributed and paying a declared interest rate of 6.0% on balances outstanding. The Board of Directors administers the Plan and may change the rate or any other aspects of the Plan at any time.

Deferral periods are limited to the earlier of termination of employment or not less than three calendar years following the end of the applicable Plan Year. Extensions of the deferral period for a minimum of five years are allowed provided an election for extension is made at least one year before the first payment affected by the change. Payments can be in a lump sum or in equal payments over a two-, five- or ten-year period, plus interest from the commencement date.

The Plan assets are kept in an unsecured account that has no trust fund. In the event of bankruptcy, participants entitled to future payments under the Plan would have no greater rights than that of an unsecured general creditor of the Company and the Plan confers no legal rights for interest or claim on any specific assets of the Company. Benefits provided by the Plan are not insured by the Pension Benefit Guaranty Corporation (PBGC) under Title IV of the Employee Retirement Income Security Act of 1974 (ERISA), because the pension insurance provisions of ERISA do not apply to the Plan.

For the quarter ended October 3, 2010 and September 27, 2009, eligible participants contributed approximately \$21,000 and \$16,000 to the Plan, respectively, and the Company provided matching funds and interest of approximately \$13,000 and \$15,000, respectively. For the nine months ended October 3, 2010 and September 27, 2009, eligible participants contributed approximately \$65,000 and \$49,000, respectively, to the Plan and the Company provided matching funds and interest of approximately \$42,000 and \$46,000, respectively.

(9) Asset Impairment and Estimated Lease Termination and Other Closing Costs

During the first quarter of 2010, we executed a lease termination agreement for our previously closed Marietta Georgia restaurant. The termination fees were approximately \$506,000, including commissions. The termination resulted in a gain of approximately \$84,000, which represents the difference between the amount of the termination payment, including commission, and the remaining lease reserve for this location. This gain was

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

reflected as a credit to asset impairment and estimated lease termination and other closing costs in our consolidated statement of operations.

The Company recorded costs for restaurants previously closed of approximately \$4,000 and \$26,000 during the third quarter of fiscal 2010 and fiscal 2009, respectively. For the nine months ended October 3, 2010 and September 27, 2009, the costs for closed restaurants were approximately \$16,000 and \$151,000, respectively.

(10) Acquisition of Seven Restaurants in New York and New Jersey

On March 3, 2010, the Company purchased the assets of seven of nine Famous Dave's restaurants located in New York and New Jersey previously owned and operated by a Famous Dave's franchisee, North Country BBQ Ventures, Inc. These assets were purchased under Section 363 of Chapter 11 of the U.S. Bankruptcy Code and the acquisition was approved by the United States Bankruptcy Court for the District of New Jersey. The Company did not assume any liabilities except for the outstanding gift cards that the Company chose to honor. Famous Dave's of America, Inc. continues to operate the restaurants. For the two restaurants that were not acquired; one was subsequently closed and the other was purchased out of bankruptcy by another buyer who assumed the existing franchise agreement.

The purchase price for the seven restaurants of approximately \$7.4 million was offset by approximately \$649,000 of pre- and post-petition notes receivable of the Company due and payable from the seller, resulting in a net cash payment of \$6.8 million, which was funded by a term loan from Wells Fargo Bank, N.A. See Note 5, Credit Facility and Debt Covenants and Long-Term Debt, for the specific terms and conditions for this term loan. This acquisition was accounted for using the purchase method of accounting in accordance with FASB Standards Codification for Business Combinations.

The net assets acquired were recorded based on their fair market values at the acquisition date as follows (*in thousands*):

Inventory	\$ 125
Property, equipment, and leasehold improvements	7,262
Other assets ⁽¹⁾	2,843 ⁽²⁾
Gift card liability	(312)
Lease interest liabilities	(138) ⁽²⁾
Asset disposal costs	(2)
 Fair market value of the net assets acquired	 \$ 9,778

(1) Other assets are comprised of approximately \$1.4 million of liquor licenses, \$1.4 million of lease interest assets and \$16,000 of security deposits for various operating leases.

(2) Lease interest assets and lease interest liabilities will be amortized ratably to occupancy costs which is reflected in operating expenses in the Company's consolidated statement of operations.

The excess of the aggregate fair market value of the assets acquired over the purchase price was allocated to gain on acquisition of approximately \$2.3 million and is reflected in the statement of operations for the period ended October 3, 2010. The Company incurred approximately \$386,000 of costs associated with the acquisition, \$79,000 of which were incurred in fiscal 2009, and \$307,000 of which were incurred in 2010. The 2010 acquisition-related costs are reflected as a net adjustment to the gain on the acquisition in the statement of operations for the period ended October 3, 2010.

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The following unaudited pro forma information presents a summary of the results of operations of the Company assuming the acquisition of the seven restaurants described above occurred at the beginning of the period presented as required by FASB Standards Codification for Business Combinations. Pro Forma results were based on the previous owners non-audited financial statements. These results were then adjusted for the impact of certain acquisition-related items, such as: additional amortization of identified intangible assets, additional depreciation expense of property and equipment recorded at fair market value, increased occupancy costs, increased interest expense on acquisition debt, inclusion of transaction-related charges and related income tax effects. We evaluated this acquisition for significance according to the Security and Exchange Commission (SEC) Rules 3-05 and 1-02(w), and this acquisition was not deemed to be significant hence, this methodology is deemed appropriate.

The pro forma financial information is presented for informational purposes only and is not indicative of the results of operations that would have been achieved if the acquisition had taken place at the beginning of the period presented, nor is it indicative of future operating results. Both periods presented reflect the net gain on the acquisition.

	Three Months Ended		Nine Months Ended	
	September		September	
<i>Pro Forma Results (unaudited)</i>	October 3,	27,	October 3,	27,
<i>(in thousands except per share data)</i>	2010	2009	2010	2009
Revenue	\$38,703	\$ 38,105	\$114,397	\$ 117,621
Net income	1,458	1,498	6,711	7,055
Net income per common share-basic	0.17	0.16	0.77	0.77
Net income per common share-diluted	0.17	0.16	0.76	0.77

(11) Supplemental Cash Flow Information

	Nine Months Ended	
	September	
<i>(in thousands)</i>	October 3,	27,
	2010	2009
Cash paid for interest	\$ 754	\$ 1,192
Cash paid for taxes	\$ 983	\$ 321

Non-cash investing and financing activities:

Accrued property and equipment purchases	\$ 114	\$ 158
Reclassification of additional-paid-in-capital to payroll taxes payable for performance shares issued	\$ 68	\$ 28
Redemption of note receivable due to the acquisition of franchise restaurants	\$ 613	\$
Reverse tax shortfall for equity awards issued	\$	\$ (76)
Issuance of common stock to independent board members	\$	\$ 322

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES

Item 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

OVERVIEW

Famous Dave s of America, Inc. was incorporated as a Minnesota corporation in March 1994 and opened its first restaurant in Minneapolis in June 1995. As of October 3, 2010, there were 179 Famous Dave s restaurants operating in 36 states, including 53 company-owned restaurants and 126 franchise-operated restaurants. An additional 92 franchise restaurants were in various stages of development as of October 3, 2010.

Fiscal Year

Our fiscal year ends on the Sunday closest to December 31st. Our fiscal year is generally 52 weeks; however, it periodically consists of 53 weeks. The current fiscal year, which ends on January 2, 2011 (fiscal 2010) consists of 52 weeks while the prior fiscal year, which ended on January 3, 2010 (fiscal 2009) consisted of 53 weeks.

Revenue

Our revenue consists of restaurant sales, franchise-related revenue, and licensing and other revenue. Our franchise-related revenue is comprised of area development fees, initial franchise fees, and continuing royalty payments. Our area development fee consists of a one-time, non-refundable payment equal to \$10,000 per restaurant in consideration for the services we perform in preparation of executing each area development agreement. Substantially all of these services, which include but are not limited to conducting market and trade area analysis, a meeting with Famous Dave s Executive Team, and performing potential franchise background investigation, are completed prior to our execution of the area development agreement and receipt of the corresponding area development fee. As a result, we recognize this fee in full upon receipt. Our initial, non-refundable, franchise fee typically ranges from \$30,000 to \$40,000 per restaurant, of which \$5,000 is recognized immediately when a franchise agreement is signed, reflecting the commission earned and expenses incurred related to the sale. The remaining non-refundable fee of \$25,000 to \$35,000 is included in deferred franchise fees and is recognized as revenue when we have performed substantially all of our obligations, which generally occurs upon the franchise entering into a lease agreement for the restaurant(s). The franchise agreement represents a separate and distinct earnings process from the area development agreements. Franchisees are also required to pay us a monthly royalty equal to a percentage of their net sales, which has historically varied from 4% to 5%. In general, new franchises pay us a monthly royalty of 5% of their net sales.

During 2010 and 2009, we offered a reduced royalty rate for twelve months from date of opening for franchisees that opened restaurants during 2010 and 2009. This program was expected to end at the end of fiscal 2010. However, because of continued difficult economic environment and scarcity of capital for development, we decided to modify and extend this growth incentive program. The modification offers new and existing franchisees reduced levels of franchise royalties, based on a sliding scale, for new restaurants opened during 2011. We believe that this program will provide the support, as well as, the incentive, to continue to add new Famous Dave s locations during 2011.

Costs and Expenses

Restaurant costs and expenses include food and beverage costs, labor and benefits costs, operating expenses which include occupancy costs, repair and maintenance costs, supplies, advertising and promotion, and restaurant depreciation and amortization. Certain of these costs and expenses are variable and will increase or decrease with sales volume. The primary fixed costs are corporate and restaurant management salaries and occupancy costs. Our experience is that when a new restaurant opens, it incurs higher than normal levels of labor and food costs

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until operations stabilize, usually during the first three to four months of operation. As restaurant management and staff gain experience following a restaurant's opening, labor scheduling, food cost management and operating expense control typically improve to levels similar to those at our more established restaurants.

General and Administrative Expenses

General and administrative expenses include all corporate and administrative functions that provide an infrastructure to support existing operations and support future growth. Salaries, bonuses, associate benefits, legal fees, accounting fees, consulting fees, travel, rent and general insurance are major items in this category. Additionally, we record expense for Managers In Training (MIT's) in this category for approximately six weeks prior to a restaurant opening. We also provide franchise services for which the revenue is included in other revenue and the expenses are included in general and administrative expenses.

The following table presents items in our unaudited consolidated statements of operations as a percentage of net restaurant sales or total revenue, as indicated, for the following periods:

	Three Months Ended		Nine Months Ended	
	October	September	October	September
	3,	27,	3,	27,
	2010	2009	2010	2009
Food and beverage costs ⁽¹⁾	29.7%	30.5%	29.4%	30.2%
Labor and benefits ⁽¹⁾	31.9%	31.9%	31.6%	31.1%
Operating expenses ⁽¹⁾	27.6%	27.0%	27.0%	26.2%
Depreciation & amortization (restaurant level) ⁽¹⁾	3.7%	3.9%	3.7%	3.8%
Depreciation & amortization (corporate level) ⁽²⁾	0.4%	0.4%	0.4%	0.4%
General and administrative ⁽²⁾	10.4%	11.1%	10.5%	11.6%
Pre-opening expenses and net loss on disposal of property ⁽¹⁾	0.7%		0.3%	
Asset impairment and estimated lease termination and other closing costs ⁽¹⁾		1.6%	(0.1)%	0.1%
Gain on acquisition, net of acquisition costs ⁽¹⁾			(2.1)%	
Total costs and expenses ⁽²⁾	93.7%	93.4%	90.2%	91.2%
Income from operations ⁽²⁾	6.3%	6.6%	9.8%	8.8%

(1) As a percentage of restaurant sales, net

(2) As a percentage of total revenue

(3) Data regarding our restaurant operations as presented in the table, includes sales, costs and expenses associated with our Rib Team,

which realized net income of \$23,000 and \$38,000 for the three months ended October 3, 2010 and September 27, 2009, respectively. The Rib Team netted a loss of \$11,000 and realized net income of \$10,000 for the nine months ended October 3, 2010 and September 27, 2009, respectively. Our Rib Team travels around the country introducing people to our brand of barbeque, building brand awareness.

The following discussion and analysis of financial condition and results of operations should be read in conjunction with the accompanying unaudited consolidated financial statements and notes, and the audited consolidated financial statements and notes included in our Form 10-K for the fiscal year ended January 3, 2010.

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Total Revenue

Total revenue of approximately \$38.7 million for the third quarter of fiscal 2010 increased approximately \$5.4 million, or 16.2%, from total revenue of \$33.3 million in the comparable quarter in fiscal 2009. For the nine months ended October 3, 2010, total revenue of approximately \$112.1 million increased approximately \$8.6 million, or 8.3% over revenue of approximately \$103.4 million, for the nine months ended September 27, 2009. This year to date increase reflects an 10.4% increase in company-owned restaurant sales partially offset by a decrease in franchise royalty revenue of 5.0% for the nine months ending October 3, 2010. The decrease in royalty revenue reflects the impact of lost royalties from the New York and New Jersey franchisee acquisition as well as a 0.8% comparable sales decrease.

Restaurant Sales, net

Restaurant sales for the third quarter of fiscal 2010 were approximately \$34.3 million, compared to approximately \$28.8 million for the same period in fiscal 2009. Restaurant sales for the nine months ended, October 3, 2010 were approximately \$98.9 million compared to approximately \$89.6 million for the nine months ended September 27, 2009, reflecting a 10.4% increase. Third quarter restaurant sales increased 19.3% year over year, primarily reflecting the sales from the seven New York and New Jersey restaurants acquired in the first quarter, sales from our new company-owned restaurant in Bel Air, Maryland which opened in August of 2010, and a comparable sales increase of 2.4% that included a weighted average price increase of approximately 1.0%. Of the 2.4% comparable sales increase, dine-in represented 0.7%, To-Go accounted for 0.7%, and catering 1.0%. Off-premise sales were 32.1% of total sales for the third quarter of fiscal 2010, with catering representing 12.1% and To-Go representing 20.0%. This compares to off-premise sales of 32.8% for prior year's third quarter.

Franchise-Related Revenue

Franchise-related revenue consists of royalty revenue and franchise fees, which include initial franchise fees and area development fees. Franchise-related revenue was approximately \$4.2 million for the third quarter of fiscal 2010, compared to \$4.3 million for the third quarter 2009. This decline reflects a net decrease of five franchise restaurants year over year. Seven new franchise restaurants opened since the third quarter of 2009, five restaurants closed, and seven restaurants became company-owned locations. One new franchise restaurant opened during the third quarter in San Jose, California. There were 126 franchise-operated restaurants open at October 3, 2010 compared to 131 franchise-operated restaurants open at September 27, 2009. The decrease in franchise royalty revenue was partially offset by a comparable sales increase for franchise restaurants of 0.7%. Approximately 55% of the franchise restaurants reported positive comparable sales during the third quarter.

Franchise-related revenue was approximately \$12.4 million for the nine months ended October 3, 2010 compared to approximately \$13.0 million for the nine months ended September 27, 2009, primarily reflecting a year-over-year decrease in royalty revenue of 5.0% for the nine month timeframe. The decrease in royalty revenue reflects the impact of lost royalties from the New York and New Jersey franchisee acquisition as well as a 0.8% comparable sales decrease.

Licensing and Other Revenue

Licensing revenue includes royalties from a retail line of business, including sauces, rubs, marinades and seasonings. Other revenue includes opening assistance and training we provide to our franchise partners. For the third quarter of fiscal 2010, the licensing royalty revenue was approximately \$130,000 compared to approximately \$124,000 for the comparable period of fiscal 2009. Licensing royalty revenue was approximately \$507,000 for the nine months ended October 3, 2010 as compared to \$439,000 for the comparable period of fiscal 2009.

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Other revenue for the fiscal 2010 third quarter was approximately \$103,000 compared to \$96,000 for the comparable prior year quarter. Other revenue for the nine months ended nine months ended 2010 was approximately \$182,000 compared to approximately \$372,000 for the comparable period of fiscal 2009 due to fewer franchise-operated restaurants that opened during the first nine months of fiscal 2010 compared to the first nine months of fiscal 2009.

Same Store Net Sales

It is our policy to include in our same store net sales base, restaurants that are open year round and have been open at least 24 months. Same store net sales for company-owned restaurants for the third quarter of fiscal 2010 increased 2.4%, compared to fiscal 2009's third quarter decrease of 6.8%. At the end of the third quarter of fiscal 2010 and the third quarter of fiscal 2009, there were 42 and 38 restaurants, respectively, included in this base. Same store net sales for company-owned restaurants open at least 24 months for the nine months ended October 3, 2010 decreased 0.3%, compared to fiscal 2009's nine months ended September 27, 2009 decrease of 7.3%. For the nine months ended October 3, 2010 and September 27, 2009, there were 41 and 38 restaurants, respectively, included in the company-owned 24 month comparable sales base.

Same store net sales for franchise-operated restaurants for the third quarter of fiscal 2010 increased 0.7%, compared to a decrease of 9.5% for the prior year comparable period. For the third quarter of 2010 and the third quarter of 2009, there were 102 and 100 restaurants, respectively, included in the franchise-operated comparable sales base. Neither franchise-operated comparable sales nor company-owned comparable sales include the results of the seven franchise restaurants acquired in March of 2010. These restaurants will enter the company-owned comparable sales base in March 2011.

Same store net sales on a 24 month basis for franchise-operated restaurants for the first nine months of fiscal 2010 and fiscal 2009 decreased 0.8% and 8.8%, respectively. For the first nine months of fiscal 2010 and fiscal 2009, there were 95 and 92 restaurants, respectively, included in the franchise-operated 24 month comparable sales base.

Average Weekly Net Sales and Operating Weeks

The following table shows company-owned and franchise-operated average weekly net sales and company-owned and franchise-operated operating weeks for the third quarter of fiscal 2010 and fiscal 2009:

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	Three Months Ended		Nine Months Ended	
	October 3, 2010	September 27, 2009	October 3, 2010	September 27, 2009
Average Weekly Net Sales (AWS):				
Company-Owned	\$ 50,106	\$ 47,706	\$ 49,927	\$ 49,427
Full-Service	\$ 51,557	\$ 48,958	\$ 51,531	\$ 51,121
Counter-Service	\$ 36,381	\$ 37,438	\$ 35,340	\$ 36,401
Franchise-Operated	\$ 53,367	\$ 53,524	\$ 54,057	\$ 54,870
AWS 2005 and Post 2005: ⁽¹⁾				
Company-Owned	\$ 57,343	\$ 55,340	\$ 56,946	\$ 58,909
Franchise-Operated	\$ 56,740	\$ 57,683	\$ 58,002	\$ 60,201
AWS Pre-2005: ⁽¹⁾				
Company-Owned	\$ 45,791	\$ 45,011	\$ 46,183	\$ 46,112
Franchise-Operated	\$ 47,567	\$ 47,472	\$ 47,470	\$ 47,326
Operating Weeks:				
Company-Owned	680	598	1,969	1,807
Franchise-Operated	1,607	1,684	4,826	4,934

(1) Provides further delineation of AWS for restaurants opened during the pre-fiscal 2005, and restaurants opened during the post-fiscal 2005, timeframes.

Food and Beverage Costs

Food and beverage costs for the third quarter of fiscal 2010 were approximately \$10.2 million or 29.7% of net restaurant sales, compared to approximately \$8.8 million or 30.5% of net restaurant sales for the third quarter of fiscal 2009. As a percentage of dine-in sales, our adult beverage sales at our company-owned restaurants were 8.8% and 8.4% for the third quarter of fiscal 2010 and 2009, respectively.

Food and beverage costs for the first nine months of fiscal 2010 were approximately \$29.1 million or 29.4% of net restaurant sales compared to approximately \$27.0 million or 30.2% of net restaurant sales for the comparable period of fiscal 2009. Several factors contributed to this decrease, including strategic utilization of our supplier network, prudent commodity administration, and the continual focus, visibility and optimization that our food cost management system brings.

Our pork contract is locked in through December 2011. By locking in this pork contract, we were able to manage our largest commodity and position ourselves favorably against the current pork markets. As a result, even though we blended in a higher cost in June of this year, we will still see approximately 2.0% favorability for fiscal 2010

compared to fiscal 2009's pricing. Our chicken pricing is locked through 2010 at an average cost increase of approximately 2.5% over fiscal 2009. Our current brisket contract is firm through 2010 at an average cost increase of 5.2% over 2009. Hamburger is locked through the end of the year and is essentially flat compared to 2009. Our seafood contracts are locked in through 2010, with the exception of our catfish contract which is locked in through April of 2011, at a blended cost increase of approximately 5.4% over fiscal 2009. Lastly, we will have an approximate 3.1% price decrease for our side items, including french fries, corn and beans to name a few, as compared to fiscal 2009, due to the strategic utilization of our supplier network.

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For the fiscal 2010 timeframe, we expect a 60 - 70 basis point decrease in food and beverage costs as a percent of sales year over year.

In 2011, we expect that pork prices will be approximately 2.3% higher on an annualized basis than fiscal 2010's pricing. We are watching the chicken markets closely to determine our best strategy for 2011; however, we are anticipating significant price increases as we look into next year. In addition to our current brisket contract, we recently secured a new brisket contract from January 2011 to April 2011 that provides for a price increase of 9.5% over fiscal 2010 pricing. Although this is a significant increase, we believe we will be able to obtain a higher yield on a new raw brisket product which we expect will completely offset this price increase. We expect that the brisket market is will continue to rise in 2011, and we will watch this market closely to determine our best timing to secure pricing for the remainder of 2011. We are currently preparing to contract hamburger for fiscal 2011 with the expectation of a moderate price increase for 2011. We will continue to watch the seafood markets closely for the signs of their direction in early 2011.

Labor and Benefits Costs

Labor and benefits costs for the three months ended October 3, 2010 were approximately \$10.9 million or 31.9% of net restaurant sales, compared to approximately \$9.2 million or 31.9% of net restaurant sales for the three months ended September 27, 2009. Labor and benefits as a percentage of net restaurant sales were flat to the prior year, primarily due to increased employee benefit costs and the normalizing of the New York, New Jersey, and Bel Air restaurants, which were essentially offset by savings from operating below our full manager matrix and sales leverage.

Labor and benefits for the nine months ended October 3, 2010 were approximately \$31.2 million or 31.6% of net restaurant sales, compared to approximately \$27.9 million or 31.1% of net restaurant sales for the nine months ended September 27, 2009.

We expect that for 2010, labor and benefits costs as a percentage of sales, will be approximately 30 - 40 basis points higher than fiscal 2009's percentage primarily due to higher than anticipated employee benefit costs.

Operating Expenses

Operating expenses for the third quarter of fiscal 2010 were approximately \$9.5 million or 27.6% of net restaurant sales, compared to operating expenses of approximately \$7.8 million or 27.0% of net restaurant sales for the third quarter of fiscal 2009. We continue to see increased occupancy, supply, repair and maintenance and utility costs associated with the addition of the New York and New Jersey restaurants. Also, we are experiencing higher operating costs with our new company-owned restaurant in Bel Air as it continues to normalize after its opening. These increases were partially offset by lower advertising costs year over year.

Operating expenses for the nine months ended October 3, 2010 were approximately \$26.7 million or 27.0% of net restaurant sales, compared to approximately \$23.5 million or 26.2% of net restaurant sales for the nine months ended September 27, 2009.

For fiscal 2010, advertising expense will be approximately 3.3% of net sales, including a 0.5% contribution to the National Ad Fund. Operating expenses as a percentage of net sales for fiscal 2010, will be approximately 100 - 110 basis points higher than 2009's percentage due to higher than anticipated utility, repair and maintenance, and other direct operating costs.

Table of Contents**FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES*****Depreciation and Amortization***

Depreciation and amortization expense for the third quarter of 2010 was approximately \$1.4 million or 3.6% of total revenue compared to \$1.3 million, or 3.8% of total revenue for the third quarter of fiscal 2009. Depreciation and amortization expense for the nine months ended October 3, 2010 and September 27, 2009 was approximately \$4.1 million and \$3.8 million, respectively, and was 3.6% and 3.7%, respectively, of total revenue.

We affirm that the 2010 capital expenditures will be approximately \$5.5 million. This includes final payments on our Bel-Air restaurant, key re-modeling projects at a handful of our existing restaurants, additional investments in leaseholds, furniture and equipment at several of our other existing restaurants and various corporate infrastructure projects.

For the remainder of 2010, we expect depreciation as a percent of total revenue to be flat to 10 basis points lower, as compared to 2009, due to increased capital spending offset by revenue leverage.

Pre-opening Expenses

Pre-opening expenses consist of labor, food, utilities, training and rent costs incurred prior to the opening of a restaurant. Included in pre-opening costs is pre-opening rent for approximately 16 weeks prior to opening but this will vary based on lease terms. During the third quarter of 2010, we had \$219,000 of pre-opening expenses consisting of pre-opening rent and other pre-opening expenses for our new company-owned location in Bel Air, Maryland. During the nine months ended October 3, 2010 we had \$300,000 of pre-opening expenses which included pre-opening rent and other pre-opening expenses for our new company-owned location in Bel Air, Maryland. We did not open any company owned restaurants in 2009, and thus did not have any pre-opening expenses. We plan to continue our company-owned unit growth in 2011, with at least one new company-owned restaurant.

General and Administrative Expenses

General and administrative expenses for the third quarter of 2010 were approximately \$4.0 million or 10.4% of total revenue, compared to approximately \$3.7 million or 11.1% of total revenue for the third quarter of fiscal 2009. General and administrative expenses as a percent of total revenue, excluding bonus, stock-based compensation, and board of directors cash compensation were 8.4% for the third quarter of 2010 and 9.2% for the third quarter of 2009. General and administrative expenses for the first nine months of fiscal 2010 were approximately \$11.8 million or 10.5% of total revenue compared to approximately \$12.0 million or 11.6% of total revenue for the first nine months of fiscal 2009.

For the third quarter, board of director cash and stock-based compensation expense was \$325,000 compared to stock-based compensation expense of \$236,000 for the third quarter of 2009. This year over year change reflects a higher stock price in 2010. Including performance shares for the 2010 program, previous grants to the board of directors for the 2009-2010 board year and previous one-time grants made in 2009 for our newest board of director members, we are expecting stock-based and board of director cash compensation to be approximately \$1.3 million in fiscal 2010, as follows (in thousands):

Performance Shares	Restricted Stock Units	Board of Directors Shares	Board of Directors Cash Compensation	Total
\$724	\$136	\$231	\$255	\$1,346

We expect that general and administrative expenses as a percentage of revenue, will be approximately 100 - 110 basis points favorable to 2009's percentage due to increased leverage and a continued focus on controlling administrative costs. In the fourth quarter of 2009, there was a positive 20 basis point impact from the 53rd week.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES

During the last two years, we focused on prudently cutting general and administrative expenses in ways that did not affect the guests' restaurants experiences or our relationships with franchise partners. As we look into 2011, we expect to reinvest for our growth in these two areas, particularly with regards to our franchise system, and consequently expect that our general administrative expense for 2011 will be higher, as a percentage of revenue, than 2010.

Interest Expense

Interest expense was approximately \$238,000 or 0.6% of total revenue for the third quarter of fiscal 2010, compared to approximately \$277,000 or 0.8% of total revenue for the comparable time frame of fiscal 2009. This category includes interest expense for notes payable, financing lease obligations, our line of credit, and a company match and interest for deferrals made under our non-qualified deferred compensation plan. Interest expense in the third quarter decreased 14.1%, year over year, due to the early retirement of one high interest rate note in the fourth quarter of 2009 and a lower average balance on our line of credit during the third quarter of 2010 compared to 2009. These savings were partially offset by the addition of the term loan during the first quarter of 2010.

Interest expense was approximately \$800,000 or 0.7% of total revenue for the first nine months of fiscal 2010 and approximately \$1.2 million or 1.1% of total revenue for the first nine months of fiscal 2009. We expect interest expense for 2010 to be approximately 20 - 30 basis points lower as a percentage of revenue due to leverage, favorable interest rates, and the pay off of the high interest rate notes in 2009.

Interest Income

Interest income was approximately \$19,000 and \$26,000 for the third quarter of fiscal 2010 and fiscal 2009, respectively. Interest income was approximately \$78,000 and \$93,000 for the first nine months of fiscal 2010 and fiscal 2009, respectively. Interest income reflects interest received on short-term cash and cash equivalent balances.

Provision for Income Taxes

For the third quarter of 2010, we recorded an estimated provision for income taxes of approximately \$759,000 or 34.2% of income before income taxes, compared to a tax provision of approximately \$679,000 or 35.4% of income before income taxes, for the third quarter of 2009. We estimate an effective tax rate of approximately 34.4% for fiscal 2010. For the nine months ended October 3, 2010, our tax provision was approximately \$3.5 million, or 34.4% of income before income taxes, compared to the prior year comparable period of approximately \$2.6 million, or 34.4% of income before income taxes.

Basic and Diluted Net Income Per Common Share

Net income for the three months ended October 3, 2010 was approximately \$1.5 million, or \$0.17 per basic and diluted share on approximately 8,498,000 weighted average basic shares outstanding and 8,631,000 weighted average diluted shares outstanding, respectively. Net income for the three months ended September 27, 2009 was approximately \$1.2 million, or \$0.14 per basic share on approximately 9,124,000 weighted average basic shares outstanding and \$0.13 per diluted share on approximately 9,254,000 weighted average diluted shares outstanding.

Net income for the nine months ended October 3, 2010 was approximately \$6.7 million, or \$0.77 per basic share and \$0.76 per diluted share on approximately 8,715,000 weighted average basic shares outstanding and approximately 8,870,000 weighted average diluted shares outstanding, respectively. Net income for the nine months ended September 27, 2009 was approximately \$4.9 million, on \$0.54 per basic share on approximately 9,104,000 weighted average basic shares outstanding and approximately 9,184,000 weighted average diluted shares outstanding, respectively.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES

Financial Condition, Liquidity and Capital Resources

During the third quarter of 2010, our balance of unrestricted cash and cash equivalents was approximately \$1.7 million, compared to the fiscal 2009 year-end balance of approximately \$3.0 million.

Our primary sources of liquidity are cash provided by operations and borrowings under our credit facility. Historically, our need for capital resources has been driven by our construction of new restaurants, the maintaining of our existing restaurants, repurchases of our common stock, and for general corporate purposes.

Our current ratio, which measures our immediate short-term liquidity, was 0.90 at October 3, 2010 and 1.00 at January 3, 2010. The current ratio is computed by dividing total current assets by total current liabilities. The change in our ratio was primarily due to decreases in our cash balance since the end of fiscal 2009. As is true with most restaurant companies, we often operate in a negative working capital environment due to the fact that we receive cash up front from customers and then pay our vendors on a delayed basis.

Net cash provided by operations through the third quarter of 2010 was approximately \$9.0 million and reflects net income of approximately \$6.7 million, depreciation and amortization of approximately \$4.1 million, stock-based compensation of \$861,000, an increase in deferred taxes of approximately \$716,000 and an increase in the use of restricted cash of \$516,000. These net increases were partially offset by an approximate \$2.3 million gain on the acquisition of seven restaurants, an approximate, \$1.2 million decrease in accrued compensation and benefits and a decrease in prepaid expenses of \$552,000.

Net cash provided by operating activities for the nine months ended September 27, 2009 was approximately \$11.7 million. Cash provided by operating activities was primarily from net income of approximately \$4.9 million, depreciation and amortization of approximately \$3.8 million, a decline in accounts receivable, net of an allowance for doubtful accounts, of \$521,000, a decline in restricted cash of approximately \$508,000, an increase in current liabilities of \$868,000 and an increase in accrued compensation and benefits of \$1.4 million. These net increases to cash flows were partially offset by an approximate \$1.3 million decrease in accounts payable.

Net cash used for investing activities was approximately \$10.3 million for the nine months ended October 3, 2010 and \$1.0 million for the nine months ended September 27, 2009. During the first nine months of 2010, we used approximately \$3.7 million on capital expenditures for our new company-owned restaurant, our existing restaurants, and for other projects. Additionally, we used approximately \$6.8 million for the acquisition of seven restaurants in New York and New Jersey. During the first nine months of 2009, we used approximately \$1.1 million on capital expenditures for existing restaurants and for other projects.

Net cash used for financing activities was approximately \$20,000 in the nine months ended October 3, 2010 and net cash used for financing activities was approximately \$10.7 million for the nine months ended September 27, 2009. During the first nine months of 2010, we had draws of \$17.1 million on our line of credit and had repayments of \$17.0 million. In addition, we borrowed \$6.8 million of long-term debt to finance the acquisition of the New York and New Jersey restaurants. During the nine months, we also used approximately \$6.9 million to repurchase approximately 893,000 shares at an average price of \$7.76, excluding commissions, under our current share repurchase program. During the nine months ended September 27, 2009, we had draws of \$6.0 million on our line of credit and had repayments of \$11.0 million. In addition, we repaid \$5.8 million of long-term debt.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES

The Company and certain of its subsidiaries (collectively known as the Borrower) currently have a Credit Agreement with Wells Fargo Bank, National Association, as administrative agent and lender (the Lender). The Credit Agreement, contains a \$30.0 million revolving credit facility (the Facility) with an opportunity, subject to the Company meeting identified covenants and elections, to increase the commitment to \$50.0 million.

Principal amounts outstanding under the Facility bear interest either at an adjusted Eurodollar rate plus an applicable margin or at a Base Rate plus an applicable margin. The Base Rate is defined in the agreement as the greater of the Federal Funds Rate (0.25% at October 3, 2010) plus 1.5% or Wells Fargo s prime rate (3.25% at October 3, 2010). The applicable margin will depend on the Company s Adjusted Leverage Ratio, as defined, at the end of the previous quarter and will range from 1.00% to 2.00% for Eurodollar Rate Loans and from -0.50% to +0.50% for Base Rate Loans. Unused portions of the Facility will be subject to an unused Facility fee which will be equal to either 0.25% or 0.375% of the unused portion, depending on the Company s Adjusted Leverage Ratio. Our rate for the unused portion of the Facility as of October 3, 2010, was 0.375%. An increase option exercise fee will apply to increased amounts between \$30.0 and \$50.0 million.

The Facility contains customary affirmative and negative covenants for credit facilities of this type, including limitations on the Borrower with respect to indebtedness, liens, investments, distributions, mergers and acquisitions, dispositions of assets and transactions with affiliates of the Borrower, among others. The Facility also includes various financial covenants that have maximum target capital expenditures, cash flow ratios, and adjusted leverage ratios. If the Company s Adjusted Leverage Ratio is greater than 3.00 to 1.00, an additional covenant applies that limits the maximum royalty receivable aged past 30 days. In addition, capital expenditure limits include permitted stock repurchase limits (limited to \$10.0 million in aggregate during any 12 month period, and \$20.0 million in aggregate during the term of the agreement).

The Company amended its Credit Agreement on March 4, 2010 in connection with the acquisition of the seven New York and New Jersey restaurants. This amendment provides for an additional \$6.8 million of long-term debt in the form of a term loan with a maturity date of March 4, 2017. Principal amounts outstanding under this term loan bear interest at an adjusted Eurodollar rate plus 225 basis points for an interest rate period of either one, two, three, or six months. Our current weighted average rate for the third quarter was 2.70%. There is a required minimum annual amortization of 5.0% of the principal balance.

The Credit Agreement currently provides for up to \$3.0 million in letters of credit to be used by the Company, with any amounts outstanding reducing our availability for general corporate purchases, and also allows for the termination of the Facility by the Borrower without penalty at any time. At October 3, 2010 we had \$13.6 million in borrowings under this Facility. We had \$579,000 in letters of credit for real estate locations. We were in compliance with all covenants as of October 3, 2010.

We expect to use any borrowings under the Credit Agreement for general working capital purchases as needed. Under the Facility, the Borrower has granted the Lender a security interest in all current and future personal property of the Borrower.

Contractual Obligations

Please reference the updated Contractual Obligations Table in the first quarter s Form 10-Q filed on May 14, 2010 with the SEC. That table reflects the addition of seven new real estate lease commitments resulting from our recent acquisition of seven restaurants in New York and New Jersey, as well as the \$6.8 million term loan obtained in conjunction with this acquisition. Also see Notes 6 and 7 to our Consolidated Financial Statements in our Fiscal 2009 Annual Report on Form 10-K for the details of our contractual obligations.

Under the agreements governing our long-term debt obligations, we are subject to two main financial covenants. We are subject to an Adjusted Leverage Ratio covenant and a franchise royalty covenant under our combined credit facility and term loan.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES

Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements.

Critical Accounting Policies

Our significant accounting policies are described in Note One to the consolidated financial statements included in our Annual Report for the year ended January 3, 2010. The accounting policies used in preparing our interim 2010 consolidated financial statements are the same as those described in our Fiscal 2009 Annual Report on Form 10-K.

Forward-Looking Information

Famous Dave s makes written and oral statements from time to time, including statements contained in this Form 10-Q regarding its business and prospects, such as projections of future performance, statements of management s plans and objectives, forecasts of market trends and other matters that are forward-looking statements within the meaning of Sections 27A of the Securities Act of 1933 and Section 21E of the Securities Act of 1934. Statements containing the words or phrases will likely result , anticipates , are expected to , will continue , is anticipated , es projects , believes , expects , intends , target , goal , plans , objective , should or similar exp forward-looking statements which may appear in documents, reports, filings with the Securities and Exchange Commission, news releases, written or oral presentations made by our officers or other representatives to analysts, shareholders, investors, news organizations, and others, and discussions with our management and other Company representatives. For such statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995.

Our forward-looking statements, including those related to our expectations for the future results, involve a number of risks and uncertainties. No assurance can be given that the results reflected in any forward-looking statements will be achieved. Any forward-looking statements made by us or on our behalf speak only as of the date on which such statement is made. Our forward-looking statements are based upon assumptions that are sometimes based upon estimates, data, communications and other information from suppliers, government agencies and other sources that may be subject to revision. We do not undertake any obligation to update or keep current either (i) any forward-looking statements to reflect events or circumstances arising after the date of such statement, or (ii) the important factors that could cause our future results to differ materially from historical results or trends, results anticipated or planned by us, or which are reflected from time to time in any forward-looking statement which may be made by us or on our behalf.

In addition to other matters identified or described by us from time to time in filings with the SEC, there are several important factors that could cause our future results to differ materially from historical results or trends, results anticipated or planned by us, or results that are reflected from time to time in any forward-looking statement that may be made by us or on our behalf.

Additional Information on Famous Dave s

We are currently subject to the informational requirements of the Exchange Act of 1934, as amended. As a result, we are required to file periodic reports and other information with the SEC, such as annual, quarterly and current reports, proxy and information statements. You are advised to read this Form 10-Q in conjunction with the other reports, proxy statements and other documents we file from time to time with the SEC. If you would like more information regarding Famous Dave s, you may read and copy the reports, proxy and information

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES

statements and other documents we file with the SEC, at prescribed rates, at the SEC's public reference room at 450 Fifth Street, NW, Washington, DC 20549. You may obtain information regarding the operation of the SEC's public reference rooms by calling the SEC at 1-800-SEC-0330. Our SEC filings are also available to the public free of charge at the SEC's website. The address of this website is <http://www.sec.gov>. Our most current SEC filings, such as our annual, quarterly and current reports, proxy statements and press releases are available to the public free of charge on our Website.

We will also provide electronic or paper copies of our SEC filings (excluding exhibits) to any Famous Dave's shareholder free of charge upon receipt of a written request for any such filing. All requests for our SEC filings should be sent to the attention of Investor Relations at Famous Dave's, Inc., 12701 Whitewater Drive, Suite 200, Minnetonka, MN 55343.

The address of our Website is www.famousdaves.com. Our Website is not intended to be, and is not, a part of this Quarterly Report on Form 10-Q.

The Company has adopted a Code of Ethics applicable to all of its Associates and a separate Code of Ethics applicable specifically to its CEO, CFO and Key Financial and Accounting Management. These two Code of Ethics documents are available on our website at www.famousdaves.com and a copy is available free of charge to anyone requesting them.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Our Company's financial instruments include cash and cash equivalents and long-term debt. Our Company includes as unrestrictive cash and cash equivalents investments with original maturities of three months or less when purchased and which are readily convertible into known amounts of cash. Our Company's unrestricted cash and cash equivalents are not subject to significant interest rate risk due to the short maturities of these instruments. We have no derivative financial instruments or derivative commodity instruments in our cash and cash equivalents. The total outstanding long-term debt of all our Company as of October 3, 2010 was approximately \$24.7 million, including our line of credit, our term loan with Wells Fargo and financing lease obligations. The terms of our credit facility with Wells Fargo Bank, National Association, as administrative agent and lender are discussed above under *Management's Discussion and Analysis of Financial Condition and Results of Operations - Financial Condition, Liquidity and Capital Resources*.

Some of the food products purchased by us are affected by commodity pricing and are, therefore, subject to price volatility caused by weather, production problems, delivery difficulties and other factors that are outside our control. To control this risk in part, we have fixed-priced purchase commitments for food from vendors. In addition, we believe that substantially all of our food is available from several sources, which helps to control food commodity risks. We have secondary source suppliers for certain items and in 2010 we have made this a key area of focus in order to protect the supply chain and to ensure a more fair and competitive pricing environment. We believe we have the ability to increase menu prices, or vary the menu options offered, if needed, in response to a food product price increase.

Item 4. CONTROLS AND PROCEDURES

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended, as of the end of the period covered by this report. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective.

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There have been no changes (including corrective actions with regard to significant deficiencies or material weaknesses) in our internal control over financial reporting or in other factors that could significantly affect our internal control over financial reporting during the period covered by this report.

PART II. OTHER INFORMATION**Item 1. LEGAL PROCEEDINGS**

From time to time, we are involved in various legal actions arising in the ordinary course of business. In the opinion of our management, the ultimate dispositions of these matters will not have a material adverse effect on our consolidated financial position and results of operations. Currently, there are no significant legal matters pending.

Item 2. PURCHASES OF EQUITY SECURITIES BY THE ISSUER

On August 6, 2008, our Board of Directors adopted a stock repurchase plan that authorized the repurchase of up to 1.0 million shares of our common stock from time-to-time in both the open market or through privately negotiated transactions. Since its adoption, we have repurchased all 1.0 million shares under this program for approximately \$7.8 million at an average market price per share of \$7.79, excluding commissions.

The following table includes information about our share repurchases for the third quarter ended October 3, 2010:

Period	Total Number of Shares (or Units) Purchased	Average Price Paid per Share (or Unit) (1)	Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs	Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet be Purchased Under the Plans or Programs
Month #7 (July 5, 2010 – August 1, 2010)				239,040
Month #8 (August 2, 2010 – August 29, 2010)	65,379	8.21	65,379	173,661
Month #9 (August 30, 2010 – October 3, 2010)	173,661	8.49	173,661	

(1) Excluding commissions.

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FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES

Item 6. EXHIBITS

- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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**FAMOUS DAVE S OF AMERICA, INC. AND SUBSIDIARIES
SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**FAMOUS DAVE S OF AMERICA, INC.
(Registrant)**

Dated: November 5, 2010

By: /s/ Christopher O Donnell
Christopher O Donnell
President and Chief Executive Officer
Director (Principal Executive Officer)

Dated: November 5, 2010

/s/ Diana Garvis Purcel
Diana Garvis Purcel
Chief Financial Officer and Secretary
(Principal Financial and Accounting
Officer)

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