

FLEXTRONICS INTERNATIONAL LTD.

Form 10-Q

August 05, 2010

Table of Contents

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**  
**Form 10-Q**

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended July 2, 2010**

**or**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 0-23354**

**FLEXTRONICS INTERNATIONAL LTD.**

*(Exact name of registrant as specified in its charter)*

**Singapore**

*(State or other jurisdiction of  
incorporation or organization)*

**Not Applicable**

*(I.R.S. Employer  
Identification No.)*

**2 Changi South Lane,**

**Singapore**

*(Address of registrant's principal executive offices)*

**486123**

*(Zip Code)*

**Registrant's telephone number, including area code**

**(65) 6890 7188**

Indicate by check mark whether the Registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐  
(Do not check if a smaller reporting company)

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes ☐ No ☒

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

**Class**  
Ordinary Shares, No Par Value

**Outstanding at July 30, 2010**  
785,457,012



**FLEXTRONICS INTERNATIONAL LTD.  
INDEX**

|                                                                                                                            | <b>Page</b> |
|----------------------------------------------------------------------------------------------------------------------------|-------------|
| <b><u>PART I. FINANCIAL INFORMATION</u></b>                                                                                |             |
| <u>Item 1. Financial Statements</u>                                                                                        | 3           |
| <u>Report of Independent Registered Public Accounting Firm</u>                                                             | 3           |
| <u>Condensed Consolidated Balance Sheets (unaudited) July 2, 2010 and March 31, 2010</u>                                   | 4           |
| <u>Condensed Consolidated Statements of Operations (unaudited) Three-Month Periods Ended July 2, 2010 and July 3, 2009</u> | 5           |
| <u>Condensed Consolidated Statements of Cash Flows (unaudited) Three-Month Periods Ended July 2, 2010 and July 3, 2009</u> | 6           |
| <u>Notes to Condensed Consolidated Financial Statements (unaudited)</u>                                                    | 7           |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>                       | 19          |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>                                                  | 27          |
| <u>Item 4. Controls and Procedures</u>                                                                                     | 27          |
| <b><u>PART II. OTHER INFORMATION</u></b>                                                                                   |             |
| <u>Item 1. Legal Proceedings</u>                                                                                           | 28          |
| <u>Item 1A. Risk Factors</u>                                                                                               | 28          |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>                                                 | 28          |
| <u>Item 3. Defaults Upon Senior Securities</u>                                                                             | 28          |
| <u>Item 4. (Removed and Reserved)</u>                                                                                      | 28          |
| <u>Item 5. Other Information</u>                                                                                           | 28          |
| <u>Item 6. Exhibits</u>                                                                                                    | 29          |
| <u>Signatures</u>                                                                                                          | 30          |
| <u>Exhibit 10.02</u>                                                                                                       |             |
| <u>Exhibit 10.03</u>                                                                                                       |             |
| <u>Exhibit 10.04</u>                                                                                                       |             |
| <u>Exhibit 10.05</u>                                                                                                       |             |
| <u>Exhibit 10.06</u>                                                                                                       |             |

Exhibit 10.07

Exhibit 10.08

Exhibit 10.11

Exhibit 15.01

Exhibit 31.01

Exhibit 31.02

Exhibit 32.01

Exhibit 32.02

EX-101 INSTANCE DOCUMENT

EX-101 SCHEMA DOCUMENT

EX-101 CALCULATION LINKBASE DOCUMENT

EX-101 LABELS LINKBASE DOCUMENT

EX-101 PRESENTATION LINKBASE DOCUMENT

EX-101 DEFINITION LINKBASE DOCUMENT

**Table of Contents**

**PART I. FINANCIAL INFORMATION**

**ITEM 1. *FINANCIAL STATEMENTS***

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of  
Flextronics International Ltd.  
Singapore

We have reviewed the accompanying condensed consolidated balance sheet of Flextronics International Ltd. and subsidiaries (the Company) as of July 2, 2010, and the related condensed consolidated statements of operations and cash flows for the three-month periods ended July 2, 2010 and July 3, 2009. These interim financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such condensed consolidated interim financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

As discussed in Notes 2 and 8 to the condensed consolidated financial statements, on April 1, 2010 the Company adopted new accounting standards related to the accounting for variable interest entities and the transfers of financial assets.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of Flextronics International Ltd. and subsidiaries as of March 31, 2010, and the related consolidated statements of operations, shareholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated May 21, 2010, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of March 31, 2010 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ DELOITTE & TOUCHE LLP  
San Jose, California  
August 5, 2010

Table of Contents

**FLEXTRONICS INTERNATIONAL LTD.  
CONDENSED CONSOLIDATED BALANCE SHEETS**

|                                                                                                                                                                           | As of<br>July 2, 2010                                  | As of<br>March 31, 2010 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|-------------------------|
|                                                                                                                                                                           | (In thousands,<br>except share amounts)<br>(Unaudited) |                         |
| ASSETS                                                                                                                                                                    |                                                        |                         |
| Current assets:                                                                                                                                                           |                                                        |                         |
| Cash and cash equivalents                                                                                                                                                 | \$ 1,730,533                                           | \$ 1,927,556            |
| Accounts receivable, net of allowance for doubtful accounts of \$11,514 and \$13,163 as of July 2, 2010 and March 31, 2010, respectively                                  | 2,873,859                                              | 2,438,950               |
| Inventories                                                                                                                                                               | 3,320,940                                              | 2,875,819               |
| Other current assets                                                                                                                                                      | 715,175                                                | 747,676                 |
| Total current assets                                                                                                                                                      | 8,640,507                                              | 7,990,001               |
| Property and equipment, net                                                                                                                                               | 2,148,672                                              | 2,118,576               |
| Goodwill and other intangible assets, net                                                                                                                                 | 235,417                                                | 254,717                 |
| Other assets                                                                                                                                                              | 270,630                                                | 279,258                 |
| Total assets                                                                                                                                                              | \$ 11,295,226                                          | \$ 10,642,552           |
| LIABILITIES AND SHAREHOLDERS' EQUITY                                                                                                                                      |                                                        |                         |
| Current liabilities:                                                                                                                                                      |                                                        |                         |
| Bank borrowings, current portion of long-term debt and capital lease obligations                                                                                          | \$ 415,103                                             | \$ 266,551              |
| Accounts payable                                                                                                                                                          | 4,919,997                                              | 4,447,968               |
| Accrued payroll                                                                                                                                                           | 341,709                                                | 347,324                 |
| Other current liabilities                                                                                                                                                 | 1,386,963                                              | 1,285,368               |
| Total current liabilities                                                                                                                                                 | 7,063,772                                              | 6,347,211               |
| Long-term debt and capital lease obligations, net of current portion                                                                                                      | 1,978,683                                              | 1,990,258               |
| Other liabilities                                                                                                                                                         | 281,684                                                | 320,516                 |
| Commitments and contingencies (Note 10)                                                                                                                                   |                                                        |                         |
| Shareholders' equity                                                                                                                                                      |                                                        |                         |
| Ordinary shares, no par value; 845,223,642 and 843,208,876 shares issued, and 793,546,425 and 813,429,154 outstanding as of July 2, 2010 and March 31, 2010, respectively | 8,941,462                                              | 8,924,769               |
| Treasury stock, at cost; 51,677,217 and 29,779,722 shares as of July 2, 2010 and March 31, 2010, respectively                                                             | (395,914)                                              | (260,074)               |
| Accumulated deficit                                                                                                                                                       | (6,546,545)                                            | (6,664,723)             |
| Accumulated other comprehensive loss                                                                                                                                      | (27,916)                                               | (15,405)                |
| Total shareholders' equity                                                                                                                                                | 1,971,087                                              | 1,984,567               |
| Total liabilities and shareholders' equity                                                                                                                                | \$ 11,295,226                                          | \$ 10,642,552           |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

**FLEXTRONICS INTERNATIONAL LTD.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

|                                                              | <b>Three-Month Periods Ended</b><br><b>July 2, 2010      July 3, 2009</b><br><b>(In thousands, except per share</b><br><b>amounts)</b><br><b>(Unaudited)</b> |              |
|--------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Net sales                                                    | \$ 6,565,880                                                                                                                                                 | \$ 5,782,679 |
| Cost of sales                                                | 6,195,062                                                                                                                                                    | 5,506,575    |
| Restructuring charges                                        |                                                                                                                                                              | 52,109       |
| Gross profit                                                 | 370,818                                                                                                                                                      | 223,995      |
| Selling, general and administrative expenses                 | 195,718                                                                                                                                                      | 201,692      |
| Intangible amortization                                      | 17,990                                                                                                                                                       | 23,334       |
| Restructuring charges                                        |                                                                                                                                                              | 12,730       |
| Other charges, net                                           |                                                                                                                                                              | 107,399      |
| Interest and other expense, net                              | 27,529                                                                                                                                                       | 36,886       |
| Income (loss) before income taxes                            | 129,581                                                                                                                                                      | (158,046)    |
| Provision for (benefit from) income taxes                    | 11,403                                                                                                                                                       | (4,003)      |
| Net income (loss)                                            | \$ 118,178                                                                                                                                                   | \$ (154,043) |
| Earnings (loss) per share:                                   |                                                                                                                                                              |              |
| Basic                                                        | \$ 0.15                                                                                                                                                      | \$ (0.19)    |
| Diluted                                                      | \$ 0.14                                                                                                                                                      | \$ (0.19)    |
| Weighted-average shares used in computing per share amounts: |                                                                                                                                                              |              |
| Basic                                                        | 810,637                                                                                                                                                      | 810,174      |
| Diluted                                                      | 824,017                                                                                                                                                      | 810,174      |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

**FLEXTRONICS INTERNATIONAL LTD.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

|                                                                             | <b>Three-Month Periods Ended</b> |                     |
|-----------------------------------------------------------------------------|----------------------------------|---------------------|
|                                                                             | <b>July 2, 2010</b>              | <b>July 3, 2009</b> |
|                                                                             | <b>(In thousands)</b>            |                     |
|                                                                             | <b>(Unaudited)</b>               |                     |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                |                                  |                     |
| Net income (loss)                                                           | \$ 118,178                       | \$ (154,043)        |
| Depreciation, amortization and other impairment charges                     | 111,464                          | 257,075             |
| Changes in working capital and other                                        | (140,878)                        | 3,834               |
| Net cash provided by operating activities                                   | 88,764                           | 106,866             |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                |                                  |                     |
| Purchases of property and equipment                                         | (119,045)                        | (45,939)            |
| Proceeds from the disposition of property and equipment                     | 20,710                           | 7,304               |
| Acquisition of businesses, net of cash acquired                             | (477)                            | (8,652)             |
| Other investments and notes receivable, net                                 | (5,136)                          | 1,860               |
| Net cash used in investing activities                                       | (103,948)                        | (45,427)            |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                                |                                  |                     |
| Proceeds from bank borrowings and long-term debt                            | 512,350                          | 782,167             |
| Repayments of bank borrowings, long-term debt and capital lease obligations | (589,506)                        | (788,055)           |
| Payments for repurchase of long-term debt                                   | (7,029)                          | (203,183)           |
| Payments for repurchase of ordinary shares                                  | (104,875)                        |                     |
| Net proceeds from issuance of ordinary shares                               | 2,203                            | 1,067               |
| Net cash used in financing activities                                       | (186,857)                        | (208,004)           |
| Effect of exchange rates on cash                                            | 5,018                            | 1,258               |
| Net decrease in cash and cash equivalents                                   | (197,023)                        | (145,307)           |
| Cash and cash equivalents, beginning of period                              | 1,927,556                        | 1,821,886           |
| Cash and cash equivalents, end of period                                    | \$ 1,730,533                     | \$ 1,676,579        |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)**

**1. ORGANIZATION OF THE COMPANY**

Flextronics International Ltd. ( Flextronics or the Company ) was incorporated in the Republic of Singapore in May 1990. The Company is a leading provider of advanced design and electronics manufacturing services ( EMS ) to original equipment manufacturers ( OEMs ) of a broad range of products in the following markets: infrastructure; mobile communication devices; computing; consumer digital devices; industrial, semiconductor capital equipment, clean technology, aerospace and defense, and white goods; automotive and marine; and medical devices. The Company s strategy is to provide customers with a full range of cost competitive, vertically-integrated global supply chain services through which the Company designs, builds, ships and services a complete packaged product for its OEM customers. OEM customers leverage the Company s services to meet their product requirements throughout the entire product life cycle.

The Company s service offerings include rigid printed circuit board and flexible circuit fabrication, systems assembly and manufacturing (including enclosures, testing services, materials procurement and inventory management), logistics, after-sales services (including product repair, re-manufacturing and maintenance) and multiple component product offerings. Additionally, the Company provides market-specific design and engineering services ranging from contract design services ( CDM ), where the customer purchases services on a time and materials basis, to original product design and manufacturing services, where the customer purchases a product that was designed, developed and manufactured by the Company (commonly referred to as original design manufacturing, or ODM ). ODM products are then sold by the Company s OEM customers under the OEMs brand names. The Company s CDM and ODM services include user interface and industrial design, mechanical engineering and tooling design, electronic system design and printed circuit board design. The Company also provides after market services such as logistics, repair and warranty services.

**2. SUMMARY OF ACCOUNTING POLICIES**

***Basis of Presentation and Principles of Consolidation***

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America ( U.S. GAAP or GAAP ) for interim financial information and in accordance with the requirements of Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements, and should be read in conjunction with the Company s audited consolidated financial statements as of and for the fiscal year ended March 31, 2010 contained in the Company s Annual Report on Form 10-K. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair presentation have been included. Operating results for the three-month period ended July 2, 2010 are not necessarily indicative of the results that may be expected for the fiscal year ended March 31, 2011.

The first fiscal quarters ended on July 2, 2010 and July 3, 2009, respectively, and the second fiscal quarter ends on October 1, 2010 and October 2, 2009, respectively. The Company s third fiscal quarter ends on December 31, and the fourth fiscal quarter and year ends on March 31 of each year.

**Table of Contents*****Inventories***

The components of inventories, net of applicable lower of cost or market write-downs, were as follows:

|                  | As of<br>July 2,<br>2010 | As of<br>March 31, 2010 |
|------------------|--------------------------|-------------------------|
|                  | (In thousands)           |                         |
| Raw materials    | \$ 2,244,864             | \$ 1,874,244            |
| Work-in-progress | 539,984                  | 480,216                 |
| Finished goods   | 536,092                  | 521,359                 |
|                  | \$ 3,320,940             | \$ 2,875,819            |

***Property and Equipment***

Depreciation expense associated with property and equipment amounted to approximately \$93.5 million and \$94.5 million for the three-month periods ended July 2, 2010 and July 3, 2009, respectively.

***Goodwill and Other Intangibles***

The following table summarizes the activity in the Company's goodwill account during the three-month period ended July 2, 2010:

|                                                                           | Amount<br>(In thousands) |
|---------------------------------------------------------------------------|--------------------------|
| Balance, beginning of the year                                            | \$ 84,360                |
| Foreign currency translation adjustments                                  | (1,035)                  |
| Balance, end of the quarter, net of accumulated impairment of \$5,949,977 | \$ 83,325                |

The components of acquired intangible assets are as follows:

|                    | As of July 2, 2010          |                                               |                           | As of March 31, 2010        |                                               |                           |
|--------------------|-----------------------------|-----------------------------------------------|---------------------------|-----------------------------|-----------------------------------------------|---------------------------|
|                    | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization<br>(In thousands) | Net<br>Carrying<br>Amount | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization<br>(In thousands) | Net<br>Carrying<br>Amount |
| Intangible assets: |                             |                                               |                           |                             |                                               |                           |
| Customer-related   | \$ 500,699                  | \$ (365,781)                                  | \$ 134,918                | \$ 506,595                  | \$ (355,409)                                  | \$ 151,186                |
| Licenses and other | 52,485                      | (35,311)                                      | 17,174                    | 54,792                      | (35,621)                                      | 19,171                    |
| Total              | \$ 553,184                  | \$ (401,092)                                  | \$ 152,092                | \$ 561,387                  | \$ (391,030)                                  | \$ 170,357                |

The gross carrying amounts of intangible assets are removed when the recorded amounts have been fully amortized. Total intangible amortization expense was \$18.0 million and \$23.3 million during the three-month periods ended July 2, 2010 and July 3, 2009, respectively. The estimated future annual amortization expense for acquired intangible assets is as follows:

| Fiscal Year Ending March 31, | Amount<br>(In thousands) |
|------------------------------|--------------------------|
| 2011 (1)                     | \$ 46,168                |
| 2012                         | 42,311                   |

|                            |            |
|----------------------------|------------|
| 2013                       | 28,786     |
| 2014                       | 18,964     |
| 2015                       | 9,506      |
| Thereafter                 | 6,357      |
| Total amortization expense | \$ 152,092 |

(1) Represents estimated amortization for the nine-month period ending March 31, 2011.

## **Table of Contents**

### ***Other Assets***

The Company has certain equity investments in non-publicly traded companies which are included within other assets in the Company's Condensed Consolidated Balance Sheets. As of July 2, 2010 and March 31, 2010, the Company's equity investments in these non-publicly traded companies totaled \$32.0 million and \$27.3 million, respectively. The Company monitors these investments for impairment and makes appropriate reductions in carrying values as required. Fair values of these investments, when required, are estimated using unobservable inputs, which are primarily discounted cash flow projections.

In August of 2009, we sold our interest in one of our non-majority owned investments and related note receivable for approximately \$252.2 million, net of closing costs and recognized an impairment charge associated with the sale of \$107.4 million in the three-month period ended July 3, 2009.

### ***Provision for income taxes***

The Company has tax loss carryforwards attributable to operations for which the Company has recognized deferred tax assets. The Company's policy is to provide a reserve against those deferred tax assets that in management's estimate are not more likely than not to be realized. During the three-month periods ended July 2, 2010 and July 3, 2009, the provision for income taxes includes a benefit of approximately \$8.4 million and \$11.9 million, respectively, for the net change in the liability for unrecognized tax benefits and settlements in various tax jurisdictions.

### ***Recent Accounting Pronouncements***

In June 2009, a new accounting standard was issued which amends the consolidation guidance applicable to variable interest entities ( VIEs ), the approach for determining the primary beneficiary of a VIE, and disclosure requirements of a company's involvement with VIEs. Also in June 2009, a new accounting standard was issued which removes the concept of a qualifying special-purpose entity, creates more stringent conditions for reporting a transfer of a portion of a financial asset as a sale, clarifies other sale-accounting criteria, and changes the initial measurement of a transferor's interest in transferred financial assets. These standards are effective for fiscal years beginning after November 15, 2009 and were adopted by the Company effective April 1, 2010. The adoption of these standards did not impact the Company's consolidated statement of operations. Upon adoption, accounts receivables sold in the Global Asset-Backed Securitization program, as currently structured, are consolidated by the Company and remain on its balance sheet; cash received from the program is treated as a bank borrowing on the Company's balance sheet and as a financing activity in the statement of cash flows. As a result of the adoption of these standards, the Company recorded accounts receivables and related bank borrowings of \$217.1 million as of April 1, 2010; subsequent changes to these balances are reflected as an operating activity and a financing activity, respectively, on a net basis in the consolidated statement of cash flows for the three-month period ended July 2, 2010. The Company is currently investigating alternative structures to amend or replace the Global Asset-Backed Securitization program such that sales of accounts receivable under the amended program will be removed from the Consolidated Balance Sheet.

The North American Asset-Backed Securitization program and the accounts receivable factoring program were amended such that sales of accounts receivable from these programs continue to be accounted for as sales of financial assets and are removed from the consolidated balance sheets. Cash received from the sale of accounts receivables, under these programs, including amounts received for the beneficial interest that are paid upon collection of accounts receivables, are reported as cash provided by operating activities in the statement of cash flows (see Note 8).

### **3. STOCK-BASED COMPENSATION**

The Company historically granted equity compensation awards to acquire the Company's ordinary shares under four plans; effective July 23, 2010, future equity awards will be granted under the Company's 2010 Equity Incentive Plan, which was approved by the Company's shareholders at the 2010 Annual General Meeting. These plans collectively are referred to as the Company's equity compensation plans below. For further discussion of these Plans, refer to Note 2,

Summary of Accounting Policies, of the Notes to Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2010 and the Company's Definitive Proxy Statement, which was filed with the Securities and Exchange Commission on June 7, 2010.



**Table of Contents**

Compensation expense for the Company's stock options and unvested share bonus awards was as follows:

|                                              | <b>Three-Month Periods Ended</b> |                     |
|----------------------------------------------|----------------------------------|---------------------|
|                                              | <b>July 2, 2010</b>              | <b>July 3, 2009</b> |
|                                              | <b>(In thousands)</b>            |                     |
| Cost of sales                                | \$ 2,723                         | \$ 2,640            |
| Selling, general and administrative expenses | 11,767                           | 12,564              |
| Total stock-based compensation expense       | \$ 14,490                        | \$ 15,204           |

For the three months ended July 2, 2010, the Company granted 616,410 stock options, at a weighted average fair value per option of \$2.83. Total unrecognized compensation expense related to stock options is \$51.6 million, net of estimated forfeitures, and will be recognized over a weighted average vesting period of 1.9 years. As of July 2, 2010, total unrecognized compensation expense related to unvested share bonus awards is \$92.0 million, net of estimated forfeitures, and will be recognized over a weighted average vesting period of 2.8 years. Approximately \$26.4 million of the unrecognized compensation cost is related to awards where vesting is contingent upon meeting both a service requirement and achievement of longer-term goals. As of July 2, 2010, management believes achievement of these goals is probable for approximately 315,000 of these awards and approximately \$2.4 million of compensation expense is expected to be recognized in fiscal year 2011.

The number of options outstanding and exercisable was 62.3 million and 30.0 million, respectively, as of July 2, 2010, at weighted average exercise prices of \$7.23 and \$9.48, respectively.

The following table summarizes share bonus award activity for the Company's equity compensation plans during the three-month period ended July 2, 2010:

|                                                  | <b>Number of<br/>Shares</b> | <b>Weighted<br/>Average<br/>Grant-Date<br/>Fair Value</b> |
|--------------------------------------------------|-----------------------------|-----------------------------------------------------------|
| Unvested share bonus awards as of March 31, 2010 | 8,801,609                   | \$ 10.31                                                  |
| Granted                                          | 8,222,675                   | 6.97                                                      |
| Vested                                           | (1,095,920)                 | 10.81                                                     |
| Forfeited                                        | (745,536)                   | 10.99                                                     |
| Unvested share bonus awards as of July 2, 2010   | 15,182,828                  | \$ 8.43                                                   |

Of the 8.2 million share bonus awards granted during the three-month period ended July 2, 2010, approximately 1.2 million represents the target amount of grants made to certain key employees whereby vesting is contingent on meeting a certain market condition. The number of shares that ultimately will vest are based on a measurement of Flextronics's total shareholder return against the Standard and Poor's (S&P) 500 Composite Index. The actual number of shares issued can range from zero to 1.8 million. These awards vest over a period of four years, subject to achievement of total shareholder return levels relative to the S&P 500 Composite Index. The grant-date fair value of these awards was estimated to be \$7.32 per share and was calculated using a Monte Carlo simulation.

**Table of Contents****4. EARNINGS PER SHARE**

The following table reflects the basic and diluted weighted-average ordinary shares outstanding used to calculate basic and diluted earnings per share:

|                                                                               | <b>Three-Month Periods Ended</b>                |                     |
|-------------------------------------------------------------------------------|-------------------------------------------------|---------------------|
|                                                                               | <b>July 2, 2010</b>                             | <b>July 3, 2009</b> |
|                                                                               | <b>(In thousands, except per share amounts)</b> |                     |
| Basic earnings per share:                                                     |                                                 |                     |
| Net income (loss)                                                             | \$ 118,178                                      | \$ (154,043)        |
| Shares used in computation:                                                   |                                                 |                     |
| Weighted-average ordinary shares outstanding                                  | 810,637                                         | 810,174             |
| Basic earnings (loss) per share                                               | \$ 0.15                                         | \$ (0.19)           |
| Diluted earnings per share:                                                   |                                                 |                     |
| Net income (loss)                                                             | \$ 118,178                                      | \$ (154,043)        |
| Shares used in computation:                                                   |                                                 |                     |
| Weighted-average ordinary shares outstanding                                  | 810,637                                         | 810,174             |
| Weighted-average ordinary share equivalents from stock options and awards (1) | 13,380                                          |                     |
| Weighted-average ordinary share equivalents from convertible notes (2)        |                                                 |                     |
| Weighted-average ordinary shares and ordinary share equivalents outstanding   | 824,017                                         | 810,174             |
| Diluted earnings (loss) per share                                             | \$ 0.14                                         | \$ (0.19)           |

(1) Ordinary share equivalents from stock options to purchase approximately 26.7 million and 57.2 million shares outstanding during the three-month periods ended July 2, 2010 and July 3, 2009, respectively, were excluded from the computation of

diluted earnings  
per share  
primarily  
because the  
exercise price of  
these options  
was greater than  
the average  
market price of  
the Company's  
ordinary shares  
during the  
respective  
periods. As a  
result of the  
Company's net  
loss for the  
three-month  
period ended  
July 3, 2009,  
ordinary share  
equivalents  
from  
approximately  
4.7 million  
options and  
share bonus  
awards were  
excluded from  
the calculation  
of diluted  
earnings (loss)  
per share.

- (2) The Company  
has the positive  
intent and  
ability to settle  
the principal  
amount of its  
1% Convertible  
Subordinated  
Notes due  
August 2010 in  
cash,  
approximately  
15.5 million  
ordinary share  
equivalents  
related to the  
principal portion

of the Notes are excluded from the computation of diluted earnings per share. The Company intends to settle any conversion spread (excess of the conversion value over conversion price) in stock. The conversion price is \$15.525 per share (subject to certain adjustments). During the three-month periods ended July 2, 2010 and July 3, 2009, the conversion obligation was less than the principal portion of these notes and accordingly, no additional shares were included as ordinary share equivalents. On August 2, 2010 the Company redeemed its 1% Convertible Subordinated Notes at par and issued no ordinary shares for the conversion spread.

Additionally,  
for the

three-month  
period ended  
July 3, 2009, the  
Company had  
outstanding  
Zero Coupon  
Convertible  
Junior  
Subordinated  
Notes. On  
July 31, 2009,  
the principal  
amount of the  
Zero Coupon  
Convertible  
Junior  
Subordinated  
Notes was  
settled in cash  
upon maturity.  
These notes  
carried  
conversion  
provisions to  
issue shares to  
settle any  
conversion  
spread (excess  
of the  
conversion  
value over the  
conversion  
price) in stock.  
The conversion  
price was  
\$10.50 per  
share. On the  
maturity date,  
the Company's  
stock price was  
less than the  
conversion  
price, and  
therefore no  
shares were  
issued.

## 5. OTHER COMPREHENSIVE INCOME

The following table summarizes the components of other comprehensive income:

| Three-Month Periods Ended |              |
|---------------------------|--------------|
| July 2, 2010              | July 3, 2009 |

|                                                                           | <b>(In thousands)</b> |              |
|---------------------------------------------------------------------------|-----------------------|--------------|
| Net income (loss)                                                         | \$ 118,178            | \$ (154,043) |
| Other comprehensive income:                                               |                       |              |
| Foreign currency translation adjustment                                   | (9,319)               | 10,292       |
| Unrealized gain (loss) on derivative instruments, and other income (loss) | (3,192)               | 11,430       |
| Comprehensive income (loss)                                               | \$ 105,667            | \$ (132,321) |

**Table of Contents****6. BANK BORROWINGS AND LONG-TERM DEBT**

Bank borrowings and long-term debt are as follows:

|                                                                                          | As of<br>July 2,<br>2010 | As of<br>March 31, 2010 |
|------------------------------------------------------------------------------------------|--------------------------|-------------------------|
|                                                                                          | (In thousands)           |                         |
| Short-term bank borrowings                                                               | \$ 158,828               | \$ 6,688                |
| 1.00% convertible subordinated notes due August 2010                                     | 238,395                  | 234,240                 |
| 6.25% senior subordinated notes due November 2014                                        | 302,172                  | 302,172                 |
| Term Loan Agreement, including current portion, due in installments through October 2014 | 1,687,440                | 1,691,775               |
| Other                                                                                    | 5,239                    | 19,955                  |
|                                                                                          | 2,392,074                | 2,254,830               |
| Current portion                                                                          | (414,563)                | (265,954)               |
| Non-current portion                                                                      | \$ 1,977,511             | \$ 1,988,876            |

As of July 2, 2010 and March 31, 2010, there were no borrowings outstanding under the Company's \$2.0 billion credit facility, and the Company was in compliance with the financial covenants under this credit facility. Short-term bank borrowings includes approximately \$149.9 million in proceeds received from the sale of accounts receivable under our Global Asset-Backed Securitization program, see Note 8 for further discussion.

During May 2010, the Company repurchased approximately \$7.0 million of other debt and recognized an immaterial loss in connection with the transaction.

During June 2009, the Company paid approximately \$203.2 million to purchase an aggregate principal amount of \$99.8 million of its outstanding 6.5% Senior Subordinated Notes due 2013 and an aggregate principal amount of \$99.9 million of its outstanding 6.25% Senior Subordinated Notes due 2014 collectively referred to as the Notes in a cash tender offer. The cash paid included \$8.8 million in consent fees paid to holders of the Notes that were tendered but not purchased as well as to holders that consented but did not tender, which were capitalized and are being recognized as a component of interest expense over the remaining life of the Notes. The Company recognized an immaterial gain during fiscal year 2009 associated with the partial extinguishment of the Notes, net of approximately \$5.3 million for transaction costs and the write-down of related debt issuance costs, which is included in Other charges, net in the Condensed Consolidated Statement of Operations.

On August 2, 2010 the Company paid \$240.0 million to redeem the entire principal amount of its 1% Convertible Subordinated Notes at par plus accrued interest. The notes carried conversion provisions to issue shares to settle any conversion spread (excess of conversion value over the conversion price of \$15.525 per share). On the maturity date, the Company's stock price was less than the conversion price, and therefore, no ordinary shares were issued in connection with the redemption.

***Fair Values***

As of July 2, 2010, the approximate fair values of the Company's 6.25% Senior Subordinated Notes and debt outstanding under its Term Loan Agreement were 100.5% and 93.2% of the face values of the debt obligations, respectively, based on broker trading prices. Due to the short remaining maturity, the carrying amount of the 1% Convertible Subordinated Notes approximates fair value.

***Interest Expense***

During the three-month periods ended July 2, 2010 and July 3, 2009, the Company recognized interest expense of \$31.3 million and \$46.2 million, respectively, on its debt obligations outstanding during the period.



**Table of Contents****7. FINANCIAL INSTRUMENTS*****Foreign Currency Contracts***

The Company enters into cash flow hedges, forward contracts and foreign currency swap contracts to manage the foreign currency risk associated with monetary accounts and anticipated foreign currency denominated transactions. The Company hedges committed exposures and does not engage in speculative transactions. As of July 2, 2010, the aggregate notional amount of the Company's outstanding foreign currency forward and swap contracts was \$2.2 billion as summarized below:

| <b>Currency</b>                      | <b>Buy/Sell</b> | <b>Foreign<br/>Currency<br/>Amount<br/>(In thousands)</b> | <b>Notional<br/>Contract Value<br/>in USD</b> |
|--------------------------------------|-----------------|-----------------------------------------------------------|-----------------------------------------------|
| <b>Cash Flow Hedges</b>              |                 |                                                           |                                               |
| CNY                                  | Buy             | 787,385                                                   | \$ 116,118                                    |
| EUR                                  | Buy             | 22,368                                                    | 27,594                                        |
| EUR                                  | Sell            | 9,936                                                     | 13,788                                        |
| HUF                                  | Buy             | 14,911,000                                                | 64,153                                        |
| MXN                                  | Buy             | 1,554,000                                                 | 120,486                                       |
| MYR                                  | Buy             | 273,750                                                   | 84,687                                        |
| SGD                                  | Buy             | 47,224                                                    | 33,818                                        |
| Other                                | Buy             | N/A                                                       | 77,159                                        |
|                                      |                 |                                                           | 537,803                                       |
| <b>Other Forward/Swap Contracts</b>  |                 |                                                           |                                               |
| CAD                                  | Buy             | 24,858                                                    | 23,473                                        |
| CAD                                  | Sell            | 83,856                                                    | 79,343                                        |
| EUR                                  | Buy             | 128,940                                                   | 161,488                                       |
| EUR                                  | Sell            | 274,557                                                   | 338,136                                       |
| GBP                                  | Buy             | 36,404                                                    | 54,445                                        |
| GBP                                  | Sell            | 48,576                                                    | 72,720                                        |
| JPY                                  | Buy             | 11,458,308                                                | 126,788                                       |
| JPY                                  | Sell            | 8,629,130                                                 | 97,460                                        |
| SEK                                  | Buy             | 2,017,001                                                 | 258,743                                       |
| SEK                                  | Sell            | 522,979                                                   | 67,130                                        |
| Other                                | Buy             | N/A                                                       | 239,103                                       |
| Other                                | Sell            | N/A                                                       | 144,182                                       |
|                                      |                 |                                                           | 1,663,011                                     |
| Total Notional Contract Value in USD |                 |                                                           | \$ 2,200,814                                  |

Certain of these contracts are designed to economically hedge the Company's exposure to monetary assets and liabilities denominated in a non-functional currency and are not treated as hedges under the accounting standards. Accordingly, changes in fair value of these instruments are recognized in earnings during the period of change as a component of Interest and other expense, net in the Condensed Consolidated Statement of Operations. As of July 2, 2010 and July 3, 2009 the amount recognized in earnings related to these contracts was not material. As of July 2, 2010 and March 31, 2010, the Company also has included net deferred gains and losses, respectively, in other comprehensive income, a component of shareholders' equity in the Condensed Consolidated Balance Sheet, relating to

changes in fair value of its foreign currency contracts that are accounted for as cash flow hedges. These deferred gains and losses were not material, and the deferred gains as of July 2, 2010 are expected to be recognized as a component of gross profit in the Condensed Consolidated Statement of Operations over the next twelve month period. The gains and losses recognized in earnings due to hedge ineffectiveness were not material for all fiscal periods presented and are included as a component of Interest and other expense, net in the Condensed Consolidated Statement of Operations.

**Table of Contents**

The following table presents the Company's assets and liabilities related to foreign currency contracts measured at fair value on a recurring basis as of July 2, 2010, aggregated by level in the fair-value hierarchy within which those measurements fall:

|                            | Level 1 | Level 2<br>(In thousands) | Level 3 | Total      |
|----------------------------|---------|---------------------------|---------|------------|
| <b>Assets:</b>             |         |                           |         |            |
| Foreign currency contracts | \$      | \$ 19,133                 | \$      | \$ 19,133  |
| <b>Liabilities:</b>        |         |                           |         |            |
| Foreign currency contracts |         | (26,752)                  |         | (26,752)   |
| <b>Total:</b>              | \$      | \$ (7,619)                | \$      | \$ (7,619) |

There were no transfers between levels in the fair value hierarchy during the three-month period ended July 2, 2010. The Company's foreign currency forward contracts are measured on a recurring basis at fair value based on foreign currency spot and forward rates quoted by banks or foreign currency dealers.

The following table presents the fair value of the Company's derivative instruments located on the Condensed Consolidated Balance Sheets utilized for foreign currency risk management purposes at July 2, 2010:

| <b>Fair Values of Derivative Information</b> |               |                              |               |
|----------------------------------------------|---------------|------------------------------|---------------|
| <b>Asset Derivatives</b>                     |               | <b>Liability Derivatives</b> |               |
| Balance Sheet<br>Location                    | Fair<br>Value | Balance Sheet<br>Location    | Fair<br>Value |
| <b>(In thousands)</b>                        |               |                              |               |

**Derivatives designated as hedging instruments**

|                            |                      |          |                           |            |
|----------------------------|----------------------|----------|---------------------------|------------|
| Foreign currency contracts | Other current assets | \$ 5,356 | Other current liabilities | \$ (9,918) |
|----------------------------|----------------------|----------|---------------------------|------------|

**Derivatives not designated as hedging instruments**

|                            |                      |           |                           |             |
|----------------------------|----------------------|-----------|---------------------------|-------------|
| Foreign currency contracts | Other current assets | \$ 13,777 | Other current liabilities | \$ (16,834) |
|----------------------------|----------------------|-----------|---------------------------|-------------|

***Interest Rate Swap Agreements***

The Company is also exposed to variability in cash flows associated with changes in short-term interest rates primarily on borrowings under its revolving credit facility and term loan agreement. Swap contracts that were outstanding during the three-month period ended July 2, 2010, which were entered into during fiscal years 2009 and 2008 to mitigate the exposure to interest rate risk resulting from unfavorable changes in interest rates resulting from the term loan agreement, are summarized below:

| Notional Amount<br>(in millions) | Fixed<br>Interest<br>Rate<br>Payable | Interest<br>Payment<br>Received | Term      | Expiration<br>Date |
|----------------------------------|--------------------------------------|---------------------------------|-----------|--------------------|
| <b>Fiscal 2009 Contracts:</b>    |                                      |                                 |           |                    |
| \$100.0                          | 1.00%                                | 1-Month Libor                   | 12 month  | April 2010         |
| <b>Fiscal 2008 Contracts:</b>    |                                      |                                 |           |                    |
| \$250.0                          | 3.61%                                | 1-Month Libor                   | 34 months | October 2010       |

Edgar Filing: FLEXTRONICS INTERNATIONAL LTD. - Form 10-Q

|         |       |               |           |              |
|---------|-------|---------------|-----------|--------------|
| \$250.0 | 3.61% | 1-Month Libor | 34 months | October 2010 |
| \$175.0 | 3.60% | 3-Month Libor | 36 months | January 2011 |
| \$72.0  | 3.57% | 3-Month Libor | 36 months | January 2011 |

These contracts provide for the receipt of interest payments at rates equal to the terms of the various tranches of the underlying borrowings outstanding under the term loan arrangement (excluding the applicable margin), other than the two \$250.0 million swaps, expiring October 2010. These swaps provided for the receipt of interest at one-month Libor while the underlying borrowings are based on three-month Libor. As of July 2, 2010, the Company had an aggregate notional amount of \$747.0 million in swaps outstanding with a weighted average fixed interest rate of 3.60%.

## **Table of Contents**

All of the Company's interest rate swap agreements are accounted for as cash flow hedges, and there was no charge for ineffectiveness during the three-month periods ended July 2, 2010 and July 3, 2009. For the three-months ended July 2, 2010 and July 3, 2009, the net amount recorded as interest expense from these swaps was not material. As of July 2, 2010 and March 31, 2010, the fair value of the Company's interest rate swaps was not material and is included in Other current liabilities in the Condensed Consolidated Balance Sheets, with a corresponding decrease in other comprehensive income. The deferred losses included in other comprehensive income will effectively be released through earnings as the Company makes fixed, and receives variable, interest payments over the remaining term of the swaps through January 2011.

### **8. TRADE RECEIVABLES SECURITIZATION**

The Company continuously sells designated pools of trade receivables under two asset backed securitization programs and under an accounts receivable factoring program.

#### ***Global Asset-Backed Securitization Agreement***

The Company continuously sells a designated pool of trade receivables to a special purpose entity, which in turn sells an undivided ownership interest to a commercial paper conduit, administered by an unaffiliated financial institution. In addition to the commercial paper conduit, the Company participates in the securitization agreement as an investor in the conduit. The securitization agreement allows the operating subsidiaries participating in the securitization program to receive a cash payment for sold receivables, less a deferred purchase price receivable.

The Company continues to service, administer and collect the receivables on behalf of the special purpose entity and receives a servicing fee of 1.00% of serviced receivables per annum. Servicing fees recognized during the three-month periods ended July 2, 2010 and July 3, 2009 were not material and are included in Interest and other expense, net within the Condensed Consolidated Statements of Operations. As the Company estimates the fee it receives in return for its obligation to service these receivables is at fair value, no servicing assets and liabilities are recognized.

Effective April 1, 2010, the Company adopted two new accounting standards, the first of which removed the concept of a qualifying special purpose entity and created more stringent conditions for reporting the transfer of a financial asset as a sale. The second standard also amended the consolidation guidance for determining the primary beneficiary of a variable interest entity, such that the Company is deemed the primary beneficiary of this special purpose entity and as such is required to consolidate the special purpose entity. Upon adoption of these standards, the balance of receivables sold as of March 31, 2010, totaling \$217.1 million, was recorded as accounts receivables and short-term bank borrowings in the opening balance sheet of fiscal 2011 and the collection of those accounts receivables was classified as a repayment of bank borrowings in the Condensed Consolidated Statements of Cash Flows during the three-month period ended July 2, 2010. Beginning April 1, 2010, accounts receivable sold under this program remain on the Company's balance sheet, as currently structured, and cash received from the program is accounted for as a borrowing on the Company's balance sheet and as a financing activity in the statement of cash flows. As of July 2, 2010, \$326.4 million in receivables were sold to this special purpose entity and the Company received \$149.9 million in net cash proceeds, which was reported as short-term bank borrowings in the Condensed Consolidated Balance Sheet and as cash received from financing activities in the Condensed Consolidated Statement of Cash Flows.

As of March 31, 2010, approximately \$352.5 million of the Company's accounts receivable had been sold to a third-party qualified special purpose entity. The third-party special purpose entity was a qualifying special purpose entity, and accordingly, the Company did not consolidate this entity. The amount represented the face amount of the total outstanding trade receivables on all designated customer accounts on that date. The accounts receivable balances that were sold under this agreement were removed from the Condensed Consolidated Balance Sheet and the amount received were included as cash provided by operating activities in the Condensed Consolidated Statements of Cash Flows. The Company had a recourse obligation that was limited to the deferred purchase price receivable, which approximated 5% of the total sold receivables, and its own investment participation, the total of which was approximately \$135.4 million as of March 31, 2010, and was recorded in Other current assets in the Consolidated Balance Sheet. As the recoverability of the trade receivables underlying the Company's own investment participation was determined in conjunction with the Company's accounting policies for determining provisions for doubtful accounts prior to sale into the third party qualified special purpose entity, the fair value of the Company's own investment participation reflected the estimated recoverability of the underlying trade receivables.



**Table of Contents**

***North American Asset-Backed Securitization Agreement***

The Company continuously sells a designated pool of trade receivables to an affiliated special purpose vehicle, which in turn sells such receivables to an agent on behalf of two commercial paper conduits administered by unaffiliated financial institutions. The Company continues to service, administer and collect the receivables on behalf of the special purpose entity and received a servicing fee of 0.50% per annum on the outstanding balance of the serviced receivables. Servicing fees recognized during the three-month periods ended July 2, 2010 and July 3, 2009 were not material and were included in Interest and other expense, net within the Condensed Consolidated Statements of Operations. As the Company estimates that the fee it receives in return for its obligation to service these receivables is at fair value, no servicing assets or liabilities are recognized.

The maximum investment limit of the two commercial paper conduits is \$300.0 million. The Company pays commitment fees of 0.80% per annum on the aggregate amount of the liquidity commitments of the financial institutions under the facility (which approximates the maximum investment limit) and an additional program fee of 0.70% on the aggregate amounts invested under the facility by the conduits to the extent funded through the issuance of commercial paper.

The Company has the power to direct the activities of the special purpose vehicle and had the obligation to absorb the majority of expected losses or the rights to receive benefits from transfers of trade receivables into the special purpose vehicle and, as such, was deemed the primary beneficiary of the special purpose vehicle. Accordingly, the Company consolidated the special purpose vehicle and only those receivables sold to the two commercial paper conduits for cash have been removed from the Condensed Consolidated Balance Sheet. Effective April 1, 2010, the securitization agreement was amended to provide for the sale by the special purpose vehicle of 100% of the eligible receivables to the commercial paper conduits. The transferred receivables are isolated from the Company and its affiliates as a result of the special purpose entity, and effective control is passed to the conduits, which have the right to pledge or sell the receivables. As a result, although the Company still consolidates the special purpose vehicle, 100% of the receivables sold to the commercial paper conduits are removed from the Condensed Consolidated Balance Sheet beginning April 1, 2010.

A portion of the purchase price for the receivables is paid by the two commercial paper conduits in cash and the balance is in a new asset, a deferred purchase price receivable, which is paid to the special purpose vehicle as payments on the receivables are collected from account debtors. The deferred purchase price receivable represents a beneficial interest in the transferred financial assets and is recognized at fair value as part of the sale transaction. The Company sold approximately \$316.9 million of accounts receivable to the two commercial paper conduits as of July 2, 2010, and received approximately \$205.0 million in net cash proceeds for the sales. The deferred purchase price receivable was approximately \$111.2 million, and was recorded in Other current assets in the Condensed Consolidated Balance Sheets. The deferred purchase price receivable was valued using unobservable inputs (i.e., level three inputs), primarily discounted cash flow, and due to its high credit quality and short maturity the fair value approximated book value. The accounts receivable balances sold under this agreement were removed from the Condensed Consolidated Balance Sheets and were reflected as cash provided by operating activities in the Condensed Consolidated Statements of Cash Flows. The amount of the Company's deferred purchase price receivable will vary primarily depending on the financing requirements of the Company and the performance of the receivables sold.

As of March 31, 2010, the Company had transferred approximately \$356.9 million of receivables into the special purpose vehicle. The Company sold approximately \$200.7 million of this \$356.9 million to the two commercial paper conduits as of March 31, 2010, and received approximately \$200.0 million in net cash proceeds for the sales. The accounts receivable balances that were sold to the two commercial paper conduits under this agreement were removed from the Condensed Consolidated Balance Sheets and were reflected as cash provided by operating activities in the Condensed Consolidated Statements of Cash Flows, and the difference between the amount sold and net cash proceeds received was recognized as a loss on sale of the receivables, and was recorded in Interest and other expense, net in the Condensed Consolidated Statements of Operations. The remaining trade receivables transferred into the special purpose vehicle and not sold to the two commercial paper conduits comprised the primary assets of that entity, and were included in trade accounts receivable, net in the Condensed Consolidated Balance Sheets of the Company. The recoverability of these trade receivables, both those included in the Condensed Consolidated Balance Sheets and

those sold but uncollected by the commercial paper conduits, were determined in conjunction with the Company's accounting policies for determining provisions for doubtful accounts. Although the special purpose vehicle is fully consolidated by the Company, it is a separate corporate entity and its assets are available first to satisfy the claims of its creditors.

**Table of Contents*****Factored Accounts Receivable***

Effective April 1, 2010, the Company amended its accounts receivable factoring program under which the Company sells accounts receivables in their entirety to certain third-party banking institutions. The outstanding balance of receivables sold and not yet collected was approximately \$246.4 million and \$164.2 million as of July 2, 2010 and March 31, 2010, respectively. These receivables that were sold were removed from the Condensed Consolidated Balance Sheets and were reflected as cash provided by operating activities in the Condensed Consolidated Statement of Cash Flows.

**9. RESTRUCTURING CHARGES**

The Company did not recognize restructuring charges during the three-month period ended July 2, 2010.

The Company recognized restructuring charges of approximately \$64.8 million during the three-month period ended July 3, 2009 as a part of its restructuring plans previously announced in March 2009 in order to rationalize the Company's global manufacturing capacity and infrastructure as a result of macroeconomic conditions. The Company classified approximately \$52.1 million of these charges as a component of cost of sales.

The following table summarizes the provisions, respective payments, and remaining accrued balance as of July 2, 2010 for charges incurred in fiscal year 2010 and prior periods:

|                                                                                       | <b>Severance</b> | <b>Other<br/>Exit Costs<br/>(In thousands)</b> | <b>Total</b> |
|---------------------------------------------------------------------------------------|------------------|------------------------------------------------|--------------|
| Balance as of March 31, 2010                                                          | \$ 28,216        | \$ 36,029                                      | \$ 64,245    |
| Cash payments for charges incurred in fiscal year 2010                                | (6,692)          | (416)                                          | (7,108)      |
| Cash payments for charges incurred in fiscal year 2009 and prior                      | (2,333)          | (4,535)                                        | (6,868)      |
| Balance as of July 2, 2010                                                            | 19,191           | 31,078                                         | 50,269       |
| Less: current portion (classified as other current liabilities)                       | (18,244)         | (14,588)                                       | (32,832)     |
| Accrued restructuring costs, net of current portion (classified as other liabilities) | \$ 947           | \$ 16,490                                      | \$ 17,437    |

As of July 2, 2010 and March 31, 2010, the remaining accrued balance for restructuring charges incurred during fiscal year 2010 were approximately \$6.6 million and \$13.7 million, respectively, the entire amount of which was classified as current. As of July 2, 2010 and March 31, 2010, the remaining accrued balance for restructuring charges incurred during fiscal years 2009 and prior were approximately \$43.7 million and \$50.6 million, respectively, of which approximately \$17.4 million and \$22.2 million, respectively, were classified as long-term obligations.

As of July 2, 2010 and March 31, 2010, assets that were no longer in use and held for sale, totaled approximately \$40.1 million and \$46.9 million, respectively, primarily representing manufacturing facilities that have been closed as part of the Company's historical facility consolidations. These assets are recorded at the lesser of carrying value or fair value, which is based on comparable sales from prevailing market data. For assets held for sale, depreciation ceases and an impairment loss is recognized if the carrying amount of the asset exceeds its fair value less cost to sell. Assets held for sale are included in Other current assets in the Condensed Consolidated Balance Sheets.

**Table of Contents**

For further discussion of the Company's historical restructuring activities, refer to Note 9 Restructuring Charges to the Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2010.

**10. COMMITMENTS AND CONTINGENCIES**

The Company is subject to legal proceedings, claims, and litigation arising in the ordinary course of business. The Company defends itself vigorously against any such claims. Although the outcome of these matters is currently not determinable, management does not expect that the ultimate costs to resolve these matters will have a material adverse effect on its condensed consolidated financial position, results of operations, or cash flows.

**11. BUSINESS AND ASSET ACQUISITIONS**

During the three-month period ended July 3, 2009, the Company paid \$8.7 million relating to the deferred purchase price from a certain historical acquisition. The purchase price for certain historical acquisitions is subject to adjustments for contingent consideration and generally has not been recorded as part of the purchase price, pending the outcome of the contingency.

**12. SHARE REPURCHASE PLAN**

On May 26, 2010, the Company's Board of Directors authorized the repurchase of up to \$200.0 million of the Company's outstanding ordinary shares. Until the Company's 2010 Annual General Meeting, held on July 23, 2010, the Company was authorized under its shareholder approved Share Purchase Mandate to repurchase up to approximately 81.2 million shares (representing 10% of the outstanding shares on the date of the 2009 Annual General Meeting.). Following shareholder approval at the 2010 Extraordinary General Meeting, the amount authorized for repurchase under the Share Purchase Mandate is approximately 78.5 million shares (representing 10% of the outstanding shares on the date of the 2010 Extraordinary General Meeting). The Company may not exceed in the aggregate the \$200.0 million repurchase authorized by the Board in May without further Board action. Share repurchases will be made in the open market at such times and in such amounts as management deems appropriate. The timing and actual number of shares repurchased will depend on a variety of factors including price, market conditions and applicable legal requirements. The share repurchase program does not obligate the Company to repurchase any specific number of shares and may be suspended or terminated at any time without prior notice. During the three-month period ended July 2, 2010, the Company repurchased approximately 21.9 million shares under this plan for an aggregate purchase price of \$135.4 million for which the Company made \$104.9 million in cash payments during the quarter. Since the end of our first fiscal quarter, we have purchased additional shares resulting in aggregate repurchases in the amount of \$200.0 million.

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

Unless otherwise specifically stated, references in this report to Flextronics, the Company, we, us, our and its terms mean Flextronics International Ltd. and its subsidiaries.

This report on Form 10-Q contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended. The words expects, anticipates, believes, intends, plans and similar expressions identify forward-looking statements. In addition, statements which refer to expectations, projections or other characterizations of future events or circumstances are forward-looking statements. We undertake no obligation to publicly disclose any revisions to these forward-looking statements to reflect events or circumstances occurring subsequent to filing this Form 10-Q with the Securities and Exchange Commission. These forward-looking statements are subject to risks and uncertainties, including, without limitation, those discussed in this section, as well as in Part II, Item 1A, Risk Factors of this report on Form 10-Q, and in Part I, Item 1A, Risk Factors and in Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended March 31, 2010. In addition, new risks emerge from time to time and it is not possible for management to predict all such risk factors or to assess the impact of such risk factors on our business. Accordingly, our future results may differ materially from historical results or from those discussed or implied by these forward-looking statements. Given these risks and uncertainties, the reader should not place undue reliance on these forward-looking statements.

**OVERVIEW**

We are a leading global provider of advanced design and electronics manufacturing services (EMS) to original equipment manufacturers (OEMs) of a broad range of products in the following markets: infrastructure; mobile communication devices; computing; consumer digital devices; industrial, semiconductor capital equipment, clean technology, aerospace and defense, and white goods; automotive and marine; and medical devices. We provide a full range of vertically-integrated global supply chain services through which we can design, build, ship and service a complete packaged product for our customers. Customers leverage our services to meet their product requirements throughout the entire product life cycle. Our vertically-integrated service offerings include: design; rigid printed circuit board and flexible circuit fabrication; systems assembly and manufacturing; after-sales services; and multiple component product offerings including, camera modules for consumer products such as mobile devices and power supplies for computing and other electronic devices.

We are one of the world's largest EMS providers, with revenues of \$6.6 billion during the three-month period ended July 2, 2010, and \$24.1 billion in fiscal year 2010. As of March 31, 2010, our total manufacturing capacity was approximately 26.6 million square feet. We help customers design, build, ship and service electronics products through a network of facilities in 30 countries across four continents. The following tables set forth net sales and net property and equipment, by country, based on the location of our manufacturing site:

| Net sales: | Three-Month Periods Ended |              |
|------------|---------------------------|--------------|
|            | July 2, 2010              | July 3, 2009 |
|            | (In thousands)            |              |
| China      | \$ 2,275,329              | \$ 1,894,996 |
| Mexico     | 959,402                   | 884,953      |
| U.S.       | 807,241                   | 873,122      |
| Malaysia   | 647,914                   | 489,101      |
| Hungary    | 571,756                   | 374,603      |
| Other      | 1,304,238                 | 1,265,904    |
|            | \$ 6,565,880              | \$ 5,782,679 |



**Table of Contents**

|                                     | <b>As of<br/>July 2,<br/>2010</b> | <b>As of<br/>March 31, 2010</b> |
|-------------------------------------|-----------------------------------|---------------------------------|
| <b>Property and equipment, net:</b> |                                   |                                 |
|                                     | <b>(In thousands)</b>             |                                 |
| China                               | \$ 883,546                        | \$ 879,440                      |
| Mexico                              | 371,925                           | 361,492                         |
| U.S.                                | 164,403                           | 165,029                         |
| Hungary                             | 155,147                           | 154,759                         |
| Malaysia                            | 149,950                           | 131,606                         |
| Other                               | 423,701                           | 426,250                         |
|                                     | <b>\$ 2,148,672</b>               | <b>\$ 2,118,576</b>             |

We believe that the combination of our extensive design and engineering services, significant scale and global presence, vertically-integrated end-to-end services, advanced supply chain management, industrial campuses in low-cost geographic areas and operational track record provide us with a competitive advantage in the market for designing, manufacturing and servicing electronics products for leading multinational OEMs. Through these services and facilities, we offer our OEM customers the ability to simplify their global product development, their manufacturing process, and their after sales services, and enable them to achieve meaningful time to market and cost savings.

Our operating results are affected by a number of factors, including the following:

- changes in the macroeconomic environment and related changes in consumer demand;
- the mix of the manufacturing services we are providing, the number and size of new manufacturing programs, the degree to which we utilize our manufacturing capacity, seasonal demand, shortages of components and other factors;
- the effects on our business when our customers are not successful in marketing their products, or when their products do not gain widespread commercial acceptance;
- our increased components offerings which have required that we make substantial investments in the resources necessary to design and develop these products;
- our ability to achieve commercially viable production yields and to manufacture components in commercial quantities to the performance specifications demanded by our OEM customers (recent difficulties in product ramping have adversely affected our ability to achieve desired operating performance);
- the effect on our business due to our customers' products having short product life cycles;
- our customers' ability to cancel or delay orders or change production quantities;
- our customers' decision to choose internal manufacturing instead of outsourcing for their product requirements;
- our exposure to financially troubled customers; and
- integration of acquired businesses and facilities.

## **Table of Contents**

Historically, the EMS industry experienced significant change and growth as an increasing number of companies elected to outsource some or all of their design and manufacturing requirements. We have seen an increase in the penetration of the global OEM manufacturing requirements since the 2001–2002 technology downturn as more and more OEMs pursued the benefits of outsourcing rather than internal manufacturing. In the second half of fiscal 2009, we experienced dramatically deteriorating macroeconomic conditions and demand for our customers' products slowed in all of the industries we served. This global economic crisis, and related decline in demand for our customers' products, put pressure on certain of our OEM customers' cost structures and caused them to reduce their manufacturing and supply chain outsourcing requirements. In response, we announced in March 2009 restructuring plans intended to rationalize our global manufacturing capacity and infrastructure with the intent to improve our operational efficiencies by reducing excess workforce and capacity. We have recognized approximately \$258.1 million of associated charges since the announcement, with approximately \$107.5 million and \$150.6 million recognized during fiscal years 2010 and 2009, respectively. We do not anticipate additional material charges in future periods relating to these restructuring plans. Beginning in the second half of fiscal year 2010, we began seeing some positive signs that demand for our OEM customers' end products was improving, and this trend of accelerated revenue continued in the quarter ended July 2, 2010. We believe the long-term, future growth prospects for outsourcing of advanced manufacturing capabilities, design and engineering services and after-market services remains strong.

We procure a wide assortment of materials, including electronic components, plastics and metals. We experienced shortages of numerous commodity components, such as capacitors, connectors, semiconductor and power components, during the quarter ended July 2, 2010. We estimated that these shortages reduced our revenue by approximately \$200.0 million, but did not have a material impact on profitability. We anticipate that these shortages will begin to abate during our second fiscal quarter, and become less significant in the following quarters.

We have experienced significant volume increases in our component product solution services. This steep growth is challenging due to the complexities of the products and processes involved. We are encouraged by the increased demand for these product solutions and the successful achievement of acceptance in the market, and we are intensely focused on improving our manufacturing efficiencies for these component product offerings. Our component product solution services, on a combined basis, was less than 10% of our consolidated revenue for the quarter ended July 2, 2010.

Our cash provided by operations declined approximately \$18.1 million to \$88.8 million for the quarter ended July 2, 2010 as compared with \$106.9 million for the quarter ended July 3, 2009. As discussed further in Liquidity and Capital Resources below, primarily as a result of higher sales and anticipated growth our accounts receivable, inventory and accounts payable all increased, which resulted in cash being used to increase our working capital. Our free cash flow, which we define as cash from operating activities less net purchases of property and equipment, was negative \$9.6 million for the quarter ended July 2, 2010 as we invested in our current and anticipated growth. We did not redeem or repurchase a significant amount of debt during the quarter ended July 2, 2010, however, since we began our deleveraging efforts in June 2008 our consolidated debt has been reduced by approximately \$1.3 billion.

## **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

We believe the accounting policies discussed under Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended March 31, 2010, affect our more significant judgments and estimates used in the preparation of the Condensed Consolidated Financial Statements.

### ***Recent Accounting Pronouncements***

Information regarding recent accounting pronouncements is provided in Note 2, Summary of Accounting Policies of the Notes to Condensed Consolidated Financial Statements.

**Table of Contents****RESULTS OF OPERATIONS**

The following table sets forth, for the periods indicated, certain statements of operations data expressed as a percentage of net sales. The financial information and the discussion below should be read in conjunction with the Condensed Consolidated Financial Statements and notes thereto included in this document. In addition, reference should be made to our audited Consolidated Financial Statements and notes thereto and related Management's Discussion and Analysis of Financial Condition and Results of Operations included in our 2010 Annual Report on Form 10-K.

|                                              | <b>Three-Month Periods Ended</b> |                     |
|----------------------------------------------|----------------------------------|---------------------|
|                                              | <b>July 2,<br/>2010</b>          | <b>July 3, 2009</b> |
| Net sales                                    | 100.0%                           | 100.0%              |
| Cost of sales                                | 94.4                             | 95.2                |
| Restructuring charges                        |                                  | 1.0                 |
| Gross profit                                 | 5.6                              | 3.8                 |
| Selling, general and administrative expenses | 3.0                              | 3.5                 |
| Intangible amortization                      | 0.3                              | 0.4                 |
| Restructuring charges                        |                                  | 0.2                 |
| Other charges, net                           |                                  | 1.9                 |
| Interest and other expense, net              | 0.3                              | 0.6                 |
| Income (loss) before income taxes            | 2.0                              | (2.8)               |
| Provision for (benefit from) income taxes    | 0.2                              | (0.1)               |
| Net income (loss)                            | 1.8%                             | (2.7)%              |

***Net sales***

Net sales during the three-month period ended July 2, 2010 totaled \$6.6 billion, representing an increase of \$0.8 billion, or 14%, from \$5.8 billion during the three-month period ended July 3, 2009, primarily due to an improved macroeconomic environment as we recognize increased sales from many of our major customers. Sales increased across most of the markets we serve, consisting of: (i) \$492.5 million in the industrial, automotive, medical and other markets, (ii) \$152.3 million in the computing market, (iii) \$132.9 million in the mobile communications market, and (iv) \$70.2 million in the consumer digital market. Net sales decreased \$64.7 million in the infrastructure market. Net sales increased across all of the geographic regions we serve including \$612.1 million in Asia, \$19.7 million in the Americas, and \$151.4 million in Europe.

The following tables set forth net sales by market:

| <b>Market:</b>                            | <b>Three-Month Periods Ended</b> |                     |
|-------------------------------------------|----------------------------------|---------------------|
|                                           | <b>July 2, 2010</b>              | <b>July 3, 2009</b> |
|                                           | <b>(In thousands)</b>            |                     |
| Infrastructure                            | \$ 1,801,971                     | \$ 1,866,627        |
| Industrial, Automotive, Medical and Other | 1,457,178                        | 964,675             |
| Mobile                                    | 1,328,616                        | 1,195,723           |
| Computing                                 | 1,261,956                        | 1,109,659           |
| Consumer digital                          | 716,159                          | 645,995             |
|                                           | <b>\$ 6,565,880</b>              | <b>\$ 5,782,679</b> |

Our ten largest customers during the three-month periods ended July 2, 2010 and July 3, 2009 accounted for approximately 48% and 49% of net sales, respectively, with no customer accounting for greater than 10% of our net sales in either period.

***Gross profit***

Gross profit is affected by a number of factors, including the number and size of new manufacturing programs, product mix, component costs and availability, product life cycles, unit volumes, pricing, competition, new product introductions, capacity utilization and the expansion and consolidation of manufacturing facilities. Gross profit during the three-month period ended July 2, 2010 increased \$146.8 million to \$370.8 million, or 5.6% of net sales, from \$224.0 million, or 3.8% of net sales, during the three-month period ended July 3, 2009. The increase in gross margin was primarily attributable to increased demand resulting in improved capacity utilization driven by the 14% increase in our revenues, and in part, due to the completion of our restructuring activities and there being no restructuring costs for the three-month period ended July 2, 2010 versus restructuring costs of \$52.1 million for the three-month period ended July 3, 2009.

## **Table of Contents**

### ***Restructuring charges***

We did not incur restructuring charges during the three-month period ended July 2, 2010 and have completed all activities associated with previously announced plans. We recognized approximately \$64.8 million during the three-month period ended July 3, 2009 in connection with our restructuring plans announced in March 2009 to rationalize our global manufacturing capacity and infrastructure as a result of weak macroeconomic conditions. Our restructuring activities were intended to improve our operational efficiencies by reducing excess workforce and capacity. The cost associated with these restructuring activities included employee severance, costs related to owned and leased facilities and equipment that is no longer in use and is to be disposed of, and costs associated with the exit of certain contractual arrangements due to facility closures. As of July 2, 2010, there have been no changes to these plans. See Note 9, *Restructuring Charges* in the Notes to the Condensed Consolidated Financial Statements for a summary of the current quarter payments and remaining accrued balance as of July 2, 2010 for charges incurred in fiscal year 2010 and prior periods. The cost reductions associated with the restructuring activities, primarily reduced wages and benefits due to employee terminations, decreased depreciation expense resulting from equipment impairments and reduced costs associated with leased equipment and buildings have been achieved as anticipated. The overall impact on future operating results and cash flows from these restructuring activities is difficult to measure as there are offsetting reductions in revenues at affected locations as well as increases in certain costs at other locations related to transition activities for transferred programs or increased production ramp up costs. We do not separately track all of the interrelated components of these activities.

Refer to Note 9, *Restructuring Charges*, of the Notes to Condensed Consolidated Financial Statements for further discussion of our restructuring activities.

### ***Selling, general and administrative expenses***

Selling, general and administrative expenses, or SG&A, amounted to \$195.7 million, or 3.0% of net sales, during the three-month period ended July 2, 2010, decreasing \$6.0 million from \$201.7 million, or 3.5% of net sales, during the three-month period ended July 3, 2009. The overall decreases in SG&A expense and SG&A as a percentage of sales during the three-month period ended July 2, 2010 were primarily the result of our discretionary cost reduction efforts offset by an increase in corporate support activities, such as information technology and supply chain management, necessary to support the growth of our operations.

### ***Intangible amortization***

Amortization of intangible assets during the three-month period ended July 2, 2010 decreased by \$5.3 million to \$18.0 million from \$23.3 million during the three-month period ended July 3, 2009, primarily due to the use of the accelerated method of amortization for certain customer related intangibles, which results in decreasing expense over time.

### ***Other charges, net***

During the three-month period ended July 3, 2009, we recognized an approximate \$107.4 million impairment charge associated with the sale of our interest in one of our non-majority owned investments.

### ***Interest and other expense, net***

Interest and other expense, net was \$27.5 million during the three-month period ended July 2, 2010 compared to \$36.9 million during the three-month period ended July 3, 2009, a decrease of \$9.4 million. The decrease in expense is the result of less debt outstanding during the period resulting from the approximate \$400.0 million tender and redemption of the 6.5% Senior Subordinated Notes and the \$100.0 million tender of the 6.25% Senior Subordinated Notes. Further reduction in interest expense was due to lower interest rates as a result of \$400.0 million in fixed rate debt associated with interest rate swaps expiring and converting to variable rate debt, and a \$4.3 million decrease in non-cash interest expense from the redemption of our Zero Coupon Convertible Junior Subordinated Notes in July 2009. This decrease in interest expense was partially offset by less interest income resulting from the reduction in other notes receivable that were sold during the third quarter of fiscal year 2010.

**Table of Contents*****Income taxes***

Certain of our subsidiaries have, at various times, been granted tax relief in their respective countries, resulting in lower income taxes than would otherwise be the case under ordinary tax rates. Refer to Note 8, *Income Taxes*, of the Notes to the Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended March 31, 2010 for further discussion.

We have tax loss carryforwards attributable to operations for which we have recognized deferred tax assets. Our policy is to provide a reserve against those deferred tax assets that in management's estimate are not more likely than not to be realized. During the three-month periods ended July 2, 2010 and July 3, 2009, the provision for income taxes includes a benefit of approximately \$8.4 million and \$11.9 million, respectively, for the net change in the liability for unrecognized tax benefits as a result of settlements in various tax jurisdictions.

The consolidated effective tax rate for a particular period varies depending on the amount of earnings from different jurisdictions, operating loss carryforwards, income tax credits, changes in previously established valuation allowances for deferred tax assets based upon our current analysis of the realizability of these deferred tax assets, as well as certain tax holidays and incentives granted to our subsidiaries primarily in China, Malaysia, Israel, Poland and Singapore.

**LIQUIDITY AND CAPITAL RESOURCES**

As of July 2, 2010, we had cash and cash equivalents of approximately \$1.7 billion and bank and other borrowings of approximately \$2.4 billion. We also had a \$2.0 billion credit facility, under which we had no borrowings outstanding as of July 2, 2010. As of July 2, 2010, we were in compliance with the covenants under the Company's indentures and credit facilities.

Cash provided by operating activities amounted to \$88.8 million during the three-month period ended July 2, 2010. This resulted primarily from \$118.2 million of net income for the period before adjustments to include approximately \$111.5 million of non-cash expenses for depreciation and amortization. Our working capital accounts increased \$125.4 million on a net basis, primarily due to higher sales and anticipated growth resulting in increases in inventory of \$462.3 million and accounts receivable of \$210.4 million, partially offset by increases in accounts payable of \$465.9 million and other current liabilities of \$80.3 million.

As a result of the adoption of new accounting standards, accounts receivables sold under our Global Asset-Backed Securitization program totaling \$326.4 million remained on the Condensed Consolidated Balance Sheet and proceeds of \$149.9 million were reported as short-term bank borrowings. Accounts receivable sold under our North American Asset-Backed Securitization program totaling \$316.9 million were removed from our Condensed Consolidated Balance Sheet and the Company's deferred purchase price receivable associated with the sale of \$111.2 million was recorded in Other current assets in the Condensed Consolidated Balance Sheet. In addition, we sold \$246.4 million of accounts receivable under our accounts receivable factoring program which were removed from our Condensed Consolidated Balance Sheet.

For the quarterly periods indicated, certain of management's key liquidity metrics were as follows:

|                                   | <b>Three-Month Periods Ended</b> |                           |                     |                            |                         |
|-----------------------------------|----------------------------------|---------------------------|---------------------|----------------------------|-------------------------|
|                                   |                                  |                           | <b>December</b>     |                            |                         |
|                                   | <b>July 2,<br/>2010</b>          | <b>March 31,<br/>2010</b> | <b>31,<br/>2009</b> | <b>October 2,<br/>2009</b> | <b>July 3,<br/>2009</b> |
| Days in trade accounts receivable | 37 days                          | 37 days                   | 33 days             | 34 days                    | 35 days                 |
| Days in inventory                 | 46 days                          | 46 days                   | 40 days             | 44 days                    | 47 days                 |
| Days in accounts payable          | 69 days                          | 72 days                   | 62 days             | 63 days                    | 63 days                 |

**Table of Contents**

Days in trade accounts receivable was calculated as the average accounts receivable for the current and prior quarters divided by annualized sales for the current quarter by day. During the three-month period ended July 2, 2010, days in trade accounts receivable increased by two days to 37 days compared to the three-month period ended July 3, 2009. This increase in trade accounts receivable was primarily attributable to our adoption of new accounting standards, which requires that receivables sold under our Global Asset-Backed Securitization program remain on the Condensed Consolidated Balance Sheet. Days in trade receivables excludes the effect of approximately \$111.2 million of the deferred purchase price from the North American Asset-Backed Securitization program which was recorded in Other current assets in the Condensed Consolidated Balance Sheet. See Note 8 in our Notes to Condensed Consolidated Financial Information regarding changes to our accounting of accounts receivables sold under our asset-backed securitization and factoring programs as a result of the adoption of a new accounting standard effective April 1, 2010.

Days in inventory was calculated as the average inventory for the current and prior quarters divided by annualized cost of sales for the current quarter by day. During the three-month period ended July 2, 2010, days in inventory decreased one day compared to the three-month period ended July 3, 2009. The component shortages discussed above have hampered our efforts to reduce our inventory days on hand.

Days in accounts payable was calculated as the average accounts payable for the current and prior quarters divided by annualized cost of sales for the current quarter by day. During the three-month period ended July 2, 2010, days in accounts payable increased six days to 69 days compared to the three-month period ended July 3, 2009 primarily due to the increase in inventory as a result of component shortages and anticipated growth.

Cash used by investing activities amounted to \$103.9 million. This resulted primarily from \$98.3 million in net capital expenditures for property and equipment.

Cash used in financing activities amounted to \$186.9 million during the three-month period ended July 2, 2010, which was primarily from \$104.9 million in payments to repurchase 21.9 million of our ordinary shares. The net use of \$67.2 million of cash for the repayments of bank borrowings, long-term debt and capital lease obligations resulted primarily from net repayments related to our Global Asset-Backed Securitization program in connection with the adoption of new accounting standards, effective April 1, 2010.

As of July 2, 2010, quarterly maturities of our bank borrowings and long-term debt were as follows:

| <b>Fiscal Year</b> | <b>First<br/>Quarter</b> | <b>Second<br/>Quarter</b> | <b>Third<br/>Quarter</b> | <b>Fourth<br/>Quarter</b> | <b>Total</b>        |
|--------------------|--------------------------|---------------------------|--------------------------|---------------------------|---------------------|
|                    |                          |                           | <b>(In thousands)</b>    |                           |                     |
| 2011               | \$                       | \$ 401,893                | \$ 4,252                 | \$ 4,209                  | \$ 410,354          |
| 2012               | 4,209                    | 4,167                     | 4,167                    | 4,167                     | 16,710              |
| 2013               | 4,167                    | 479,662                   | 2,937                    | 2,937                     | 489,703             |
| 2014               | 2,937                    | 2,937                     | 305,079                  | 2,907                     | 313,860             |
| 2015               | 2,907                    | 1,153,301                 |                          |                           | 1,156,208           |
| Thereafter (1)     |                          |                           |                          |                           | 5,239               |
| <b>Total</b>       |                          |                           |                          |                           | <b>\$ 2,392,074</b> |

(1) Represents cumulative maturities for years subsequent to March 31, 2015.

We continue to assess our capital structure, and evaluate the merits of redeploying available cash to reduce existing debt or repurchase shares.

On August 2, 2010, we paid \$240.0 million to redeem the entire principal amount of the 1% Convertible Subordinated Notes at par plus accrued interest. On the maturity date, our stock price was less than the conversion price, and therefore, no ordinary shares were issued in connection with the redemption. Additionally, on May 26, 2010, our Board of Directors authorized the repurchase of up to \$200.0 million of our outstanding ordinary shares. During the quarter ended July 2, 2010, we repurchased approximately 21.9 million shares for an aggregate purchase price of \$135.4 million. Since the end of our first fiscal quarter, we have purchased additional shares resulting in aggregate repurchases in the amount of \$200.0 million.

## **Table of Contents**

Liquidity is affected by many factors, some of which are based on normal ongoing operations of our business and some of which arise from fluctuations related to global economics and markets. Cash balances are generated and held in many locations throughout the world. Local government regulations may restrict our ability to move cash balances to meet cash needs under certain circumstances. We do not currently expect such regulations and restrictions to impact our ability to pay vendors and conduct operations throughout our global organization. We believe that our existing cash balances, together with anticipated cash flows from operations and borrowings available under our existing credit facilities, will be sufficient to fund our operations through at least the next twelve months.

Future liquidity needs will depend on fluctuations in levels of our working capital requirements, the maturity profile of our existing debt, the timing of capital expenditures for new equipment, the extent to which we utilize operating leases for new facilities and equipment, timing of cash outlays associated with historical restructuring and integration activities, and levels of shipments and changes in volumes of customer orders.

Historically, we have funded our operations from existing cash and cash equivalents, cash generated from operations, proceeds from public offerings of equity and debt securities, bank debt and lease financings. We also continuously sell a designated pool of trade receivables under asset-backed securitization programs and sell certain trade receivables to certain third-party banking institutions with limited recourse under our accounts receivable factoring program. Our asset-backed securitization programs include certain limits on customer default rates. Given the current macroeconomic environment, it is possible that we will experience default rates in excess of those limits, which, if not waived by the counterparty, could impair our ability to sell receivables under these arrangements in the future.

We may enter into debt and equity financings, sales of accounts receivable and lease transactions to fund acquisitions and future growth. The sale or issuance of equity or convertible debt securities could result in dilution to current shareholders. Additionally, we may issue debt securities that have rights and privileges senior to those of holders of ordinary shares, and the terms of this debt could impose restrictions on operations and could increase debt service obligations. This increased indebtedness could limit our flexibility as a result of debt service requirements and restrictive covenants, potentially affect our credit ratings, and may limit our ability to access additional capital or execute our business strategy. Any downgrades in credit ratings could adversely affect our ability to borrow by resulting in more restrictive borrowing terms.

### **CONTRACTUAL OBLIGATIONS AND COMMITMENTS**

Information regarding our long-term debt payments, operating lease payments, capital lease payments and other commitments is provided in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations of our Annual Report on our Form 10-K for the fiscal year ended March 31, 2010. Aside from the foregoing, there have been no material changes in our contractual obligations since March 31, 2010.

### **OFF-BALANCE SHEET ARRANGEMENTS**

As a result of new accounting guidance effective April 1, 2010 and an amendment to our North American Asset-Backed Securitization program, 100% of the accounts receivable sold under this program are removed from our balance sheet. We continuously sell a designated pool of trade receivables to investment conduits administered by an unaffiliated financial institution under this program, and in addition to cash, we receive a deferred purchase price receivable for the receivables sold. The deferred purchase price receivable we retain serves as additional credit support to the investment conduits and is recorded at its estimated fair value. The fair value of our deferred purchase price receivable was approximately \$111.2 million as of July 2, 2010. At March 31, 2010, under our Global Asset-Backed Securitization program, we sold a designated pool of receivables to a third-party qualified special purpose entity, which in turn sold an undivided interest to an investment conduit administered by an unaffiliated financial institution. We participate in this securitization arrangement as an investor in the conduit. The fair value of our investment participation, together with our recourse obligation that approximated 5% of the total receivables sold, was approximately \$135.4 million. The adoption of new accounting guidance, effective April 1, 2010, eliminated the concept of a qualifying special purpose entity and we are now required to consolidate this special purpose entity. As a result, as currently structured, 100% of the accounts receivable sold under this program remain on our balance sheet and cash received from the program is accounted for as a secured borrowing. The receivables we retain that previously represented our investment participation and our recourse obligation under the prior accounting guidance continues to serve as additional credit support to the investment conduits and is recorded at its estimated fair value within accounts

receivable. As of July 2, 2010, the fair value of these receivables was approximately \$176.4 million.

**Table of Contents**

**ITEM 3. *QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK***

There were no material changes in our exposure to market risk for changes in interest and foreign currency exchange rates for the three-month period ended July 2, 2010 as compared to the fiscal year ended March 31, 2010.

**ITEM 4. *CONTROLS AND PROCEDURES***

***(a) Evaluation of Disclosure Controls and Procedures***

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) of the Exchange Act) as of July 2, 2010, the end of the quarterly fiscal period covered by this quarterly report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of July 2, 2010, such disclosure controls and procedures were effective in ensuring that information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934, as amended, is (i) recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and (ii) accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

***(b) Changes in Internal Control Over Financial Reporting***

There were no changes in our internal controls over financial reporting that occurred during our first quarter of fiscal year 2011 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

**Table of Contents****PART II. OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS**

We are subject to legal proceedings, claims, and litigation arising in the ordinary course of business. We defend ourselves vigorously against any such claims. Although the outcome of these matters is currently not determinable, management does not expect that the ultimate costs to resolve these matters will have a material adverse effect on our consolidated financial position, results of operations, or cash flows.

**ITEM 1A. RISK FACTORS**

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended March 31, 2010, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K are not the only risks facing our Company. Additional risks and uncertainties not currently known to us or that we currently deem to be not material also may materially adversely affect our business, financial condition and/or operating results.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS*****Issuer Purchases of Equity Securities***

The following table provides information regarding purchases of our ordinary shares made by us for the period from April 1, 2010 through July 2, 2010.

| <b>Period</b> |                | <b>Total<br/>Number<br/>of Shares<br/>Purchased<br/>(1)</b> | <b>Average<br/>Price<br/>Paid per<br/>Share</b> | <b>Total Number of<br/>Shares<br/>Purchased as Part<br/>of<br/>Publicly<br/>Announced<br/>Plans or Programs<br/>(2)</b> | <b>Approximate Dollar<br/>Value<br/>of Shares that May<br/>Yet<br/>Be Purchased Under<br/>the<br/>Plans or Programs<br/>(2)</b> |
|---------------|----------------|-------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| April 1       | April 30, 2010 |                                                             | \$                                              |                                                                                                                         | \$ 200,000,000                                                                                                                  |
| May 1         | May 31, 2010   |                                                             |                                                 |                                                                                                                         | 200,000,000                                                                                                                     |
| June 1        | July 2, 2010   | 21,897,495                                                  | 6.19                                            | 21,897,495                                                                                                              | 64,559,987                                                                                                                      |
| Total         |                | 21,897,495                                                  | 6.19                                            | 21,897,495                                                                                                              |                                                                                                                                 |

(1) During the period from April 1, 2010 through July 2, 2010 all purchases were made pursuant to the program discussed below in open market transactions. All purchases were made in accordance with Rule 10b-18

under the  
Securities  
Exchange Act  
of 1934.

- (2) On May 26,  
2010, our Board  
of Directors  
authorized the  
purchase of up  
to  
\$200.0 million  
of the  
Company's  
outstanding  
ordinary shares.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None.

**ITEM 4. (REMOVED AND RESERVED)**

**ITEM 5. OTHER INFORMATION**

None.

**Table of Contents**

**ITEM 6. EXHIBITS**

| <b>Exhibit No.</b> | <b>Exhibit</b>                                                                                                                                                                                                      |
|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10.01              | Flextronics International Ltd. 2010 Equity Incentive Plan*                                                                                                                                                          |
| 10.02              | Form of Share Option Award Agreement under 2010 Equity Incentive Plan                                                                                                                                               |
| 10.03              | Form of Restricted Share Unit Award Agreement under 2010 Equity Incentive Plan                                                                                                                                      |
| 10.04              | Form of Share Bonus Unit Award Agreement under 2001 Equity Incentive Plan                                                                                                                                           |
| 10.05              | Description of Annual Incentive Bonus Plan for Fiscal 2011                                                                                                                                                          |
| 10.06              | Executive Incentive Compensation Recoupment Policy                                                                                                                                                                  |
| 10.07              | Compensation Arrangements of Executive Officers of Flextronics International Ltd.                                                                                                                                   |
| 10.08              | Award Agreement for Francois Barbier under Senior Management Deferred Compensation Plan, dated July 22, 2005                                                                                                        |
| 10.09              | Award Agreement for Werner Widmann Deferred Compensation Plan, dated as of July 22, 2005**                                                                                                                          |
| 10.10              | Addendum to Award Agreement for Werner Widmann Deferred Compensation Plan, dated as of June 30, 2006***                                                                                                             |
| 10.11              | Description of Non-Executive Chairman's Compensation                                                                                                                                                                |
| 15.01              | Letter in lieu of consent of Deloitte & Touche LLP.                                                                                                                                                                 |
| 31.01              | Certification of Principal Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                            |
| 31.02              | Certification of Principal Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                            |
| 32.01              | Certification of Chief Executive Officer pursuant to Rule 13a-14(b) under the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.**** |
| 32.02              | Certification of Chief Financial Officer pursuant to Rule 13a-14(b) under the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.**** |
| 101.INS            | XBRL Instance Document*****                                                                                                                                                                                         |
| 101.SCH            | XBRL Taxonomy Extension Scheme Document*****                                                                                                                                                                        |
| 101.CAL            | XBRL Taxonomy Extension Calculation Linkbase Document*****                                                                                                                                                          |
| 101.DEF            | XBRL Taxonomy Extension Definition Linkbase Document*****                                                                                                                                                           |
| 101.LAB            | XBRL Taxonomy Extension Label Linkbase Document*****                                                                                                                                                                |
| 101.PRE            | XBRL Taxonomy Extension Presentation Linkbase Document*****                                                                                                                                                         |

\* Incorporated by reference to Exhibit 10.01 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on

July 28, 2010.

\*\* Incorporated by reference to Exhibit 10.01 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 7, 2006.

\*\*\* Incorporated by reference to Exhibit 10.02 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 7, 2006.

\*\*\*\* This exhibit is furnished with this Quarterly Report on Form 10-Q, is not deemed filed with the Securities and Exchange Commission, and is not incorporated by reference into any filing of Flextronics International Ltd. under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made

before or after  
the date hereof  
and irrespective  
of any general  
incorporation  
language  
contained in  
such filing.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**FLEXTRONICS INTERNATIONAL  
LTD.**

(Registrant)

/s/ Michael M. McNamara

Michael M. McNamara

Chief Executive Officer

(Principal Executive Officer)

Date: August 5, 2010

/s/ Paul Read

Paul Read

Chief Financial Officer

(Principal Financial Officer)

Date: August 5, 2010

**Table of Contents**

**EXHIBIT INDEX**

| <b>Exhibit No.</b> | <b>Exhibit</b>                                                                                                                                                                                                      |
|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10.01              | Flextronics International Ltd. 2010 Equity Incentive Plan*                                                                                                                                                          |
| 10.02              | Form of Share Option Award Agreement under 2010 Equity Incentive Plan                                                                                                                                               |
| 10.03              | Form of Restricted Share Unit Award Agreement under 2010 Equity Incentive Plan                                                                                                                                      |
| 10.04              | Form of Share Bonus Award Agreement under 2001 Equity Incentive Plan                                                                                                                                                |
| 10.05              | Description of Annual Incentive Bonus Plan for Fiscal 2011                                                                                                                                                          |
| 10.06              | Executive Incentive Compensation Recoupment Policy                                                                                                                                                                  |
| 10.07              | Compensation Arrangements of Executive Officers of Flextronics International Ltd.                                                                                                                                   |
| 10.08              | Award Agreement for Francois Barbier under Senior Management Deferred Compensation Plan, dated July 22, 2005                                                                                                        |
| 10.09              | Award Agreement for Werner Widmann Deferred Compensation Plan, dated as of July 22, 2005**                                                                                                                          |
| 10.10              | Addendum to Award Agreement for Werner Widmann Deferred Compensation Plan, dated as of June 30, 2006***                                                                                                             |
| 10.11              | Description of Non-Executive Chairman's Compensation                                                                                                                                                                |
| 15.01              | Letter in lieu of consent of Deloitte & Touche LLP.                                                                                                                                                                 |
| 31.01              | Certification of Principal Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                            |
| 31.02              | Certification of Principal Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                            |
| 32.01              | Certification of Chief Executive Officer pursuant to Rule 13a-14(b) under the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.**** |
| 32.02              | Certification of Chief Financial Officer pursuant to Rule 13a-14(b) under the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.**** |
| 101.INS            | XBRL Instance Document*****                                                                                                                                                                                         |
| 101.SCH            | XBRL Taxonomy Extension Scheme Document*****                                                                                                                                                                        |
| 101.CAL            | XBRL Taxonomy Extension Calculation Linkbase Document*****                                                                                                                                                          |
| 101.DEF            | XBRL Taxonomy Extension Definition Linkbase Document*****                                                                                                                                                           |
| 101.LAB            | XBRL Taxonomy Extension Label Linkbase Document*****                                                                                                                                                                |
| 101.PRE            | XBRL Taxonomy Extension Presentation Linkbase Document*****                                                                                                                                                         |

\* Incorporated by reference to Exhibit 10.01 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on

July 28, 2010.

\*\* Incorporated by reference to Exhibit 10.01 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 7, 2006.

\*\*\* Incorporated by reference to Exhibit 10.02 to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 7, 2006.

\*\*\*\* This exhibit is furnished with this Quarterly Report on Form 10-Q, is not deemed filed with the Securities and Exchange Commission, and is not incorporated by reference into any filing of Flextronics International Ltd. under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made

before or after  
the date hereof  
and irrespective  
of any general  
incorporation  
language  
contained in  
such filing.