

HESS CORP  
Form 10-Q  
November 07, 2007

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

Form 10-Q

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarter ended *September 30, 2007***

or

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number 1-1204**

**HESS CORPORATION**  
(Exact Name of Registrant as Specified in Its Charter)  
**DELAWARE**  
(State or Other Jurisdiction of Incorporation or Organization)  
**13-4921002**  
(I.R.S. Employer Identification Number)  
**1185 AVENUE OF THE AMERICAS, NEW YORK, N.Y.**  
(Address of Principal Executive Offices)  
**10036**  
(Zip Code)

(Registrant's Telephone Number, Including Area Code is (212) 997-8500)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceeding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒  
No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer ☐ Accelerated Filer ☐ Non-Accelerated Filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐  
No ☒

At September 30, 2007, there were 319,449,308 shares of Common Stock outstanding.

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**HESS CORPORATION AND CONSOLIDATED SUBSIDIARIES**  
**STATEMENT OF CONSOLIDATED INCOME (UNAUDITED)**  
(In millions, except per share data)

|                                                                       | <b>Three Months Ended<br/>September 30,</b> |             | <b>Nine Months Ended<br/>September 30,</b> |             |
|-----------------------------------------------------------------------|---------------------------------------------|-------------|--------------------------------------------|-------------|
|                                                                       | <b>2007</b>                                 | <b>2006</b> | <b>2007</b>                                | <b>2006</b> |
| <b>REVENUES AND NON-OPERATING INCOME</b>                              |                                             |             |                                            |             |
| Sales (excluding excise taxes) and other operating revenues           | \$ 7,451                                    | \$ 7,035    | \$ 22,191                                  | \$ 20,912   |
| Non-operating income                                                  |                                             |             |                                            |             |
| Equity in income of HOVENSA L.L.C.                                    | 19                                          | 67          | 156                                        | 172         |
| Gain on asset sales                                                   |                                             |             | 21                                         | 369         |
| Other, net                                                            | 34                                          | 25          | 56                                         | 59          |
| Total revenues and non-operating income                               | 7,504                                       | 7,127       | 22,424                                     | 21,512      |
| <b>COSTS AND EXPENSES</b>                                             |                                             |             |                                            |             |
| Cost of products sold (excluding items shown separately below)        | 5,322                                       | 4,899       | 15,922                                     | 14,854      |
| Production expenses                                                   | 394                                         | 323         | 1,118                                      | 892         |
| Marketing expenses                                                    | 238                                         | 230         | 701                                        | 686         |
| Exploration expenses, including dry holes and lease impairment        | 131                                         | 221         | 314                                        | 412         |
| Other operating expenses                                              | 45                                          | 32          | 115                                        | 89          |
| General and administrative expenses                                   | 133                                         | 115         | 406                                        | 354         |
| Interest expense                                                      | 59                                          | 49          | 185                                        | 150         |
| Depreciation, depletion and amortization                              | 365                                         | 323         | 1,046                                      | 871         |
| Total costs and expenses                                              | 6,687                                       | 6,192       | 19,807                                     | 18,308      |
| <b>INCOME BEFORE INCOME TAXES</b>                                     | 817                                         | 935         | 2,617                                      | 3,204       |
| Provision for income taxes                                            | 422                                         | 639         | 1,295                                      | 1,643       |
| <b>NET INCOME</b>                                                     | \$ 395                                      | \$ 296      | \$ 1,322                                   | \$ 1,561    |
| Less preferred stock dividends                                        |                                             | 12          |                                            | 36          |
| <b>NET INCOME APPLICABLE TO COMMON SHAREHOLDERS</b>                   | \$ 395                                      | \$ 284      | \$ 1,322                                   | \$ 1,525    |
| <b>NET INCOME PER SHARE</b>                                           |                                             |             |                                            |             |
| <b>BASIC</b>                                                          | \$ 1.26                                     | \$ 1.03     | \$ 4.24                                    | \$ 5.54     |
| <b>DILUTED</b>                                                        | 1.23                                        | .94         | 4.15                                       | 4.95        |
| <b>WEIGHTED AVERAGE NUMBER OF COMMON SHARES OUTSTANDING (DILUTED)</b> | 319.9                                       | 316.0       | 318.6                                      | 315.5       |
| <b>COMMON STOCK DIVIDENDS PER SHARE</b>                               | \$ .10                                      | \$ .10      | \$ .30                                     | \$ .30      |

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See accompanying notes to consolidated financial statements.

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**PART I-FINANCIAL INFORMATION (CONT. D.)**  
**HESS CORPORATION AND CONSOLIDATED SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEET (UNAUDITED)**  
(In millions of dollars, thousands of shares)

|                                                                              | September<br>30,<br>2007 | December<br>31,<br>2006 |
|------------------------------------------------------------------------------|--------------------------|-------------------------|
| <b>ASSETS</b>                                                                |                          |                         |
| <b>CURRENT ASSETS</b>                                                        |                          |                         |
| Cash and cash equivalents                                                    | \$ 565                   | \$ 383                  |
| Accounts receivable                                                          | 3,076                    | 3,873                   |
| Inventories                                                                  | 1,341                    | 1,005                   |
| Other current assets                                                         | 287                      | 587                     |
| Total current assets                                                         | 5,269                    | 5,848                   |
| <b>INVESTMENTS IN AFFILIATES</b>                                             |                          |                         |
| HOVENSA L.L.C.                                                               | 1,011                    | 1,055                   |
| Other                                                                        | 180                      | 188                     |
| Total investments in affiliates                                              | 1,191                    | 1,243                   |
| <b>PROPERTY, PLANT AND EQUIPMENT</b>                                         |                          |                         |
| Total at cost                                                                | 25,122                   | 21,980                  |
| Less reserves for depreciation, depletion, amortization and lease impairment | 10,849                   | 9,672                   |
| Property, plant and equipment net                                            | 14,273                   | 12,308                  |
| <b>GOODWILL</b>                                                              | 1,225                    | 1,253                   |
| <b>DEFERRED INCOME TAXES</b>                                                 | 1,634                    | 1,430                   |
| <b>OTHER ASSETS</b>                                                          | 344                      | 360                     |
| <b>TOTAL ASSETS</b>                                                          | \$ 23,936                | \$ 22,442               |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>                                   |                          |                         |
| <b>CURRENT LIABILITIES</b>                                                   |                          |                         |
| Accounts payable                                                             | \$ 4,440                 | \$ 4,803                |
| Accrued liabilities                                                          | 1,458                    | 1,477                   |
| Taxes payable                                                                | 458                      | 432                     |
| Current maturities of long-term debt                                         | 46                       | 27                      |
| Total current liabilities                                                    | 6,402                    | 6,739                   |
| <b>LONG-TERM DEBT</b>                                                        | 3,939                    | 3,745                   |
| <b>DEFERRED INCOME TAXES</b>                                                 | 2,310                    | 2,116                   |

|                                                                                                                                                                                     |                  |                  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|------------------|
| <b>ASSET RETIREMENT OBLIGATIONS</b>                                                                                                                                                 | 826              | 824              |
| <b>OTHER LIABILITIES</b>                                                                                                                                                            | 950              | 871              |
| Total liabilities                                                                                                                                                                   | 14,427           | 14,295           |
| <b>STOCKHOLDERS' EQUITY</b>                                                                                                                                                         |                  |                  |
| Preferred stock, \$1.00 par value, 20,000 shares authorized<br>3% cumulative convertible series<br>Authorized 330 shares<br>Issued 284 shares (\$14 million liquidation preference) |                  |                  |
| Common stock, \$1.00 par value<br>Authorized 600,000 shares<br>Issued 319,449 shares at September 30, 2007; 315,018 shares at<br>December 31, 2006                                  | 319              | 315              |
| Capital in excess of par value                                                                                                                                                      | 1,831            | 1,689            |
| Retained earnings                                                                                                                                                                   | 8,933            | 7,707            |
| Accumulated other comprehensive income (loss)                                                                                                                                       | (1,574)          | (1,564)          |
| Total stockholders' equity                                                                                                                                                          | 9,509            | 8,147            |
| <b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>                                                                                                                                   | <b>\$ 23,936</b> | <b>\$ 22,442</b> |

See accompanying notes to consolidated financial statements.

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**PART I-FINANCIAL INFORMATION (CONT. D.)**  
**HESS CORPORATION AND CONSOLIDATED SUBSIDIARIES**  
**STATEMENT OF CONSOLIDATED CASH FLOWS (UNAUDITED)**  
(In millions of dollars)

|                                                                                  | <b>Nine Months Ended<br/>September 30,</b> |             |
|----------------------------------------------------------------------------------|--------------------------------------------|-------------|
|                                                                                  | <b>2007</b>                                | <b>2006</b> |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                      |                                            |             |
| Net income                                                                       | \$ 1,322                                   | \$ 1,561    |
| Adjustments to reconcile net income to net cash provided by operating activities |                                            |             |
| Depreciation, depletion and amortization                                         | 1,046                                      | 871         |
| Exploratory dry hole costs                                                       | 25                                         | 192         |
| Lease impairment                                                                 | 50                                         | 79          |
| Pre-tax gain on asset sales                                                      | (21)                                       | (369)       |
| Provision for deferred income taxes                                              | 66                                         | 286         |
| Distributed earnings of HOVENSA L.L.C., net                                      | 44                                         | 128         |
| Changes in other operating assets and liabilities                                | 169                                        | (36)        |
| Net cash provided by operating activities                                        | 2,701                                      | 2,712       |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                                      |                                            |             |
| Capital expenditures                                                             | (2,773)                                    | (2,883)     |
| Proceeds from asset sales                                                        | 93                                         | 444         |
| Payments received on notes receivable                                            | 46                                         | 61          |
| Other                                                                            | (52)                                       | 20          |
| Net cash used in investing activities                                            | (2,686)                                    | (2,358)     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                                      |                                            |             |
| Debt with maturities of greater than 90 days                                     |                                            |             |
| Borrowings                                                                       | 761                                        | 21          |
| Repayments                                                                       | (548)                                      | (31)        |
| Cash dividends paid                                                              | (127)                                      | (148)       |
| Employee stock options exercised                                                 | 81                                         | 35          |
| Net cash provided by (used in) financing activities                              | 167                                        | (123)       |
| <b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>                                 | 182                                        | 231         |
| <b>CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR</b>                            | 383                                        | 315         |
| <b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>                                | \$ 565                                     | \$ 546      |

See accompanying notes to consolidated financial statements.

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**PART I-FINANCIAL INFORMATION (CONT. D.)**

**HESS CORPORATION AND CONSOLIDATED SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)**

**1. Basis of Presentation**

The financial statements included in this report reflect all normal and recurring adjustments which, in the opinion of management, are necessary for a fair presentation of Hess Corporation's (the Corporation) consolidated financial position at September 30, 2007 and December 31, 2006, the consolidated results of operations for the three and nine month periods ended September 30, 2007 and 2006 and the consolidated cash flows for the nine month periods ended September 30, 2007 and 2006. The unaudited results of operations for the interim periods reported are not necessarily indicative of results to be expected for the full year.

Certain notes and other information have been condensed or omitted from these interim financial statements. These statements, therefore, should be read in conjunction with the consolidated financial statements and related notes included in the Corporation's Form 10-K for the year ended December 31, 2006.

Effective January 1, 2007, the Corporation adopted Financial Accounting Standards Board (FASB) Staff Position (FSP) AUG AIR-1, *Accounting for Planned Major Maintenance Activities*. This FSP eliminates the previously acceptable accrue-in-advance method of accounting for planned major maintenance. As a result, the Corporation retrospectively changed its method of accounting to recognize expenses associated with refinery turnarounds when such costs are incurred. The impact of adopting this FSP decreased previously reported third quarter 2006 net income by \$1 million with no impact to diluted earnings per share and increased previously reported net income for the nine months ended September 30, 2006 by \$4 million (\$.02 per diluted share). The impact on the fourth quarter of 2006 was not material. In addition, previously reported net income for the year ended December 31, 2005 decreased by \$16 million and retained earnings as of January 1, 2005 increased by \$48 million. Prior period financial information in the financial statements and notes reflect this retrospective accounting change.

Effective January 1, 2007, the Corporation adopted the provisions of FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* (FIN 48). FIN 48 prescribes the financial statement recognition and measurement criteria for a tax position taken or expected to be taken in a tax return. FIN 48 also requires additional disclosures related to uncertain income tax positions. See note 9, *Income Taxes*, for further information.

**2. Acquisition**

In February 2007, the Corporation completed the acquisition of a 28% interest in the Genghis Khan oil and gas development located in the deepwater Gulf of Mexico on Green Canyon Blocks 652 and 608 for \$371 million, of which \$342 million was allocated to proved and unproved properties and the remainder to wells and equipment. The Genghis Khan development is part of the same geologic structure as the Shenzi development. This transaction was accounted for as an acquisition of assets.

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Inventories consist of the following (in millions):

|                                     | September<br>30,<br>2007 | December<br>31,<br>2006 |
|-------------------------------------|--------------------------|-------------------------|
| Crude oil and other charge stocks   | \$ 346                   | \$ 202                  |
| Refined products and natural gas    | 1,484                    | 1,185                   |
| Less: LIFO adjustment               | (847)                    | (676)                   |
|                                     | 983                      | 711                     |
| Merchandise, materials and supplies | 358                      | 294                     |
| Total inventories                   | \$ 1,341                 | \$ 1,005                |

**4. Refining Joint Venture**

The Corporation accounts for its investment in HOVENSA L.L.C. (HOVENSA) using the equity method.

Summarized financial information for HOVENSA follows (in millions):

|                                  | September<br>30,<br>2007 | December<br>31,<br>2006* |
|----------------------------------|--------------------------|--------------------------|
| Summarized balance sheet         |                          |                          |
| Cash and short-term investments  | \$ 355                   | \$ 290                   |
| Other current assets             | 991                      | 943                      |
| Net fixed assets                 | 2,161                    | 2,123                    |
| Other assets                     | 42                       | 32                       |
| Current liabilities              | (1,149)                  | (1,013)                  |
| Long-term debt                   | (356)                    | (252)                    |
| Deferred liabilities and credits | (75)                     | (70)                     |
| Members' equity                  | \$ 1,969                 | \$ 2,053                 |

|                             | Three months<br>ended September 30,<br>2007      2006* |          | Nine months<br>ended September 30,<br>2007      2006* |          |
|-----------------------------|--------------------------------------------------------|----------|-------------------------------------------------------|----------|
| Summarized income statement |                                                        |          |                                                       |          |
| Total sales                 | \$ 3,539                                               | \$ 3,319 | \$ 9,181                                              | \$ 9,041 |
| Cost and expenses           | (3,500)                                                | (3,184)  | (8,866)                                               | (8,692)  |
| Net income                  | \$ 39                                                  | \$ 135   | \$ 315                                                | \$ 349   |

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|                                               |       |       |        |        |
|-----------------------------------------------|-------|-------|--------|--------|
| Hess Corporation's share, before income taxes | \$ 19 | \$ 67 | \$ 156 | \$ 172 |
|-----------------------------------------------|-------|-------|--------|--------|

(\*) Reflects the impact of the retrospective adoption of a new accounting pronouncement related to expensing the costs of refinery turnarounds.

During the first nine months of 2007 and 2006, the Corporation received cash distributions from HOVENSA of \$200 million and \$300 million, respectively.

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The following table discloses the net changes in capitalized exploratory well costs pending determination of proved reserves for the nine months ended September 30, 2007 (in millions):

|                                                                                                     |        |
|-----------------------------------------------------------------------------------------------------|--------|
| Beginning balance at January 1                                                                      | \$ 399 |
| Additions to capitalized exploratory well costs pending the determination of proved reserves        | 195    |
| Reclassifications to wells, facilities, and equipment based on the determination of proved reserves | (20)   |
| Ending balance at September 30                                                                      | \$ 574 |

The preceding table excludes costs related to exploratory dry holes of \$25 million, which were incurred and subsequently expensed in 2007. Capitalized exploratory well costs greater than one year old after completion of drilling were \$130 million as of September 30, 2007 and \$71 million as of December 31, 2006.

**6. Long-Term Debt and Capitalized Interest**

At September 30, 2007, the Corporation classified an aggregate of \$457 million of borrowings under short-term credit facilities as long-term debt, based on the available capacity under the \$3 billion syndicated revolving credit facility, substantially all of which is committed through May 2012.

Capitalized interest on development projects amounted to the following (in millions):

|                      | Three months<br>ended September 30 |       | Nine months<br>ended September 30 |       |
|----------------------|------------------------------------|-------|-----------------------------------|-------|
|                      | 2007                               | 2006  | 2007                              | 2006  |
| Capitalized interest | \$ 18                              | \$ 25 | \$ 49                             | \$ 75 |

**7. Foreign Currency**

Pre-tax foreign currency gains (losses) amounted to the following (in millions):

|                                 | Three months<br>ended September 30 |        | Nine months<br>ended September 30 |       |
|---------------------------------|------------------------------------|--------|-----------------------------------|-------|
|                                 | 2007                               | 2006   | 2007                              | 2006  |
| Foreign currency gains (losses) | \$ 20                              | \$ (2) | \$ 14                             | \$ 11 |

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Components of net periodic pension cost consisted of the following (in millions):

|                                    | Three months<br>ended September 30 |       | Nine months<br>ended September 30 |       |
|------------------------------------|------------------------------------|-------|-----------------------------------|-------|
|                                    | 2007                               | 2006  | 2007                              | 2006  |
| Service cost                       | \$ 11                              | \$ 9  | \$ 29                             | \$ 26 |
| Interest cost                      | 18                                 | 17    | 52                                | 49    |
| Expected return on plan assets     | (18)                               | (18)  | (52)                              | (49)  |
| Amortization of prior service cost |                                    |       |                                   | 1     |
| Amortization of net loss           | 6                                  | 8     | 16                                | 20    |
| Pension expense                    | \$ 17                              | \$ 16 | \$ 45                             | \$ 47 |

In 2007, the Corporation expects to contribute approximately \$75 million to its funded pension plans and \$15 million to the trust established for its unfunded pension plan. Through September 30, 2007, the Corporation contributed \$58 million to its pension plans.

**9. Income Taxes**

The provision for income taxes consisted of the following (in millions):

|                                                                         | Three months<br>ended September 30 |        | Nine months<br>ended September 30 |          |
|-------------------------------------------------------------------------|------------------------------------|--------|-----------------------------------|----------|
|                                                                         | 2007                               | 2006   | 2007                              | 2006     |
| Current                                                                 | \$ 362                             | \$ 546 | \$ 1,229                          | \$ 1,357 |
| Deferred                                                                | 60                                 | 48     | 71                                | 241      |
| Adjustment of deferred tax liability for foreign income tax rate change |                                    | 45     | (5)                               | 45       |
| Total                                                                   | \$ 422                             | \$ 639 | \$ 1,295                          | \$ 1,643 |

The Corporation adopted the provisions of FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes*, effective January 1, 2007. The impact of adoption was not material to the Corporation's financial position, results of operations or cash flows. A deferred tax asset of \$28 million related to an acquired net operating loss carryforward was recorded in conjunction with adopting FIN 48 and goodwill was reduced.

At January 1, 2007, the Corporation had \$142 million of unrecognized income tax benefits, of which \$76 million, if recognized, would affect the Corporation's effective income tax rate. The Corporation has elected to classify interest and penalties associated with uncertain tax positions as income tax expense.

The Corporation and its subsidiaries file income tax returns in the United States and various foreign jurisdictions. The Corporation is no longer subject to examinations by income tax authorities in most jurisdictions for years prior to 2002.

In July 2006, the United Kingdom increased by 10% the supplementary tax on petroleum operations with an effective date of January 1, 2006. As a result, in the third quarter of 2006 the Corporation recorded a charge of \$105 million consisting of an incremental income tax of \$60 million on operating earnings for the first half of 2006 and \$45 million to adjust the United Kingdom deferred tax liability.

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The weighted average number of common shares used in the basic and diluted earnings per share computations are as follows (in thousands):

|                               | Three months<br>ended September 30 |         | Nine months<br>ended September 30 |         |
|-------------------------------|------------------------------------|---------|-----------------------------------|---------|
|                               | 2007                               | 2006    | 2007                              | 2006    |
| Common shares basic           | 313,617                            | 275,680 | 311,986                           | 275,320 |
| Effect of dilutive securities |                                    |         |                                   |         |
| Restricted common stock       | 2,802                              | 2,889   | 3,078                             | 2,701   |
| Stock options                 | 2,856                              | 3,237   | 2,889                             | 3,187   |
| Convertible preferred stock   | 590                                | 34,243  | 601                               | 34,243  |
| Common shares diluted         | 319,865                            | 316,049 | 318,554                           | 315,451 |

**11. Share-based Compensation**

Share-based compensation expense was as follows (in millions):

|                     | Three months<br>ended September 30 |       | Nine months<br>ended September 30 |       |
|---------------------|------------------------------------|-------|-----------------------------------|-------|
|                     | 2007                               | 2006  | 2007                              | 2006  |
| Before income taxes | \$ 21                              | \$ 18 | \$ 65                             | \$ 49 |
| After income taxes  | 14                                 | 11    | 41                                | 32    |

The Corporation issued 3,025,800 stock options and 1,015,350 shares of restricted stock in the first nine months of 2007 and 2,804,100 stock options and 957,600 shares of restricted stock in the first nine months of 2006.

**12. Comprehensive Income**

Comprehensive income (loss) was as follows (in millions):

|                                                              | Three months<br>ended September 30 |        | Nine months<br>ended September 30 |          |
|--------------------------------------------------------------|------------------------------------|--------|-----------------------------------|----------|
|                                                              | 2007                               | 2006   | 2007                              | 2006     |
| Net income                                                   | \$ 395                             | \$ 296 | \$ 1,322                          | \$ 1,561 |
| Deferred gains (losses) on cash flow hedges, after tax       |                                    |        |                                   |          |
| Effect of hedge losses recognized in income                  | 98                                 | 102    | 209                               | 257      |
| Net change in fair value of cash flow hedges                 | (91)                               | 186    | (267)                             | (356)    |
| Change in minimum postretirement plan liabilities, after tax | 4                                  |        | 12                                |          |
| Change in foreign currency translation adjustment and other  | 30                                 | (10)   | 36                                | 23       |
| Comprehensive income                                         | \$ 436                             | \$ 574 | \$ 1,312                          | \$ 1,485 |

At September 30, 2007, accumulated other comprehensive income (loss) included after-tax unrealized deferred losses of \$1,396 million primarily related to crude oil contracts used as hedges of future Exploration and Production sales. The pre-tax amount of deferred hedge losses is reflected in accounts payable and the related income tax benefits are recorded as deferred tax assets on the balance sheet.

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The Corporation's results by operating segment were as follows (in millions):

|                                    | Three months ended<br>September 30 |          | Nine months ended<br>September 30 |           |
|------------------------------------|------------------------------------|----------|-----------------------------------|-----------|
|                                    | 2007                               | 2006     | 2007                              | 2006      |
| Operating revenues                 |                                    |          |                                   |           |
| Exploration and Production         | \$ 1,803                           | \$ 1,736 | \$ 5,283                          | \$ 5,085  |
| Marketing and Refining             | 5,691                              | 5,360    | 17,058                            | 16,051    |
| Less: Transfers between affiliates | (43)                               | (61)     | (150)                             | (224)     |
| Total *                            | \$ 7,451                           | \$ 7,035 | \$ 22,191                         | \$ 20,912 |
| Net income (loss)                  |                                    |          |                                   |           |
| Exploration and Production         | \$ 414                             | \$ 206   | \$ 1,259                          | \$ 1,413  |
| Marketing and Refining             | 46                                 | 152      | 269                               | 327       |
| Corporate, including interest      | (65)                               | (62)     | (206)                             | (179)     |
| Total                              | \$ 395                             | \$ 296   | \$ 1,322                          | \$ 1,561  |

\* Operating revenues are reported net of excise and similar taxes of approximately \$500 million in the third quarter of both 2007 and 2006 and \$1,500 million during the first nine months of both 2007 and 2006.

Identifiable assets by operating segment were as follows (in millions):

|                            | September<br>30,<br>2007 | December<br>31,<br>2006 |
|----------------------------|--------------------------|-------------------------|
| Exploration and Production | \$ 16,181                | \$ 14,397               |
| Marketing and Refining     | 5,674                    | 6,228                   |
| Corporate                  | 2,081                    | 1,817                   |

|       |    |        |    |        |
|-------|----|--------|----|--------|
| Total | \$ | 23,936 | \$ | 22,442 |
|-------|----|--------|----|--------|

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**PART I-FINANCIAL INFORMATION (CONT. D.)**

**Item 2. Management's Discussion and Analysis of Results of Operations and Financial Condition.**

**Overview**

Hess Corporation (the Corporation) is a global integrated energy company that operates in two segments, Exploration and Production (E&P) and Marketing and Refining (M&R). The E&P segment explores for, develops, produces, purchases, transports and sells crude oil and natural gas. The M&R segment manufactures, purchases, transports, trades and markets refined petroleum products, natural gas and electricity. Net income was \$395 million for the third quarter of 2007, compared with \$296 million in the third quarter of 2006.

*Exploration and Production:* E&P earnings were \$414 million for the third quarter of 2007, compared with \$206 million in the third quarter of 2006. Worldwide crude oil and natural gas production was 357,000 barrels of oil equivalent per day (boepd) in the third quarter of 2007 compared with 352,000 boepd in the same period of 2006. The Corporation anticipates that its production for the full year of 2007 will average between 375,000 and 380,000 boepd.

The following is an update of recent Exploration and Production activities since the second quarter of 2007:

In September, gas production commenced at the Snohvit Field located offshore Norway (Hess 3.26%) and in early October crude oil production commenced at the Genghis Khan Field in the Gulf of Mexico (Hess 28%).

On October 10, the Corporation completed facilities installation work at Block A-18 of the Joint Development Area of Malaysia and Thailand (JDA) (Hess 50%) required for Phase 2 of the development. Production has resumed at the development after being temporarily suspended for 50 days for the upgrade.

During the third quarter, exploration drilling commenced at the Bob North prospect in the Mississippi Canyon area (Hess 30%) in the deepwater Gulf of Mexico and is expected to be completed in the fourth quarter. In October, the Corporation resumed operations at the Pony discovery (Hess 100%), after it was temporarily suspended for a required drilling rig inspection, and commenced drilling an appraisal well at the Tubular Bells discovery (Hess 20%).

In September, the Corporation secured a new drillship for use in its global deepwater exploration and development activities beginning in the middle of 2009. The rig will be equipped to drill in up to 7,500 feet of water. The Corporation will make total payments of approximately \$950 million under this five year contract.

*Marketing and Refining:* M&R earnings were \$46 million in the third quarter of 2007 compared with \$152 million in the corresponding period of 2006. The decrease principally reflects lower margins and less favorable trading results. During the third quarter of 2007, the Corporation received a cash distribution of \$75 million from HOVENSA.

**Table of Contents****PART I-FINANCIAL INFORMATION (CONT. D.)****Results of Operations**

The after-tax results by major operating activity were as follows (in millions, except per share data):

|                                | Three months ended<br>September 30 |        | Nine months ended<br>September 30 |          |
|--------------------------------|------------------------------------|--------|-----------------------------------|----------|
|                                | 2007                               | 2006   | 2007                              | 2006     |
| Exploration and Production     | \$ 414                             | \$ 206 | \$ 1,259                          | \$ 1,413 |
| Marketing and Refining         | 46                                 | 152    | 269                               | 327      |
| Corporate                      | (28)                               | (31)   | (91)                              | (83)     |
| Interest expense               | (37)                               | (31)   | (115)                             | (96)     |
| Net income                     | \$ 395                             | \$ 296 | \$ 1,322                          | \$ 1,561 |
| Net income per share (diluted) | \$ 1.23                            | \$ .94 | \$ 4.15                           | \$ 4.95  |

In the discussion that follows, the financial effects of certain transactions are disclosed on an after-tax basis. Management reviews segment earnings on an after-tax basis and uses after-tax amounts in its review of variances in segment earnings. Management believes that after-tax amounts are preferable to pre-tax amounts for explaining variances in earnings, since they show the entire effect of a transaction. After-tax amounts are determined by applying the appropriate income tax rate in each tax jurisdiction to pre-tax amounts.

**Items Affecting Comparability Between Periods**

The following items of income (expense), on an after-tax basis, affect the comparability of earnings between periods (in millions):

|                                            | Three months ended<br>September 30 |          | Nine months ended<br>September 30 |        |
|--------------------------------------------|------------------------------------|----------|-----------------------------------|--------|
|                                            | 2007                               | 2006     | 2007                              | 2006   |
| <b><u>Exploration and Production</u></b>   |                                    |          |                                   |        |
| Estimated production imbalance settlements | \$ (33)                            | \$       | \$ (33)                           | \$     |
| Gains from asset sales                     |                                    |          | 15                                | 236    |
| Income tax adjustments                     |                                    | (105)    |                                   | (45)   |
| Accrued office closing costs               |                                    |          |                                   | (18)   |
|                                            | \$ (33)                            | \$ (105) | \$ (18)                           | \$ 173 |

In the third quarter of 2007, the Corporation recorded charges totaling \$33 million (\$64 million before taxes) for production imbalances resulting from adjustments to prior meter readings at two offshore fields. The pre-tax adjustments are reflected as a reduction to sales and other operating revenues. During the nine months ended September 30, 2007, the Corporation recorded a net gain of \$15 million (\$21 million before income taxes) related to the sale of its interests in the Scott and Telford fields located in the United Kingdom.

In July 2006, the United Kingdom increased by 10% the supplementary tax on petroleum operations with an effective date of January 1, 2006. As a result, in the third quarter of 2006 the Corporation recorded a charge of \$105 million consisting of an incremental income tax of \$60 million on operating earnings for the first half of 2006 and \$45 million to adjust the United Kingdom deferred tax liability. For the nine months ended September 30, 2006, only the one-time adjustment to the deferred tax liability of \$45 million represents an item affecting comparability of earnings between periods.

**Table of Contents****PART I-FINANCIAL INFORMATION (CONT. D.)****Results of Operations (continued)**

The gain from asset sales for the nine months ended September 30, 2006 relates to the sale of certain United States producing properties in the Permian Basin and along the Gulf Coast. The results for the first nine months of 2006 also include a charge for vacated leased office space.

**Comparison of Results****Exploration and Production**

Following is a summarized income statement of the Corporation's Exploration and Production operations (in millions):

|                                                                | Three months ended<br>September 30 |          | Nine months ended<br>September 30 |          |
|----------------------------------------------------------------|------------------------------------|----------|-----------------------------------|----------|
|                                                                | 2007                               | 2006     | 2007                              | 2006     |
| Sales and other operating revenues*                            | \$ 1,747                           | \$ 1,665 | \$ 5,060                          | \$ 4,842 |
| Non-operating income, net                                      | 30                                 | 15       | 52                                | 407      |
| Total revenues                                                 | 1,777                              | 1,680    | 5,112                             | 5,249    |
| Cost and expenses                                              |                                    |          |                                   |          |
| Production expenses, including related taxes                   | 394                                | 323      | 1,118                             | 892      |
| Exploration expenses, including dry holes and lease impairment | 131                                | 221      | 314                               | 412      |
| General, administrative and other expenses                     | 64                                 | 46       | 183                               | 163      |
| Depreciation, depletion and amortization                       | 345                                | 306      | 991                               | 823      |
| Total costs and expenses                                       | 934                                | 896      | 2,606                             | 2,290    |
| Results of operations before income taxes                      | 843                                | 784      | 2,506                             | 2,959    |
| Provision for income taxes                                     | 429                                | 578      | 1,247                             | 1,546    |
| Results of operations                                          | \$ 414                             | \$ 206   | \$ 1,259                          | \$ 1,413 |

\* Amounts differ from E&P operating revenues in Note 13 Segment Information primarily due to the exclusion of sales of hydrocarbons purchased from unrelated third parties.

After considering the items affecting comparability between periods, the remaining changes in Exploration and Production earnings are primarily attributable to changes in selling prices, sales volumes, operating costs, exploration

expenses and income taxes, as discussed below.

**Table of Contents****PART I-FINANCIAL INFORMATION (CONT. D.)****Results of Operations (continued)**

**Selling prices:** Higher average realized selling prices of crude oil and natural gas increased Exploration and Production revenues by approximately \$150 million in the third quarter of 2007 compared with 2006. Average selling prices were comparable in the first nine months of 2007 and 2006. The Corporation's average selling prices were as follows:

|                                          | Three months ended<br>September 30 |          | Nine months ended<br>September 30 |          |
|------------------------------------------|------------------------------------|----------|-----------------------------------|----------|
|                                          | 2007                               | 2006     | 2007                              | 2006     |
| Average selling prices                   |                                    |          |                                   |          |
| Crude oil per barrel (including hedging) |                                    |          |                                   |          |
| United States                            | \$ 73.20                           | \$ 65.41 | \$ 62.88                          | \$ 62.22 |
| Europe                                   | 62.06                              | 59.97    | 56.95                             | 58.41    |
| Africa                                   | 64.38                              | 54.52    | 57.72                             | 51.86    |
| Asia and other                           | 70.69                              | 67.24    | 66.59                             | 64.39    |
| Worldwide                                | 65.26                              | 58.81    | 58.82                             | 57.10    |
| Crude oil per barrel (excluding hedging) |                                    |          |                                   |          |
| United States                            | \$ 73.20                           | \$ 65.41 | \$ 62.88                          | \$ 62.22 |
| Europe                                   | 62.06                              | 62.79    | 56.95                             | 60.85    |
| Africa                                   | 73.49                              | 66.43    | 66.47                             | 65.52    |
| Asia and other                           | 70.69                              | 67.24    | 66.59                             | 64.39    |
| Worldwide                                | 69.85                              | 64.73    | 62.66                             | 62.75    |
| Natural gas liquids per barrel           |                                    |          |                                   |          |
| United States                            | \$ 51.27                           | \$ 49.17 | \$ 47.43                          | \$ 47.07 |
| Europe                                   | 48.44                              | 50.30    | 51.55                             | 48.50    |
| Worldwide                                | 50.58                              | 49.54    | 48.83                             | 47.51    |
| Natural gas per Mcf                      |                                    |          |                                   |          |
| United States                            | \$ 5.80                            | \$ 5.99  | \$ 6.75                           | \$ 6.68  |
| Europe                                   | 6.09                               | 5.37     | 5.03                              | 6.47     |
| Asia and other                           | 4.69                               | 3.91     | 4.55                              | 3.93     |
| Worldwide                                | 5.38                               | 4.94     | 5.08                              | 5.59     |

Crude oil hedges reduced Exploration and Production earnings by \$60 million and \$155 million (\$101 million and \$258 million before income taxes) in the third quarter and first nine months of 2007. Crude oil hedges reduced Exploration and Production earnings by \$81 million and \$228 million (\$128 million and \$357 million before income taxes) in the third quarter and first nine months of 2006.

**Production and sales volumes:** The Corporation's crude oil and natural gas production, on a barrel of oil equivalent basis, was 357,000 boepd in the third quarter of 2007 compared with 352,000 boepd in the same period of 2006. Production in the first nine months of 2007 was 372,000 boepd compared with 356,000 boepd in the first nine months of 2006. The Corporation anticipates production growth in the fourth quarter which will primarily come from increases in the Cromarty, Everest, Lomond and Schiehallion fields in the United Kingdom, the Okume Complex in Equatorial Guinea, Block A-18 of the JDA and the start of production from the Genghis Khan field in the Deepwater Gulf of Mexico and the Snohvit field in Norway. The Corporation anticipates that its production for the full year of 2007 will average between 375,000 boepd and 380,000 boepd.



**Table of Contents****PART I-FINANCIAL INFORMATION (CONT. D.)****Results of Operations (continued)**

The Corporation's net daily worldwide production by region was as follows (in thousands):

|                                       | Three months ended<br>September 30 |      | Nine months ended<br>September 30 |      |
|---------------------------------------|------------------------------------|------|-----------------------------------|------|
|                                       | 2007                               | 2006 | 2007                              | 2006 |
| Crude oil (barrels per day)           |                                    |      |                                   |      |
| United States                         | 31                                 | 34   | 31                                | 38   |
| Europe                                | 83                                 | 102  | 96                                | 109  |
| Africa                                | 123                                | 86   | 112                               | 84   |
| Asia and other                        | 20                                 | 13   | 20                                | 11   |
| Total                                 | 257                                | 235  | 259                               | 242  |
| Natural gas liquids (barrels per day) |                                    |      |                                   |      |
| United States                         | 11                                 | 11   | 10                                | 10   |
| Europe                                | 3                                  | 5    | 5                                 | 4    |
| Total                                 | 14                                 | 16   | 15                                | 14   |
| Natural gas (Mcf per day)             |                                    |      |                                   |      |
| United States                         | 87                                 | 109  | 87                                | 116  |
| Europe                                | 188                                | 274  | 249                               | 266  |
| Asia and other                        | 241                                | 226  | 254                               | 218  |
| Total                                 | 516                                | 609  | 590                               | 600  |
| Barrels of oil equivalent per day *   | 357                                | 352  | 372                               | 356  |

\* Natural gas production is converted assuming six Mcf equals one barrel.

**United States:** Crude oil and natural gas production was lower in the third quarter and first nine months of 2007, principally due to natural decline and asset sales.

**Europe:** Crude oil production in the third quarter and first nine months of 2007 was lower than the comparable periods of 2006, reflecting natural decline, facilities work on three North Sea fields, and the sale of the Corporation's remaining interests in the Scott and Telford fields in the United Kingdom. These decreases were partially offset by increased production in Russia. Decreased natural gas production in the third quarter of 2007 was principally due to a decision to reduce production at the Cromarty field in response to market conditions in the United Kingdom, lower nominations related to the shut-down of a non-operated pipeline in the North Sea and natural decline. Lower natural gas production in the first nine months of 2007 was also due to the non-operated pipeline shut-down and natural

decline, partially offset by new production from the Atlantic and Cromarty fields in the United Kingdom which commenced in June 2006.

**Africa:** Higher crude oil production in the third quarter and first nine months of 2007 was primarily due to the start-up of the Okume Complex in Equatorial Guinea in December 2006.

**Asia and other:** Crude oil production increased in the third quarter and first nine months of 2007, reflecting a combination of an increased entitlement and greater production in Azerbaijan. Higher natural gas production was principally due to new production from the Phu Horm onshore gas project (now called Sinphuhorm) in Thailand which commenced in November 2006 and new production from the Pangkah field in Indonesia which commenced in the second quarter of 2007. These increases were partially offset by a planned shut-down of Block A-18 in the Joint Development Area of Malaysia and Thailand to install facilities required for Phase 2 gas sales.

**Table of Contents****PART I-FINANCIAL INFORMATION (CONT. D.)****Results of Operations (continued)**

**Sales volumes:** Crude oil and natural gas sales volumes were comparable in the third quarter of 2007 and 2006. Higher sales volumes increased revenue by approximately \$280 million in the first nine months of 2007 compared with 2006.

**Operating costs and depreciation, depletion and amortization:** Cash operating costs, consisting of production expenses and general and administrative expenses, increased by \$89 million and \$276 million in the third quarter and first nine months of 2007 compared with the corresponding periods of 2006. The increases principally reflect higher production volumes, increased costs of services and higher production taxes. Depreciation, depletion and amortization charges were higher in 2007 reflecting higher production volumes and per barrel rates.

**Exploration expenses:** Exploration expenses were \$131 million and \$314 million in the third quarter and first nine months of 2007, decreases of \$90 million and \$98 million, respectively, from the third quarter and first nine months of 2006. The changes principally reflect the timing of exploration drilling and seismic studies. The Corporation's planned exploratory drilling activities are expected to increase in the fourth quarter.

**Other:** Exploration and Production foreign currency gains and (losses) were as follows (in millions):

|                     | Three months<br>ended<br>September 30 |        | Nine months ended<br>September 30 |       |
|---------------------|---------------------------------------|--------|-----------------------------------|-------|
|                     | 2007                                  | 2006   | 2007                              | 2006  |
| Before income taxes | \$ 20                                 | \$ (3) | \$ 16                             | \$ 11 |
| After income taxes  | 1                                     | (1)    | (8)                               | 5     |

The effective income tax rate for Exploration and Production operations in the first nine months of 2007 was 50% compared with 53% in the first nine months of 2006.

The Corporation's future Exploration and Production earnings may be impacted by external factors, such as volatility in the selling prices of crude oil and natural gas, reserve and production changes, industry cost inflation, exploration expenses, changes in foreign exchange and income tax rates, political risk and the effects of weather.

**Marketing and Refining**

Earnings from Marketing and Refining activities amounted to \$46 million in the third quarter of 2007 compared with \$152 million in the third quarter of 2006. Earnings from Marketing and Refining activities amounted to \$269 million in the first nine months of 2007 compared with \$327 million in the first nine months of 2006. The Corporation's downstream operations include HOVENSA L.L.C. (HOVENSA), a 50% owned refining joint venture with a subsidiary of Petroleos de Venezuela S.A. (PDVSA), which is accounted for using the equity method. Additional Marketing and Refining activities include a fluid catalytic cracking facility in Port Reading, New Jersey, as well as retail gasoline stations, energy marketing and trading operations.

**Refining:** Refining earnings were \$25 million in the third quarter of 2007 and \$166 million in the first nine months of 2007 compared with \$63 million and \$195 million in the corresponding periods of 2006. The Corporation's share of HOVENSA's earnings, after income taxes, was \$12 million in the third quarter of 2007 compared with \$41 million in the third quarter of 2006. The decrease was due to lower refining margins. The Corporation's share of HOVENSA's earnings, after income taxes, was \$96 million in the first nine months of 2007 compared with \$105 million in 2006. The decrease was due to the cost of expensing the coker turnaround in the second quarter, partially offset by higher refining margins in the first half of 2007.

Table of Contents**PART I-FINANCIAL INFORMATION (CONT. D.)****Results of Operations (continued)**

Interest income on the PDVSA note after income taxes was \$2 million in the third quarter and \$5 million in the first nine months of 2007 compared with \$2 million in the third quarter and \$7 million in the first nine months of 2006. At September 30, 2007, the remaining balance of the PDVSA note was \$91 million, which is scheduled to be fully repaid by February 2009.

Port Reading's after tax earnings were \$10 million in the third quarter and \$62 million in the first nine months of 2007 compared with \$19 million in the third quarter and \$81 million in the first nine months of 2006.

The following table summarizes refinery capacity and utilization rates:

|                         | Refinery capacity<br>(thousands of<br>barrels per<br>day) | Refinery utilization               |       |                                   |       |
|-------------------------|-----------------------------------------------------------|------------------------------------|-------|-----------------------------------|-------|
|                         |                                                           | Three months ended<br>September 30 |       | Nine months ended<br>September 30 |       |
|                         |                                                           | 2007                               | 2006  | 2007                              | 2006  |
| HOVENSA                 |                                                           |                                    |       |                                   |       |
| Crude                   | 500                                                       | 91.9%                              | 94.9% | 88.4%                             | 88.3% |
| Fluid catalytic cracker | 150                                                       | 82.4%                              | 92.0% | 87.8%                             | 82.0% |
| Coker                   | 58                                                        | 92.6%                              | 88.3% | 78.1%                             | 82.4% |
| Port Reading            | 65                                                        | 93.8%                              | 95.8% | 92.2%                             | 97.1% |

**Marketing:** Marketing earnings, which consist principally of energy marketing and retail gasoline operations, were \$21 million in the third quarter of 2007 and \$64 million in the first nine months of 2007 compared with \$63 million in the third quarter and \$91 million in the first nine months of 2006. Total refined product sales volumes were 447,000 barrels per day in the first nine months of 2007 and 455,000 barrels per day in the first nine months of 2006.

The Corporation has a 50% voting interest in a consolidated partnership that trades energy commodities and energy derivatives. The Corporation also takes trading positions for its own account. The Corporation's after-tax results from trading activities, including its share of the results of the trading partnership, were breakeven in the third quarter of 2007 compared with income of \$26 million in the third quarter of 2006. After-tax income from trading activities amounted to \$39 million and \$41 million in the first nine months of 2007 and 2006, respectively.

Marketing expenses increased slightly in the third quarter and first nine months of 2007 compared with the corresponding periods of 2006, reflecting the increased number of retail sites, growth in energy marketing activities, partially offset by lower costs of the trading partnership.

The Corporation's future Marketing and Refining earnings may be impacted by external factors, such as volatility in marketing and refining margins, competitive industry conditions, government regulatory changes, credit risk and supply and demand factors, including the effects of weather.

**Table of Contents****PART I - FINANCIAL INFORMATION (CONT. D.)****Results of Operations (continued)*****Corporate***

After-tax corporate expenses were \$28 million in the third quarter of 2007 compared with \$31 million in the third quarter of 2006. After-tax corporate expenses were \$91 million in the first nine months of 2007 compared with \$83 million in the first nine months of 2006. The increase principally reflects higher employee related expenses, including stock based compensation.

***Interest***

Interest expense was as follows (in millions):

|                                      | Three months ended<br>September 30 |       | Nine months ended<br>September 30 |        |
|--------------------------------------|------------------------------------|-------|-----------------------------------|--------|
|                                      | 2007                               | 2006  | 2007                              | 2006   |
| Total interest incurred              | \$ 77                              | \$ 74 | \$ 234                            | \$ 225 |
| Less: capitalized interest           | 18                                 | 25    | 49                                | 75     |
| Interest expense before income taxes | 59                                 | 49    | 185                               | 150    |
| Less: income taxes                   | 22                                 | 18    | 70                                | 54     |
| After-tax interest expense           | \$ 37                              | \$ 31 | \$ 115                            | \$ 96  |

The decrease in capitalized interest in 2007 reflects the completion of several development projects in 2007 and the latter portion of 2006. After-tax interest expense for the full year of 2007 is expected to be in the range of \$160 to \$165 million.

***Sales and Other Operating Revenues***

Sales and other operating revenues increased by 6% in the third quarter and first nine months of 2007 compared with the corresponding periods of 2006. The increases are primarily due to higher selling prices and sales volumes of crude oil, higher refined product selling prices and increased sales volumes of electricity. The increase in cost of goods sold principally reflects higher refined product costs and increased purchases of electricity.

**Liquidity and Capital Resources**

The following table sets forth certain relevant measures of the Corporation's liquidity and capital resources (in millions, except ratios):

|                                   | September<br>30,<br>2007 | December<br>31,<br>2006 |
|-----------------------------------|--------------------------|-------------------------|
| Cash and cash equivalents         | \$ 565                   | \$ 383                  |
| Current portion of long-term debt | 46                       | 27                      |
| Total debt                        | 3,985                    | 3,772                   |
| Stockholders' equity              | 9,509                    | 8,147                   |
| Debt to capitalization ratio*     | 29.5%                    | 31.6%                   |

\* Total debt as a percentage of the sum of total debt plus stockholders equity.



**Table of Contents****PART I - FINANCIAL INFORMATION (CONT. D.)****Liquidity and Capital Resources (Continued)**

**Cash Flows:** The following table sets forth a summary of the Corporation's cash flows (in millions):

|                                           | Nine months ended<br>September 30 |          |
|-------------------------------------------|-----------------------------------|----------|
|                                           | 2007                              | 2006     |
| Net cash provided by (used in):           |                                   |          |
| Operating activities                      | \$ 2,701                          | \$ 2,712 |
| Investing activities                      | (2,686)                           | (2,358)  |
| Financing activities                      | 167                               | (123)    |
| Net increase in cash and cash equivalents | \$ 182                            | \$ 231   |

**Operating Activities:** Net cash provided by operating activities, including changes in operating assets and liabilities, amounted to \$2,701 million in the first nine months of 2007 compared with \$2,712 million in 2006. The change reflects lower earnings and a reduced distribution from HOVENSA, offset by increased cash flow from changes in working capital accounts. In the first nine months of 2007, the Corporation received a cash distribution of \$200 million from HOVENSA compared with \$300 million in 2006.

**Investing Activities:** The following table summarizes the Corporation's capital expenditures (in millions):

|                                             | Nine months ended<br>September 30 |          |
|---------------------------------------------|-----------------------------------|----------|
|                                             | 2007                              | 2006     |
| Exploration and Production                  |                                   |          |
| Exploration                                 | \$ 293                            | \$ 468   |
| Production and development                  | 1,973                             | 1,504    |
| Property acquisitions (including leasehold) | 413                               | 789      |
|                                             | 2,679                             | 2,761    |
| Marketing, Refining and Corporate           | 94                                | 122      |
| Total                                       | \$ 2,773                          | \$ 2,883 |

Capital expenditures in the first nine months of 2007 include the acquisition of a 28% interest in the Genghis Khan Field in the deepwater Gulf of Mexico for \$371 million. Investing activities in the nine months of 2006 include payments of \$260 million related to the Corporation's re-entry into Libya and \$413 million to acquire a 55% working interest in the West Med Block in Egypt.

In the first nine months of 2007, proceeds from the sale of the Corporation's interests in the Scott and Telford fields, located in the United Kingdom were \$93 million. In the first nine months of 2006, proceeds from the sale of the Corporation's interests in certain producing properties in the Permian Basin and onshore Gulf Coast in Texas and New Mexico were \$444 million.

**Financing Activities:** In the first nine months of 2007, there was a net increase in borrowings of \$213 million. Dividends paid were \$127 million in the first nine months of 2007 (\$148 million in the first nine months of 2006). During the first nine months of 2007, the Corporation received proceeds from the exercise of stock options totaling \$81 million (\$35 million in the same period of 2006).

**Table of Contents****PART I - FINANCIAL INFORMATION (CONT. D.)****Liquidity and Capital Resources (Continued)**

**Future Capital Requirements and Resources:** The Corporation anticipates investing a total of approximately \$4.2 billion, excluding additional acquisitions, if any, in capital and exploratory expenditures during 2007. The Corporation expects that it will fund its 2007 operations, including capital expenditures, dividends, pension contributions and required debt repayments, with existing cash on-hand, cash flow from operations and its available credit facilities.

At September 30, 2007, the Corporation has \$2,618 million of available borrowing capacity under its \$3 billion syndicated revolving credit facility, substantially all of which is committed through May 2012. Outstanding borrowings under the revolving credit facility were \$382 million at September 30, 2007 (\$300 million at December 31, 2006).

At September 30, 2007, the Corporation had \$57 million of outstanding borrowings under its 364-day asset-backed credit facility (\$318 million at December 31, 2006). This borrowing and outstanding letters of credit under this facility of \$509 million were collateralized by approximately \$966 million of Marketing and Refining accounts receivable. These receivables are not available to pay the general obligations of the Corporation before satisfaction of the Corporation's obligations under the asset-backed credit facility. The Corporation's total borrowing capacity under the asset-backed credit facility is \$570 million, subject to the availability of sufficient levels of eligible receivables.

At September 30, 2007, the Corporation classified an aggregate of \$457 million of borrowings under short-term credit facilities as long-term debt, based on the available capacity under the \$3 billion syndicated revolving credit facility.

The Corporation has additional unused lines of credit of approximately \$486 million, primarily for letters of credit, under uncommitted arrangements with banks. The Corporation also has a shelf registration under which it may issue additional debt securities, warrants, common stock or preferred stock.

Outstanding letters of credit were as follows (in millions):

|                                                  | September<br>30,<br>2007 | December<br>31,<br>2006 |
|--------------------------------------------------|--------------------------|-------------------------|
| Lines of Credit                                  |                          |                         |
| Revolving credit facility                        | \$                       | \$ 1                    |
| Asset backed credit facility                     | 509                      |                         |
| Committed short-term letter of credit facilities | 1,150                    | 1,875                   |
| Uncommitted lines                                | 1,516                    | 1,603                   |
|                                                  | \$ 3,175                 | \$ 3,479                |

Loan agreement covenants allow the Corporation to borrow up to an additional \$11.9 billion for the construction or acquisition of assets at September 30, 2007. The Corporation has the ability to borrow up to an additional \$2.8 billion of secured debt at September 30, 2007 under the loan agreement covenants. At September 30, 2007 the maximum amount of dividends or stock repurchases that can be paid from borrowings under the loan agreement covenants is \$4.4 billion.

**Credit Ratings:** There are three major credit rating agencies that rate the Corporation's debt. All three agencies have currently assigned an investment grade rating to the Corporation's debt. The interest rates and facility fees charged on the Corporation's borrowing arrangements and margin requirements from non-trading and trading counterparties are subject to adjustment if the Corporation's credit rating changes.

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**PART I - FINANCIAL INFORMATION (CONT. D.)**

**Liquidity and Capital Resources (Continued)**

***Off-Balance Sheet Arrangements:*** The Corporation has leveraged leases not included in its balance sheet, primarily related to retail gasoline stations that the Corporation operates. The net present value of these leases is \$489 million at September 30, 2007. The Corporation's September 30, 2007 debt to capitalization ratio would increase from 29.5% to 32% if the leases were included as debt.

The Corporation guarantees the payment of up to 50% of HOVENSA's crude oil purchases from suppliers other than PDVSA. At September 30, 2007, the guarantee amounted to \$264 million. This amount fluctuates based on the volume of crude oil purchased and related prices. In addition, the Corporation has agreed to provide funding up to a maximum of \$15 million to the extent HOVENSA does not have funds to meet its senior debt obligations.

***Contractual Obligations:*** In the third quarter of 2007, the Corporation entered into a five-year operating lease agreement for a deepwater drillship and related services. Under the terms of the new agreement, the rig will be delivered in the middle of 2009, at which time the Corporation will commence lease payments ratably over the subsequent five years totaling approximately \$950 million.

**Changes in Accounting Policies**

Effective January 1, 2007, the Corporation adopted Financial Accounting Standards Board (FASB) Staff Position (FSP) AUG AIR-1, *Accounting for Planned Major Maintenance Activities*. This FSP eliminates the previously acceptable accrue-in-advance method of accounting for planned major maintenance. As a result, the Corporation retrospectively changed its method of accounting to recognize expenses associated with refinery turnarounds when such costs are incurred. The impact of adopting this FSP decreased previously reported third quarter 2006 net income by \$1 million with no impact to diluted earnings per share and increased previously reported net income for the nine months ended September 30, 2006 by \$4 million (\$.02 per diluted share). The impact on the fourth quarter of 2006 was not material. In addition, previously reported 2005 net income decreased by \$16 million and retained earnings as of January 1, 2005 increased by \$48 million. Prior period financial information in the financial statements and notes reflect this retrospective accounting change.

Effective January 1, 2007, the Corporation adopted the provisions of FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* (FIN 48). FIN 48 prescribes the financial statement recognition and measurement criteria for a tax position taken or expected to be taken in a tax return. The impact of adoption was not material to the Corporation's financial position, results of operations or cash flows. FIN 48 also requires additional disclosures related to uncertain income tax positions. At January 1, 2007, the Corporation had uncertain tax positions of \$142 million.

**Recently Issued Accounting Standard**

In September 2006, the Financial Accounting Standards Board (FASB) issued FAS No. 157, *Fair Value Measurements*, which the Corporation will adopt effective January 1, 2008. FAS No. 157 establishes requirements for determining fair value, which apply broadly to financial and non-financial assets and liabilities measured at fair value under other authoritative accounting pronouncements. Additionally, the standard requires increased disclosure of the methods of determining fair value. The Corporation is continuing to evaluate the impact of adopting FAS No. 157 and developments at the FASB, which could potentially impact the requirements of this standard.

Table of Contents**PART I - FINANCIAL INFORMATION (CONT. D.)****Market Risk Disclosure**

In the normal course of its business, the Corporation is exposed to commodity risks related to changes in the prices of crude oil, natural gas, refined products and electricity, as well as to changes in interest rates and foreign currency values. In the disclosures that follow, these operations are referred to as non-trading activities. The Corporation also has trading operations, principally through a 50% voting interest in a trading partnership. These activities are also exposed to commodity risks primarily related to the prices of crude oil, natural gas and refined products.

**Instruments:** The Corporation primarily uses forward commodity contracts, foreign exchange forward contracts, futures, swaps, options and energy commodity based securities in its non-trading and trading activities. Generally, these contracts are widely traded instruments with standardized terms.

**Value-at-Risk:** The Corporation uses value-at-risk to monitor and control commodity risk within its trading and non-trading activities. The value-at-risk model uses historical simulation and the results represent the potential loss in fair value over one day at a 95% confidence level. The model captures both first and second order sensitivities for options. The potential change in fair value based on commodity price risk is presented in the non-trading and trading sections below.

**Non-Trading:** The Corporation's Exploration and Production segment uses futures and swaps to fix the selling prices of a portion of its future production and the related gains or losses are an integral part of its selling prices. Following is a summary of the Corporation's outstanding crude oil hedges at September 30, 2007:

|            | Brent Crude Oil             |                                    |
|------------|-----------------------------|------------------------------------|
|            | Average<br>Selling<br>Price | Thousands<br>of Barrels<br>per Day |
| Maturities |                             |                                    |
| 2007       | \$ 25.85                    | 24                                 |
| 2008       | 25.56                       | 24                                 |
| 2009       | 25.54                       | 24                                 |
| 2010       | 25.78                       | 24                                 |
| 2011       | 26.37                       | 24                                 |
| 2012       | 26.90                       | 24                                 |

There were no hedges of WTI crude oil or natural gas production at September 30, 2007. As market conditions change, the Corporation may adjust its hedge positions. The Corporation also markets energy commodities including refined petroleum products, natural gas and electricity. The Corporation uses derivatives to manage the risk in its marketing activities.

Accumulated other comprehensive income (loss) at September 30, 2007 includes after-tax unrealized deferred losses of \$1,396 million primarily related to crude oil contracts used as hedges of Exploration and Production sales. The Corporation estimates that at September 30, 2007, the value-at-risk for commodity related derivatives used in non-trading activities was \$54 million (\$62 million at December 31, 2006). The results may vary from time to time as hedge levels change.

**Trading:** In trading activities, the Corporation is exposed to changes in crude oil, natural gas and refined product prices. The trading partnership in which the Corporation has a 50% voting interest trades energy commodities and derivatives. The accounts of the partnership are consolidated with those of the Corporation. The Corporation also takes trading positions for its own account. The information that follows represents 100% of the trading partnership and the Corporation's proprietary trading accounts.

**Table of Contents****PART I - FINANCIAL INFORMATION (CONT. D.)****Market Risk Disclosure (Continued)**

Total realized gains for the first nine months of 2007 amounted to \$358 million (\$640 million of realized gains for the first nine months of 2006). The following table provides an assessment of the factors affecting the changes in fair value of trading activities (in millions):

|                                                                                                                  | 2007   | 2006     |
|------------------------------------------------------------------------------------------------------------------|--------|----------|
| Fair value of contracts outstanding at January 1                                                                 | \$ 365 | \$ 1,109 |
| Change in fair value of contracts outstanding at the beginning of the year and still outstanding at September 30 | (69)   | (271)    |
| Reversal of fair value for contracts closed during the period                                                    | (133)  | (186)    |
| Fair value of contracts entered into during the period and still outstanding                                     | (37)   | (168)    |
| Fair value of contracts outstanding at September 30                                                              | \$ 126 | \$ 484   |

The Corporation uses observable market values for determining the fair value of its trading instruments. In cases where actively quoted prices are not available, other external sources are used which incorporate information about commodity prices in actively quoted markets, quoted prices in less active markets and other market fundamental analysis. Internal estimates are based on internal models incorporating underlying market information such as commodity volatilities and correlations. The Corporation's risk management department regularly compares valuations to independent sources and models. The following table summarizes the sources of fair values of derivatives used in the Corporation's trading activities at September 30, 2007 (in millions):

|                        |        | Instruments Maturing |       |       |                 |
|------------------------|--------|----------------------|-------|-------|-----------------|
| Source of Fair Value   | Total  | 2007                 | 2008  | 2009  | 2010 and beyond |
| Prices actively quoted | \$ 119 | \$ 57                | \$ 20 | \$ 13 | \$ 29           |
| Other external sources | 7      | (8)                  | 6     | 9     |                 |
| Internal estimates     |        |                      |       |       |                 |
| Total                  | \$ 126 | \$ 49                | \$ 26 | \$ 22 | \$ 29           |

The Corporation estimates that at September 30, 2007, the value-at-risk for trading activities was \$13 million (\$17 million at December 31, 2006). The results may change from time to time as strategies change to capture potential market rate movements.

The following table summarizes the fair values of net receivables relating to the Corporation's trading activities and the credit ratings of counterparties at September 30, 2007 (in millions):

|                                                            |        |
|------------------------------------------------------------|--------|
| Investment grade determined by outside sources             | \$ 243 |
| Investment grade determined internally (*)                 | 48     |
| Less than investment grade                                 | 48     |
| Fair value of net receivables outstanding at end of period | \$ 339 |

(\*) Based on  
information  
provided by

counterparties  
and other  
available  
sources.

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**PART I - FINANCIAL INFORMATION (CONT. D.)**

**Forward-Looking Information**

Certain sections of Management's Discussion and Analysis of Results of Operations and Financial Condition, including references to the Corporation's future results of operations and financial position, liquidity and capital resources, capital expenditures, oil and gas production, tax rates, debt repayment, hedging, derivative and market risk disclosures and off-balance sheet arrangements include forward-looking information. Forward-looking disclosures are based on the Corporation's current understanding and assessment of these activities and reasonable assumptions about the future. Actual results may differ from these disclosures because of changes in market conditions, government actions and other factors.

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**PART I - FINANCIAL INFORMATION (CONT. D.)**

**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

The information required by this item is presented under Item 2, Management's Discussion and Analysis of Results of Operations and Financial Condition - Market Risk Disclosure.

**Item 4. Controls and Procedures**

Based upon their evaluation of the Corporation's disclosure controls and procedures (as defined in Exchange Act Rules 13a - 15(e) and 15d - 15(e)) as of September 30, 2007, John B. Hess, Chief Executive Officer, and John P. Rielly, Chief Financial Officer, concluded that these disclosure controls and procedures were effective as of September 30, 2007.

There was no change in internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Rules 13a-15 or 15d-15 in the quarter ended September 30, 2007 that has materially affected, or is reasonably likely to materially affect, internal control over financial reporting.

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**PART II - OTHER INFORMATION**

**Item 1. Legal Proceedings**

On September 13, 2007 HOVENSA L.L.C., which owns and operates a refinery in the U.S. Virgin Islands and in which Registrant owns a 50% interest, received a notice of violation (NOV) pursuant to section 113(a)(i) of the Clean Air Act (Act) from the United States Environmental Protection Agency (EPA) finding that HOVENSA failed to obtain proper permitting for the construction and operation of its delayed coking unit in accordance with applicable law and regulations. HOVENSA believes it properly obtained all necessary permits for this project. The NOV states that EPA has authority to issue an administrative order assessing penalties for violation of the Act. However, HOVENSA intends to enter into discussions with the EPA to reach resolution of this matter. Registrant does not believe that this matter will result in material liability to HOVENSA or Registrant.

**Item 6. Exhibits and Reports on Form 8-K**

a. Exhibits

- 31(1) Certification required by Rule 13a-14(a) (17 CFR 240.13a-14(a)) or Rule 15d-14(a) (17 CFR 240.15d-14(a))
- 31(2) Certification required by Rule 13a-14(a) (17 CFR 240.13a-14(a)) or Rule 15d-14(a) (17 CFR 240.15d-14(a))
- 32(1) Certification required by Rule 13a-14(b) (17 CFR 240.13a-14(b)) or Rule 15d-14(b) (17 CFR 240.15d-14(b)) and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350)
- 32(2) Certification required by Rule 13a-14(b) (17 CFR 240.13a-14(b)) or Rule 15d-14(b) (17 CFR 240.15d-14(b)) and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350)

b. Reports on Form 8-K

During the quarter ended September 30, 2007, Registrant filed one report on Form 8-K:

- (i) Filing dated July 25, 2007 reporting under Items 2.02 and 9.01 a news release dated July 25, 2007 reporting results for the second quarter of 2007.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HESS CORPORATION  
(REGISTRANT)

By /s/ John B. Hess

JOHN B. HESS  
CHAIRMAN OF THE BOARD AND  
CHIEF EXECUTIVE OFFICER

By /s/ John P. Rielly

JOHN P. RIELLY  
SENIOR VICE PRESIDENT AND  
CHIEF FINANCIAL OFFICER

Date: November 7, 2007