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CENDANT CORP  
Form 11-K  
June 29, 2001

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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Form 11-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934 (NO FEE REQUIRED)

For the fiscal year ended December 31, 2000

OR

TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934 (NO FEE REQUIRED)

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

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COMMISSION FILE NO. 1-11402  
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CENDANT CORPORATION  
EMPLOYEE SAVINGS PLAN  
(FULL TITLE OF THE PLAN)

CENDANT CORPORATION  
(NAME OF ISSUER OF THE SECURITIES HELD PURSUANT TO THE PLAN)

9 WEST 57TH STREET  
NEW YORK, NEW YORK 10019  
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICE)

CENDANT CORPORATION  
EMPLOYEE SAVINGS PLAN

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SCHEDULES REQUIRED UNDER THE EMPLOYEE RETIREMENT INCOME SECURITY ACT OF 1974 ("ERISA"), OTHER THAN THE SCHEDULE LISTED ABOVE, ARE OMITTED BECAUSE OF THE ABSENCE OF THE CONDITIONS UNDER WHICH THEY ARE REQUIRED.

### INDEPENDENT AUDITORS' REPORT

To the Trustees and Participants of  
Cendant Corporation Employee Savings Plan

We have audited the accompanying statements of net assets available for benefits of Cendant Corporation Employee Savings Plan (the "Plan") as of December 31, 2000 and 1999, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2000 and 1999, and the changes in net assets available for benefits for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule of assets held for investment purposes as of December 31, 2000 is presented for the purpose of additional analysis and is not a required part of the basic financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This schedule is the responsibility of the Plan's management. Such schedule has been subjected to the auditing procedures applied in our audit of the basic 2000 financial statements and, in our opinion, is fairly stated in all material respects when considered in relation to the basic financial statements taken as a whole.

/s/ DELOITTE & TOUCHE LLP  
New York, New York

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June 20, 2001

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CENDANT CORPORATION EMPLOYEE SAVINGS PLAN  
STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS  
DECEMBER 31, 2000 AND 1999

	2000	1999
ASSETS		
Investments, at fair value	\$ 367,896,275	\$ 335,037,627
Contributions receivable from:		
Participants	914,351	168,879
Employer	596,480	63,256
Interest and dividends receivable	76,127	59,331
Total receivables	1,586,958	291,466
NET ASSETS AVAILABLE FOR BENEFITS	\$ 369,483,233	\$ 335,329,093

See notes to financial statements.

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CENDANT CORPORATION EMPLOYEE SAVINGS PLAN  
STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS  
FOR THE YEARS ENDED DECEMBER 31, 2000 AND 1999

	2000	1999
ADDITIONS TO NET ASSETS ATTRIBUTED TO:		
Contributions from:		
Participants	\$ 34,989,945	\$ 25,740,020
Employer	15,913,326	11,718,960
Total contributions	50,903,271	37,458,980
Investment income:		
Net appreciation (depreciation) in fair value of investments	(96,825,650)	57,538,510
Interest and dividends	20,013,961	14,041,880

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Total investment income (loss)	(76,811,689)	71,580,39
	-----	-----
Total additions	(25,908,418)	109,039,38
	-----	-----
DEDUCTIONS FROM NET ASSETS ATTRIBUTED TO:		
Net benefits paid to participants	36,933,618	23,637,28
	-----	-----
Total deductions	36,933,618	23,637,28
	-----	-----
NET INCREASE (DECREASE) IN NET ASSETS AVAILABLE FOR BENEFITS	(62,842,036)	85,402,10
TRANSFER IN OF ASSETS FROM MERGED PLAN(S)	96,996,176	12,488,23
NET ASSETS AVAILABLE FOR BENEFITS, BEGINNING OF YEAR	335,329,093	237,438,75
	-----	-----
NET ASSETS AVAILABLE FOR BENEFITS, END OF YEAR	\$ 369,483,233	\$335,329,09
	=====	=====

See notes to financial statements.

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CENDANT CORPORATION EMPLOYEE SAVINGS PLAN  
 NOTES TO FINANCIAL STATEMENTS  
 YEARS ENDED DECEMBER 31, 2000 AND 1999

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1. DESCRIPTION OF PLAN

The following description of Cendant Corporation Employee Savings Plan (the "Plan") provides only general information. Participants should refer to the Summary Plan Description or the Plan documents, which are available from Cendant Corporation, ("Cendant" or the "Company" or the "Plan Sponsor") for a more complete description of the Plan's provisions.

The Plan is a defined contribution plan established for certain eligible employees of Cendant Corporation that provides Internal Revenue Code Section 401(k) employee salary deferral benefits and additional employer contributions for the Company's employees. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 ("ERISA"). The Plan was amended various times during 2000 and 1999 to allow for existing plans of companies acquired by Cendant to be combined into the Plan (see "Rollovers").

The following is a summary of certain Plan provisions:

- a. ELIGIBILITY - Each regular employee (as defined in the Plan) of the Company is eligible to participate in the Plan on the entry date following both attainment of age 18 and completion of six months of service.

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- b. EMPLOYEE CONTRIBUTIONS - Participants may elect to make pre-tax contributions up to fifteen percent of pre-tax annual compensation up to a maximum of \$10,500 for 2000 and \$10,000 for 1999. Participants may change their investment allocations between funds on a daily basis. Participants should refer to each fund's prospectus for a more complete description of the risks associated with each fund.
- c. EMPLOYER CONTRIBUTIONS - The Company makes contributions to the Plan equal to 100% of all eligible employees' salary deferral up to 3% of the employees' eligible compensation. An additional discretionary employer contribution may be made, no greater than 50% of the employees' eligible salary deferral contributions over 3% of the employees' compensation, up to a maximum of 6% of the employees' eligible compensation.
- d. ROLLOVERS - All employees, upon commencement of employment, are provided the option of making a rollover contribution into the Plan in accordance with Internal Revenue Service ("IRS") regulations.

During 2000, approximately \$97.0 million in plan assets associated with the qualified plan of Cendant Membership Services, a wholly-owned subsidiary of Cendant Corporation, were merged into the Plan and are included in Transfer In of Assets from Merged Plan(s) in the Statement of Changes in Net Assets Available for Benefits for the year ended December 31, 2000.

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During 1999, in connection with companies previously acquired by Cendant, the Company completed the transfer of assets from the existing plans of such acquired companies, including Electronic Realty Associates, Inc., Credential Services International, Inc., Jackson Hewitt Inc., Resort Computer Corporation and Home Mortgage Network. In addition, the accumulated plan benefits of the reservation center employees of Avis Group Holdings, Inc. were transferred into the Plan. The resulting plan transfers accounted for plan assets of approximately \$12.5 million being merged into the Plan in 1999 and are included in Transfer In of Assets from Merged Plan(s) in the Statements of Changes in Net Assets Available for Benefits for the year ended December 31, 1999.

- e. VESTING SCHEDULE - Employer contributions credited to accounts of employees who commenced employment on or subsequent to January 1, 1998 vest according to the following schedule:

YEARS OF SERVICE -----	VESTED INTEREST -----
Fewer than 1	0%
1	34%
2	67%
3	100%

Employer contributions credited to accounts of employees who commenced employment prior to January 1, 1998 are 100% vested in such contributions.

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- f. LOAN PROVISION - Participants may borrow from their fund accounts up to the lesser of \$50,000 or 50% of their vested balance, provided the vested balance is at least one thousand dollars. Loan terms range from 1-5 years or up to 15 years for the purchase of a primary residence and are secured by the participant's vested account balance. Loan repayments must be made through payroll deductions over a term not to exceed five years unless the proceeds of the loan are used to purchase the principal residence of the employee, in which case the term is not to exceed fifteen years. The loans bear interest at a rate commensurate with the prime rate plus one percent. Principal and interest is paid ratably through periodic payroll deductions.
- g. PARTICIPANT ACCOUNTS - Each participant's account is credited with the participant's contributions and allocations of the Company's contribution and Plan earnings. Allocations are based on participant earnings or account balances, as defined. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.
- h. BENEFITS PAID TO PARTICIPANTS - Participants are entitled to withdraw all or any portion of their after-tax contributions. Participants may make full or partial withdrawals of funds in any of their accounts upon attaining age 59 1/2 or for hardship in certain circumstances, as defined in the Plan, before that age. Distributions to terminated employees are recorded in each fund's financial statements when paid. Amounts payable to participants who have

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terminated participation in the Plan were approximately \$1.2 million and \$0.6 million at December 31, 2000 and 1999, respectively.

- i. FORFEITED ACCOUNTS - Forfeited balances of participants' nonvested accounts are used to reduce future employer contributions or other purposes permitted by law and in accordance with the Plan. During the years ended December 31, 2000 and 1999, forfeited account balances were approximately \$22,400 and \$280,300, respectively. In 2000 and 1999, employer contributions were reduced by \$12,400 and \$316,000, respectively, from the forfeited nonvested accounts.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- a. BASIS OF ACCOUNTING - The accompanying financial statements are prepared on an accrual basis of accounting. Certain reclassifications have been made to prior year amounts to conform to current year presentation. All administrative costs of the Plan, other than costs incurred to maintain participant loan accounts, were paid by the Company.
- b. VALUATION OF INVESTMENTS AND INCOME RECOGNITION - The Plan's investments are stated at fair value. Securities traded on a national securities exchange are valued at the last reported sales price on the last business day of the plan year. The shares of registered investment companies are valued at the quoted market price, which represents the net asset value of shares held by the Plan at year-end. Loans to participants are valued at cost, which approximates fair value. Purchases and sales of securities are recorded on a trade-date basis. Dividends are recorded on the ex-dividend date.

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The Plan's investment contract is valued at contract value. Contract value represents contributions made under the contract, plus interest, less funds used to pay benefits to participants.

- c. USE OF ESTIMATES - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect reported amounts of assets, liabilities, and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.
- d. RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS - In June 2000, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 138, "ACCOUNTING FOR CERTAIN DERIVATIVE INSTRUMENTS AND CERTAIN HEDGING ACTIVITIES," which amends SFAS No. 133, "ACCOUNTING FOR DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES." SFAS No. 133, as amended and interpreted, establishes accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities. The Plan adopted SFAS No. 133, as amended and interpreted, effective January 1, 2001. The adoption of SFAS No. 133, as amended and interpreted through June 2001, did not have an impact on the Plan's financial statements.

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### 3. INVESTMENTS

The following investments represent five percent or more of the Plan's net assets available for benefits as of December 31, 2000 and 1999.

	2000	1999
	-----	-----
Stable Value Fund	\$ 71,606,613	\$ 49,917,705
Aim Charter Fund	43,787,178	55,078,853
Cendant Corporation Common Stock Fund	37,263,966	76,155,397
Merrill Lynch Equity Index Trust	35,988,975	37,437,860
Neuberger Berman Separately Managed Portfolio	33,158,954	--
Putnam New Opportunities Fund	--	19,339,075
	-----	-----
	\$221,805,686	\$237,928,890
	=====	=====

During 2000, the Plan's investments (including gains and losses on investments bought and sold, as well as held during the year) (depreciated)/appreciated in value as follows:

Mutual Funds	\$(43,798,035)
Collective Trusts	(3,415,374)
Cendant Stock	(49,813,364)
Corporate Bond Funds	201,123
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\$ (96,825,650)

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4. TAX STATUS

The Plan is qualified under section 401(a) of the Internal Revenue Code of 1986 (the "Code") and is exempt from taxation under section 501(a) of the Code. The Plan received a favorable IRS determination letter dated May 21, 1996. The Plan has been amended since receiving the determination letter. However, the Plan administrator believes that the Plan is currently designed and being operated in compliance with the applicable requirements of the Code and the related trust was tax exempt as of the financial statement dates. Therefore, no provision for income taxes has been included in the Plan's financial statements.

5. INVESTMENT CONTRACTS WITH INSURANCE COMPANIES

The Stable Value Fund (the "Fund") is composed of the CIGNA Guaranteed Account and the Merrill Lynch Retirement Preservation Trust. The Fund primarily invests in investment contracts providing a guaranteed return on principal invested over a specified time period, which varies by contract. As of February 1, 1996, contributions to the CIGNA Guaranteed Account were frozen; thereafter, contributions were made only to the Merrill Lynch Retirement Preservation Trust. The crediting interest rates at December 31, 2000 for various investment contracts ranged from 5.3% to 6.2% and the average yield of the Fund for the 2000 and 1999 plan years was

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6.4% and 6.2%, respectively. All investment contracts in the Fund are fully benefit responsive and are recorded at contract value, which equals principal plus accrued interest. The contract value of the Fund at December 31, 2000 and 1999 was \$71,606,613 and \$49,917,705, respectively.

6. PARTY-IN-INTEREST

A portion of the Plan's investments is shares in funds managed by Merrill Lynch. Merrill Lynch is the custodian of these investments as defined by the Plan and, therefore, these transactions qualify as party-in-interest transactions.

7. PLAN TERMINATION

Although the Company has not expressed any intention to do so, the Company reserves the right to modify, suspend, amend or terminate the Plan in whole or in part at any time subject to the provisions of ERISA. If the Plan is terminated, the amounts credited to the employer contribution accounts of all participants become fully vested.

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SUPPLEMENTAL SCHEDULE



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## CENDANT CORPORATION EMPLOYEE SAVINGS PLAN

SCHEDULE OF ASSETS HELD FOR INVESTMENT PURPOSES AT END OF YEAR  
DECEMBER 31, 2000

Description	Number of Units/Shares	Contract or Current Value
Cendant Corporation Common Stock Fund	3,871,581	\$ 37,263,966
Merrill Lynch Equity Index Trust **	392,165	35,988,975
Stable Value Fund **	71,606,613	71,606,613
Neuberger Berman International Equity Fund	327,671	4,600,502
Neuberger Berman Separately Managed Portfolio	3,716,245	33,158,954
Kobrick Capital Fund	488,367	6,441,557
Kobrick Emerging Growth Fund	357,728	4,711,276
Kobrick Growth Fund	248,006	4,449,229
GAM International Fund	107,673	2,155,622
MFS Emerging Growth Fund	174,875	7,830,897
PIMCO Total Return Fund	393,724	4,090,789
Merrill Lynch Small Cap Index **	46,349	484,343
Merrill Lynch Aggregate Bond Index Fund **	16,444	169,540
Merrill Lynch International Index Fund **	75,688	859,059
Neuberger Berman Genesis Trust	314,570	8,414,735
Oppenheimer Capital Income Fund	68,205	868,927
Alliance Premier Growth Fund	138,233	3,692,194
Alliance Quasar Fund	60,955	1,434,271
AIM Charter Fund	2,938,737	43,787,178
Merrill Lynch EuroFund **	46,246	705,712
Merrill Lynch Growth Fund **	293,061	6,092,736
AIM Constellation Fund	399,639	11,561,552
Franklin Balance Sheet	47,442	1,692,272
Putnam New Opportunities Fund	301,357	17,665,566
Templeton Foreign Fund	833,052	8,613,753
Federated High Income Bond Fund	26,246	223,614
PIMCO Renaissance Fund	74,636	1,371,062
MASS Investment Growth	354,591	6,077,694
Merrill Lynch Balanced Capital Fund **	325,727	9,892,324
Merrill Lynch Corp Bond Fund Inter-Term **	386,216	4,306,312
Davis NY Venture Fund	121,801	3,500,561
AIM Weingarten Fund	611,914	12,525,870
Loan Fund *	11,062,111	11,062,111
Cash Fund	-	593,258
Other	3,251	3,251
<b>Total</b>	<b>100,231,119</b>	<b>\$ 367,896,275</b>

\* Maturity dates range from January 2001 to November 2015. Interest rates range from 6.00 % to 10.75 %.

\*\* This fund is managed by Merrill Lynch. As such, these amounts are the result of party-in-interest transactions.

THIS SCHEDULE SHOULD BE READ IN CONJUNCTION

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WITH THE ACCOMPANYING FINANCIAL STATEMENTS AND NOTES THERETO.

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CENDANT CORPORATION EMPLOYEE SAVINGS PLAN

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Plan Committee has duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

CENDANT CORPORATION  
EMPLOYEE SAVINGS PLAN

BY: /s/ TERENCE P. CONLEY

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Terence P. Conley  
Senior Vice President,  
Human Resources

CENDANT CORPORATION

BY: /s/ KEVIN M. SHEEHAN

-----  
Kevin M. Sheehan  
Senior Vice President and Chief  
Financial Officer  
Cendant Corporation

Date: June 20, 2001

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EXHIBIT INDEX

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