

INSIGNIA SYSTEMS INC/MN  
Form 10-Q  
November 05, 2010

Table of Contents

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**  
Washington, D. C. 20549

**FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

**for the quarterly period ended September 30, 2010**

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

for the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 1-13471

**INSIGNIA SYSTEMS, INC.**

(Exact name of registrant as specified in its charter)

**Minnesota**

(State or other jurisdiction of incorporation or organization)

**41-1656308**

(IRS Employer Identification No.)

**8799 Brooklyn Blvd.**

**Minneapolis, MN 55445**

(Address of principal executive offices)

**(763) 392-6200**

(Registrant's telephone number, including area code)

**Not applicable.**

(Former name, former address and former fiscal year if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Number of shares outstanding of Common Stock, \$.01 par value, as of November 3, 2010, was 15,847,357.

Insignia Systems, Inc.

TABLE OF CONTENTS

<b><u>PART I.</u></b>	<b><u>FINANCIAL INFORMATION</u></b>	3
<b><u>Item 1.</u></b>	<b><u>Financial Statements</u></b>	3
	<u>Balance Sheets – September 30, 2010 and December 31, 2009 (unaudited)</u>	3
	<u>Statements of Operations – Three and nine months ended September 30, 2010 and 2009 (unaudited)</u>	4
	<u>Statements of Shareholders’ Equity – Nine months ended September 30, 2010 and 2009 (unaudited)</u>	5
	<u>Statements of Cash Flows – Nine months ended September 30, 2010 and 2009 (unaudited)</u>	6
	<u>Notes to Financial Statements – September 30, 2010 (unaudited)</u>	7
<b><u>Item 2.</u></b>	<b><u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u></b>	10
<b><u>Item 3.</u></b>	<b><u>Quantitative and Qualitative Disclosures About Market Risk</u></b>	15
<b><u>Item 4.</u></b>	<b><u>Controls and Procedures</u></b>	15
<b><u>PART II.</u></b>	<b><u>OTHER INFORMATION</u></b>	16
<b><u>Item 1.</u></b>	<b><u>Legal Proceedings</u></b>	16
<b><u>Item 1A.</u></b>	<b><u>Risk Factors</u></b>	17
<b><u>Item 2.</u></b>	<b><u>Unregistered Sales of Equity Securities and Use of Proceeds</u></b>	18
<b><u>Item 3.</u></b>	<b><u>Defaults Upon Senior Securities</u></b>	18
<b><u>Item 4.</u></b>	<b><u>Removed and Reserved</u></b>	18
<b><u>Item 5.</u></b>	<b><u>Other Information</u></b>	18
<b><u>Item 6.</u></b>	<b><u>Exhibits</u></b>	18

Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**

**Insignia Systems, Inc.**  
**BALANCE SHEETS**  
(Unaudited)

	September 30, 2010	December 31, 2009
<b>ASSETS</b>		
<b>Current Assets:</b>		
Cash and cash equivalents	\$ 10,057,000	\$ 8,797,000
Short-term investments	2,500,000	4,400,000
Accounts receivable, net of allowance for doubtful accounts of \$8,000	5,431,000	2,890,000
Inventories	529,000	389,000
Prepaid expenses and other	364,000	394,000
<b>Total Current Assets</b>	<b>18,881,000</b>	<b>16,870,000</b>
<b>Other Assets:</b>		
Property and equipment, net	1,046,000	927,000
Other	246,000	42,000
<b>Total Assets</b>	<b>\$ 20,173,000</b>	<b>\$ 17,839,000</b>
<b>LIABILITIES AND SHAREHOLDERS EQUITY</b>		
<b>Current Liabilities:</b>		
Current maturities of long-term liabilities	\$ 219,000	\$ 219,000
Accounts payable	3,031,000	2,253,000
Accrued liabilities		
Compensation	1,172,000	778,000
Retailer payments	776,000	1,022,000
Employee stock purchase plan	139,000	131,000
Legal	134,000	257,000
Other	461,000	389,000
Deferred revenue	604,000	1,105,000
<b>Total Current Liabilities</b>	<b>6,536,000</b>	<b>6,154,000</b>
<b>Long-Term Liabilities, less current maturities</b>		
<b>Commitments and Contingencies</b>		
<b>Shareholders Equity:</b>		
Common stock, par value \$.01:		
Authorized shares 40,000,000		
Issued and outstanding shares 15,842,000 at September 30, 2010 and 15,181,000 at December 31, 2009	158,000	152,000
Additional paid-in capital	33,373,000	32,578,000
Accumulated deficit	(19,894,000)	(21,045,000)
<b>Total Shareholders Equity</b>	<b>13,637,000</b>	<b>11,685,000</b>
<b>Total Liabilities and Shareholders Equity</b>	<b>\$ 20,173,000</b>	<b>\$ 17,839,000</b>

See accompanying notes to financial statements.

Table of Contents

**Insignia Systems, Inc.**  
**STATEMENTS OF OPERATIONS**  
(Unaudited)

	Three Months Ended September 30		Nine Months Ended September 30	
	2010	2009	2010	2009
Services revenues	\$ 7,858,000	\$ 7,485,000	\$ 20,557,000	\$ 18,401,000
Products sold	659,000	459,000	2,169,000	1,502,000
Total Net Sales	8,517,000	7,944,000	22,726,000	19,903,000
Cost of services	3,600,000	3,486,000	9,518,000	8,491,000
Cost of products sold	442,000	326,000	1,458,000	1,032,000
Total Cost of Sales	4,042,000	3,812,000	10,976,000	9,523,000
Gross Profit	4,475,000	4,132,000	11,750,000	10,380,000
<b>Operating Expenses:</b>				
Selling	1,968,000	1,776,000	5,379,000	4,794,000
Marketing	429,000	391,000	1,235,000	1,125,000
General and administrative	1,146,000	973,000	4,001,000	3,442,000
Insurance settlement proceeds				(1,387,000)
Total Operating Expenses	3,543,000	3,140,000	10,615,000	7,974,000
Operating Income	932,000	992,000	1,135,000	2,406,000
<b>Other Income (Expense):</b>				
Interest income	6,000	31,000	32,000	100,000
Interest expense	(6,000)	(10,000)	(16,000)	(30,000)
Other income (expense)		(1,000)		(1,000)
Total Other Income		20,000	16,000	69,000
Income Before Taxes	932,000	1,012,000	1,151,000	2,475,000
Income tax expense		26,000		62,000
<b>Net Income</b>	<b>\$ 932,000</b>	<b>\$ 986,000</b>	<b>\$ 1,151,000</b>	<b>\$ 2,413,000</b>
<b>Net income per share:</b>				
Basic	\$ 0.06	\$ 0.07	\$ 0.07	\$ 0.16
Diluted	\$ 0.05	\$ 0.06	\$ 0.07	\$ 0.15
<b>Shares used in calculation of net income per share:</b>				
Basic	15,642,000	15,134,000	15,503,000	15,130,000
Diluted	16,977,000	15,972,000	16,869,000	15,666,000

See accompanying notes to financial statements.

Table of Contents

**Insignia Systems, Inc.**  
**Statements of Shareholders Equity**  
(Unaudited)

	Common Stock Shares	Common Stock Amount	Additional Paid-In Capital	Accumulated Deficit	Total
<b><u>Nine Months Ended September 30, 2010</u></b>					
<b>Balance at December 31, 2009</b>	15,181,000	\$ 152,000	\$ 32,578,000	\$ (21,045,000)	\$ 11,685,000
Issuance of common stock, net	746,000	7,000	706,000		713,000
Repurchase of common stock, net	(85,000)	(1,000)	(468,000)		(469,000)
Stock-based compensation			557,000		557,000
Net income				1,151,000	1,151,000
<b>Balance at September 30, 2010</b>	15,842,000	\$ 158,000	\$ 33,373,000	\$ (19,894,000)	\$ 13,637,000
<b><u>Nine Months Ended September 30, 2009</u></b>					
<b>Balance at December 31, 2008</b>	15,069,000	\$ 151,000	\$ 31,881,000	\$ (24,761,000)	\$ 7,271,000
Issuance of common stock, net	66,000		46,000		46,000
Stock-based compensation			419,000		419,000
Net income				2,413,000	2,413,000
<b>Balance at September 30, 2009</b>	15,135,000	\$ 151,000	\$ 32,346,000	\$ (22,348,000)	\$ 10,149,000

*See accompanying notes to financial statements.*

Table of Contents

**Insignia Systems, Inc.**  
**STATEMENTS OF CASH FLOWS**  
(Unaudited)

Nine Months Ended September 30	2010	2009
<b>Operating Activities:</b>		
Net income	\$ 1,151,000	\$ 2,413,000
Adjustments to reconcile net income to net cash used in operating activities:		
Depreciation and amortization	249,000	303,000
Provision for income taxes		62,000
Provision for bad debt expense		9,000
Stock-based compensation	557,000	419,000
Changes in operating assets and liabilities:		
Accounts receivable	(2,541,000)	(1,224,000)
Inventories	(140,000)	(25,000)
Prepaid expenses and other	(174,000)	(160,000)
Accounts payable	778,000	(432,000)
Accrued liabilities	105,000	(1,878,000)
Deferred revenue	(501,000)	407,000
Net cash used in operating activities	(516,000)	(106,000)
<b>Investing Activities:</b>		
Purchases of property and equipment	(368,000)	(68,000)
Purchases of investments	(3,800,000)	(3,300,000)
Proceeds from sale of investments	5,700,000	1,100,000
Net cash provided by (used in) investing activities	1,532,000	(2,268,000)
<b>Financing Activities:</b>		
Payment of long-term liabilities		(23,000)
Proceeds from issuance of common stock, net	713,000	46,000
Repurchase of common stock, net	(469,000)	
Net cash provided by financing activities	244,000	23,000
Increase (decrease) in cash and cash equivalents	1,260,000	(2,351,000)
Cash and cash equivalents at beginning of period	8,797,000	11,052,000
Cash and cash equivalents at end of period	\$ 10,057,000	\$ 8,701,000
<b>Supplemental disclosures for cash flow information:</b>		
Cash paid during periods for interest	\$	\$
Cash paid during periods for income taxes	62,000	16,000
<b>Non-cash financing activities:</b>		
Cashless exercise of options and warrants	\$ 3,363,000	\$

See accompanying notes to financial statements.

Table of Contents

**Insignia Systems, Inc.**  
**NOTES TO FINANCIAL STATEMENTS**  
(Unaudited)

1. **Summary of Significant Accounting Policies.**

**Description of Business.** Insignia Systems, Inc. (the Company) markets in-store advertising programs, services and products to retailers and consumer packaged goods manufacturers both directly and through the Company's strategic partner (Valassis Sales and Marketing Services, Inc.). The Company's services and products include the Insignia Point-of-Purchase Services (POPS) in-store advertising program, thermal sign card supplies for the Company's SIGNright and Impulse systems, Stylus software and laser printable cardstock and label supplies.

**Basis of Presentation.** Financial statements for the interim periods included herein are unaudited; however, they contain all adjustments, including normal recurring accruals, which in the opinion of management, are necessary to present fairly the financial position of the Company at September 30, 2010, its results of operations for the three and nine months ended September 30, 2010 and 2009, and its cash flows for the nine months ended September 30, 2010 and 2009. Results of operations for the periods presented are not necessarily indicative of the results to be expected for the full year.

The financial statements do not include certain footnote disclosures and financial information normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America and, therefore, should be read in conjunction with the financial statements and notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2009.

The Summary of Significant Accounting Policies in the Company's 2009 Annual Report on Form 10-K describes the Company's accounting policies.

**Inventories.** Inventories are primarily comprised of parts and supplies for Impulse and SIGNright machines, sign cards, and rollstock. Inventory is valued at the lower of cost or market using the first-in, first-out (FIFO) method, and consists of the following:

	September 30, 2010	December 31, 2009
Raw materials	\$ 128,000	\$ 57,000
Work-in-process	58,000	52,000
Finished goods	343,000	280,000
	\$ 529,000	\$ 389,000



Table of Contents

**Property and Equipment.** Property and equipment consists of the following:

	September 30, 2010	December 31, 2009
Production tooling, machinery and equipment	\$ 2,343,000	\$ 2,226,000
Office furniture and fixtures	258,000	255,000
Computer equipment and software	927,000	758,000
Web site	38,000	38,000
Leasehold improvements	351,000	322,000
	3,917,000	3,599,000
Accumulated depreciation and amortization	(2,871,000)	(2,672,000)
Net Property and Equipment	\$ 1,046,000	\$ 927,000

**Stock-Based Compensation.** The Company measures and recognizes compensation expense for all stock-based payments at fair value using the Black-Scholes option pricing model to determine the weighted average fair value of options and employee stock purchase plan rights. The Company recognizes stock compensation expense on a straight-line method over the requisite service period of the award.

There were 334,500 stock option awards granted during the nine months ended September 30, 2010, and the Company estimated the fair value of these awards using the following weighted average assumptions: expected life of 3.5 years, expected volatility of 55%, dividend yield of 0% and risk-free interest rate of 1.28%. The Company estimated the fair value of stock-based rights granted during the nine months ended September 30, 2010, under the employee stock purchase plan using the following weighted average assumptions: expected life of 1 year, expected volatility of 55%, dividend yield of 0% and risk-free interest rate of 0.45%. Total stock-based compensation expense recorded for the nine months ended September 30, 2010 and 2009, was \$557,000 and \$419,000, respectively.

**Net Income Per Share.** Basic net income per share is computed by dividing net income by the weighted average shares outstanding and excludes any dilutive effects of options, warrants and convertible securities. Diluted net income per share gives effect to all diluted potential common shares outstanding during the period. Options and warrants to purchase approximately 656,000 and 2,082,000 shares of common stock with weighted average exercise prices of \$7.11 and \$4.64 were outstanding at September 30, 2010 and 2009 and were not included in the computation of common stock equivalents for the three months ended September 30, 2010 and 2009 because their exercise prices were higher than the average fair market value of the common shares during the reporting period. Options and warrants to purchase approximately 525,000 and 2,316,000 shares of common stock with weighted average exercise prices of \$7.55 and \$4.31 were outstanding at September 30, 2010 and 2009 and were not included in the computation of common stock equivalents for the nine months ended September 30, 2010 and 2009 because their exercise prices were higher than the average fair market value of the common shares during the reporting period.

Table of Contents

Weighted average common shares outstanding for the three and nine months ended September 30, 2010 and 2009 were as follows:

	Three Months Ended September 30		Nine Months Ended September 30	
	2010	2009	2010	2009
Denominator for basic net income per share weighted average shares	15,642,000	15,134,000	15,503,000	15,130,000
Effect of dilutive securities:				
Stock options and warrants	1,335,000	838,000	1,366,000	536,000
Denominator for diluted net income per share adjusted weighted average shares	16,977,000	15,972,000	16,869,000	15,666,000

## 2. **Commitments and Contingencies.**

**Legal.** On September 23, 2004, the Company brought suit against News America Marketing In-Store, Inc. (News America) and Albertson's Inc. (Albertson's) in Federal District Court in Minneapolis, Minnesota, for violations of federal and state antitrust and false advertising laws, alleging that News America has acquired and maintained monopoly power through various wrongful acts designed to harm the Company in the in-store advertising and promotion products and services market. The suit seeks injunctive relief sufficient to prevent further antitrust injury and an award of treble damages to be determined at trial for the harm caused to the Company. On September 20, 2006, the State of Minnesota through its Attorney General intervened as a co-plaintiff in the business disparagement portion of the case. In December 2006, News America filed counterclaims in the case that included claims of alleged interference with contracts and alleged libel and slander against Insignia and one of its officers. On February 4, 2008, the Court approved a consent decree entered into by News America and the State of Minnesota under which News America agreed to not violate Minnesota's statutes prohibiting commercial disparagement. On July 29, 2008, the Company and Albertson's entered into a settlement agreement and mutual release, in which they each agreed to release all claims against the other, and the Company agreed to dismiss its lawsuit against Albertson's.

On September 30, 2009, the Court ruled on motions by both the Company and News America for Summary Judgment. The Court awarded Summary Judgment to the Company and one of its executive officers on all of News America's counterclaims and third-party claims. The Court also denied News America's Motion for Summary Judgment on the Company's claims against News America other than granting News America's uncontested motion on one claim in the Amended Complaint related to retailers. The Court's rulings set the stage for a trial on the Company's antitrust and unfair-competition claims against News America. The Company received a revised scheduling order on October 22, 2010, which sets January 3, 2011, as the starting date for the trial.

The Company filed claims in December 2006 and January 2007 with its director's and officer's liability and general liability insurers related to the defense costs and insurance coverage for claims asserted against the Company and one of its officers in News America's counterclaims. On August 9, 2007, the Company filed a complaint against the insurers in Hennepin County District Court, State of Minnesota requesting a declaratory judgment that the insurers owed the Company and its officer such defense costs and insurance coverage. In December 2007, the Company settled its claim against one of the insurers. In March 2009, the Company settled with the other insurer and received a payment of \$1,387,000 as part of the settlement. The Company recorded the payment in general and administrative expenses for the quarter ended March 31, 2009, and the litigation with the insurers is finished.

During the nine months ended September 30, 2010, the Company incurred legal fees of \$1,188,000 related to the News America litigation. Management currently expects the amount of legal fees and expenses that will be incurred in connection with the ongoing lawsuit against News America to be significant throughout the remainder of 2010 and into 2011 as trial preparation continues and the trial is conducted. A negative outcome of this litigation could affect long-term competitive aspects of the Company's business. Legal fees and expenses are expensed as incurred and are included in general and administrative expenses in the statements of operations.

The Company is subject to various other legal proceedings in the normal course of business. Management believes the outcome of these proceedings will not have a material adverse effect on the Company's financial position or results of operations.

Table of Contents

3. **Income Taxes.** The Company carried a full valuation allowance against its net deferred tax asset at both September 30, 2010 and 2009. The Company did not record income tax expense for the nine months ended September 30, 2010, due to the lack of taxable income for the period and the presence of a full valuation allowance against the deferred tax asset. The Company recorded income tax expense of \$62,000 for the nine months ended September 30, 2009, related to alternative minimum tax liability. The valuation allowance has been established due to uncertainties regarding the realization of deferred tax assets.
4. **Concentrations.** During the nine months ended September 30, 2010, Nestle Co., Valassis Sales and Marketing Services, Inc., and General Mills, Inc. accounted for 19%, 19% and 15%, respectively, of the Company's total net sales. At September 30, 2010, these customers represented 34%, 10% and 8%, respectively, of the Company's total accounts receivable. During the nine months ended September 30, 2009, Valassis Sales and Marketing Services, Inc., General Mills, Inc., Nestle Co. and Kellogg Sales Company accounted for 21%, 19%, 14% and 10%, respectively, of the Company's total net sales. At September 30, 2009, these customers represented 13%, 12%, 12% and 20%, respectively, of the Company's total accounts receivable.

Although there are a number of customers that the Company sells to, the loss of a major customer could cause a delay in and possible loss of sales, which would adversely affect operating results. Additionally, the loss of a major retailer from the Company's retail network could adversely affect operating results.

5. **New Accounting Pronouncements.** In December 2009, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2010-06, *Fair Value Measurements and Disclosures Topic 820 Improving Disclosures about Fair Value Measurements*. This ASU requires some new disclosures and clarifies some existing disclosure requirements about fair value measurement as set forth in Codification Subtopic 820-10. The FASB's objective is to improve these disclosures and, thus, increase the transparency in financial reporting. Some of the new disclosures are effective for reporting periods beginning after December 15, 2009, with the remaining new disclosures effective for reporting periods beginning after December 15, 2010. The adoption of this ASU will not have a material impact on our financial statements.

In July 2010, the FASB issued ASU No. 2010-20, *Receivables Topic 310 Disclosures about the Credit Quality of Financing Receivables and the Allowance for Credit Losses*, to enhance the disclosures required for financing receivables (for example, loans, trade accounts receivable, notes receivable, and receivables relating to a lessor's leveraged, direct financing, and sales-type leases) and allowances for credit losses. The amended disclosures are designed to provide more information to financial statement users regarding the credit quality of a creditor's financing receivables and the adequacy of its allowance for credit losses. The amended guidance is effective for period-end balances beginning with the first interim or annual reporting period ending on or after December 15, 2010. The amended guidance is effective for activity during a reporting period beginning on or after December 15, 2010. The Company expects the amended guidance to impact its disclosures in future periods, but to otherwise not have a significant effect on its financial statements.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**Overview**

Insignia Systems, Inc. markets in-store advertising programs, services and products to retailers and consumer packaged goods manufacturers both directly and through the Company's strategic partner (Valassis Sales and Marketing Services, Inc.). The Company's services and products include the Insignia Point-of-Purchase Services (POPS) in-store advertising program, thermal sign card supplies for the Company's SIGNright and Impulse systems, Stylus software and laser printable cardstock and label supplies.

Table of Contents**Results of Operations**

The following table sets forth, for the periods indicated, certain items in the Company's Statements of Operations as a percentage of total net sales.

	Three Months Ended September 30		Nine Months Ended September 30	
	2010	2009	2010	2009
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	47.5	48.0	48.3	47.8
Gross profit	52.5	52.0	51.7	52.2
Operating expenses:				
Selling	23.1	22.4	23.7	24.1
Marketing	5.0	4.9	5.4	5.7
General and administrative	13.5	12.2	17.6	17.3
Insurance settlement proceeds				(7.0)
Total operating expenses	41.6	39.5	46.7	40.1
Operating income	10.9	12.5	5.0	12.1
Other income		0.2	0.1	0.3
Income before taxes	10.9	12.7	5.1	12.4
Income tax expense		0.3		0.3
Net income	10.9%	12.4%	5.1%	12.1%

Increased net sales in the first nine months of 2010 compared to the first nine months of 2009 resulted in increased gross profit in the 2010 period. This increase in gross profit in the 2010 period was more than offset by increased operating expense in the 2010 period, resulting in lower net income in the 2010 period compared to the 2009 period.

The primary components of the increased operating expense in the 2010 period were:

- the receipt of settlement proceeds in the 2009 period in the Company's lawsuit against one of its insurers for defense costs in the News America litigation,
- increased sales commissions in the 2010 period (resulting from increased net sales), and
- increased wages, benefits and staffing in the 2010 period.

**Three and Nine Months ended September 30, 2010, Compared to Three and Nine Months Ended September 30, 2009**

**Net Sales.** Net sales for the three months ended September 30, 2010, increased 7.2% to \$8,517,000 compared to \$7,944,000 for the three months ended September 30, 2009. Net sales for the nine months ended September 30, 2010, increased 14.2% to \$22,726,000 compared to \$19,903,000 for the nine months ended September 30, 2009.

Service revenues from our POPSign programs for the three months ended September 30, 2010, increased 5.0% to \$7,858,000 compared to \$7,485,000 for the three months ended September 30, 2009, primarily due to an increase in the average sign price which was partially offset by a decrease in the number of programs executed for customers. Service revenues from our POPSign programs for the nine months ended September 30, 2010, increased 11.7% to \$20,557,000 compared to \$18,401,000 for the nine months ended September 30, 2009, primarily due to an increase in the average sign price.

Table of Contents

Product sales for the three months ended September 30, 2010, increased 43.6% to \$659,000 compared to \$459,000 for the three months ended September 30, 2009. Product sales for the nine months ended September 30, 2010, increased 44.4% to \$2,169,000 compared to \$1,502,000 for the nine months ended September 30, 2009. The increases in both periods were primarily due to higher sales of laser printer supplies based on increased demand for these products from one of our customers.

**Gross Profit.** Gross profit for the three months ended September 30, 2010, increased 8.3% to \$4,475,000 compared to \$4,132,000 for the three months ended September 30, 2009. Gross profit for the nine months ended September 30, 2010, increased 13.2% to \$11,750,000 compared to \$10,380,000 for the nine months ended September 30, 2009. Gross profit as a percentage of total net sales increased to 52.5% for the three months ended September 30, 2010, compared to 52.0% for the three months ended September 30, 2009. Gross profit as a percentage of total net sales decreased to 51.7% for the nine months ended September 30, 2010, compared to 52.2% for the nine months ended September 30, 2009.

Gross profit from our POPSign program revenues for the three months ended September 30, 2010, increased 6.5% to \$4,258,000 compared to \$3,999,000 for the three months ended September 30, 2009. Gross profit from our POPSign program revenues for the nine months ended September 30, 2010, increased 11.4% to \$11,039,000 compared to \$9,910,000 for the nine months ended September 30, 2009. The increases in both 2010 periods were primarily due to increased sales which were partially offset by increased retailer expenses. Gross profit as a percentage of POPSign program revenues for the three months ended September 30, 2010, increased to 54.2% compared to 53.4% for the three months ended September 30, 2009. The increase in the 2010 period was primarily due to increased sales partially offset by increased retailer expense. Gross profit as a percentage of POPSign program revenues for the nine months ended September 30, 2010, decreased to 53.7%, compared to 53.9% for the nine months ended September 30, 2009. The decrease in gross profit as a percentage of POPSign program revenues in the 2010 period was primarily due to the effect of increased retailer expenses.

Gross profit from our product sales for the three months ended September 30, 2010, increased 63.2% to \$217,000 compared to \$133,000 for the three months ended September 30, 2009. Gross profit from our product sales for the nine months ended September 30, 2010, increased 51.3% to \$711,000 compared to \$470,000 for the nine months ended September 30, 2009. The increases in gross profit in both 2010 periods were primarily due to increased sales combined with fixed costs. Gross profit as a percentage of product sales increased to 32.9% for the three months ended September 30, 2010, compared to 29.0% for the three months ended September 30, 2009. Gross profit as a percentage of product sales increased to 32.8% for the nine months ended September 30, 2010, compared to 31.3% for the nine months ended September 30, 2009. The increases in gross profit as a percentage of products sales in the 2010 periods were primarily due to increased sales and the effect of fixed costs.

**Operating Expenses**

**Selling.** Selling expenses for the three months ended September 30, 2010, increased 10.8% to \$1,968,000 compared to \$1,776,000 for the three months ended September 30, 2009. Selling expenses for the nine months ended September 30, 2010, increased 12.2% to \$5,379,000 compared to \$4,794,000 for the nine months ended September 30, 2009. Increases in the 2010 periods were primarily due to increased sales commissions and increased POPS staffing levels. The increased sales commissions were due to increased net sales of POPSign programs.

Table of Contents

Selling expenses as a percentage of total net sales increased to 23.1% for the three months ended September 30, 2010, compared to 22.4% for the three months ended September 30, 2009. Selling expenses as a percentage of total net sales decreased to 23.7% for the nine months ended September 30, 2010, compared to 24.1% for the nine months ended September 30, 2009. The changes in the selling expenses as a percentage of total net sales in the 2010 periods were due to the effect of the increased costs discussed above in combination with the effect of increased sales.

**Marketing.** Marketing expenses for the three months ended September 30, 2010, increased 9.7% to \$429,000 compared to \$391,000 for the three months ended September 30, 2009. Marketing expenses for the nine months ended September 30, 2010, increased 9.8% to \$1,235,000 compared to \$1,125,000 for the nine months ended September 30, 2009. Increased expenses in the 2010 periods were primarily the result of increased data acquisition expenses and increased staffing related expenses.

Marketing expenses as a percentage of total net sales increased to 5.0% for the three months ended September 30, 2010, compared to 4.9% for the three months ended September 30, 2009. The increase in marketing expense as a percentage of total net sales for the three months ended September 30, 2010, was the result of the increased expenses discussed above in relation to increased sales. Marketing expenses as a percentage of total net sales decreased to 5.4% for the nine months ended September 30, 2010, compared to 5.7% for the nine months ended September 30, 2009. The decrease in marketing expenses as a percentage of total net sales for the nine months ending September 30, 2010, was the result of the increased expenses discussed above in relation to increased sales.

**General and administrative.** General and administrative expenses for the three months ended September 30, 2010, increased 17.8% to \$1,146,000 compared to \$973,000 for the three months ended September 30, 2009. General and administrative expenses for the nine months ended September 30, 2010 increased 16.2% to \$4,001,000 compared to \$3,442,000 for the nine months ended September 30, 2009. The increases in the 2010 periods were primarily due to increased staffing levels and increased legal expense.

General and administrative expenses as a percentage of total net sales increased to 13.5% for the three months ended September 30, 2010, compared to 12.2% for the three months ended September 30, 2009. General and administrative expenses as a percentage of total net sales increased to 17.6% for the nine months ended September 30, 2010, compared to 17.3% for the nine months ended September 30, 2009. The increases in the 2010 periods were primarily due to the increased costs discussed above in relation to increased sales.

Legal fees for the three months ended September 30, 2010, were \$288,000 compared to \$250,000 for the three months ended September 30, 2009. Legal fees for the nine months ended September 30, 2010, were \$1,377,000 compared to \$1,309,000 for the nine months ended September 30, 2009. The legal fees and expenses in each period were incurred primarily in connection with the News America lawsuit described in Note 2 to the financial statements. We currently expect the amount of additional legal fees and expenses that will be incurred in connection with the ongoing lawsuit to be significant throughout the remainder of 2010, and into 2011 as trial preparation continues and the trial is conducted. A negative outcome of this litigation could affect long-term competitive aspects of the Company's business.

**Insurance settlement proceeds.** The Company received a payment of \$1,387,000 in the first quarter of 2009 from an insurer as part of a settlement of the Company's claim that the insurer owed the Company defense costs for claims asserted against the Company and one of its officers in the News America litigation.

**Other Income.** Interest income was offset by interest expense resulting in the Company reporting no other income for the three months ended September 30, 2010, as compared to other income of \$20,000 for the three months ended September 30, 2009. Other income for the nine months ended September 30, 2010, was \$16,000 compared to \$69,000 for the nine months ended September 30, 2009. Lower other income in the 2010 periods was primarily due to decreased interest income in the 2010 periods as a result of lower interest rates which more than offset the higher cash, cash equivalent and short-term investment balances in the 2010 periods.

Table of Contents

**Income Taxes.** The Company carried a full valuation allowance against its net deferred tax asset at both September 30, 2010, and September 30, 2009. The Company did not record income tax expense for the three and nine months ended September 30, 2010, due to the combination of the full valuation allowance and the lack of taxable income for the period. The Company recorded income tax expense of \$26,000 and \$62,000, respectively, for the three and nine months ended September 30, 2009, related to alternative minimum tax liability. The valuation allowance has been established due to uncertainties regarding the realization of deferred tax assets. The Company updates its deferred tax asset and valuation allowance analysis quarterly to confirm the appropriateness of its valuation allowance.

**Net Income.** Net income for the three months ended September 30, 2010, was \$932,000 compared to \$986,000 for the three months ended September 30, 2009. Net income for the nine months ended September 30, 2010, was \$1,151,000 compared to \$2,413,000 for the nine months ended September 30, 2009.

**Liquidity and Capital Resources**

The Company has financed its operations with proceeds from public and private stock sales and sales of its services and products. At September 30, 2010, working capital was \$12,345,000 compared to \$10,716,000 at December 31, 2009. During the first nine months of 2010, cash, cash equivalents and short-term investments decreased by \$640,000 to \$12,557,000 at September 30, 2010, as compared to \$13,197,000 at December 31, 2009. The decrease in cash, cash equivalents and short-term investments was primarily the result of timing of accounts receivable collections.

Net cash used in operating activities during the nine months ended September 30, 2010, was \$516,000. Net income of \$1,151,000 plus non-cash expense of \$806,000 totaling \$1,957,000 for the nine months ended September 30, 2010, were more than offset by changes in operating assets and liabilities of \$2,473,000. The non-cash expense of \$806,000 consisted of stock-based compensation expense and depreciation expense. Accounts payable and accrued liabilities increased \$883,000 during the nine months ended September 30, 2010, primarily as a result of amounts due to our strategic partner. Accounts receivable increased \$2,541,000 during the nine months ended September 30, 2010. This increase was primarily due to the timing of accounts receivable collections, and higher POPSign billings in the last month of the third quarter of 2010 as compared to the last month of the fourth quarter of 2009. Deferred revenue decreased \$501,000 during the nine months ended September 30, 2010, primarily due to the advanced billing to a customer in June 2009 for an eleven month POPSign program in addition to other advanced billings. The Company expects accounts receivable, accounts payable, accrued liabilities and deferred revenue to fluctuate during 2010 depending on the level of quarterly POPSign revenues and related business activity as well as billing arrangements with customers.

Net cash of \$1,532,000 was provided by investing activities during the nine months ended September 30, 2010, due to short-term investment activity which was partially offset by the purchase of property and equipment. Purchases of short-term investments of \$3,800,000 and proceeds of \$5,700,000 during the nine months consisted entirely of purchases and redemptions of twenty-six week certificates of deposit. Purchases of property and equipment totaled \$368,000 during the nine months ended September 30, 2010.

Net cash of \$244,000 was provided by financing activities during the nine months ended September 30, 2010. Net proceeds of \$713,000 resulting from the issuance of common stock from the employee stock purchase plan and the employee stock option plan were partially offset by the repurchase of common stock of \$469,000 pursuant to a plan adopted on February 23, 2010. The stock repurchase plan allows for the repurchase of up to \$2,000,000 of the Company's common stock on or before January 31, 2011.

Table of Contents

The Company believes that based upon current business conditions, its existing cash balance and future cash from operations will be sufficient for its cash requirements in the foreseeable future. However, there can be no assurances that this will occur or that the Company will be able to secure additional financing from public or private stock sales or from other financing agreements if needed.

**Critical Accounting Policies**

The discussion and analysis of our financial condition and results of operations are based upon our financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets and liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities at the date of our financial statements. Actual results may differ from these estimates under different assumptions or conditions.

Our significant accounting policies are described in Note 1 to the annual financial statements as of and for the year ended December 31, 2009, included in our Form 10-K filed with the Securities and Exchange Commission on March 31, 2010. We believe our most critical accounting policies and estimates include the following:

- revenue recognition;
- allowance for doubtful accounts;
- accounting for deferred income taxes; and
- stock-based compensation.

**Cautionary Statement Regarding Forward-Looking Information**

Statements made in this quarterly report on Form 10-Q, in the Company's other SEC filings, in press releases and in oral statements to shareholders and securities analysts, which are not statements of historical or current facts, are forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results or performance of the Company to be materially different from the results or performance expressed or implied by such forward-looking statements. The words believes, expects, anticipates, seeks and similar expressions identify forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date the statement was made. These statements are subject to the risks and uncertainties that could cause actual results to differ materially and adversely from the forward-looking statements. These risks and uncertainties include, but are not limited to, the risks presented in our Annual Report on Form 10-K for the year ended December 31, 2009, and updated in Part II, Item 1A of this Quarterly Report on Form 10-Q.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Not applicable.

**Item 4. Controls and Procedures**

(a) Evaluation of Disclosure Controls and Procedures

The Company's management carried out an evaluation, under the supervision and with the participation of the Company's Chief Executive Officer and the Company's Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report, pursuant to Exchange Act Rule 13a-15. Based upon that evaluation, the Company's Chief Executive Officer and the Company's Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective as of the end of the period covered by this report. Disclosure controls and procedures ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms, and are designed to ensure that information required to be disclosed by us in these reports is accumulated and communicated to the Company's management, including its Chief Executive Office and Chief Financial Officer, as appropriate to allow timely decisions regarding disclosures.



Table of Contents

(b) Changes in Internal Controls Over Financial Reporting

There was no change in our internal controls over financial reporting that occurred during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

On September 23, 2004, the Company brought suit against News America Marketing In-Store, Inc. (News America) and Albertson's Inc. (Albertson's) in Federal District Court in Minneapolis, Minnesota, for violations of federal and state antitrust and false advertising laws, alleging that News America has acquired and maintained monopoly power through various wrongful acts designed to harm the Company in the in-store advertising and promotion products and services market. The suit seeks injunctive relief sufficient to prevent further antitrust injury and an award of treble damages to be determined at trial for the harm caused to the Company. On September 20, 2006, the State of Minnesota through its Attorney General intervened as a co-plaintiff in the business disparagement portion of the case. In December 2006, News America filed counterclaims in the case that included claims of alleged interference with contracts and alleged libel and slander against Insignia and one of its officers. On February 4, 2008, the Court approved a consent decree entered into by News America and the State of Minnesota under which News America agreed to not violate Minnesota's statutes prohibiting commercial disparagement. On July 29, 2008, the Company and Albertson's entered into a settlement agreement and mutual release, in which they each agreed to release all claims against the other, and the Company agreed to dismiss its lawsuit against Albertson's.

On September 30, 2009, the Court ruled on motions by both the Company and News America for Summary Judgment. The Court awarded Summary Judgment to the Company and one of its executive officers on all of News America's counterclaims and third-party claims. The Court also denied News America's Motion for Summary Judgment on the Company's claims against News America other than granting News America's uncontested motion on one claim in the Amended Complaint related to retailers. The Court's rulings set the stage for a trial on the Company's antitrust and unfair-competition claims against News America. The Company received a revised scheduling order on October 22, 2010, which sets January 3, 2011, as the starting date for the trial.

The Company filed claims in December 2006 and January 2007 with its director's and officer's liability and general liability insurers related to the defense costs and insurance coverage for claims asserted against the Company and one of its officers in News America's counterclaims. On August 9, 2007, the Company filed a complaint against the insurers in Hennepin County District Court, State of Minnesota requesting a declaratory judgment that the insurers owed the Company and its officer such defense costs and insurance coverage. In December 2007, the Company settled its claim against one of the insurers. In March 2009, the Company settled with the other insurer and received a payment of \$1,387,000 as part of the settlement. The Company recorded the payment in general and administrative expenses for the quarter ended March 31, 2009, and the litigation with the insurers is finished.

Table of Contents

During the nine months ended September 30, 2010, the Company incurred legal fees of \$1,188,000 related to the News America litigation. Management currently expects the amount of legal fees and expenses that will be incurred in connection with the ongoing lawsuit against News America to be significant throughout the remainder of 2010 and into 2011 as trial preparation continues and the trial is conducted. A negative outcome of this litigation could affect long-term competitive aspects of the Company's business. Legal fees and expenses are expensed as incurred and are included in general and administrative expenses in the statements of operations.

The Company is subject to various other legal proceedings in the normal course of business. Management believes the outcome of these proceedings will not have a material adverse effect on the Company's financial position or results of operations.

**Item 1A. Risk Factors**

Set forth below is an update to one of the Risk Factors contained in our report on Form 10-K for the year ended December 31, 2009:

**We Are Dependent On Our Contracts With Retailers And Our Ability To Renew Those Contracts When Their Terms Expire**

On an ongoing basis, we negotiate renewals of various retailer contracts. Some of our retailer contracts require us to guarantee minimum payments to our retailers. If we are unable to offer guarantees at the required levels in the new contracts, and the contracts are not renewed because of that or because of other reasons, it could have a material adverse effect on our operations and financial condition.

Our POPS business and results of operations could be adversely affected if the number of retailer partners decreases significantly or if the retailer partners fail to continue to provide good service including performing their duties in placing and maintaining POPSigns at the shelf-edge in their stores and providing product movement data to us.

Our current contract with The Kroger Co. will expire on December 31, 2010, which could have a material adverse effect on our business.

Table of Contents**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

On February 23, 2010, the Board of Directors authorized the repurchase of up to \$2,000,000 of the Company's common stock on or before January 31, 2011. The plan does not obligate the Company to repurchase any particular number of shares, and may be suspended at any time at the Company's discretion.

Our share repurchase program activity for the three months ended September 30, 2010 was:

	Total Number Of Shares Repurchased	Average Price Paid Per Share	Total Number Of Shares Purchased As Part Of Publicly Announced Plans Or Programs	Approximate Dollar Value of Shares That May Yet Be Purchased Under The Plans Or Programs
July 1-31, 2010		\$		\$ 1,535,000
August 1-31, 2010		\$		\$ 1,535,000
September 1-30, 2010		\$		\$ 1,535,000

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Removed and Reserved**

None.

**Item 5. Other Information**

None.

**Item 6. Exhibits**

The following exhibits are included herewith:

- 31.1 Certification of Principal Executive Officer
- 31.2 Certification of Principal Financial Officer
- 32 Section 1350 Certification

Table of Contents

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Dated: November 5, 2010

Insignia Systems, Inc.  
(Registrant)

/s/ Scott F. Drill  
Scott F. Drill  
President and Chief Executive Officer  
(principal executive officer)

/s/ Justin W. Shireman  
Justin W. Shireman  
Vice President, Finance and  
Chief Financial Officer  
(principal financial officer)

19

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Table of Contents

**EXHIBIT INDEX**

31.1 Certification of Principal Executive Officer

31.2 Certification of Principal Financial Officer

32 Section 1350 Certification

20

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