LRAD Corp Form 10-Q February 04, 2014

## **UNITED STATES**

#### SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### **FORM 10-Q**

(Mark one)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended December 31, 2013

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_.

Commission File Number: 000-24248

LRAD CORPORATION

#### (Exact name of registrant as specified in its charter)

| Delaware                                 | 87-0361799             |
|--|------------------------|
| (State or other jurisdiction of          | (I.R.S. Employer       |
| incorporation or organization)           | Identification Number) |
| 16990 Goldentop Rd. Ste. A, San Diego,   |                        |
|  | 92127                  |
| California                               |                        |
| (Address of principal executive offices) | (Zip Code)             |
|  |                        |
| (858) 676-1112                           |                        |

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares of Common Stock, \$0.00001 par value, outstanding on January 29, 2014 was 33,133,380.

## PART I. FINANCIAL INFORMATION

## **Item 1. Financial Statements**

## **LRAD** Corporation

## CONDENSED CONSOLIDATED BALANCE SHEETS

|   | <b>December</b><br><b>31</b> ,<br>2013 | September<br>30, |
|---|--|------------------|
|   | 2013                                   | 2013             |
|   | (Unaudited)                            | 2015             |
| ASSETS  |  |                  |
| Current assets:   |  |                  |
| Cash  | \$18,086,313                           | \$15,805,195     |
| Accounts receivable, less allowance of \$0 and \$3,772 for doubtful accounts                                    | 1,901,232                              | 4,958,532        |
| Inventories, net  | 5,344,853                              | 4,587,750        |
| Prepaid expenses and other  | 512,721                                | 1,003,875        |
| Total current assets  | 25,845,119                             | 26,355,352       |
| Property and equipment, net   | 328,535                                | 237,377          |
| Intangible assets, net  | 50,162                                 | 51,650           |
| Prepaid expenses and other - noncurrent   | 867,641                                | 914,516          |
| Total assets  | \$27,091,457                           | \$27,558,895     |
| LIABILITIES AND STOCKHOLDERS' EQUITY  |  |                  |
| Current liabilities:  |  |                  |
| Accounts payable  | \$568,968                              | \$1,596,409      |
| Accrued liabilities   | 1,239,459                              | 1,054,968        |
| Total current liabilities   | 1,808,427                              | 2,651,377        |
| Other liabilities - noncurrent  | 146,777                                | 146,109          |
| Total liabilities   | 1,955,204                              | 2,797,486        |
| Commitments and contingencies (Note 8)  |  |                  |
| Stockholders' equity:   |  |                  |
| Preferred stock, \$0.00001 par value; 5,000,000 shares authorized; none issued and outstanding                  | -                                      | -                |
| outouring a second s | 332                                    | 329              |

Common stock, \$0.00001 par value; 50,000,000 shares authorized; 33,205,373 and<br/>32,900,705 shares issued and outstanding, respectively(37,420)Treasury stock, at cost, 19,796 shares(37,420)-Additional paid-in capital87,715,5328Accumulated deficit(62,542,191)(4Total stockholders' equity25,136,2532Total liabilities and stockholders' equity\$27,091,457\$2

See accompanying notes

87,434,834

24,761,409

\$27,558,895

(62,673,754)

## **LRAD** Corporation

#### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

## Three months ended

|   | December 31<br>2013 | 2012        |
|---|---------------------|-------------|
| Revenues:   |                     |             |
| Product sales                                     | \$3,556,062         | \$2,762,345 |
| Contract and other                                | 266,568             | 217,762     |
| Total revenues                                    | 3,822,630           | 2,980,107   |
| Cost of revenues                                  | 1,878,079           | 1,494,284   |
| Gross profit                                      | 1,944,551           | 1,485,823   |
| Operating expenses:                               |                     |             |
| Selling, general and administrative               | 1,424,544           | 1,172,475   |
| Research and development                          | 393,541             | 421,921     |
| Total operating expenses                          | 1,818,085           | 1,594,396   |
| Income (loss) from operations                     | 126,466             | (108,573)   |
| Other income                                      | 5,197               | 8,197       |
| Income (loss) from operations before income taxes | 131,663             | (100,376)   |
| Income tax expense                                | 100                 | -           |
| Net income (loss)                                 | \$131,563           | (100,376)   |
| Net income per common share                       |                     |             |
| Basic   | \$0.00              | \$0.00      |
| Diluted   | \$0.00              | \$0.00      |
| Weighted average common shares outstanding:       |                     |             |
| Basic   | 33,028,646          | 32,399,199  |
| Diluted   | 33,473,582          | 32,399,199  |

See accompanying notes

## **LRAD** Corporation

#### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

#### Three months ended

|  | December 31, <b>2013</b> | 2012         |
|--|--------------------------|--------------|
| Operating Activities:<br>Net income (loss)   | \$131,563                | \$(100,376)  |
| Net meone (1055)   | ф151,505                 | Φ(100,570 )  |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |                          |              |
| Depreciation and amortization  | 35,203                   | 30,716       |
| Provision for doubtful accounts  | (3,772)                  | (200)        |
| Warranty provision   | 14,361                   | (9,445)      |
| Inventory obsolescence   | (4,414)                  | (29,701)     |
| Share-based compensation   | 149,814                  | 205,978      |
| Loss on sale or impairment of patents  | -                        | 5,138        |
| Changes in operating assets and liabilities:   |                          |              |
| Accounts receivable  | 3,061,072                | 3,249,384    |
| Inventories  | (752,689)                | (1,050,152)  |
| Prepaid expenses and other   | 491,154                  | 84,902       |
| Prepaid expenses and other - noncurrent  | 46,875                   | 46,875       |
| Accounts payable   | (1,027,441)              | (204,313)    |
| Warranty settlements   | (11,362)                 | (4,275)      |
| Accrued and other liabilities  | 182,160                  | 113,452      |
| Net cash provided by operating activities  | 2,312,524                | 2,337,983    |
| Investing Activities:  |                          |              |
| Capital expenditures   | (124,793)                | (76,655)     |
| Patent costs paid  | (80)                     |              |
| Net cash used in investing activities  | (124,873 )               | · ·          |
| Financing Activities:  |                          |              |
| Repurchase of common stock   | (99,597)                 | -            |
| Proceeds from exercise of stock options  | 193,064                  | 19,228       |
| Net cash provided by financing activities  | 93,467                   | 19,228       |
|  | 20,107                   | 17,220       |
| Net increase in cash   | 2,281,118                | 2,279,573    |
| Cash, beginning of period  | 15,805,195               | 13,859,505   |
| Cash, end of period  | \$18,086,313             | \$16,139,078 |
|  |                          |              |

Supplemental Disclosure of Cash Flow Information Cash paid (refunded) for taxes

\$100 \$(40,324 )

See accompanying notes

## **LRAD** Corporation

#### Notes to Condensed Consolidated Financial Statements (Unaudited)

## **1. OPERATIONS**

LRAD<sup>®</sup> Corporation, a Delaware corporation (the "Company"), is engaged in the design, development and commercialization of directed sound technologies and products. The principal markets for the Company's proprietary sound reproduction technologies and products are in North and South America, Europe, the Middle East and Asia.

## 2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

#### <u>General</u>

The Company's unaudited condensed consolidated financial statements included herein have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission ("SEC"). Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. In our opinion, the accompanying statements reflect adjustments necessary to present fairly the financial position, results of operations, and cash flows for those periods indicated, and contain adequate disclosure to make the information presented not misleading. Adjustments included herein are of a normal, recurring nature unless otherwise disclosed in the footnotes. The condensed consolidated financial statements and notes thereto should be read in conjunction with the Company's audited financial statements and notes thereto for the year ended September 30, 2013 included in the Company's Annual Report on Form 10-K, as filed with the SEC on November 21, 2013. Results of operations for interim periods are not necessarily indicative of the results of operations for a full year.

## Principles of Consolidation

The Company has a currently inactive wholly owned subsidiary, LRAD International Corporation, which the Company formed to conduct international marketing, sales and distribution activities. The condensed consolidated financial statements include the accounts of this subsidiary after elimination of intercompany transactions and accounts.

#### **Reclassifications**

Where necessary, the prior year's information has been reclassified to conform to the current year presentation.

## **3. RECENT ACCOUNTING PRONOUNCEMENTS**

In July 2013, the Financial Accounting Standards Board ("FASB") issued guidance requiring a liability related to an unrecognized tax benefit to be presented in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss or a tax credit carryforward if such settlement is required or expected in the event the uncertain tax position is disallowed. The presentation of unrecognized tax benefits as a reduction of a deferred tax asset is consistent with an entity's analysis of the realizability of its deferred tax assets and, as a result, is not expected to change an entity's assessment of realizability. For public companies, this guidance is effective on a prospective basis for fiscal years, and interim periods within those years, beginning after December 15, 2013. Early adoption is permitted. The Company does not expect the adoption of this guidance will have a material impact on our financial statements

## **4. INVENTORIES**

Inventories consisted of the following:

|                          | December<br>31, | September<br>30, |
|--------------------------|-----------------|------------------|
|                          | 2013            | 2013             |
| Raw materials            | \$4,303,861     | \$3,941,203      |
| Finished goods           | 1,160,901       | 605,240          |
| Work in process          | 193,196         | 358,826          |
|                          | 5,657,958       | 4,905,269        |
| Reserve for obsolescence | (313,105)       | (317,519)        |
|                          | \$5,344,853     | \$4,587,750      |

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## 5. PROPERTY AND EQUIPMENT

Property and equipment consisted of the following:

|                                | December<br>31,<br>2013 | September<br>30,<br>2013 |
|--------------------------------|-------------------------|--------------------------|
| Office furniture and equipment | \$775,301               | \$769,799                |
| Machinery and equipment        | 727,094                 | 607,803                  |
| Leasehold improvements         | 55,298                  | 55,298                   |
|                                | 1,557,693               | 1,432,900                |
| Accumulated depreciation       | (1,229,158)             | (1,195,523)              |
|                                | \$328,535               | \$237,377                |

Three months ended December 31, 2013 2012 Depreciation expense \$33,635 \$24,916

#### 6. ACCRUED LIABILITIES AND OTHER LIABILITIES—NONCURRENT

Accrued liabilities consisted of the following:

|                                     | December<br>31,<br>2013 | September<br>30,<br>2013 |
|-------------------------------------|-------------------------|--------------------------|
| Payroll and related                 | \$577,185               | \$650,125                |
| Accrued contract costs              | 295,551                 | 197,034                  |
| Warranty reserve                    | 195,057                 | 189,277                  |
| Deferred revenue and other<br>Total | 171,666<br>\$1,239,459  | 18,532<br>\$1,054,968    |

Other liabilities - noncurrent consisted of the following:

| Deferred rent     | \$126,076 | \$122,627 |
|-------------------|-----------|-----------|
| Extended warranty | 20,701    | 23,482    |
| Total             | \$146,777 | \$146,109 |

Warranty Reserve

Changes in the warranty reserve during the three months ended December 31, 2013 and 2012 were as follows:

# Three months ended

|                      | December 31, |           |
|----------------------|--------------|-----------|
|                      | 2013         | 2012      |
| Beginning balance    | \$212,759    | \$204,313 |
| Warranty provision   | 14,361       | (9,445)   |
| Warranty settlements | (11,362)     | (4,275)   |
| Ending balance       | \$215,758    | \$190,593 |

## December September

|                             | 2013      | 2013       |
|-----------------------------|-----------|------------|
| Short-term warranty reserve | \$195,057 | \$ 189,277 |
| Long-term warranty reserve  | 20,701    | 23,482     |
|                             | \$215,758 | \$212,759  |

## 7. INCOME TAXES

At December 31, 2013, the Company had federal net operating losses ("NOLs") and related state NOLs. In accordance with FASB Accounting Standards Codification ("ASC") Topic 740, "Accounting for Income Taxes" ("ASC 740"), the Company recorded a full valuation allowance as it is more likely than not that some or all of the deferred tax assets will not be realized in the future.

The Company did not record a tax provision during the three months ended December 31, 2013 as the Company expects its annual effective tax rate to be zero. In addition to the Company's federal NOLs, it also made an election under Section 172(b)(1)(H) of the Internal Revenue Code of 1986 ("Section 172"), as amended per the American Recovery and Reinvestment Tax Act of 2009, to carry back its fiscal year ended September 30, 2008 applicable NOL for a period of 3 years, and carry forward the loss for up to 20 years, which offsets the Alternative Minimum Tax in the current tax year. In addition, the state of California has reinstated the NOL carryover deduction for taxable years beginning on or after January 1, 2012, which are expected to offset any state taxes during the 2014 fiscal year.

ASC 740 requires the Company to recognize in its financial statements uncertainties in tax positions taken that may not be sustained upon examination by the taxing authorities. If interest or penalties are assessed, the Company would recognize these charges as income tax expense. The Company has not recorded any income tax expense or benefit for uncertain tax positions.

## 8. COMMITMENTS AND CONTINGENCIES

#### Bank and Other Cash Equivalent Deposits in Excess of FDIC Insurance Limits

The Company maintains cash accounts with Federal Deposit Insurance Corporation ("FDIC") insured financial institutions, which provided unlimited FDIC insurance for all funds in non-interest bearing transaction accounts through December 31, 2012. Beginning on January 1, 2013, the FDIC coverage includes all deposit accounts up to \$250,000 per depositor for each insured bank. In addition, the Company's security account is protected by coverage offered by the Securities Investor Protection Corporation ("SIPC") up to \$500,000, which is inclusive of up to \$250,000 of protection for claims for cash. The Company's exposure for amounts in excess of these insured limits at December 31, 2013 was approximately \$17,800,000. The Company has not experienced any losses in such accounts.

The Company may at times be involved in litigation in the ordinary course of business. The Company will, from time to time, when appropriate in management's estimation, record adequate reserves in the Company's financial statements for pending litigation. Currently, there are no pending material legal proceedings to which the Company is a party or to which any of its property is subject.

Bonus Plan

The Company has an incentive bonus plan for fiscal year 2014 designed to motivate its employees to achieve the Company's financial objectives. All of the Company's employees are entitled to participate in the incentive plan. Target Bonus Amounts ("Target") vary based on a percentage of the employee's base salary which range from 10% to 50% of base salary and a bonus payment may be made at three levels, including at 50% of Target, at 100% of Target and at 200% of Target, depending upon the achievement by the Company of specified earnings per share goals. Included in such calculation is the cost of the incentive plan. For purposes of the earnings per share calculation, the number of shares outstanding will be held constant as of October 1, 2013. During the three months ended December 31, 2013 and 2012, the Company did not record any bonus expense in connection with the respective 2014 or 2013 plans.

## 9. SHARE-BASED COMPENSATION

Stock Option Plans

At December 31, 2013, the Company had one equity incentive plan, the 2005 Equity Incentive Plan ("2005 Equity Plan"). The 2005 Equity Plan, as amended, authorizes for issuance as stock options, stock appreciation rights, or stock awards an aggregate of 3,250,000 new shares of common stock to employees, directors or consultants. The total plan reserve includes these new shares and shares reserved under prior plans, allowing for the issuance of up to 4,999,564 shares. At December 31, 2013, there were options outstanding covering 2,712,000 shares of common stock under the 2005 Equity Plan and an additional 837,634 shares of common stock available for grant.

#### Stock Option Activity

The following table summarizes information about stock option activity during the three months ended December 31, 2013:

|  | Number                 | Weighted<br>Average |
|--|------------------------|---------------------|
|  | of Shares              | Exercise<br>Price   |
| Outstanding October 1, 2013                                    | 2,394,476              | \$ 1.89             |
| Granted  | 682,500                | \$ 1.73             |
| Forfeited/expired  | (7,500)                | \$ 1.93             |
| Exercised  | (357,476)              | \$ .54              |
| Outstanding December 31, 2013<br>Exercisable December 31, 2013 | 2,712,000<br>1,957,140 | \$ 2.02<br>\$ 2.08  |

Options outstanding are exercisable at prices ranging from \$0.93 to \$3.13 and expire over the period from 2014 to 2023 with an average life of 6.2 years. The aggregate intrinsic value of options outstanding and exercisable at December 31, 2013 was \$643,465 and \$497,002, respectively.

#### Share-Based Compensation

The Company recorded share-based compensation expense and classified it in the condensed consolidated statements of operations as follows:

# Three months ended

|                                     | December 31, |           |
|-------------------------------------|--------------|-----------|
|                                     | 2013         | 2012      |
| Cost of revenue                     | \$2,058      | \$3,899   |
| Selling, general and administrative | 131,176      | 189,831   |
| Research and development            | 16,580       | 12,248    |
| Total                               | \$149,814    | \$205,978 |

The employee stock options granted in the three months ended December 31, 2013 and 2012 had a weighted-average estimated fair value of \$0.85 per share and \$0.70 per share, respectively, using the Black-Scholes option pricing model with the following weighted-average assumptions (annualized percentages):

#### Three months ended

|                         | Decen | nber 31         | ,      |       |
|-------------------------|-------|-----------------|--------|-------|
|                         | 2013  |                 |        | 2012  |
| Volatility              | 65.0% | ,<br>> <b>-</b> | 76.0%  | 81.0% |
| Risk-free interest rate | 0.6%  | -               | 2.0%   | 0.9 % |
| Forfeiture rate         |       | 10.0%           | ,<br>2 | 10.0% |
| Dividend yield          |       | 0.0%            |        | 0.0 % |
| Expected life in years  | 3.2   | -               | 6.5    | 6.4   |

The Company has never paid cash dividends and has no present intention to pay cash dividends. Expected volatility is based on the historical volatility of the Company's common stock over the period commensurate with the expected life of the options. The risk-free interest rate is based on rates published by the Federal Reserve Board. The expected life is based on observed and expected time to post-vesting exercise. The expected forfeiture rate is based on past experience and employee retention data. Forfeitures are estimated at the time of the grant and revised in subsequent periods if actual forfeitures differ from those estimates or if the Company updates its estimated forfeiture rate. Such amounts will be recorded as a cumulative adjustment in the period in which the estimate is changed.

Since the Company has an NOL carryforward as of December 31, 2013, no excess tax benefit for the tax deductions related to share-based awards was recognized for the three months ended December 31, 2013 and 2012. As of December 31, 2013, there was approximately \$800,000 of total unrecognized compensation cost related to non-vested share-based employee compensation arrangements. The cost is expected to be recognized over a weighted-average period of 1.7 years.

#### **10. STOCKHOLDERS' EQUITY**

#### Summary

The following table summarizes changes in the components of stockholders' equity during the three months ended December 31, 2013:

|  | ~ ~ ~      | _      | _          | Additional   |                | Total        |    |
|--|------------|--------|------------|--------------|----------------|--------------|----|
|  | Common Ste | ock    | Treasury   |              | Accumulated    |              |    |
|  |            |        |            | Paid-in      |                | Stockholders | .' |
|  | Shares     | Amount | Stock      | Capital      | Deficit        | Equity       |    |
| Balances, September 30, 2013                                 | 32,900,705 | \$ 329 |            | \$87,434,834 | \$(62,673,754) | \$24,761,409 |    |
| Issuance of common stock upon exercise of stock options, net | 357,476    | 4      |            | 193,060      |                | 193,064      |    |
| Share-based compensation expense                             |            |        |            | 149,814      |                | 149,814      |    |
| Repurchase of common stock                                   | (33,012)   | (1)    |            | (62,176)     |                | (62,177      | )  |
| Treasury shares  | (19,796)   |        | \$(37,420) |              |                | (37,420      | )  |
| Net income   |            |        |            |              | 131,563        | 131,563      |    |
| Balances, December 31, 2013                                  | 33,205,373 | \$ 332 | \$(37,420) | \$87,715,532 | \$(62,542,191) | \$25,136,253 |    |

#### Stock Purchase Warrants

At December 31, 2013, the Company had 1,627,945 shares purchasable under outstanding warrants at an exercise price of \$2.67 which are exercisable through February 4, 2016.

Share Buyback Program

In July 2013, the Board of Directors approved a share buyback program under which the Company may repurchase up to \$3 million of its outstanding common shares. In November 2013, the Board of Directors authorized the repurchase of an additional \$1 million of the Company's outstanding common shares. The repurchase authorization expires December 31, 2014. During the quarter ended December 31, 2013, the Company purchased 52,808 shares at an average price paid per share of \$1.89 for a total cost of \$99,597. At December 31, 2013, 33,012 of these shares were retired, and 19,796 were reported as treasury shares.

## 11. INCOME (LOSS) PER SHARE

The following table sets forth the computation of basic and diluted earnings per share:

|  | Three Months Ended |             |  |
|--|--------------------|-------------|--|
|  | December 31,       |             |  |
|  | 2013               | 2012        |  |
| Basic  |                    |             |  |
| Income (loss) available to common stockholders   | \$131,563          | \$(100,376) |  |
| Weighted average common shares outstanding   | 33,028,646         | 32,399,199  |  |
| Basic income (loss) per common share   | \$0.00             | \$0.00      |  |
| Diluted  |                    |             |  |
| Income (loss) available to common stockholders   | \$131,563          | \$(100,376) |  |
| Weighted average common shares outstanding   | 33,028,646         | 32,399,199  |  |
| Assumed exercise of dilutive options and warrants  | 444,936            | -           |  |
| Weighted average dilutive shares outstanding   | 33,473,582         | 32,399,199  |  |
| Diluted income (loss) per common share   | \$0.00             | \$0.00      |  |
| Potentially dilutive securities outstanding at period end excluded from the diluted computation as the inclusion would have been antidilutive: |                    |             |  |
| Options  | 1,751,500          | 2,617,857   |  |
| Warrants   | 1,627,945          | 1,627,945   |  |
| Total  | 3,379,445          | 4,245,802   |  |
|  |                    |             |  |

#### **12. MAJOR CUSTOMERS**

For the three months ended December 31, 2013, revenues from one customer accounted for 11% of total revenues, with no other single customer accounting for more than 10% of revenues. At December 31, 2013, accounts receivable from four customers accounted for 31%, 19%, 11% and 10% of total accounts receivable, respectively, with no other single customer accounting for more than 10% of the accounts receivable balance.

For the three months ended December 31, 2012, revenues from two customers accounted for 28% and 13% of total revenues, respectively, with no other single customer accounting for more than 10% of revenues. At December 31, 2012, accounts receivable from three customers accounted for 26%, 25% and 14% of total accounts receivable, respectively, with no other single customer accounting for more than 10% of the accounts receivable balance.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The discussion and analysis set forth below should be read in conjunction with the accompanying unaudited condensed consolidated financial statements and the related notes included under Item 1 of this Quarterly Report on Form 10-Q, together with Management's Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for the year ended September 30, 2013.

#### **Forward Looking Statements**

This report contains certain statements of a forward-looking nature relating to future events or future performance. Words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates" and similar expressions or variations of such words are intended to identify forward-looking statements, but are not the only means of identifying forward-looking statements. Prospective investors are cautioned that such statements are only predictions and actual events or results may differ materially. In evaluating such statements, prospective investors should specifically consider various factors identified in this report and any matters set forth under Part I, Item 1A (Risk Factors) of our Annual Report on Form 10-K, which could cause actual results to differ materially from those indicated by such forward-looking statements.

#### Overview

Our Company develops and delivers highly intelligible, directed acoustic products that beam, focus and control sound over short and long distances. By placing sound only where needed, we not only enhance many typical speaker applications, but we offer novel sound applications that conventional speakers cannot achieve. We offer a variety of directional sound products, which meet a broad range of requirements from communicating with and deterring threats over distances up to 300 meters with our hand-held LRAD 100X to distances in excess of 3,500 meters with our LRAD 2000X. Since 1996, we have been at the forefront developing new acoustic innovations to project, focus, shape and control sound and we believe we have established a significant competitive advantage in our principal markets. In 2007, we completely redesigned our LRAD products, introducing the LRAD-X product line, with improved quality and functionality. Through increased focus and investment in worldwide sales and marketing activities, our Long Range Acoustic Device<sup>®</sup> or LRAD pioneered a new worldwide market, selling into over 65 countries, for directional long-range acoustic hailing devices ("AHDs").

Revenues in the quarter ended December 31, 2013, were \$3,822,630, compared to \$2,980,107 in the quarter ended December 31, 2012. The increase in revenues was primarily due to strong sales for oil platforms and vessels as well as in the public safety and security sectors. In addition, a \$1.3 million order for a national police force in Southeast Asia was scheduled to ship in the first fiscal quarter, but was delayed due to a supply issue and will now ship in the second fiscal quarter. The international market continues to be a large opportunity for us, particularly in the public safety and

security sectors. We continue to pursue funding opportunities for our products with the U.S. Army as the 2014 U.S. Department of Defense ("DOD") appropriations bill is being finalized and the 2015 DOD appropriations bill is being developed. In addition, we have increased selling efforts in the mass notification market where our regular and smaller-sized LRAD 360X omnidirectional products provide an effective solution. Gross margin was 51% of net revenues in the quarter ended December 31, 2013, compared to 50% of net revenues in the prior year first quarter. Operating expenses increased by \$223,689 or 14%, primarily due to an increase in our business development team to allow us to support our expanded selling efforts, particularly in the mass notification market. On a quarter over quarter basis, our revenues are expected to remain uneven.

Our LRAD-X product line uses directionality and focused acoustic output to clearly transmit critical information, instructions and warnings more than 3,500 meters. The LRAD-X product line features improved voice intelligibility and meets the military's stringent environmental requirements in a number of packages and form factors. Through the use of powerful voice commands, prerecorded messages in multiple languages, and deterrent tones, the LRAD creates large safety zones while determining the intent and influencing the behavior of an intruder. We continue to expand our LRAD-X product line to provide a complete range of systems from single operator portable to permanently installed, remotely operated. Our LRAD products have been competitively selected over other commercially available systems by U.S. and several foreign militaries. Our current LRAD-X product line includes the following:

**LRAD 2000X**—launched in fiscal 2012 to meet the requirements of larger security applications—is our largest and loudest AHD and broadcasts highly intelligible voice communication that can be clearly heard and understood over distances in excess of 3,500 meters. This unit is designed to be highly effective in perimeter and border security applications.

**LRAD 1000X**—selected by the U.S. Navy as its AHD for Block 0 of the Shipboard Protection System—can be manually operated to provide long distance hailing and warning with highly intelligible communication. This unit is available in both fully-integrated and remotely-operated electronics.

**LRAD 500X**—selected by the U.S. Navy and U.S. Army as their AHD for small vessels and vehicles—is lightweight and can be easily transported to provide security personnel long-range communications and a highly effective hailing and warning capability where needed. **LRAD 300X**—a lightweight mid-range AHD developed for small vessels and manned and unmanned vehicles and aircraft—is available with both fully integrated and remotely-operated electronics.

LRAD 100X—a self-contained, battery powered, portable system designed for use in a variety of mass notification, a enforcement and commercial security applications—is ideally suited for short-range perimeter security and communications.

**LRAD-RX**—selected by the U.S. Navy after a competitive bid as its AHD for Block 2 of the Shipboard Protection System— is our solution for remotely controlled security. The LRAD-RX enables system operators to detect and communicate with an intruder over long distances. It features an LRAD 1000X emitter head, integrated camera, high-intensity searchlight and our proprietary, robust, and Internet protocol-addressable full pan and tilt drive system for precise aiming and tracking. The LRAD-RX can also be integrated with radar to provide automated intruder alerts. Because of its automated capabilities, the LRAD-RX is intended to reduce manpower requirements and false alarms while providing an intelligent, cost-effective security solution.

In 2012, to meet the needs of the growing worldwide mass notification market, and taking advantage of our LRAD technology, we designed and developed the LRAD 360. Most mass notification systems are primarily sirens. In addition to a loud deterrent tone, the LRAD 360 provides the same highly intelligible voice clarity as the rest of the LRAD product line. However, it is designed to transmit communications and warnings over a 360-degree area, unlike the more directional LRAD products. We are in the process of developing a product line to meet this market and have launched the following products to date:

**LRAD 360X**—launched in fiscal 2012 —is designed with 360-degree directionality to provide features needed for mass notification and emergency warning capabilities. The LRAD 360X is targeted for market applications including tsunami, hurricane and tornado warnings and communications, campus and military base alerts, border and perimeter security, wildlife safety and control and asset protection.

LRAD 360Xm—launched in 2013—a smaller version of the LRAD 360X product for use in smaller applications.

## **Overall Business Outlook**

We are experiencing positive response and increased acceptance of our products. We believe we have a solid technology and product foundation with our LRAD-X product line, and we have expanded our product line to service new markets and customers for greater business growth. We believe that we have strong market opportunities within the worldwide government and military sector, as well as increased commercial applications as a result of continued global threats to governments, commerce and law enforcement, and in wildlife preservation and control applications. We intend to continue to expand our selling efforts internationally, especially in the Middle East and South America where we believe there is greater opportunity for the sale of our products. We also plan to continue to expand our presence in the mass notification market with our LRAD 360X product line. Our selling network has expanded

through the addition of business development employees as well as continuing to improve and increase our relationships with key integrators and sales representatives within the United States and in a number of worldwide locations. However, we may continue to face challenges in fiscal 2014 due to continuing international economic and geopolitical conditions in certain regions. We anticipate continued uncertainty with U.S. Military spending due to ongoing defense budget delays and spending reductions as the U.S. government tries to reduce our national debt. We continue to pursue large business opportunities, but it is difficult to anticipate how long it will take to close these opportunities, or if they will ever ultimately come to fruition.

## **Critical Accounting Policies**

We have identified a number of accounting policies as critical to our business operations and the understanding of our results of operations. These are described in our consolidated financial statements located in Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended September 30, 2013. The impact and any associated risks related to these policies on our business operations is discussed below and throughout Management's Discussion and Analysis of Financial Condition and Results of Operations when such policies affect our reported and expected financial results.

The methods, estimates and judgments we use in applying our accounting policies, in conformity with generally accepted accounting principles in the U.S., have a significant impact on the results we report in our financial statements. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances. The estimates affect the carrying values of assets and liabilities. Actual results may differ from these estimates under different assumptions or conditions.

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#### Comparison of Results of Operations for the Three Months Ended December 31, 2013 and 2012

#### Revenues

The following table sets forth for the periods indicated certain items of our condensed consolidated statements of operations expressed in dollars and as a percentage of net revenues. The financial information and the discussion below should be read in conjunction with the condensed consolidated financial statements and notes contained in this report.

|   | Three months ended December 31, 2013 |             | December 31, 2012 |             |             |           |
|---|--------------------------------------|-------------|-------------------|-------------|-------------|-----------|
|   |                                      | % of<br>Net |                   | % of<br>Net | Increase/() | Decrease) |
|   | Amount                               | Revenue     | Amount            | Revenue     | Amount      | %         |
| Revenues:   |                                      |             |                   |             |             |           |
| Product sales                                     | \$3,556,062                          | 93.0%       | \$2,762,345       | 92.7%       | \$793,717   | 28.7%     |
| Contract and other                                | 266,568                              | 7.0%        | 217,762           | 7.3%        | 48,806      | 22.4%     |
|   | 3,822,630                            | 100.0%      | 2,980,107         | 100.0%      | 842,523     | 28.3%     |
| Cost of revenues                                  | 1,878,079                            | 49.1%       | 1,494,284         | 50.1%       | 383,795     | 25.7%     |
| Gross profit                                      | 1,944,551                            | 50.9%       | 1,485,823         | 49.9%       | 458,728     | 30.9%     |
| Operating Expenses:                               |                                      |             |                   |             |             |           |
| Selling, general and administrative               | 1,424,544                            | 37.3%       | 1,172,475         | 39.3%       | 252,069     | 21.5%     |
| Research and development                          | 393,541                              | 10.3%       | 421,921           | 14.2%       | (28,380)    |           |
| F   | 1,818,085                            | 47.6%       | 1,594,396         | 53.5%       | 223,689     | 14.0%     |
| Income (loss) from operations                     | 126,466                              | 3.3%        | (108,573)         | (3.6%)      | 235,039     | 216.5%    |
| Other Income                                      | 5,197                                | 0.1%        | 8,197             | 0.2%        | (3,000)     | (36.6%)   |
| Income (loss) from operations before income taxes | 131,663                              | 3.4%        | (100,376)         | (3.4%)      | 232,039     | 231.2%    |
| Income tax expense                                | 100                                  | 0.0%        | -                 | 0.0%        | 100         | na        |
| Net income (loss)                                 | \$131,563                            | 3.4%        | \$(100,376)       | (3.4%)      | \$231,939   | 231.1%    |

The increase in revenues was primarily due to strong sales for oil platforms and vessels as well as public safety orders. In addition, a \$1.3 million order for a national police force in Southeast Asia was scheduled to ship in the first fiscal quarter, but was delayed due to a supply issue and will now ship in the second fiscal quarter. Uncertainty on U.S. defense spending continued through the current quarter. Due to the budgetary cycles of our customer base and the lack of established markets for our proprietary products, we expect continued uneven quarterly revenues in future

periods. At December 31, 2013, we had aggregate deferred revenue of \$171,666 for prepayments from customers in advance of product shipment.

Gross Profit

The increase in gross profit in the quarter was primarily due to increased revenue.

Our products have varying gross margins, so product sales mix will materially affect gross profits. In addition, our margins vary based on the sales channels through which our products are sold in a given period. We continue to implement product updates and changes, including raw material and component changes that may impact product costs. With such product updates and changes we have limited warranty cost experience and estimated future warranty costs can impact our gross margins. We do not believe that historical gross profit margins should be relied upon as an indicator of future gross profit margins.

## Selling, General and Administrative Expenses

Selling, general and administrative expenses reflected an increase of \$219,983 for consulting fees and salaries as a result of hiring additional business development personnel, \$51,832 for commission expense to third party representatives, \$32,543 for trade shows, \$31,806 for increased travel and \$3,336 for other reductions. These expenses were partially offset by a decrease of \$58,655 for non-cash share-based compensation expense due to fully vested stock options and \$28,776 for legal fees.

We incurred non-cash share-based compensation expenses allocated to selling, general and administrative expenses in the three months ended December 31, 2013 and 2012 of \$131,176 and \$189,831, respectively.

We may expend additional resources on the marketing and selling of our products in future periods as we identify ways to optimize potential opportunities. Commission expenses will fluctuate based on the nature of our sales.

#### **Research and Development Expenses**

Research and development expenses decreased compared to the prior year primarily due to favorable travel expenses.

Included in research and development expenses for the three months ended December 31, 2013 and 2012 was \$16,580 and \$12,248 of non-cash share-based compensation costs, respectively.

Research and development costs vary period to period due to the timing of projects, the availability of funds for research and development and the timing and extent of the use of outside consulting, design and development firms. We continually improve our product offerings and we have further expanded the product line-up in 2014 and 2013 with new products, customizations and enhancements. Based on current plans, we expect research and development costs to continue in the current fiscal year on a basis comparable to the prior year.

#### Net Income

The increase in net income was primarily due to the increase in revenues and gross margin, partially offset by increased expense for business development personnel and consultants to increase selling efforts.

#### Liquidity and Capital Resources

Cash at December 31, 2013 was \$18,086,313, compared to \$15,805,195 at September 30, 2013. The change in cash was primarily the result of a reduction in accounts receivable from strong year-end shipments in September 30, 2013, partially offset by a decrease in accounts payable as we paid for the inventory purchases required for fourth quarter shipments and an increase in inventory based on forecasted requirements. Other than cash and expected future cash flows from operating activities in subsequent periods, we have no unused sources of liquidity at this time.

Principal factors that could affect our liquidity include:

ability to meet sales projections;

government spending levels;

introduction of competing technologies;

product mix and effect on margins;

ability to reduce current inventory levels;

product acceptance in new markets; and

value of shares repurchased

Principal factors that could affect our ability to obtain cash from external sources include:

volatility in the capital markets; and

market price and trading volume of our common stock.

Based on our current cash position, and assuming currently planned expenditures and level of operations, we believe we have sufficient capital to fund operations for the next twelve months. However, we operate in a rapidly evolving and unpredictable business environment that may change the timing or amount of expected future cash receipts and expenditures. Accordingly, there can be no assurance that we may not be required to raise additional funds through the sale of equity or debt securities or from credit facilities. Additional capital, if needed, may not be available on satisfactory terms, or at all.

Cash Flows

Our cash flows from operating, investing and financing activities, as reflected in the consolidated statements of cash flows, are summarized in the table below:

#### Three months ended

December 31, **2013 2012** 

Cash provided by (used in):

2,337,983

19,228

(124,873) (77,638)

Operating activities Investing activities Financing activities

2,312,524

93,467

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#### **Operating Activities**

Net income of \$131,563 for the three months ended December 31, 2013 was adjusted for \$191,192 of non-cash items that include share-based compensation expense, depreciation and amortization and inventory obsolescence. Cash generated from operating activities reflected a decrease in accounts receivable of \$3,061,072 due to collections from a high year-end balance, a decrease in prepaid expenses and other and prepaid expenses and other – noncurrent of \$538,029, primarily for the receipt of a reimbursement from our insurance company related to last year's lawsuit, and an increase in accrued and other liabilities of \$182,160. Cash used in operating activities included accounts payable of \$1,027,441 for payment of year-end inventory requirements, increased inventories of \$752,689 based on our current sales forecast and \$11,362 used for warranty settlements. Net loss of \$100,376 for the three months ended December 31, 2012 was adjusted for \$202,486 of non-cash items that include share-based compensation expense, depreciation and amortization, inventory obsolescence and impairment of patents. Cash generated from operating activities reflected a decrease in accounts receivable of \$3,249,384, a decrease in prepaid expenses and other and prepaid expenses in accounts receivable of \$3,249,384, a decrease in prepaid expenses and other and prepaid expenses and other and prepaid expenses in accounts payable, and \$4,275 for warranty settlements.

We had accounts receivable of \$1,901,232 at December 31, 2013, compared to \$4,958,532 at September 30, 2013. The level of trade accounts receivable at December 31, 2013 represented approximately 46 days of revenues for the quarter compared to 52 days of revenues for the quarter at September 30, 2013. Terms with individual customers vary greatly. We typically require thirty-day terms from our customers. Our receivables can vary dramatically due to overall sales volume and due to quarterly variations in sales and timing of shipments to and receipts from large customers and the timing of contract payments.

At December 31, 2013 and September 30, 2013, our working capital was \$24,036,692 and \$23,703,975, respectively.

#### Investing Activities

We use cash in investing activities primarily for the purchase of tooling, computer equipment and software, and investment in new or existing patents. Cash used in investing activities for equipment and patents was \$124,873 and \$77,638 for the three months ended December 31, 2013 and 2012, respectively. We anticipate some additional expenditure for equipment and patents during the balance of fiscal year 2014.

In the three months ended December 31, 2013 and 2012, we received \$193,064 and \$19,228, respectively, from the exercise of stock options. In July 2013, the Board of Directors approved a share buyback program under which the Company may repurchase up to \$3 million of its outstanding common shares. In November 2013, the Board of Directors authorized the repurchase of an additional \$1 million of the Company's outstanding common shares. The repurchase authorization expires December 31, 2014. During the quarter ended December 31, 2013, the Company purchased 52,808 of its outstanding shares at an average price paid per share of \$1.89 for a total cost of \$99,597, with none repurchased in the prior year.

## **Recent Accounting Pronouncements**

There were no adopted or pending recent accounting pronouncements that are expected to have a material impact on our condensed consolidated financial statements for the three months ended December 31, 2013.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk.

## Interest Rate Risk

The Company's interest income is sensitive to fluctuations in the general level of U.S. interest rates. Changes in U.S. interest rates affect the interest earned on the Company's cash. The Company's exposure to market risk for changes in interest rates is minimal as a result of maintaining cash in savings accounts and short term money market accounts. The Company currently does not have any debt that could be subject to interest fluctuation or market risk.

Foreign Currency Risk

We consider our direct exposure to foreign exchange rate fluctuations to be minimal. Currently, all sales to customers and all arrangements with third-party manufacturers, with one exception, provide for pricing and payment in U.S. dollars, and, therefore, are not subject to exchange rate fluctuations. Increases in the value of the U.S. dollar relative to other currencies could make our products more expensive, which could negatively impact our ability to compete. Conversely, decreases in the value of the U.S. dollar relative to other currencies could result in our suppliers raising their prices to continue doing business with us. Fluctuations in currency exchange rates could affect our business in the future.

#### Item 4. Controls and Procedures.

We are required to maintain disclosure controls and procedures designed to ensure that material information related to us, including our consolidated subsidiaries, is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms.

#### **Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures**

Under the supervision and with the participation of our management, including our principal executive officer and our principal financial officer, we conducted an evaluation of our disclosure controls and procedures as such term is defined under Rules 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934. Based on this evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective at the reasonable assurance level as of December 31, 2013.

#### **Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting during our fiscal quarter ended December 31, 2013, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. Our process for evaluating controls and procedures is continuous and encompasses constant improvement of the design and effectiveness of established controls and procedures and the remediation of any deficiencies, which may be identified during this process.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings.

We may at times be involved in litigation in the ordinary course of business. We will also, from time to time, when appropriate in management's estimation, record adequate reserves in our financial statements for pending litigation. Currently, there are no pending material legal proceedings to which the Company is a party or to which any of its property is subject.

#### Item 1A. Risk Factors.

As a Smaller Reporting Company as defined by Rule 12b-2 of the Exchange Act and in item 10(f)(1) of Regulation S-K, we are electing scaled disclosure reporting obligations and therefore are not required to provide the information requested by this item.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

In August 2013, the Board of Directors approved a share buyback program under which the Company may repurchase up to \$3 million of its outstanding common shares. In November 2013, the Board of Directors authorized the repurchase of an additional \$1 million of the Company's outstanding common shares. The repurchase authorization expires December 31, 2014. Shares repurchased under the plan have been, or will be, retired. At December 31, 2013, we held 19,796 of treasury shares. The following table discloses the stock repurchases during the quarter ended December 31, 2013:

|   |                                       |                  | Total<br>number<br>of | Maximum<br>dollar                         |
|---|---------------------------------------|------------------|-----------------------|---|
| Period  | Total<br>number<br>of                 | Average<br>price | shares<br>purchased   | value of shares that                      |
|   | shares<br>purchased paid per<br>share |                  | as part of publicly   | may yet be purchased                      |
|   |                                       |                  | announced<br>programs | under the program                         |
| October 1, 2013 - October 31, 2013<br>November 1, 2013 - November 30, 2013<br>December 1, 2013 - December 31, 2013<br>Total | <br>52,808<br>52,808                  | <br><br>\$1.89   | <br>52,808<br>52,808  | \$4,000,000<br>\$4,000,000<br>\$3,900,403 |

#### Item 3. Defaults Upon Senior Securities.

None.

# Item 4. Mine Safety Disclosures.

Not Applicable.

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## Item 5. Other Information.

None.

## Item 6. Exhibits.

| 31.1    | Certification of Thomas R. Brown, Principal Executive Officer, pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities and Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*                  |
|---------|--|
| 31.2    | Certification of Katherine H. McDermott, Principal Financial Officer, pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities and Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*           |
| 32.1    | Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, executed by Thomas R. Brown, Principal Executive Officer and Katherine H. McDermott, Principal Financial Officer.* |
| 101.INS | XBRL Instance Document*  |
| 101.SCH | XBRL Taxonomy Extension Schema Document*   |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document*   |

- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document\*
- 101.LABXBRL Taxonomy Extension Label Linkbase Document\*

101.PRE XBRL Taxonomy Extension Presentation Linkbase Document\*

\*Filed concurrently herewith.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## LRAD CORPORATION

Date: February 4, 2014 By: /s/ KATHERINE H. MCDERMOTT Katherine H. McDermott, Chief Financial Officer (Principal Financial Officer)

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