

HealthMarkets, Inc.
Form 10-K
March 08, 2012
[Table of Contents](#)

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-K

þ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Fiscal Year Ended December 31, 2011

Or

.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to

Commission file no. 001-14953

HealthMarkets, Inc.

(Exact name of registrant as specified in its charter)

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Delaware **75-2044750**
(State or other jurisdiction of **(IRS Employer**
Incorporation or organization) **Identification No.)**
9151 Boulevard 26, North Richland Hills, Texas 76180

(Address of principal executive offices, zip code)

(817) 255-5200

(Registrant's phone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

None

Securities registered pursuant to Section 12(g) of the Act:

Class A-2 common stock

(Title of class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No

Effective April 5, 2006, all of the registrant's Class A-1 common stock is owned by three private investor groups and members of management. The registrant's Class A-2 common stock is owned by its independent insurance agents and is subject to transfer restrictions. Neither the Class-A-1 common stock nor the Class A-2 common stock is listed or traded on any exchange or market. As of June 30, 2011, the last business day of the registrant's most recently completed second fiscal quarter, the aggregate market value of shares of Class A-1 and Class A-2 common stock held by non-affiliates was \$-0-. As of February 29, 2012, there were 27,851,302 outstanding shares of Class A-1 common stock and 2,775,036 outstanding shares of Class A-2 common stock.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the annual information statement for the 2012 annual meeting of stockholders are incorporated by reference into Part III.

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

TABLE OF CONTENTS

	Page
<u>PART I</u>	
Item 1. <u>Business</u>	1
Item 1A. <u>Risk Factors</u>	18
Item 1B. <u>Unresolved Staff Comments</u>	32
Item 2. <u>Properties</u>	32
Item 3. <u>Legal Proceedings</u>	32
Item 4. <u>Reserved</u>	32
<u>PART II</u>	
Item 5. <u>Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u>	32
Item 6. <u>Selected Financial Data</u>	35
Item 7. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	36
Item 7A. <u>Quantitative and Qualitative Disclosures about Market Risk</u>	63
Item 8. <u>Financial Statements and Supplementary Data</u>	63
Item 9. <u>Changes in and Disagreements With Accountants on Accounting and Financial Disclosure</u>	63
Item 9A. <u>Controls and Procedures</u>	64
Item 9B. <u>Other Information</u>	64
<u>PART III</u>	
Item 10. <u>Directors, Executive Officers and Corporate Governance</u>	65
Item 11. <u>Executive Compensation</u>	65
Item 12. <u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u>	65
Item 13. <u>Certain Relationships and Related Transactions, and Director Independence</u>	65
Item 14. <u>Principal Accountant Fees and Services</u>	65
<u>PART IV</u>	
Item 15. <u>Exhibits and Financial Statement Schedules</u>	66
<u>SIGNATURES</u>	67

Table of Contents

Cautionary Statements Regarding Forward-Looking Statements

When we use the terms HealthMarkets, we, us, our, and the Company, we mean HealthMarkets, Inc. and its subsidiaries. This report and other documents or oral presentations prepared or delivered by and on behalf of the Company contain or may contain forward-looking statements within the meaning of the safe harbor provisions of the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements based upon management's expectations at the time such statements are made. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Forward-looking statements are subject to risks and uncertainties that could cause the Company's actual results to differ materially from those contemplated in the statements. Readers are cautioned not to place undue reliance on the forward-looking statements. All statements, other than statements of historical information provided or incorporated by reference herein, may be deemed to be forward-looking statements. Without limiting the foregoing, when used in written documents or oral presentations, the terms *anticipate, believe, estimate, expect, may, objective, plan, possible, potential, project, will* and similar expressions are intended to identify forward-looking statements. In addition to the assumptions and other factors referred to specifically in connection with such statements, factors that could impact the Company's business and financial prospects include, but are not limited to, those discussed under the caption *Item 1 Business, Item 1A. Risk Factors* and *Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations* and those discussed from time to time in the Company's various filings with the Securities and Exchange Commission or in other publicly disseminated written documents.

Table of Contents

PART I

Item 1. Business
Introduction

HealthMarkets, Inc., a Delaware corporation incorporated in 1984, is a holding company, the principal asset of which is its investment in its wholly owned subsidiary, HealthMarkets, LLC. HealthMarkets, LLC's principal assets are its investments in its separate operating subsidiaries, including its regulated insurance subsidiaries. HealthMarkets conducts its insurance underwriting businesses through its indirect wholly owned insurance company subsidiaries, The MEGA Life and Health Insurance Company (MEGA), Mid-West National Life Insurance Company of Tennessee (Mid-West), The Chesapeake Life Insurance Company (Chesapeake) and HealthMarkets Insurance Company (HMIC), and conducts its insurance distribution business through its indirect insurance agency subsidiary, Insphere Insurance Solutions, Inc. (Insphere)

Through our insurance subsidiaries, we underwrite and administer a broad range of health and supplemental insurance products for individuals, families, the self-employed and small businesses. MEGA is an insurance company domiciled in Oklahoma and is licensed to issue health, life and annuity insurance policies in the District of Columbia and all states except New York. Mid-West is an insurance company domiciled in Texas and is licensed to issue health, life and annuity insurance policies in Puerto Rico, the District of Columbia, and all states except Maine, New Hampshire, New York and Vermont. Chesapeake is an insurance company domiciled in Oklahoma and is licensed to issue health and life insurance policies in the District of Columbia and all states except New Jersey, New York and Vermont. HMIC is an insurance company domiciled in Oklahoma and is licensed to issue health and life insurance policies in the District of Columbia and all states except New York and New Hampshire.

In 2009, the Company launched its Insphere insurance agency. Insphere serves as an authorized insurance agency in 50 states and the District of Columbia, specializing in the distribution to the small business and middle-income markets. Insphere distributes life, health, long-term care and retirement insurance to these groups through a portfolio of products from nationally recognized insurance carriers. As of December 31, 2011, Insphere had offices in 36 states with over 2,900 independent agents, of which approximately 1,800 agents on average write health insurance applications each month. Insphere distributes products underwritten by the Company's insurance subsidiaries, as well as non-affiliated insurance companies.

Prior to 2010, the Company maintained a dedicated agency sales force that distributed products underwritten exclusively by the Company's own insurance subsidiaries. The development of Insphere as an independent career-agent distribution company, and the sale by Insphere agents of third party products, represents a significant shift in the Company's corporate strategy. We are now generally focused on business opportunities that allow us to maximize the value of the Insphere independent agent sales force, with particular focus on the sale of supplemental insurance products underwritten by the Company's insurance subsidiaries and third-party health insurance products underwritten by non-affiliated insurance companies. In 2010, we discontinued the sale of the Company's traditional scheduled benefit health insurance products and discontinued marketing all health benefit plans underwritten by our insurance subsidiaries in all but a limited number of states in which Insphere does not have access to third-party health insurance products. We believe that this shift better positions the Company for the future, particularly in light of changes resulting from the enactment, in March 2010, of the Patient Protection and Affordable Care Act and a reconciliation measure, the Health Care and Education Reconciliation Act of 2010 (collectively, the Health Care Reform Legislation). The Company continues to maintain a significant in-force block of health benefits plans and evaluates on an ongoing basis the impact of Health Care Reform Legislation on this block of business.

The Company operates four business segments: Commercial Health, Insphere, Corporate, and Disposed Operations. Through our Commercial Health Division, we underwrite and administer a broad range of health and supplemental insurance products. Insphere includes net commission revenue, agent incentives, marketing costs

Table of Contents

and costs associated with the continuing development of Insphere. Corporate includes investment income not allocated to the other segments, realized gains or losses, interest expense on corporate debt, the Company's student loan business, general expenses relating to corporate operations and operations that do not constitute reportable operating segments. Disposed Operations includes the remaining run out of the former Medicare Division and the former Other Insurance Division as well as the residual operations from the disposition of other businesses prior to 2009. (See Note 19 of Notes to Consolidated Financial Statements for financial information regarding our segments).

Our principal executive offices are located at 9151 Boulevard 26, North Richland Hills, Texas 76180-5605, and our telephone number is (817) 255-5200.

On April 5, 2006, we completed a merger (the Merger) providing for the acquisition of the Company by affiliates of a group of private equity investors, including affiliates of The Blackstone Group, Goldman Sachs Capital Partners and Credit Suisse-DLJ Merchant Banking Partners (the Private Equity Investors). As of December 31, 2011, approximately 86.9% of our common equity securities were held by the Private Equity Investors, with the balance of our common equity securities held by current and former members of management and also by independent insurance agents through the HealthMarkets, Inc. InVest Stock Ownership Plan. As such, we remain subject to the periodic reporting and other requirements of the Securities Exchange Act of 1934, as amended. Our periodic filings with the United States Securities and Exchange Commission (the SEC), including our annual reports on Form 10-K, quarterly reports on Form 10-Q, Current Reports on Form 8-K and if applicable, amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, are available through our web site at www.healthmarketsinc.com free of charge as soon as reasonably practicable after such material is electronically filed with, or furnished to, the SEC.

Ratings

The Company's principal insurance subsidiaries historically have been assigned financial strength ratings from A.M. Best Company (A.M. Best). A.M. Best also assigned an issuer credit rating to HealthMarkets, Inc. In the second quarter of 2011, A.M. Best affirmed the financial strength ratings of MEGA, Mid-West and Chesapeake, and the issuer credit rating of HealthMarkets, as set forth below:

Mega	Financial Strength Rating	B++ (Good)
Mid-West	Financial Strength Rating	B++ (Good)
Chesapeake	Financial Strength Rating	B++ (Good)
HealthMarkets, Inc.	Issuer Credit Rating	bb (Speculative)

The A.M. Best ratings above carry a Stable outlook.

In evaluating a company, independent rating agencies review such factors as the company's capital adequacy, profitability, leverage and liquidity, book of business, quality and estimated market value of assets, adequacy of policy liabilities, experience and competency of management and operating profile. A.M. Best's financial strength ratings currently range from A++ (Superior) to F (In Liquidation). A.M. Best's ratings are based upon factors relevant to policyholders, agents, insurance brokers and intermediaries and are not directed to the protection of investors. A.M. Best's issuer credit rating is a current opinion of an obligor's ability to meet its senior obligations. A.M. Best's issuer credit ratings range from aaa (Exceptional) to rs (Regulatory Supervision/Liquidation).

Commercial Health Division

Through our Commercial Health Division, we underwrite and administer a broad range of health and supplemental insurance products. These products are issued by our subsidiaries, MEGA, Mid-West and Chesapeake and, beginning in January 2010, are primarily distributed by the Insphere independent agent sales

Table of Contents

force. The Commercial Health Division generated revenues of \$585.3 million, \$798.7 million and \$1.1 billion, representing 88%, 93% and 98% of our total revenue from continuing operations in 2011, 2010 and 2009, respectively. We currently have approximately 171,000 members insured or reinsured by the Company.

Health Insurance Products

The health insurance products underwritten by our insurance company subsidiaries are designed to accommodate individual needs and include traditional fee-for-service indemnity (choice of doctor) plans and plans with preferred provider organization (PPO) features, in which benefits are structured to encourage the use of providers with which we have negotiated lower fees for the services to be provided. Many of these plans are of a scheduled benefit nature and, as such, provide benefits equal to the lesser of the actual cost incurred for covered expenses or the maximum benefit stated in the policy.

These products feature a menu of various options (including various deductible levels, coinsurance percentages and limited riders that cover particular events such as outpatient, accidents, and doctors visits), enabling the insurance product to be tailored to meet the insurance needs and the budgetary constraints of the policyholder. Historically, our scheduled/basic plans were offered with an optional benefit, the Accumulated Covered Expense (ACE) rider, that provides for catastrophic coverage for covered expenses under the contract that generally exceed \$100,000 or, in certain cases, \$75,000. The rider pays benefits at 100% after the stop loss amount is reached, up to the aggregate maximum amount of the contract for expenses covered by the rider.

In the second quarter of 2010, the Company determined that it would discontinue the sale of the Company s scheduled benefit health insurance products and significantly reduce the number of states in which the Company would market its health benefit plans in the future. After September 23, 2010, the effective date for many aspects of the Health Care Reform Legislation, the Company discontinued marketing all of its health benefit plans, in all but a limited number of states in which Insphere does not currently have access to third-party health insurance products. These actions reflect a number of factors, including (1) the Company s evaluation of National Health Care Reform Legislation which, among other things, requires a minimum medical loss ratio of 80% for the individual and small group markets beginning in 2011 and eliminates most annual caps on benefits - an important feature of our scheduled benefit products; (2) the Company s decision to focus on business opportunities that allow us to maximize the value of the Insphere independent agent sales force, with particular focus on the sale of third-party health insurance products underwritten by non-affiliated insurance companies and supplemental insurance products underwritten by the Company s insurance subsidiaries (which are generally not subject to the requirements of the Health Care Reform Legislation); and (3) the fact that in the states where third party health insurance plans distributed by Insphere have been introduced, they have, to a great extent, replaced the sale of the Company s own health benefit plan offerings.

The Company continues to maintain a significant in-force block of health benefit plans, and continues to underwrite and distribute its own health benefit plans in a limited number of states. The Company believes it has made all adjustments to this business to the extent required to date by the Health Care Reform Legislation. We expect that maintenance of the Company s in-force block of health benefit plans, at current levels, will present significant challenges resulting from, among other things, competitive pressure due to the shift in our distribution focus toward third-party product sales, and changes resulting from Health Care Reform Legislation. For non-grandfathered plans, these changes include, but are not limited to, the obligation to add mandated essential benefits , which is expected to significantly increase costs; limitations on the ability to vary premium based on assessment of underlying risk (including elimination of pre-existing condition exclusions and health status rating adjustments); and the creation of health insurance exchanges with standardized plans and potential guarantee issue of coverage for the individual and small group markets, which plans may be an attractive option for our existing customers and cause them to cancel their coverage with us. The Company evaluates, on an ongoing basis, the impact of the Health Care Reform Legislation on its in-force block of health benefit plans.

We expect the size of our in-force block of health benefit plans to continue decreasing over time and, as a result, we anticipate continuing declines in premium revenue and underwriting profits associated with our

Table of Contents

in-force block. We do not expect these earnings to be replaced fully by premium revenue and underwriting profits associated with our supplemental insurance product offerings, or by commission revenue generated from Insphere distribution, which will make it difficult to support administrative expenses at current levels. To better align expenses in light of dropping enrollment levels, the Company has been pursuing initiatives to significantly reduce administrative expenses, including but not limited to reductions in its workforce, consolidation of certain administrative functions and the reorganization of Insphere's field structure to make it more efficient, and we expect initiatives of this nature to continue in the future.

Supplemental Products

We have also developed and offer supplemental product lines designed to further protect against risks to which our customer is typically exposed. These products are sold to purchasers of the Company's health benefit plans, as well as to purchasers of third party products underwritten by non-affiliated insurance carriers that are distributed by Insphere. They are also sold on a stand-alone basis. These products are primarily underwritten by Chesapeake. In late 2010, Chesapeake introduced an extensive supplemental product portfolio currently available in 46 states. Chesapeake's supplemental products are marketed primarily under the SureBridge Insurance brand and distributed by Insphere agents as well as other independent, third party producers. Our supplemental product offerings include the following:

Dental and vision products: We offer multiple dental and vision products leveraging provider networks to provide varying combinations of coverage or discounts for periodic exams, corrective treatment and, in the case of vision, low co-payments on various lens types and discounts on vision products and services.

Disability: Our disability products provide income protection against short term disability (up to 24 months) resulting from an accident or illness, with benefits ranging from \$1,000 to \$2,500 per month.

Critical illness products: Our critical illness products provide a lump sum benefit (ranging from \$5,000 to \$60,000) for the first diagnosis of a specified disease/condition (including, but not limited to, cancer, heart attack, stroke and end stage renal disease) or major organ transplant. We also offer a separate cancer policy providing a lump sum benefit (ranging from \$10,000 to \$60,000) for the first diagnosis of internal cancer.

Accident products: Our portfolio includes three products, all of which provide payment directly to the insured. The product structures vary, ranging from products offering smaller benefit payments for a variety of conditions sustained or services received, to those targeting catastrophic accidents (resulting in conditions such as paraplegia or blindness) with lump sum benefits up to \$60,000.

Hospital indemnity products: Our hospital indemnity products provide a daily benefit (ranging from \$250 to \$1,000 per day) for medically necessary inpatient confinements.

Bundled/Multi-Benefit Products: We have also developed supplemental insurance packages that combine benefits from several supplemental products, including packages providing an array of benefits, across a number of services and conditions, to meet the most common range of consumer needs.

We believe that Chesapeake offers one of the largest portfolios of individual supplemental products in the market. In the future, we expect to place an increasing emphasis on our supplemental product offerings, which are generally not subject to national health care reform legislation.

Association Products

Historically, a substantial portion of the products offered by our insurance subsidiaries were issued to members of independent membership associations that act as the master policyholder for such products,

Table of Contents

including the Alliance for Affordable Services (AAS) and Americans for Financial Security (AFS). The associations provide their members with access to a number of benefits and products, including health insurance underwritten by the HealthMarkets insurance subsidiaries. Subject to applicable state law, individuals generally may not obtain insurance under an association s master policy unless they are also members of the association. Currently, in the limited number of states where the Company s insurance subsidiaries continue to offer their health benefit plans, these plans are offered to the individual market directly and not through associations. Association memberships continue to be offered, on both a stand-alone basis and sold together with health benefit plans, through Insphere (See Insphere Insurance Solutions, Inc. discussion below).

Marketing and Sales

In 2009, the Company launched Insphere in connection with the reorganization of its sales force into an independent career-agent distribution company. Beginning in 2010, primarily all of the health insurance products issued by our insurance subsidiaries are sold through independent agents contracted with Insphere who are compensated based upon level of sales production. Each of the Company s insurance subsidiaries maintains a distribution agreement with Insphere for the sale of its insurance products. Insphere also distributes products underwritten by non-affiliated insurance companies through its contracted agents.

We believe that providing agents with qualified leads enables them to achieve a higher close rate than with unqualified prospects. In connection with the launch of Insphere and reorganization of the Company s sales force, on December 31, 2009, the Company dissolved its former HealthMarkets Lead Marketing Group Inc. (LMG) subsidiary. LMG previously served as the Company s direct marketing group and generated membership and insurance prospect leads for use by the Company s contracted agents. Insphere now obtains leads for its contracted agents from third party sources.

Policy Design and Claims Management

The scheduled benefit health insurance products underwritten by the Company s insurance subsidiaries and offered through the second quarter of 2010 are principally designed to limit coverage to the occurrence of significant events that require hospitalization. This policy design, which includes high deductibles, reduces the number of covered claims requiring processing, thereby serving as a control on administrative expenses. We seek to price our products in a manner that accurately reflects our underwriting assumptions and targeted margins.

We have also developed an actuarial data warehouse, which is a critical risk management tool that provides our actuaries with rapid access to detailed exposure, claim and premium data. This analysis tool enhances the actuaries ability to design, monitor and adequately price the insurance products underwritten by the Company s insurance subsidiaries.

We maintain an administrative center with underwriting, claims management and administrative capabilities. Beginning in 2009, the Company began to outsource many of these functions, including new business processing, provider service calls and a larger portion of the claims processing functions, to third parties, including parties who may perform these functions offshore. The Company retains ultimate responsibility for ensuring that these functions are performed in a timely and appropriate manner. With respect to the administrative capabilities that the Company has retained, we continue to evaluate opportunities to subcontract additional services of this nature on an ongoing basis. If the Company determines that these functions can be performed effectively and more efficiently by third parties, it may choose to subcontract these functions.

Provider Network Arrangements and Cost Management Measures

The Company s insurance subsidiaries utilize a number of cost management programs to help them and their customers control medical costs. These measures include maintaining contracts with selected PPO provider networks through which our customers may obtain discounts on hospital and physician services that would

Table of Contents

otherwise not be available. Provider networks are made available on a regional basis, based on the coverage and discounts available within a particular geographic region. In situations where a customer does not obtain services from a contracted provider, the Company applies various usual and customary fees, which limit the amount paid to providers within specific geographic areas. We believe that access to provider network contracts is an important factor in controlling medical claims costs, since there is often a significant difference between a network-negotiated rate and the non-discounted rate.

The Company utilizes other means to control medical costs, including providing customers with access to supplemental network discounts if savings are not obtained through a primary provider network contract; use of pre- and post-payment fee negotiation services; the use of code editing programs that evaluate claims prior to adjudication for inappropriate billing; and the use of third-party fraud detection and prevention programs. In addition, to control prescription drug costs, the Company maintains a contract with a pharmacy benefits management company that has participating pharmacies nationwide. We also utilize copayments, coinsurance, deductibles and annual limits to manage prescription drug costs.

Insphere Insurance Solutions, Inc.

In 2009, the Company formed Insphere, a Delaware corporation and a wholly owned subsidiary of HealthMarkets, LLC. Insphere serves as an authorized insurance agency in 50 states and the District of Columbia, specializing in the distribution to the small business and middle-income markets. Insphere distributes life, health, long-term care and retirement insurance to these groups through a portfolio of products from nationally recognized insurance carriers. Insphere operates through independent insurance agents and is managed by licensed insurance agents employed by Insphere. Many of Insphere's independent agents were previously associated with the Company's UGA-Association Field Services (formerly the principal marketing division of MEGA) and Cornerstone America (formerly the principal marketing division of Mid-West). Effective January 1, 2010, the field leadership hierarchy of the Insphere sales force was reorganized into separate geographical regions, each led by a Regional Vice President, with several Agency Managers under each Regional Vice President. Regional Vice Presidents and Agency Managers are full-time, salaried employees of Insphere, responsible for agent recruiting, training, and oversight activities. Sales Leaders and writing agents, who operate under Agency Managers, remain independent contractors, responsible for sales production. The Insphere agency structure was further streamlined in 2011. As of December 31, 2011, Insphere had offices in 36 states with over 2,900 independent agents, of which approximately 1,800 agents on average write health insurance applications each month. We believe that Insphere is one of the largest independent, career agent insurance distribution groups in the country and we are actively seeking to expand the size of the agency in 2012. The Company evaluates on an ongoing basis opportunities to enhance Insphere's growth potential.

The process of recruiting agents is extremely competitive. We believe that the primary factors in successfully recruiting and retaining effective agents are Insphere's commission levels and practices regarding advances on commissions, the availability of the HealthMarkets, Inc. InVest Stock Ownership Plan, the quality and diversity of the products available in Insphere's portfolio, training opportunities, agent incentives and support. Agents participate in a training program tailored by product. Classroom and field training, with respect to product content, is required and made available to the agents under the direction of Insphere. The support available to agents includes an integrated technology platform designed to support end-to-end agent functions (including business leads, point-of-sale tools and business quoting and enrollment) and optimize the agent experience with Insphere. We believe that the technology platform made available to agents differentiates Insphere from other sales agencies and helps Insphere attract and retain agents.

Insphere maintains marketing agreements for the distribution of health benefits plans with a number of non-affiliated insurance carriers as well as the Company's own insurance subsidiaries. The non-affiliated carriers include, among others, United Healthcare's Golden Rule Insurance Company (Golden Rule), Humana and Aetna, for which Insphere distributes individual health insurance products. The products offered by these third-party carriers and the Company's insurance subsidiaries offer coverage and benefit variations that may fit one consumer better than another. In the markets where Insphere has commenced distribution of these third-party

Table of Contents

carrier products, these products have, to a great extent, replaced the sale of the Company's own health benefit plans. In 2011, Insphere's sale of health benefit plans underwritten by these third-party carriers, in the aggregate, significantly exceeded the sale of the Company's own health benefit plans. In the fourth quarter of 2010, Insphere began distributing Medicare products, initially with Humana for the sale of Medicare Advantage, Medicare Advantage with Prescription Drug Coverage, Prescription Drug and Medicare Supplement plans. In the second quarter of 2011, Insphere entered into a marketing agreement with United Healthcare to distribute Medicare Advantage, stand-alone Prescription Drug and Medicare Supplement plans. Insphere also distributes supplemental insurance, life and annuity, long-term care and retirement insurance products for a variety of non-affiliated insurance carriers as well as the Company's own insurance subsidiaries. These products are sold both on a stand-alone basis and to purchasers of health benefit plans underwritten by non-affiliated insurance companies or the Company's insurance subsidiaries. Insphere continues to evaluate new distribution opportunities on an ongoing basis and intends to continue expanding its portfolio and the size of its field force by developing additional marketing arrangements. Insphere's marketing agreements are generally non-exclusive and terminable on short notice by either party for any reason.

Insphere generates revenue primarily from base commissions and override commissions received from insurance carriers whose policies are placed or written through Insphere's independent agents. The commissions are typically based on a percentage of the premiums paid by insureds to the carrier. In some instances, Insphere also receives bonus payments for achieving certain sales volume and other thresholds. Insphere typically receives commission payments on a monthly basis for as long as a policy remains active. As a result, much of our revenue for a given financial reporting period relates to policies sold prior to the beginning of the period and is recurring in nature. Commission rates are dependent on a number of factors, including the type of insurance, policy duration and the particular insurance company underwriting the policy. As a result of certain changes arising from Health Care Reform Legislation, including the 80% minimum medical loss ratio requirement, many of the carriers with which Insphere does business, including the Company's insurance subsidiaries, have reduced commission and override percentages. In the fourth quarter of 2010, Insphere received notice from a number of its health carriers that compensation levels in 2011 would be significantly lower than 2010 levels. The impact of these adjustments has been significant. (See Regulatory and Legislative Matters discussion below).

In 2010, Insphere entered into agreements with independent membership associations Alliance for Affordable Services (AAS) and Americans for Financial Security (AFS) pursuant to which Insphere's agents act as field service representatives for the associations. These agreements provide Insphere with the exclusive right to distribute association products for AAS and AFS. In this capacity, Insphere's agents enroll new association members and provide membership retention services. Insphere receives compensation from the associations, including fees associated with enrollment, member retention services, and membership marketing. Members of the associations pay a monthly fee for membership, in exchange for which they receive savings on a variety of benefits and services, including business benefits (e.g. tax, printing, and legal services), consumer benefits (e.g. rental car, travelers auto insurance, apparel, hotel and amusement park discounts) and health benefits. Insphere evaluates on an ongoing basis association product opportunities.

Disposed Operations

We exited the Medicare Advantage market as an underwriter and sold ZON-Re USA, LLC (ZON-Re) because they were not part of the fundamental long term focus of the Company. We are now generally focused on business opportunities that allow us to maximize the value of the Insphere independent agent sales force.

The Other Insurance Division consisted of ZON-Re, an 82.5%-owned subsidiary, which underwrote, administered and issued accidental death, accidental death and dismemberment (AD&D), accident medical, and accident disability insurance products, both on a primary and on a reinsurance basis. The Company distributed these products through professional reinsurance intermediaries and a network of independent commercial insurance agents, brokers and third party administrators. On June 5, 2009, HealthMarkets, LLC, entered into an Acquisition Agreement for the sale of its 82.5% membership

Table of Contents

interest in ZON-Re to Venue Re, LLC which closed effective June 30, 2009. The Company continues to reflect the existing insurance business in its financial statements to final termination of substantially all liabilities.

In 2007, we initiated efforts to expand into the Medicare market as an underwriter. In the fourth quarter of 2007, we began offering a new portfolio of Medicare Advantage Private-Fee-for-Service Plans in selected markets in 29 states with calendar year coverage effective for January 1, 2008. Policies were issued by our Chesapeake subsidiary, under a contract with the Centers for Medicare and Medicaid Services. In July 2008, the Company determined it would not continue to participate in the Medicare business after the 2008 plan year.

Ceded Reinsurance

The Company's insurance subsidiaries reinsure portions of the coverage provided by their insurance products with other insurance companies on both an excess-of-loss and coinsurance basis. Reinsurance agreements are intended to limit an insurer's maximum loss. Historically, we used reinsurance for our health insurance business for limited purposes only. However, the implementation of Health Care Reform Legislation resulted in a number of changes to the Company's in force block of business, including elimination of a number of policy benefit limits. In an effort to mitigate the risk of loss associated with large medical claims, effective April 1, 2011, the Company's principal insurance subsidiaries entered into an excess of loss reinsurance agreement with Zurich American Insurance Company. Under the reinsurance agreement, the Company retains liability in the amount of \$1 million per member, per year and the reinsurer is responsible for amounts in excess of \$1 million per member, per year. The reinsurance agreement is limited to membership in effect on or after the contract date and covers incurred claims through the end of 2012. With respect to life insurance policies, the maximum retention by MEGA, Mid-West and Chesapeake on one individual is generally \$200,000. In connection with the sale of our former Life Insurance Division business, substantially all of the insurance policies associated with the Life Insurance Division were reinsured by Wilton Reassurance Company or its affiliates on a 100% coinsurance basis, effective July 1, 2008. The Company's insurance subsidiaries evaluate on an ongoing basis opportunities arising from reinsurance arrangements.

Competition

We compete with other companies in each of our lines of business. With respect to the business of our Commercial Health Division, the market is characterized by many competitors, and our main competitors include health insurance companies, health maintenance organizations and the Blue Cross/Blue Shield plans in the states in which we write business. Competition is based on a number of factors, including quality of service, product features, price, scope of distribution, scale, financial strength ratings and name recognition. Some of our competitors may offer a broader array of products than our insurance subsidiaries, have a greater diversity of distribution resources, have better brand recognition, have more competitive pricing, have lower cost structures or, with respect to insurers, have higher financial strength or claims paying ratings. Organizations with sizable market share or provider-owned plans may be able to obtain favorable financial arrangements from healthcare providers that are not available to us. Some may also have greater financial resources with which to compete. In addition, from time to time, companies enter and exit the markets in which we operate, thereby increasing competition at times when there are new entrants. For example, several large insurance companies have entered the market for individual health and supplemental insurance products.

With respect to Insphere, we compete for business, as well as for agents and distribution relationships, with other distributors. The business in which Insphere engages is highly competitive and there are many insurance agencies, brokers and intermediaries who actively compete with Insphere. We also compete with insurance companies that sell their products directly to customers, and do not use or pay commissions to third-party agents or brokers. In addition, the Internet continues to be a source for direct placement of business and creates additional competition for Insphere. Government benefits relating to health, disability and retirement are alternatives to private insurance and may indirectly compete with our businesses. Insphere believes that it can

Table of Contents

remain competitive due to several factors, including its size, the level of training and support provided to its agents, including technology-based support, compensation levels and the availability of the HealthMarkets, Inc. InVest Stock Ownership Plan. However, if InSphere is unable to appropriately address competitive challenges, its business could be adversely affected.

Regulatory and Legislative Matters

National Health Care Reform Legislation

In March 2010, Health Care Reform Legislation was signed into law, which will result in broad-based material changes to the United States health care system. The Health Care Reform Legislation has, and is expected to continue to, significantly impact our business, including but not limited to the minimum medical loss ratio requirements applicable to our insurance subsidiaries as well to health insurance carriers doing business with InSphere. While not all-inclusive, the following material provisions of the Health Care Reform Legislation are subject to ongoing evaluation by the Company:

establishment of a minimum medical loss ratio of 80% for the individual and small group markets beginning in 2011, with rebates to customers required for medical loss ratio amounts under the minimum;

expansion of dependent coverage to include adult children up to age 26;

elimination of most annual and all lifetime caps on benefits;

elimination of pre-existing condition exclusions for certain dependents;

requirements that limit the ability of health insurance providers to vary premium based on assessment of underlying risk;

payment of first dollar preventive care benefits for non-grandfathered business;

establishment of specific benefit design requirements, rating and pricing limits and guaranteed issue requirements;

obligation to add coverage for mandated essential benefits for non-grandfathered plans (currently expected to be effective in 2014);

creation of health insurance exchanges (currently expected to be effective in 2014) with standardized plans and potential guarantee issue of coverage requirements for the individual and small group markets, which plans may be an attractive option for our existing customers and cause them to cancel their coverage with us;

prohibitions on most policy rescissions;

significant annual taxes and/or assessments on health insurance providers which may not be deductible for income tax purposes; and

Edgar Filing: HealthMarkets, Inc. - Form 10-K

limitations on the deductibility of executive compensation under Section 162(m) of the Internal Revenue Code for health insurance providers.

Provisions of the Health Care Reform Legislation become effective at various dates over the next several years and a number of additional steps are required to implement these requirements, including, without limitation, further guidance and clarification in the form of final implementing regulations for certain key aspects of the legislation. Due to the complexity of the Health Care Reform Legislation, gradual implementation and pending status of certain guidance and regulations, the full impact of Health Care Reform Legislation on our business is not yet fully known. However, we have dedicated material resources and, in the future, expect to dedicate additional material resources and to incur material expenses (including but not limited to additional claims expenses) as a result of Health Care Reform Legislation.

Table of Contents

In addition, the Health Care Reform Legislation has been the subject of litigation in a number of federal district courts challenging the constitutionality of all or certain aspects of the legislation including, among other things, the individual mandate element of the legislation which requires individuals to purchase health insurance coverage or become subject to penalties. The United States Supreme Court is expected to review certain aspects of the Health Care Reform Legislation, including the constitutionality of the individual mandate in the first half of 2012. We cannot predict the outcome of these proceedings or certain legislative efforts in Congress that may attempt to withhold funding necessary to implement the Health Care Reform Legislation, amend the legislation or repeal it.

Depending on the outcome of certain potential developments with respect to the Health Care Reform Legislation, including but not limited to those mentioned above, certain elements of this legislation could have a material adverse effect on our financial condition and results of operations. In addition, a number of state legislatures have enacted or are contemplating significant health insurance reforms, either in response to the Health Care Reform Legislation or independently (to the extent not addressed by federal legislation). The Health Care Reform Legislation, as well as state health insurance reforms, could increase our costs, require us to revise the way in which we conduct business, result in the elimination of certain products or business lines (including, potentially, non-renewal of our existing health benefit plan business in one or more states subject to applicable state and federal requirements), lead to lower revenues and expose us to an increased risk of liability. Any delay or failure to conform our business to the requirements of the Health Care Reform Legislation and state health insurance reforms could disrupt our operations, lead to regulatory issues, damage our relationship with existing customers and our reputation generally, adversely affect our ability to attract new customers and result in other adverse consequences.

With respect to the minimum loss ratio requirements effective beginning in 2011, a mandated minimum loss ratio of 80% for the individual and small group markets is expected to have a significant impact on the revenues of our insurance subsidiaries and our business generally. Historically, the Company has experienced significantly lower medical loss ratios, has not been able to price premiums for its individual health insurance policies at this level and may not be able to operate profitably at an 80% minimum medical loss ratio. As a result of these requirements, our insurance subsidiaries have reduced the level of commissions paid to the agents who distribute their health benefit plans which may, in part, mitigate the impact of the minimum loss ratio requirements. The 80% minimum medical loss ratio for the individual market is subject to adjustment by the Department of Health and Human Services (HHS), on a state-by-state basis, if HHS determines that the requirement is disruptive to the market. For example, in response to a request by the Maine Bureau of Insurance (MBI), on March 8, 2011, HHS granted an adjustment to the MLR standard applicable to the individual health insurance market in Maine. As a result, the 80% MLR standard will be adjusted to 65% for the reporting years 2011, 2012 and 2013 (with the adjustment for 2013 subject to MBI providing updated data in 2012 that indicate a continued need for such an adjustment). In granting the adjustment, HHS agreed with the reasoning that led to MBI's conclusion that application of the 80% MLR standard in Maine has a reasonable likelihood of destabilizing the Maine individual health insurance market. A number of other states have requested similar waivers. HHS has approved some of these requested waivers and denied others. HHS has issued final rules addressing certain material aspects of the MLR requirements, including those which help define which expenses should be classified as medical and which should be classified as non-medical for purposes of the calculation and which taxes, fees and assessments may be excluded from premium calculations. The Company's review of these rules is ongoing, but a minimum medical loss ratio at or near the 80% level could, at an appropriate time in the future, compel us to issue rebates to customers, discontinue the underwriting and marketing of individual health insurance and/or non-renew coverage of our existing individual health customers in one or more states subject to applicable state and federal requirements.

In addition, beginning in 2011, the mandated medical loss ratio requirements have adversely affected the level of base commissions and override commissions that Insphere receives from the Company's insurance subsidiaries and third party insurance carriers. In order to comply with the 80% minimum medical loss ratio requirement, many of these carriers, including the Company's insurance subsidiaries, have reduced commissions

Table of Contents

and overrides. In the fourth quarter of 2010, Insphere received notice from a number of its health carriers that compensation levels in 2011 would be significantly lower than 2010 levels. As a result of these reductions, Insphere has lowered the level of commissions paid to its agents for the sale of products underwritten by these carriers and the impact of these reductions has been significant.

To the extent required by the Health Care Reform Legislation, the Company has made the adjustments to its in-force block of business issued prior to March 24, 2010, including but not limited to removal of lifetime caps on benefits, extension of dependent coverage through age 26, meeting new HHS reporting requirements and adopting limitations on most policy rescissions. These changes generally became effective on January 1, 2011 (for most of our plans - the effective date of the new plan year), although certain states required an earlier effective date. In addition to the changes discussed above, plans issued on or after March 24, 2010 are subject to more extensive benefit changes, including but not limited to first dollar preventive care benefits and no annual limits on essential benefits covered by the policies. The Company made all state form and rate filings necessary to include these new requirements and, effective in September 2011, made required rate and form changes for new policies marketed after that date. The Company's review of the requirements of the Health Care Reform Legislation, and its potential impact on the Company's health insurance product offerings, is ongoing.

Health Insurance Product Sales

As a result of the enactment of Health Care Reform Legislation, as well as the growing emphasis on the distribution of third party products through Insphere, in the second quarter of 2010, the Company determined that it would discontinue the sale of the Company's traditional scheduled benefit health insurance products. After September 23, 2010, the effective date for many aspects of the Health Care Reform Legislation, the Company discontinued marketing all of its health benefit plans in all but a limited number of states in which Insphere does not currently have access to third-party health benefit plans. (See Commercial Health Division Health Insurance Products discussion above).

State Insurance Regulation

HealthMarkets Insurance Subsidiaries

Our insurance subsidiaries and the products they offer are subject to extensive regulation in their respective state of domicile and the other states in which they do business. Insurance statutes typically delegate broad regulatory, supervisory and administrative powers to each state's commissioner of insurance. The method of regulation varies, but the subject matter of such regulation covers, among other things, the amount of dividends and other distributions that can be paid by the insurance subsidiaries without prior approval or notification; the granting and revoking of licenses to transact business; trade practices, including with respect to the protection of consumers; disclosure requirements; privacy standards; minimum loss ratios; premium rate regulation; underwriting standards; approval of policy forms and mandating benefits with respect to certain medical conditions or procedures; claims payment practices, including prompt payment of claims and independent external review of certain coverage decisions; licensing of insurance agents and the regulation of agent conduct; the amount and type of investments that the insurance subsidiaries may hold; minimum reserve and surplus requirements; risk-based capital requirements; and mandatory participation in, and assessments for, risk sharing pools and guaranty funds. Such regulation is intended to protect policyholders rather than investors. The level and scope of these state regulatory activities may be impacted by Health Care Reform Legislation. For example, we expect that state policies with respect to premium rate increases will become more restrictive as a result of the Health Care Reform Legislation.

To the extent not addressed by federal legislation, various states have, from time to time, proposed and/or enacted changes to the health care system that could affect the relationship between health insurers and their customers. For example, Massachusetts law requires all residents to obtain minimum levels of health insurance and requires employers with 11 or more full time employees to pay an assessment if they do not offer health

Table of Contents

insurance to these employees. Other states have adopted or proposed laws intended to require minimum levels of health insurance for previously uninsured residents, including play or pay laws requiring that employers either offer health insurance or pay a tax to cover the costs of public health care insurance. We expect state legislatures to continue pursuing such initiatives, depending on whether changes of this nature occur in connection with national health care reform. We cannot predict with certainty the effect that proposed state legislation, if adopted, could have on our insurance businesses and operations.

The states in which our insurance subsidiaries are licensed have the authority to change the minimum mandated loss ratios to which they are subject, the manner in which these ratios are computed and the manner in which compliance with these ratios is measured and enforced. Loss ratios are commonly defined as incurred claims as a percentage of earned premiums. To the extent not addressed by federal legislation, a number of states are considering the adoption of, or have adopted, laws that would mandate minimum loss ratios, or increase existing minimum loss ratios, for our health benefit plans. States may also adopt minimum loss ratios applicable to health benefit plans that are higher than those established by federal legislation, or applicable to supplemental insurance products that are generally not subject to Health Care Reform Legislation. We expect state legislatures to continue pursuing such initiatives, depending on whether changes in minimum loss ratios occur in connection with national health care reform. Certain of these changes could have a material adverse effect on our financial condition and results of operations by resulting in a narrowing of profit margins or preventing us from doing business in certain states. We evaluate legislative developments regarding mandatory loss ratios and other matters on an ongoing basis. If we determine that the legislative or regulatory environment in a particular state prevents us from doing business in the state on a profitable basis, we may determine that it is in the Company's best interest to cease doing business in that state.

Many states have also enacted insurance holding company laws that require registration and periodic reporting by insurance companies controlled by other corporations. Such laws vary from state to state, but typically require periodic disclosure concerning the corporation that controls the controlled insurer and prior notice to, or approval by, the applicable regulator of inter-corporate transfers of assets and other transactions (including payments of dividends in excess of specified amounts by the controlled insurer) within the holding company system. Such laws often also require the prior approval for the acquisition of a significant ownership interest (i.e., 10% or more) in the insurance holding company. HealthMarkets, Inc. (the holding company) and our insurance subsidiaries are subject to such laws, and we believe that we and such subsidiaries are in compliance in all material respects with all applicable insurance holding company laws and regulations.

Under the risk-based capital initiatives adopted in 1992 by the National Association of Insurance Commissioners (NAIC), insurance companies must calculate and report information under a risk-based capital formula. Risk-based capital formulas are intended to evaluate risks associated with asset quality, adverse insurance experience, losses from asset and liability mismatching, and general business hazards. This information is intended to permit regulators to identify and require remedial action for inadequately capitalized insurance companies, but it is not designed to rank adequately capitalized companies. At December 31, 2011, the risk-based capital ratio of each of our insurance subsidiaries exceeded the ratio for which regulatory corrective action would be required. The NAIC and state insurance departments are continually reexamining existing laws and regulations, including those related to reducing the risk of insolvency and related accreditation standards. To date, the increase in solvency-related oversight has not had a significant impact on our insurance business.

Insphere Insurance Solutions

Insphere and its independent agents are authorized to distribute insurance products in all 50 states and the District of Columbia and must maintain applicable agency and/or agent licenses. Licensing laws and regulations vary by individual state and are often complex and are subject to amendment or reinterpretation by state regulatory authorities. State insurance departments have relatively broad discretion to grant, revoke, suspend and renew licenses required by Insphere and/or its agents to conduct business. State insurance departments also have the authority to regulate advertising, marketing and trade practices, monitor agent conduct, impose continuing

Table of Contents

education requirements and limit the amount and/or type of commission paid to agents. Failure to comply with laws and regulations applicable to insurance agents could subject Insphere and/or its agents to fines and penalties or result in suspension of activity in, or exclusion from, a particular state.

Various state insurance laws and regulations restrict or limit the manner in which health insurance plans and supplemental health products may be offered, marketed or sold. Life products, long-term-care products, disability products and annuities are subject to additional marketing laws and regulations, such as requirements for disclosures or prohibiting certain terminology during marketing presentations. Failure to comply with all applicable marketing laws and regulations could subject Insphere and its agents to fines, penalties, cease and desist orders, and loss of licensure by state insurance departments and by some state attorneys general, as well as result in possible litigation exposure for Insphere and its agents. We expect Insphere to begin marketing additional product lines in the future which will present additional regulatory requirements on Insphere and its agents.

State Financial and Market Conduct Examinations

Our insurance subsidiaries are required to file detailed annual statements with the state insurance regulatory departments and are subject to periodic financial and market conduct examinations by such departments. The Oklahoma Insurance Department (the domiciliary regulator of MEGA, Chesapeake and HealthMarkets Insurance Company (HMIC)) and the Texas Department of Insurance (the domiciliary regulator of Mid-West) conduct regularly scheduled financial exams of the insurance subsidiaries. On July 27, 2010, the Oklahoma Department of Insurance commenced a triennial financial examination of MEGA, Chesapeake and HMIC for the exam period ended December 31, 2009 which concluded in June 2011 with no material findings. In the first quarter of 2012, the Texas Department of Insurance commenced a regularly scheduled financial examination of Mid-West and Fidelity First Insurance Company for the five year period ended December 31, 2011.

State insurance departments periodically conduct, and will continue to conduct, market conduct examinations of HealthMarkets insurance subsidiaries. As reported in Note 16 of the Notes to Consolidated Financial Statements, such examinations have included the multi-state market conduct examination of MEGA, Mid-West and Chesapeake and the market conduct examination of MEGA, Mid-West and Chesapeake by the Massachusetts Division of Insurance, which was settled on August 26, 2009. In addition to the examinations reported in Note 16, the Company's insurance subsidiaries are subject to various other pending market conduct and other regulatory examinations, inquiries or proceedings arising in the ordinary course of business. In addition, Insphere could be subject to a market conduct examination as a result of its sales activities with respect to a non-affiliated insurance company. State insurance regulatory agencies have authority to levy significant fines and penalties and require remedial action resulting from findings made during the course of such matters. Market conduct or other regulatory examinations, inquiries or proceedings could result in, among other things, changes in business practices that require the Company to incur substantial costs. Such results, individually or in combination, could injure the Company's reputation, cause negative publicity, adversely affect the Company's debt and financial strength ratings, place the Company at a competitive disadvantage in marketing or administering its products or impair the Company's ability to sell insurance policies or retain customers, thereby adversely affecting its business, and potentially materially adversely affecting the results of operations in a period, depending on the results of operations for the particular period. Determination by regulatory authorities that the Company has engaged in improper conduct could also adversely affect its defense of various lawsuits.

Federal Regulation

In addition to Health Care Reform Legislation, federal legislation and administrative policies in several areas - including the Medicare program, HIPAA, ERISA, pension regulation, age and sex discrimination, financial services regulation, securities regulation, privacy laws, terrorism and federal taxation - affect the insurance business. While the Company has taken what it believes are reasonable steps to ensure that it is in full compliance with these requirements, failure to comply could result in regulatory fines and civil lawsuits.

Table of Contents

HIPAA and Other Privacy Regulations

The use, disclosure and secure handling of individually identifiable health information by our business is subject to federal regulations, including the privacy provisions of the federal Gramm-Leach-Bliley Act and the privacy and security regulations of the Health Insurance Portability and Accountability Act of 1996 (HIPAA). In addition, our privacy and security practices are subject to various state laws and regulations. HIPAA includes requirements for maintaining the confidentiality and security of individually identifiable health information and standards for electronic health care transactions. The Health Information Technology for Economic and Clinical Health Act (HITECH Act) was enacted into law as part of the American Recovery and Reinvestment Act of 2009. The HITECH Act contains a number of provisions that significantly expand the reach of HIPAA. For example, the law imposes varying civil monetary penalties and creates a private cause of action for HIPAA violations, extends HIPAA s security provisions to business associates, and creates new security breach notification requirements. In January 2009, the Department of Health and Human Services proposed new rules that would modify the current ICD-9 medical data code set standards and adopt new standards known as ICD-10 code sets, and would make related changes to the current HIPAA electronic transaction standards. The compliance date of the new ICD-10 code sets is October 1, 2013. In February 2012, the Company implemented the updated electronic transaction standards which were required to be in compliance by March 1, 2012. We expect that the new standards required by these rules will require implementation of new software and changes to our systems and processes, the cost of which may be significant. As have other entities in the health care industry, we have incurred substantial costs in meeting the requirements of the HIPAA regulations and expect to continue to incur costs to maintain compliance. HIPAA and other federal and state privacy regulations continue to evolve as a result of new legislation, regulations and judicial and administrative interpretations. Consequently, our efforts to measure, monitor and adjust our business practices to comply with these requirements are ongoing. In addition to obligations on the part of the Company s insurance subsidiaries, Insphere serves as a business associate of the Company s insurance subsidiaries as well as non-affiliated insurance companies with which it does business. Insphere s relationship with these non-affiliated insurance companies has added complexity to the Company s privacy compliance obligations. Failure to comply could result in regulatory fines and civil lawsuits. Knowing and intentional violations of these rules may also result in federal criminal penalties.

In addition to imposing privacy requirements, HIPAA also requires certain guaranteed issuance and renewability of health insurance coverage for individuals and small employer groups (generally 50 or fewer employees) and limits exclusions based on pre-existing conditions. These aspects of HIPAA are regulated not only by federal laws and regulations, but also by state laws implementing HIPAA s requirements. The Company and its agents are required to comply with these HIPAA requirements when marketing products to individuals or at a place of business.

CAN SPAM Act and Do Not Call Regulations

From time to time, the Company utilizes, either directly or through third party vendors, e-mail and telephone calls to identify prospective sales leads for use by our agents. The federal CAN SPAM Act, administered and enforced by the Federal Trade Commission, establishes national standards for sending bulk, unsolicited commercial e-mail. The Company is also required to comply with federal Do Not Call regulations, enforced by the Federal Communications Commission, and other federal and state regulations regarding telemarketing, which require, among other things, that insurers and insurance agencies develop their own do not call lists and reference state and federal do not call registries before making calls to market insurance products. The Do Not Call regulations also contain prohibitions on unsolicited facsimiles. Insphere s agents are trained to comply with these requirements when marketing insurance products and association memberships. Failure to comply could result in enforcement actions by state attorneys general, regulatory fines and penalties and civil lawsuits.

Table of Contents

USA PATRIOT Act

The International Money Laundering Abatement and Anti-Terrorist Financing Act of 2001 was enacted into law as part of the USA PATRIOT Act. The law requires, among other things, that financial institutions adopt anti-money laundering programs that include policies, procedures and controls to detect and prevent money laundering, designate a compliance officer to oversee the program and provide for employee training, and periodic audits in accordance with regulations proposed by the U.S. Treasury Department. The Office of Federal Asset Control requirements prohibit business dealings with entities identified as threats to national security. We have licensed software designed to help maintain compliance with these requirements and we continually evaluate our policies and procedures to comply with these regulations.

Employee Retirement Income Security Act of 1974

The Employee Retirement Income Security Act of 1974, as amended (ERISA), regulates how goods and services are provided to or through certain types of employer-sponsored health benefit plans. ERISA is a set of laws and regulations subject to periodic interpretation by the United States Department of Labor (DOL) as well as the federal courts. ERISA places controls on how our insurance subsidiaries may do business with employers who sponsor employee health benefit plans. We believe that many of our products are not subject to ERISA because they are offered to and used by individuals, self-employed persons or employers with less than two participants who are employees as of the start of any plan year. However, some of our products or services may be subject to the ERISA regulations.

Medicare

Insphere and its agents are subject to federal regulations as a result of the marketing of certain Medicare products for a non-affiliated insurance carrier. Medicare is a complex and highly regulated federal program that provides eligible persons age 65 and over and some disabled persons a variety of hospital and medical insurance benefits. Failure to comply with applicable Medicare regulations could subject Insphere and its agents to a variety of fines and penalties.

Legislative Developments

In addition to the changes resulting, or expected to result, from National Health Care Reform Legislation, the federal and state governments continue to consider legislative and regulatory proposals that could materially impact health insurance companies and various aspects of the current health care system. Many of these proposals attempt to reduce the number of uninsured by increasing affordability and expanding access to health insurance. Some of the more significant legislative and regulatory developments that could potentially affect our business include the following:

Requiring employers to provide health insurance to employees;

Requiring individuals to purchase health insurance coverage;

Establishing a minimum level of coverage required to satisfy health insurance mandates;

Establishing minimum loss ratios that require insurers to pay a minimum amount of claim payments as a percentage of premiums received;

Mandating coverage of certain conditions or specified procedures, drugs and devices;

Standardizing individual health insurance so as to restrict the ability of health insurers to significantly vary coverage, including the health care services considered to be covered or excluded, deductible and cost-sharing levels and coverage limits; and

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Extending malpractice and other liability exposure for decisions made by health insurers.

Table of Contents

In addition, the NAIC has adopted final revisions to the Annual Financial Reporting Model Regulation which address corporate governance and internal control over financial reporting issues, similar to the Sarbanes-Oxley Act of 2002, which certain of our insurance subsidiaries must comply with.

We expect the trend of increased legislative activity to continue and cannot predict with certainty the effect that such proposals, if adopted, could have on our health insurance business and operations. Changes in health care policy could significantly affect our business. Certain of the proposals, if adopted, could have a material adverse effect on our financial condition and results of operations.

Employees

We have approximately 700 employees at December 31, 2011. As discussed above in **Commercial Health Division Health Insurance Products**, the Company has been pursuing initiatives to significantly reduce administrative expenses and initiatives of this nature may continue in the future. Since 2008, the Company has experienced a series of reductions to its workforce designed to better align this workforce to current business levels, properly manage the Company's expenses and support the Company's business strategy going forward. We believe that the Company's relations with its remaining employees are generally good.

Executive Officers of the Company

The Chairman of the Company and all other executive officers listed below are elected by the Board of Directors of the Company at its Annual Meeting each year to hold office until the next Annual Meeting or until their successors are elected or appointed. None of these officers have family relationships with any other executive officer or director.

Name of Officer	Principal Position	Age	Business Experience During Past Five Years
Kenneth J. Fasola	Director, President and Chief Executive Officer	52	Mr. Fasola joined the Company in September 2010 as Director, President and Chief Operating Officer. He has served as Chief Executive Officer since April 2011. He also serves as a Director, President and CEO of the Company's insurance subsidiaries and of the Company's Insphere insurance agency subsidiary. From October 2009 to September 2010, Mr. Fasola held several executive and senior level management positions at Humana. Mr. Fasola served as Chief Executive Officer of Secure Horizons, the nation's largest Medicare Advantage insurer, from February 2007 to September 2008; as CEO of UnitedHealth Group's Central Region from August 2004 to February 2007, and as President of United Healthcare Lines of Business from January 2003 to August 2004. Mr. Fasola began his insurance career in sales with Blue Cross of Central Ohio before moving to Community Mutual Blue Cross and Blue Shield in Ohio where he served in sales management positions. Mr. Fasola serves on the advisory board of Pennsylvania State University, Schreyer Honors College and previously served on the board of Connexions, Inc., a technology-based business process outsourcing firm.

Table of Contents

Name of Officer	Principal Position	Age	Business Experience During Past Five Years
K. Alec Mahmood	Senior Vice	41	Mr. Mahmood joined the Company in June 2007 as Senior Vice President of Budget, Planning and Analysis. He serves as Senior Vice President of the Company and was appointed to Chief Financial Officer on October 1, 2010. He currently serves as a Director, Senior Vice President and Chief Financial Officer of the Company's insurance subsidiaries. He also serves as Senior Vice President, Chief Financial Officer and Treasurer of the Company's Insphere insurance agency subsidiary. From July 2005 to April 2007, Mr. Mahmood held several senior level management positions at Coventry HealthCare, Inc., including Chief Operating Officer and Chief Financial Officer, Medicaid Division (Healthcare USA) and General Manager, Medicare Special Needs Plans Division. Mr. Mahmood served as Vice President of Financial Operations of Ardent Health Services, from 2003 to 2005. Prior to Ardent, Mr. Mahmood was at Health Net Inc. from 1999 - 2003 and served as Chief Financial Officer of Health Net's Arizona Division and of its behavioral health subsidiary, MHN.
	President and Chief		
	Financial Officer		
Derrick A. Duke	Senior Vice	45	Mr. Duke joined the Company in May 2004 as Vice President and Chief Investment Officer. He currently serves as Senior Vice President, Treasurer and Chief Insurance Operating Officer of the Company. Mr. Duke also serves as a Director, Senior Vice President, Treasurer and Chief Investment Officer of the Company's insurance subsidiaries. Prior to joining the Company, Mr. Duke served as Senior Vice President and Chief Investment Officer for a privately held insurance company from June 1989 to May 2004.
	President, Treasurer		
	and Chief Insurance Operating Officer		
Mark H. Smith	Senior Vice President, Chief Operating Officer - Insphere Insurance Solutions, Inc.	47	Mr. Smith joined the Company's Insphere insurance agency subsidiary in October 2011 as Senior Vice President and Chief Operating Officer. From February 2010 until joining Insphere, he served as National Practice Leader for UnitedHealthcare's Small Group Division and as Regional Vice President from July 2007 to February 2010. From July 2001 to July 2007, Mr. Smith was part of the management team that launched Destiny Health, the U.S. based company that is a wholly owned subsidiary of Discovery Health. Prior thereto, he served as National Vice President of Distribution for Discovery Health, a South African insurance company.

Table of Contents

Item 1A. Risk Factors

The following factors could impact our business and financial prospects:

Certain elements of national health care reform legislation could potentially have a material adverse effect on our financial condition and results of operations

In March 2010, Health Care Reform Legislation was signed into law, which will result in broad-based material changes to the United States health care system. The Health Care Reform Legislation has, and is expected to continue to, significantly impact our business, including but not limited to the minimum medical loss ratio requirements applicable to our insurance subsidiaries as well to health insurance carriers doing business with Insphere. While not all-inclusive, the following material provisions of the Health Care Reform Legislation are subject to ongoing evaluation by the Company:

establishment of a minimum medical loss ratio of 80% for the individual and small group markets beginning in 2011, with rebates to customers required for medical loss ratio amounts under the minimum;

expansion of dependent coverage to include adult children up to age 26;

elimination of most annual and all lifetime caps on benefits;

elimination of pre-existing condition exclusions for certain dependents;

requirements that limit the ability of health insurance providers to vary premium based on assessment of underlying risk;

payment of first dollar preventive care benefits for non-grandfathered business;

establishment of specific benefit design requirements, rating and pricing limits and guaranteed issue requirements;

obligation to add coverage for mandated essential benefits for non-grandfathered plans (currently expected to be effective in 2014);

creation of health insurance exchanges (currently expected to be effective in 2014) with standardized plans and potential guarantee issue of coverage requirements for the individual and small group markets, which plans may be an attractive option for our existing customers and cause them to cancel their coverage with us;

prohibitions on most policy rescissions;

significant annual taxes and/or assessments on health insurance providers which may not be deductible for income tax purposes; and

Edgar Filing: HealthMarkets, Inc. - Form 10-K

limitations on the deductibility of executive compensation under Section 162(m) of the Internal Revenue Code for health insurance providers.

Provisions of the Health Care Reform Legislation become effective at various dates over the next several years and a number of additional steps are required to implement these requirements, including, without limitation, further guidance and clarification in the form of final implementing regulations for certain key aspects of the legislation. Due to the complexity of the Health Care Reform Legislation, gradual implementation and pending status of certain guidance and regulations, the full impact of Health Care Reform Legislation on our business is not yet fully known. However, we have dedicated material resources and, in the future, expect to dedicate additional material resources and to incur material expenses (including but not limited to additional claims expenses) as a result of Health Care Reform Legislation.

In addition, the Health Care Reform Legislation has been the subject of litigation in a number of federal district courts challenging the constitutionality of all or certain aspects of the legislation including, among other things, the individual mandate element of the legislation which requires individuals to purchase health insurance coverage or be subject to penalties. The United States Supreme Court is expected to review certain

Table of Contents

aspects of the Health Care Reform Legislation, including the constitutionality of the individual mandate in the first half of 2012. We cannot predict the outcome of these proceedings or certain legislative efforts in Congress that may attempt to withhold funding necessary to implement the Health Care Reform Legislation, amend the legislation or repeal it.

Depending on the outcome of certain potential developments with respect to the Health Care Reform Legislation, including but not limited to those mentioned above, certain elements of this legislation could have a material adverse effect on our financial condition and results of operations. In addition, a number of state legislatures have enacted or are contemplating significant health insurance reforms, either in response to the Health Care Reform Legislation or independently (to the extent not addressed by federal legislation). The Health Care Reform Legislation, as well as state health insurance reforms, could increase our costs, require us to revise the way in which we conduct business, result in the elimination of certain products or business lines (including, potentially, non-renewal of our existing health benefit plan business in one or more states subject to applicable state and federal requirements), lead to the lower revenues and expose us to an increased risk of liability. Any delay or failure to conform our business to the requirements of the Health Care Reform Legislation and state health insurance reforms could disrupt our operations, lead to regulatory issues, damage our relationship with existing customers and our reputation generally, adversely affect our ability to attract new customers and result in other adverse consequences.

With respect to the minimum loss ratio requirements effective beginning in 2011, a mandated minimum loss ratio of 80% for the individual and small group markets is expected to have a significant impact on the revenues of our insurance subsidiaries and our business generally. Historically, the Company has experienced significantly lower medical loss ratios, has not been able to price premiums for its individual health insurance policies at this level and may not be able to operate profitably at an 80% minimum medical loss ratio. As a result of these requirements, our insurance subsidiaries have reduced the level of commissions paid to the agents who distribute their health benefit plans which may, in part, mitigate the impact of the minimum loss ratio requirements. The 80% minimum medical loss ratio for the individual market is subject to adjustment by the Department of Health and Human Services (HHS), on a state-by-state basis, if HHS determines that the requirement is disruptive to the market. HHS has issued final rules addressing certain material aspects of the MLR requirement, including those which help define which expenses should be classified as medical and which should be classified as non-medical for purposes of the calculation and the taxes, fees and assessment which may be excluded from premium calculations. The Company's review of these rules is ongoing, but a minimum medical loss ratio at or near the 80% level could, at an appropriate time in the future, compel us to issue rebates to customers, discontinue the underwriting and marketing of individual health insurance and/or non-renew coverage of our existing individual health customers in one or more states subject to applicable state and federal requirements.

In addition, beginning in 2011, the mandated medical loss ratio requirements have adversely affected the level of base commissions and override commissions that Insphere receives from the Company's insurance subsidiaries and third party insurance carriers. In order to comply with the 80% minimum medical loss ratio requirement, many of these carriers, including the Company's insurance subsidiaries, have reduced commissions and overrides. In the fourth quarter of 2010, Insphere received notice from a number of its health carriers that compensation levels in 2011 would be significantly lower than 2010 levels. As a result of these reductions, Insphere has lowered the level of sales commissions paid to its sales force for the sale of products underwritten by these carriers and the impact of these reductions has been significant.

The Company's review of the requirements of the Health Care Reform Legislation described above, and its potential impact on the Company's health insurance product offerings, is ongoing.

National health care reform legislation could increase our cost structure and impede our ability to obtain premium rate increases necessary to offset these costs.

Several aspects of the Health Care Reform Legislation are expected to increase our costs, including but not limited to the elimination of most annual and all lifetime caps on the dollar value of benefits, the elimination of

Table of Contents

pre-existing condition exclusions and the obligation to add coverage for mandated essential benefits for non-grandfathered plans. Premium increases will be necessary to mitigate the impact these and other provisions of the Health Care Reform Legislation will have on our cost structure. Premium increases are generally subject to the approval of state insurance departments. In addition, HHS rules establish a federal premium rate review process for annual premium rate increases (generally, of 10% or more), which could make it more difficult to obtain approval of premium rate increases. The inability of our insurance companies to increase premiums rates to offset increases in their cost structure could have a material adverse effect on our financial condition and results of operations.

Changes in government regulation could increase the costs of compliance or cause us to discontinue marketing our products, or otherwise cease doing business, in certain states.

We conduct business in a heavily regulated industry. In addition to the national health care reform legislation discussed above, to the extent not addressed by federal legislation, various states have, from time to time, proposed and/or enacted changes to the health care system that could affect the relationship between health insurers and their customers (see Item 1. Business Regulatory and Legislative Matters for additional information). Many of these proposals attempt to reduce the number of uninsured by increasing affordability and expanding access to health insurance. Proposals include changes to minimum mandated loss ratios, the manner in which these ratios are computed and the manner in which compliance with these ratios is measured and enforced. To the extent not addressed by federal legislation, a number of states are considering the adoption of, or have adopted, laws that would mandate minimum loss ratios, or increase existing minimum loss ratios, for our health benefit plans. States may also adopt minimum loss ratios applicable to health benefit plans that are higher than those established by federal legislation, or applicable to supplemental insurance products that are generally not subject to Health Care Reform Legislation. We expect state legislatures to continue pursuing such initiatives, depending on whether changes in minimum loss ratios occur in connection with national health care reform. Certain of these changes could have a material adverse effect on our financial condition and results of operations by resulting in a narrowing of profit margins or preventing us from doing business in certain states.

Some of the more significant additional legislative and regulatory developments that could potentially affect our business include the following:

Requiring employers to provide health insurance to employees;

Requiring individuals to purchase health insurance coverage;

Establishing a minimum level of coverage required to satisfy health insurance mandates;

Mandating coverage of certain conditions or specified procedures, drugs and devices;

Standardizing individual health insurance so as to restrict the ability of health insurers to significantly vary coverage, including the health care services considered to be covered or excluded, deductible and cost-sharing levels and coverage limits; and

Extending malpractice and other liability exposure for decisions made by health insurers.

We expect state legislatures to continue pursuing such initiatives, depending on whether changes of this nature occur in connection with national health care reform. We cannot predict with certainty the effect that proposed state legislation, if adopted, could have on our insurance businesses and operations. Changes in health care policy could significantly affect our business. Certain of these proposals, if adopted, could have a material adverse effect on our financial condition and results of operations. Changes in the level of government regulation or in the laws and regulations themselves could substantially increase the costs of compliance and result in significant changes to our operations. If we determine that the legislative or regulatory environment in a particular state prevents us from doing business in the state on a profitable basis, we may determine that it is in the Company's best interest to cease doing business in that state.

Table of Contents

Failure to comply with extensive state and federal regulations could subject us to fines, penalties and suspensions, which could have a material adverse effect on our financial condition and results of operations.

We are subject to extensive governmental regulation and supervision (see Item 1. Business – Regulatory and Legislative Matters for additional information). Most insurance regulations are designed to protect the interests of policyholders rather than stockholders and other investors. This regulation, generally administered by a department of insurance in each state in which we do business, relates to, among other things:

licensing of insurers and their agents;

sales and marketing practices;

training and oversight of agents;

handling of consumer complaints and grievances;

approval of policy forms and premium rates;

standards of solvency, including risk-based capital measurements, which are a measure developed by the NAIC and used by state insurance regulators to identify insurance companies that potentially are inadequately capitalized;

restrictions on the nature, quality and concentration of investments;

restrictions on transactions between insurance companies and their affiliates;

restrictions on the size of risks insurable under a single policy;

requiring deposits for the benefit of policyholders;

requiring certain methods of accounting;

prescribing the form and content of records of financial condition required to be filed; and

requiring reserves for losses and other purposes.

State insurance departments also conduct periodic examinations of the affairs of insurance companies through, among other things, financial and market conduct examinations, and require the filing of annual and other reports relating to the financial condition of insurance companies, holding company issues and other matters. Regulatory agencies have imposed substantial fines against us in the past, and may impose substantial fines against us in the future if they determine that we have not complied with applicable laws and regulations (see Note 16 to Notes to Consolidated Financial Statements).

Edgar Filing: HealthMarkets, Inc. - Form 10-K

There is also substantial federal regulation of our business. Laws and regulations adopted by the federal government, including the Sarbanes-Oxley Act of 2002, the Gramm-Leach-Bliley Act, HIPAA, the USA PATRIOT Act and the CAN SPAM and Do Not Call regulations, establish administrative and compliance requirements applicable to the Company.

Our business depends on compliance with applicable laws and regulations and our ability to maintain valid licenses and approvals for our operations. Regulatory authorities have broad discretion to grant, renew or revoke licenses and approvals. Regulatory authorities may deny or revoke licenses for various reasons, including the violation of regulations. In some instances, we follow practices based on our interpretations of regulations, or those that we believe to be generally followed by the industry, which may be different from the requirements or interpretations of regulatory authorities. If we do not have the requisite licenses and approvals and do not comply with applicable regulatory requirements, the insurance regulatory authorities could preclude or temporarily suspend us from carrying on some or all of our activities or otherwise penalize us which, depending on the nature of the penalty, could have a material adverse effect on our business. Our failure to comply with new or existing government regulation could subject us to significant fines and penalties. Our efforts to measure, monitor and adjust our business practices to comply with current laws are ongoing. Failure to comply with enacted regulations could result in significant fines, penalties or the loss of one or more of our licenses.

Table of Contents

Current or future state and federal regulations could impede our ability to obtain effective leads and adversely affect our business

We utilize, either directly or through third party vendors, e-mails and telephone calls to identify prospective sales leads for use by our agents. Lead generation activities are subject to state and federal regulations, including, but not limited to, the federal CAN SPAM Act (which establishes national standards for sending bulk, unsolicited commercial e-mail) and the federal Do Not Call regulations and state regulations regarding telemarketing (which require companies including insurers and insurance agencies to develop their own do not call lists and reference state and federal do not call registries before making calls to market insurance products, and prohibit unsolicited facsimiles) (see Item 1. Business Regulatory and Legislative Matters for additional information). Failure to comply could result in enforcement actions by state attorneys general, regulatory fines and penalties and civil lawsuits. We believe that our ability to obtain quality sales leads plays a significant role in the generation of new business and our efforts to recruit and retain effective agents. To the extent that laws currently in effect, or passed in the future, make it more difficult or costly for us to obtain effective leads, or eliminate our ability to purchase or generate leads, our business could be materially and adversely affected.

We must comply with restrictions on customer privacy and information security, including taking steps to ensure compliance by our business associates with HIPAA.

The use, disclosure and secure handling of individually identifiable health information by our business is subject to state and federal law and regulations, including the privacy provisions of the federal Gramm-Leach-Bliley Act and the privacy and security regulations promulgated under HIPAA (See Item 1. Business Regulatory and Legislative Matters for additional information). The HIPAA regulations establish significant criminal penalties and civil sanctions for non-compliance. The HIPAA regulations require, among other things, that we enter into specific written agreements with business associates to whom individually identifiable health information is disclosed. Although our contracts with business associates provide for appropriate protections of such information, we may have limited control over the actions and practices of our business associates. The Health Information Technology for Economic and Clinical Health Act (HITECH Act) was enacted into law on February 17, 2009 as part of the American Recovery and Reinvestment Act of 2009. The HITECH Act contains a number of provisions that significantly expand the reach of HIPAA, including imposition of varying civil monetary penalties, creation of a private cause of action for HIPAA violations, extension of HIPAA's security provisions to business associates and creation of new security breach notification requirements. Compliance with HIPAA, the HITECH Act and other state and federal privacy and security regulations have required us to implement changes in our programs and systems to maintain compliance and may in the future result in significant expenditures due to necessary systems changes, the development of new administrative processes and the effects of potential noncompliance by our business associates. In addition to obligations on the part of the Company's insurance subsidiaries, Inspire serves as a business associate of the non-affiliated insurance companies with which it does business. Inspire's relationship with these non-affiliated insurance companies has added complexity to the Company's privacy compliance obligations. Failure to comply could result in regulatory fines and civil lawsuits. Knowing and intentional violations of these rules may also result in federal criminal penalties.

Failure to comply with the terms of the regulatory settlement agreement arising out of the multi-state market conduct examination of our principal insurance subsidiaries could have a material adverse effect on our financial condition and results of operations.

In March 2005, we received notification that the Market Analysis Working Group of the NAIC had chosen the states of Washington and Alaska to lead a multi-state market conduct examination of our principal insurance subsidiaries, MEGA, Mid-West and Chesapeake (the Insurance Companies). On May 29, 2008, the Insurance Companies entered into a regulatory settlement agreement (RSA) with the states of Washington and Alaska, as lead regulators, and three other states (collectively, the Monitoring Regulators). Thereafter, all states and the District of Columbia, Puerto Rico and Guam signed the RSA (other than Massachusetts and Delaware), which became effective on August 15, 2008. In connection with the RSA, the Insurance Companies paid a penalty of

Table of Contents

\$20 million. The RSA includes standards for performance measurement for 13 different required actions which were required to be implemented on or before December 31, 2009. The Insurance Companies filed the last of the semi-annual reports required by the RSA on February 15, 2010 and have taken actions to meet all the standards of the RSA on or before the due date. In 2010, the Insurance Companies furnished information responsive to requests by the Monitoring Regulators and responded to comments by the Monitoring Regulators. In the first quarter of 2011, the Monitoring Regulators initiated a re-examination to assess the Insurance Companies' performance with respect to RSA standards. Field work for the re-examination was completed in July 2011, the Company received a draft report regarding the re-examination from the Monitoring Regulators in October 2011 and the Company responded to the draft report in November 2011 and requested a hearing which is currently scheduled to occur in April 2012. If the re-examination is unfavorable, the Insurance Companies are subject to additional penalties of up to \$10 million. See Note 16 of Notes to Consolidated Financial Statements.

The Insurance Companies have periodically been the subject of other market conduct examinations conducted by state insurance departments. As reported in Note 16 of Notes to Consolidated Financial Statements, such examinations have included the market conduct examination of MEGA, Mid-West and Chesapeake by the Massachusetts Division of Insurance, resulting in a 2006 regulatory settlement agreement, and subsequent re-examination of certain key provisions of the regulatory settlement agreement commencing in January 2009, which was settled on August 26, 2009.

The Insurance Companies are subject to various other pending market conduct and other regulatory examinations, inquiries or proceedings arising in the ordinary course of business. State insurance regulatory agencies have authority to levy significant fines and penalties and require remedial action resulting from findings made during the course of such matters. Market conduct or other regulatory examinations, inquiries or proceedings could result in, among other things, changes in business practices that require the Company to incur substantial costs. Such results, singly or in combination, could injure our reputation, cause negative publicity, adversely affect our debt and financial strength ratings, place us at a competitive disadvantage in marketing or administering our products or impair our ability to sell or retain insurance policies, thereby adversely affecting our business, and potentially materially adversely affecting the results of operations in a period, depending on the results of operations for the particular period. Determination by regulatory authorities that we have engaged in improper conduct could also adversely affect our defense of various lawsuits.

We may lose business to competitors

We compete, and will continue to compete, for customers with many other companies, including insurance companies, insurance agencies and other financial services companies. Our competitors may offer a broader array of products than we do, have a greater diversity of distribution resources, have better brand recognition, have more competitive pricing and have lower cost structures. Some may also have greater financial resources with which to compete. With respect to our Commercial Health division, other insurers may have higher financial strength or claims paying ratings, or may be able to obtain more favorable financial arrangements from healthcare providers that are not available to us, which may make their health benefit plan offerings more attractive than our own. Other companies enter and exit the markets in which we operate, thereby increasing competition at times when there are new entrants. For example, we currently believe that Chesapeake offers one of the largest portfolios of individual supplemental products in the market. However, as a result of the Health Care Reform Legislation, we expect the supplemental insurance business to become a greater area of focus for other insurance carriers. Competitors in the supplemental market may include insurance carriers who have substantially greater revenues, capital resources or product and geographic market coverage. Entry into the supplemental market, or expansion of existing supplemental business, by such competitors could adversely affect our ability to successfully market supplemental products on a competitive basis and decrease revenues arising from the sale of supplemental products.

Table of Contents

Failure to recruit and retain agents could prevent us from competing successfully and could have a material adverse effect on our financial condition and results of operations.

We compete not only for the business of customers, but also for agents and distribution relationships with other distributors and insurance companies. We distribute our products as well as the products of non-affiliated insurance companies through independent agents contracted with Insphere. Insphere's business is highly competitive and there are many insurance agencies, brokers and intermediaries who actively compete with us. We also compete with insurance companies that sell their products directly to customers and do not use or pay commissions to third-party agents or brokers. In addition, the Internet continues to be a source for direct placement of business and creates competition for Insphere. We compete for productive agents with other distributors based on a number of factors, including compensation structure, level of training and support services and product offerings. It can be difficult to successfully compete for agents with companies that have greater revenues, capital resources, product and geographic market coverage or name recognition.

The Health Care Reform Legislation may adversely affect Insphere's ability to recruit and retain agents. As a result of certain changes arising from this legislation, including the 80% minimum medical loss ratio requirement, many of the carriers with which Insphere does business, including the Company's insurance subsidiaries, have reduced commissions and overrides. In the fourth quarter of 2010, Insphere received notice from a number of its health carriers that compensation levels in 2011 would be significantly lower than 2010 levels. As a result, commission levels to the Insphere distribution force have been reduced, which could potentially make it more difficult for Insphere to recruit agents and/or retain agents who are unable to earn sufficient income at the reduced commission levels.

Insphere's business model requires near term growth in the number of productive selling agents within its sales force and the retention of these agents. Any inability by Insphere to recruit, retain and expand the number of productive insurance agents within its sales force could adversely affect Insphere's business prospects and could have a material adverse effect on our financial condition and results of operations.

Changes in our relationship with membership associations, or changes in association product benefits, could have a material adverse effect on our financial condition and results of operations.

Historically, a substantial portion of the products offered by our insurance subsidiaries were issued to members of independent membership associations that act as the master policyholder for such products. The associations provide their members with access to a number of benefits and products, including health insurance underwritten by the HealthMarkets insurance subsidiaries. Subject to applicable state law, individuals generally may not obtain insurance under an association's master policy unless they are also members of the association. In the limited number of states where the Company's insurance subsidiaries currently continue to offer its health benefit plans, these plans are now offered to the individual market directly and not through the associations. In addition, Insphere maintains agreements with independent membership associations - AAS and AFS - pursuant to which Insphere's agents act as field service representatives for the associations. These agreements provide Insphere with the exclusive right to distribute association products for AAS and AFS. In this capacity, Insphere's agents enroll new association members and provide membership retention services. Insphere receives compensation from the associations, including fees associated with enrollment, member retention services, marketing and administrative services.

An adverse change in our relationship with these associations, including but not limited to a termination of our agreements with these associations, could be fundamentally disruptive to our in-force block of health benefit plan business issued to members of independent membership associations and could result in the termination or non-renewal of some or all of this business. Such a change could also adversely affect Insphere's efforts to market association products. Changes in the nature of the association products offered, including benefits, could also adversely affect Insphere's business.

Table of Contents

Negative publicity regarding our business practices and about the health insurance industry in general may harm our business and could have a material adverse effect on our financial condition and results of operations.

The health and life insurance industry and related products and services we provide attracts negative publicity from consumer advocate groups and the media. Negative publicity regarding the industry generally or our Company in particular may result in increased regulation and legislative scrutiny as well as increased litigation, which may further increase our costs of doing business and adversely affect our profitability by impeding our ability to market our products and services, requiring us to change our products or services or increasing the regulatory burdens under which we operate. Certain of the matters referred to in Note 16 of Notes to Consolidated Financial Statements, in particular the litigation filed by the City Attorney for Los Angeles on behalf of the State of California, the multi-state market conduct examination of our insurance subsidiaries led by the states of Washington and Alaska, the litigation filed by the Massachusetts Attorney General on behalf of the Commonwealth of Massachusetts and the market conduct examination of our insurance subsidiaries by the Massachusetts Division of Insurance, and the subsequent settlements of the multi-state market conduct examination and Massachusetts matters, generated significantly adverse publicity for the Company. Matters of this nature in the future could result in the loss of reputation and business for the Company and could have a material adverse effect on our financial condition and results of operations.

Our failure to secure and enhance cost-effective healthcare provider network contracts may result in a loss of insureds and/or higher medical costs and could have a material adverse effect on our financial condition and results of operations.

Our results of operations and competitive position could be adversely affected by our inability to enter into or maintain satisfactory relationships with networks of hospitals, physicians, dentists, pharmacies and other healthcare providers. The failure to secure cost-effective healthcare provider network contracts, the inability to maintain rental access to health care provider networks, or the refusal of health care providers to honor the discounts obtained through such networks, may result in a loss of insureds or higher medical costs. In addition, the inability to contract with provider networks, the inability to terminate contracts with existing provider networks and enter into arrangements with new provider networks to serve the same market, and/or the inability of providers to provide adequate care, could have a material adverse effect on our financial condition and results of operations.

HealthMarkets' inability to obtain funds from its insurance subsidiaries may cause it to experience reduced cash flow, which could affect the Company's ability to pay its obligations to creditors as they become due.

We are a holding company, and our principal assets are investments in separate operating subsidiaries, including our regulated insurance subsidiaries. Our ability to fund our cash requirements is largely dependent upon our ability to access cash from our subsidiaries through the payment of dividends. Our insurance subsidiaries are subject to regulations that limit their ability to transfer funds to us. If we are unable to obtain funds from our insurance subsidiaries, we will experience reduced cash flow, which could affect our ability to pay our obligations to creditors as they become due.

Failure to accommodate redemption requests by agents participating in the HealthMarkets, Inc. InVest Stock Ownership Plan could result in dissatisfaction and attrition among our contracted independent agents.

Historically, we have generally accommodated requests to purchase Class A-2 shares upon the withdrawal of a participant from the HealthMarkets, Inc. InVest Stock Ownership Plan, but we are under no obligation to do so. Any repurchase of shares requires the Company's consent, which may be withheld in our sole discretion. The ability to accommodate redemption requests is subject to a variety of factors, including the number of requests received and the Company's capital position. The volume of redemption requests generally has been low. If the number of redemption requests increases as a result of an event that is perceived by agents to have a negative

Table of Contents

effect on the Company's financial condition or operations (e.g. adverse publicity regarding the health insurance industry in general or our business specifically), the number of redemption requests could increase and the Company may elect not to accommodate such requests, which could result in dissatisfaction and substantial attrition among the agents within the Insphere distribution force as well as litigation risk.

Unfavorable economic conditions could adversely affect our business.

General economic, financial market and political conditions could have a material adverse effect on our financial condition and results of operations. Concerns over inflation, energy costs, geopolitical issues, the availability and cost of credit, the global mortgage market, a declining global real estate market, high unemployment, and the loss of consumer confidence and a reduction in consumer spending have contributed to increased volatility and diminished expectations for the economy and the markets going forward. These market conditions expose us to a number of risks, including risks associated with the potential financial instability of our customers. If our customer base experiences cash flow problems and other financial difficulties, it could, in turn, adversely impact the sale of the Company's insurance products and Insphere's distribution of third party products. For example, customers may modify, delay or cancel plans to purchase products, or may choose to reduce their level of coverage. In addition, if our customers experience financial difficulties, they may not be able to pay, or may delay payment of, premiums owed for insurance products. Further, our customers or potential customers may force us to compete more vigorously on factors such as price and service to retain or obtain their business. A significant decline in the sale of our products and the inability of current and/or potential customers to pay their premiums as a result of unfavorable economic conditions may adversely affect our business, including our revenues, profitability and cash flow. In addition, general inflationary pressures may affect the costs of health care, increasing the costs of paying claims.

In addition, we are subject to extensive laws and regulations that are administered and enforced by a number of different governmental authorities, including, but not limited to, state insurance regulators, the U.S. Securities and Exchange Commission and state attorneys general. In light of the difficult economic conditions, some of these authorities have adopted, or are considering the adoption of enhanced or new regulatory requirements intended to prevent future crises or to otherwise assure the stability of institutions under their supervision. These authorities may also seek to exercise their supervisory or enforcement authority in new or more robust ways. All of these possibilities, if they occurred, could affect the way we conduct our business and manage our capital, either of which in turn could have a material adverse effect on our financial condition and results of operations.

The value of our investments is influenced by varying economic and market conditions and a decrease in value could have an adverse effect on our financial condition and results of operations and liquidity.

Our investment portfolio is comprised of short term investments and investments classified as securities available for sale. The fair value of our investment portfolio was \$1.1 billion and represented approximately 62.9% of our total consolidated assets at December 31, 2011. Available for sale securities are carried at fair value, and the unrealized gains or losses are included in accumulated other comprehensive loss as a separate component of shareholders' equity, unless the decline in value is deemed to be other than temporary. For our available for sale investments, if a decline in value is deemed to be other than temporary, the security is deemed to be other than temporarily impaired (OTTI) and it is written down to fair value. OTTI losses attributed to credit loss are recorded in earnings while OTTI losses attributed to other factors are recorded in Accumulated other comprehensive income (loss) and have no effect on earnings. In accordance with applicable accounting standards, we review our investment securities to determine if declines in fair value below cost are other than temporary. This review is subjective and requires a high degree of judgment. We conduct this review on a quarterly basis (or more frequently if certain indicators arise), using both quantitative and qualitative factors, to determine whether a decline in value is other than temporary. In its review, management considers the following indicators of impairment: fair value significantly below cost; decline in fair value attributable to specific adverse conditions affecting a particular investment; decline in fair value attributable to specific conditions, such as conditions in an industry or in a geographic area; decline in fair value for an extended period of time;

Table of Contents

downgrades by rating agencies from investment grade to non-investment grade; financial condition deterioration of the issuer and situations where dividends have been reduced or eliminated or scheduled interest payments have not been made.

The economic environment and potential volatility of the securities markets increase the difficulty of assessing investment impairment and the same influences tend to increase the risk of potential impairment of these assets. During the years ended December 31, 2011 and 2010, we recorded \$0 and \$765,000, respectively, in charges for other than temporary impairment of securities. Given the potential for volatile market conditions and the significant judgments involved, there is continuing risk that material declines in fair value may occur and material other than temporary impairments may result in realized losses in future periods which could have a material adverse effect on our financial condition and results of operations.

Adverse securities and credit market conditions could have a material adverse affect on our liquidity or our ability to obtain credit on acceptable terms.

The securities and credit markets from time to time have experienced extreme volatility and disruption. In some cases, the markets have exerted downward pressure on the availability of liquidity and credit capacity for certain issuers. We need liquidity to make payments for benefits, claims and commissions and pay operating expenses. Our primary sources of cash on a consolidated basis have been premium revenue from policies issued, investment income, third-party commission revenue, and fees and other income. In the event we need access to additional capital to pay our operating expenses, pay capital expenditures or fund acquisitions, our ability to obtain such capital may be limited and the cost of any such capital may be significant. Our access to additional financing will depend on a variety of factors such as market conditions, the general availability of credit, the overall availability of credit to our industry, our credit ratings and credit capacity, as well as the possibility that customers or lenders could develop a negative perception of our long- or short-term financial prospects. Similarly, our access to funds may be impaired if regulatory authorities or rating agencies take negative actions against us. If a combination of these factors were to occur, our internal sources of liquidity may prove to be insufficient, and, in such case, we may not be able to successfully obtain additional financing on favorable terms.

Failure of our insurance subsidiaries to maintain their current insurance ratings could have a material adverse effect on our financial condition and results of operations.

Our principal insurance subsidiaries are currently rated by A.M. Best. These ratings are subject to periodic review by the ratings agencies and there can be no assurances that we will be able to maintain these current ratings. A downward adjustment in rating by A.M. Best of our insurance subsidiaries could have a material adverse effect on our financial condition and results of operations. If our ratings are lowered from their current levels, our competitive position could be materially adversely affected and it could be more difficult for us to market our products. Rating agencies may take action to lower our ratings in the future due to, among other things, perceived concerns about our liquidity or solvency, the competitive environment in the insurance industry, which may adversely affect our revenues, the inherent uncertainty in determining reserves for future claims, which may cause us to increase our reserves for claims, the outcome of pending litigation and regulatory investigations, which may adversely affect our financial position and reputation and possible changes in the methodology or criteria applied by the rating agencies. In addition, rating agencies have come under recent scrutiny over their ratings practices and could, as a result, become more conservative in their methodology and criteria, which could adversely affect our ratings. Finally, rating agencies or regulators could increase capital requirements for the Company or its subsidiaries which in turn, could negatively affect our financial position as well. In light of the Company's decision to discontinue marketing its own health benefit plans in all but a limited number of states in which Insphere does not currently have access to third-party insurance products, the Company believes that the importance of the A.M. Best rating, as compared to previous periods when the Company widely marketed its own health benefits plans, has significantly diminished.

Table of Contents

We may not have enough statutory capital and surplus to continue to write business.

Our continued ability to write business is dependent on maintaining adequate levels of statutory capital and surplus to support the policies we write. Our new business writing typically results in net losses on a statutory basis during the early years of a policy. The resulting reduction in statutory surplus, or surplus strain, limits our ability to seek new business due to statutory restrictions on premium to surplus ratios and statutory surplus requirements. New business opportunities may also require increased levels of statutory capital and surplus. If we cannot generate sufficient statutory surplus to maintain minimum statutory requirements through increased statutory profitability, reinsurance or other capital generating alternatives, we will be limited in our ability to realize additional premium revenue from new business writing, which could have a material adverse effect on our financial condition and results of operations or, in the event that our statutory surplus is not sufficient to meet minimum premium to surplus and risk-based capital ratios in any state, we could be prohibited from writing new policies in such state.

Failure to accurately estimate medical claims and healthcare costs may have a significant impact on our financial condition and results of operations.

If we are unable to accurately estimate medical claims and control healthcare costs, our results of operations may be materially and adversely affected. We estimate the cost of future medical claims and other expenses using actuarial methods based upon historical data, medical inflation, product mix, seasonality, utilization of healthcare services and other relevant factors. We establish premiums based on these methods. The premiums we charge our customers generally are fixed for six-month or one-year periods, and costs we incur in excess of our medical claim projections generally are not recovered in the contract year through higher premiums.

Our reserves for current and future claims may be inadequate and any increase to such reserves could have a material adverse effect on our financial condition and results of operations.

We calculate and maintain reserves for current and future claims using assumptions about numerous variables, including our estimate of the probability of a policyholder making a claim, the severity and duration of such claim, the mortality rate of our policyholders, the persistency or renewal of our policies in force and the amount of interest we expect to earn from the investment of premiums. The adequacy of our reserves depends on the accuracy of our assumptions. The Company's estimates with respect to claims liability and related benefit expenses are subject to an extensive degree of judgment and we cannot be certain that our actual experience will not differ from the assumptions used in the establishment of reserves. Any variance from these assumptions could have a material adverse effect on our financial condition and results of operations.

Litigation or settlements thereof may result in financial losses or harm our reputation and may divert management resources.

Current and future litigation with private parties or governmental authorities may result in financial losses, harm our reputation and require the dedication of significant management resources. We are regularly involved in litigation. The litigation naming us as a defendant ordinarily involves our activities as an insurer. In recent years, many insurance companies, including us, have been named as defendants in class actions relating to market conduct or sales practices.

For our general claim litigation, we establish reserves based on experience to satisfy judgments and settlements in the normal course. Management expects that the ultimate liability, if any, with respect to general claim litigation, after consideration of the reserves maintained, will not be material to the consolidated financial condition of the Company. Nevertheless, given the inherent unpredictability of litigation, it is possible that an adverse outcome in certain claim litigation involving punitive damages could, from time to time, have a material adverse effect on our consolidated results of operations in a period, depending on the results of our operations for the particular period.

Table of Contents

Given the expense and inherent risks and uncertainties of litigation, we regularly evaluate litigation matters pending against us, including those described in Note 16 of Notes to Consolidated Financial Statements, to determine if settlement of such matters would be in the best interests of the Company and its stockholders. The costs associated with any such settlement could be substantial and, in certain cases, could result in an earnings charge in any particular quarter in which we enter into a settlement agreement. Although we have recorded litigation reserves which represent our best estimate on probable losses, our recorded reserves might prove to be inadequate to cover an adverse result or settlement for extraordinary matters. Therefore, costs associated with the various litigation matters to which we are subject and any earnings charge recorded in connection with a settlement agreement could have a material adverse effect on our consolidated results of operations in a period, depending on the results of our operations for the particular period.

Acquisitions, divestitures and other significant transactions may adversely affect our business.

We continue to evaluate the profitability of our existing businesses and operations. From time to time, we review potential acquisitions and divestitures in light of our core businesses and growth strategies. The success of any such acquisition or divestiture depends, in part, upon our ability to identify suitable buyers or sellers, negotiate favorable contract terms and, in many cases, obtain governmental approval. For acquisitions, success is also dependent upon efficiently integrating the acquired business into the Company's existing operations. For divestitures, in the event the structure of the transaction results in continuing obligations by the buyer to us or our customers, a buyer's inability to fulfill these obligations could lead to future financial loss on our part. In addition, any divestiture could result in significant asset impairment charges, including those related to goodwill and other intangible assets. In addition, potential acquisitions or divestitures present financial, managerial and operational challenges, including diversion of management attention from existing businesses, difficulty with integrating or separating personnel and financial and other systems, increased expenses, assumption of unknown liabilities, indemnities and potential disputes with the buyers or sellers.

Insphere Insurance Solutions is a relatively new business and its long-term success is uncertain.

The Company formed Insphere Insurance Solutions, Inc. in the second quarter of 2009 to serve as an insurance agency specializing in sales to small and middle-income markets. Insphere distributes life, health, long-term care and retirement insurance to these markets. The success of this new line of business depends on a number of factors, including, but not limited to, the ability of Insphere to maintain applicable licenses, recruit and retain productive agents, maintain and expand satisfactory relationships with insurance carriers and the implementation and maintenance of various information technology and administrative systems, platforms and processes necessary to successfully run the business. Like any business in a relatively early stage of development, the progress and success of Insphere entails substantial uncertainty. If the Company's attempt to develop the Insphere business does not progress as planned, the Company may be materially and adversely affected by, among other things, capital, investments, and operating expenses that have not led to the anticipated results.

A rapid reduction in the size of our in-force block of health benefits plans could result in a reduction in premium revenue and underwriting profits, which might not be replaced fully by premium revenue and underwriting profits associated with our supplemental insurance product offerings and commission revenue generated from Insphere distribution, and cause the Company to impair its goodwill and intangible assets.

In 2010, the Company discontinued the sale of its scheduled benefit health insurance products and discontinued marketing all health benefit plans underwritten by its insurance subsidiaries, in all but a limited number of states in which Insphere does not have access to third-party health insurance products. These actions reflect a number of factors, including (1) the Company's evaluation of National Health Care Reform Legislation which, among other things, requires a minimum medical loss ratio of 80% for the individual and small group markets beginning in 2011 and eliminates most annual caps on benefits - an important feature of our scheduled benefit products; (2) the Company's decision to focus on business opportunities that allow us to maximize the

Table of Contents

value of the Insphere independent agent sales force, with particular focus on the sale of third-party health insurance products underwritten by non-affiliated insurance companies and supplemental insurance products underwritten by the Company's insurance subsidiaries (which are generally not subject to the requirements of the Health Care Reform Legislation); and (3) the fact that in the states where third party health insurance plans distributed by Insphere have been introduced, they have, to a great extent, replaced the sale of the Company's own health benefit plan offerings.

The Company continues to maintain a significant in-force block of health benefit plans, and to underwrite and distribute its own health benefit plans in a limited number of states. We expect that maintenance of the Company's in-force block of health benefit plans, at current levels, will present significant challenges resulting from, among other things, competitive pressure due to the shift in our distribution focus toward third-party product sales, and changes resulting from Health Care Reform Legislation. For non-grandfathered plans, these changes include, but are not limited to, the obligation to add mandated essential benefits, which is expected to significantly increase costs; limitations on the ability to vary premium based on assessment of underlying risk (including elimination of pre-existing condition exclusions and health status rating adjustments); and the creation of health insurance exchanges with standardized plans and potential guarantee issue of coverage for the individual and small group markets, which may be an attractive option for our existing customers and cause them to cancel their coverage with us. The Company evaluates on an ongoing basis the impact of the Health Care Reform Legislation on its in-force block of health benefit plans.

We expect the size of our in-force block of health benefit plans to diminish over time and, as a result, we anticipate declines in premium revenue and underwriting profits associated with our in-force block. We do not expect these earnings to be replaced fully by premium revenue and underwriting profits associated with our supplemental insurance product offerings, or by commission revenue generated from Insphere distribution, which will make it difficult to support administrative expenses at current levels. To better align expenses in light of dropping enrollment levels, the Company has been pursuing initiatives to significantly reduce administrative expenses, including but not limited to reductions in its workforce, consolidation of certain administrative functions and the reorganization of Insphere's field structure to make it more efficient, and we expect initiatives of this nature to continue in the future. However, if developments occur that accelerate the reduction of our in-force block, including concerted efforts by agents to replace this business or a decision by the Company to non-renew its existing health benefit plan business in one or more states subject to applicable state and federal requirements, we may be unable to reduce expenses in a manner that keeps pace with dropping enrollment levels, which could have a material adverse effect on our financial condition and results of operations. Additionally, any adverse impact could cause the Company to impair its goodwill and intangible assets.

Insphere faces risks related to its relationships with non-affiliated insurance carriers.

Insphere contracts with non-affiliated carriers to distribute products underwritten by such carriers. These contracts generally provide that either party may terminate the contract for convenience by providing the other party with a relatively short period of advance notice. In any particular market, carriers could terminate their contracts with us (or refuse to contract with us), demand lower commissions or take other actions, including litigation, which could adversely affect our business. We are also dependent on non-affiliated carriers to pay Insphere in a timely and accurate manner and to provide Insphere with data required to support the sale of third party products and to timely and accurately pay its agents. The failure by a non-affiliated carrier to provide Insphere with the data and support necessary for Insphere to sell the carrier's products and to pay its agents, resulting from a failure in data systems or otherwise, could materially and adversely affect Insphere's business. Our business is also vulnerable to a non-affiliated carrier's failure to administer underwritten business in an appropriate manner, which could lead to customer dissatisfaction and the lapse or cancellation of insurance policies for which Insphere receives commissions. Insphere could also be materially and adversely affected if a non-affiliated carrier with which it does business experiences a downgrade in its financial strength ratings which, for the affected carrier, could reduce Insphere's level of business and commissions.

Table of Contents

A failure of our information systems to provide timely and accurate information could have a material adverse effect on our financial condition and results of operations.

Information processing is critical to our business, and a failure of our information systems to provide timely and accurate information could have a material adverse effect on our financial condition and results of operations. The failure to maintain an effective and efficient information system or disruptions in our information system could cause disruptions in our business operations, including (a) failure to comply with prompt pay laws; (b) loss of existing insureds; (c) difficulty in attracting new insureds; (d) disputes with insureds, providers and agents; (e) regulatory problems; (f) increases in administrative expenses; and (g) other adverse consequences.

Our reliance on outsourcing arrangements subjects us to risk and may disrupt or adversely affect our operations.

Historically, we have maintained an administrative center with underwriting, claims management and administrative capabilities performed in-house. Over the last several years, we have outsourced many of these functions, including new business processing, provider service calls and a larger portion of the claims processing functions, to contracted third parties, including parties who may perform these functions offshore. We evaluate opportunities to subcontract additional services of this nature on an ongoing basis and may outsource additional functions in the future. The Company retains ultimate responsibility for ensuring that these functions are performed in a timely and appropriate manner. Dependence on third parties for these services may make our operations vulnerable to the third party's failure to perform as agreed. If these third parties fail to satisfy their obligations to us, including obligations with respect to the security and confidentiality of information and data of the Company and/or its customers, our operations may be adversely affected. Reliance on third parties also makes us vulnerable to changes in the vendors business, financial condition and other matters outside of our control. The failure to adequately monitor and regulate the performance of our third party vendors could subject us to additional risk. Violations of laws or regulations by third party vendors could increase our exposure to liability or otherwise increase the costs associated with the operation of our business. Some of our outsourced services are being performed offshore, which could expose us to risks inherent in conducting business outside of the United States, including international economic and political conditions and additional costs associated with complying with foreign laws. If an outsourced relationship is terminated, we may not be able to find a replacement in a timely manner or on acceptable financial terms, and may incur significant costs in connection with the transition to a new vendor.

Natural disasters could severely damage or interrupt our systems and operations and result in an adverse effect on our business.

Natural disasters such as fire, flood, earthquake, tornado, power loss, virus, telecommunications failure, break-in or similar event could severely damage or interrupt our systems and operations, result in loss of data, and/or delay or impair our ability to service our customers. We have in place a disaster recovery plan which is intended to provide us with the ability to maintain our operations in the event of a natural disaster. However, there can be no assurance that such adverse effects will not occur in the event of a disaster. Any such disaster or similar event could have a material adverse effect on our financial condition and results of operations.

If we are unable to retain key executives or appropriately manage succession, our business could be adversely affected.

We have experienced high turnover in our senior management team in recent years. Although we have employment arrangements in place with our key executives, these do not guarantee that the services of these executives will continue to be available to us, and we would be adversely affected if we fail to adequately plan for future turnover of our senior management team.

Table of Contents**Item 1B. Unresolved Staff Comments**

None

Item 2. Properties

We currently own our executive offices located at 9151 Boulevard 26, North Richland Hills, Texas 76180-5605 comprising in the aggregate approximately 281,000 square feet of office space.

In addition, we lease office space at various locations in 36 states for our Insphere agent field offices comprising in the aggregate approximately 214,000 square feet.

Item 3. Legal Proceedings

See Note 16 of Notes to Consolidated Financial Statements, the terms of which are incorporated by reference herein.

Item 4. Reserved

None

PART II**Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

Shares of the Company's Class A-1 and Class A-2 common stock are not listed for trading on the New York Stock Exchange or any other exchange and are not readily tradable or salable in any public market. As of February 29, 2012, there were approximately 87 holders of record of Class A-1 common stock and 939 holders of record of Class A-2 common stock.

Effective February 25, 2010, the Board of Directors of HealthMarkets, Inc. declared a special dividend in the amount of \$3.94 per share for Class A-1 and Class A-2 common stock to holders of record as of the close of business on March 1, 2010, payable on March 9, 2010. In connection with the special cash dividend, the Company issued dividends to stockholders in the aggregate amount of \$119.5 million.

Set forth below is a summary of the Company's sale of shares of HealthMarkets, Inc. Class A-1 common stock during 2011, 2010, and 2009:

	Shares Issued (shares)	2011 Consideration Received (\$)	Avg Per Share (\$)
Sale of shares to Executive Officers	7,850	72,613	9.25
Sale to employee participants in the InVest Stock Ownership Plan	89,635	840,799	9.38
Issuance of unvested restricted shares to Company Officers			
	97,485	913,412	9.37

Table of Contents

	2010		
	Shares Issued (shares)	Consideration Received (\$)	Avg Per Share (\$)
Sale of shares to Executive Officers	76,140	558,868	7.34
Sale to employee participants in the InVest Stock Ownership Plan	190,955	1,888,782	9.89
Issuance of unvested restricted shares to Company Officers	686,547		
	953,642	2,447,650	2.57
	2009		
	Shares Issued (shares)	Consideration Received (\$)	Avg Per Share (\$)
Sale of shares to Executive Officers	5,263	99,997	19.00
Issuance of unvested restricted shares to Company Officers	836,502		
	841,765	99,997	0.12

Such sale of securities was made in reliance upon the exemption from registration provided by Section 4(2) of the Securities Act of 1933, as amended (and/or Regulation D promulgated there under) for transactions by an issuer not involving a public offering. The proceeds of such sale were used for general corporate purposes.

Issuer Purchases of Equity Securities

Set forth below is a summary of the Company's purchases of shares of HealthMarkets, Inc. Class A-1 and A-2 common stock during each of the months in the twelve-month period ended December 31, 2011:

Period	Issuer Purchase of Equity Securities Class A-1			
	Total Number of Shares Purchased(1)	Average Price Paid per Share (\$)	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares that may yet be Purchased Under the Plan or Program
01/1/11-01/31/11				
02/1/11-02/28/11				
03/1/11-03/31/11	81,130	9.25		
04/1/11-04/30/11	42	9.25		
05/1/11-05/31/11	58,949	9.35		
06/1/11-06/30/11	25,392	9.35		
07/1/11-07/31/11				
08/1/11-08/31/11	7,978	9.37		
09/1/11-09/30/11	2,645	9.37		
10/1/11-10/31/11	4,292	9.37		
11/1/11-11/30/11	206,920	9.58		
12/1/11-12/31/11	7,264	9.58		

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Totals	394,612	9.46
---------------	---------	------

- (1) The number of shares purchased other than through a publicly announced plan or program includes 94,432 Class A-1 shares purchased from the ISOP and 300,180 Class A-1 shares purchased from current or former employees of the Company. These shares were reflected as treasury shares on the Company's Consolidated Balance Sheet at the time of purchase.

Table of Contents

Period	Issuer Purchase of Equity Securities Class A-2			Maximum Number of Shares that may yet be Purchased Under the Plan or Program
	Total Number of Shares Purchased(1)	Average Price Paid per Share (\$)	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	
01/1/11-01/31/11				
02/1/11-02/28/11				
03/1/11-03/31/11	201,170	9.25		
04/1/11-04/30/11	50,784	9.25		
05/1/11-05/31/11	87,498	9.35		
06/1/11-06/30/11	23,903	9.35		
07/1/11-07/31/11	23,211	9.35		
08/1/11-08/31/11	122,418	9.37		
09/1/11-09/30/11	25,438	9.37		
10/1/11-10/31/11	59,459	9.33		
11/1/11-11/30/11	73,603	9.58		
12/1/11-12/31/11	65,968	9.58		
Totals	733,452	9.37		

(1) The number of shares purchased other than through a publicly announced plan or program includes 708,317 Class A-2 shares purchased from ISOP and 25,135 Class A-2 shares purchased from former participants in the ISOP. These shares were reflected as treasury shares on the Company's Consolidated Balance Sheet at the time of the purchase.

Table of Contents**Item 6. Selected Financial Data**

The following selected consolidated financial data as of and for each of the five years in the year ended December 31, 2011 has been derived from the audited consolidated financial statements of the Company. The following data should be read in conjunction with the consolidated financial statements and the notes thereto and *Management's Discussion and Analysis of Financial Condition and Results of Operations* included herein.

	For the Year Ended December 31,				
	2011	2010	2009	2008	2007
	(In thousands, except per share amounts and operating ratios)				
Income Statement Data:					
Revenues from continuing operations	\$ 665,197	\$ 861,653	\$ 1,083,397	\$ 1,424,965	\$ 1,595,509
Income (loss) from continuing operations before income taxes	18,710	82,027	29,238	(85,380)	119,053
Income (loss) from continuing operations	10,668	50,131	17,562	(53,671)	69,370
Income from discontinued operations	79	66	162	216	789
Net income (loss)	\$ 10,747	\$ 50,197	\$ 17,724	\$ (53,455)	\$ 70,159
Per Share Data:					
Earnings (loss) per share from continuing operations:					
Basic earnings (loss) per share	\$ 0.35	\$ 1.69	\$ 0.59	\$ (1.78)	\$ 2.28
Diluted earnings (loss) per share	\$ 0.34	\$ 1.64	\$ 0.58	\$ (1.78)	\$ 2.21
Earnings per share from discontinued operations:					
Basic earnings per share	\$ 0.00	\$ 0.00	\$ 0.01	\$ 0.01	\$ 0.03
Diluted earnings per share	\$ 0.00	\$ 0.00	\$ 0.01	\$ 0.01	\$ 0.03
Earnings (loss) per share:					
Basic earnings (loss) per share	\$ 0.35	\$ 1.69	\$ 0.60	\$ (1.77)	\$ 2.31
Diluted earnings (loss) per share	\$ 0.34	\$ 1.64	\$ 0.59	\$ (1.77)	\$ 2.24
Operating Ratios:					
Health Ratios:					
Loss ratio	66%	50%	60%	65%	57%
Expense ratio	19	23	34	36	38
Combined health ratio	85%	73%	94%	101%	95%
Balance Sheet Data:					
Total investments, cash and cash equivalents	\$ 1,071,913	\$ 1,065,302	\$ 1,155,247	\$ 1,127,945	\$ 1,495,910
Total assets	1,676,718	1,719,651	1,871,498	1,916,713	2,155,582
Total policy liabilities	629,596	704,997	856,528	973,046	1,001,406
Total debt (excluding student loan credit facility)	553,420	553,420	481,070	481,070	481,070
Long term leases	11,431	11,912	9,678	10,428	17,141
Student loan credit facility	60,050	68,650	77,350	86,050	97,400
Stockholders' equity	273,822	235,128	262,199	197,925	306,260
Stockholders' equity per share	\$ 8.94	\$ 7.58	\$ 8.69	\$ 6.68	\$ 10.03
Cash dividends per share	\$	\$ 3.94	\$	\$	\$ 10.51

Loss ratio. The loss ratio is defined as benefits, claims and settlement expenses as a percentage of earned premiums (excludes former Life Insurance Division).

Expense ratio. The expense ratio is defined as underwriting, acquisition and insurance expenses as a percentage of earned premiums (excludes former Life Insurance Division).

Table of Contents

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with HealthMarkets' consolidated financial statements and the related notes included elsewhere in this Form 10-K. This discussion contains certain statements which may be considered forward-looking. Actual results and the timing of events may differ significantly from those expressed or implied in such forward-looking statements due to a number of factors, including those set forth in the section entitled "Risk Factors" and elsewhere in this Form 10-K.

Additionally, the Company may also disclose financial information on a non-GAAP basis when management uses this information and believes this information will be valuable to investors in measuring the quality of our financial performance, identifying trends in our results and providing more meaningful period-to-period comparisons.

Business Summary

HealthMarkets, Inc., a Delaware corporation incorporated in 1984, is a holding company, the principal asset of which is its investment in its wholly owned subsidiary, HealthMarkets, LLC. HealthMarkets, LLC's principal assets are its investments in its separate operating subsidiaries, including its regulated insurance subsidiaries. HealthMarkets conducts its insurance underwriting businesses through its indirect wholly owned insurance company subsidiaries, The MEGA Life and Health Insurance Company ("MEGA"), Mid-West National Life Insurance Company of Tennessee ("Mid-West") and The Chesapeake Life Insurance Company ("Chesapeake"), and conducts its insurance distribution business through its indirect insurance agency subsidiary, Insphere Insurance Solutions, Inc. ("Insphere")

Through our insurance subsidiaries, we issue primarily health insurance policies, covering individuals, families, the self-employed and small businesses, and supplemental products. MEGA is an insurance company domiciled in Oklahoma and is licensed to issue health, life and annuity insurance policies in the District of Columbia and all states except New York. Mid-West is an insurance company domiciled in Texas and is licensed to issue health, life and annuity insurance policies in Puerto Rico, the District of Columbia, and all states except Maine, New Hampshire, New York and Vermont. Chesapeake is an insurance company domiciled in Oklahoma and is licensed to issue health and life insurance policies in the District of Columbia and all states except New Jersey, New York and Vermont.

The Company has recently experienced significant strategic changes, primarily in connection with the launch of its Insphere insurance agency in 2009 and the development of Insphere since that time. Insphere serves as an authorized insurance agency in 50 states and the District of Columbia, specializing in the distribution to the small business and middle-income market. Insphere distributes life, health, long-term care and retirement insurance through a portfolio of products from nationally recognized insurance carriers. As of December 31, 2011, Insphere had offices in 36 states with approximately 2,900 independent agents, of which approximately 1,800 agents on average write health insurance applications each month. Insphere distributes products underwritten by the Company's insurance subsidiaries, as well as non-affiliated insurance companies.

The Company is generally focused on business opportunities that allow us to maximize the value of the Insphere independent agent sales force, with particular focus on the sale of supplemental insurance products underwritten by the Company's insurance subsidiaries and third-party health insurance products underwritten by non-affiliated insurance companies. In 2010, we discontinued the sale of the Company's traditional scheduled benefit health insurance products and discontinued marketing all health benefit plans underwritten by our insurance subsidiaries in all but a limited number of states in which Insphere does not have access to third-party health insurance products. We believe that this shift better positions the Company for the future, particularly in light of changes resulting from the enactment, in March 2010, of the Patient Protection and Affordable Care Act and a reconciliation measure, the Health Care and Education Reconciliation Act of 2010 (collectively, the "Health Care Reform Legislation"). The Company continues to maintain a significant in-force block of health benefits plans and evaluates on an ongoing basis the impact of Health Care Reform Legislation on this block.

Table of Contents

The Company operates four business segments: the Commercial Health Division, Insphere, Corporate and Disposed Operations. Through our Commercial Health Division, we underwrite and administer a broad range of health and supplemental insurance products. Insphere includes net commission revenue, agent incentives, marketing costs and costs associated with the creation and development of Insphere. Corporate includes investment income not allocated to the other segments, realized gains or losses, interest expense on corporate debt, the Company's student loan business, general expenses relating to corporate operations and operations that do not constitute reportable operating segments. Disposed Operations includes the remaining run out of the Medicare Division and the Other Insurance Division, as well as the residual operations from the disposition of other businesses prior to 2009. (See Note 19 of Notes to Consolidated Financial Statements for financial information regarding our segments).

Results of Operations

The table below sets forth certain summary information about our consolidated operating results for each of the three most recent fiscal years:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Revenue:			
Health premiums	\$ 543,092	\$ 735,538	\$ 977,568
Life premiums and other considerations	1,565	1,913	2,381
	544,657	737,451	979,949
Investment income	28,028	42,246	43,166
Commissions and other income	83,570	76,906	62,401
Net impairment losses recognized in earnings		(765)	(4,504)
Realized gains, net	8,942	5,815	2,385
Total revenues	665,197	861,653	1,083,397
Benefits and Expenses:			
Benefits, claims, and settlement expenses	359,424	366,644	584,878
Underwriting, acquisition and insurance expenses	101,441	173,830	338,028
Other expenses	163,540	209,070	98,821
Interest expense	22,082	30,082	32,432
Total benefits and expenses	646,487	779,626	1,054,159
Income from continuing operations before income taxes	18,710	82,027	29,238
Federal income tax expense	8,042	31,896	11,676
Income from continuing operations	10,668	50,131	17,562
Income from discontinued operations (net of income tax)	79	66	162
Net income	\$ 10,747	\$ 50,197	\$ 17,724

Revenue

The majority of our 2011 revenue was earned on health premiums derived from our inforce block of our indemnity and preferred provider organization (PPO) policies in our Commercial Health Division. Premiums on health insurance contracts are recognized as earned over the period of coverage on a pro rata basis. We also earned revenue on premiums from traditional life insurance policies, which are recognized as revenue when due. The decrease in premium reflects the change in the Company's strategic focus, in connection with the launch of Insphere, on selling products underwritten by third-party carriers. The Company currently markets its health benefit plans in only a limited number of states in which Insphere does not have access to third-party health insurance products. The Company continues to offer supplemental insurance products underwritten by the Company's insurance subsidiaries.

Table of Contents

Effective in 2011, if the medical loss ratios of our fully insured health products(calculated in accordance with the Health Care Reform Legislation and implementing regulations) fall below certain targets, our insurance subsidiaries will be required to rebate ratable portions of their premiums annually. Rebate payments for 2011 are to be paid by August 1, 2012. As a result, the decrease in earned premium also reflects the recording of an accrual for the estimated medical loss ratio rebate. At December 31, 2011, the Company has accrued \$26.9 million for this medical loss ratio rebate.

Investment income includes investment income derived from our investment portfolio and interest received on student loans.

Commission and other income consists primarily of commission and bonus revenue generated from the sale of third-party insurance products, association memberships and ancillary services.

Benefits and Underwriting, Acquisition and Insurance Expenses

These expenses consist primarily of insurance claim expense and expenses associated with the underwriting and acquisition of insurance policies underwritten by the Company's insurance subsidiaries. Claims expense consists primarily of payments to physicians, hospitals and other healthcare providers under health policies, and includes an estimated amount for incurred but not reported and unpaid claims. Underwriting, acquisition and insurance expenses consist of marketing and direct expenses incurred across all insurance lines in connection with issuance, maintenance and administration of in-force insurance policies, including amortization of deferred policy acquisition costs, commissions paid to agents, administrative expenses and premium taxes. Benefits and underwriting, acquisition and insurance expenses have continued to decrease in tandem with the decrease in premiums. Additionally, beginning in 2008, the Company initiated certain general and administrative cost reduction programs. These cost reduction efforts are still ongoing. Beginning in 2010, the Company's focus has been on selling third-party products rather than the health benefit plans underwritten by its own insurance companies. As a result, the majority of our marketing costs have been incurred by Insphere. These marketing costs incurred by Insphere are recorded on the Company's consolidated statements of operations in Other Expenses.

Other Expenses

Other Expenses consists of costs incurred with our Insphere operations, general expenses relating to corporate operations and direct expenses incurred in connection with generating income from ancillary services and marketing services provided to the membership associations with which we maintain contracts. The Insphere expenses include agent compensation for the sale of third-party products, other agent incentives, employee compensation, lead costs, costs associated with our field offices and other expenses related to the continuing development of Insphere. Other expenses also include expenses incurred with the Company-matching feature of the Invest Stock Ownership Plan.

Business Segments

The following is a comparative discussion of results of operations for our business segments and divisions. Allocations of investment income and certain general expenses are based on a number of assumptions and estimates, and the reported operating results for our business segments would change if different allocation methods were applied. Certain assets are not individually identifiable by segment and, accordingly, have been allocated by formulas. Segment revenues include premiums and other policy charges and considerations, net investment income, commission revenue, fees and other income. Management does not allocate income taxes to segments. Transactions between reportable segments are accounted for under respective agreements, which provide for such transactions generally at cost.

Table of Contents

Revenue from continuing operations and income (loss) from continuing operations before federal income taxes (Operating income) for each of our business segments and divisions were as follows:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Revenue from continuing operations:			
Commercial Health Division	\$ 585,269	\$ 798,666	\$ 1,061,450
Insphere	73,723	46,170	1,192
Corporate	24,009	24,737	13,616
Intersegment Eliminations	(19,397)	(10,327)	(2,088)
Total revenues excluding disposed operations	663,604	859,246	1,074,170
Disposed Operations	1,593	2,407	9,227
Total revenue from continuing operations	\$ 665,197	\$ 861,653	\$ 1,083,397

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Income (loss) from continuing operations before federal income taxes:			
Commercial Health Division	\$ 101,928	\$ 236,771	\$ 117,498
Insphere	(53,694)	(81,335)	(11,902)
Corporate	(31,251)	(76,432)	(73,336)
Total operating income excluding disposed operations	16,983	79,004	32,260
Disposed Operations	1,727	3,023	(3,022)
Total income from continuing operations before federal income taxes	\$ 18,710	\$ 82,027	\$ 29,238

Assets by operating segment at December 31, 2011, 2010, and 2009 are set forth in the table below:

	2011	December 31,	
		2010	2009
	(In thousands)		
Assets:			
Commercial Health Division	\$ 404,033	\$ 490,088	\$ 731,594
Insphere	62,194	77,139	14,507
Corporate	830,253	769,105	734,040
Total assets excluding assets of Disposed Operations	1,296,480	1,336,332	1,480,141
Disposed Operations	380,238	383,319	391,357
Total assets	\$ 1,676,718	\$ 1,719,651	\$ 1,871,498

Disposed Operations assets at December 31, 2011, 2010 and 2009 primarily represent reinsurance recoverable of \$356.8 million, \$356.7 million and \$353.7 million, respectively, associated with the Company's former Life Insurance Division.

Commercial Health Division

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Through our Commercial Health Division, we issued a broad range of health insurance products for individuals, families, the self-employed and small businesses. Our plans are designed to accommodate individual needs and include basic hospital-medical expense plans, plans with preferred provider organization features, catastrophic hospital expense plans, as well as other supplemental types of coverage. Prior to 2010 we marketed

Table of Contents

these products to the self-employed and individual markets through independent agents contracted with our insurance subsidiaries. Beginning in 2010, these products were primarily marketed through independent agents contracted with Insphere.

Set forth below is certain summary financial and operating data for the Commercial Health Division for each of the three most recent fiscal years:

	For the Year Ended December 31,		
	2011	2010	2009
(Dollars in thousands)			
Revenues:			
Earned premium revenue	\$ 544,661	\$ 736,809	\$ 973,331
Investment income	13,999	21,579	26,427
Commission and other income	26,609	40,278	61,692
Total revenues	585,269	798,666	1,061,450
Expenses:			
Benefits, claims and settlement expenses	360,087	369,764	578,361
Underwriting, acquisition and insurance expenses	115,747	177,924	331,437
Other expenses	7,507	14,207	34,154
Total expenses	483,341	561,895	943,952
Operating income	\$ 101,928	\$ 236,771	\$ 117,498
<i>Other operating data:</i>			
Loss ratio	66.1%	50.2%	59.4%
Expense ratio	21.3%	24.1%	34.1%
Combined health ratio	87.4%	74.3%	93.5%
Operating margin	18.7%	32.1%	12.1%
Submitted annualized volume	\$ 58,910	\$ 59,008	\$ 321,918

Loss Ratio. The loss ratio is defined as benefits expense as a percentage of earned premium revenue.

Expense Ratio. The expense ratio is defined as underwriting, acquisition and insurance expenses as a percentage of earned premium revenue.

Operating Margin. Operating margin is defined as operating income as a percentage of earned premium revenue.

Submitted Annualized Volume. Submitted annualized premium volume in any period is the aggregate annualized premium amount associated with health insurance applications submitted by the Company's agents in such period for underwriting by the Company.

Year Ended December 31, 2011 versus December 31, 2010

The Commercial Health Division reported earned premium revenue of \$544.7 million in 2011 compared to \$736.8 million in 2010, a decrease of \$192.1 million or 26.1%, which is primarily due to a decrease in policies in force. Total policies in force decreased by 21.5% to approximately 117,000 during 2011 as compared to approximately 149,000 during 2010. The decrease in policies in force is primarily due to the Company's decision to discontinue the marketing of its health benefit plans in all but a limited number of states in which Insphere does not currently have access to third-party health insurance products. The Company continues to offer its supplemental products underwritten by Chesapeake and is focused on growing this line of business. However, the premium generated by the supplemental business has not been enough to offset the decline in premium associated with the Company's health benefit plans. The decrease in premium in 2011 also reflects the accrual of \$26.9 million for the medical loss ratio rebate.

Table of Contents

The Commercial Health Division reported operating income of \$101.9 million in 2011 compared to operating income of \$236.8 million in 2010, a decrease of \$134.9 million or 57.0%. The decrease in operating income during the current year period is generally attributable to an increase in the loss ratio as discussed more fully below, partially offset by a reduction in underwriting acquisition and insurance expenses.

During 2011 and 2010, the Company updated its loss reserve analysis to reflect more recent patterns of paid claims. The impact on the operating margin as a result of the update of its loss reserve analysis was larger in 2010 than in 2011. The 2010 favorable impact was \$40.8 million compared to the favorable impact of \$7.8 million for 2011. Additionally, the 2010 claim development also reflects the Company's refinement of a previously estimated claim liability, established in the fourth quarter of 2009, arising from a review of claim processing for state mandated benefits. As a result of this refinement, during 2010, the Company recognized a decrease in claim liabilities of \$19.6 million.

Underwriting, acquisition and insurance expense decreased by \$62.2 million, or 35.0% to \$115.7 million in 2011 from \$177.9 million in 2010. This decrease reflects the variable nature of commission expenses and premium taxes included in these amounts which generally vary in proportion to earned premium revenue. Additionally, the Company continues to decrease its administrative costs, which are being reflected as a decrease in the expense ratio. Other factors contributing to the decrease in underwriting, acquisition and insurance expenses include a decrease in the overall effective commission rate as a result of the decrease in new business. Generally, first year commission rates paid to agents are higher than renewal year commission rates. Additionally, with the formation of Insphere and the sale of third-party health insurance products underwritten by non-affiliated insurance carriers, the Commercial Health Division has significantly decreased the amount of marketing and acquisition costs.

Commission and other income and Other expenses both decreased in the current period compared to the prior year period. Commission and other income largely consists of fee and other income received for sales of association memberships prior to the formation of Insphere, for which Other expenses are incurred for bonuses and other compensation provided to the agents. Association memberships are generally sold with a health insurance policy and as the number of health insurance policies decrease, the income and expense will generally decrease.

Year Ended December 31, 2010 versus December 31, 2009

The Commercial Health Division reported earned premium revenue of \$736.8 million in 2010 compared to \$973.3 million in 2009, a decrease of \$236.5 million or 24%, which is due to a decrease in policies in force. Total policies in force decreased by 32% to approximately 149,000 during 2010 as compared to approximately 218,000 during 2009. The decrease in policies in force reflects an attrition rate that exceeds the pace of new sales, and is evident in the reduction in submitted annualized premium volume from \$321.9 million in 2009 to \$59.0 million in 2010. The decrease in policies in force is due in large part to the Company's decision to discontinue the marketing of its health benefit plans in all but a limited number of states in which Insphere does not currently have access to third-party health insurance products.

The Commercial Health Division reported operating income of \$236.8 million in 2010 compared to operating income of \$117.5 million in 2009, an increase of \$119.3 million or 102%. The increase in operating income during the current year period is generally attributable to a loss ratio reflecting better claims experience and a reduction in underwriting acquisition and insurance expenses.

The favorable claims development reflects an update to the completion factors used at the end of the third quarter of 2010 to reflect more recent patterns of claim payments. The favorable impact of the updated completion factors was \$30.6 million. The favorable claim development also reflects the Company's refinement of a previously estimated claim liability, established in the fourth quarter of 2009, arising from a review of claim processing for state mandated benefits. As a result of this refinement, during 2010, the Company recognized a decrease in claim liabilities of \$19.6 million. In the fourth quarter of 2010, the Company made additional refinements to its claim reserving process which reduced the claim reserve by approximately \$10.2 million.

Table of Contents

Underwriting, acquisition and insurance expense decreased by \$153.5 million, or 46% to \$177.9 million in 2010 from \$331.4 million in 2009. This decrease reflects the variable nature of commission expenses and premium taxes included in these amounts which generally vary in proportion to earned premium revenue and, in addition certain cost reduction programs initiated in the fourth quarter of 2008, which are being reflected as a decrease in the expense ratio. Other factors contributing to the decrease in underwriting, acquisition and insurance expenses include a decrease in the overall effective commission rate as a result of the decrease in new business. Generally, first year commission rates paid to agents are higher than renewal year commission rates. Additionally, with the formation of Insphere and the sale of third-party health insurance products underwritten by non-affiliated insurance carriers, the Commercial Health Division has significantly decreased the amount of marketing and acquisition costs.

Other income and other expenses both decreased in the current period compared to the prior year period. Other income largely consists of fee and other income received for sales of association memberships prior to the formation of Insphere, for which other expenses are incurred for bonuses and other compensation provided to the agents. Association memberships are generally sold with a health insurance policy and as the number of health insurance policies decrease, other income and other expense will generally decrease.

Insphere

During the second quarter of 2009, we formed Insphere, an authorized insurance agency in 50 states and the District of Columbia specializing in small business and middle-income market life, health, long-term care and retirement insurance. Insphere distributes products underwritten by our insurance subsidiaries, as well as non-affiliated insurance companies.

Set forth below is certain summary financial and operating data for Insphere for the twelve months ended December 31, for each of the three most recent years:

	For the Year Ended December 31,		
	2011	2010	2009
	(Dollars in thousands)		
Revenue:			
Commission revenue from non-affiliates	\$ 44,293	\$ 35,136	\$ 1,137
Commission revenue from affiliates	15,154	4,917	
Commission revenue from association memberships	12,112	4,498	
Investment income	1,024	442	
Other income	1,140	1,177	55
Total revenue	73,723	46,170	1,192
Expenses:			
Commission expenses	39,127	22,410	459
Agent incentives and leads	27,513	37,322	3,568
Other expenses	60,777	67,773	9,067
Total expenses	127,417	127,505	13,094
Operating loss	\$ (53,694)	\$ (81,335)	\$ (11,902)

Insphere generates revenue primarily from base commissions and override commissions received from insurance carriers whose policies are purchased through Insphere's independent agents. The commissions are typically based on a percentage of the premiums paid by the insured to the carrier. In some instances, Insphere also receives bonus payments for achieving certain sales volume thresholds. Insphere typically receives commission payments on a monthly basis for as long as a policy remains active. As a result, much of our revenue for a given financial reporting period relates to policies sold prior to the beginning of the period and is recurring in nature. Commission rates are dependent on a number of factors, including the type of insurance product and the particular insurance company underwriting the policy.

Table of Contents

The Company continues to evaluate new distribution opportunities and continues efforts to expand its portfolio and the size of its field force by developing additional marketing arrangements. We believe the implementation of these new opportunities, along with the current cost reduction program, will help mitigate future operating losses.

Year Ended December 31, 2011 versus December 31, 2010

For the years ended December 31, 2011 and 2010, the Company earned commission revenue of approximately \$71.6 and \$44.6 million, respectively. For 2011 and 2010, respectively, approximately 91% and 93% of commission revenue from non-affiliates was generated from four carriers.

Insphere did not begin writing business until the fourth quarter of 2009 and as a result the revenue for the 2011 is significantly greater than the comparable period in 2010. Partially offsetting Insphere's revenue growth in sales in 2011 is the impact of certain elements of Health Care Reform. Beginning in 2011, in response to Health Care Reform, both the Company's insurance subsidiaries and certain third-party carriers decreased the level of commissions paid to Insphere. Commission revenue for 2010 also reflects certain one-time payments from third-party carriers for achieving certain production thresholds and consideration for contract renegotiation fees. The results for 2011 do not reflect similar amounts of these one-time payments.

Commission expense includes commissions and overrides paid to our independent agents. Commissions are generally based on a percentage of the premiums paid by the insured to the carrier. The increase in commission expense from \$22.4 million incurred during the twelve months ended December 31, 2010 to \$39.1 million incurred during the twelve months ended December 31, 2011, primarily trends with commission revenue. However, beginning in the third quarter of 2010, Insphere increased its commission rates paid to its agents to incorporate some of the costs previously included in Agent incentives.

Agent incentives primarily include production and agent recruiting bonuses paid to our independent agents as well as lead generation costs incurred to facilitate the production of commission revenue. The decrease in Agent incentives as a percentage of Commission revenue from the prior year reflects the adjustment to commission rates to incorporate some of these costs as discussed above. In addition, beginning in the last half of 2010, the agents started sharing some of the costs of purchasing customer leads which reduced some of the lead generation costs for the Company.

Other expenses associated with Insphere are related to employee compensation, costs associated with our field offices, depreciation and amortization, and other administrative expenses. Other expenses also reflect the significant amount of development to build-out technology to support multiple carriers and enhance the Insphere distribution channel by equipping our agents with efficient technology to cross-sell products. Other expenses have decreased from prior year as a result of both cost cutting initiatives and a reduction in costs associated with the development of Insphere.

During the second and third quarters of 2010 the Company made the decision to wind down its broker-dealer operations, Insphere Securities, Inc. and to consolidate some of its agent sales offices, as a result of which it closed various leased facilities. During 2010, Insphere recorded lease impairment charges in the amount of \$1.3 million and other wind down costs of \$1.7 million. The wind-down charges incurred by Insphere Securities, Inc. related to employee termination costs, write-down of fixed assets and intangible assets and operations termination costs. These charges are reflected in "Other expenses" in the table above.

Year Ended December 31, 2009

Insphere was formed during the second quarter of 2009, and as a result Insphere reported an operating loss of \$11.9 million comprised primarily of start up costs incurred with the creation and development of Insphere.

Table of Contents**Corporate**

Corporate includes investment income not otherwise allocated to the other segments, realized gains and losses on sales, interest expense on corporate debt, the Company's Student Loan business, general expense relating to corporate operations and operations that do not constitute reportable operating segments.

Set forth below is a summary of the components of operating income (loss) at Corporate for each of the three most recent fiscal years:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
<i>Operating income (loss):</i>			
Investment income	\$9,317	\$15,358	\$10,519
Net investment impairment losses recognized in earnings		(765)	(4,504)
Realized gains, net	8,942	5,815	2,385
Interest expense on corporate debt	(22,080)	(30,081)	(31,566)
Student loan operations	(174)	(324)	(14)
Variable stock-based compensation (expense) benefit	(619)	1,682	(858)
General corporate expenses and other	(26,637)	(68,117)	(49,298)
Operating loss	\$(31,251)	\$(76,432)	\$(73,336)

Year Ended December 31, 2011 versus December 31, 2010

Corporate continues to report operating losses primarily as a result of the decreased earnings on its investment portfolio not exceeding the debt service costs and other general corporate expenses. The changes for the period are primarily due to the following items:

Investment income decreased by \$6.0 million due to a decrease in the amount of assets invested in higher yielding fixed maturities. As fixed maturities in the bond portfolio are sold or mature, the Company has been reinvesting these in short-term investments in preparation to repay its \$362.5 million term loan.

Realized gains, net increased by \$3.1 million over prior year. The increase in realized gains during 2011 is the result of the sale of various fixed maturities to increase liquidity to repay the Company's term loan which matures in 2012. The Company repaid this debt in full on February 29, 2012.

Net investment impairment losses recognized in earnings decreased by \$765,000 as we recognized no impairment losses on other-than-temporary impairments in 2011 as compared to one impairment loss recorded in 2010 on one security. The impairment charges in 2010 resulted from other than temporary reductions in the fair value of these investments compared to our cost basis (see Note 4 of Notes to Consolidated Financial Statements for additional information).

Interest expense on corporate debt decreased by \$8.0 million in 2011 compared to 2010, primarily due to the lower interest rate environment experienced in 2011 and the maturity of the remaining interest rate swap in April 2011.

We maintain, for the benefit of our independent agents and certain designated employees, a stock-based compensation plan—the HealthMarkets, Inc. InVest Stock Ownership Plan (the "ISOP"). In connection with this plan, we record a non-cash variable stock-based compensation benefit or expense based on the performance of the fair value of our common stock. Variable stock-based compensation expense increased by \$2.3 million primarily as a result of the increase in share price during 2011.

General corporate expenses and other decreased by \$41.5 million from the prior year. The 2010 results include approximately \$37.4 million of additional salary expense and stock compensation compared to the 2011. These charges are primarily related to reductions in the Company's work force and the previously announced changes to the Company's executive management team during 2010.

Table of Contents

Year Ended December 31, 2010 versus December 31, 2009

Corporate reported an operating loss in 2010 of \$76.4 million compared to \$73.3 million in 2009 for a small increase in operating expenses of \$3.1 million. The changes for the period are primarily due to the following items:

Investment income increased by \$4.8 million due to a reduction in the amount of investment income allocated to the Commercial Health Division in 2010 compared to 2009. Overall, investment income was comparable to prior year; however, the amount of investment income allocated to the Commercial Health Division was significantly lower than the prior year. The basis for the allocation was consistently applied for both years.

Realized gains, net increased by \$3.4 million over prior year. During 2010 unrealized gains related to our portfolio increased and the Company sold a substantial portion of its municipal investments to reduce its exposure, which generated realized gains.

Net investment impairment losses recognized in earnings decreased by \$3.7 million as we recognized impairment losses on other-than-temporary impairments of \$765,000 in 2010 on one security, compared to \$4.5 million on four securities during 2009. These impairment charges resulted from other than temporary reductions in the fair value of these investments compared to our cost basis.

Interest expense on corporate debt decreased by \$1.5 million in 2010 compared to 2009, primarily due to the lower interest rate environment experienced in 2010 and the maturity of one of our interest rate swaps in April 2010. Partially offsetting these decreases, the 2010 results include \$4.9 million of interest expense associated with our Grapevine Finance LLC (Grapevine) subsidiary. Pursuant to the Company's adoption of ASU 2009-16 *Accounting for Transfers of Financial Assets and Servicing Assets and Liabilities*, the Company began to include the activities of Grapevine into its consolidated financial statements effective January 1, 2010.

In connection with the ISOP plan, we record a non-cash variable stock-based compensation benefit or expense based on the performance of the fair value of our common stock. Variable stock-based compensation decreased by \$2.5 million as a result of the decrease in share price during 2010.

General corporate expenses and other increased by \$18.8 million from the prior year. The 2010 results include approximately \$11.7 million of additional severance expense and \$10.6 million of additional stock compensation compared to the prior year. These charges are primarily related to reductions in the Company's work force and the previously announced changes to the Company's executive management team.

Disposed Operations

Disposed Operations includes the remaining run out of the former Medicare Division and the former Other Insurance Division as well as the residual operations from the disposition of other businesses prior to 2009.

The table below sets forth income (loss) from continuing operations for our Disposed Operations for the years ended December 31, 2011, 2010 and 2009:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		

<i>Income (loss) from Disposed Operations before federal income taxes:</i>
--

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Medicare Insurance Division	\$424	\$1,183	\$(4,564)
Other Insurance Division	1,381	1,825	3,863
Operations disposed of prior to 2009	(78)	15	(2,321)
Total Disposed Operations	\$1,727	\$3,023	\$(3,022)

Table of Contents*Medicare Division*

In 2007, we expanded into the Medicare market by offering a new portfolio of Medicare Advantage Private-Fee-for-Service Plans in selected markets in 29 states with calendar year coverage effective for January 1, 2008. In July 2008, we determined we would not continue to participate in this Medicare Advantage Private-Fee-for-Service Plans business as an underwriter after the 2008 plan year. As such, the results of operations for 2009 are not comparable to the results of operations for 2008.

Set forth below is certain summary financial and operating data for the Medicare Division for each of the three most recent fiscal years:

	For the Year Ended December 31,		
	2011	2010	2009
	(Dollars in thousands)		
Revenues:			
Earned premium revenue	\$	\$ (14)	\$ 1,103
Investment income		2	136
Total revenues		(12)	1,239
Benefits and expenses:			
Benefits, claims and settlement expenses	(457)	(1,448)	5,707
Underwriting, acquisition and insurance expenses	33	253	96
Total expenses	(424)	(1,195)	5,803
Operating income (loss)	\$ 424	\$ 1,183	\$ (4,564)

During 2009 we experienced a higher than expected claim volume and, as a result, we increased our claim liability to reflect this adverse experience. During 2010, as the claim activity began to subside, the Company refined its claim liability and decreased the lifetime loss ratio from 88.2% as of December 31, 2009 to 85.6% as of December 31, 2010. During 2011, generally all liabilities have been settled. We do not expect any material activity with this business in 2012.

Other Insurance

Our Other Insurance Division consisted of ZON-Re, an 82.5%-owned subsidiary, which underwrote, administered and issued accidental death, accidental death and dismemberment, accident medical, and accident disability insurance products, both on a primary and on a reinsurance basis. We distributed these products through professional reinsurance intermediaries and a network of independent commercial insurance agents, brokers and third party administrators. On June 5, 2009, HealthMarkets, LLC, entered into an Acquisition Agreement for the sale of its 82.5% membership interest in ZON-Re to Venue Re. The transaction contemplated by the Acquisition Agreement closed effective June 30, 2009. We will continue to reflect the existing insurance business on our financial statements to final termination of all liabilities.

Table of Contents

Set forth below is certain summary financial and operating data for the Other Insurance Division for each of the three most recent fiscal years:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Revenues:			
Earned premium revenue	\$ 34	\$ 677	\$ 5,515
Investment income	1,587	1,744	1,827
Other income		(4)	552
Total revenues	1,621	2,417	7,894
Expenses:			
Benefits, claims and settlement expenses	(145)	(1,398)	(808)
Underwriting, acquisition and insurance expenses	385	1,990	4,839
Total expenses	240	592	4,031
Operating income	\$ 1,381	\$ 1,825	\$ 3,863

As disclosed in the table above, we recognized positive experience related to benefits expense as a result of favorable claims experience on the expired policies maturing during the periods, which policies were not renewed. We also recognized positive results as favorable claims experience was realized on contracts expiring prior to or during the period. Underwriting, acquisition and insurance expenses continue to decline reflecting our exit from this line of business.

Operations disposed of prior to 2009

This group incurred a loss of \$78,000, income of \$15,000 and a loss of \$2.3 million in 2011, 2010 and 2009, respectively. The loss in 2009 primarily relates to certain additional costs incurred with our decision to exit the Life Insurance Division business.

Liquidity and Capital Resources

We regularly monitor our liquidity position, including cash levels, principal investment commitments, interest and principal payments on debt, capital expenditures and compliance with regulatory requirements. We maintain liquidity at two levels: our insurance subsidiaries and our holding company.

Our regulated domestic insurance subsidiaries generate significant cash flows from operations. Liquidity requirements at the insurance subsidiaries generally consist of claim and benefit payments to policyholders and operating expenses, primarily for employee compensation and benefits. The Company meets such requirements by maintaining appropriate levels of cash, cash equivalents and short-term investments, using cash flows from operating activities and selling investments. After considering expected cash flows from operating activities, we generally invest cash at our regulated subsidiaries that exceeds our expected short-term obligations in longer term, investment-grade, marketable debt securities to improve our overall investment return. These investments are made after consideration of return objectives, regulatory limitations, tax implications and risk tolerances. Cash in excess of the capital needs of our domestic regulated insurance entities is paid to their non-regulated parent company, typically in the form of dividends, when and as permitted by applicable regulations.

The holding company generates cash flows primarily through dividends from its subsidiaries. Cash flows generated from dividends and through the issuance of long-term debt, further strengthen our operating and financial flexibility. Liquidity requirements at the holding company level generally consist of servicing debt, funding the start up costs of Insphere, reinvestments in our businesses through the expansion of our products and services and the repurchase of shares of our common stock.

Table of Contents**Consolidated Cash Flows**

Historically, our primary source of cash on a consolidated basis has been premium revenue from policies issued. The primary uses of cash on a consolidated basis have been for the payment for benefits, claims and commissions under those policies, as well as operating expenses, primarily employee compensation and benefits.

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Cash Provided By (Used In):			
Operating activities:			
Net income	\$ 10,747	\$ 50,197	\$ 17,724
Non-cash charges	32,274	63,106	72,146
Other operating activities	(20,711)	(146,786)	(104,422)
Net cash provided by (used in) operating activities	22,310	(33,483)	(14,552)
Investing activities	(539)	171,220	(49,638)
Financing activities	(17,346)	(142,269)	(18,743)
Net change in cash and cash equivalents	4,425	(4,532)	(82,933)
Cash and cash equivalents at beginning of period	12,874	17,406	100,339
Cash and cash equivalents at end of period	\$ 17,299	\$ 12,874	\$ 17,406

Operating Activities

Cash flows generated from operating activities are principally from net income, net of depreciation and amortization and other non-cash expenses. During 2010 and 2009 the Company's operating activities used cash flows primarily as a result of the declining block of health insurance business and the costs incurred with the development of Insphere. In 2011, we generated cash flows primarily as a result of the reduction in development costs in Insphere and a reduction in salary and other employee costs as a result of work force reductions and compensation costs incurred as a result of changes in executive management in 2010.

Investing Activities

Cash flows from investing activities primarily consist of net investment purchases or sales and net purchases of property and equipment, including capitalized software. Investing activities for 2010 includes the redemption of invested assets used to pay a dividend in the amount of \$118.5 million to shareholders during the year.

Financing Activities

Cash flows used in financing activities primarily consist of repurchases of treasury stock, repayment of the student loan credit facility and dividends to shareholders. Cash flows provided by financing activities primarily consist of proceeds from shares issued to the ISOP. In 2010, cash flows used in financing activities were primarily related to dividend payments to shareholders of \$118.5 million.

Holding Company

HealthMarkets, Inc. is a holding company, the principal asset of which is its investment in its wholly owned subsidiary, HealthMarkets, LLC (collectively referred to as the holding company). The holding company's ability to fund its cash requirements is largely dependent upon its ability to access cash, by means of dividends or other means, from HealthMarkets, LLC. HealthMarkets, LLC's principal assets are its investments in its separate operating subsidiaries, including its regulated domestic insurance subsidiaries.

Table of Contents

Set forth in the table below is the aggregate cash and cash equivalents and short-term investments held at HealthMarkets, Inc. and HealthMarkets, LLC:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Cash, cash equivalents and short-term investments at:			
HealthMarkets, Inc.	\$ 74,244	\$ 67,171	\$ 24,394
HealthMarkets, LLC.	376,061	101,235	217,771
 Total	 \$ 450,305	 \$ 168,406	 \$ 242,165

Set forth below is a summary statement of aggregate cash flows for HealthMarkets, Inc. and HealthMarkets, LLC for each of the three most recent years:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Cash and cash equivalents and short-term investments on hand at beginning of year	\$ 168,406	\$ 242,165	\$ 232,123
Sources of cash:			
Dividends from domestic insurance subsidiaries	308,500	96,900	68,800
Dividends from offshore insurance subsidiaries		5,000	3,000
Dividends from non-insurance subsidiaries	13,750	26,600	2,480
Proceeds from other financing activities	4,227	6,998	11,468
Net tax treaty payments from subsidiaries	29,009	50,292	26,669
Net investment activities		18,966	4,579
 Total sources of cash	 355,486	 204,756	 116,996
Uses of cash:			
Cash to operations	(20,147)	(39,890)	(37,387)
Contributions/investment in subsidiaries			(120)
Interest on debt	(12,472)	(18,756)	(25,143)
Financing activities	(30,363)	(91,697)	(23,152)
Dividends paid to shareholders		(118,454)	
Purchases of HealthMarkets common stock	(10,605)	(9,718)	(21,152)
 Total uses of cash	 (73,587)	 (278,515)	 (106,954)
 Cash and cash equivalents on hand at end of year	 \$ 450,305	 \$ 168,406	 \$ 242,165

Sources of Cash and Liquidity

During 2011, 2010 and 2009, the holding company received an aggregate of \$322.3 million, \$128.5 million and \$74.3 million, respectively, in cash dividends from its subsidiaries. The amount in 2011 includes an extraordinary dividend in the amount of \$159.4 million paid from the Company's MEGA insurance subsidiary.

Edgar Filing: HealthMarkets, Inc. - Form 10-K

In 2011, 2010 and 2009, the holding company received \$4.2 million, \$7.0 million and \$11.5 million, respectively, in proceeds from other financing activities largely consisting of \$4.2 million, \$6.9 million and \$11.1 million, respectively, in proceeds to acquire shares in the ISOP or its predecessor plans.

Table of Contents*Uses of Cash and Liquidity*

During 2011, 2010 and 2009, the holding company paid \$10.6 million, \$9.7 million and \$21.1 million, respectively, to repurchase shares of its common stock from former officers and former and current participants of the ISOP or its predecessor plans.

In 2011, 2010 and 2009, the holding company paid \$12.5 million, \$18.8 million and \$25.1 million, respectively in interest on outstanding debt.

During 2011, 2010 and 2009, the holding company used \$30.4 million, \$91.7 million and \$23.1 million, respectively, in financing activities of which approximately \$30.4 million, \$90.7 million and \$19.5 million, respectively, was used to fund Insphere operations.

During 2010, the holding company paid a special cash dividend of \$118.5 million.

2010 Dividend to Shareholders

Effective February 25, 2010, the Board of Directors of HealthMarkets, Inc. declared a special dividend in the amount of \$3.94 per share for Class A-1 and Class A-2 common stock to holders of record as of the close of business on March 1, 2010, payable on March 9, 2010. In connection with the special cash dividend, the Company paid dividends to stockholders in the aggregate of \$118.5 million with an additional \$661,000 of dividends associated with restricted stock options to be paid upon vesting of those restricted stock options and \$399,000 dividend equivalents credited to the employee participant accounts in the ISOP.

Regulatory Requirements

The state of domicile of each of the Company's domestic insurance subsidiaries imposes minimum risk-based capital requirements that were developed by the NAIC. The formulas for determining the amount of risk-based capital specify various weighting factors that are applied to financial balances and premium levels based on the perceived degree of risk. Regulatory compliance is determined by a ratio of a company's regulatory total adjusted capital, as defined, to its authorized control level risk-based capital, as defined. Companies' specific trigger points or ratios are classified within certain levels, each of which requires specified corrective action.

Generally, the total stockholders' equity of domestic insurance subsidiaries (as determined in accordance with statutory accounting practices) in excess of minimum statutory capital requirements is available for transfer to the parent company. However, the amount of equity available for dividends in any given year without prior approval from state regulatory authorities is subject to certain limitations as discussed below under *Dividend Restrictions*.

The required minimum aggregate statutory capital and surplus of our principal domestic insurance subsidiaries were as follows at December 31, 2011:

	Minimum	Actual
	(In millions)	
Mega	\$ 51.1	\$ 110.5
Mid-West	\$ 22.0	\$ 73.7
Chesapeake	\$ 8.0	\$ 35.7

At December 31, 2011, the risk-based capital ratio of each of our insurance subsidiaries exceeds the ratio for which regulatory corrective action would be required.

Dividend Restrictions

Edgar Filing: HealthMarkets, Inc. - Form 10-K

We conduct a significant portion of our business through our insurance subsidiaries, which are subject to regulations and standards established by their respective states of domicile. Most of these regulations and standards conform to those established by the NAIC. These standards require our insurance subsidiaries to

Table of Contents

maintain specified levels of statutory capital, as defined by each state, and restrict the timing and amount of dividends and other distributions that may be paid to their parent company. Generally, the amount of dividend distributions that may be paid by a regulated subsidiary, without prior approval by state regulatory authorities, is limited based on the entity's level of statutory net income and statutory capital and surplus. These limitations are based upon the greater of 10% of statutory surplus at the end of the preceding year or the preceding year's statutory gain from operations.

Our domestic insurance companies paid dividends of \$308.5 million, \$96.9 million and \$68.8 million, respectively, to HealthMarkets, LLC in 2011, 2010 and 2009, respectively. The dividend amount for 2011 includes \$159.4 million of extraordinary dividends paid from the Company's MEGA insurance subsidiary.

In January 2012, the Company's Mid-West insurance subsidiary paid an extraordinary dividend in the amount of \$30.0 million to its parent, HealthMarkets, LLC. During 2012, the Company's domestic insurance companies are eligible to pay additional aggregate dividends in the ordinary course of business to HealthMarkets, LLC of approximately \$48.1 million without prior approval by statutory authorities. However, as it has done in the past, the Company will continue to assess the results of operations of the regulated domestic insurance companies to determine the prudent dividend capability of the subsidiaries. This is consistent with our practice of maintaining risk-based capital ratios at each of our domestic insurance subsidiaries in excess of minimum requirements.

Contractual Obligations and Off Balance Sheet Arrangements

The following table sets forth additional information with respect to our outstanding debt:

	Maturity Date	December 31,	
		2011	2010
(In thousands)			
<i>2006 credit agreement:</i>			
Term loan	2012	\$ 362,500	\$ 362,500
Grapevine Note	2021	72,350	72,350
<i>Trust preferred securities:</i>			
UICI Capital Trust I	2034	15,470	15,470
HealthMarkets Capital Trust I	2036	51,550	51,550
HealthMarkets Capital Trust II	2036	51,550	51,550
Total		\$ 553,420	\$ 553,420
Student Loan Credit Facility		60,050	68,650
Total		\$ 613,470	\$ 622,070

In April 2006, we borrowed \$500.0 million under a term loan credit facility and issued \$100.0 million of Floating Rate Junior Subordinated Notes. The Company made principal payments on the term loan and, at December 31, 2011, \$362.5 million remained outstanding. The maturity date of the term loan is April 5, 2012. On February 29, 2012, the Company paid in full the remaining principal and interest on the term loan in an amount of \$363.3 million.

Grapevine Finance LLC issued \$72.4 million of senior secured notes to an institutional purchaser which matures in July 2021. The net proceeds were distributed to HealthMarkets, LLC. The note bears interest at an annual rate of 6.712%. The interest is to be paid semi-annually on January 15th and July 15th of each year.

Table of Contents

In April 2006, HealthMarkets Capital Trust I and HealthMarkets Capital Trust II (Trusts) issued \$100.0 million of floating rate trust preferred securities and \$3.1 million of floating rate common securities and invested the proceeds in \$100.0 million principal amount of HealthMarkets, LLC 's floating rate junior subordinated notes due June 15, 2036. The notes accrue interest at a floating rate equal to three-month LIBOR plus 3.05%.

In April 2004, UICI Capital Trust I completed the private placement of \$15.0 million amount of floating rate trust preferred securities and \$470,000 of floating rate common securities and invested the proceeds in an equivalent face amount of the Company 's floating rate junior subordinated notes due 2034. The notes will mature on April 29, 2034 and accrue interest at a floating rate equal to three-month LIBOR plus 3.50%, payable quarterly.

At December 31, 2011, the Company had indebtedness outstanding under a secured student loan credit facility which indebtedness is represented by Student Loan Asset-Backed Notes issued by a bankruptcy-remote special purpose entity. Indebtedness outstanding under the Student Loan Credit Facility is secured by student loans and accrued interest and by a pledge of cash, cash equivalents and other qualified investments.

Set forth below is a summary of our consolidated contractual obligations at December 31, 2011:

	Payment Due by Period				More than 5 Years
	Total	Less than 1 Year	1-3 Years (In thousands)	3-5 Years	
Corporate debt	\$ 553,420	\$ 362,500	\$	\$	\$ 190,920
Student Loan Credit Facility	60,050	7,300	12,050	10,150	30,550
Future policy benefits(1)	473,163	26,799	53,961	45,580	346,823
Claim liabilities(1)	94,743	84,616	9,011	772	344
Student loan commitments(2)	56,320	3,765	11,284	12,937	28,334
Goldman Sachs Real Estate Partners, L.P.	1,617		1,617		
Blackstone Strategic Alliance Fund L.P.	317	317			
Operating lease obligations	11,431	3,963	5,162	2,166	140
Total	\$ 1,251,061	\$ 489,260	\$ 93,085	\$ 71,605	\$ 597,111

(1) In connection with various reinsurance agreements the Company entered into coinsurance arrangements pursuant to which the reinsurers agreed to assume liability for \$337.5 million of future policy benefits and \$19.5 million of claim liabilities associated with such businesses.

(2) The Company has outstanding commitments to fund student loans through 2026 for an aggregate amount of \$56.3 million. However, based upon utilization rates and policy lapse rates, the Company only expects to fund \$1.0 million.

Critical Accounting Policies and Estimates

Our discussion and analysis of the consolidated financial condition and results of operations are based upon the consolidated financial statements, which have been prepared in accordance with generally accepted accounting principles in the United States of America (GAAP). The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. On an on-going basis, we evaluate our estimates, including those related to health and life insurance claims, bad debts, investments, intangible assets, income taxes, financing operations and contingencies and litigation. We base our estimates on historical experience, as well as various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Table of Contents

We believe the following critical accounting policies affect the more significant judgments and estimates used in the preparation of our consolidated financial statements, which are discussed in more detail below:

the valuations of certain assets and liabilities require fair value estimates;

recognition of premium revenue;

recognition of commission revenue;

the estimate of claim liabilities;

the realization of deferred acquisition costs;

the carrying amount of goodwill and other intangible assets;

the amortization period of intangible assets;

stock-based compensation plan forfeitures;

the realization of deferred taxes;

reserves for contingencies, including reserves for losses in connection with unresolved legal and regulatory matters; and

other matters that affect the reported amounts and disclosure of contingencies in the financial statements.

Estimates, by their nature, are based on judgment and available information. Therefore, actual results could differ from those estimates and could have a material impact on the consolidated financial statements.

Fair Value Measurements

We account for our investments and certain other assets and liabilities recorded at fair value in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 820, *Fair Value Measurements and Disclosures* (ASC 820), which requires us to categorize such assets and liabilities into a three-level hierarchy. As discussed in more detail below, the determination of fair value for certain assets and liabilities may require the application of a greater degree of judgment given recent volatile market conditions, as the ability to value assets can be significantly impacted by a decrease in market activity. We evaluate the various types of securities in our investment portfolio to determine the appropriate level in the fair value hierarchy based upon trading activity and the observability of market inputs. We employ control processes to validate the reasonableness of the fair value estimates of our assets and liabilities, including those estimates based on prices and quotes obtained from independent third party sources. Our procedures generally include, but are not limited to, initial and ongoing evaluation of methodologies used by independent third parties and monthly analytical reviews of the prices against current pricing trends and statistics.

Where possible, we utilize quoted market prices to measure fair value. For investments that have quoted market prices in active markets, we use the quoted market price as fair value and include these prices in the amounts disclosed in Level 1 of the hierarchy. When quoted market prices in

Edgar Filing: HealthMarkets, Inc. - Form 10-K

active markets are unavailable, we determine fair values using various valuation techniques and models based on a range of observable market inputs including pricing models, quoted market price of publicly traded securities with similar duration and yield, time value, yield curve, prepayment speeds, default rates and discounted cash flow. In most cases, these estimates are determined based on independent third party valuation information, and the amounts are disclosed in Level 2 of the fair value hierarchy. Generally, we obtain a single price or quote per instrument from independent third parties to assist in establishing the fair value of these investments.

If quoted market prices and independent third party valuation information are unavailable, we produce an estimate of fair value based on internally developed valuation techniques, which, depending on the level of observable market inputs, will render the fair value estimate as Level 2 or Level 3. On occasions when pricing

Table of Contents

service data is unavailable, we may rely on bid/ask spreads from dealers in determining the fair value. When dealer quotations are used to assist in establishing the fair value, we generally obtain one quote per instrument. The quotes obtained from dealers or brokers are generally non-binding. When dealer quotations are used, we use the mid-mark as fair value. When broker or dealer quotations are used for valuation or price verification, greater priority is given to executable quotes. As part of the price verification process, valuations based on quotes are corroborated by comparison both to other quotes and to recent trading activity in the same or similar instruments.

To the extent we determine that a price or quote is inconsistent with actual trading activity observed in that investment or similar investments, or if we do not think the quote is reflective of the market value for the investment, we will internally develop a fair value using this observable market information and disclose the occurrence of this circumstance.

Investments

We have classified our investments in securities with fixed maturities as available for sale. Fixed maturities and equity securities have been recorded at fair value, and unrealized investment gains and losses are reflected in stockholders' equity.

Investments are reviewed at least quarterly, using both quantitative and qualitative factors, to determine if they have experienced an impairment of value that is considered other-than-temporary. In its review, management considers the following indicators of impairment: fair value significantly below cost; decline in fair value attributable to specific adverse conditions affecting a particular investment; decline in fair value attributable to specific conditions, such as conditions in an industry or in a geographic area; decline in fair value for an extended period of time; downgrades by rating agencies from investment grade to non-investment grade; financial condition deterioration of the issuer and situations where dividends have been reduced or eliminated or scheduled interest payments have not been made. Additionally, we assess whether the amortized cost basis will be recovered by comparing the present value of cash flows expected to be collected with the amortized cost basis of the investment. When the determination is made that an other-than-temporary impairment (OTTI) exists but we do not intend to sell the security and it is not more likely than not that we will be required to sell the security before the recovery of its remaining amortized cost basis, we determine the amount of the impairment related to a credit loss and the amount related to other factors. OTTI losses attributed to a credit loss are recorded in Net impairment losses recognized in earnings on the statement of operations. OTTI losses attributed to other factors are reported in Accumulated other comprehensive income (loss) as a separate component of stockholders' equity and accordingly have no effect on our net income (loss).

Testing for impairment of investments requires significant management judgment. The identification of potentially impaired investments, the determination of their fair value and the assessment of whether any decline in value is other than temporary are the key judgment elements. The discovery of new information and the passage of time can significantly change these judgments. Revisions of impairment judgments are made when new information becomes known, and any resulting impairments are made at that time. The economic environment and volatility of securities markets increase the difficulty of determining fair value and assessing investment impairment. The same influences tend to increase the risk of potentially impaired assets.

Upon our adoption of FSP SFAS No. 115-2 in the second quarter of 2009, which was codified into FASB ASC Topic 320, *Investments - Debt and Equity Securities* (ASC 320), we recorded a cumulative-effect adjustment for debt securities held at adoption for which an OTTI had been previously recognized. We recognized such tax-effected cumulative effect of initially applying this guidance as an adjustment to Retained earnings for \$1.0 million, net of tax, with a corresponding adjustment to Accumulated other comprehensive income.

Table of Contents

Premium Revenue

Health Premiums

Health insurance policies issued by the Company are considered long-duration contracts. The contract provisions generally cannot be changed or canceled during the contract period; however, the Company may adjust premiums for health policies issued within prescribed guidelines and with the approval of state insurance regulatory authorities. Insurance premiums for health policies are recognized as earned over the premium payment periods of the policies. Benefits and expenses are matched with premiums so as to result in recognition of income over the term of the contract. This matching is accomplished by means of the provision for future policyholder benefits and expenses and the deferral and amortization of acquisition costs.

Life Premiums

Premiums on traditional life insurance are recognized as revenue when due. Benefits and expenses are matched with premiums so as to result in recognition of income over the term of the contract. This matching is accomplished by means of the provision for future policyholder benefits and expenses and the deferral and amortization of acquisition costs.

Premiums and annuity considerations collected on universal life-type and annuity contracts are recorded using deposit accounting, and are credited directly to an appropriate policy reserve account, without recognizing premium income. Revenues from universal life-type and annuity contracts are amounts assessed to the policyholder for the cost of insurance (mortality charges), policy administration charges and surrender charges and are recognized as revenue when assessed based on one-year service periods. Amounts assessed for services to be provided in future periods are reported as unearned revenue and are recognized as revenue over the benefit period. Contract benefits that are charged to expense include benefit claims incurred in the period in excess of related contract balances and interest credited to contract balances.

Commission Revenues

Insphere and its agents distribute insurance products underwritten by the Company's insurance subsidiaries, as well as third-party insurance products underwritten by non-affiliated insurance companies. The Company earns commissions for third-party insurance products sold by Insphere agents. The majority of our commission revenue is derived from insurance policies and association memberships that are billed monthly. The Company also receives a small percentage of commission revenue based on quarterly, semi-annual, and annual billing modes. For all billing modes, the commission revenue is recognized as earned on a monthly basis beginning with the effective date of the insurance policy and continues as long as the policy continues to pay premium. For single premium annuity commission revenue, and other commissions that are received on a one-time basis, commission revenues are recognized as of the effective date of the insurance policy or the date on which the policy premium is billed to the customer, whichever is later. Subsequent commission adjustments are recognized upon our receipt of notification concerning matters necessitating such adjustments from the insurance companies. Production bonuses, volume overrides and contingent commissions are recognized when determinable, either (i) when such commissions are received from insurance companies, (ii) when we receive formal notification of the amount of such payments or (iii) when the amounts of such payments can be reasonably estimated.

Acquisition Costs

Deferred Acquisition Costs (DAC)

We incur various costs in connection with the origination and initial issuance of its health insurance policies, including underwriting and policy issuance costs, costs associated with lead generation activities and distribution costs (*i.e.*, sales commissions paid to agents). We defer these costs and amortize the deferred expense over the expected premium paying period of the policy, which approximates five years. Additionally, certain

Table of Contents

underwriting and policy issuance costs, which we determined to be more variable than fixed in nature are capitalized and amortized over the expected premium paying period of the policy. We also defer commissions paid to agents and premium taxes with respect to the portion of health premium collected but not yet earned.

The calculation of DAC requires us to use estimates based on actuarial valuation techniques. We review our actuarial assumptions and deferrable acquisition costs each year and, when necessary, we revise such assumptions to more closely reflect recent experience. For policies in force, we evaluate DAC to determine whether such costs are recoverable from future revenues. Any resulting adjustment is charged against net earnings.

Goodwill and Other Identifiable Intangible Asset

We account for goodwill and other intangibles in accordance with FASB ASC Topic 350, *Intangibles – Goodwill and Other* (ASC 350), which requires that goodwill and other intangible assets be tested for impairment at least annually or more frequently if certain indicators arise. An impairment loss would be recorded in the period such determination was made. Consistent with prior years, we use assumptions and estimates in our valuation, and actual results could differ from those estimates. ASC 350 also requires that intangible assets with estimable useful lives be amortized over their respective estimated useful lives to their estimated residual values. Management makes assumptions regarding the useful lives assigned to intangible assets. We currently amortize intangible assets with estimable useful lives over a period ranging from five to twenty-five years, however, management may revise amortization periods if they believe there has been a change in the length of time that an intangible asset will continue to have value. If these estimates or their related assumptions change in the future, we may be required to record impairment losses or change the useful life, including accelerating amortization for these assets.

Claims Liabilities

We establish liabilities for benefit claims that have been reported but not paid and claims that have been incurred but not reported under health and life insurance contracts. Consistent with overall company philosophy, the claims liabilities estimate is developed and is expected to be adequate under reasonably likely circumstances. This estimate is developed using actuarial principles and assumptions that consider a number of items as appropriate, including but not limited to historical and current claim payment patterns, product variations, the timely implementation of appropriate rate increases and seasonality. We do not develop ranges in the setting of the claims liabilities reported in the financial statements.

The majority of our claims liabilities are estimated using the developmental method, which involves the use of completion factors for most incurral months, supplemented with additional estimation techniques, such as loss ratio estimates, in the most recent incurral months. This method applies completion factors to claim payments in order to estimate the ultimate amount of the claim. These completion factors are derived from historical experience and are dependent on the service dates of the claim payments. The completion factors are selected so that they are equally likely to be redundant as deficient.

Prior to 2011, the majority of health insurance products offered through the Commercial Health Division establish the claims liabilities using the modified incurred date. Under the modified incurred date methodology, claims liabilities for the cost of all medical services related to the accident or sickness are recorded at the earliest date of diagnosis or treatment, even though the medical services associated with such accident or sickness might not be rendered to the insured until a later financial reporting period. A break in service of more than six months will result in the establishment of a new incurred date for subsequent services. A new incurred date will be established if claims payments continue for more than thirty-six months without a six month break in service. See *Change in Accounting Principle on Claim Liabilities* below for discussion on the change in methodology from the modified incurred date to service date.

Beginning in 2008, the Commercial Health Division began using date of service as opposed to the modified incurred date to establish the claims liabilities for new contracts introduced or updated in or after 2008.

Table of Contents

In estimating the ultimate level of claims for the most recent incurrence months, we use what we believe are prudent estimates that reflect the uncertainty involved in these incurrence months. An extensive degree of judgment is used in this estimation process. For healthcare costs payable, the claim liability balances and the related benefit expenses are highly sensitive to changes in the assumptions used in the claims liability calculations. With respect to health claims, the items that have the greatest impact on our financial results are the medical cost trend, which is the rate of increase in healthcare costs, and the unpredictable variability in actual experience. Any adjustments to prior period claim liabilities are included in the benefit expense of the period in which adjustments are identified. Due to the considerable variability of healthcare costs and actual experience, adjustments to health claim liabilities usually occur each quarter and are sometimes significant.

We believe that the recorded claim liabilities are reasonable and adequate to satisfy its ultimate claims liability. We use our own experience as appropriate and rely on industry loss experience as necessary in areas where our data is limited. Our estimate of claim liabilities represents management's best estimate of the liability for each period presented.

The completion factors and loss ratio estimates in the most recent incurred months are the most significant factors affecting the estimate of the claim liability. The Company believes that the greatest potential for variability from estimated results is likely to occur at the Commercial Health Division.

The following table illustrates the sensitivity of these factors and the estimated impact to the December 31, 2011 unpaid claim liability for the Commercial Health Division. The scenarios selected are reasonable based on the Company's past experience, however future results may differ.

Increase (Decrease) in Factor	Completion Factor(a)		Loss Ratio Estimate(b)	
	Increase (Decrease) in Estimated Claim Liability (In thousands)	Increase (Decrease) in Ratio	Increase (Decrease) in Estimated Claim Liability (In thousands)	
6%	\$ (4,318)	6%	\$ 4,113	
4%	(2,879)	4%	2,742	
2%	(1,440)	2%	1,371	
-2%	1,441	-2%	(1,371)	
-4%	2,882	-4%	(2,742)	
-6%	4,325	-6%	(4,113)	

(a) Impact due to change in completion factors for incurred months prior to the most recent three months.

(b) Impact due to change in estimated loss ratio for the most recent three month.

Changes in Commercial Health Claim Liability Estimates

The Commercial Health Division reported particularly favorable experience development during the reporting periods on claims incurred in prior years in the reported values of subsequent years (see Note 8 of Notes to Consolidated Financial Statements for discussion of claims liability development experience). A significant portion of the favorable experience development was attributable to the recognition that the claims payment patterns used in establishing the completion factors were no longer reflective of the expected future claims payment patterns underlying the claim liability. As a result, we refined the estimates and assumptions used in calculating the claims liabilities estimate to accommodate the changing patterns as they emerge.

The Company continues to update its completion factors to reflect more recent patterns of claim payments. Throughout 2010, we saw an ongoing decrease in the time period from incurrence to payment of a claim, resulting in higher completion factors and lower reserves. In response to these trends, we used more recent experience to develop the completion factors, resulting in a decrease in claim liabilities of \$30.6 million recognized during the three months ended September 30, 2010. During 2011, the Company again updated its completion factors to

Table of Contents

reflect the more recent patterns of claim payments resulting in a decrease in the claim liabilities of \$7.8 million in the three months ended September 30, 2011. We will continue to evaluate and update completion factors on an ongoing basis, as appropriate, and will evaluate the impact, if any, that Health Care Reform Legislation may have on the completion factors.

During the fourth quarter of 2010, we revised the loss development technique for the most recent incurrence months. We revised our technique to use a Bornhuetter-Ferguson calculation which weights a completion factor estimate with an exposure-based estimate. The weights used are the completion factors, which results in a reserve estimate that is the reciprocal of the completion factor times the exposure-based estimate. The exposure-based estimate is the earned premium multiplied by the anticipated loss ratio, which in most cases is the 12-month average loss ratio for the months prior to the most recent incurrence months. As a result of this revision, during the fourth quarter of 2010, we recognized a decrease in claim liabilities of \$10.2 million.

The estimate with respect to claims liability and related benefit expenses are subject to an extensive degree of judgment. During the fourth quarter of 2009, based on a review of the claims processing for state mandated benefits, we refined the claim liability estimate related to state mandated benefits. Based on this review of submitted charges for state mandated benefits, we recorded a claim liability estimate of \$23.9 million (\$25.7 million including loss adjustment expense).

During 2010, we adjusted the estimated claim liability established in the fourth quarter of 2009 related to the review of claims processing for state mandated benefits based upon actual results from reprocessing approximately 81% of these claims. As a result of this refinement, during 2010, we recognized a decrease in the claims liabilities of \$19.6 million.

Change in Accounting Principle on Claim Liabilities

Effective January 1, 2011, the Company changed the method used to calculate its policy liabilities for the majority of its health insurance products because it believes that the new method will be preferable in light of, among other factors, certain changes required by Health Care Reform Legislation.

For the majority of health insurance products in the Commercial Health Division, the Company's claims liabilities are estimated using the developmental method. The Company establishes the claims liabilities based upon claim incurrence dates, supplemented with certain refinements as appropriate. Prior to January 1, 2011, for products introduced prior to 2008, the Company used a technique for calculating claims liabilities referred to as the Modified Incurred Date (MID) technique. Under the MID technique, claims liabilities for the cost of all medical services related to a distinct accident or sickness are based on the earliest date of diagnosis or treatment, even though the medical services associated with such accident or sickness might not be rendered to the insured until a later financial reporting period. Claims liabilities based on the earliest date of diagnosis generally result in larger initial claims liabilities which complete over a longer period of time than claims estimation techniques using dates of service. Under the MID technique, the Company modifies the original incurred date coding by establishing a new incurrence date if: (i) there is a break of more than six months in the occurrence of a covered benefit service or (ii) if claims payments continue for more than thirty-six months without a six month break in service.

For products introduced in 2008 and later, claims payments were considered incurred on the date the service is rendered, regardless of whether the sickness or accident is distinct or the same. This is referred to as the Service Date (SD) technique. This is consistent with the assumptions used in the pricing of these products and the policy language. At December 31, 2010, the Company had claims liabilities for products using the SD technique in the amount of \$10.6 million, representing approximately 8% of the total claims liabilities of the Commercial Health Division. The use of the SD technique in establishing claims liabilities requires the establishment of a future policy benefit reserve while the MID technique does not. For the reasons discussed below, we believe that it is preferable to estimate the Company's claims liabilities using the SD technique, and to apply such technique for claims liabilities previously calculated based on the MID technique.

Table of Contents

As previously disclosed, in March 2010, Health Care Reform Legislation was signed into law. The Health Care Reform Legislation requires, beginning in 2011, a mandated minimum loss ratio (MLR) of 80% for the individual and small group markets. If MLR is below the mandated minimum, the Health Care Reform Legislation generally requires that the insurer return the amount of premium that is in excess of the required MLR to the policyholder in the form of rebates. The MLR is calculated for each of our insurance subsidiaries on a state-by-state basis in each state where the Company has issued major medical business. Department of Health and Human Services (HHS) rules indicate that the MLR calculation shall utilize data on incurred claims for the calendar year, paid through March of the following year.

Any refund of premiums in excess of the required MLR will be based on the completion of claims three months after the calendar year end. Based on the MLR calculation requiring only three additional months of claims and the SD technique being the most prevalent method of estimating claims liabilities in the health insurance industry, the Company believes that the SD technique is the preferable method for calculating the MLR. The Company also believes that using the SD method for the settlement of the MLR calculation will reduce uncertainty regarding the ultimate amount of incurred claims, as the MID technique estimates claims over a longer settlement period. The calculation of the MLR using the Company's current data results in claims for a given incurred year that are approximately 95% complete three months after the valuation date using the SD technique, whereas claims are approximately 82% complete 3 months after the valuation date using the MID technique. Additionally, the use of the MID technique for financial reporting purposes, with the settlement of the MLR calculated on a SD basis, may result in an over accrual of the claims liabilities on the financial statements as a result of the Company's accrual for rebates in the MLR calculation.

In light of the changes resulting from the Health Care Reform Legislation, and given that the Company's insurance contracts would support the use of either reserving technique, the Company, after discussions with its domiciliary insurance regulators on the preferred methodology for calculating rebates under the MLR requirements of the Health Care Reform Legislation, determined that the SD method is preferable in determining the estimation of its claims liabilities. For the in-force policies utilizing the MID technique for estimation of claims liabilities, effective January 1, 2011, the Company changed the method used to calculate its claims liabilities from the MID technique to the SD technique. Consistent with the Company's products introduced in 2008 and later, the Company established a reserve for future policy benefits for products introduced prior to 2008.

The Company has determined it is impracticable to determine the period-specific effects of the change in reserving methodology from MID to SD on all prior periods since retrospective application requires significant estimates of amounts and it is impossible to distinguish objectively information about those estimates at previous reporting dates. Based on the guidance of *ASC 250-10-45 Accounting Changes - Change in Accounting Principle* if the cumulative effect of applying a change in accounting principle to all prior periods is determinable, but it is impracticable to determine the period-specific effects of that change to all prior periods presented, the cumulative effect of the change to the new accounting principle shall be applied to the carrying amounts of assets and liabilities as of beginning of the earliest period to which the new accounting principle can be applied. As such the Company accounted for the change effective January 1, 2011 by recording the cumulative effect of the change in accounting at that date.

Effective January 1, 2011, as a result of this change, the Company recorded the following: (i) a decrease in the amount of \$77.9 million to claims and claims administration liabilities, (ii) an increase in the amount of \$35.1 million to future policy and contract benefits, (iii) an increase in the amount of \$15.0 million to deferred federal income tax liability and (iv) an increase in the amount of \$27.8 million to retained earnings.

Accounting for ISOP

Historically, we have sponsored a series of stock accumulation plans established for the benefit of our independent insurance agents and independent sales representatives. In connection with the reorganization of the Company's agent sales force into an independent career-agent distribution company, and the launch of InSphere,

Table of Contents

effective January 1, 2010, these plans were superseded and replaced by the HealthMarkets, Inc. InVest Stock Ownership Plan (the ISOP). Generally, unvested benefits under the ISOP vest in January of each year. We have established a liability for future unvested benefits under the ISOP, and we adjust such liability based on the fair value of our common stock. As such, we have experienced, and will continue to experience, unpredictable stock-based compensation charges, depending upon fluctuations in the fair value of HealthMarkets common stock. These unpredictable fluctuations in stock-based compensation charges may result in material non-cash fluctuations in our earnings (see Note 13 of Notes to Consolidated Financial Statements).

Deferred Taxes

We record deferred tax assets to reflect the impact of temporary differences between the financial statement carrying amounts and tax basis of assets. Realization of the net deferred tax asset is dependent on generating sufficient future taxable income. The amount of the deferred tax asset considered realizable, however, could be reduced in the near term if estimates of future taxable income during the carryforward period are reduced.

We establish a valuation allowance when management believes, based on the weight of the available evidence, that it is more likely than not that all or some portion of the deferred tax asset will not be realized. We consider future taxable income and ongoing prudent and feasible tax planning strategies in assessing the continued need for a recorded valuation allowance. Establishing or increasing the valuation allowance would result in a charge to income in the period such determination was made. In the event we were to determine that we would be able to realize our deferred tax assets in the future in excess of its net recorded amount, an adjustment to the deferred tax asset would increase income in the period such determination was made.

Loss Contingencies

We are subject to proceedings and lawsuits related to insurance claims, regulatory issues, and other matters (see Note 16 of Notes to Consolidated Financial Statements). We are required to assess the likelihood of any adverse judgments or outcomes to these matters, as well as potential ranges of probable losses. A determination of the amount of accruals required, if any, for these contingencies is made after careful analysis of each individual issue. The required accruals may change in the future due to new developments in each matter or changes in approach, such as a change in settlement strategy in dealing with these matters.

Risk Management

HealthMarkets encounters risk in the normal course of business, and therefore, we have designed risk management processes to help manage such risks. The Company is subject to varying degrees of market risks, inflation risk, operational risks and liquidity risks (see Liquidity and Capital Resources discussion above) and monitors these risks on a consolidated basis.

Market Risks

Our assets and liabilities, including financial instruments, are subject to the risk of potential loss arising from adverse changes in market rates and prices. Market risk is directly influenced by the volatility and liquidity in the markets in which the related underlying assets are traded.

Sensitivity analysis is defined as the measurement of potential loss in future earnings, fair values or cash flows of market sensitive instruments resulting from one or more selected hypothetical changes in interest rates and other market rates or prices over a selected time. In our sensitivity analysis model, a hypothetical change in market rates is selected that is expected to reflect reasonably possible near-term changes in those rates.

Near term is defined as a period of time going forward up to one year from the date of the consolidated financial statements.

Table of Contents

In this sensitivity analysis model, we use fair values to measure its potential loss. The primary market risk to our market sensitive instruments is interest rate risk. The sensitivity analysis model uses a 100 basis point change in interest rates to measure the hypothetical change in fair value of financial instruments included in the model. For invested assets, duration modeling is used to calculate changes in fair values. Duration on invested assets is adjusted to call, put and interest rate reset features.

The sensitivity analysis model decreases the gain in fair value of market sensitive instruments by \$10.4 million based on a 100 basis point increase in interest rates as of December 31, 2011. This decreased value only reflects the impact of an interest rate increase on the fair value of our financial instruments.

At December 31, 2011, the Company had \$481.1 million of debt exposed to the fluctuation of the three-month London Inter-bank Offer Rate (LIBOR) and is comprised of the term loan, UICI Capital Trust I note and the HealthMarkets Capital Trust I and II notes. The sensitivity analysis shows that if the three-month LIBOR rate changed by 100 basis points (1%), our interest expense would change by approximately \$4.8 million.

Our Investment Committee monitors the investment portfolio of the Company and its subsidiaries. The Investment Committee receives investment management services from our in-house investment management team. The internal investment management team directly manages the investment assets.

Investments are selected based upon the parameters established in the Company's investment policies. Emphasis is given to the selection of high quality, liquid securities that provide current investment returns. Maturities or liquidity characteristics of the securities are managed by continually structuring the duration of the investment portfolio to be consistent with the duration of the policy liabilities. Consistent with regulatory requirements and internal guidelines, we invest in a range of assets, but limit our investments in certain classes of assets, and limit our exposure to certain industries and to single issuers.

Fixed maturity securities represented 40.6% and 64.6% of our total investments at December 31, 2011 and 2010, respectively. At December 31, 2011, fixed maturity securities consisted of the following:

	December 31, 2011	
	Carrying	% of
	Value	Total
	(Dollars in thousands)	Carrying
		Value
		(Dollars in thousands)
U.S. and U.S. Government agencies	\$ 24,602	5.7%
Corporate bonds and municipals	252,279	58.9%
Mortgage-backed securities issued by U.S. Government agencies and authorities	46,940	11.0%
Other mortgage and asset backed securities	15,007	3.5%
Other	89,371	20.9%
 Total fixed maturity securities	 \$ 428,199	 100.0%

Corporate bonds, included in the fixed maturity portfolio, consist primarily of short term and medium term investment grade bonds. The Company's investment policy with respect to concentration risk limits individual investment grade bonds held by its insurance company subsidiaries to 3% of assets and non-investment grade bonds to 2% of assets. The policy also limits the investments in any one industry to 20% of assets. As of December 31, 2011, the largest concentration in any one investment grade corporate bond held by an insurance company subsidiary was \$105.6 million (\$94.8 million face value), which represented 10.0% of total invested assets. This security was received as payment on the sale of our Student Insurance Division. To limit its credit risk, we have taken out \$75.0 million of credit default insurance on this bond, reducing our default exposure to \$19.8 million, or 1.9% of total invested assets. The largest concentration in any one non-investment grade corporate bond was \$4.9 million, which represented less than 1% of total invested assets. The largest concentration to any one industry was less than 10%. Additionally, due primarily to long standing conservative investment guidelines, our direct exposure to sub prime investments is 0.1% of investments.

Table of Contents

Included in the fixed maturity portfolio are mortgage-backed securities, including collateralized mortgage obligations, mortgage-backed pass-through certificates and commercial mortgage-backed securities. To limit our credit risk, we invest in mortgage-backed securities that are rated investment grade by the public rating agencies. Our mortgage-backed securities portfolio is a conservatively structured portfolio that is concentrated in the less volatile tranches, such as planned amortization classes and sequential classes. We seek to minimize prepayment risk during periods of declining interest rates and minimize duration extension risk during periods of rising interest rates. We have less than 1% of our investment portfolio invested in the more volatile tranches.

A quality distribution for fixed maturity securities at December 31, 2011 is set forth below:

Rating	December 31, 2011	
	Carrying Value (Dollars in thousands)	% of Total Carrying Value
U.S. Government and AAA	\$ 100,529	23.5%
AA	30,216	7.1%
A	170,339	39.8%
BBB	118,434	27.6%
Less than BBB	8,681	2.0%
	\$ 428,199	100.0%

We regularly monitor our investment portfolio to attempt to minimize our concentration of credit risk in any single issuer. Set forth in the table below is a schedule of all investments representing greater than 1% of our aggregate investment portfolio at December 31, 2011 and 2010, excluding investments in U.S. Government securities:

Issuer	Fixed Maturities:	December 31,		2010	% of Total Carrying Value
		2011	% of Total Carrying Value (Dollars in thousands)		
UnitedHealth Group(1)		\$ 105,565	10.0%	\$ 101,301	9.6%
Cigna Corporation(2)		89,371	8.5%	86,392	8.2%
Exelon		5,149	0.5%	14,944	1.4%
Issuer	Short-term investments (3):				
Fidelity Institutional Money Market		\$		\$ 208,208	19.8%
Fidelity Institutional Government Fund		478,841	45.4%	94,277	9.0%
Invesco STIT Government Fund		89,215	8.5%		
First American Treasury Obligations Fund		37,797	3.6%	37,767	3.6%

(1) Represents \$94.8 million face value security received from the purchaser as consideration upon sale of our former Student Insurance Division on December 1, 2006. To reduce our credit risk, we have taken out \$75.0 million of credit default insurance on this security, reducing our default exposure to \$19.8 million.

(2) Represents \$78.4 million face value security received from the purchaser as consideration upon sale of our former Star HRG Division in July 2006. This security is held in a bankruptcy remote entity with the Company's exposure limited to its residual investment of

approximately \$7.2 million at December 31, 2011.

- (3) Funds are diversified institutional money market funds that invest solely in United States dollar denominated money market securities.

Table of Contents

Inflation Risk

Inflation historically has had a significant impact on the health insurance business. In recent years, inflation in the costs of medical care covered by such insurance has exceeded the general rate of inflation. Under basic hospital medical insurance coverage, established ceilings for covered expenses limit the impact of inflation on the amount of claims paid. Under catastrophic hospital expense plans and preferred provider contracts, covered expenses are generally limited only by a maximum lifetime benefit and a maximum lifetime benefit per accident or sickness. Therefore, inflation may have a significantly greater impact on the amount of claims paid under catastrophic hospital expense and preferred provider plans as compared to claims under basic hospital medical coverage. As a result, trends in healthcare costs must be monitored and rates adjusted accordingly. Under the health insurance policies issued in the self-employed market, the primary insurer generally has the right to increase rates upon 30-60 days written notice and subject to regulatory approval in some cases.

The annuity and universal life-type policies issued directly and assumed by HealthMarkets are significantly impacted by inflation. Interest rates affect the amount of interest that existing policyholders expect to have credited to their policies. However, we believe that our annuity and universal life-type policies are generally competitive with those offered by other insurance companies of similar size, and the investment portfolio is managed to minimize the effects of inflation.

Operational Risks

Operational risk is inherent in our business and may, for example, manifest itself in the form of errors, breaches in the system of internal controls, business interruptions, fraud or legal actions due to operating deficiencies or noncompliance with regulatory requirements. We maintain a framework, including policies and a system of internal controls designed to monitor and manage operational risk, and provide management with timely and accurate information.

Privacy Initiatives

The business of insurance is primarily regulated by the states and is affected by a range of legislative developments at both the state and federal levels. Legislation and regulations governing the use and security of individuals' nonpublic personal data by financial institutions, including insurance companies, may have a significant impact on the financial condition and results of operations. See Item 1. Business – Regulatory and Legislative Matters.

Recently Issued Accounting Pronouncements

See Recent Accounting Pronouncements in Note 2 of Notes to Consolidated Financial Statements for information regarding new accounting pronouncements.

Item 7A. *Quantitative and Qualitative Disclosures about Market Risk*

Quantitative and qualitative disclosures about market risk are included under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations – Risk Management."

Item 8. *Financial Statements and Supplementary Data*

The audited consolidated financial statements of the Company and other information required by this Item 8 are included in this Form 10-K beginning on page F-1.

Item 9. *Changes in and Disagreements with Accountants on Accounting and Financial Disclosure*

None.

Table of Contents

Item 9A. Controls and Procedures
Disclosure Controls and Procedures

The Company maintains a set of disclosure controls and procedures designed to ensure that information required to be disclosed in reports that it files or submits under the Securities Exchange Act of 1934, as amended (the Exchange Act), is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms. In addition, the disclosure controls and procedures ensure that information required to be disclosed is accumulated and communicated to management, including the principal executive officer and principal financial officer, allowing timely decisions regarding required disclosure. Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Exchange Act. Based on this evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this annual report.

Management's Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f). The Company's internal control system was designed to provide reasonable assurance to the Company's management and its Board of Directors regarding the preparation and fair presentation of published financial statements. However, internal control systems, no matter how well designed cannot provide absolute assurance. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

The Company's management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2011. Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework contained in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO Report).

Based on our evaluation under the framework in the COSO Report our management concluded that our internal control over financial reporting was effective as of December 31, 2011.

This annual report does not include an attestation report of the Company's registered public accounting firm regarding internal control over financial reporting. Management's report was not subject to attestation by the Company's registered public accounting firm pursuant to rules of the Securities and Exchange Commission that permit the Company to provide only management's report in this annual report.

During the Company's fourth fiscal quarter, there has been no change in the Company's internal control over financial reporting that has materially affected, or is reasonably likely to materially affect, the Company's internal controls over financial reporting.

Item 9B. Other Information
None.

Table of Contents

PART III

Item 10. *Directors, Executive Officers and Corporate Governance*

See the Company's Information Statement to be filed in connection with the 2012 Annual Meeting of Stockholders, which is incorporated herein by reference.

For information on executive officers of the Company, reference is made to the item entitled "Executive Officers of the Company" in Part I of this report.

We have adopted a Code of Business Conduct and Ethics that applies to our employees, officers and directors, including our Chief Executive Officer, Chief Financial Officer, Principal Accounting Officer and Controller. The Code is available free of charge on our website at www.healthmarketsinc.com and in print to any stockholder who sends a request for a paper copy to: Corporate Secretary, HealthMarkets, Inc., 9151 Boulevard 26, North Richland Hills, Texas 76180. We intend to include on our website any amendment to, or waiver from, a provision of the Code of Business Conduct and Ethics that applies to our Chief Executive Officer, Chief Financial Officer, Principal Accounting Officer and Controller that relates to any element of the code of ethics definition enumerated in Item 406(b) of Regulation S-K.

Item 11. *Executive Compensation*

See the Company's Information Statement to be filed in connection with the 2012 Annual Meeting of Stockholders, which is incorporated herein by reference.

Item 12. *Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters*

See the Company's Information Statement to be filed in connection with the 2012 Annual Meeting of Stockholders, which is incorporated herein by reference.

Item 13. *Certain Relationships and Related Transaction, and Director Independence*

See the Company's Information Statement to be filed in connection with the 2012 Annual Meeting of Stockholders, which is incorporated herein by reference. See Note 15 of Notes to Consolidated Financial Statements.

Item 14. *Principal Accountant Fees and Services*

See the Company's Information Statement to be filed in connection with the 2012 Annual Meeting of Stockholders, of which the subsection captioned "Independent Registered Public Accounting Firm" is incorporated herein by reference.

Table of Contents

PART IV

Item 15. Exhibits and Financial Statement Schedules

(a) *Financial Statements*

The following consolidated financial statements of HealthMarkets and subsidiaries are included in Item 8:

	Page
<u>Report of Independent Registered Public Accounting Firm</u>	F-2
<u>Consolidated Balance Sheets December 31, 2011 and 2010</u>	F-3
<u>Consolidated Statements of Operations Years ended December 31, 2011, 2010 and 2009</u>	F-4
<u>Consolidated Statements of Stockholders Equity and Comprehensive Income (Loss) Years ended December 31, 2011, 2010 and 2009</u>	F-5
<u>Consolidated Statements of Cash Flows Years ended December 31, 2011, 2010 and 2009</u>	F-6
<u>Notes to Consolidated Financial Statements</u>	F-7
<i>Financial Statement Schedules</i>	

<u>Schedule II</u>	Condensed Financial Information of Registrant December 31, 2011, 2010 and 2009: HealthMarkets (Holding Company)	F-83
<u>Schedule III</u>	Supplementary Insurance Information	F-86
<u>Schedule IV</u>	Reinsurance	F-88
<u>Schedule V</u>	Valuation and Qualifying Accounts	F-89

All other schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are not applicable and therefore have been omitted.

Exhibits:

The response to this portion of Item 15 is submitted as a separate section of this 10-K entitled Exhibit Index.

Table of Contents**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

HealthMarkets, Inc.

By: /s/ Kenneth J. Fasola*
Kenneth J. Fasola
Chief Executive Officer

Date: March 8, 2012

Pursuant to the requirements of Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/s/ KENNETH J. FASOLA*	Chief Executive Officer, President and	March 8, 2012
Kenneth J. Fasola	Director	
/s/ K. ALEC MAHMOOD	Senior Vice President and Chief	March 8, 2012
K. Alec Mahmood	Financial Officer	
/s/ CONNIE PALACIOS*	Vice President, Controller and Principal	March 8, 2012
Connie Palacios	Accounting Officer	
/s/ PHILLIP J. HILDEBRAND*	Chairman of the Board	March 8, 2012
Phillip J. Hildebrand		
/s/ CHINH E. CHU*	Director	March 8, 2012
Chinh E. Chu		
/s/ JASON K. GIORDANO*	Director	March 8, 2012
Jason K. Giordano		
/s/ ADRIAN M. JONES*	Director	March 8, 2012
Adrian M. Jones		
/s/ MURAL R. JOSEPHSON*	Director	March 8, 2012
Mural R. Josephson		
/s/ DAVID K. MCVEIGH*	Director	March 8, 2012
David K. McVeigh		
/s/ STEVEN J. SHULMAN*	Director	March 8, 2012

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Steven J. Shulman

/s/ R. NEAL POMROY*

Director

March 8, 2012

R. Neal Pomroy

*By: /s/ K. ALEC MAHMOOD

Attorney-in-fact

March 8, 2012

K. Alec Mahmood

(Attorney-in-fact)

Table of Contents

ANNUAL REPORT ON FORM 10-K
ITEM 8, ITEM 15(A)(1) and (2), (C), and (D)
FINANCIAL STATEMENTS and SUPPLEMENTAL DATA
FINANCIAL STATEMENT SCHEDULES
CERTAIN EXHIBITS
FOR THE YEAR ENDED DECEMBER 31, 2011
HEALTHMARKETS, INC.
and
SUBSIDIARIES
NORTH RICHLAND HILLS, TEXAS

F-1

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors

HealthMarkets, Inc.:

We have audited the accompanying consolidated balance sheets of HealthMarkets, Inc. and subsidiaries (the Company) as of December 31, 2011 and 2010, and the related consolidated statements of operations, consolidated statements of stockholders' equity and comprehensive income (loss), and consolidated statements of cash flows for each of the years in the three-year period ended December 31, 2011. In connection with our audits of the consolidated financial statements, we have also audited the financial statement schedules as listed in the Index at Item 15(a). These consolidated financial statements and financial statement schedules are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and financial statement schedules based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of HealthMarkets, Inc. and subsidiaries as of December 31, 2011 and 2010, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2011, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedules, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

As described in note 2 to the consolidated financial statements, effective January 1, 2011 the Company changed its method of accounting for claim liabilities from the modified incurred date reserving method to the service date reserving method.

KPMG LLP

Dallas, Texas

March 8, 2012

F-2

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****CONSOLIDATED BALANCE SHEETS**

	December 31,	
	2011	2010
	(In thousands, except	
	per share data)	
ASSETS		
Investments:		
Securities available for sale		
Fixed maturities, at fair value (cost: 2011 \$394,948; 2010 \$644,661)	\$ 428,199	\$ 679,405
Short-term and other investments	626,415	373,023
Total investments	1,054,614	1,052,428
Cash and cash equivalents	17,299	12,874
Student loan receivables	50,733	60,312
Restricted cash	14,447	13,170
Investment income due and accrued	4,007	7,139
Reinsurance recoverable ceded policy liabilities	363,139	363,243
Agent and other receivables	21,416	32,508
Deferred acquisition costs	17,764	32,689
Property and equipment, net	37,466	43,738
Goodwill and other intangible assets	80,255	82,331
Recoverable federal income taxes		3,443
Other assets	13,478	15,776
Assets Held for Sale	2,100	
	\$ 1,676,718	\$ 1,719,651
LIABILITIES AND STOCKHOLDERS EQUITY		
Policy liabilities:		
Future policy and contract benefits	\$ 473,163	\$ 453,773
Claims	94,743	208,675
Unearned premiums	27,523	34,862
Other policy liabilities	34,167	7,687
Accounts payable and accrued expenses	30,852	38,131
Other liabilities	57,107	58,868
Current income taxes payable	410	
Deferred income taxes payable	69,975	58,883
Debt	553,420	553,420
Student loan credit facility	60,050	68,650
Net liabilities of discontinued operations	1,486	1,574
	1,402,896	1,484,523
Commitments and Contingencies (Note 16)		
Stockholders' Equity:		
Preferred stock, par value \$0.01 per share authorized 10,000,000 shares, none issued		
Common Stock, Class A-1, par value \$0.01 per share authorized 90,000,000 shares, 28,156,278 issued and 27,851,301 outstanding at December 31, 2011 and 90,000,000 shares, 28,281,859 issued and 28,256,028 outstanding at December 31, 2010. Class A-2, par value \$0.01 per share authorized 20,000,000 shares, 4,026,104 issued and 2,776,985 outstanding at December 31, 2011; 20,000,000 shares, 4,026,104 issued and 2,762,100 outstanding at December 31, 2010	322	323
Additional paid-in capital	50,535	54,772
Accumulated other comprehensive income	21,838	21,981
Retained earnings	216,884	178,313
	(15,757)	(20,261)

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Treasury stock, at cost (304,977 Class A-1 common shares and 1,249,119 Class A-2 common shares at December 31, 2011;
25,831 Class A-1 common shares and 1,264,004 Class A-2 common shares at December 31, 2010)

273,822 235,128

\$ 1,676,718 \$ 1,719,651

See accompanying notes to consolidated financial statements.

F-3

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****CONSOLIDATED STATEMENTS OF OPERATIONS**

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands, except per share data)		
REVENUE			
Health premiums	\$ 543,092	\$ 735,538	\$ 977,568
Life premiums and other considerations	1,565	1,913	2,381
	544,657	737,451	979,949
Investment income	28,028	42,246	43,166
Commissions and other income	83,570	76,906	62,401
Net impairment losses recognized in earnings		(765)	(4,504)
Realized gains, net	8,942	5,815	2,385
	665,197	861,653	1,083,397
BENEFITS AND EXPENSES			
Benefits, claims, and settlement expenses	359,424	366,644	584,878
Underwriting, acquisition and insurance expenses (includes amounts paid to related parties of \$512, \$517 and \$5,893 in 2011, 2010 and 2009, respectively)	101,441	173,830	338,028
Other expenses, (includes amounts paid to related parties of \$15,343, \$21,412 and \$15,079 in 2011, 2010 and 2009, respectively)	163,540	209,070	98,821
Interest expense	22,082	30,082	32,432
	646,487	779,626	1,054,159
Income from continuing operations before income taxes	18,710	82,027	29,238
Federal income tax expense	8,042	31,896	11,676
Income from continuing operations	10,668	50,131	17,562
Income from discontinued operations, (net of income tax expense of \$43, \$36, and \$88 in 2011, 2010 and 2009, respectively)	79	66	162
Net income	\$ 10,747	\$ 50,197	\$ 17,724
Basic earnings per share:			
Income from continuing operations	\$ 0.35	\$ 1.69	\$ 0.59
Income from discontinued operations	0.00	0.00	0.01
Net income per share, basic	\$ 0.35	\$ 1.69	\$ 0.60
Diluted earnings per share:			
Income from continuing operations	\$ 0.34	\$ 1.64	\$ 0.58
Income from discontinued operations	0.00	0.00	0.01
Net income per share, diluted	\$ 0.34	\$ 1.64	\$ 0.59

Edgar Filing: HealthMarkets, Inc. - Form 10-K

See accompanying notes to consolidated financial statements.

F-4

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY AND
COMPREHENSIVE INCOME (LOSS)**

	Common Stock	Additional Paid-In Capital	Accumulated Other Comprehensive Income (Loss)	Retained Earnings	Treasury Stock	Total
	(In thousands)					
Balance at December 31, 2008	\$ 310	\$ 54,004	\$ (41,970)	\$ 227,686	\$ (42,105)	\$ 197,925
Comprehensive income (loss):						
Net income				17,724		17,724
Change in unrealized gains and losses on securities			64,488			64,488
Change in unrealized gains on cash flow hedging relationship			7,399			7,399
Deferred income tax expense			(25,161)			(25,161)
Comprehensive income			46,726	17,724		64,450
Adjustment to beginning balance, net of tax(1)			(1,017)	1,017		
Issuance of common stock	6	(6,674)			14,673	8,005
Vesting of Agent Plan credits		(5,796)			12,737	6,941
Issuance of restricted shares		(5,222)			5,222	
Stock-based compensation		7,703				7,703
Stock-based compensation tax expense		(1,673)				(1,673)
Purchase of treasury stock					(21,152)	(21,152)
Balance at December 31, 2009	\$ 316	\$ 42,342	\$ 3,739	\$ 246,427	\$ (30,625)	\$ 262,199
Comprehensive income (loss):						
Net income				50,197		50,197
Change in unrealized gains and losses on securities			22,311			22,311
Change in unrealized gains on cash flow hedging relationship			5,750			5,750
Deferred income tax expense			(9,819)			(9,819)
Comprehensive income			18,242	50,197		68,439
Adjustment to beginning balance (2)				1,203		1,203
Dividends				(119,514)		(119,514)
Issuance of common stock	2	(3,620)			10,662	7,044
Vesting of Agent Plan credits		(1,548)			8,457	6,909
Issuance of restricted shares	5	(968)			963	
Stock-based compensation		19,689				19,689
Stock-based compensation tax expense		(1,123)				(1,123)
Purchase of treasury stock					(9,718)	(9,718)
Balance at December 31, 2010	\$ 323	\$ 54,772	\$ 21,981	\$ 178,313	\$ (20,261)	\$ 235,128
Comprehensive income (loss):						
Net income				10,747		10,747
Change in unrealized gains and losses on securities			(1,559)			(1,559)
Change in unrealized gains on cash flow hedging relationship			1,340			1,340

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Deferred income tax expense			76			76
Comprehensive income			(143)	10,747		10,604
Adjustment to beginning balance (3)				27,824		27,824
Issuance of common stock		(3,136)			7,430	4,294
Vesting of Agent Plan credits	2	(4,087)			7,671	3,586
Issuance of restricted shares	(3)	3				
Stock-based compensation		3,776				3,776
Stock-based compensation tax expense		(793)				(793)
Purchase of treasury stock					(10,597)	(10,597)
Balance at December 31, 2011	\$ 322	\$ 50,535	\$ 21,838	\$ 216,884	\$ (15,757)	\$ 273,822

- (1) The adjustments represent the implementation effects upon adoption of SFAS FSP No. 115-2, which was codified into FASB ASC Topic 320, Investments Debt and Equity Securities. See Note 4 of Notes to Consolidated Financial Statements for additional information.
- (2) The adjustments represent the inclusion of Grapevine Finance, LLC into the consolidated results upon adoption of ASU No. 2009-17, Consolidations: Improvements to Financial Reporting by Enterprises Involved with Variable Interest Entities. See Note 9 of Notes to Consolidated Financial Statements for additional information.
- (3) The adjustment represents the cumulative effect of a change in accounting principle in the methodology used to calculate the Company's policy liabilities. See *Note 2-Change in Accounting Principle on Claim Liabilities* for discussion on the change in methodology from the modified incurred date to service date.
See accompanying notes to consolidated financial statements.

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****CONSOLIDATED STATEMENTS OF CASH FLOWS**

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Operating Activities			
Net income	\$ 10,747	\$ 50,197	\$ 17,724
Adjustments to reconcile net income (loss) to cash provided by operating activities:			
Income from discontinued operations	(79)	(66)	(162)
Realized gains, net	(8,942)	(5,050)	1,623
Change in deferred income taxes	(3,815)	(2,914)	3,323
Depreciation and amortization	17,203	23,219	30,906
Amortization of prepaid monitoring fees	12,500	15,000	12,500
Equity based compensation expense	7,787	18,180	12,538
Other items, net	7,620	14,737	11,418
Changes in assets and liabilities:			
Investment income due and accrued	1,717	1,720	169
Reinsurance recoverable ceded policy liabilities	104	(1,938)	23,496
Other receivables	10,270	(4,395)	8,173
Deferred acquisition costs	14,925	31,650	7,812
Prepaid monitoring fees	(12,500)	(15,000)	(12,500)
Change in current income tax payable	3,853	14,436	(7,702)
Policy liabilities	(31,181)	(147,017)	(111,724)
Other liabilities, accounts payable and accrued expenses	(7,890)	(26,130)	(11,850)
Cash provided by (used in) continuing operations	22,319	(33,371)	(14,256)
Cash used in discontinued operations	(9)	(112)	(296)
Net cash provided by (used in) operating activities	22,310	(33,483)	(14,552)
Investing Activities			
Securities available for sale			
Purchases	(8,632)	(38,078)	(70,407)
Sales	161,997	138,777	92,043
Maturities, calls and redemptions	104,237	83,318	92,089
Student loan receivables	8,084	8,640	8,791
Short-term and other investments, net	(254,004)	(1,033)	(161,305)
Purchases of property and equipment	(7,156)	(9,542)	(10,076)
Net cash (out flow) proceeds from acquisition and disposition of subsidiaries		(45)	(440)
Change in restricted cash	(1,277)	(1,337)	(766)
Decrease (increase) in agent receivables	(3,788)	(9,480)	433
Net cash provided by/(used in) investing activities	(539)	171,220	(49,638)
Financing Activities			
Repayment of student loan credit facility	(8,600)	(8,700)	(8,700)
Change in cash overdraft.	(159)	(6,804)	9,571
Increase in investment products	(1,414)	(4,514)	(4,794)
Excess tax benefits from equity-based compensation	(793)	(1,123)	(1,673)
Proceeds from shares issued to agent plans and other	4,294	7,044	8,005
Purchases of treasury stock	(10,597)	(9,718)	(21,152)
Dividends paid to shareholders		(118,454)	
Other financing activity	(77)		
Net cash used in financing activities	(17,346)	(142,269)	(18,743)

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Net change in cash and cash equivalents	4,425	(4,532)	(82,933)
Cash and cash equivalents at beginning of period	12,874	17,406	100,339
Cash and cash equivalents at end of period in continuing operations	\$ 17,299	\$ 12,874	\$ 17,406
Supplemental disclosures of cash flow information:			
Interest paid (exclusive of the student loan credit facility)	\$ 18,511	\$ 27,594	\$ 31,445
Interest paid under the student loan credit facility	\$	\$	\$ 985
Federal income taxes paid, net of refunds	\$ 8,841	\$ 21,532	\$ 21,009

See accompanying notes to consolidated financial statements.

F-6

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. ORGANIZATION AND BASIS OF PRESENTATION

ORGANIZATION

The consolidated financial statements include the accounts of HealthMarkets, Inc. and its subsidiaries, which are collectively referred to as the *Company* or *HealthMarkets*. HealthMarkets, Inc. is a holding company, the principal asset of which is its investment in its wholly owned subsidiary, HealthMarkets, LLC. HealthMarkets, LLC's principal assets are its investments in its separate operating subsidiaries, including its regulated insurance subsidiaries and Insphere Insurance Solutions, Inc. (*Insphere*) (see Note 20 of Notes to Consolidated Financial Statements for condensed financial information of HealthMarkets, LLC).

HealthMarkets conducts its insurance businesses through its indirect wholly owned insurance company subsidiaries, The MEGA Life and Health Insurance Company (*MEGA*), Mid-West National Life Insurance Company of Tennessee (*Mid-West*), The Chesapeake Life Insurance Company (*Chesapeake*) and HealthMarkets Insurance Company (*HMIC*). MEGA is an insurance company domiciled in Oklahoma and is licensed to issue health, life and annuity insurance policies in the District of Columbia and all states except New York. Mid-West is an insurance company domiciled in Texas and is licensed to issue health, life and annuity insurance policies in Puerto Rico, the District of Columbia and all states except Maine, New Hampshire, New York, and Vermont. Chesapeake is an insurance company domiciled in Oklahoma and is licensed to issue health and life insurance policies in the District of Columbia and all states except New Jersey, New York and Vermont. HMIC is an insurance company domiciled in Oklahoma and is licensed to issue health and life insurance policies in the District of Columbia and all states except New York and New Hampshire.

A group of private equity investors, including affiliates of The Blackstone Group, Goldman Sachs Capital Partners and Credit Suisse-DLJ Merchant Banking Partners (the *Private Equity Investors*) in the aggregate own approximately 86.9% of the Company's outstanding shares. See Note 15 of Notes to Consolidated Financial Statements.

Business Segments

The Company operates four business segments: Commercial Health Division, Insphere, Corporate and Disposed Operations. Through the Company's Commercial Health Division the Company underwrites and administers a broad range of health and supplemental insurance products. Insphere includes net commission revenue, agent incentives, marketing costs and costs associated with the creation and development of Insphere. Corporate includes investment income not allocated to the other segments, realized gains or losses, interest expense on corporate debt, the Company's student loan business, general expenses relating to corporate operations and operations that do not constitute reportable operating segments. Disposed Operations includes the remaining run out of the Medicare Division and the Other Insurance Division, as well as the residual operations from the disposition of other businesses prior to 2009. (See Note 19 of Notes to Consolidated Financial Statements for financial information regarding our segments).

Nature of Operations

Through the Company's Commercial Health Division, HealthMarkets' insurance company subsidiaries administer and issue primarily health insurance policies covering individuals, families, the self-employed and small businesses. HealthMarkets' plans are designed to accommodate individual needs and include basic hospital-medical expense plans, plans with preferred provider organizations (*PPO*) features, catastrophic hospital expense plans, as well as other supplemental types of coverage. Historically, the Company marketed

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

these products to the self-employed and individual markets through independent agents contracted with its insurance company subsidiaries. In the third quarter of 2010, the Company discontinued marketing its health benefit plans in all but a limited number of states in which Insphere, a subsidiary, does not currently have access to third-party health insurance products. The Company will continue to focus its efforts on selling products underwritten by third-party carriers as well as marketing its own supplemental insurance products.

During 2009, the Company formed Insphere, a Delaware corporation and a wholly owned subsidiary of HealthMarkets, LLC. Insphere is a distribution company specializing in the distribution to the small business and middle-income markets. Insphere distributes life, health, long-term care and retirement insurance to these markets through a portfolio of products from nationally recognized insurance carriers. Insphere is an authorized agency in all 50 states and the District of Columbia. Insphere maintains marketing agreements for the distribution of health benefits plans with a number of non-affiliated insurance carriers as well as the Company's own insurance subsidiaries. The non-affiliated carriers include, among others, United Healthcare's Golden Rule Insurance Company, Humana and Aetna, for which Insphere distributes individual health insurance products. Additionally, Insphere distributes certain Medicare Advantage products for Humana and United Healthcare. Insphere also distributes supplemental insurance, life and annuity, long-term care and retirement insurance products for a variety of non-affiliated insurance carriers as well as the Company's own insurance subsidiaries.

Concentrations

Insphere maintains marketing agreements for the distribution of health benefits plans with a number of non-affiliated insurance carriers as well as the Company's own insurance subsidiaries. The products offered by the third-party carriers and the Company's insurance subsidiaries offer coverage and benefit variations that may fit one consumer better than another. In the markets where Insphere distributes these third-party carrier products, these products have, to a great extent, replaced the sale of the Company's own health benefit plans. During 2011, approximately 48% of the revenue recorded in Commissions and other income was generated through four third-party carriers.

Additionally, during the 2011, the Company's insurance subsidiaries generated approximately 56% of premium revenue from new and existing business from the following 10 states:

	Percentage
California	14%
Texas	7%
Maine	7%
Florida	6%
Washington	5%
Massachusetts	4%
Illinois	4%
North Carolina	3%
Pennsylvania	3%
Georgia	3%
	56%

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

BASIS OF PRESENTATION

The consolidated financial statements have been prepared on the basis of accounting principles generally accepted in the United States of America (GAAP). The more significant variances between GAAP and statutory accounting practices prescribed or permitted by regulatory authorities for insurance companies are:

fixed maturities classified as available for sale are carried at fair value under GAAP, rather than generally at amortized cost;

the deferral of new business acquisition costs under GAAP, rather than expensing them as incurred;

the determination of the liability for future policyholder benefits based on realistic assumptions under GAAP, rather than on statutory rates for mortality and interest;

the recording of reinsurance receivables as assets under GAAP rather than as reductions of liabilities; and

the exclusion of non-admitted assets for statutory purposes.

See Note 12 of Notes to Consolidated Financial Statements for net income and statutory surplus from insurance company subsidiaries as determined using statutory accounting practices. All significant intercompany accounts and transactions have been eliminated in consolidation.

Use of Estimates

Preparation of the financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. These estimates are based on management's knowledge of current events and actions that the Company may take in the future. As such, actual results may differ from these estimates. The Company believes its critical accounting policies affect its more significant judgments and estimates used in the preparation of its consolidated financial statements. These critical accounting policies are as follows:

the valuations of certain assets and liabilities require fair value estimates;

the recognition of premium revenue;

the recognition of commission revenue;

the estimate of claim liabilities;

the realization of deferred acquisition costs;

the carrying amount of goodwill and other intangible assets;

the amortization period of intangible assets;

stock-based compensation plan forfeitures;

the realization of deferred taxes;

reserves for contingencies, including reserves for losses in connection with unresolved legal and regulatory matters; and

other matters that affect the reported amounts and disclosure of contingencies in the financial statements.

Estimates, by their nature, are based on judgment and available information. Therefore, actual results could differ from those estimates and could have a material impact on the consolidated financial statements.

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies below relate to amounts reported in the consolidated financial statements.

Fair Value Measurement

The Company accounts for certain financial assets and liabilities under the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 820, *Fair Value Measurements and Disclosures* (ASC 820). See Note 3 of Notes to Consolidated Financial Statements.

Investments

The Company's fixed income investments include investments in U.S. treasury securities, U.S. government agencies bonds, corporate bonds, mortgage-backed and asset-backed securities, collateralized debt obligations and municipal auction rate securities and bonds, which are classified as available for sale on the Company's consolidated balance sheet and reported at fair value. Short-term investments primarily consist of highly liquid money market funds and are generally carried at cost, which approximates fair value. Other investments primarily consist of investments in equity investees which are accounted for under the equity method of accounting. In addition, short-term and other investments contain one alternative investment recorded at fair value.

Premiums and discounts on mortgage-backed securities are amortized over a period based on estimated future principal payments, including prepayments. Prepayment assumptions are reviewed periodically and adjusted to reflect actual prepayments and changes in expectations. The most significant determinants of prepayments are the differences between interest rates of the underlying mortgages and current mortgage loan rates and the structure of the security. Other factors affecting prepayments include the size, type and age of underlying mortgages, the geographic location of the mortgaged properties and the creditworthiness of the borrowers. Variations from anticipated prepayments will affect the life and yield of these securities.

Realized gains and losses on sales of investments are recognized in net income on the specific identification basis. Unrealized investment gains and losses on available for sale securities, net of applicable deferred income tax, are reported in Accumulated other comprehensive income (loss) on the Company's consolidated balance sheets as a separate component of stockholders' equity and accordingly, have no effect on net income. Gains and losses on trading securities are reported in Realized gains, net on the consolidated statements of operations.

Purchases and sales of short-term financial instruments are part of investing activities, and not necessarily a part of the cash management program. Short-term financial instruments are classified as Investments on the consolidated balance sheets and are included in investing activities in the consolidated statements of cash flows.

Investments are reviewed at least quarterly, using both quantitative and qualitative factors, to determine if they have experienced an impairment of value that is considered other-than-temporary. In its review, management considers the following indicators of impairment: fair value significantly below cost; decline in fair value attributable to specific adverse conditions affecting a particular investment; decline in fair value attributable to specific conditions, such as conditions in an industry or in a geographic area; decline in fair value for an extended period of time; downgrades by rating agencies from investment grade to non-investment grade; financial condition deterioration of the issuer and situations where dividends have been reduced or eliminated or scheduled interest payments have not been made. Additionally, the Company assesses whether the amortized cost basis will be recovered by comparing the present value of cash flows expected to be collected with the amortized

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

cost basis of the investment. When the determination is made that an other-than-temporary impairment (OTTI) exists but the Company does not intend to sell the security and it is not more likely than not that the entity will be required to sell the security before the recovery of its remaining amortized cost basis, the Company will determine the amount of impairment related to a credit loss and the amount related to other factors. OTTI losses attributed to a credit loss are recorded in Net impairment losses recognized in earnings on the consolidated statements of operations. OTTI losses attributed to other factors are reported in Accumulated other comprehensive income (loss) on the consolidated balance sheets as a separate component of stockholders' equity and accordingly, have no effect on net income.

See Note 4 of Notes to Consolidated Financial Statements.

Cash and Cash Equivalents

The Company classifies unrestricted cash on deposit in banks and amounts invested temporarily in various instruments with maturities of three months or less at the time of purchase as cash and cash equivalents on its consolidated balance sheets.

Student Loan Receivables

Student loans receivables consist of student loans issued through the Company's Student Loan business and are carried at their unpaid principal balances, less any applicable allowance for losses, which approximated fair value at December 31, 2011 and 2010. See Note 5 of Notes to Consolidated Financial Statements.

Restricted Cash

The Company's restricted cash consists primarily of cash and cash equivalents held by a bankruptcy-remote special purpose entity to be used exclusively for the repayment of existing student loan borrowings. Additionally, restricted cash includes amounts utilized for purposes of servicing the Grapevine Finance LLC debt.

Reinsurance

In the ordinary course of business, the Company's insurance company subsidiaries reinsure certain risks with other insurance companies. HealthMarkets remains primarily liable to the policyholders on ceded policies, with the other insurance company assuming the risk. Reinsurance receivables and prepaid reinsurance premiums are reported in Agent and other receivables on the consolidated balance sheets. In accordance with guidance provided in FASB ASC Topic 944-340, *Other Assets and Deferred Costs*, the Company reports the policy liabilities ceded to other insurance companies under Policy liabilities and records a corresponding asset as Reinsurance recoverable ceded policy liabilities on its consolidated balance sheets. Insurance liabilities are reported before the effects of ceded reinsurance. The cost of reinsurance is accounted for over the terms of the underlying reinsured policies using assumptions consistent with those used to account for the policies. See Note 6 of Notes to Consolidated Financial Statements.

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Agent and other receivables***

Agent and other receivables primarily consists of amounts due from agents for advanced commissions paid, reinsurance receivables from other insurance companies and membership fees and dues from membership associations that make available the Company's health insurance products to their members. Receivables are stated net of an estimated allowance for doubtful accounts. Agent and other receivables consisted of the following at December 31, 2011 and 2010:

	December 31,	
	2011	2010
	(In thousands)	
Agent receivables	\$ 21,396	\$ 20,312
Reinsurance receivable	3,015	2,291
Due from associations	2,326	2,561
Other receivables	1,582	12,341
Allowance for losses	(6,903)	(4,997)
	\$ 21,416	\$ 32,508

Allowance for Doubtful Accounts

The Company maintains an allowance for potential losses that could result from defaults or write-downs on various assets, which are estimated based on historical collections, as well as management's judgment regarding the likelihood to collect such amounts. The allowance for losses consists of the following:

	December 31,	
	2011	2010
	(In thousands)	
Student loan receivables	\$ 5,991	\$ 4,108
Agent receivables	6,903	4,997
	\$ 12,894	\$ 9,105

See Note 5 of Notes to Consolidated Financial Statements for additional information regarding student loans receivables.

Deferred Acquisition Costs (DAC)

The Company incurs various costs in connection with the origination and initial issuance of its health insurance policies, including underwriting and policy issuance costs, costs associated with lead generation activities and distribution costs (*i.e.*, sales commissions paid to agents). The Company defers these costs and amortizes the deferred expense over the expected premium paying period of the policy, which approximates five years. Additionally, certain underwriting and policy issuance costs, which we determined to be more variable than fixed in nature are capitalized and amortized over the expected premium paying period of the policy. The Company also defers commissions paid to agents and premium taxes with respect to the portion of health premium collected but not yet earned.

Edgar Filing: HealthMarkets, Inc. - Form 10-K

The calculation of DAC requires the use of estimates based on actuarial valuation techniques. The Company reviews its actuarial assumptions and deferrable acquisition costs each year and, when necessary, revises such

F-12

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

assumptions to more closely reflect recent experience. For policies in force, the Company evaluates DAC to determine whether such costs are recoverable from future revenues. Any resulting adjustment is charged against net earnings.

Set forth below is an analysis of deferred costs of policies issued and the related deferral and amortization in each of the years then ended:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Deferred costs of policies issued:			
Beginning of year	\$ 32,689	\$ 64,339	\$ 72,151
Additions	10,271	20,648	80,556
Amortization	(25,196)	(52,298)	(88,368)
End of year	\$ 17,764	\$ 32,689	\$ 64,339

Property and Equipment

Property and equipment is stated at cost, less accumulated depreciation and amortization, and depreciated on a straight-line basis over their estimated useful lives (generally 3 to 7 years for furniture, software and equipment and 30 to 39 years for buildings). At December 31, 2011 and 2010 property and equipment consisted of the following:

	December 31,	
	2011	2010
	(In thousands)	
Land and improvements	\$ 2,119	\$ 2,400
Buildings and leasehold improvements	31,202	33,677
Software	117,996	111,991
Furniture and equipment	44,371	43,696
	195,688	191,764
Less accumulated depreciation	158,222	148,026
Property and equipment, net	\$ 37,466	\$ 43,738

Depreciation expense related to property and equipment for the years ended December 31, 2011, 2010 and 2009 is as follows:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Depreciation expense from continuing operations:			
Commercial Health Division	\$ 5,231	\$ 9,066	\$ 21,842

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Insphere	4,261	3,130	4
Corporate	1,836	2,298	2,452
Disposed Operations			269
Total depreciation expense from continuing operations	\$ 11,328	\$ 14,494	\$ 24,567

F-13

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

In the second quarter of 2011, the Company classified as *Assets held for sale* on its consolidated balance sheet the value of one of its buildings and the adjoining land located on the campus of its home office in North Richland Hills, Texas. The value of the building and the land was reduced to the fair value based upon an acceptable offer the Company received from an unaffiliated third party. The offer was below the Company's net book value and therefore the Company wrote-down the net book value of the building to fair value. The amount expensed in the second quarter as a result of the write-down of the building was approximately \$544,000. In addition, the Company has expensed approximately \$111,000 during 2011 primarily related to broker commissions. The Company closed the sale during the first quarter of 2012.

During 2011, the Company evaluated the amortization period for certain software used in the Insphere segment for agent compensation resulting in an increase in the amortization period from 3 years to 5 years. The impact of this change in estimate reduced depreciation expense by \$653,000 for 2011.

Goodwill and Other Intangibles

The Company accounts for goodwill and other intangibles in accordance with FASB ASC Topic 350, *Intangibles - Goodwill and Other* (ASC 350), which requires that goodwill and other intangible assets with indefinite useful lives be tested for impairment at least annually, or more frequently if circumstances indicate an impairment may have occurred. The Company has selected November 1 as the date to perform its annual impairment test. An impairment loss would be recorded in the period such determination was made. Intangible assets with estimable useful lives are amortized over their respective estimated useful lives to their estimated residual values, and reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. The Company's remaining amortizable intangible asset has an estimable remaining life through 2029. See Note 7 of Notes to Consolidated Financial Statements.

Capitalized Debt Issuance Costs

Debt issuance costs primarily represent legal fees associated with the issuance of the term loan credit facility and the trust preferred securities, which were capitalized and recorded in *Other assets* on the consolidated balance sheets. These costs are amortized as interest expense over the life of the underlying debt using the effective interest method, which is recorded in *Interest expense* on the consolidated statements of operations. See Note 9 of Notes to Consolidated Financial Statements.

Future Policy and Contract Benefits

With respect to accident and health insurance, future policy benefits are primarily attributable to a return-of-premium (ROP) rider that the Company has issued with certain Commercial Health policies. The Company records an ROP liability to fund its longer-term obligations associated with the ROP rider. The future policy benefits for the ROP are computed using the net level premium method. A claim offset for actual benefits paid through the reporting date is applied to the ROP liability for all policies on a contract-by-contract basis.

Additional contract reserves are calculated for accident and health insurance coverage for which the present value of future benefits exceed the present value of future valuation net premiums. *Valuation net premiums* refers to a series of net premiums wherein each premium is set as a constant proportion of expected gross premium over the life of the covered individual. This occurs when the premium rates are developed such that they will not increase at the same rate benefits increase over the period insurance coverage is in force. These liabilities are typically calculated as the present value of future benefits, less the present value of future net premiums, computed using the net level premium method.

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Traditional life insurance future policy benefit liabilities are computed using the net level premium. Future contract benefits related to annuity contracts are generally based on policy account values.

See Note 8 of Notes to Consolidated Financial Statements.

Claims Liabilities

Claims liabilities represent the estimated liabilities for claims reported and claims incurred but not yet reported. The Company uses the developmental method to estimate its health claim liabilities, which involves the use of completion factors for most incurral months, supplemented with additional estimation techniques, such as loss ratio estimates, in the most recent incurral months. This method applies completion factors to claim payments in order to estimate the ultimate amount of the claim. These completion factors are derived from historical experience and are dependent on the service dates of the claim payments. The completion factors are selected so that they are equally likely to be redundant as deficient. See Note 8 of Notes to Consolidated Financial Statements.

Effective January 1, 2011, all claim payments are considered incurred on the date the service is rendered, regardless of whether the sickness or accident is distinct or the same as for a previous service. Prior to 2011, the majority of health insurance products offered through the Commercial Health Division establish the claims liabilities using the modified incurred date. Under the modified incurred date methodology, claims liabilities for the cost of all medical services related to the accident or sickness are generally recorded at the earliest date of diagnosis or treatment, even though the medical services associated with such accident or sickness might not be rendered to the insured until a later financial reporting period. See *Change in Accounting Principle on Claim Liabilities* below for discussion on the change in methodology from the modified incurred date to service date.

Change in Accounting Principle on Claim Liabilities

Effective January 1, 2011, the Company changed the method used to calculate its policy liabilities for the majority of its health insurance products because it believes that the new method will be preferable in light of, among other factors, certain changes required by Health Care Reform Legislation.

For the majority of health insurance products in the Commercial Health Division, the Company's claims liabilities are estimated using the developmental method. The Company establishes the claims liabilities based upon claim incurral dates, supplemented with certain refinements as appropriate. Prior to January 1, 2011, for products introduced prior to 2008, the Company used a technique for calculating claims liabilities referred to as the Modified Incurred Date (MID) technique. Under the MID technique, claims liabilities for the cost of all medical services related to a distinct accident or sickness are based on the earliest date of diagnosis or treatment, even though the medical services associated with such accident or sickness might not be rendered to the insured until a later financial reporting period. Claims liabilities based on the earliest date of diagnosis generally result in larger initial claims liabilities which complete over a longer period of time than claims estimation techniques using dates of service. Under the MID technique, the Company modifies the original incurred date coding by establishing a new incurral date if: (i) there is a break of more than six months in the occurrence of a covered benefit service or (ii) if claims payments continue for more than thirty-six months without a six month break in service.

For products introduced in 2008 and later, claims payments were considered incurred on the date the service is rendered, regardless of whether the sickness or accident is distinct or the same. This is referred to as the Service Date (SD) technique. This is consistent with the assumptions used in the pricing of these products and

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

the policy language. At December 31, 2010, the Company had claims liabilities for products using the SD technique in the amount of \$10.6 million, representing approximately 8% of the total claims liabilities of the Commercial Health Division. The use of the SD technique in establishing claims liabilities requires the establishment of a future policy benefit reserve while the MID technique does not. For the reasons discussed below, we believe that it is preferable to estimate the Company's claims liabilities using the SD technique, and to apply such technique for claims liabilities previously calculated based on the MID technique.

As previously disclosed, in March 2010, Health Care Reform Legislation was signed into law. The Health Care Reform Legislation requires, beginning in 2011, a mandated minimum loss ratio (MLR) of 80% for the individual and small group markets. If MLR is below the mandated minimum, the Health Care Reform Legislation generally requires that the insurer return the amount of premium that is in excess of the required MLR to the policyholder in the form of rebates. The MLR is calculated for each of our insurance subsidiaries on a state-by-state basis in each state where the Company has issued major medical business. Department of Health and Human Services (HHS) rules indicate that the MLR calculation shall utilize data on incurred claims for the calendar year, paid through March of the following year.

Any refund of premiums in excess of the required MLR will be based on the completion of claims three months after the calendar year end. Based on the MLR calculation requiring only three additional months of claims and the SD technique being the most prevalent method of estimating claims liabilities in the health insurance industry, the Company believes that the SD technique is the preferable method for calculating the MLR. The Company also believes that using the SD method for the settlement of the MLR calculation will reduce uncertainty regarding the ultimate amount of incurred claims, as the MID technique estimates claims over a longer settlement period. The calculation of the MLR using the Company's current data results in claims for a given incurred year that are approximately 95% complete three months after the valuation date using the SD technique, whereas claims are approximately 82% complete 3 months after the valuation date using the MID technique. Additionally, the use of the MID technique for financial reporting purposes, with the settlement of the MLR calculated on a SD basis, may result in an over accrual of the claims liabilities on the financial statements as a result of the Company's accrual for rebates in the MLR calculation.

In light of the changes resulting from the Health Care Reform Legislation, and given that the Company's insurance contracts would support the use of either reserving technique, the Company, after discussions with its domiciliary insurance regulators on the preferred methodology for calculating rebates under the MLR requirements of the Health Care Reform Legislation, determined that the SD method is preferable in determining the estimation of its claims liabilities. For the in-force policies utilizing the MID technique for estimation of claims liabilities, effective January 1, 2011, the Company changed the method used to calculate its claims liabilities from the MID technique to the SD technique. Consistent with the Company's products introduced in 2008 and later, the Company established a reserve for future policy benefits for products introduced prior to 2008.

The Company has determined it is impracticable to determine the period-specific effects of the change in reserving methodology from MID to SD on all prior periods since retrospective application requires significant estimates of amounts and it is impossible to distinguish objectively information about those estimates at previous reporting dates. Based on the guidance of *ASC 250-10-45 Accounting Changes - Change in Accounting Principle* if the cumulative effect of applying a change in accounting principle to all prior periods is determinable, but it is impracticable to determine the period-specific effects of that change to all prior periods presented, the cumulative effect of the change to the new accounting principle shall be applied to the carrying amounts of assets and liabilities as of beginning of the earliest period to which the new accounting principle can be applied. As such the Company accounted for the change effective January 1, 2011 by recording the cumulative effect of the change in accounting at that date.

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Effective January 1, 2011, as a result of this change, the Company recorded the following: (i) a decrease in the amount of \$77.9 million to claims and claims administration liabilities, (ii) an increase in the amount of \$35.1 million to future policy and contract benefits, (iii) an increase in the amount of \$15.0 million to deferred federal income tax liability and (iv) an increase in the amount of \$27.8 million to retained earnings.

Unearned Premiums

Premiums on health insurance contracts are recognized as earned over the period of coverage on a pro rata basis. The Company records the portion of premiums unearned as a liability on its consolidated balance sheets.

Derivatives

Prior to April 11, 2011 the Company held derivative instruments, specifically interest rate swaps, which were accounted for in accordance with ASC 815 *Derivatives and Hedging*. Such interest rate swaps were recorded at fair value, and were included in *Other liabilities* on the Company's consolidated balance sheets prior to that period. The Company valued its derivative instruments using a third party. See Note 10 of Notes to Consolidated Financial Statements.

Book overdraft

Under our cash management system, checks issued but not yet presented to banks frequently result in overdraft balances for accounting purposes and are classified as *Accounts payable and accrued expenses* in the consolidated balance sheets. Changes in book overdrafts from period to period are reported in the consolidated statement of cash flows as a financing activity.

Recognition of Premium Revenues and Costs

Health Premiums

Health insurance policies issued by the Company are considered long-duration contracts. The contract provisions generally cannot be changed or canceled during the contract period; however, the Company may adjust premiums for health policies issued within prescribed guidelines and with the approval of state insurance regulatory authorities. Insurance premiums for health policies are recognized as earned over the premium payment periods of the policies. Benefits and expenses are matched with premiums so as to result in recognition of income over the term of the contract. This matching is accomplished by means of the provision for future policyholder benefits and expenses and the deferral and amortization of acquisition costs.

Life Premiums

Premiums on traditional life insurance are recognized as revenue when due. Benefits and expenses are matched with premiums so as to result in recognition of income over the term of the contract. This matching is accomplished by means of the provision for future policyholder benefits and expenses and the deferral and amortization of acquisition costs.

Premiums and annuity considerations collected on universal life-type and annuity contracts are recorded using deposit accounting, and are credited directly to an appropriate policy reserve account, without recognizing premium income. Revenues from universal life-type and annuity contracts are amounts assessed to the policyholder for the cost of insurance (mortality charges), policy administration charges and surrender charges

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

and are recognized as revenue when assessed based on one-year service periods. Amounts assessed for services to be provided in future periods are reported as unearned revenue and are recognized as revenue over the benefit period. Contract benefits that are charged to expense include benefit claims incurred in the period in excess of related contract balances and interest credited to contract balances.

Commissions and Other Income

Commissions and other income primarily consist of commission revenue generated from the sale of both insurance products and association memberships by our Insphere agents. Additionally, other income is derived by the Commercial Health Division from ancillary services and membership marketing and administrative services provided to the membership associations that make available to their members the Company's health insurance products. Income is recognized as services are provided.

Recognition of Commission Revenues

Insphere and its agents distribute insurance products underwritten by the Company's insurance subsidiaries, as well as third-party insurance products underwritten by non-affiliated insurance companies. The Company earns commissions for third-party insurance products sold by Insphere agents. The majority of our commission revenue is derived from insurance policies and association memberships that are billed monthly. The Company also receives a small percentage of commission revenue based on quarterly, semi-annual, and annual billing modes. For all billing modes the commission revenue is recognized as earned on a monthly basis beginning with the effective date of the insurance policy and continues as long as the policy continues to pay premium. For single premium annuity commission revenue, and other commissions that are received on a one-time basis commission revenues are recognized as of the effective date of the insurance policy or the date on which the policy premium is billed to the customer, whichever is later. Subsequent commission adjustments are recognized upon our receipt of notification concerning matters necessitating such adjustments from the insurance companies. Production bonuses, volume overrides and contingent commissions are recognized when determinable, either (i) when such commissions are received from insurance companies, (ii) when we receive formal notification of the amount of such payments or (iii) when the amounts of such payments can be reasonably estimated.

Underwriting, Acquisition and Insurance Expenses

Underwriting, acquisition and insurance expenses consist of direct expenses incurred across all insurance lines in connection with the issuance, maintenance and administration of in-force insurance policies. Set forth below is additional information concerning underwriting, acquisition and insurance expenses for the years ended December 31, 2011, 2010 and 2009:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Amortization of deferred policy acquisition costs	\$ 25,196	\$ 52,298	\$ 88,368
Administrative expenses	56,854	93,335	215,650
Premium taxes	16,406	19,684	25,542
Commissions	1,717	7,972	6,028
Intangible asset amortization	649	2,223	1,582
Variable stock compensation expense (benefit)	619	(1,682)	858
	\$ 101,441	\$ 173,830	\$ 338,028

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Guaranty Funds and Similar Assessments

The Company is assessed amounts by state guaranty funds to cover losses of policyholders of insolvent or rehabilitated insurance companies, by state insurance oversight agencies and by other similar legislative entities to cover the operating expenses of such agencies and entities. The Company is also assessed for other health related expenses of high-risk and health reinsurance pools maintained in the various states. These mandatory assessments may be partially recovered through a reduction in future premium taxes in certain states. At December 31, 2011 and 2010, the Company had accrued and reported in *Other liabilities* on its consolidated balance sheets, \$3.6 million and \$3.6 million, respectively, to cover the cost of these assessments. The Company expects to pay these assessments over a period of up to five years, and the Company expects to realize the allowable portion of the premium tax offsets and/or policy surcharges over a period of up to ten years. The Company incurred guaranty fund and other health related assessments of \$4.1 million, \$4.1 million and \$5.0 million in 2011, 2010 and 2009, respectively, recorded in *Underwriting, acquisition and insurance expenses* on its consolidated statements of operations.

Advertising Expense

During 2009, the Company incurred advertising costs of \$1.1 million. These amounts were expensed as incurred, and are included in *Underwriting, acquisition and insurance expenses* on the Company's consolidated statements of operations. In subsequent periods, the Company exclusively used a third-party vendor to generate leads and as a result, 2010 and 2011 advertising expenses were nominal. Prior to 2010, the Company used both advertising and third-party vendors to generate leads for its agents.

Stock-Based Compensation

The Company accounts for its employee stock compensation in accordance with FASB ASC Topic 718, *Compensation - Stock Compensation* (ASC 718). Employee stock options and restricted share awards are expensed at their grant date fair value. Employee awards with a cash settlement feature are re-measured each financial reporting date, based on the current share price of the Company's stock, until settlement of the award. The Company has elected to recognize compensation costs for an award with graded vesting on a straight-line basis over the requisite service period for the entire award. As required under the guidance, the cumulative amount of compensation cost that the Company has recognized at any point in time is not less than the portion of the grant-date fair value of the award that is vested at that date.

The Company accounts for its non-employee stock compensation in accordance with FASB ASC Topic 505 *Equity Subtopic 50 Equity-Based Payments to Non-Employees*. Non-employee awards are initially expensed at grant date fair value. Compensation cost is re-measured at each financial reporting date, based on the current share price of the Company's stock, until settlement of the award. The Company recognized compensation costs on a straight-line basis over the requisite service period for the entire award for plans effective after January 1, 2006. Compensation cost for plans effective before January 2006 is recognized over the required service period for each separately vesting portion of the award as if the award was multiple awards. See Note 13 of Notes to Consolidated Financial Statements

Other Expenses

Other expenses consist primarily of direct expenses incurred by the Company in connection with generating other income at the Commercial Health Division and commission revenue at Insphere.

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Federal Income Taxes

Deferred income taxes are recorded to reflect the tax consequences of differences between the tax bases of assets and liabilities and their financial reporting amounts. In the event that the Company was to determine that it would not be able to realize all or part of its net deferred tax asset in the future, a valuation allowance would be recorded to reduce its deferred tax assets to the amount that it believes is more likely than not to be realized. Interest and penalties associated with uncertain income tax positions are classified as income taxes in the Company's consolidated financial statements. See Note 11 of Notes to Consolidated Financial Statements.

Discontinued Operations

The Company reports the results of its former Special Risk Division operations as discontinued operations. The reported results from discontinued operations for the year ended December 31, 2009 also reflected the recognition of part of the deferred gain recorded on the 2004 sale of Academic Management Services' remaining uninsured student loans.

Net Income Per Share

Basic earnings per share are calculated on the basis of the weighted-average number of unrestricted common shares outstanding. Diluted earnings per share is computed on the basis of the weighted-average number of unrestricted common shares outstanding plus the dilutive effect of outstanding employee stock options and other shares using the treasury stock method. See Note 14 of Notes to Consolidated Financial Statements.

Reclassification

Certain amounts in the 2010 and 2009 financial statements have been reclassified to conform to the 2011 financial statement presentation.

Recent Accounting Pronouncements

In July 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2011-06, *Other Expenses (Topic 720): Fees Paid to the Federal Government by Health Insurers a consensus of the FASB Emerging Issues Task Force* (ASU 2011-06). This update addresses the recognition and classification of an entity's share of the annual health insurance industry assessment (the fee) mandated by the Patient Protection and Affordable Care Act and its related reconciliation act. The fee will be levied on health insurers for each calendar year beginning on or after January 1, 2014 and is not deductible for income tax purposes. For reporting entities subject to the fee, the amendments in ASU 2011-06 specify that the liability for the fee should be estimated and recorded in full once the entity provides qualifying health insurance in the applicable calendar year in which the fee is payable with a corresponding deferred cost that is amortized to expense using a straight-line method of allocation unless another method better allocates the fee over the calendar year that it is payable. The Company expects the fee to be material and is currently in the process of determining the full impact of adoption of the provisions of ASU 2011-06.

In October 2010, the FASB issued Accounting Standards Update 2010-26, *Financial Services - Insurance (Topic 944): Accounting for Costs Associated with Acquiring or Renewing Insurance Contracts* (ASU 2010-26), which clarifies what costs relating to the acquisition of new or renewal insurance contracts qualify for deferral. Costs that should be capitalized include (1) incremental direct costs of successful contract acquisition and (2) certain costs related directly to successful acquisition activities (underwriting, policy issuance and processing, medical and inspection, and sales force contract selling) performed by the insurer for the contract.

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Advertising costs should be included in deferred acquisition costs only if the capitalization criteria in the U.S. GAAP direct-response advertising guidance are met. All other acquisition-related costs should be charged to expense as incurred. The provisions of ASU 2010-26 are effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2011, and should be applied prospectively.

Retrospective application is permitted, and early adoption is permitted at the beginning of an entity's annual reporting period. The Company expects to apply the retrospective application and does not expect the impact of the adoption of the retrospective application provisions of ASU 2010-26 to be material.

In June 2011, the FASB issued ASU 2011-05 *Presentation of Comprehensive Income*. This ASU eliminates the option in U.S. GAAP to present other comprehensive income in the statement of changes in equity. For a public entity, the ASU is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. Early adoption is permitted. The guidance does not change whether items are reported in net income or other comprehensive income or when items in other comprehensive income are reclassified to net income; accordingly, adoption of ASU 2011-05 will not impact the operating results, financial position or liquidity of the Company.

In September 2011, the FASB issued ASU 2011-08 *Intangibles-Goodwill and Other (Topic 350): Testing Goodwill for Impairment*. Under the amendments in this update, an entity has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, an entity determines it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is necessary. However, if an entity concludes otherwise, then it is required to perform the first step of the two-step impairment test by calculating the fair value of the reporting unit and comparing the fair value with the carrying amount of the reporting unit. If the carrying amount of a reporting unit exceeds its fair value, then the entity is required to perform the second step of the goodwill impairment test to measure the amount of the impairment loss, if any. Early adoption is permitted. The adoption of the provisions of ASU 2011-08 will not have any impact on the Company's consolidated financial statements.

3. FAIR VALUE MEASUREMENTS

In accordance with ASC 820, the Company categorizes its investments and certain other assets and liabilities recorded at fair value into a three-level fair value hierarchy as follows:

Level 1 Unadjusted quoted market prices for identical assets or liabilities in active markets which are accessible by the Company.

Level 2 Observable prices in active markets for similar assets or liabilities. Prices for identical or similar assets or liabilities in markets that are not active. Directly observable market inputs for substantially the full term of the asset or liability, such as interest rates and yield curves at commonly quoted intervals, volatilities, prepayment speeds, default rates, and credit spreads. Market inputs that are not directly observable but are derived from or corroborated by observable market data.

Level 3 Unobservable inputs based on the Company's own judgment as to assumptions a market participant would use, including inputs derived from extrapolation and interpolation that are not corroborated by observable market data.

The Company evaluates the various types of securities in its investment portfolio to determine the appropriate level in the fair value hierarchy based upon trading activity and the observability of market inputs. The Company employs control processes to validate the reasonableness of the fair value estimates of its assets

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

and liabilities, including those estimates based on prices and quotes obtained from independent third party sources. The Company's procedures generally include, but are not limited to, initial and ongoing evaluation of methodologies used by independent third parties and monthly analytical reviews of the prices against current pricing trends and statistics.

Where possible, the Company utilizes quoted market prices to measure fair value. For investments that have quoted market prices in active markets, the Company uses the quoted market price as fair value and includes these prices in the amounts disclosed in Level 1 of the hierarchy. When quoted market prices in active markets are unavailable, the Company determines fair values using various valuation techniques and models based on a range of observable market inputs including pricing models, quoted market price of publicly traded securities with similar duration and yield, time value, yield curve, prepayment speeds, default rates and discounted cash flow. In most cases, these estimates are determined based on independent third party valuation information, and the amounts are disclosed in Level 2 of the fair value hierarchy. Generally, the Company obtains a single price or quote per instrument from independent third parties to assist in establishing the fair value of these investments.

If quoted market prices and independent third party valuation information are unavailable, the Company produces an estimate of fair value based on internally developed valuation techniques, which, depending on the level of observable market inputs, will render the fair value estimate as Level 2 or Level 3. On occasions when pricing service data is unavailable, the Company may rely on bid/ask spreads from dealers in determining the fair value. When dealer quotations are used to assist in establishing the fair value, the Company generally obtains one quote per instrument. The quotes obtained from dealers or brokers are generally non-binding. When dealer quotations are used, the Company uses the mid-mark as fair value. When broker or dealer quotations are used for valuation or price verification, greater priority is given to executable quotes. As part of the price verification process, valuations based on quotes are corroborated by comparison both to other quotes and to recent trading activity in the same or similar instruments.

To the extent the Company determines that a price or quote is inconsistent with actual trading activity observed in that investment or similar investments, or if the Company does not think the quote is reflective of the market value for the investment, the Company will internally develop a fair value using this observable market information and disclose the occurrence of this circumstance.

In accordance with ASC 820, the Company has categorized its available for sale securities into a three level fair value hierarchy based on the priority of inputs to the valuation techniques. The fair values of investments disclosed in Level 1 of the fair value hierarchy include money market funds and certain U.S. government securities, while the investments disclosed in Level 2 include the majority of the Company's fixed income investments. In cases where there is limited activity or less transparency around inputs to the valuation, the Company classifies the fair value estimates within Level 3 of the fair value hierarchy.

As of December 31, 2011, all of the Company's investments classified within Level 2 and Level 3 of the fair value hierarchy are valued based on quotes or prices obtained from independent third parties, except for \$200.1 million of Corporate debt and other classified as Level 2 and \$485,000 of Commercial-backed investments classified as Level 3. The \$200.1 million of Corporate debt and other investments classified as Level 2 includes \$105.6 million of an investment grade corporate bond issued by UnitedHealth Group Inc. (UnitedHealth Group) that was received as consideration for the sale of the Company's former Student Insurance Division in December 2006 and \$89.4 million of an investment grade corporate bond received from a unit of the CIGNA Corporation as consideration for the receipt of the former Star HRG assets. The \$200.1 million of Corporate debt and other investments classified as level 2 have been valued using observable prices in active markets for similar assets or by using market inputs that are derived from or corroborated by observable market data.

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Fair Value Hierarchy on a Recurring Basis***

Assets and liabilities measured at fair value on a recurring basis are categorized in the tables below based upon the lowest level of significant input to the valuations.

	Assets at Fair Value at December 31, 2011			
	Level 1	Level 2	Level 3	Total
	(In thousands)			
U.S. and U.S. Government agencies	\$ 4,556	\$ 20,046	\$	\$ 24,602
Corporate debt and municipals		252,279		252,279
Residential-backed issued by agencies		46,315		46,315
Commercial-backed issued by agencies		625		625
Residential-backed				
Commercial-backed		10,864	485	11,349
Asset-backed		3,658		3,658
Other bonds		89,371		89,371
Other invested assets ⁽¹⁾			1,913	1,913
Short-term investments ⁽²⁾	606,485			606,485
	\$ 611,041	\$ 423,158	\$ 2,398	\$ 1,036,597

(1) Investments in entities that calculate net asset value per share

(2) Amount excludes \$18.0 million of short-term other investments which is not subject to fair value measurement.

	Liabilities at Fair Value at December 31, 2011			
	Level 1	Level 2	Level 3	Total
	(In thousands)			
Interest rate swaps	\$	\$	\$	\$
Agent and employee plans			6,603	6,603
	\$	\$	\$ 6,603	\$ 6,603

	Assets at Fair Value at December 31, 2010			
	Level 1	Level 2	Level 3	Total
	(In thousands)			
U.S. and U.S. Government agencies	\$ 4,611	\$ 51,655	\$	\$ 56,266
Corporate debt and municipals		402,883		392,246

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Residential-backed issued by agencies	72,684		72,684
Commercial-backed issued by agencies	5,392		5,392
Residential-backed	2,410		2,410
Commercial-backed	44,367		45,283
Asset-backed	8,095	916	8,095
Other bonds	86,392		86,392
Other invested assets ⁽¹⁾		2,000	2,000
Short-term investments ⁽²⁾	347,121		347,121
	\$ 351,732	\$ 673,878	\$ 2,916
			\$ 1,028,526

F-23

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

- (1) Investments in entities that calculate net asset value per share
(2) Amount excludes \$23.9 million of short-term other investments which is not subject to fair value measurement.

	Liabilities at Fair Value at December 31, 2010			
	Level			
	1	Level 2	Level 3	Total
	(In thousands)			
Interest rate swaps	\$	\$ 2,367	\$	\$ 2,367
Agent and employee plans			6,238	6,238
	\$	\$ 2,367	\$ 6,238	\$ 8,605

The following is a description of the valuation methodologies used for certain assets and liabilities of the Company measured at fair value on a recurring basis, including the general classification of such assets pursuant to the valuation hierarchy.

Fixed Income Investments*Available for sale investments*

The Company's fixed income investments include investments in U.S. treasury securities, U.S. government agencies bonds, corporate bonds, mortgage-backed and asset-backed securities, and municipal auction rate securities and bonds.

The Company estimates the fair value of its U.S. treasury securities using unadjusted quoted market prices, and accordingly, discloses these investments in Level 1 of the fair value hierarchy. The fair values of the majority of non-U.S. treasury securities held by the Company are determined based on observable market inputs provided by independent third party valuation information. The market inputs utilized in the pricing evaluation include but are not limited to, benchmark yields, reported trades, broker/dealer quotes, issuer spreads, two-sided markets, benchmark securities, bids, offers, reference data, and industry and economic events. The Company classifies the fair value estimates based on these observable market inputs within Level 2 of the fair value hierarchy. Investments classified within Level 2 consist of U.S. government agencies bonds, corporate bonds, mortgage-backed and asset-backed securities, and municipal bonds.

The Company also holds one fixed income commercial asset-backed investment for which it estimates the fair value using an internal pricing matrix with some unobservable inputs that are significant to the valuation. Consequently, the lack of transparency in the inputs and availability of independent third party pricing information for this investment resulted in its fair value being classified within the Level 3 of the hierarchy. As of December 31, 2011, the fair value of such commercial asset-backed security which represents approximately 0.1% of the Company's total fixed income investments is reflected within the Level 3 of the fair value hierarchy.

Other Invested Assets

The Company's other invested assets consist of one alternative investment that owns a portfolio of collateralized debt obligation equity investments managed by a third party management group. The Company calculates the fair market value of such investment using the net asset value per share, which is determined based on unobservable inputs. Accordingly, the fair value of this asset is reflected within Level 3 of the fair value hierarchy.

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company has funded its entire commitment of \$5.0 million to such equity investment. There are no redemption opportunities and the fund will terminate when the underlying collateralized debt obligation deals mature.

Short-term and Other Investments

The Company's short-term and other investments primarily consist of highly liquid money market funds, which are reflected within Level 1 of the fair value hierarchy.

Derivatives

The Company's derivative instruments were valued utilizing valuation models that primarily used market observable inputs and are traded in the markets where quoted market prices are not readily available, and accordingly, these instruments are reflected within Level 2 of the fair value hierarchy.

Agent and Employee Stock Plan

The Company accounts for its agent and certain employee stock plan liabilities based on the Company's share price at the end of each reporting period. The Company's share price at the end of each reporting period is based on the prevailing fair value as determined by the Company's Board of Directors (see Note 13 of Notes to Consolidated Financial Statements). The Company largely uses unobservable inputs in deriving the fair value of its share price and the value is, therefore, reflected in Level 3 of the hierarchy.

Changes in Level 3 Assets and Liabilities

The tables below summarize the change in balance sheet carrying values associated with Level 3 financial instruments and agent and employee stock plans for the years ended December 31, 2011 and December 31, 2010, respectively.

	Changes in Level 3 Assets and Liabilities Measured at Fair Value For the Year Ended December 31, 2011						
	Beginning Balance	Unrealized Gains or (Losses)	Sales	Settlements (In thousands)	Realized Gains or (Losses)	Transfer in/(out) of Level 3, Net	Ending Balance
ASSETS							
Commercial-backed	\$ 916	\$ (36)	\$ (406)	\$ 11	\$	\$	\$ 485
Other invested assets	2,000	(65)		(22)			1,913
	\$ 2,916	\$ (101)	\$ (406)	\$ (11)	\$	\$	\$ 2,398
LIABILITIES							
Agent and employee stock plans	\$ 6,238	\$ 662	\$	\$ (297)	\$	\$	\$ 6,603

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

During the 12 months ended December 31, 2011, the Company did not transfer any securities between Level 1, Level 2 and Level 3.

**Changes in Level 3 Assets and Liabilities Measured at Fair Value
For the Year Ended December 31, 2010**

	Beginning Balance	Unrealized Gains or (Losses)	Sales	Settlements (In thousands)	Realized Gains or (Losses)	Transfer in/(out) of Level 3, Net	Ending Balance
ASSETS							
Collateralized debt obligations	\$ 2,905	\$ (835)	\$ (1,541)	\$ 16	\$ (545)		\$
Commercial-backed	1,297	(19)	(377)	15			916
Asset-backed	465					(465)	
Municipals	7,238	762	(8,000)				
Trading securities	9,893	657	(10,550)				
Put options	657	(657)					
Other invested assets	937	1,117		(54)			2,000
	\$ 23,392	\$ 1,025	\$ (20,468)	\$ (23)	\$ (545)	\$ (465)	\$ 2,916
LIABILITIES							
Agent and employee stock plans	\$ 16,651	\$ (375)	\$	\$ (10,038)	\$	\$	\$ 6,238

During the 12 months ended December 31, 2010, the Company transferred one security out of Level 3 to Level 2. Prior to 2010, the Company valued this security internally; however, during 2010, the security began being priced by a pricing service. Furthermore, the Company determined there were adequate observable inputs that were sufficient for pricing the security.

Investments not reported at fair value

Other investments primarily consist of investments in equity investees, which are accounted for under the equity method of accounting on the Company's consolidated balance sheet at cost.

4. INVESTMENTS

The Company's investments consist of the following at December 31, 2011 and 2010:

December 31,
2011 2010
(In thousands)

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Fixed maturities - available for sale	\$ 428,199	\$ 679,405
Short-term and other investments	626,415	373,023
Total investments	\$ 1,054,614	\$ 1,052,428

F-26

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

At December 31, 2011 and 2010, available for sale fixed maturities were reported at fair value which was derived as follows:

	December 31, 2011				
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses (In thousands)	Non-Credit Loss Recognized in OCI	Fair Value
U.S. and U.S. Government agencies	\$ 23,876	\$ 726	\$	\$	\$ 24,602
Corporate bonds and municipals	233,925	19,169	(815)		252,279
Residential-backed issued by agencies	43,236	3,080	(1)		46,315
Commercial-backed issued by agencies	611	14			625
Residential-backed					
Commercial-backed	11,097	252			11,349
Asset-backed	3,807	145	(13)	(281)	3,658
Other	78,396	10,975			89,371
Total fixed maturities	\$ 394,948	\$ 34,361	\$ (829)	\$ (281)	\$ 428,199

	December 31, 2010				
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses (In thousands)	Non-Credit Loss Recognized in OCI	Fair Value
U.S. and U.S. Government agencies	\$ 55,338	\$ 1,006	\$ (78)	\$	\$ 56,266
Corporate bonds and municipals	383,188	21,133	(1,438)		402,883
Residential-backed issued by agencies	68,932	3,827	(75)		72,684
Commercial-backed issued by agencies	5,156	236			5,392
Residential-backed	2,344	66			2,410
Commercial-backed	43,261	2,022			45,283
Asset-backed	8,046	346	(16)	(281)	8,095
Other	78,396	7,996			86,392
Total fixed maturities	\$ 644,661	\$ 36,632	\$ (1,607)	\$ (281)	\$ 679,405

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The amortized cost and fair value of available for sale fixed maturities at December 31, 2011, by contractual maturity, are set forth in the table below. Fixed maturities subject to early or unscheduled prepayments have been included based upon their contractual maturity dates. Actual maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

	December 31, 2011	
	Amortized Cost	Fair Value
	(In thousands)	
<i>Maturity:</i>		
One year or less	\$ 37,805	\$ 37,976
Over 1 year through 5 years	152,808	166,747
Over 5 years through 10 years	129,821	145,132
Over 10 years	15,763	16,397
	336,197	366,252
Mortgage-backed and asset-backed securities	58,751	61,947
Total fixed maturities	\$ 394,948	\$ 428,199

The Company minimizes its credit risk associated with its fixed maturities portfolio by investing primarily in investment grade securities. Included in fixed maturities is a concentration of mortgage-backed and asset-backed securities. At December 31, 2011, the Company had a carrying amount of \$61.9 million of mortgage-backed and asset-backed securities, of which \$46.9 million were government backed, \$13.3 million were rated AAA, \$485,000 were rated AA, and \$1.2 million were rated BBB or less by external rating agencies. At December 31, 2010, the Company had a carrying amount of \$133.9 million of mortgage-backed and asset-backed securities, of which \$78.1 million were government backed, \$51.0 million were rated AAA, \$2.7 million were rated AA, \$511,000 were rated A, and \$1.5 million were rated BBB or less by external rating agencies. Additionally, the Company's direct exposure to subprime investments is 0.1% of investments.

The Company regularly monitors its investment portfolio to attempt to minimize its concentration of credit risk in any single issuer. Set forth in the table below is a schedule of all investments representing greater than 1% of the Company's aggregate investment portfolio at December 31, 2011 and 2010, excluding investments in U.S. Government securities:

	2011	December 31,		2010
		% of Total	% of Total	
	Carrying Amount	Carrying Value (Dollars in thousands)	Carrying Amount	Carrying Value
<i>Issuer Fixed Maturities:</i>				
UnitedHealth Group(1)	\$ 105,565	10.0%	\$ 101,301	9.6%
Cigna Corporation(2)	89,371	8.5%	86,392	8.2%
Exelon	5,149	0.5%	14,944	1.4%

Edgar Filing: HealthMarkets, Inc. - Form 10-K

<i>Issuer Short-term investments (3):</i>				
Fidelity Institutional Money Market	\$		\$ 208,208	19.8%
Fidelity Institutional Government Fund	478,841	45.4%	94,277	9.0%
Invesco STIT Government Fund	89,215	8.5%		
First American Treasury Obligations Fund	37,797	3.6%	37,767	3.6%

F-28

Table of Contents

HEALTHMARKETS, INC.

and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

- (1) Represents \$94.8 million face value security received from the purchaser as consideration upon sale of our former Student Insurance Division on December 1, 2006.

- (2) Represents \$78.4 million face value security received from the purchaser as consideration upon sale of our former Star HRG Division in July 2006.

- (3) Funds are diversified institutional money market funds that invest solely in United States dollar denominated money market securities. As of December 31, 2011, the largest concentration in any one investment grade corporate bond was \$105.6 million (\$94.8 million face value), which represented 10.0% of total invested assets. This security was received from UnitedHealth Group as payment on the sale of the Company's former Student Insurance Division. This security is carried at fair value which is derived by a similar publicly traded UnitedHealth Group security. The Company maintains a \$75.0 million credit default insurance policy on this bond, reducing its default exposure to \$19.8 million, or 1.9% of total invested assets. Additionally the Company holds a \$78.4 million face value security received from the purchaser as consideration for the sale of our former Star HRG Division in July 2006. This security is held in a bankruptcy remote entity with the Company's exposure limited to its residual investment of approximately \$7.2 million at December 31, 2011. In addition to the security the Company received a guarantee agreement pursuant to which CIGNA Corporation unconditionally guaranteed the payment when due. This security is carried at fair value which is derived by a similar publicly traded CIGNA security (see Note 9 of Notes to Consolidated Financial Statements). The largest concentration in any one non-investment grade corporate bond was \$4.9 million, which represented less than 1% of total invested assets. The largest exposure to any one industry was less than 10%.

Under the terms of various reinsurance agreements, the Company is required to maintain assets in escrow with a fair value equal to the statutory reserves assumed under the reinsurance agreements. Under these agreements, the Company had on deposit, securities with a fair value of \$36.7 million and \$38.1 million as of December 31, 2011 and 2010, respectively. In addition, the Company's domestic insurance company subsidiaries had securities with a fair value of \$26.4 million and \$29.1 million on deposit with insurance departments in various states at December 31, 2011 and 2010, respectively.

In 2005, the Company established a securities lending program, under which the Company lends fixed-maturity securities to financial institutions in short-term lending transactions. The Company maintains effective control over the loaned securities by virtue of the ability to unilaterally cause the holder to return the loaned security on demand. These securities continued to be carried as investment assets on the Company's balance sheet during the term of the loans and were not reported as sales. The Company's security lending policy required that the fair value of the cash and securities received as collateral be 102% or more of the fair value of the loaned securities. The collateral received is restricted and cannot be used by the Company unless the borrower defaults under the terms of the agreement. These short-term security lending arrangements increase investment income with minimal risk. The Company exited from the security lending program at its custodial bank in August 2011 and all loaned securities were returned at that time. At December 31, 2010, securities on loan to various borrowers totaled \$89.4 million, respectively.

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)***Investment Income*

A summary of net investment income sources is set forth below:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Fixed maturities	\$ 24,144	\$ 35,327	\$ 37,716
Equity securities			56
Short-term and other investments	1,383	3,101	150
Agent receivables	1,297	1,414	2,513
Student loan interest income	3,236	4,110	4,734
	30,060	43,952	45,169
Less investment expenses	2,032	1,706	2,003
	\$ 28,028	\$ 42,246	\$ 43,166

Realized Gains and Losses

Realized gains and losses and net impairment losses recognized in earnings and the change in unrealized investment gains and (losses) on fixed maturities, equity security and other investments are summarized as follows:

	Fixed Maturities	Equity Securities	Other Investments	Gains (Losses) on Investments
	(In thousands)			
For The Year Ended December 31:				
2011				
Realized	\$ 9,053	\$	\$ (111)	\$ 8,942
Net impairment losses recognized in earnings				
Change in unrealized	(1,494)		(65)	(1,559)
Combined	\$ 7,559	\$	\$ (176)	\$ 7,383
2010				
Realized	\$ 5,819	\$ (4)	\$	\$ 5,815
Net impairment losses recognized in earnings	(765)			(765)
Change in unrealized	21,194		1,117	22,311
Combined	\$ 26,248	\$ (4)	\$ 1,117	\$ 27,361

Edgar Filing: HealthMarkets, Inc. - Form 10-K

2009				
Realized	\$ 2,674	\$ 33	\$ (322)	\$ 2,385
Net impairment losses recognized in earnings	(4,504)			(4,504)
Change in unrealized	63,661	(32)	859	64,488
Combined	\$ 61,831	\$ 1	\$ 537	\$ 62,369

F-30

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)***Fixed Maturities*

A summary of the proceeds and gross realized gains and losses from the sale, maturity and call of fixed maturities is set forth below:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Proceeds	\$ 266,234	\$ 211,317	\$ 178,733
Gross realized gains	\$ 9,053	\$ 5,819	2,675
Gross realized losses			(1)
Impairment losses recognized in earnings		(765)	(4,504)
Net realized gains or (losses)	\$ 9,053	\$ 5,054	\$ (1,830)

Equity Securities

During the year ended December 31, 2011, the Company recorded no gains or losses on the sale of equity securities. During the year ended December 31, 2010, the Company recorded no gains and recorded a realized loss of \$4,000 related to the sale of one equity security. During the year ended December 31, 2009, the Company recorded a realized gain of \$33,000 and no losses related to the sale of one equity security.

Other-Than-Temporary Impairment (OTTI)

The Company did not recognize an OTTI loss in earnings during 2011.

During 2010, the Company recognized \$765,000 of OTTI losses on one collateralized debt obligation which the Company deemed to be an other-than-temporary reduction. Recent negative credit developments on the underlying collateral of this security made it likely that the bond would lose all principal. These OTTI losses were therefore attributable to credit losses and, as such, were recorded in Net impairment losses recognized in earnings on the consolidated statement of operations. No OTTI losses were recognized in Accumulated other comprehensive income during 2010.

During 2009, the Company recorded Net impairment losses recognized in earnings totaling \$4.5 million on certain corporate, collateralized debt obligation and asset-backed bonds. The Company deemed all losses taken on these certain collateralized debt obligation and corporate bonds to be credit related based on recent negative credit developments and the likelihood that recovery would not happen. Upon comparing the present value of expected future cash flows on the asset-backed bond to its amortized cost basis, the Company recognized \$281,000 of OTTI losses in Accumulated other comprehensive income and the remaining losses were deemed to be credit related.

During 2009, upon adoption of FASB Staff Position FAS No. 115-2, *Recognition and Presentation of Other-Than-Temporary Impairments*, which was codified into ASC 320, the Company recorded a cumulative-effect adjustment for debt securities held at adoption for which an OTTI had been previously recognized. The Company recognized such tax-effected cumulative effect of initially applying this guidance as an adjustment to Retained earnings for \$1.0 million, net of tax, with a corresponding adjustment to Accumulated other comprehensive income.

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Set forth below is a summary of cumulative OTTI losses on debt securities held by the Company at December 31, 2011, a portion of which has been recognized in Net impairment losses recognized in earnings on the consolidated statement of operations and a portion of which has been recognized in Accumulated other comprehensive income (loss) on the consolidated balance sheet:

Cumulative OTTI	Additions to OTTI Securities Where No Credit Losses Were Recognized Prior to January 1, 2011	Additions to OTTI Securities Where Credit Losses have been Recognized Prior to January 1, 2011	Reductions for Securities Sold During the Period (Realized)	Reductions for Increases in Cash Flows Expected to be Collected that are Recognized Over the Remaining Life of the Security	Cumulative OTTI Credit Losses Recognized for Securities Still Held at December 31, 2011
\$4,104	\$	\$	\$ (586)	\$	\$ 3,518

(In thousands)

Cumulative OTTI	Additions to OTTI Securities Where No Credit Losses Were Recognized Prior to January 1, 2010	Additions to OTTI Securities Where Credit Losses have been Recognized Prior to January 1, 2010	Reductions for Securities Sold During the Period (Realized)	Reductions for Increases in Cash Flows Expected to be Collected that are Recognized Over the Remaining Life of the Security	Cumulative OTTI Credit Losses Recognized for Securities Still Held at December 31, 2010
\$12,670	\$	\$ 765	\$ (9,315)	\$ (16)	\$ 4,104

Unrealized Gains and Losses**Fixed Maturities**

Set forth below is a summary of gross unrealized losses in its fixed maturities as of December 31, 2011 and 2010:

Description of Securities	December 31, 2011					
	Unrealized Loss Less than 12 Months		Unrealized Loss 12 Months or Longer		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
	(In thousands)					
U.S. and U.S. Government agencies	\$	\$	\$	\$	\$	\$
Collateralized debt obligations						
Residential-backed issued by agencies	989	1			989	1
Commercial-backed issued by agencies						
Residential-backed						
Commercial-backed						
Asset-backed	264	13	924		1,188	13
Corporate bonds and municipals	6,291	122	20,160	693	26,451	815
Other						
Total	\$ 7,544	\$ 136	\$ 21,084	\$ 693	\$ 28,628	\$ 829

F-32

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Description of Securities	Unrealized Loss Less than 12 Months		December 31, 2010 Unrealized Loss 12 Months or Longer		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
	(In thousands)					
U.S. and U.S. Government agencies	\$ 16,254	\$ 78	\$	\$	\$ 16,254	\$ 78
Collateralized debt obligations						
Residential-backed issued by agencies	4,810	75			4,810	75
Commercial-backed issued by agencies						
Residential-backed			426		426	
Commercial-backed						
Asset-backed			3,296	16	3,296	16
Corporate bonds and municipals	7,124	57	30,967	1,381	38,091	1,438
Other						
Total	\$ 28,188	\$ 210	\$ 34,689	\$ 1,397	\$ 62,877	\$ 1,607

Unrealized Losses Less Than 12 Months

Of the \$136,000 in unrealized losses that had existed for less than twelve months at December 31, 2011, no security had an unrealized loss in excess of 10% of the security's cost.

Unrealized Losses 12 Months or Longer

Of the \$693,000 in unrealized losses that had existed for twelve months or longer at December 31, 2011, no security had an unrealized loss in excess of 10% of the security's cost.

All issuers of securities we own remain current on all contractual payments. The Company continually monitors investments with unrealized losses that have existed for twelve months or longer and considers such factors as the current financial condition of the issuer, credit ratings, performance of underlying collateral and effective yields. Additionally, the Company considers whether it has the intent to sell the security and whether it is more likely than not that the Company will be required to sell the debt security before the fair value reverts to its cost basis, which may be at maturity of the security. Based on such review, the Company believes that, as of December 31, 2011, the unrealized losses in these investments were caused by an increase in market interest rates and tighter liquidity conditions in the current markets than when the securities were purchased and therefore, is temporary.

It is at least reasonably probable the Company's assessment of whether the unrealized losses are other than temporary may change over time, given, among other things, the dynamic nature of markets or changes in the Company's assessment of its ability or intent to hold impaired investment securities, which could result in the Company recognizing other-than-temporary impairment charges or realized losses on the sale of such investments in the future.

Equity Securities

The Company had no gross unrealized investment gains or losses on equity securities at December 31, 2011, 2010 and 2009.

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****5. STUDENT LOAN RECEIVABLES**

Through its student loan funding vehicles, CFLD-I, Inc. (CFLD-I) and UICI Funding Corp. 2 (UFC2), the Company holds alternative (i.e., non-federally guaranteed) student loans extended to students at selected colleges and universities. The Company's insurance subsidiaries previously offered an interest-sensitive whole life insurance product with a child term rider. The child term rider included a special provision under which private student loans to help fund the insured child's higher education could be made available, subject to the terms, conditions and qualifications of the policy and the child term rider. Pursuant to the terms of the child term rider, the making of any student loan is expressly conditioned on the availability of a guarantee for the loan at the time the loan is made. During 2003, the Company discontinued offering the child term rider; however, for policies previously issued, outstanding potential commitments to fund student loans extend through 2026.

In connection with the Company's exit from the Life Insurance Division business, each of MEGA, Mid-West and Chesapeake entered into Coinsurance Agreements with Wilton Reassurance Company or its affiliates (Wilton). In accordance with the terms of the Coinsurance Agreements, Wilton will fund student loans, provided, however, that Wilton will not be required to fund any student loan that would cause the aggregate par value of all such loans funded by Wilton, following the Coinsurance Effective Date, to exceed \$10.0 million. As of December 31, 2011, approximately \$1.9 million of student loans have been funded by Wilton.

The Company's arrangements with the party previously originating student loans terminated in 2010. To date, the Company has been unable to identify a new lender and there can be no assurance that such a lender will be identified in the future. The Company continues to evaluate whether a new lender is available to replace the previous lender; however, there can be no assurance whether and when a new lender will be located. In addition, as discussed above, the making of any student loan is expressly conditioned on the availability of a guarantee for the loan, and there is no longer a guarantor for the student loan program. As a result, loans under the child term rider are not available at this time. The Company does not believe this will have a material impact to the consolidated financial statements.

Loans issued to students are limited to the cost of school or prescribed maximums, and are generally collateralized by the related insurance policy and the co-signature of a parent or guardian. Set forth below is a summary of student loan receivables at December 31, 2011 and 2010:

	December 31,	
	2011	2010
	(In thousands)	
Student loans	\$ 56,724	\$ 64,420
Allowance for losses	(5,991)	(4,108)
Total student loan receivables	\$ 50,733	\$ 60,312

Of the net \$50.7 million and \$60.3 million carrying amount of student loans at December 31, 2011 and 2010, \$49.4 million and \$58.7 million, respectively, were pledged to secure payment of secured student loan indebtedness (see Note 9 of Notes to Consolidated Financial Statements). The fair value of student loans approximated the carrying value at December 31, 2011 and 2010.

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The provision for losses on student loans is summarized as follows:

	2011	December 31, 2010	2009
	(In thousands)		
Balance at beginning of year	\$ 4,108	\$ 12,032	\$ 11,695
Change in provision for losses	1,883	(7,924)	337
Balance at end of year	\$ 5,991	\$ 4,108	\$ 12,032

A portion of the student loans issued are guaranteed 100% as to principal and accrued interest. The Education Resources Institute, Inc. (TERI) serves as the guarantor on the majority of guaranteed student loans. On April 7, 2008, TERI filed a voluntary petition for relief under Chapter 11 of the United States Bankruptcy Code (In Re The Education Resources Institute, Inc.), in the United States Bankruptcy Court for the District of Massachusetts, Eastern Division, Case No. 08-12540. On October 16, 2008, CFLD-I and UFC2 each filed a proof of claim in this matter seeking amounts owing to them by TERI in connection with the guaranty agreements. As a result of TERI 's bankruptcy, during 2008, the Company increased its allowance for doubtful accounts related to student loans guaranteed by TERI. During 2010, the Company charged off approximately \$11.7 million of student loans against the provision for loan losses, primarily as a result of the TERI bankruptcy.

The Company recorded bad debt expense related to student loans of \$2.1 million, \$3.2 million and \$2.6 million, respectively, for the years ended December 31, 2011, 2010 and 2009, respectively.

Interest rates on student loans are principally variable (prime plus 2%). The Company recognized interest income from the student loans of \$3.2 million, \$4.1 million and \$4.7 million in 2011, 2010 and 2009, respectively, which is included in Investment income on its consolidated statements of operations. At December 31, 2011 and 2010, accrued interest on student loans was \$1.5 million and \$1.9 million, respectively, and was included in Investment income due and accrued on the Company 's consolidated balance sheets.

6. REINSURANCE

The Company 's insurance company subsidiaries, in the ordinary course of business, reinsure certain risks with other insurance companies. These arrangements provide greater diversification of risk and limit the maximum net loss potential arising from large risks. To the extent that reinsurance companies are unable to meet their obligations under the reinsurance agreements, the Company remains liable.

The reinsurance receivable at December 31, 2011 and 2010 was as follows:

	2011	December 31, 2010
	(In thousands)	
Paid losses recoverable	\$ 167	\$ 57
Other net	2,848	2,234
Total reinsurance receivable	\$ 3,015	\$ 2,291

Edgar Filing: HealthMarkets, Inc. - Form 10-K

At December 31, 2011 and 2010, reinsurance receivables were included in Agent and other receivables on the consolidated balance sheets. Additionally, at December 31, 2011 and 2010, reinsurance payables were \$9.1 million and \$9.5 million, respectively and were included in Other liabilities on the consolidated balance sheets. Reinsurance amounts include premiums ceded and expenses ceded to various reinsurers that were not yet settled at the balance sheet date.

F-35

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Amounts included in Reinsurance recoverable ceded policy liabilities on the consolidated balance sheets primarily represent business ceded to Wilton as disclosed in the table below:

	December 31,	
	2011	2010
	(In thousands)	
Wilton	\$ 345,635	\$ 342,374
Other	17,504	20,869
Total coinsurance arrangements	\$ 363,139	\$ 363,243

The effects of reinsurance transactions reflected in the consolidated financial statements are as follows:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Premiums Written:			
Direct	\$ 603,259	\$ 798,027	\$ 1,032,128
Assumed	878	937	1,352
Ceded	(66,819)	(72,960)	(68,712)
Net Written	\$ 537,318	\$ 726,004	\$ 964,768
Premiums Earned:			
Direct	\$ 610,428	\$ 809,426	\$ 1,045,501
Assumed	1,032	1,077	4,108
Ceded	(66,803)	(73,052)	(69,660)
Net Earned	\$ 544,657	\$ 737,451	\$ 979,949
Ceded benefits and settlement expenses	\$ 41,272	\$ 37,941	\$ 36,090

2008 Coinsurance Arrangements

In connection with the Company's exit from the Life Insurance Division business, Wilton agreed, effective July 1, 2008, to reinsure on a 100% coinsurance basis substantially all of the insurance policies associated with the Company's Life Insurance Division. Under the terms of the coinsurance agreements entered into with Chesapeake, Mid-West and MEGA (collectively the Ceding Companies), Wilton assumed responsibility for all insurance liabilities associated with the coinsured policies, and agreed to be responsible for administration of the coinsured policies. The Company remains primarily liable to the policyholders on those ceded policies, with Wilton assuming the risk from the ceding companies. As of each balance sheet date presented, policy liabilities ceded to Wilton were recorded in Policy liabilities with a corresponding asset recorded in Reinsurance recoverable ceded policy liabilities on the Company's consolidated balance sheets.

Edgar Filing: HealthMarkets, Inc. - Form 10-K

The Company evaluates the financial strength of potential reinsurers and continually monitors the financial strength and credit ratings of its reinsurers. Only those reinsurance recoverable balances deemed probable of recovery are reflected as assets on the Company's consolidated balance sheets.

F-36

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****7. GOODWILL AND OTHER INTANGIBLE ASSETS****Goodwill**

Goodwill by operating division as of December 31, 2011, 2010 and 2009 are as follows:

	Commercial Health	Inspire (In thousands)	Disposed Operations	Total
As of December 31, 2009				
Goodwill	\$ 40,025	\$	\$ 359	\$ 40,384
Accumulated impairment loss				
Total	40,025		359	40,384
Acquisitions		297		297
Accumulated impairment loss		(297)		(297)
As of December 31, 2010				
Goodwill	40,025		359	40,384
Accumulated impairment loss				
Total	40,025		359	40,384
As of December 31, 2011				
Goodwill	40,025		359	40,384
Accumulated impairment loss				
Total	\$ 40,025	\$	\$ 359	\$ 40,384

In connection with the Company's annual goodwill impairment test performed during the fourth quarter of 2011, the Company did not record an impairment loss related to the Commercial Health Division goodwill as the estimated fair value substantially exceeded the carrying value of the underlying assets. No events or changes in circumstances occurred during the period that would indicate that the carrying amount of the assets may not be fully recoverable. Accordingly, no additional impairment analysis was performed during that period. However, the Company is continually assessing the provisions of Health Care Reform and the impact it continues to have on the Company's inforce health insurance business. If the provisions of Health Care Reform significantly impact our Commercial Health Division adversely, this may result in a future impairment of goodwill.

During the second quarter of 2010, the Company determined it would wind down the current business of Inspire Securities Inc., a broker-dealer. This resulted in recording an impairment charge of \$297,000 representing the goodwill incurred at the time of the acquisition. Accordingly, the goodwill is fully impaired and at December 31, 2010 carries no value in the table above.

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)***Intangible Assets, Net*

	Commercial Health	Insphere (In thousands)	Total
Gross Asset Value:			
As of December 31, 2009			
Finite-lived intangible assets	51,240		51,240
Indefinite-lived intangible assets	4,044		4,044
Total	55,284		55,284
Reallocation of SIR	(38,664)	38,664	
Impairment of state insurance licenses	(684)		(684)
Retirement of fully amortized intangible assets	(459)		(459)
As of December 31, 2010			
Finite-lived intangible assets	12,117	38,664	50,781
Indefinite-lived intangible assets	3,360		3,360
Total	15,477	38,664	54,141
As of December 31, 2011			
Finite-lived intangible assets	12,117	38,664	50,781
Indefinite-lived intangible assets	3,360		3,360
Total	15,477	38,664	54,141
Accumulated Amortization:			
As of December 31, 2009	(9,695)		(9,695)
Retirement of fully amortized intangible asset	459		459
Amortization	(1,539)	(1,420)	(2,959)
As of December 31, 2010	(10,775)	(1,420)	(12,195)
Amortization	(649)	(1,426)	(2,075)
As of December 31, 2011	(11,424)	(2,846)	(14,270)
Net Book Value	\$ 4,053	\$ 35,818	\$ 39,871

Amortization expense for intangible assets with finite lives is recorded in the consolidated statements of operations as follows:

	Year Ended December 31,		
	2011	2010	2009
	(In Thousands)		
Underwriting, acquisition and insurance expense	\$ 649	\$ 1,539	\$ 1,582

Edgar Filing: HealthMarkets, Inc. - Form 10-K

Other Expenses	1,426	1,420	
Total	\$ 2,075	\$ 2,959	\$ 1,582

On January 1, 2010, the Company transferred a portion of the intangible asset related to Special Investment Risk (SIR) from the Commercial Health Division to Insphere as a result of the reorganization of the Company s agent sales force and the launch of Insphere, with which these agents are now associated. At the time of such transfer, the Company re-evaluated the amortization periods recorded in both the Commercial Health

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Division and Insphere. Based on such evaluation, the Company determined that the portion related to Insphere should continue to be amortized through 2029. The Company also determined that due to the decrease in the number of health policies issued through the Commercial Health Division, the portion of the intangible asset that remains with the Commercial Health Division will be amortized over a remaining period of 60 months.

The Company has one intangible asset with an indefinite useful life not subject to amortization in the amount of \$3.4 million. This asset was generated from the acquisition of HealthMarkets Insurance Company. The intangible asset primarily represents the value of the state insurance licenses maintained by HealthMarkets Insurance Company. During the Company's 2010 annual review for impairment, the Company evaluated the fair value of the license and concluded the fair value of these licenses was lower than that of the carrying value. The Company's evaluation was based on a similar proposed transaction and as a result, an impairment charge in the amount of \$684,000 was recorded in the fourth quarter of 2010. For the year ended December 31, 2011, the Company did not renew or extend any intangible assets.

Estimated amortization expense for the next five years and thereafter related to intangible assets is as follows:

	Amortization Expense (In thousands)
2012	\$ 1,690
2013	1,629
2014	1,794
2015	1,553
2016	1,606
Thereafter	28,239
	\$ 36,511

8. POLICY LIABILITIES

As more fully described below, policy liabilities consisted of future policy and contract benefits, claim liabilities, unearned premiums and other policy liabilities at December 31, 2011 and 2010 as follows:

	December 31,	
	2011	2010
	(In thousands)	
Future policy and contract benefits	\$ 473,163	\$ 453,773
Claims	94,743	208,675
Unearned premiums	27,523	34,862
Other policy liabilities	34,167	7,687
	\$ 629,596	\$ 704,997

Effective January 1, 2011, the Company changed the method used to calculate its policy liabilities for the majority of its health insurance products because it believes the new method is preferable in light of, among other factors, certain changes required by Health Care Reform Legislation. As a result of this change, the Company recorded the following: (i) a decrease in the amount of \$77.9 million to claims and claims

Edgar Filing: HealthMarkets, Inc. - Form 10-K

administration liabilities, (ii) an increase in the amount of \$35.1 million to future policy and contract benefits, (iii) an increase in the amount of \$15.0 million to deferred federal income tax liability and (iv) an increase in the amount of \$27.8 million to retained earnings. (See Note 2 *Summary of Significant Accounting Policies - Changes in Commercial Health Claim Liability Estimates*).

F-39

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Effective in 2011, if the medical loss ratios of our fully insured health products (calculated in accordance with the Health Care Reform Legislation and implementing regulations) fall below certain targets, our insurance subsidiaries will be required to rebate ratable portions of their premiums annually. Rebate payments for 2011 are to be paid by August 1, 2012. As a result, the decrease in earned premium reflects the recording of an accrual for the estimated medical loss ratio rebate. At December 31, 2011, the Company had accrued \$26.9 million for this medical loss ratio rebate. The accrual is recorded in Other policy liabilities on the Company's consolidated balance sheet.

During the years ended 2011, 2010 and 2009, the Company incurred the following costs associated with benefits, claims and settlement expenses net of reinsurance ceded:

	For the Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
Future liability and contract benefits	\$ (9,695)	\$ (5,160)	\$ 4,010
Claims benefits	369,119	371,804	580,868
Total benefits, claims and settlement expenses	\$ 359,424	\$ 366,644	\$ 584,878

Future Policy and Contract Benefits

Liability for future policy and contract benefits consisted of the following at December 31, 2011 and 2010:

	December 31,	
	2011	2010
	(In thousands)	
Accident & Health	\$ 103,032	\$ 86,995
Life	281,859	276,354
Annuity	88,272	90,424
	\$ 473,163	\$ 453,773

Accident and Health Policies

With respect to accident and health insurance, future policy benefits are primarily attributable to a return-of-premium (ROP) rider that the Company issued with certain health policies. Pursuant to this rider, the Company undertakes to return to the policyholder on or after age 65 all premiums paid less claims reimbursed under the policy. The ROP rider also provides that the policyholder may receive a portion of the benefit prior to age 65. The future policy benefits for the ROP rider are computed using the net level premium method. A claim offset for actual benefits paid through the reporting date is applied to the ROP liability for all policies on a contract-by-contract basis. The ROP liabilities reflected in future policy and contract benefits were \$75.9 million and \$81.5 million at December 31, 2011 and 2010, respectively.

The remainder of the future policy benefits for accident and health are for insurance coverage for which the present value of future benefits exceed the present value of future valuation net premiums. Valuation net premiums refers to a series of net premiums where each premium is set as a constant proportion of expected gross premium over the life of the covered individual. This occurs when the premium rates are developed such that they will not increase at the same rate benefits increase over the period insurance coverage is in force.

Table of Contents**HEALTHMARKETS, INC.****and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)***Life Policies and Annuity Contracts*

With respect to traditional life insurance, future policy benefits are computed on a net level premium method. Such liabilities are graded to equal statutory values or cash values prior to maturity. As previously disclosed, the Company cedes substantially all of its direct life and annuity business.

The Company has assumed certain annuity business from another company, utilizing the same actuarial assumptions as the ceding company. Interest rates credited to the liability for future contract benefits related to these annuity contracts generally ranged from 3.0% to 5.5%.

The carrying amounts of liabilities for investment-type contracts (included in future policy and contract benefits and other policy liabilities) at December 31, 2011 and 2010 were as follows:

	December 31,	
	2011	2010
	(In thousands)	
Direct annuities	\$ 57,547	\$ 58,470
Assumed annuities	29,637	30,789
Supplemental contracts without life contingencies	1,088	1,165
	\$ 88,272	\$ 90,424

465,023

16,848

(15,309

)

517,926

Intercompany payable, net

859,886

-

40,659

(900,545

)

-

Borrowings under revolving lines of credit

-

330,444

2,235

-

332,679

Long-term debt, net

722,516

-

-

-

722,516

Deferred income taxes, net

-

194,555

266

(58,561

)

136,260

Long-term obligations under equipment financing and other, net

-

32,869

46

-

32,915

Total liabilities

1,633,766

1,022,891

60,054

(974,415

)

1,742,296

Total stockholders' equity

1,349,844

2,873,929

41,976

(2,915,905

)

1,349,844

Total Liabilities and Stockholders' Equity

\$

2,983,610

\$

3,896,820

\$

102,030

\$

(3,890,320

)

\$

3,092,140

21

BEACON ROOFING SUPPLY, INC.

Condensed Consolidating Statements of Operations

(Unaudited; In thousands, except share and per share amounts)

	Three Months Ended December 31, 2017				
	Non-				
	Parent	Subsidiaries	Subsidiaries ¹	Eliminations and Other	Consolidated
Net sales	\$-	\$ 1,076,262	\$ 45,717	\$ -	\$ 1,121,979
Cost of products sold	-	816,436	35,790	-	852,226
Gross profit	-	259,826	9,927	-	269,753
Operating expense	323	210,755	9,579	-	220,657
Intercompany charges (income)	893	(893)	-	-	-
Income (loss) from operations	(1,216)	49,964	348	-	49,096
Interest expense, financing costs, and other	10,076	825	11,667	-	22,568
Intercompany interest expense (income)	(5,708)	5,321	387	-	-
Income (loss) before provision for income taxes	(5,584)	43,818	(11,706)	-	26,528
Provision for (benefit from) income taxes	5,521	(46,672)	83	-	(41,068)
Income (loss) before equity in net income of subsidiaries	(11,105)	90,490	(11,789)	-	67,596
Equity in net income of subsidiaries	78,701	-	-	(78,701)	-
Net income (loss)	\$ 67,596	\$ 90,490	\$ (11,789)	\$ (78,701)	\$ 67,596
Weighted-average common stock outstanding:					
Basic					67,825,430
Diluted					69,244,678
Net income per share:					
Basic					\$ 1.00
Diluted					\$ 0.98

¹ Includes interest expense from \$1.30 billion in long term debt related to the Allied Acquisition temporarily held in Beacon Escrow Corporation – see Note 8 for further details.

BEACON ROOFING SUPPLY, INC.

Condensed Consolidating Statements of Operations

(Unaudited; In thousands, except share and per share amounts)

Three Months Ended December 31, 2016

Non-

	Parent	Subsidiaries	Subsidiaries	Eliminations	Consolidated
	Guarantor	Guarantor	and Other		
Net sales	\$-	\$ 960,235	\$ 41,949	\$ -	\$ 1,002,184
Cost of products sold	-	718,534	32,583	-	751,117
Gross profit	-	241,701	9,366	-	251,067
Operating expenses	8,646	187,073	8,391	-	204,110
Intercompany charges (income)	(11,953)	11,399	554	-	-
Income from operations	3,307	43,229	421	-	46,957
Interest expense, financing costs, and other	15,354	(2,545)	765	-	13,574
Intercompany interest expense (income)	(5,593)	5,593	-	-	-
Income (loss) before provision for income taxes	(6,454)	40,181	(344)	-	33,383
Provision for (benefit from) income taxes	(2,854)	15,902	(95)	-	12,953
Income (loss) before equity in net income of subsidiaries	(3,600)	24,279	(249)	-	20,430
Equity in net income of subsidiaries	24,030	-	-	(24,030)	-
Net income (loss)	\$ 20,430	\$ 24,279	\$ (249)	\$ (24,030)	\$ 20,430
Weighted-average common stock outstanding:					
Basic					59,943,264
Diluted					60,993,080
Net income per share:					
Basic					\$0.34
Diluted					\$0.33

BEACON ROOFING SUPPLY, INC.

Condensed Consolidating Statements of Comprehensive Income

(Unaudited; In thousands)

Three Months Ended December 31, 2017

Non-

	Guarantor		Eliminations		
	Parent	Subsidiaries	Subsidiaries	and Other	Consolidated
Net income (loss)	\$67,596	\$ 90,490	\$ (11,789)	\$ (78,701)	\$ 67,596
Other comprehensive income:					
Foreign currency translation adjustment	57	-	57	(57)	57
Total other comprehensive income	57	-	57	(57)	57
Comprehensive income (loss)	\$67,653	\$ 90,490	\$ (11,732)	\$ (78,758)	\$ 67,653

Three Months Ended December 31, 2016

Non-

	Guarantor		Eliminations		
	Parent	Subsidiaries	Subsidiaries	and Other	Consolidated
Net income (loss)	\$20,430	\$ 24,279	\$ (249)	\$ (24,030)	\$ 20,430
Other comprehensive loss:					
Foreign currency translation adjustment	(1,652)	-	(1,652)	1,652	(1,652)
Total other comprehensive loss	(1,652)	-	(1,652)	1,652	(1,652)
Comprehensive income (loss)	\$18,778	\$ 24,279	\$ (1,901)	\$ (22,378)	\$ 18,778

BEACON ROOFING SUPPLY, INC.

Condensed Consolidating Statements of Cash Flows

(Unaudited; In thousands)

	Three Months Ended December 31, 2017				
	Non-				
	Parent	Guarantor Subsidiaries	Guarantor Subsidiaries ¹	Eliminations and Other	Consolidated
Net cash provided by (used in) operating activities	\$(37,331)	\$ 2,338	\$ (9,658)	\$ 4,195	\$(40,456)
Investing Activities					
Purchases of property and equipment	(2,117)	(4,874)	(425)	-	(7,416)
Acquisition of businesses	-	-	-	-	-
Proceeds from the sale of assets	-	398	15	-	413
Intercompany activity	61,938	-	-	(61,938)	-
Net cash provided by (used in) investing activities	59,821	(4,476)	(410)	(61,938)	(7,003)
Financing Activities					
Borrowings under revolving lines of credit	-	878	16,524	-	17,402
Repayments under revolving lines of credit	-	(877)	(19,671)	-	(20,548)
Repayments under term loan	-	-	-	-	-
Repayments under equipment financing facilities and other	-	(1,973)	5	-	(1,968)
Borrowings under Senior Notes	-	-	1,300,000	-	1,300,000
Payment of debt issuance costs	(21,917)	-	-	-	(21,917)
Payment of issuance costs from secondary offering of common stock	(429)	-	-	-	(429)
Proceeds from issuance of common stock related to equity awards	3,781	-	-	-	3,781
Taxes paid related to net share settlement of equity awards	(3,925)	-	-	-	(3,925)
Intercompany activity	-	(74,991)	13,110	61,881	-
Net cash provided by (used in) financing activities	(22,490)	(76,963)	1,309,968	61,881	1,272,396
Effect of exchange rate changes on cash, cash equivalents, and restricted cash	-	-	640	-	640
Net increase (decrease) in cash, cash equivalents, and restricted cash	-	(79,101)	1,300,540	4,138	1,225,577
	-	149,799	1,582	(13,131)	138,250

Cash, cash equivalents, and restricted cash,
beginning of period

Cash, cash equivalents, and restricted cash, end of period	\$-	\$ 70,698	\$ 1,302,122	\$ (8,993)	\$ 1,363,827
---	-----	-----------	--------------	-------------	--------------

¹ Includes activity from \$1.30 billion in long term debt related to the Allied Acquisition temporarily held in Beacon Escrow Corporation – see Note 8 for further details.

25

BEACON ROOFING SUPPLY, INC.

Condensed Consolidating Statements of Cash Flows

(Unaudited; In thousands)

	Three Months Ended December 31, 2016				Consolidated
	Non-				
	Parent	Subsidiaries	Subsidiaries	Eliminations	
Net cash provided by (used in) operating activities	\$ (18,908)	\$ 100,962	\$ 1,084	\$ (5,015)	\$ 78,123
Investing Activities					
Purchases of property and equipment	(1,006)	(6,073)	(201)	-	(7,280)
Acquisition of businesses	(1,850)	-	-	-	(1,850)
Proceeds from the sale of assets	-	388	12	-	400
Intercompany activity	19,726	-	-	(19,726)	-
Net cash provided by (used in) investing activities	16,870	(5,685)	(189)	(19,726)	(8,730)
Financing Activities					
Borrowings under revolving lines of credit	-	352,807	2,250	-	355,057
Repayments under revolving lines of credit	-	(377,896)	(4,499)	-	(382,395)
Repayments under term loan	(1,125)	-	-	-	(1,125)
Repayments under equipment financing facilities and other	-	(2,405)	-	-	(2,405)
Proceeds from issuance of common stock	3,460	-	-	-	3,460
Taxes paid related to net share settlement of equity awards	(297)	-	-	-	(297)
Intercompany activity	-	(21,613)	1,887	19,726	-
Net cash provided by (used in) financing activities	2,038	(49,107)	(362)	19,726	(27,705)
Effect of exchange rate changes on cash, cash equivalents, and restricted cash	-	-	197	-	197
Net increase (decrease) in cash, cash equivalents, and restricted cash	-	46,170	730	(5,015)	41,885
Cash, cash equivalents, and restricted cash, beginning of period	-	37,447	2,876	(8,937)	31,386
Cash, cash equivalents, and restricted cash, end of period	\$-	\$ 83,617	\$ 3,606	\$ (13,952)	\$ 73,271

14. Subsequent Events

On January 2, 2017 (the “Closing Date”), the Company completed its previously announced acquisition (the “Allied Acquisition”) of all the outstanding capital stock of Allied Building Products Corp. and an affiliated entity (together, “Allied”), pursuant to that certain Stock Purchase Agreement, dated August 24, 2017 (the “Stock Purchase Agreement”), among the Company, Oldcastle, Inc., as parent, and Oldcastle Distribution, Inc., as seller, for approximately \$2.625 billion in cash, subject to a working capital and certain other adjustments as set forth in the Stock Purchase Agreement (the “Purchase Price”).

In connection with the Allied Acquisition, on the Closing Date the Company entered into (i) a new term loan agreement with Citibank, N.A., providing for a term loan B facility with an initial commitment of \$970.0 million and (ii) an amended and restated credit agreement with Wells Fargo Bank, N.A., providing for a senior secured asset-based revolving credit facility with an initial commitment of \$1.30 billion. Base borrowing rates on these facilities will be at LIBOR plus 1.25% and LIBOR plus 2.25%, respectively.

In connection with the Allied Acquisition, on the Closing Date, the Company completed the sale of 400,000 shares of Series A Cumulative Convertible Participating Preferred Stock, par value \$0.01 per share (the “Preferred Stock”), with an aggregate liquidation preference of \$400.0 million, at a purchase price of \$1,000 per share, to CD&R Boulder Holdings, L.P., pursuant to that certain Investment Agreement, dated as of August 24, 2017, with CD&R Boulder Holdings, L.P. and Clayton, Dubilier & Rice Fund IX, L.P. (solely for the purpose of limited provisions therein) (the “Convertible Preferred Stock Purchase”). The \$400.0 million in proceeds from the Convertible Preferred Stock Purchase were used to finance, in part, the Purchase Price. The Preferred Stock is convertible perpetual participating preferred stock of the Company, with an initial conversion price of \$41.26 per share, and will accrue dividends at a rate of 6.0% per annum (payable in cash or in-kind, subject to certain conditions).

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with Management's Discussion and Analysis included in our 2017 Annual Report on Form 10-K and our condensed consolidated financial statements and the notes thereto included elsewhere in this document. Unless otherwise indicated, references to "2018" refer to the three month periods ended December 31, 2017 being discussed and references to "2017" refer to the three month periods ended December 31, 2016 being discussed. We do not undertake, and specifically disclaim, any obligation to update any forward-looking statements to reflect the occurrence of events or circumstances after the date of such statements except as required by law.

Overview

We are the largest publicly traded distributor of residential and non-residential roofing materials in the United States and Canada. We also distribute complementary building products, including siding, windows, specialty exterior building products, insulation, and waterproofing systems for residential and non-residential building exteriors. We are among the oldest and most established distributors in the industry. We purchase products from a large number of manufacturers and then distribute these goods to a customer base consisting of contractors and, to a lesser extent, general contractors, retailers, and building materials suppliers.

As of December 31, 2017, we operated 382 branches in 48 states throughout the United States and 6 provinces in Canada. We stock one of the most extensive assortments of high quality branded products in the industry, with over 50,000 SKUs available across our branch network, enabling us to deliver products to serve nearly 70,000 customers on a timely basis. For 2017, approximately 96% of our net sales came from customers located in the United States.

Effective execution of both the sales and operating plans enables us to grow beyond the relative strength of the residential and non-residential roofing markets we serve. Our business model is a bottom-up approach, where each of our branches uses its regional knowledge and experience to assist with the development of a marketing plan and stocking a product mix that is best suited for its respective market. Local alignment with overall strategic goals provides the foundation for significant ownership of results at the branch level.

Our distinctive operational model combined with significant branch level autonomy differentiates us from the competition. We provide our customers with value-added services, including, but not limited to, job site delivery, custom designed tapered roofing systems, metal fabrication, and trade credit. We consider customer relations and our employees' knowledge of roofing and exterior building materials to be vital to our ability to increase customer loyalty and maintain customer satisfaction. Our customers' business success can be enhanced when they are supported by our efficient and effective distribution network. We invest significant resources in professional development, management skills, product knowledge and operational proficiency. We pride ourselves on providing these capabilities developed on a foundation of continuous improvement driving service excellence, productivity and efficiencies.

We seek opportunities to expand our business operations through both acquisitions and organic growth (opening branches, growing sales with existing customers, adding new customers and introducing new products). Our main acquisition strategy is to target market leaders that do business in geographic areas that we currently do not service or that complement our existing regional operations. Our recent success in delivering on our growth strategy is highlighted by the following:

- On December 16, 2016, the Company purchased certain assets of BJ Supply Company, a distributor of roofing and related building products with 1 branch serving Pennsylvania and New Jersey and annual sales of \$4 million.
- On January 3, 2017, the Company acquired American Building & Roofing, Inc., a distributor of mainly residential roofing and related building products with 7 branches around Washington State and annual sales of \$36 million.
- On January 9, 2017, the Company acquired Eco Insulation Supply, a distributor of insulation and related accessories with 1 branch serving Connecticut, Southern New England and the New York City metropolitan area and annual sales of \$8 million.

On March 1, 2017, the Company acquired Acme Building Materials, Inc., a distributor of residential roofing and related building products with 3 branches in Eastern Michigan and annual sales of \$13 million.

On May 1, 2017, the Company purchased certain assets of Lowry's Inc., a distributor of waterproofing and concrete restoration materials with 11 branches operating in California, Arizona, Utah and Hawaii and annual sales of \$76 million.

In addition, we opened 4 new branches in 2017. These new branch locations have allowed us to penetrate deeper into our existing markets and establish a greater presence. Although these new greenfield locations impact our operating cost structure slightly in the near-term, we believe our greenfields are strategically located within markets that possess strong dynamics, which presents us with an opportunity to quickly establish our presence and gain local market share.

Results of Operations

Comparison of the Three Months Ended December 31, 2017 and 2016

The following tables set forth selected consolidated statement of operations data and such data as a percentage of total revenue for each of the periods indicated:

	Three Months Ended December 31,	
	2017	2016
	(In thousands)	
Net sales	\$1,121,979	\$1,002,184
Cost of products sold	852,226	751,117
Gross profit	269,753	251,067
Operating expense	220,657	204,110
Income from operations	49,096	46,957
Interest expense, financing costs, and other	22,568	13,574
Income before provision for income taxes	26,528	33,383
Provision for (benefit from) income taxes	(41,068)	12,953
Net income	67,596	20,430

	Three Months Ended December 31,	
	2017	2016
	% of Net Sales	
Net sales	100.0%	100.0%
Cost of products sold	76.0 %	74.9 %
Gross profit	24.0 %	25.1 %
Operating expense	19.7 %	20.4 %
Income from operations	4.3 %	4.7 %
Interest expense, financing costs, and other	2.0 %	1.4 %
Income before provision for income taxes	2.3 %	3.3 %
Provision for (benefit from) income taxes	(3.7 %)	1.3 %
Net income	6.0 %	2.0 %

In managing our business, we consider all growth, including the opening of new branches, to be organic growth unless it results from an acquisition. When we refer to growth in existing markets or organic growth, we include growth from existing and newly opened branches but exclude growth from acquired branches until they have been under our ownership for at least four full fiscal quarters at the start of the fiscal reporting period. When we refer to regions, we are referring to our geographic regions.

As of December 31, 2017, we had a total of 382 branches in operation. Our existing market calculations include 359 branches and exclude 23 branches because they were acquired after the start of the first quarter of fiscal year 2017. When we refer to our net product costs, we are referring to our invoice cost less the impact of short-term buying programs (also referred to as “special buys” given the manner in which they are offered).

Edgar Filing: HealthMarkets, Inc. - Form 10-K

The following table presents a summary of our results of operations for the periods presented, broken down by existing markets and acquired markets:

	Existing Markets		Acquired Markets		Consolidated	
	Three Months Ended December 31,		Three Months Ended December 31,		Three Months Ended December 31,	
	2018	2017	2018	2017	2018	2017
	(Dollars in thousands)					
Net sales	\$1,083,211	\$1,000,271	\$38,768	\$1,913	\$1,121,979	\$1,002,184
Gross profit	\$259,348	\$250,743	\$10,405	\$324	\$269,753	\$251,067
Gross margin	23.9	% 25.1	% 26.8	% 16.9	% 24.0	% 25.1
Operating expense ⁽¹⁾	\$210,571	\$203,737	\$10,086	\$373	\$220,657	\$204,110
Operating expense as a % of net sales	19.4	% 20.4	% 26.0	% 19.5	% 19.7	% 20.4
Operating income (loss)	\$48,777	\$47,006	\$319	\$(49)	\$49,096	\$46,957
Operating margin	4.5	% 4.7	% 0.8	(2.6 %)	4.3	% 4.7

¹ During 2018 and 2017, we recorded amortization expense related to intangible assets recorded under purchase accounting of \$18.2 million (\$1.7 million from acquired markets) and \$20.1 million (immaterial amount from acquired markets), respectively. In addition, total operating expense for 2018 and 2017 included non-recurring charges of \$23.8 million (\$1.7 million from acquired markets) and \$21.3 million (immaterial amount from acquired markets), respectively, for the recognition of costs related to acquisitions.

Net Sales

Consolidated net sales increased \$119.8 million, or 12.0%, to \$1.12 billion in 2018, up from \$1.00 billion in 2017. Existing market sales increased \$82.9 million, or 8.3%, over the same comparative period. We believe the increase in our 2018 existing market sales was influenced primarily by the following factors:

- strong demand across all three primary product categories;
- high demand in Florida and Texas following hurricanes Irma and Harvey; and
- strong growth within complementary products, particularly in the Western U.S.;

partially offset by:

- higher prior year net sales in certain regions related to multiple hail storm events and hurricane Matthew.

Net sales within our acquired markets were \$38.8 million in 2018, an increase from 2017 due to the impact from recent acquisitions.

We estimate the impact of inflation or deflation on our sales and gross profit by looking at changes in our average selling prices and gross margins (discussed below). Average overall selling prices in existing markets were up less than 1% in 2018 compared to 2017, driven primarily by a 4% increase in complementary pricing year-over-year, as well as a slight increase in non-residential selling prices. These increases were partially offset by a slight decrease in the average selling prices of residential products in the comparative periods.

Existing markets net sales by geographical region increased (decreased) from 2017 to 2018 as follows: Northeast 2.9%; Mid-Atlantic (1.4%); Southeast 24.0%; Southwest (1.0%); Midwest 8.3%; West 25.2%; and Canada 9.0%. These variations were primarily caused by short-term factors such as local market conditions, weather conditions and

storm activity.

30

Product group sales for our existing markets were as follows:

	Three Months Ended December 31,		2016		Change	
	2017		Net Sales	%	\$	%
	Net Sales	%	Net Sales	%		
	(Dollars in thousands)					
Residential roofing products	\$580,649	53.6 %	\$529,851	53.0 %	\$50,798	9.6 %
Non-residential roofing products	323,765	29.9 %	310,288	31.0 %	13,477	4.3 %
Complementary building products	178,797	16.5 %	160,132	16.0 %	18,665	11.7 %
Total existing market sales	\$1,083,211	100.0 %	\$1,000,271	100.0 %	\$82,940	8.3 %

For 2018, our acquired markets recognized sales of \$8.1 million, \$5.2 million and \$25.5 million in residential roofing products, non-residential roofing products and complementary building products, respectively. The combination of our 2018 existing market sales of \$1.08 billion plus the sales from acquired markets of \$38.8 million equals our total 2018 sales of \$1.12 billion. We believe the existing market information is useful to investors because it helps explain organic growth or decline.

Gross Profit

Gross profit and gross margin for our consolidated and existing markets were as follows:

	Three Months Ended		Change ¹	
	December 31,		\$	%
	2017	2016		
	(Dollars in thousands)			
Gross profit - consolidated	\$269,753	\$251,067	\$18,686	7.4 %
Gross profit - existing markets	259,348	250,743	8,605	3.4 %
Gross margin - consolidated	24.0 %	25.1 %	N/A	(1.1 %)
Gross margin - existing markets	23.9 %	25.1 %	N/A	(1.2 %)

¹ Percentage changes for dollar amounts represent the ratable increase or decrease from period-to-period. Percentage changes for percentages represent the net period-to-period change in basis points.

Our consolidated gross profit increased \$18.7 million, or 7.4%, to \$269.8 million in 2018. Existing market gross profit increased \$8.6 million, or 3.4%, over the same comparative period and gross profit within our acquired markets was \$10.4 million. Consolidated gross margins were 24.0% in 2018, a 1.1% decrease from the prior year, and existing market gross margins decreased 1.2% over the comparative periods, to 23.9%. The decrease in gross margin was primarily driven by the following factors:

- timing of certain vendor incentives earned in fiscal year 2017 that occurred prior to the start of 2018;
- a shift in the 2018 geographic sales mix; and
- an average 1% to 2% increase in net product costs year-over-year that were not fully offset by price increases implemented by Beacon due to the timing of manufacturer price increases.

Direct sales (products shipped by our vendors directly to our customers), which typically have substantially lower gross margins (and operating expense) compared to our warehouse sales, represented 13.5% and 14.1% of our net sales in 2018 and 2017, respectively. We believe variations in direct sales activity to be primarily caused by

short-term factors such as local market conditions, weather conditions and storm activity. None of these variations were driven by material regional impacts from changes in the direct sales mix of our geographical regions.

31

Operating Expense

Operating expense for consolidated and existing markets was as follows:

	Three Months Ended		Change ¹	
	December 31, 2017	2016	\$	%
	(Dollars in thousands)			
Operating expense - consolidated	\$220,657	\$204,110	\$16,547	8.1 %
Operating expense - existing markets	210,571	203,737	6,834	3.4 %
% of net sales - consolidated	19.7 %	20.4 %	% N/A	(0.7%)
% of net sales - existing markets	19.4 %	20.4 %	% N/A	(1.0%)

¹ Percentage changes for dollar amounts represent the ratable increase or decrease from period-to-period. Percentage changes for percentages represent the net period-to-period change in basis points.

Operating expense in our existing markets increased by \$6.8 million, or 3.4% in 2018, to \$210.6 million, as compared to \$203.7 million in 2017, while operating expense within our acquired markets was \$10.1 million in 2018. The following factors were the leading causes of the increase in operating expense in our existing markets:

- an increase in payroll and employee benefit costs of \$10.2 million due to higher sales commissions, delivery wages, and overtime payouts; partially offset by:

- a decrease in amortization expense of \$3.6 million due to the scheduled declining run-rate of intangible asset amortization related to the RSG acquisition.

During 2018 and 2017, we recorded amortization expense related to the intangible assets recorded under purchase accounting within our existing markets of \$16.5 million and \$20.1 million, respectively. Our existing markets operating expense as a percentage of the related net sales in 2018 was 19.4%, compared to 20.4% in 2017.

Interest Expense, Financing Costs and Other

Interest expense, financing costs and other expense was \$22.6 million in 2018, as compared to \$13.6 million in 2017. The primary driver of this increase is the higher average outstanding debt balance over the comparative periods.

Income Taxes

There was an income tax benefit of \$41.1 million in 2018, as compared to a \$13.0 million income tax provision in 2017. The 2018 tax benefit was primarily due to the net \$46.5 million beneficial impact recognized in 2018 as a result of the enactment of the Tax Cuts and Jobs Act of 2017 (see Note 12), partially offset by a \$7.7 million tax provision calculation, excluding any discrete items. The effective tax rate before discrete items decreased to 29.0% in 2018, compared to 38.8% in 2017. This decrease was primarily driven by the reduction of the federal corporate income tax rate from 35% to a blended rate of 24.5%. We expect our fiscal year 2018 effective tax rate, excluding any discrete items, will be approximately 29.0-30.0%.

Non-GAAP Financial Measures

To provide investors with additional information regarding our financial results, we prepare certain financial measures that are not calculated in accordance with generally accepted accounting principles in the United States (“GAAP”),

specifically:

• Adjusted Net Income (Loss)/Adjusted EPS

• Adjusted EBITDA

We define Adjusted Net Income (Loss) as net income that excludes non-recurring costs related to acquisitions and the amortization of intangibles, as well as the non-recurring effects of tax reform. Adjusted net income per share (“Adjusted EPS”) is calculated by dividing the Adjusted Net Income (Loss) for the period by the weighted-average diluted shares outstanding for the period.

We define Adjusted EBITDA as net income plus interest expense (net of interest income), income taxes, depreciation and amortization, stock-based compensation and non-recurring acquisition costs. EBITDA is a measure commonly used in the distribution industry.

32

We use these supplemental measures to evaluate performance period over period and to analyze the underlying trends in our business and to establish operational goals and forecasts that are used in allocating resources. We expect to compute our non-GAAP financial measures consistently using the same methods from quarter to quarter and year to year.

We believe these measures are useful because they allow investors to better understand year-over-year changes in underlying operating performance. We believe that these non-GAAP measures provide investors and analysts with a measure of operating results unaffected by differences in capital structures and capital investment cycles among otherwise comparable companies. Further, we believe these measures are useful to investors because they improve comparability of results of operations since they eliminate the impact of purchase accounting adjustments that can render operating results non-comparable between periods.

Although we believe that these non-GAAP financial measures are useful in evaluating our business, this information should be considered as supplemental in nature and is not meant as a substitute for the related financial information prepared in accordance with GAAP. You should not consider any of these measures as a substitute alongside other financial performance measures presented in accordance with GAAP.

The following table presents a reconciliation of net income, the most directly comparable financial measure as measured in accordance with GAAP, to Adjusted Net Income (Loss)/Adjusted EPS for each of the periods indicated (in thousands, except per share amounts):

Adjusted Net Income (Loss)/Adjusted EPS

	Three Months Ended December 31,			
	2017		2016	
	Amount	Per Share	Amount	Per Share
Net income	\$67,596	\$0.98	\$20,430	\$0.33
Company adjustments				
Acquisition costs ¹	25,633	0.37	13,970	0.23
Effects of tax reform ²	(46,492)	(0.67)	-	-
Adjusted Net Income (Loss)	\$46,737	\$0.68	\$34,400	\$0.56

¹ Acquisition costs for the three months ended December 31, 2017 include \$17.8 million of non-recurring charges related to acquisitions and \$18.2 million of amortization expense related to intangibles, both net of \$10.4 million in tax in total. Acquisition costs for the three months ended December 31, 2016 include \$2.7 million of non-recurring charges related to acquisitions and \$20.1 million of amortization expense related to intangibles, both net of \$8.9 million in tax in total.

² Impact of the Tax Cuts and Jobs Act of 2017 – see Note 12 for further discussion.

The following table presents a reconciliation of net income, the most directly comparable financial measure as measured in accordance with GAAP, to Adjusted EBITDA for each of the periods indicated (in thousands, except percentages):

Adjusted EBITDA

Edgar Filing: HealthMarkets, Inc. - Form 10-K

	Three Months Ended December 31,			
	2017	2016		
Net income	\$67,596	\$20,430		
Acquisition costs ¹	5,569	1,160		
Interest expense, net	23,516	13,239		
Income taxes	(41,068)	12,953		
Depreciation and amortization	26,904	28,425		
Stock-based compensation	3,459	3,816		
Adjusted EBITDA	\$85,976	\$80,023		
Adjusted EBITDA as a % of net sales	7.7	%	8.0	%

¹ Acquisition costs reflect non-recurring charges related to acquisitions (excluding the impact of tax) that are not embedded in other balances of the table. Certain portions of the total acquisition costs incurred are included in interest expense, income taxes, depreciation and amortization, and stock-based compensation.

33

Seasonality and Quarterly Fluctuations

In general, sales and net income are highest during our first, third and fourth fiscal quarters, which represent the peak months of construction and re-roofing, especially in our branches in the northern and mid-western U.S. and in Canada. We have historically incurred low net income levels or net losses during the second quarter when our sales are substantially lower.

We generally experience an increase in inventory, accounts receivable and accounts payable during the third and fourth quarters of the year as a result of the seasonality of our business. Our peak cash usage generally occurs during the third quarter, primarily because accounts payable terms offered by our suppliers typically have due dates in April, May and June, while our peak accounts receivable collections typically occur from June through November.

We generally experience a slowing of our accounts receivable collections during our second quarter, mainly due to the inability of some of our customers to conduct their businesses effectively in inclement weather in certain divisions. We continue to attempt to collect those receivables, which require payment under our standard terms. We do not provide material concessions to our customers during this quarter of the year.

We generally experience our peak working capital needs during the third quarter after we build our inventories following the winter season but before we begin collecting on most of our spring receivables.

Certain Quarterly Financial Data

The following table sets forth certain unaudited quarterly data for fiscal year 2018 (ending December 31, 2017) and fiscal year 2017 which, in the opinion of management, reflect all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation of this data. Results of any one or more quarters are not necessarily indicative of results for an entire fiscal year or of continuing trends.

	2018	2017			
	Qtr 1	Qtr 1	Qtr 2	Qtr 3	Qtr 4
	(Dollars in thousands)				
Net sales	\$1,121,979	\$1,002,184	\$870,724	\$1,213,894	\$1,289,868
% of year's sales	100.0	% 22.9	% 19.9	% 27.7	% 29.5
Gross profit	\$269,753	\$251,067	\$204,477	\$297,754	\$322,641
% of year's gross profit	100.0	% 23.3	% 19.0	% 27.7	% 30.0
Income (loss) from operations	\$49,096	\$46,957	\$(3,056)	\$84,871	\$87,324
% of year's income from operations	100.0	% 21.7	% (1.4 %)	39.3	% 40.4
Net income (loss)	\$67,596	\$20,430	\$(9,356)	\$44,659	\$45,131
Net income (loss) per share - basic	\$1.00	\$0.34	\$(0.16)	\$0.74	\$0.74
Net income (loss) per share - diluted	\$0.98	\$0.33	\$(0.16)	\$0.73	\$0.73

Liquidity

Liquidity is defined as the current amount of readily available cash and the ability to generate adequate amounts of cash to meet the current needs for cash. We assess our liquidity in terms of our cash and cash equivalents on hand and the ability to generate cash to fund our operating activities, taking into consideration available borrowings and the seasonal nature of our business.

Our principal sources of liquidity as of December 31, 2017 were our cash and cash equivalents of \$63.8 million and our available borrowings of \$680.8 million under our asset based lending revolving credit facility.

Significant factors which could affect future liquidity include the following:

- the adequacy of available bank lines of credit;
- the ability to attract long-term capital with satisfactory terms;
- cash flows generated from operating activities;

34

acquisitions; and
capital expenditures.

Our primary capital needs are for working capital obligations and other general corporate purposes, including acquisitions and capital expenditures. Our primary sources of working capital are cash from operations and cash equivalents supplemented by bank borrowings. In the past, we have financed larger acquisitions initially through increased bank borrowings and the issuance of common stock. We then repay any such borrowings with cash flows from operations. We have funded most of our capital expenditures with cash on hand or through increased bank borrowings, including equipment financing, and then have reduced those obligations with cash flows from operations.

We believe we have adequate current liquidity and availability of capital to fund our present operations, meet our commitments on our existing debt and fund anticipated growth, including expansion in existing and targeted market areas. We seek potential acquisitions from time to time and hold discussions with certain acquisition candidates. If suitable acquisition opportunities or working capital needs arise that require additional financing, we believe that our financial position and earnings history provide a sufficient base for obtaining additional financing resources at reasonable rates and terms. We may also choose to issue additional shares of common stock or preferred stock in order to raise funds.

The following table summarizes our cash flows for the periods indicated (in thousands):

	Three Months Ended December 31,	
	2017	2016
Net cash provided by (used in) operating activities	\$(40,456)	\$78,123
Net cash used in investing activities	(7,003)	(8,730)
Net cash provided by (used in) financing activities	1,272,396	(27,705)
Effect of exchange rate changes on cash, cash equivalents, and restricted cash	640	197
Net increase in cash, cash equivalents, and restricted cash	\$1,225,577	\$41,885

Operating Activities

Net cash used in operating activities was \$40.5 million in 2018, compared to \$78.1 million provided by operating activities in 2017. Cash from operations decreased \$118.6 million, mainly due to an incremental cash outflow of \$117.4 million stemming from changes to our net working capital.

Investing Activities

Net cash used in investing activities was \$7.0 million in 2018, compared to \$8.7 million in 2017. The \$1.7 million decrease was due to \$1.9 million of acquisitions in 2017, partially offset by a \$0.2 million decrease in capital expenditures over the comparative periods.

Financing Activities

Net cash provided by financing activities was \$1.27 billion in 2018, compared to \$27.7 million used in financing activities in 2017. The increase of \$1.3 billion was primarily due to the new financing agreement that we entered into in connection with the Allied Acquisition that closed on January 2, 2018 (see Note 8). Proceeds from the issuance of common stock increased by \$0.3 million in 2018, to \$3.8 million. This increase is due to the additional stock option exercise activity that occurred as a result of the Company's comparatively higher stock price versus 2017.

Capital Resources

As of December 31, 2017, we had access to the following financing arrangements:

- an asset-based revolving line of credit in the United States;
- an asset-based revolving line of credit in Canada;
- a term loan; and
- two separate senior notes instruments

Financing - Allied Acquisition

35

On October 25, 2017, in connection with the financing for the Allied Acquisition (see Note 13), Beacon Escrow Corporation, one of our wholly owned subsidiaries (the “Escrow Issuer”), completed a private offering of \$1.30 billion aggregate principal amount of 4.875% Senior Notes due 2025 (the “2025 Senior Notes”) at an issue price of 100%. The 2025 Senior Notes bear interest at a rate of 4.875% per annum, payable semi-annually in arrears, beginning May 1, 2018. Management anticipates repaying the notes at the maturity date of November 1, 2025. As of December 31, 2017, the outstanding balance on the 2025 Senior Notes, net of debt issuance fees, was \$1.28 billion

Per the terms of the Escrow Agreement, the net proceeds from the 2025 Senior Notes remained in escrow until they were used to fund a portion of the purchase price of the Allied Acquisition payable at closing on January 2, 2018 (see Note 8). On the same date, (i) the Escrow Issuer merged with and into us and we assumed all obligations under the 2025 Senior Notes; and (ii) all our existing domestic subsidiaries (including the entities acquired in the Allied Acquisition) became guarantors of the 2025 Senior Notes.

Financing - RSG Acquisition

In connection with the RSG acquisition on October 1, 2015, we entered into various financing arrangements totaling \$1.45 billion. These arrangements allowed us to refinance our existing debt and substantially pay off all the RSG debt at closing. Prior to the RSG acquisition, we had a credit facility with a syndicate of commercial banks that included a revolver and a long term note. As of the date of the RSG acquisition, approximately \$185.6 million was outstanding on the long-term note payable and approximately \$11.2 million was outstanding under the revolver.

We entered into a “Senior Secured Credit Facility”, comprised of an asset-based revolving line of credit (“ABL”) of \$700.0 million (\$350.0 million of which was drawn at closing) and a new \$450.0 million term loan (“Term Loan”). We also raised an additional \$300.0 million through the issuance of senior notes (the “2023 Senior Notes”).

Asset-based Line of Credit (“ABL”)

On October 1, 2015, we entered into a \$700.0 million ABL with Wells Fargo Bank, N.A. and a syndicate of other lenders. This ABL consists of revolving loans in both the United States (“U.S. Revolver”) in the amount of \$670.0 million and Canada (“Canada Revolver”) in the amount of \$30.0 million. The ABL has a maturity date of October 1, 2020.

The ABL has various borrowing tranches with an interest rate of LIBOR plus a margin of 125 basis points, 150 basis points or 175 basis points, based on the total outstanding balance of each tranche. The LIBOR rates can be fixed at one, three, six, or twelve month intervals and any non-fixed LIBOR amounts revert to a 4.75% base rate. As of December 31, 2017, the total balance outstanding on the ABL was immaterial, and the weighted-average interest rate was 1.50%. Unamortized debt issuance costs of \$4.9 million related to the ABL were classified in “other assets, net” on our consolidated balance sheet as of December 31, 2017. We also have outstanding standby letters of credit related to the U.S. Revolver in the amount of \$10.7 million as of December 31, 2017. The current unused commitment fees on the ABL are 0.25% per annum.

There is one financial covenant under the ABL, which is a Consolidated Fixed Charge Ratio. The Consolidated Fixed Charge Ratio is calculated by dividing consolidated earnings before interest, taxes, depreciation and amortization (EBITDA) by Consolidated Fixed Charges (as defined in the agreement). Per the covenant, the Consolidated Fixed Charge Ratio must be a minimum of 1.00 at the end of each fiscal quarter, calculated on a trailing four quarter basis. The covenant is only applicable when the borrowing availability is less than 10% of the maximum loan cap or \$60.0 million. The ABL is guaranteed jointly and severally and fully and unconditionally by our active United States subsidiary.

Term Loan

On October 1, 2015, we entered into a \$450.0 million Term Loan with Citibank N.A., and a syndicate of other lenders. The Term Loan requires quarterly principal payments in the amount of \$1.1 million, with the remaining outstanding principal to be paid on its maturity date of October 1, 2022. The interest rate paid is based on a LIBOR rate (with a floor) plus a fixed spread. We have the option of selecting a LIBOR period that determines the rate at which interest can accrue on the Term Loan as well as the period in which interest payments are made.

On September 16, 2016, we refinanced our Term Loan and lowered the LIBOR floor by 25 basis points and lowered the spread by 25 basis points. As a result of the refinancing we wrote off \$1.6 million of debt issuance costs in interest expense. As of December 31, 2017 the outstanding balance on the Term Loan, net of debt issuance fees, was \$433.8 million. The Term Loan is guaranteed jointly and severally and fully and unconditionally by our active United States subsidiary.

2023 Senior Notes

We also raised \$300.0 million in Senior Notes, which mature on October 1, 2023. These notes bear interest at the rate of 6.38% per year, payable semi-annually in arrears on April 1 and October 1 of each year, beginning April 1, 2016. There are early

payment provisions in the Senior Note indenture in which we would be subject to “make whole” provisions. Management anticipates repaying the notes at the maturity date of October 1, 2023. As of December 31, 2017 the outstanding balance on the Senior Notes, net of debt issuance fees, was \$292.6 million. The Senior Notes are guaranteed jointly and severally and fully and unconditionally by our active United States subsidiary.

Equipment Financing Facilities and Other

As of December 31, 2017, we had \$14.4 million outstanding under equipment financing facilities, with fixed interest rates ranging from 2.33% to 3.25% and payments due through September 2021.

As of December 31, 2017, we had \$19.0 million of capital lease obligations outstanding. These leases have interest rates ranging from 2.72% to 10.39% with payments due through November 2021.

Cautionary Statement for Purposes of the “Safe Harbor” Provisions of the Private Securities Litigation Reform Act of 1995

Our disclosure and analysis in this report contains forward-looking information that involves risks and uncertainties. Our forward-looking statements express our current expectations or forecasts of possible future results or events, including projections of future performance, statements of management’s plans and objectives, future contracts, and forecasts of trends and other matters. You can identify these statements by the fact that they do not relate strictly to historic or current facts and often use words such as “anticipate,” “estimate,” “expect,” “believe,” “will likely result,” “outlook,” “project” and other words and expressions of similar meaning. No assurance can be given that the results in any forward-looking statements will be achieved and actual results could be affected by one or more factors, which could cause them to differ materially. For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act.

Certain factors that may affect our business and could cause actual results to differ materially from those expressed in any forward-looking statements include those set forth under the heading “Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended September 30, 2017.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

The Company's market risk disclosures set forth in Part II, Item 7A, "Quantitative and Qualitative Disclosures About Market Risk" of its 2017 Annual Report on Form 10-K have not changed materially during the three month period ended December 31, 2017.

Item 4. Controls and Procedures

As of December 31, 2017, management, including the CEO and CFO, performed an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934 (the "Act")). Based on that evaluation, management, including the CEO and CFO, concluded that as of December 31, 2017, our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms, and to ensure that information required to be disclosed by us in the reports that we file or submit under the Act is accumulated and communicated to our management, including our CEO and CFO, as appropriate to allow timely decisions regarding required disclosure. We maintain a system of internal control over financial reporting that is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States. Based on the most recent evaluation, we have concluded that no significant change in our internal control over financial reporting occurred during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Part II. OTHER INFORMATION

Item 6. Exhibits

Exhibit Number	Description	Incorporated by Reference			
		Form	File No.	Exhibit	Filing Date
3.1	<u>Certificate of Designations, Preferences and Rights of Series A Cumulative Convertible Participating Preferred Stock of Beacon Roofing Supply, Inc.</u>	Form 8-K	000-50924	3.1	January 5, 2018
4.1	<u>Indenture, dated as of October 25, 2017, between Beacon Escrow Corporation and U.S. Bank National Association, as trustee.</u>	Form 8-K	000-50924	4.1	October 26, 2017
4.2	<u>Form of 4.875% Senior Notes due 2025 (included as Exhibit A to the Indenture incorporated by reference as Exhibit 4.1).</u>	Form 8-K	000-50924	4.2	October 26, 2017
4.3	<u>Supplemental Indenture, dated as of January 2, 2018, to the Indenture dated as of October 25, 2017, by and among Beacon Roofing Supply, Inc., certain direct and indirect subsidiaries of Beacon, as subsidiary guarantors, and U.S. Bank National Association, as trustee.</u>	Form 8-K	000-50924	4.2	January 5, 2018
4.4	<u>Second Supplemental Indenture, dated as of January 2, 2018, to the Indenture dated as of October 1, 2015, by and among Beacon Roofing Supply, Inc., certain direct and indirect subsidiaries of Beacon, as additional subsidiary guarantors, and U.S. Bank National Association, as trustee.</u>	Form 8-K	000-50924	4.3	January 5, 2018
10.1	<u>Escrow Agreement, dated as of October 25, 2017, among Beacon Escrow Corporation, U.S. Bank National Association, as secured party, and U.S. Bank National Association, as escrow agent.</u>	Form 8-K	000-50924	10.1	October 26, 2017
15.1	<u>Letter regarding unaudited financial information of Ernst & Young LLP, independent auditors to Allied Building Products Corp. and related companies.</u>	Form 8-K	000-50924	15.1	January 5, 2018
31.1*	<u>Certification of Chief Executive Officer Pursuant to Rule 13a-14(a)</u>				
31.2*	<u>Certification of Chief Financial Officer Pursuant to Rule 13a-14(a)</u>				
32.1*	<u>Certification pursuant to 18 U.S.C. Section 1350</u>				
101*	101.INS XBRL Instance				

101.SCH XBRL Taxonomy Extension Schema

101.CAL XBRL Taxonomy Extension Calculation

101.LAB XBRL Taxonomy Extension Labels

101.PRE XBRL Taxonomy Extension Presentation

101.DEF XBRL Taxonomy Extension Definition

+Management contract or compensatory plan/arrangement

*Filed herewith

Pursuant to Rule 405 of Regulation S-T, the following interactive data files formatted in Extensible Business Reporting Language (XBRL) are attached as Exhibit 101 to this Quarterly Report on Form 10-Q: (i) the Consolidated Balance Sheets as of December 31, 2017; September 30, 2017; and December 31, 2016, (ii) the Consolidated Statements of Operations for the three months ended December 31, 2017 and December 31, 2016, (iii) the Consolidated Statements of Comprehensive Income for the three months ended December 31, 2017 and December 31, 2016, (iv) the Consolidated Statements of Cash Flows for the three months ended December 31, 2017 and December 31, 2016, and (v) the Notes to Condensed Consolidated Financial Statements.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BEACON ROOFING SUPPLY, INC.

Date: February 9, 2018 BY: /s/ JOSEPH M. NOWICKI

Joseph M. Nowicki

Executive Vice President & Chief Financial Officer