# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

FORM 10-K

## x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2005 or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

## COLUMBIA BANKING SYSTEM, INC.

(Exact name of registrant as specified in its charter)

# Washington <br> (State or other jurisdiction of incorporation or organization) 

91-1422237
(I.R.S. Employer

Identification Number)

1301 A Street

Tacoma, Washington 98402
(Address of principal executive offices) (Zip code)

Registrant s Telephone Number, Including Area Code: (253) 305-1900

Securities Registered Pursuant to Section 12(b) of the Act: None

Securities Registered Pursuant to Section 12(g) of the Act:

# Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K 

## Common Stock, No Par Value

## (Title of class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes " No x

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section $15(\mathrm{~d})$ of the Act. Yes " No x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (17 C.F.R. 229.405) is not contained herein, and will not be contained, to the best of registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form $10-\mathrm{K}$ or any amendment to this Form $10-\mathrm{K}$. x

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act (check one):
" Large Accelerated Filer x Accelerated Filer ." Non-accelerated Filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No x

The aggregate market value of Common Stock held by non-affiliates of the registrant at June 30, 2005 was $\$ 371,813,702$ based on the closing sale price of the Common Stock on that date.

The number of shares of registrant s Common Stock outstanding at January 31, 2006 was $15,863,598$.

## DOCUMENTS INCORPORATED BY REFERENCE:

## Table of Contents

## COLUMBIA BANKING SYSTEM, INC.

FORM 10-K ANNUAL REPORT

DECEMBER 31, 2005

## TABLE OF CONTENTS

## PART I

Item 1. Business1
Item 1A. Risk Factors ..... 11
Item 1B. Unresolved Staff Comments ..... 12
Item 2. Properties ..... 12
Item 3. Legal Proceedings ..... 12
Item 4. Submission of Matters to a Vote of Security Holders ..... 12
PART II
Item 5. Market for the Registrant s Common Stock, Related Stockholder Matters, and Issuer Purchase of Equity Securities ..... 13
Item 6. Selected Financial Data ..... 14
Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations ..... 18
Item 7A. Quantitative and Qualitative Disclosures About Market Risk ..... 40
Item 8. Financial Statements and Supplementary Data ..... 43
Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure ..... 75
Item 9A. Controls and Procedures ..... 75
Item 9B. Other Information ..... 78
PART III
Item 10. Directors and Executive Officers of the Registrant ..... 79
Item 11. Executive Compensation ..... 79
Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters ..... 79
Item 13. Certain Relationships and Related Transactions ..... 79
Item 14. Principal Accountant Fees and Services ..... 79
PART IV
Item 15. Exhibits and Financial Statement Schedules ..... 80
Signatures ..... 81
Index to Exhibits ..... 82

Table of Contents

## NOTE REGARDING FORWARD LOOKING STATEMENTS

This Annual Report on Form 10-K may be deemed to include forward looking statements, which management believes to be a benefit to shareholders. These forward looking statements describe management $s$ expectations regarding future events and developments such as future operating results, growth in loans and deposits, continued success of our style of banking and the strength of the local economy. The words will, believe, expect, should, and anticipate and words of similar construction are intended in part to help identify forwa looking statements. Future events are difficult to predict, and the expectations described above are necessarily subject to risk and uncertainty that may cause actual results to differ materially and adversely. In addition to discussions about risks and uncertainties set forth from time to time in our filings with the SEC, factors that may cause actual results to differ materially from those contemplated by such forward looking statements include, among others, the following possibilities: (1) local, national, and international economic conditions are less favorable than expected or have a more direct and pronounced effect on us than expected and adversely affect our ability to continue internal growth at historical rates and maintain the quality of our earning assets; (2) changes in interest rates reduce interest margins more than expected and negatively affect funding sources; (3) projected business increases following strategic expansion or opening or acquiring new branches are lower than expected; (4) costs or difficulties related to the integration of acquisitions are greater than expected; (5) competitive pressure among financial institutions increases significantly; (6) legislation or regulatory requirements or changes adversely affect the businesses in which we re engaged; and (7) our ability to realize the efficiencies we expect to receive from our investments in personnel and infrastructure.

## PART I

ITEM 1. BUSINESS
General

Columbia Banking System, Inc. (referred to in this report as we, our, and the Company ) is a registered bank holding company whose wholly owned banking subsidiaries, Columbia State Bank ( Columbia Bank ) and Bank of Astoria ( Astoria ), conduct full-service commercial banking business in the states of Washington and Oregon, respectively. Headquartered in Tacoma, Washington, we provide a full range of banking services to small and medium-sized businesses, professionals and other individuals.

Our current organizational structure was put in place and additional management was brought on board in 1993 in order to take advantage of commercial banking business opportunities in our principal market area. At that time, increased consolidations of banks, primarily through acquisitions by out-of-state holding companies, created dislocation of customers and presented opportunities to capture market share. Since the reorganization, we have grown from four branch offices at January 1, 1993 to 40 branch offices at December 31, 2005.

Our largest wholly owned banking subsidiary, Columbia Bank, has 35 banking offices located in the Tacoma metropolitan area and contiguous parts of the Puget Sound region of Washington state, as well as the Longview and Woodland communities in southwestern Washington state. Substantially all of Columbia Bank s loans, loan commitments and core deposits are within its service areas. Columbia Bank is a Washington state-chartered commercial bank, the deposits of which are insured in whole or in part by the Federal Deposit Insurance Corporation (the FDIC ). Columbia Bank is subject to regulation by the FDIC and the Washington State Department of Financial Institutions Division of Banks. Although Columbia Bank is not a member of the Federal Reserve System, the Board of Governors of the Federal Reserve System has certain supervisory authority over the Company, which can also affect Columbia Bank.

## Table of Contents

## Recent Acquisition

On October 1, 2004, the Company completed its acquisition of Astoria, an Oregon state-chartered commercial bank headquartered in Astoria, Oregon. The acquisition was accounted for as a purchase and Astoria s results of operations are included in our results beginning October 1, 2004. Astoria operates as a separate banking subsidiary of the Company and has five full service branch offices located within Clatsop and Tillamook Counties, along the northern Oregon coast. The deposits of Astoria are insured by the FDIC. Astoria is subject to regulation by the FDIC and the State of Oregon Department of Consumer and Business Services Division of Finance and Corporate Securities. Although Astoria is not a member of the Federal Reserve System, the Board of Governors of the Federal Reserve System has certain supervisory authority over the Company, which can also affect Astoria. For more information on the acquisition, see Note 2 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

## Company Management

## Name

Melanie J. Dressel
Andrew McDonald
Mark W. Nelson
Gary R. Schminkey
Evans Q. Whitney

Principal Position
President \& Chief Executive Officer Executive Vice President \& Chief Credit Officer
Executive Vice President \& Chief Banking Officer
Executive Vice President \& Chief Financial Officer
Executive Vice President \& Human Resource Manager

## Financial Information about Segments

Within Washington State, we are managed along three major lines of business: commercial banking, retail banking, and real estate lending. In Oregon, we operate as one segment through the Astoria banking subsidiary. Our treasury function, although not considered a line of business, is responsible for the management of investments and interest rate risk. Financial information about segments that conforms with accounting principles generally accepted in the United States is presented in Note 18 to the Consolidated Financial Statements in Item 8 . Financial Statements and Supplementary Data of this report.

## Business Overview

Our goal is to be the leading Pacific Northwest community banking company while consistently increasing earnings and shareholder value. We continue to build on our reputation for excellent customer service in order to be recognized in all markets we serve as the bank of choice for retail deposit customers, small to medium-sized businesses and affluent households.

We have established a network of 40 branches as of December 31, 2005 from which we intend to grow market share. All Washington state branches operate as Columbia Bank and all Oregon branches operate as Bank of Astoria. Western Washington state locations consist of twenty-two branches in Pierce County, eight in King County, three in Cowlitz County, and one each in Kitsap and Thurston Counties. Northern Oregon Coastal area locations consist of four branches in Clatsop County and one in Tillamook County. We are committed to increasing market share in the communities we serve by continuing to leverage our existing branch network, adding new branch locations and considering business combinations that are consistent with our expansion strategy throughout the Pacific Northwest.

In order to fund our lending activities and to allow for increased contact with customers, we utilize a branch system to better serve retail and business customer depositors. We believe this mix of funding sources will enable us to expand lending activities while attracting a stable core deposit base. In order to support our strategy of market penetration and increased profitability, while continuing our personalized banking approach and our commitment to asset quality, we have invested in experienced branch, lending and administrative personnel and

## Table of Contents

have incurred related costs in the creation of our branch network. Many of these branches are becoming established in their markets, and management anticipates that our expense ratios will decline as these branches mature and gain efficiencies.

## Business Strategy

Our strategy to improve earnings and shareholder value is to leverage our branch network in order to grow market share by meeting the needs of current and prospective customers with our wide range of financial products and services coupled with outstanding customer service. We continually evaluate our existing business processes while focusing on asset quality, expanding total revenue and controlling expenses in an effort to increase our return on average equity and gain operational efficiencies.

Our business strategy is to provide our customers with the financial sophistication and breadth of products of a regional banking company while retaining the appeal and service level of a community bank. We believe that as a result of our strong commitment to highly personalized, relationship-oriented customer service, our varied products, our strategic branch locations and the long-standing community presence of our managers, lending officers and branch personnel, we are well positioned to attract and retain new customers and to increase our market share of loans, deposits, and other financial services in the communities we serve. We believe consolidation among financial institutions in our market area has created significant gaps in the ability of large banks to serve certain customers, particularly our target customer base of small and medium-sized businesses and their owners, professionals and other individuals.

We intend to achieve our growth strategy by continuing to develop existing branch offices and branch locations and taking a disciplined approach to evaluating locations for new branches and potential business combinations.

## Products \& Services

We place the highest priority on customer service and assist our customers in making informed decisions when selecting from the many products and services we offer. We continuously review our products and services to ensure that we provide our customers with the tools to meet their unique financial services needs. A complete listing of all the services and products available to our customers can be found at our website: www.columbiabank.com. Some of the main products and services we offer include:

| Personal Banking |  |
| :--- | :--- |
| Checking and Saving Accounts | Business Banking |
| Online Banking | Online Banking |
| Electronic Bill Pay | Electronic Bill Pay |
| Consumer Lending | Cash Management |
| Residential Lending | Commercial \& Industrial Lending |
| Visa Card Services | Real Estate and Real Estate Construction Lending |
| Investment Services | Equipment Finance |
| Private Banking | Small Business Services |
|  | Visa Card Services |
|  | Investment Services |
|  | International Banking |
|  | Merchant Card Services |

Personal Banking: We offer our personal banking customers an assortment of checking and saving account products including non-interest and interest bearing checking, savings, money market and certificate of deposit accounts. Overdraft protection is also available with direct links to the customer s checking account. Our online banking service, Columbia Onlineprovides our personal banking customers with the ability to safely

## Table of Contents

and securely conduct their banking business 24 hours a day, 7 days a week. Personal banking customers are also provided with a variety of borrowing products including fixed and variable rate home equity loans and lines of credit, purchase and refinance mortgages, personal loans, and other consumer loans. Eligible personal banking customers with checking accounts are provided a VISA ${ }^{\circledR}$ Check Card at no additional charge which can be used to make purchases and also act as an ATM card. A variety of Visa ${ }^{\circledR}$ Credit Cards are also available to eligible personal banking customers.

Through CB Investment Services, personal banking customers are provided with a full range of investment options including mutual funds, stocks, bonds, retirement accounts, annuities, tax-favored investments, US Government securities as well as long-term care and life insurance policies. Qualified investment professionals are available to provide advisory services and assist customers with retirement and education planning.

Columbia Private Banking offers clientele requiring complex financial services and their businesses credit services, deposit and cash management services, wealth management and concierge services. Each private banker provides advisory services and coordinates a relationship team of experienced financial professionals to meet the unique needs of each customer.

Business Banking: We offer our business banking customers an assortment of checking and saving account products including checking, interest bearing money market and certificate of deposit accounts. Cash management customers can access, monitor and manage cash flows effectively and efficiently through a variety of tools, including account analysis, sweep accounts, ACH and other electronic banking services. Business customers, through Columbia Online, have the ability to save time and money through our custom eBusiness solutions products. Standard features of Columbia Online provide customers with the ability to limit user access, view balances, statements and checks as well as transfer funds, pay bills electronically and export transaction history to accounting software.

We offer a variety of loan products tailored to meet the unique needs of business banking customers. Commercial loan products include accounts receivable, inventory and equipment financing as well as Small Business Administration financing. We also offer commercial real estate loan products for construction and development or permanent financing. Historically, lending activities have been primarily directed toward the origination of real estate and commercial loans. Real estate lending activities have been significantly focused on commercial construction and permanent loans for both owner occupants and investor oriented real estate properties. In addition, the bank has pursued construction and first mortgages on owner occupied, one- to four-family residential properties. Commercial lending has been directed toward meeting the credit and related deposit needs of various small- to medium-sized businesses and professional practice organizations operating in our primary market areas.

We offer our business banking customers a selection of Visa ${ }^{\circledR}$ Cards including the Business Check Card that works like a check where ever VISA ${ }^{\circledR}$ is accepted including ATMs; the Corporate Card which can be used all over the world; the Purchasing Card with established purchasing capabilities based on your business needs; and Business Edition ${ }^{\circledR}$ Plus that earns reward points with every purchase. Our Business ATM Cash Card is also available for fast, easy cash withdrawals 24 hours a day, 7 days a week.

Through CB Investment Services, our business customers are provided with an array of investment options, an educated and attentive support staff and all the tools and resources necessary to reach their investment goals. Some of the investment options available to our business customers include 401(k), Simple IRA, Simple Employee Pension, Buy-Sell Agreement, Key-Man Insurance, Business Succession Planning and personal investments.

Our International Banking Department provides both large and small businesses with the ability to buy and sell foreign currencies as well as obtain letters of credit and send wires to their customers and suppliers in foreign countries.

## Table of Contents

Business clients that utilize Columbia s Merchant Card Services have the ability to accept both Viß and MasterCard ${ }^{\circledR}$ sales drafts for deposit directly into their business checking account. Merchants are provided with a comprehensive accounting system tailored to meet each merchant s needs, which includes month-to-date credit card deposit information on a transaction statement. Internet access is available to view merchant reports that allow business customers to review merchant statements, authorized, captured, cleared and settled transactions. Service and support is provided to local merchants who are depositors with us and supplies are provided to merchants at no additional cost.

## Competition

Our industry is highly competitive. Several other financial institutions, having greater resources, compete for banking business in our market areas. Among the advantages of some of these institutions are their ability to make larger loans, finance extensive advertising and promotion campaigns, access international money markets and allocate their investment assets to regions of highest yield and demand. In addition to competition from other banking institutions, we continue to experience competition from non-banking companies such as credit unions, financial services companies and brokerage houses. We compete for loans, deposits and other financial services by offering our customers with a similar breadth of products as our larger competitors while delivering a more personalized service level and faster transaction turnaround time.

## Market Areas

Washington: Nearly $65 \%$ of our total branches within Washington state are located in Pierce County. At year end we operated twenty two branch locations in Pierce County that accounted for $17 \%{ }^{(1)}$ of the total deposit market share ranking second amongst our competition. During 2005 we opened the University Place and Downtown Puyallup branches and closed our South Hill Mall branch. Also located in Pierce County is our Company headquarters in the city of Tacoma and one nearby operational facility. Some of the most significant contributors to the Pierce County economy are the Port of Tacoma which accounts for more than 43,000 jobs, McChord Air Force Base and Fort Lewis Army Base that account for nearly $20 \%$ of the County s total employment and the manufacturing industry which supplies the Boeing Company and is anticipated to add more than 20,000 jobs to the County s economy.

We operate eight branch locations in King County, which is Washington state s most highly populated county at approximately 1.8 million residents. King County, in particular the Seattle metropolitan area, is a market area that has significant growth potential for our Company and will play a key role in our expansion strategy in the future. At year end our share of the deposit market was less than $1 \%{ }^{(1)}$, however, we have made significant strides in loan growth within this market through the expansion of our banking team. The north King County economy is primarily made up of the aerospace, construction, computer software and biotechnology industries. South King County with its close proximity to Pierce County is considered a natural extension of our primary market area. The economy of south King County is primarily comprised of residential communities supported by light industrial, aerospace and distributing and warehousing industries.

Some other market areas include Cowlitz County where we operate three branch locations that account for $15 \%{ }^{(1)}$ of the deposit market share, and Kitsap and Thurston County where we operate one branch in each county. During 2006 we intend to open a new branch in Lacey, Washington which is located in Thurston County.

Oregon: Through the acquisition of Astoria in October 2004, we added five branches located in the western portions of Clatsop and Tillamook Counties, Oregon, in the northern Oregon coastal area. In Clatsop and Tillamook Counties we had $34 \%{ }^{(1)}$ and $5 \%{ }^{(1)}$ of the deposit market share, respectively. Oregon market areas will play a significant role in our expansion strategies in the future. Both Clatsop and Tillamook Counties are comprised primarily of forestry, commercial fishing, and tourism related businesses.

[^0]
## Table of Contents

## Employees

As of December 31, 2005 the Company and its banking subsidiaries employed approximately 650 full time equivalent employees. We value our employees and pride ourselves on providing a professional work environment accompanied by excellent benefit programs. We are committed to providing comprehensive, flexible and value-added benefits to our employees through a Total Compensation Philosophy which incorporates all compensation and benefits.

## Available Information

We file annual reports on Form 10-K, quarterly reports on Form 10-Q, periodic reports on Form 8-K, proxy statements and other information with the United States Securities and Exchange Commission ( SEC ). The public may obtain copies of these reports and any amendments at the SEC s Internet site, www.sec.gov. Additionally, reports filed with the SEC can be obtained through our website at www.columbiabank.com. These reports are available through our website as soon as reasonably practicable after they are filed electronically with the SEC. Information contained on our website is not intended to be incorporated by reference into this report.

## Supervision and Regulation

## General

We are extensively regulated under federal and state law. These laws and regulations are primarily intended to protect depositors, not shareholders. The discussion below describes and summarizes certain statutes and regulations. These descriptions and summaries are qualified in their entirety by reference to the particular statute or regulation. Changes in applicable laws or regulations may have a material effect on our business and prospects. Our operations may also be affected by changes in the policies of banking and other government regulators. We cannot accurately predict the nature or extent of the possible future effects on our business and earnings of changes in fiscal or monetary policies, or new federal or state laws and regulations.

## Federal Bank Holding Company Regulation

General. The Company is a bank holding company as defined in the Bank Holding Company Act of 1956, as amended, and is therefore subject to regulation, supervision and examination by the Federal Reserve. In general, the Bank Holding Company Act limits the business of bank holding companies to owning or controlling banks and engaging in other activities closely related to banking. The Company must also file reports with the Federal Reserve and must provide it with such additional information as it may require. Under the Financial Services Modernization Act of 1999, a bank holding company may apply to the Federal Reserve to become a financial holding company, and thereby engage (directly or through a subsidiary) in certain expanded activities deemed financial in nature, such as securities brokerage and insurance underwriting.

Holding Company Bank Ownership. The Bank Holding Company Act requires every bank holding company to obtain the prior approval of the Federal Reserve before (1) acquiring, directly or indirectly, ownership or control of any voting shares of another bank or bank holding company if, after such acquisition, it would own or control more than $5 \%$ of such shares, (2) acquiring all or substantially all of the assets of another bank or bank holding company, or (3) merging or consolidating with another bank holding company.

Holding Company Control of Nonbanks. With some exceptions, the Bank Holding Company Act also prohibits a bank holding company from acquiring or retaining direct or indirect ownership or control of more than $5 \%$ of the voting shares of any company which is not a bank or bank holding company, or from engaging directly or indirectly in activities other than those of banking, managing or controlling banks or providing services for its subsidiaries. The principal exceptions to these prohibitions involve certain non-bank activities which, by statute or by Federal Reserve regulation or order, have been identified as activities closely related to the business of banking or of managing or controlling banks.

## Table of Contents

Transactions with Affiliates. Subsidiary banks of a bank holding company are subject to restrictions imposed by the Federal Reserve Act on extensions of credit to the holding company or its subsidiaries, on investments in their securities, and on the use of their securities as collateral for loans to any borrower. These regulations and restrictions may limit the Company s ability to obtain funds from Columbia Bank or Astoria for its cash needs, including funds for payment of dividends, interest and operational expenses.

Tying Arrangements. We are prohibited from engaging in certain tie-in arrangements in connection with any extension of credit, sale or lease of property or furnishing of services. For example, with certain exceptions, neither the Company nor its subsidiaries may condition an extension of credit to a customer on either (1) a requirement that the customer obtain additional services provided by us or (2) an agreement by the customer to refrain from obtaining other services from a competitor.

Support of Subsidiary Banks. Under Federal Reserve policy, the Company is expected to act as a source of financial and managerial strength to its subsidiary banks. This means that the Company is required to commit, as necessary, resources to support Columbia Bank and Astoria. Any capital loans a bank holding company makes to its subsidiary banks are subordinate to deposits and to certain other indebtedness of those subsidiary banks.

State Law Restrictions. As a Washington corporation, the Company is subject to certain limitations and restrictions under applicable Washington corporate law. For example, state law restrictions in Washington include limitations and restrictions relating to indemnification of directors, distributions to shareholders, transactions involving directors, officers or interested shareholders, maintenance of books, records, and minutes, and observance of certain corporate formalities.

## Federal and State Regulation of Columbia State Bank and Astoria

General. The deposits of Columbia Bank, a Washington chartered commercial bank, and Astoria, an Oregon chartered commercial bank, are insured by the FDIC. As a result, Columbia Bank is subject to supervision and regulation by the Washington Department of Financial Institutions, Division of Banks and the FDIC. Astoria is primarily regulated by the Oregon Department of Consumer and Business Services and the FDIC. These agencies have the authority to prohibit banks from engaging in what they believe constitute unsafe or unsound banking practices.

Community Reinvestment. The Community Reinvestment Act requires that, in connection with examinations of financial institutions within their jurisdiction, the Federal Reserve or the FDIC evaluate the record of the financial institution in meeting the credit needs of its local communities, including low and moderate income neighborhoods, consistent with the safe and sound operation of the institution. These factors are also considered in evaluating mergers, acquisitions and applications to open a branch or facility.

Insider Credit Transactions. Banks are also subject to certain restrictions imposed by the Federal Reserve Act on extensions of credit to executive officers, directors, principal shareholders or any related interests of such persons. Extensions of credit (1) must be made on substantially the same terms, including interest rates and collateral as, and follow credit underwriting procedures that are not less stringent than, those prevailing at the time for comparable transactions with persons not covered above and who are not employees, and (2) must not involve more than the normal risk of repayment or present other unfavorable features. Banks are also subject to certain lending limits and restrictions on overdrafts to insiders. A violation of these restrictions may result in the assessment of substantial civil monetary penalties, the imposition of a cease and desist order, and other regulatory sanctions.

Regulation of Management. Federal law (1) sets forth circumstances under which officers or directors of a bank may be removed by the institution s federal supervisory agency; (2) places restraints on lending by a bank to its executive officers, directors, principal shareholders, and their related interests; and (3) prohibits management personnel of a bank from serving as a director or in a management position of another financial institution whose assets exceed a specified amount or which has an office within a specified geographic area.

## Table of Contents

Safety and Soundness Standards. Federal law imposes upon banks certain non-capital safety and soundness standards. These standards cover, among other things, internal controls, information systems, internal audit systems, loan documentation, credit underwriting, interest rate exposure, asset growth, compensation and benefits. Additional standards apply to asset quality, earnings and stock valuation. An institution that fails to meet these standards must develop a plan acceptable to its regulators, specifying the steps that the institution will take to meet the standards. Failure to submit or implement such a plan may subject the institution to regulatory sanctions.

## Interstate Banking And Branching

The Riegle-Neal Interstate Banking and Branching Efficiency Act of 1994 ( Interstate Act ) permits nationwide interstate banking and branching under certain circumstances. This legislation generally authorizes interstate branching and relaxes federal law restrictions on interstate banking. Currently, bank holding companies may purchase banks in any state, and states may not prohibit these purchases. Additionally, banks are permitted to merge with banks in other states, as long as the home state of neither merging bank has opted out under the legislation. The Interstate Act requires regulators to consult with community organizations before permitting an interstate institution to close a branch in a low-income area.

FDIC regulations prohibit banks from using their interstate branches primarily for deposit production. The FDIC has implemented a host state loan-to-deposit ratio screen to ensure compliance with this prohibition.

Washington and Oregon have both enacted opting in legislation in accordance with the Interstate Act provisions allowing banks to engage in interstate merger transactions, subject to certain aging requirements. In 2005, Washington interstate branching laws were amended so that an out-of-state bank may, subject to Department of Financial Institution approval, open de novo branches in Washington or acquire an in-state branch so long as the home state of the out-of-state bank has reciprocal laws with respect to de novo branching or branch acquisitions. In contrast, Oregon restricts an out-of-state bank from opening de novo branches, and no out-of-state bank may conduct banking business at a branch located in Oregon unless the out-of-state bank has converted from, has assumed all or substantially all of Oregon deposit liabilities of or has merged with an insured institution that, by itself or together with any predecessor, has been engaged in banking business in Oregon for at least three years.

## Deposit Insurance

Columbia Bank s and Astoria s deposits are currently insured in whole or in part through the Bank Insurance Fund administered by the FDIC. Each bank is required to pay deposit insurance premiums, which are assessed semiannually and paid quarterly. The premium amount is based upon a risk classification system established by the FDIC. Banks with higher levels of capital and a low degree of supervisory concern are assessed lower premiums than banks with lower levels of capital or a higher degree of supervisory concern.

The FDIC is also empowered to make special assessments on insured depository institutions in amounts determined by the FDIC to be necessary to give it adequate assessment income to repay amounts borrowed from the U.S. Treasury and other sources or for any other purpose the FDIC deems necessary.

## Dividends

The principal source of the Company s cash reserves is dividends received from its subsidiary banks. The payment of dividends is subject to government regulation, in that regulatory authorities may prohibit banks and bank holding companies from paying dividends in a manner that would constitute an unsafe or unsound banking practice. In addition, a bank may not pay cash dividends if doing so would reduce the amount of its capital below that necessary to meet minimum applicable regulatory capital requirements. State laws also limit a bank $s$ ability to pay dividends.

## Table of Contents

## Capital Adequacy

Regulatory Capital Guidelines. Federal bank regulatory agencies use capital adequacy guidelines in the examination and regulation of bank holding companies and banks. The guidelines are risk-based, meaning that they are designed to make capital requirements more sensitive to differences in risk profiles among banks and bank holding companies.

Tier I and Tier II Capital. Under the guidelines, an institution s capital is generally divided into two broad categories, Tier I capital and Tier II capital. Tier I capital generally consists of common stockholders equity, surplus and undivided profits. Tier II capital generally consists of the allowance for loan losses, hybrid capital instruments. The sum of Tier I capital and Tier II capital represents an institution s total capital. The guidelines require that at least $50 \%$ of an institution s total capital consist of Tier I capital.

Risk-based Capital Ratios. The adequacy of an institution s capital is gauged primarily with reference to the institution s risk-weighted assets. The guidelines assign risk weightings to an institution $s$ assets in an effort to quantify the relative risk of each asset and to determine the minimum capital required to support that risk. An institution s risk-weighted assets are then compared with its Tier I capital and total capital to arrive at a Tier I risk-based ratio and a total risk-based ratio, respectively. The guidelines provide that an institution must have a minimum Tier I risk-based ratio of $4 \%$ and a minimum total risk-based ratio of $8 \%$.

Leverage Ratio. The guidelines also employ a leverage ratio, which is Tier I capital as a percentage of total assets, less intangibles. The principal objective of the leverage ratio is to constrain the maximum degree to which a bank holding company may leverage its equity capital base. The minimum leverage ratio is $3 \%$; however, for all but the most highly rated bank holding companies and for bank holding companies seeking to expand, regulators expect an additional cushion of at least $1 \%$ to $2 \%$.

Prompt Corrective Action. Under the guidelines, an institution is assigned to one of five capital categories depending on its total risk-based capital ratio, Tier I risk-based capital ratio, and leverage ratio, together with certain subjective factors. The categories range from well capitalized to critically undercapitalized. Institutions that are undercapitalized or lower are subject to certain mandatory supervisory corrective actions.

## Corporate Governance and Accounting Legislation

Sarbanes-Oxley Act of 2002. The Sarbanes-Oxley Act of 2002 (the Act ) addresses corporate and accounting fraud. The Act established an accounting oversight board that enforces auditing standards and restricts the scope of services that accounting firms may provide to their public company audit clients. Among other things, the Act also (i) requires chief executive officers and chief financial officers to certify to the accuracy of periodic reports filed with the Securities and Exchange Commission (the SEC ); (ii) imposes new disclosure requirements regarding internal controls, off-balance-sheet transactions, and pro forma (non-GAAP) disclosures; (iii) accelerates the time frame for reporting of insider transactions and periodic disclosures by public companies; and (iv) requires companies to disclose whether or not they have adopted a code of ethics for senior financial officers and whether the audit committee includes at least one audit committee financial expert.

The Act also requires the SEC, based on certain enumerated factors, to regularly and systematically review corporate filings. To deter wrongdoing, the Act: (i) subjects bonuses issued to top executives to disgorgement if a restatement of a company sfinancial statements was due to corporate misconduct; (ii) prohibits an officer or director from misleading or coercing an auditor; (iii) prohibits insider trades during pension fund blackout periods ; (iv) imposes new criminal penalties for fraud and other wrongful acts; and (v) extends the period during which certain securities fraud lawsuits can be brought against a company or its officers.

As a publicly reporting company, we are subject to the requirements of the Act and related rules and regulations issued by the SEC and NASDAQ. We anticipate that we will incur additional expense as a result of the Act, including ongoing compliance with Section 404, but we do not expect that such compliance will have a material impact on our business.

## Table of Contents

## Anti-terrorism Legislation

USA Patriot Act of 2001. The Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 ( USA Patriot Act ) is intended to combat terrorism. Among other things, the USA Patriot Act (1) prohibits banks from providing correspondent accounts directly to foreign shell banks; (2) imposes due diligence requirements on banks opening or holding accounts for foreign financial institutions or wealthy foreign individuals (3) requires financial institutions to establish an anti-money-laundering compliance program, and (4) eliminates civil liability for persons who file suspicious activity reports. The Act also increases governmental powers to investigate terrorism, including expanded government access to account records. The Department of the Treasury is empowered to administer and make rules to implement the Act. While we believe the USA Patriot Act may, to some degree, affect our record keeping and reporting expenses, we do not believe that the Act will have a material adverse effect on our business and operations.

## Financial Services Modernization

Gramm-Leach-Bliley Act of 1999. The Financial Services Modernization Act of 1999, also known as the Gramm-Leach-Bliley Act, brought about significant changes to the laws affecting banks and bank holding companies. Generally, the Act (i) repealed the historical restrictions on preventing banks from affiliating with securities firms, (ii) provided a uniform framework for the activities of banks, savings institutions and their holding companies, (iii) broadened the activities that may be conducted by national banks and banking subsidiaries of bank holding companies, (iv) provided an enhanced framework for protecting the privacy of consumer information and (v) addressed a variety of other legal and regulatory issues affecting both day-to-day operations and long-term activities of financial institutions.

Bank holding companies that qualify and elect to become financial holding companies can engage in a wider variety of financial activities than permitted under previous law, particularly with respect to insurance and securities underwriting activities. In addition, in a change from previous law, bank holding companies will be in a position to be owned, controlled or acquired by any company engaged in financially related activities, so long as the company meets certain regulatory requirements. The act also permits national banks (and, in states with wildcard statutes, certain state banks), either directly or through operating subsidiaries, to engage in certain non-banking financial activities.

We do not believe that the act will negatively affect our operations in the short term. However, to the extent the legislation permits banks, securities firms and insurance companies to affiliate, the financial services industry may experience further consolidation. This consolidation could result in a growing number of larger financial institutions that offer a wider variety of financial services than we currently offer, and these companies may be able to aggressively compete in the markets we currently serve.

## Effects of Government Monetary Policy

Our earnings and growth are affected not only by general economic conditions, but also by the fiscal and monetary policies of the federal government, particularly the Federal Reserve. The Federal Reserve can and does implement national monetary policy for such purposes as curbing inflation and combating recession, but its open market operations in U.S. government securities, control of the discount rate applicable to borrowings from the Federal Reserve, and establishment of reserve requirements against certain deposits, influence the growth of bank loans, investments and deposits, and also affect interest rates charged on loans or paid on deposits. The nature and impact of future changes in monetary policies and their impact on us cannot be predicted with certainty.

## Table of Contents

## ITEM 1A. RISK FACTORS

Our business exposes us to certain risks. The following is a discussion of what we currently believe are the most significant risks and uncertainties that may affect our business, financial condition and future results.

## Economic downturns in the market areas we serve or a rapidly increasing interest rate environment could increase our credit risk associated with our loan portfolio.

Our lending activities are our largest source of credit risk, which is the risk that a borrower will fail to meet their obligations in accordance with agreed terms. We manage credit risk inherent in our loan portfolio through the establishment of sound underwriting policies and procedures. We maintain an allowance for loan and lease losses as well as an allowance for unfunded loan commitments and letters of credit to absorb anticipated future losses. Although we consider our allowance for loan and lease losses and allowance for unfunded loan commitments and letters of credit to be adequate at December 31, 2005, a significant downturn in the economy could result in higher commercial real estate vacancy rates which could negatively impact our borrowers ability to repay their obligations to us. A substantial portion of the loans in our portfolio are variable rate. A rapidly increasing interest rate environment could impair our borrower $s$ ability to service the interest portion of their obligations to us. This could result in decreased net income from increased provisions to the allowance for loan and lease losses as well as decreased interest income resulting from an increase in nonaccrual loans. For additional discussion see Risk Elements in Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations of this report.

## A rapid change in interest rates could negatively impact net interest income.

We are exposed to interest rate risk, which is the risk that changes in prevailing interest rates will adversely affect assets, liabilities, capital, income and expenses at different times or in different amounts. Although we utilize a number of measures to monitor and manage interest rate risk, such as income simulations and interest sensitivity (gap) analyses, a number of factors that impact interest rates are beyond our control such as general economic conditions as well as governmental and regulatory policies. The impact of rate changes to our net interest income is determined by the amount of change and the time horizon that change occurs over. For additional discussion see Item 7A. Quantitative and Qualitative Disclosures about Market Risk of this report.

## Competition

We face significant competition from other financial institutions for loans and deposits and from non-banking companies such as brokerage and insurance companies. We believe the most significant competitive factor is customer service, in addition to interest rates offered on loans and paid on deposits, fee structures, branch locations, hours of operations, and the range of banking services and products offered. Our ability to differentiate our service from that of our competitors is reliant upon the attraction and retention of key management and personnel across all our business lines. Failure to maintain our service culture could increase the susceptibility of our customer base to our competitors marketing campaigns and thwart our efforts to expand our existing customer base. For additional discussion see Competition in Item 1. Business of this report.

## Our business could be harmed if we lost the services of our senior management team.

We believe that our success to date and our prospects for success in the future are substantially dependent on our senior management team presented in the Company Management section of Item 1. Business of this report. The loss of the services of any of these persons could have an adverse effect on our business.

## Table of Contents

## There are restrictions on changes in control of the Company that could decrease our shareholders chance to realize a premium on their shares.

As a Washington state corporation, we are subject to various provisions of the Washington Business Corporation Act that impose restrictions on certain takeover offers and business combinations, such as combinations with interested shareholders and share repurchases from certain shareholders. Provisions in our Articles of Incorporation containing fairness provisions could have the effect of hindering, delaying or preventing a takeover bid. These provisions may inhibit takeover bids and could decrease the chance of shareholders realizing a premium over market price for their shares as a result of the takeover bid.

## ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

## ITEM 2. PROPERTIES

## Locations

Washington: The Company s principal properties in Washington state include our corporate headquarters which is located at 13th \& A Street, Tacoma, Washington, in Pierce County, where we occupy 62,000 square feet of office space and 750 square feet of branch space under various operating lease agreements, an operations facility in Lakewood, Washington, where we own 58,000 square feet of office space and an office facility in Tacoma, Washington, that includes a branch where we occupy 34,000 square feet under various operating lease agreements. All Washington state branches operate as Columbia Bank.

In Pierce County we conduct business in twenty additional branch locations, fourteen of which are owned and six of which are leased under various operating lease agreements. In King County we conduct business in eight branch locations, six of which are owned and two of which are leased. In Kitsap, Thurston and Cowlitz counties we conduct business in five branch locations, four of which are owned and one that is leased under various operating lease agreements.

Oregon: The Company s principal properties in Oregon are headquartered in Astoria, Oregon, in Clatsop County, where we own 20,000 square feet of branch and office space. We conduct business in three additional branches in Clatsop County and one branch in Tillamook County, all of which are owned. All Oregon branches operate as Bank of Astoria.

For additional information concerning our premises and equipment and lease obligations, see Note 8 and 16, respectively, to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

## ITEM 3. LEGAL PROCEEDINGS

The Company and its banking subsidiaries are parties to routine litigation arising in the ordinary course of business. Management believes that, based on the information currently known to them, any liabilities arising from such litigation will not have a material adverse impact on the Company s financial condition, results of operations or cash flows.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

Table of Contents

## PART II

## ITEM 5. MARKET FOR REGISTRANT S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Quarterly Common Stock Prices and Dividends
Our common stock is traded on the NASDAQ Stock Market Nation Market System under the symbol COLB . Quarterly high and low closing prices and dividend information for the last two years are presented in the following table. The prices shown do not include retail mark-ups, mark-downs or commissions:

|  |  |  | Cash <br> Dividend <br> Declared |  |
| :--- | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 0 5}$ | High | Low | 0.07 |  |
| First quarter | $\$ 25.83$ | $\$ 22.66$ | $\$ \$ 250$ | $\$ 22.57$ |
| Second quarter | $\$ 25.30$ | 0.09 |  |  |
| Third quarter | $\$ 28.84$ | $\$ 22.67$ | 0.11 |  |
| Fourth quarter | $\$ 29.98$ | $\$ 24.51$ | 0.12 |  |
| For the year | $\$ 29.98$ | $\$ 22.57$ | $\$$ | 0.39 |


| 2004 | High | Low | Cash Dividend <br> Declared |
| :--- | :---: | :---: | :---: |
| First quarter (1) | $\$ 26.72$ | $\$ 20.11$ | $\$$ |
| Second quarter (1) | $\$ 26.73$ | $\$ 20.28$ | 0.05 |
| Third quarter (1) | $\$ 25.32$ | $\$ 20.40$ | 0.07 |
| Fourth quarter (1) | $\$ 26.92$ | $\$ 22.73$ | 0.07 |
|  |  |  | 0.07 |
| For the year | $\$ 26.92$ | $\$ 20.11$ | $\$$ |

(1) Restated for a 5\% stock dividend paid on May 26, 2004.

On December 31, 2005, the last sale price for our stock in the over-the-counter market was $\$ 28.55$. At January 31, 2006, the number of shareholders of record was 1,408 . This figure does not represent the actual number of beneficial owners of common stock because shares are frequently held in street name by securities dealers and others for the benefit of individual owners who may vote the shares.

At December 31, 2005, a total of 478,360 stock options were outstanding. Additional information about stock options and other equity compensation plans is included in Note 13 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

The payment of future cash dividends is at the discretion of our Board and subject to a number of factors, including results of operations, general business conditions, growth, financial condition and other factors deemed relevant by the board of directors. Our ability to pay future cash dividends is subject to certain regulatory requirements and restrictions which are discussed in the Supervision and Regulation section in Item 1. Business of this report.

## Equity Compensation Plan Information

## Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

$\left.\begin{array}{ccc}\text { Number of Shares to be } & \begin{array}{c}\text { Weighted-Average } \\ \text { Issued Upon Exercise of } \\ \text { Outstanding Options, } \\ \text { Warrants and Rights (1) }\end{array} & \begin{array}{c}\text { Exercise Price of } \\ \text { Outstanding Options, } \\ \text { Warrants and } \\ \text { Rights }\end{array}\end{array} \begin{array}{c}\text { Number of Shares } \\ \text { Remaining Available for } \\ \text { Future Issuance Under } \\ \text { Equity Compensation } \\ \text { Plans (2) }\end{array}\right]$
(1) Consists of shares that are subject to outstanding options.
(2) Includes shares available for future issuance under the stock option plans and 6,905 shares available for purchase under the Employee Stock Purchase Plan as of December 31, 2005.

## Table of Contents

## ITEM 6. SELECTED FINANCIAL DATA

## Five-Year Summary of Selected Consolidated Financial Data (1)

|  | (in thousands, except per share amounts) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| For the Year |  |  |  |  |  |  |  |  |  |  |
| Total revenue | \$ | 115,698 | \$ | 94,187 | \$ | 86,651 | \$ | 84,339 | \$ | 75,656 |
| Net interest income | \$ | 90,912 | \$ | 71,943 | \$ | 63,867 | \$ | 64,289 | \$ | 58,205 |
| Provision for loan and lease losses | \$ | 1,520 | \$ | 995 | \$ | 2,850 | \$ | 15,780 | \$ | 5,800 |
| Noninterest income | \$ | 24,786 | \$ | 22,244 | \$ | 22,784 | \$ | 20,050 | \$ | 17,451 |
| Noninterest expense | \$ | 72,855 | \$ | 61,326 | \$ | 55,960 | \$ | 53,653 | \$ | 50,954 |
| Net income | \$ | 29,631 | \$ | 22,513 | \$ | 19,522 | \$ | 10,885 | \$ | 12,513 |
| Per Share |  |  |  |  |  |  |  |  |  |  |
| Net Income (Basic) | \$ | 1.89 | \$ | 1.55 | \$ | 1.39 | \$ | 0.79 | \$ | 0.88 |
| Net Income (Diluted) | \$ | 1.87 | \$ | 1.52 | \$ | 1.37 | \$ | 0.78 | \$ | 0.87 |
| Book Value | \$ | 14.29 | \$ | 13.03 | \$ | 10.66 | \$ | 9.48 | \$ | 8.58 |
| Averages |  |  |  |  |  |  |  |  |  |  |
| Total Assets |  | ,290,746 |  | ,919,134 |  | ,696,417 |  | ,601,061 |  | ,460,263 |
| Interest-earning assets |  | 2,102,513 |  | 1,769,470 |  | 1,544,869 |  | 1,454,714 |  | 1,343,410 |
| Loans |  | ,494,567 |  | ,186,506 |  | ,128,941 |  | 183,922 |  | 1,218,906 |
| Securities | \$ | 605,395 | \$ | 552,742 | \$ | 401,594 | \$ | 246,995 | \$ | 100,343 |
| Deposits |  | 1,923,778 |  | 1,690,513 |  | ,483,173 |  | 1,360,968 |  | 1,281,748 |
| Core deposits |  | 1,423,862 |  | 1,238,536 |  | ,017,126 | \$ | 885,008 | \$ | 718,262 |
| Shareholders equity | \$ | 214,612 | \$ | 169,414 | \$ | 141,129 | \$ | 124,096 | \$ | 120,403 |
| Financial Ratios |  |  |  |  |  |  |  |  |  |  |
| Net interest margin |  | 4.44\% |  | 4.19\% |  | 4.23\% |  | 4.50\% |  | 4.36\% |
| Return on average assets |  | 1.29\% |  | 1.17\% |  | 1.15\% |  | 0.68\% |  | 0.86\% |
| Return on average equity |  | 13.81\% |  | 13.29\% |  | 13.83\% |  | 8.77\% |  | 10.39\% |
| Return on average tangible equity (2) |  | 16.63\% |  | 14.02\% |  | 13.83\% |  | 8.77\% |  | 10.39\% |
| Efficiency ratio (3) |  | 61.20\% |  | 63.20\% |  | 62.86\% |  | 64.46\% |  | 68.75\% |
| Average equity to average assets |  | 9.37\% |  | 8.83\% |  | 8.32\% |  | 7.75\% |  | 8.25\% |
| At Year End |  |  |  |  |  |  |  |  |  |  |
| Total assets |  | ,377,322 |  | ,176,730 |  | ,744,347 |  | 1,699,613 |  | 1,498,294 |
| Loans |  | 1,564,704 |  | 1,359,743 |  | ,078,302 |  | 1,175,853 |  | 1,170,633 |
| Allowance for loan and lease losses | \$ | 20,829 | \$ | 19,881 | \$ | 20,261 | \$ | 19,171 | \$ | 14,734 |
| Securities | \$ | 585,332 | \$ | 642,759 | \$ | 523,864 | \$ | 337,412 | \$ | 161,462 |
| Deposits |  | 2,005,489 |  | 1,862,866 |  | 1,544,626 |  | ,487,153 |  | 1,306,750 |
| Core deposits |  | ,478,090 |  | 1,381,073 |  | ,098,237 | \$ | 980,709 | \$ | 846,546 |
| Shareholders equity | \$ | 226,242 | \$ | 203,154 | \$ | 150,372 | \$ | 132,384 | \$ | 118,966 |
| Full-time equivalent employees |  | 651 |  | 625 |  | 539 |  | 525 |  | 589 |
| Banking offices |  | 40 |  | 39 |  | 34 |  | 36 |  | 32 |
| Nonperforming assets |  |  |  |  |  |  |  |  |  |  |
| Nonaccrual loans | \$ | 4,733 | \$ | 8,222 | \$ | 13,255 | \$ | 16,918 | \$ | 17,635 |
| Restructured loans |  | 124 |  | 227 |  |  |  | 187 |  | 716 |
| Other personal property owned |  |  |  |  |  | 691 |  | 916 |  |  |
| Real estate owned |  | 18 |  | 680 |  | 1,452 |  | 130 |  | 197 |
| Total nonperforming assets | \$ | 4,875 | \$ | 9,129 | \$ | 15,398 | \$ | 18,151 | \$ | 18,548 |
| Nonperforming loans to year end loans |  | 0.31\% |  | 0.62\% |  | 1.23\% |  | 1.45\% |  | 1.57\% |
| Nonperforming assets to year end assets |  | 0.21\% |  | 0.42\% |  | 0.88\% |  | 1.07\% |  | 1.24\% |
| Allowance for loan and lease losses to year end loans |  | 1.33\% |  | 1.46\% |  | 1.88\% |  | 1.63\% |  | 1.26\% |
| Allowance for loan and lease losses to nonperforming loans |  | 428.84\% |  | 235.31\% |  | 152.86\% |  | 112.08\% |  | 80.29\% |
| Allowance for loan and lease losses to nonperforming assets |  | 427.26\% |  | 217.78\% |  | 131.58\% |  | 105.62\% |  | 79.44\% |
| Net loan charge-offs | \$ | 572 | \$ | 2,742 | \$ | 1,760 | \$ | 11,343 | \$ | 9,857 |
| Risk-Based Capital Ratios |  |  |  |  |  |  |  |  |  |  |
| Total capital |  | 12.97\% |  | 12.99\% |  | 14.49\% |  | 12.32\% |  | 11.65\% |
| Tier I capital |  | 11.82\% |  | 11.75\% |  | 13.24\% |  | 11.07\% |  | 10.55\% |
| Leverage ratio |  | 9.54\% |  | 8.99\% |  | 10.03\% |  | 9.18\% |  | 9.72\% |

## Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

(1) These unaudited schedules provide selected financial information concerning the Company that should be read in conjunction with Item 7 . Management $s$ Discussion and Analysis of Financial Condition and Results of Operations of this report.
(2) Annualized net income, excluding core deposit intangible amortization, divided by average daily shareholders equity, excluding average goodwill and average core deposit intangible asset.
(3) Noninterest expense divided by the sum of net interest income and noninterest income on a tax equivalent basis, excluding certain income and expense, such as gains/losses on investment securities and net cost (gain) of OREO.

## Table of Contents

In managing our business, we review the efficiency ratio, on a fully taxable-equivalent basis (see definition in table below), which is not defined in accounting principles generally accepted in the United States ( GAAP ). The efficiency ratio is calculated by dividing noninterest expense by the sum of net interest income and noninterest income on a tax equivalent basis, excluding certain income and expense, such as gains and losses on investment securities and net cost and gains of real estate acquired ( OREO ). Other companies may define or calculate this data differently. We believe this presentation provides investors with a more accurate picture of our operating efficiency. In this presentation, net interest income is adjusted to reflect tax-exempt interest income on an equivalent before-tax basis using the federal statutory tax rate of 35 percent for all years presented. Noninterest income and noninterest expense are adjusted for certain items. For additional information see the Noninterest Expense section in Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operation of this report.

## Reconciliation of Selected Financial Data to GAAP Financial Measures (3)

|  | Years ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | $\begin{gathered} 2003 \\ \text { (in thousands) } \end{gathered}$ | 2002 | 2001 |
| Net interest income (1) | \$ 90,912 | \$ 71,943 | \$ 63,867 | \$ 64,289 | \$ 58,205 |
| Tax equivalent adjustment for non-taxable investment securities interest income (2) | 2,508 | 2,161 | 1,540 | 1,238 | 390 |
| Adjusted net interest income | \$ 93,420 | \$ 74,104 | \$ 65,407 | \$ 65,527 | \$ 58,595 |
| Noninterest income | \$ 24,786 | \$ 22,244 | \$ 22,784 | \$ 20,050 | \$ 17,451 |
| (Gain) loss on sale of securities, net | (6) | 6 | (222) | (610) | $(1,720)$ |
| Tax equivalent adjustment for BOLI income (2) | 849 | 710 | 829 | 697 | 231 |
| Adjusted noninterest income | \$25,629 | \$ 22,960 | \$ 23,391 | \$ 20,137 | \$ 15,962 |
| Noninterest expense | \$ 72,855 | \$ 61,326 | \$ 55,960 | \$ 53,653 | \$ 50,954 |
| Net gain (cost) of OREO | 8 | 13 | (139) | 1,565 | 307 |
| Adjusted noninterest expense | \$ 72,863 | \$ 61,339 | \$ 55,821 | \$ 55,218 | \$ 51,261 |
| Efficiency ratio | 63.0\% | 65.1\% | 64.6\% | 63.6\% | 67.3\% |
| Efficiency ratio (fully taxable-equivalent) | 61.2\% | 63.2\% | 62.9\% | 64.5\% | 68.8\% |
| Tax Rate | 35.0\% | 35.0\% | 35.0\% | 35.0\% | 35.0\% |

(1) Amount represents net interest income before provision for loan and lease losses.
(2) Fully Taxable-equivalent basis: Non-taxable revenue is increased by the statutory tax rate to recognize the income tax benefit of the income realized.
(3) These unaudited schedules provide selected financial information concerning the Company that should be read in conjunction with Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations of this report.

## Table of Contents

## Consolidated Five-Year Statements of Operations (1)


(1) These unaudited schedules provide selected financial information concerning the Company that should be read in conjunction with Item 7 . Management s Discussion and Analysis of Financial Condition and Results of Operations of this report.

## Table of Contents

## Selected Quarterly Financial Data (1)

The following table presents selected unaudited consolidated quarterly financial data for each quarter of 2005 and 2004. The information contained in this table reflects all adjustments, which, in the opinion of management, are necessary for a fair presentation of the results of the interim periods.

|  | First Quarter | Second <br> Quarter (in thousand | Third <br> Quarter <br> s, except per | Fourth <br> Quarter <br> share amou | Year Ended December 31, ) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2005 |  |  |  |  |  |  |
| Total interest income | \$ 27,570 | \$ 29,929 | \$ 31,755 | \$ 32,953 | \$ | 122,207 |
| Total interest expense | 6,269 | 7,583 | 8,424 | 9,019 |  | 31,295 |
| Net interest income | 21,301 | 22,346 | 23,331 | 23,934 |  | 90,912 |
| Provision for loan and lease losses | 890 | 370 | 245 | 15 |  | 1,520 |
| Noninterest income | 5,674 | 6,128 | 6,516 | 6,468 |  | 24,786 |
| Noninterest expense | 17,277 | 18,514 | 18,793 | 18,271 |  | 72,855 |
| Income before income tax | 8,808 | 9,590 | 10,809 | 12,116 |  | 41,323 |
| Provision for income tax | 2,510 | 2,792 | 2,857 | 3,533 |  | 11,692 |
| Net income | \$ 6,298 | \$ 6,798 | \$ 7,952 | \$ 8,583 | \$ | 29,631 |
| Net income per common share: |  |  |  |  |  |  |
| Basic | \$ 0.40 | \$ 0.44 | \$ 0.50 | \$ 0.55 | \$ | 1.89 |
| Diluted | \$ 0.40 | \$ 0.43 | \$ 0.50 | \$ 0.54 | \$ | 1.87 |
| 2004 |  |  |  |  |  |  |
| Total interest income | \$ 21,129 | \$ 21,218 | \$ 21,937 | \$ 25,782 | \$ | 90,066 |
| Total interest expense | 4,257 | 4,242 | 4,370 | 5,254 |  | 18,123 |
| Net interest income | 16,872 | 16,976 | 17,567 | 20,528 |  | 71,943 |
| Provision for loan and lease losses | 300 |  | 250 | 445 |  | 995 |
| Noninterest income | 5,114 | 5,871 | 5,336 | 5,923 |  | 22,244 |
| Noninterest expense | 14,349 | 15,179 | 15,061 | 16,737 |  | 61,326 |
| Income before income tax | 7,337 | 7,668 | 7,592 | 9,269 |  | 31,866 |
| Provision for income tax | 2,186 | 2,254 | 2,109 | 2,804 |  | 9,353 |
| Net income | \$ 5,151 | \$ 5,414 | \$ 5,483 | \$ 6,465 | \$ | 22,513 |
| Net income per common share: |  |  |  |  |  |  |
| Basic | \$ 0.36 | \$ 0.38 | \$ 0.38 | \$ 0.42 | \$ | 1.55 |
| Diluted | \$ 0.36 | \$ 0.37 | \$ 0.38 | \$ 0.41 | \$ | 1.52 |

(1) These unaudited schedules provide selected financial information concerning the Company that should be read in conjunction with Item 7 . Management s Discussion and Analysis of Financial Condition and Results of Operations of this report.

## Table of Contents

## ITEM 7. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This discussion should be read in conjunction with our Consolidated Financial Statements and related notes in Item 8. Financial Statements and Supplementary Data of this report. In the following discussion, unless otherwise noted, references to increases or decreases in average balances in items of income and expense for a particular period and balances at a particular date refer to the comparison with corresponding amounts for the period or date for the previous year.

## NOTE REGARDING FORWARD LOOKING STATEMENTS

This Annual Report on Form 10-K may be deemed to include forward looking statements, which management believes to be a benefit to shareholders. These forward looking statements describe management $s$ expectations regarding future events and developments such as future operating results, growth in loans and deposits, continued success of our style of banking and the strength of the local economy. The words will, believe, expect, should, and anticipate and words of similar construction are intended in part to help identify forward looking statements. Futur events are difficult to predict, and the expectations described above are necessarily subject to risk and uncertainty that may cause actual results to differ materially and adversely. In addition to discussions about risks and uncertainties set forth from time to time in our filings with the SEC, factors that may cause actual results to differ materially from those contemplated by such forward looking statements include, among others, the following possibilities: (1) local, national, and international economic conditions are less favorable than expected or have a more direct and pronounced effect on us than expected and adversely affect our ability to continue internal growth at historical rates and maintain the quality of our earning assets; (2) changes in interest rates reduce interest margins more than expected and negatively affect funding sources; (3) projected business increases following strategic expansion or opening or acquiring new branches are lower than expected; (4) costs or difficulties related to the integration of acquisitions are greater than expected; (5) competitive pressure among financial institutions increases significantly;
(6) legislation or regulatory requirements or changes adversely affect the businesses in which we re engaged; and (7) our ability to realize the efficiencies we expect to receive from our investments in personnel and infrastructure.

## Critical Accounting Policies

We have established certain accounting policies in preparing our Consolidated Financial Statements that are in accordance with accounting principles generally accepted in the United States. Our significant accounting policies are presented in Note 1 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report. Certain of these policies require the use of judgments, estimates and economic assumptions which may prove inaccurate or are subject to variation that may significantly affect our reported results of operations and financial position for the periods presented or in future periods. Management believes that the judgments, estimates and economic assumptions used in the preparation of the Consolidated Financial Statements are appropriate given the factual circumstances at the time.

We have identified the allowance for loan and lease losses ( ALLL ) as our most critical accounting policy. The ALLL is established to absorb known and inherent losses in our loan and lease portfolio. Our methodology in determining the appropriate level of the ALLL includes components for a general valuation allowance in accordance with Statement of Financial Accounting Standards ( SFAS ) No. 5, Accounting for Contingencies , a specific valuation allowance in accordance with SFAS No. 114, Accounting by Creditors for Impairment of a Loan and an unallocated component. Both quantitative and qualitative factors are considered in determining the appropriate level of the ALLL. Quantitative factors include historical loss experience, delinquency and charge-off trends, collateral values, past-due and nonperforming loan trends and the evaluation of specific loss estimates for problem loans. Qualitative factors include existing general economic and business conditions in our market areas as well as the duration of the current business cycle. Changes in any of the factors mentioned could have a significant impact on our calculation of the ALLL. Our ALLL policy and the judgments, estimates and

## Table of Contents

economic assumptions involved are described in greater detail in the Allowance for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit section of this discussion and in Note 1 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

## Executive Summary

At December 31, 2005, total loans were $\$ 1.56$ billion compared with $\$ 1.36$ billion in the prior year, an increase of $\$ 205.0$ million or $15 \%$. We experienced growth in all loan categories with the most significant growth in commercial business and commercial real estate loans which increased $\$ 68.4$ million and $\$ 55.6$ million, respectively. Over the past five years our banking team has generated a compound annual growth rate for year end loans of $6 \%$. The growth in our loan portfolio has been achieved while improving upon overall credit quality as our nonperforming loans represented $0.31 \%$ of total loans at December 31, 2005, our lowest levels to date. At year end our allowance for loan and lease losses was $\$ 20.8$ million compared to $\$ 19.9$ million a year ago. The allowance for loan and lease losses represented $1.33 \%$ of our total loan portfolio and $428.84 \%$ of total nonperforming loans at year end compared to $1.46 \%$ and $235.31 \%$, respectively, one year ago. Net charge-offs decreased $\$ 2.2$ million from the prior year to $\$ 572,000$ during 2005. As a result of the growth of our loan portfolio we increased our provision for loan and lease losses to $\$ 1.5$ million during 2005 from $\$ 995,000$ during 2004.

Available for sale and held to maturity securities decreased $\$ 57.1$ million to $\$ 574.9$ million at year end. Proceeds from maturities and principal payments totaled $\$ 58.7$ million during 2005 while proceeds from sales totaled $\$ 19.6$ million. We utilized the majority of investment proceeds received to fund loan growth while purchasing $\$ 33.0$ million in investments during 2005.

Deposits increased to $\$ 2.01$ billion at December 31, 2005 from $\$ 1.86$ billion one year ago. Core deposits increased $\$ 97.0$ million or $7 \%$, to $\$ 1.48$ billion at year end. Over the past five years core deposits have proven to be a stable source of funds with a compound annual growth rate of $16 \%$. The majority of the growth in core deposits has been in interest-bearing demand and money market accounts which increased $\$ 20.0$ million from the prior year. Federal Home Loan Bank ( FHLB ) advances increased $\$ 25.7$ million from the prior year to $\$ 94.4$ million at December 31, 2005. The increase in advances was used to fund growth in the loan portfolio.

The composition and growth of our balance sheet and the effect of rising short-term interest rates generated record earnings for the year. Total revenues (net interest income plus noninterest income) increased $23 \%$ to $\$ 115.7$ million during 2005 as compared to $\$ 94.2$ million during 2004. Net interest income increased $\$ 19.0$ million to $\$ 90.9$ million from $\$ 71.9$ million in 2004. Noninterest income increased $\$ 2.5$ million to $\$ 24.8$ million from $\$ 22.2$ million in 2004. The increase in noninterest income was primarily due to continued growth in merchant services income, which increased $\$ 1.2$ million as well as increased service charges and other fees which increased $\$ 763,000$. These increases in noninterest income were partially offset by declining income from mortgage banking, which decreased $32 \%$ or $\$ 583,000$ from the prior year as a result of declining volume.

Our net interest margin expanded 25 basis points to $4.44 \%$ during 2005 from $4.19 \%$ in the prior year. The yield on our average interest-earning assets has benefited from rising short-term interest rates as approximately $40 \%$ of our average loan portfolio contains variable or floating rates tied to prime or related indices, accordingly, our loans reprice faster than our liabilities. The yield on our average loan portfolio increased 85 basis points to $6.66 \%$ during 2005 as compared to $5.81 \%$ during the prior year. Growth in average core deposits has provided management with a relatively inexpensive funding source, as the cost of average core deposits increased 50 basis points to $1.73 \%$ from $1.23 \%$ in the prior year.

Our improved performance during 2005 resulted in higher earnings per diluted share and increased return on average equity. Earnings per diluted share increased $\$ 0.35$ to $\$ 1.87$ during 2005 as compared to $\$ 1.52$ during 2004. Over the last five years our compounded growth rate of earnings per diluted share was $22 \%$. As anticipated, the acquisition of Bank of Astoria, completed in October 2004, was accretive to earnings per diluted

## Table of Contents

share during 2005. Our return on average tangible equity, which removes the impact of goodwill arising from the acquisition of Astoria from equity, was $16.63 \%$ for the year as compared to $14.02 \%$ in 2004. Return on average equity improved to $13.81 \%$ in 2005 from $13.29 \%$ in 2004 .

During 2005 our noninterest expense increased $19 \%$ or $\$ 11.5$ million to $\$ 72.9$ million. This increase was primarily a result of the first full year of including Astoria as part of our operations as well as the expansion of the commercial banking team during the fourth quarter of 2004. The majority of the increase in noninterest expense was in the area of employee compensation and benefits, occupancy and data processing. Despite the year over year increase in noninterest expense our efficiency ratio improved to $58.46 \%$ during the fourth quarter of 2005 from $61.40 \%$ during the fourth quarter of 2004.

For the coming year we look to maintain our focus on growing our loan portfolio while maintaining our current level of asset quality. In addition, we will focus on managing our balance sheet in a manner that minimizes our exposure to potential contraction of our net interest margin in the event of decreases in short-term interest rates. We will continue in our efforts to increase market share in all the communities we serve through leveraging our strong base of branches in both Washington and Oregon. As strategic opportunities are identified, we will consider new markets and branch locations that fit both our economic model and our corporate culture.

## Results of Operations

Net income for the year increased to $\$ 29.6$ million compared to $\$ 22.5$ million in 2004 and $\$ 19.5$ million in 2003. On a diluted per share basis, net income for the year was $\$ 1.87$ per share, compared with $\$ 1.52$ per share in 2004, and $\$ 1.37$ per share in 2003. The increase in net income during 2005 was primarily a result of increased net interest income but partially offset by increased operating expenses.

Our results of operations are dependent to a large degree on net interest income. We also generate noninterest income through service charges and fees, merchant services fees, and income from mortgage banking operations. Our operating expenses consist primarily of compensation, employee benefits, and occupancy. Like most financial institutions, our interest income and cost of funds are affected significantly by general economic conditions, particularly changes in market interest rates, and by government policies and the actions of regulatory authorities. The operating results of Astoria were included in our operating results beginning October 1, 2004.

## Net Interest Income

Net interest income is the single largest component of our total revenue. In 2005 net interest income represented $79 \%$ of our total revenues compared to $76 \%$ for 2004 and $74 \%$ for 2003. Net interest income increased $\$ 19.0$ million, or $26 \%$, to $\$ 90.9$ million in 2005 as compared to $\$ 71.9$ million in 2004 and $\$ 63.9$ million in 2003. The majority of the increase in net interest income during 2005 was primarily due to increased interest income on loans which increased $44 \%$ or $\$ 30.6$ million to $\$ 99.5$ compared to $\$ 68.9$ million during 2004. The increase in net interest income during 2004 was primarily due to increased income on investment securities which increased $45 \%$ or $\$ 6.5$ million to $\$ 20.8$ million compared to $\$ 14.3$ million in 2003. Interest expense increased $\$ 13.2$ million to $\$ 31.3$ million during 2005 as compared to $\$ 18.1$ million in 2004 and $\$ 20.0$ million in 2003. The increase in interest expense during 2005 as compared to 2004 was primarily due to growth in deposits and increased use of FHLB borrowings coupled with increasing short-term interest rates as well as 2005 including a full year of Astoria s results. The decrease in interest expense during 2004 as compared to 2003 was due to declining average balances of certificate of deposit accounts coupled with the historically low interest rate environment prevalent in the first half of 2004.

## Table of Contents

## Average Balances and Net Interest Revenue

The following table sets forth the average balances of all major categories of interest-earning assets and interest-bearing liabilities, the total dollar amounts of interest income on interest-earning assets and interest expense on interest-bearing liabilities, the average yield earned on interest-earning assets and average rate paid on interest-bearing liabilities by category and in total, net interest income, net interest spread, net interest margin and the ratio of average interest-earning assets to interest-earning liabilities:

|  | 2005 |  |  |  | 2004 |  |  | 2003 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balances (1) |  | nterest | Average Rate | Average <br> Balances (1) <br> (in | Interest <br> housands) | Average Rate | Average Balances (1) | Interest | Average Rate |
| Interest-Earning Assets |  |  |  |  |  |  |  |  |  |  |
| Loans: |  |  |  |  |  |  |  |  |  |  |
| Commercial business | \$ 550,095 | \$ | 38,393 | 6.98\% | \$ 400,494 | \$ 22,243 | 5.55\% | \$ 411,372 | \$ 21,093 | 5.13\% |
| Lease Financing | 1,242 |  | 141 | 11.35\% |  |  |  |  |  |  |
| Real estate (2): |  |  |  |  |  |  |  |  |  |  |
| One-to-four family residential | 87,263 |  | 5,698 | 6.53\% | 79,606 | 4,481 | 5.63\% | 83,197 | 4,743 | 5.70\% |
| Commercial and five or more family residential properties | 718,601 |  | 45,791 | 6.37\% | 587,993 | 35,296 | 6.00\% | 531,169 | 37,222 | 7.01\% |
| Consumer | 137,366 |  | 9,512 | 6.92\% | 118,413 | 6,888 | 5.82\% | 103,203 | 6,369 | 6.17\% |
| Total loans | 1,494,567 |  | 99,535 | 6.66\% | 1,186,506 | 68,908 | 5.81\% | 1,128,941 | 69,427 | 6.15\% |
| Securities (3) | 605,395 |  | 25,095 | 4.15\% | 552,742 | 22,982 | 4.16\% | 401,594 | 15,868 | 3.95\% |
| Interest-earning deposits with banks | 2,551 |  | 85 | 3.33\% | 30,222 | 337 | 1.12\% | 14,334 | 145 | 1.01\% |
| Total interest-earning assets | 2,102,513 |  | 124,715 | 5.93\% | 1,769,470 | 92,227 | 5.21\% | 1,544,869 | 85,440 | 5.53\% |
| Other earning assets | 36,114 |  |  |  | 32,737 |  |  | 29,892 |  |  |
| Non-earning assets | 152,118 |  |  |  | 116,927 |  |  | 121,656 |  |  |
| Total assets | \$ 2,290,745 |  |  |  | \$ 1,919,134 |  |  | \$ 1,696,417 |  |  |
| Interest-Bearing Liabilities |  |  |  |  |  |  |  |  |  |  |
| Certificates of deposit | \$ 499,916 | \$ | 14,600 | 2.92\% | \$ 451,977 | \$ 10,506 | 2.32\% | \$ 466,047 | \$ 12,529 | 2.69\% |
| Savings accounts | 113,160 |  | 409 | 0.36\% | 92,743 | 320 | 0.35\% | 76,293 | 367 | 0.48\% |
| Interest-bearing demand and money market accounts | 889,457 |  | 10,974 | 1.23\% | 796,124 | 5,711 | 0.72\% | 638,097 | 5,408 | 0.85\% |
| Total interest-bearing deposits | 1,502,533 |  | 25,983 | 1.73\% | 1,340,844 | 16,537 | 1.23\% | 1,180,437 | 18,304 | 1.55\% |
| Federal Home Loan Bank advances | 107,651 |  | 3,515 | 3.27\% | 20,675 | 370 | 1.79\% | 38,910 | 652 | 1.68\% |
| Long-term obligations | 22,277 |  | 1,583 | 7.11\% | 22,211 | 1,162 | 5.23\% | 22,145 | 1,077 | 4.86\% |
| Other borrowings | 2,847 |  | 214 | 7.52\% | 2,835 | 54 | 1.90\% |  |  |  |
| Total interest-bearing liabilities | 1,635,308 |  | 31,295 | 1.91\% | 1,386,565 | 18,123 | 1.31\% | 1,241,492 | 20,033 | 1.61\% |
| Demand and other noninterest-bearing deposits | 421,245 |  |  |  | 349,669 |  |  | 302,736 |  |  |
| Other noninterest-bearing liabilities | 19,580 |  |  |  | 13,486 |  |  | 11,060 |  |  |
| Shareholders equity | 214,612 |  |  |  | 169,414 |  |  | 141,129 |  |  |
| Total liabilities and shareholders equity | \$ 2,290,745 |  |  |  | \$ 1,919,134 |  |  | \$ 1,696,417 |  |  |
| Net interest income (3) |  | \$ | 93,420 |  |  | \$74,104 |  |  | \$ 65,407 |  |
| Net interest spread |  |  |  | 4.02\% |  |  | 3.90\% |  |  | 3.92\% |
| Net interest margin |  |  |  | 4.44\% |  |  | 4.19\% |  |  | 4.23\% |
|  |  |  |  | 128.57\% |  |  | 127.62\% |  |  | 124.50\% |

## Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

Average interest-earning assets to average
interest-bearing liabilities
(1) Nonaccrual loans were included in their respective loan categories. Amortized net deferred loan fees were included in the interest income calculations. The amortization of net deferred loan fees was $\$ 1.9$ million in 2005, $\$ 1.2$ million in 2004, $\$ 2.4$ million in 2003
(2) Real estate average balances include real estate construction loans.
(3) Yields on fully taxable equivalent basis, based on a marginal tax rate of $35 \%$

## Table of Contents

A performance metric that we consistently use to evaluate our success in managing our interest-earning assets and interest-bearing liabilities is the level of our net interest margin. Our net interest margin (net interest income on a fully-taxable equivalent basis divided by average interest-earning assets) increased 25 basis points to $4.44 \%$ in 2005 , compared with $4.19 \%$ in 2004 and $4.23 \%$ in 2003. [A basis point is $1 / 100$ th of $1 \%$, alternatively 100 basis points equals $1.00 \%$.] Average interest-earning assets increased $\$ 333.0$ million, or $19 \%$, to $\$ 2.10$ billion during 2005 compared with a $15 \%$ or $\$ 224.6$ million increase to $\$ 1.77$ billion during 2004. The average yield on interest-earning assets increased to $5.93 \%$ in 2005 from $5.21 \%$ in 2004 , and $5.53 \%$ in 2003. In comparison, average interest-bearing liabilities increased $\$ 248.7$ million, or $18 \%$, to $\$ 1.64$ billion during 2005 compared with a $12 \%$ or $\$ 145.1$ million increase to $\$ 1.39$ billion during 2004. The average cost of interest-bearing liabilities increased to $1.91 \%$ in 2005 from $1.31 \%$ in 2004, and $1.61 \%$ in 2003.

The improvement in our net interest margin during 2005 was primarily due to growth in average loans coupled with increases in short-term interest rates and continued growth in average core deposits. Average loans increased $\$ 308.1$ million or $26 \%$ from 2004 and $\$ 365.6$ million or $32 \%$ from 2003. The majority of the increase in average loans during 2005 resulted from the expansion of our banking team in certain market areas and continued economic improvement within our market areas. The increase in average loans for 2005 and 2004 also includes $\$ 117.0$ million and $\$ 26.3$ million, respectively, of loans added through the acquisition of Astoria. As the composition of our loan portfolio consists of approximately $40 \%$ in variable rate loans, those tied to prime or related indices, the eight 25 basis point increases in the Federal Funds Target Rate played a significant role in increasing our yield on average loans during 2005. Continued increases in average core deposits provided a relatively inexpensive source of funds. Average core deposits increased $\$ 185.3$ million or $15 \%$ to $\$ 1.42$ billion during 2005. As the economy improved during 2005, maturities of investment securities were deployed into higher yielding loans and we increased our utilization of FHLB advances which reduced the need to increase deposit rates or obtain wholesale funding. During the fourth quarter of 2005 our net interest margin was $4.61 \%$. We are optimistic that this level of margin can be sustained throughout 2006 provided various economic and competitive factors remain constant.

Our net interest margin remained relatively stable during 2004 and 2003 increasing only 4 basis points. The low interest rate environment prevalent in 2003 and much of 2004 challenged many financial institutions to maintain their margins. During the second half of 2004, the Federal Funds target rate increased five times, increasing 125 basis points. During this period, we saw improvement in certain loan and investment yield categories. During the declining interest rate cycle that began in 2001 and continued through the first half of 2004, we maintained our net interest margin by increasing our core deposits and reducing rates on our deposit products. Although loan demand declined during this period, we employed a strategy of purchasing investment securities with funds generated through deposit growth. We purchased primarily government agency securities with shorter weighted average lives within the one year to three year range.

We are asset sensitive from an interest-rate risk standpoint over a short-term period of at least three months and then become slightly liability sensitive over a twelve month period. In the event of a change in interest rates, a larger amount of our interest-earning assets will reprice faster than our interest-bearing liabilities in the short-term. During a declining interest rate environment, our net interest margin will be compressed if we are unable to reprice our interest-bearing liabilities in a comparable volume to our interest-earning assets. Conversely, in a rising interest rate environment, our interest-earning assets will reprice faster than our interest-bearing liabilities. In that event, we anticipate improvement in our net interest margin as interest-earning assets reprice faster than our deposits and other interest-bearing liabilities. An increasing net interest margin does not imply that our revenues will continue to grow. If we are able to generate loan and investment security growth, net interest income could increase over prior years without an increase in the net interest margin. For additional discussion on how we manage the interest rate risks associated with our interest-earning assets and interest-bearing liabilities see the Interest Rate Sensitivity section in Item 7A. Quantitative and Qualitative Disclosures about Market Risk of this report.

## Table of Contents

## Net Interest Income Rate \& Volume Analysis

The following table sets forth the total dollar amount of change in interest income and interest expense. The changes have been segregated for each major category of interest earning-earning assets and interest-bearing liabilities into amounts attributable to changes in volume, changes in rates and changes in rates multiplied by volume. Changes attributable to the combined effect of volume and interest rates have been allocated proportionately to the changes due to volume and the changes due to interest rates:

|  | Increase (Decrease) Due to |  |  | Increase (Decrease) Due to |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Volume | (in thousands) |  |  |  | Total |
| Interest Income |  |  |  |  |  |  |
| Loans (1) | \$ 19,535 | \$ 11,091 | \$ 30,626 | \$ 5,771 | \$ (6,290) | \$ (519) |
| Securities (TE) | 2,182 | (69) | 2,113 | 6,246 | 868 | 7,114 |
| Interest-earning deposits with banks | 207 | (458) | (251) | 176 | 16 | 192 |
| Total interest income (TE) | \$ 21,924 | \$ 10,564 | \$ 32,488 | \$ 12,193 | \$ $(5,406)$ | \$ 6,787 |
| Interest Expense |  |  |  |  |  |  |
| Deposits: |  |  |  |  |  |  |
| Certificates of deposit | \$ 1,198 | \$ 2,896 | \$ 4,094 | \$ (369) | \$ $(1,654)$ | \$ $(2,023)$ |
| Savings accounts | 73 | 16 | 89 | 151 | (198) | (47) |
| Interest-bearing demand | 737 | 4,525 | 5,262 | 798 | (495) | 303 |
| Total interest on deposits | 2,008 | 7,437 | 9,445 | 580 | $(2,347)$ | $(1,767)$ |
| FHLB advances | 2,630 | 515 | 3,145 | (330) | 48 | (282) |
| Long-term subordinated debt \& trust preferred obligations | 3 | 418 | 421 |  | 82 | 85 |
| Other borrowings |  | 161 | 161 | 0 | 54 | 54 |
| Total interest expense | \$ 4,641 | \$ 8,531 | \$ 13,172 | \$ 253 | \$ $(2,163)$ | \$ $(1,910)$ |

$\mathrm{TE}=$ Taxable Equivalent
(1) Nonaccrual loans were included in their respective loan categories. Amortized net deferred loan fees were included in the interest income calculations. The amortization of net deferred loan fees was $\$ 1.9$ million in 2005, $\$ 1.2$ million in 2004, and $\$ 2.4$ million in 2003.
As evidenced by the table presented above, the $\$ 32.5$ million increase in total interest revenue during 2005, as compared to 2004, was primarily due to increased loan volume coupled with increasing rates on loans. The $\$ 13.2$ million increase in total interest expense in 2005, as compared to 2004, was a result of increased rates paid on certificate of deposits and interest bearing demand accounts and increased use of FHLB advances. The $\$ 6.8$ million increase in total interest revenue during 2004, as compared to 2003, was primarily due to increased investment in available for sale securities. The $\$ 1.9$ million decrease in interest expense during 2004, as compared to 2003 , is due to lower rates on deposits.

## Provision for Loan and Lease Losses

Our contribution to the provision for loan and lease losses ( the provision ) was $\$ 1.5$ million for 2005 , compared with $\$ 995,000$ for 2004, and $\$ 2.9$ million for 2003. For the years ended December 31, 2005, 2004, and 2003, net loan charge-offs amounted to $\$ 572,000, \$ 2.7$ million, and $\$ 1.8$ million, respectively. Expressed as a percentage of average loans, net charge-offs for the years ended December 31, 2005, 2004 and 2003 were 4 basis points, 23 basis points, and 16 basis points, respectively. The charge-offs during 2005, 2004 and 2003 were comprised of several loans. The increased provision in 2005 as compared to 2004 was due to growth in our loan portfolio. The provision is based on management s estimates resulting from ongoing modeling and qualitative analysis of the characteristics and composition of the loan portfolio. For discussion over the methodology used

## Table of Contents

by management in determining the adequacy of the ALLL see the following Allowance for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit section of this discussion.

## Noninterest Income

The following table presents the significant components of noninterest income and the related dollar and percentage change from period to period:

|  | Years ended December 31, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | $\begin{gathered} \$ \\ \text { change } \end{gathered}$ | $\begin{gathered} \% \\ \text { change } \end{gathered}$ | 2004 <br> (in thousands) | \$ change | $\begin{gathered} \% \\ \text { change } \end{gathered}$ | 2003 |
| Fees and other revenue: |  |  |  |  |  |  |  |
| Service charges, loan fees and other fees | \$ 11,310 | \$ 763 | 7\% | \$ 10,547 | \$ 475 | 5\% | \$ 10,072 |
| Mortgage banking | 1,223 | (583) | (32)\% | 1,806 | $(1,940)$ | (52)\% | 3,746 |
| Merchant services fees | 8,480 | 1,221 | 17\% | 7,259 | 1,151 | 19\% | 6,108 |
| Gain (loss) on sale of securities, net | 6 | 12 | (200)\% | (6) | (228) | (103)\% | 222 |
| Bank owned life insurance (BOLI) | 1,577 | 259 | 20\% | 1,318 | (221) | (14)\% | 1,539 |
| Other income | 2,190 | 870 | 66\% | 1,320 | 223 | 20\% | 1,097 |
| Total noninterest income | \$ 24,786 | \$ 2,542 | 11\% | \$ 22,244 | \$ (540) | (2)\% | \$ 22,784 |

Total noninterest income increased $\$ 2.5$ million, or $11 \%$, in 2005 compared to a decrease of $\$ 540,000$ or $2 \%$ in 2004. The increase in noninterest income during 2005 was primarily due to increased service charges and other fees and merchant service revenue. Service charges and other fees increased $\$ 763,000$ during 2005 as compared to 2004 due to loan and core deposit growth. Merchant service revenue increased because of the addition of new merchants as well as increased volume of existing clients. These increases were partially offset by a $\$ 583,000$ decrease in mortgage banking income resulting from lower volume.

The $\$ 540,000$ decrease in noninterest income during 2004 was primarily a result declining refinance activity which resulted in a $\$ 1.9$ million decrease in mortgage banking revenue from 2003. This decrease was partially offset by a $\$ 1.2$ million increase in merchant services revenue due to increased volume.

In accordance with our investment strategy, we monitor market conditions with a view to realizing gains on our available for sale securities portfolio as market conditions allow. Investment securities sales in 2005 recorded net gains of $\$ 6,000$, compared to net losses of $\$ 6,000$ in 2004 and net gains of $\$ 222,000$ in 2003. There were no impairment charges realized in any of the years presented.

Other Noninterest Income: The following table presents selected items of other noninterest income and the related dollar and percentage change from period to period:

|  | 2005 |  | Years ended December 31, |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \$ \\ \text { change } \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { change } \end{gathered}$ | $\begin{aligned} & 2004 \\ & \text { (in thousands } \end{aligned}$ |  |  |  | $\begin{gathered} \% \\ \text { change } \end{gathered}$ | 2003 |  |
| Gain on disposal of assets | \$ | 299 | \$ 212 | 244\% | \$ | 87 | \$ |  | 102\% | \$ | 43 |
| Cash management 12-b1 fees |  | 287 | 40 | 16\% |  | 247 |  | (136) | (36)\% |  | 383 |
| Stand-by letter of credit fees |  | 224 | 43 | 24\% |  | 181 |  | 74 | 69\% |  | 107 |
| Late charges |  | 211 | 13 | 7\% |  | 198 |  | (4) | (2)\% |  | 202 |
| Currency exchange income |  | 223 | 43 | 24\% |  | 180 |  | 67 | 59\% |  | 113 |
| Commercial line of credit fees |  | 90 | 2 | 2\% |  | 88 |  | 5 | 6\% |  | 83 |
| New Markets Tax Credit dividend |  | 60 | 60 | 100\% |  |  |  |  |  |  |  |
| Other |  | 796 | 457 | 135\% |  | 339 |  | 173 | 104\% |  | 166 |


| Total other noninterest income | $\$ 2,190$ | $\$ 870$ | $66 \%$ | $\$ 1,320$ | $\$$ | 223 | $20 \%$ | $\$ 1,097$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Table of Contents

Other nonintererst income increased $\$ 870,000$ or $66 \%$ during 2005 and $\$ 223,000$ or $20 \%$ during 2004. The $\$ 299,000$ gain on the sale of assets during 2005 consists of $\$ 245,000$ of amortized gain from the sale and lease-back of two buildings in September 2004. The resulting $\$ 1.3$ million gain on the sale was deferred and recognized over the life of the leases, the unamortized gain balance at December 31, 2005 and 2004 was $\$ 1.0$ million and $\$ 1.3$ million, respectively, and is included in other liabilities on our consolidated balance sheets. Cash management fees from investment services increased $\$ 40,000$ during 2005 as opposed to decreasing $\$ 136,000$ during 2004. This increase in fees was due to increased volume and improved market conditions. The $\$ 457,000$ increase in Other during 2005 was primarily due to referral fees received from other institutions related to real estate loans.

## Noninterest Expense

The following table presents the significant components of noninterest expense and the related dollar and percentage change from period to period:

|  | 2005 | $\begin{gathered} \$ \\ \text { change } \end{gathered}$ |  | Years ended December 31, |  |  | $\begin{gathered} \% \\ \text { change } \end{gathered}$ | 2003 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | \% change | $\begin{gathered} 2004 \\ \text { in thousands) } \end{gathered}$ | $\begin{gathered} \$ \\ \text { change } \end{gathered}$ |  |  |
| Compensation | \$ 27,707 | \$ | 3,759 | 16\% | \$ 23,948 | \$ 1,351 | 6\% | \$ 22,597 |
| Employee benefits | 9,578 |  | 1,298 | 16\% | 8,280 | 1,220 | 17\% | 7,060 |
| Occupancy | 10,107 |  | 1,670 | 20\% | 8,437 | (291) | (3)\% | 8,728 |
| Merchant processing | 3,258 |  | 274 | 9\% | 2,984 | 523 | 21\% | 2,461 |
| Advertising and promotion | 1,978 |  | (24) | (1)\% | 2,002 | 257 | 15\% | 1,745 |
| Data processing | 2,904 |  | 585 | 25\% | 2,319 | 401 | 21\% | 1,918 |
| Legal and professional services | 3,503 |  | 191 | 6\% | 3,312 | 1,481 | 81\% | 1,831 |
| Taxes, licenses and fees | 2,018 |  | 383 | 23\% | 1,635 | (35) | (2)\% | 1,670 |
| Net (gain) cost of other real estate owned | (8) |  | 5 | (38)\% | (13) | (152) | (109)\% | 139 |
| Other | 11,810 |  | 3,388 | 40\% | 8,422 | 611 | 8\% | 7,811 |
| Total noninterest expense | \$ 72,855 |  | 11,529 | 19\% | \$ 61,326 | \$ 5,366 | 10\% | \$ 55,960 |

Total noninterest expense increased $\$ 11.5$ million, or $19 \%$, in 2005 and $\$ 5.4$ million, or $10 \%$, in 2004 . Contributing to the increase for both periods was an increased number of full-time equivalent employees from the acquisition of Astoria and expansion of our commercial banking team during the fourth quarter of 2004. Additionally, the increase in employee benefits for both periods was impacted by increased group medical costs. The $\$ 1.7$ million increase in occupancy expense during 2005 is a result of the sale and lease-back of two buildings in September 2004, which resulted in decreased rental income from tenants and increased rent expense. Also contributing to the increase in occupancy expense during 2005 was the opening of two new branches, the University Place and downtown Puyallup branches, in the second and third quarter of 2005 , respectively, which were partially offset by the closing of our South Hill Mall branch. The $\$ 1.5$ million increase in legal and professional services during 2004 was due to documentation compliance with internal control requirements of Section 404 of the Sarbanes-Oxley Act of 2002 ( Sarbanes ).

## Table of Contents

Other Noninterest Expense: The following table presents selected items of other noninterest expense and the related dollar and percentage change from period to period:

|  |  | $\begin{array}{c}\text { Years ended December 31, } \\ \text { \% }\end{array}$ |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| change |  |  |  |  |  |  |  |
| (in thousands) |  |  |  |  |  |  |  |$)$

(1) Losses on investment in affordable housing partnerships, future losses are not projected to continue at this level. Losses are offset by tax credits which reduce our income tax liability.
On January 1, 2006, we are required to adopt Statement of Financial Accounting Standards No. 123 (Revised 2004), Share-Based Payment ( SFAS $123(\mathrm{R})$ ), which requires all entities to recognize compensation expense related to stock options in the financial statements. For all the periods presented in this report, we did not recognize compensation expense related to stock options, rather as permitted under SFAS 123R, we presented the pro forma financial results of including the effects of compensation expense related to share-based payments in Note 1 of the Consolidated Financial Statements in Item 8. Financial Statement and Supplementary Data . Upon adoption in January 2006, we expect the impact of SFAS No. 123(R) on our net income and net income per share to approximate that shown in our current pro forma disclosure.

Our ability to control noninterest expense in relation to the level of net total revenue (net interest income plus noninterest income) is measured by the efficiency ratio and indicates the percentage of net total revenue that is used to cover expenses. We calculate our efficiency ratio on a tax equivalent basis and exclude certain income and expense items, such as gains/losses on investment securities and net cost (gain) of REO. See our Reconciliation of Selected Financial Data to GAAP Financial Measures in Item 6. Selected Financial Data of this report for our calculation. For the years ended 2005, 2004 and 2003, our efficiency ratio was $61.20 \%, 63.20 \%$ and $62.86 \%$, respectively. Our efficiency ratio improved (lowered) slightly during 2005 due to growth in total revenue exceeding growth in other expenses. The increase in the efficiency ratio during 2004 was primarily due to Sarbanes expenditures. We are committed to controlling and managing expenses. Continued improvement of the efficiency ratio will depend on loan growth, increases in interest rates, growth of noninterest income and continued expense control.

## Table of Contents

## Income Tax

For the years ended December 31, 2005, 2004, and 2003, we recorded income tax provisions of $\$ 11.7$ million, $\$ 9.4$ million, and $\$ 8.3$ million, respectively. The effective tax rate was $28 \%$ in $2005,29 \%$ in 2004 and $30 \%$ in 2003 . Our income tax provision has increased over the last three years due to increased pre-tax income partially offset in 2005 and 2004 by the beneficial impact of a State corporate income tax credit. Our effective tax rate is less than our statutory rate primarily due to earnings on tax-exempt municipal securities and bank owned life insurance. In addition to these items, for the year ended December 31, 2005, tax credits received on investments in affordable housing partnerships contributed to our effective rate being less than our statutory rate. For additional information, see Note 12 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

## Financial Condition

Our total assets grew $9 \%$ to $\$ 2.38$ billion at December 31, 2005 from $\$ 2.18$ billion at December 31, 2004. Our increase in total assets was primarily due to growth in our loan portfolio which grew $15 \%$ or $\$ 205.0$ million to $\$ 1.56$ billion. Our investment portfolio decreased $9 \%$ or $\$ 57.1$ million due to maturities and principal payments received being used to fund loan growth. Deposits increased $8 \%$ or $\$ 142.6$ million to $\$ 2.01$ billion. The majority of the growth in deposits was in core deposits which increased $7 \%$ or $\$ 97.0$ million to $\$ 1.48$ billion. Advances from the FHLB increased $37 \%$ or $\$ 25.7$ million to $\$ 94.4$ million, the increased advances were used to fund loan growth and operational expenses during 2005. Total equity increased $11 \%$ or $\$ 23.1$ million to $\$ 226.2$ million due to $\$ 29.6$ million in net income for 2005.

## Investment Portfolio

We invest in securities to generate revenues for the Company, to manage liquidity while minimizing interest rate risk, and to provide collateral for certain public deposits and FHLB advances. For the upcoming year, we are evaluating different options to mitigate the impact of a potential decline in short-term rates on our net interest margin. Consistent with our investment strategy, we may purchase or sell securities in response to changes in interest rates or prepayment characteristics.

The amortized cost amounts represent the Company s original cost for the investments, adjusted for accumulated amortization or accretion of any yield adjustments related to the security. The estimated fair values are the amounts that we believe the securities could be sold for as of the dates indicated. As of December 31, 2005 we had 167 available for sale securities in an unrealized loss position. Based on past experience with these types of securities and our own financial performance, we have the ability and intent to hold these investments to maturity or until fair value recovers above cost. We review these investments for other-than-temporary impairment on an ongoing basis. While our review did not result in an other-than-temporary impairment adjustment as of December 31, 2005, we will continue to review these investments for possible adjustment in the future.

Securities available for sale and securities held to maturity decreased by $\$ 57.1$ million to $\$ 574.9$ million from year-end 2004 to year-end 2005. Purchases during 2005 totaled $\$ 33.0$ million while maturities and prepayments totaled $\$ 58.7$ million compared to purchases of $\$ 187.8$ million and maturities and prepayments of $\$ 82.2$ million during 2004. We sold $\$ 19.6$ million securities for net realized gains of $\$ 6,000$ during 2005 , as compared to $\$ 33.6$ million of securities sold for net realized losses of $\$ 6,000$ during 2004. At December 31, 2005 U.S. Government agency mortgage-backed securities (MBS ) and U.S. Government agency collateralized mortgage obligations ( CMO ) comprised $50 \%$ of our investment portfolio, state and municipal securities were $22 \%$, and U.S. government agency securities were $27 \%$. All of our MBS and CMO holdings are agency backed. There were no impairment charges recognized during 2005, 2004 or 2003.

Approximately $99 \%$ of our investment portfolio consists of available for sale securities carried at their fair values. The average duration of our investment portfolio was 5 years and 4 months at December 31, 2005.

## Table of Contents

Throughout 2005, maturities and principal payments received have been used to fund growth in our loan portfolio to capitalize on rising short-term interest rates. For further information on our investment portfolio see Note 4 of the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

The following table presents the contractual maturities and weighted average yield of our investment portfolio:

## Securities Available for Sale

|  | $\begin{array}{c}\text { December 31, 2005 } \\ \text { Amortized } \\ \text { Cost } \\ \text { Vair } \\ \text { Value }\end{array}$ |  | Yield |
| :--- | :--- | :--- | :--- |$]$


| U.S. Government agency mortgage-backed securities \& collateralized mortgage obligations (1) |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Over 1 through 5 years | $\mathbf{1 , 0 4 9}$ | $\$ 1,030$ | $3.62 \%$ |
| Over 5 through 10 years | 120,277 | 117,730 | $4.39 \%$ |
| Over 10 years | 172,875 | 170,030 | $4.62 \%$ |
|  |  |  |  |
| Total | $\$ 294,201$ | $\$ 288,790$ | $4.52 \%$ |

State and municipal securities (2)

| Due through 1 year | 170 | $\$$ | 170 | $3.75 \%$ |
| :--- | ---: | ---: | ---: | ---: |
| Over 1 through 5 years | 5,973 | 5,859 | $3.43 \%$ |  |
| Over 5 through 10 years | 15,841 | 16,135 | $5.61 \%$ |  |
| Over 10 years | 101,309 | 104,787 | $6.33 \%$ |  |
|  |  |  |  |  |
| Total | $\$ 123,293$ | $\$ 126,951$ | $6.10 \%$ |  |

Other securities

| Due through 1 year | $\$ 800$ | $\$$ | 800 | $2.94 \%$ |
| :--- | ---: | ---: | ---: | ---: |
| After 10 years | 1,000 | 954 | $4.76 \%$ |  |
|  |  |  |  |  |
| Total | $\$$ | 1,800 | $\$$ | 1,754 |

(1) The maturities reported for mortgage-backed securities collateralized mortgage obligations are based on contractual maturities and principal amortization.
(2) Yields on fully taxable equivalent basis, based on a marginal tax rate of $35 \%$.

## Securities Held to Maturity

|  |  | Amortized <br> Cost | December 31, 2005 <br> Fair <br> Value <br> (in thousands) | Yield (1) |
| :--- | :---: | :---: | :---: | :---: |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| Over 1 through 5 years | 1,853 | 1,857 | 6.09 |
| :--- | ---: | ---: | ---: |
| Over 10 years | 296 | 352 | 9.65 |
|  |  |  |  |
| Total | $\$ 2,524$ | $\$ 2,587$ | $6.55 \%$ |

(1) Yields on fully taxable equivalent basis, based on a marginal tax rate of $35 \%$.

## Table of Contents

## Loan Portfolio

We are a full service commercial bank, which originates a wide variety of loans, and concentrates its lending efforts on originating commercial business and commercial real estate loans. The following table sets forth our loan portfolio by type of loan for the dates indicated:

|  | 2005 |  | $\%$ of $\quad$ December 31, $\%$ |  |  |  |  |  |  |  |  | \% of |  |  | \% of <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Total |  | 2004 | Total |  | $2003$ <br> (in thousan | Total ds) |  | 2002 | Total |  | 2001 |  |
| Commercial business | \$ | 556,589 | 35.6\% | \$ | \$ 488,157 | 35.9\% | \$ | 381,658 | 35.4\% | \$ | 460,169 | 39.1\% | \$ | 466,638 | 39.9\% |
| Lease financing |  | 14,385 | 0.9 |  |  |  |  |  |  |  |  |  |  |  |  |
| Real estate: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| One-to-four family residential |  | 74,930 | 4.8 |  | 49,580 | 3.7 |  | 47,430 | 4.4 |  | 50,119 | 4.3 |  | 52,852 | 4.5 |
| Commercial and five or more family residential properties |  | 651,393 | 41.6 |  | 595,775 | 43.8 |  | 472,836 | 43.8 |  | 447,662 | 38.1 |  | 432,419 | 37.0 |
| Total real estate |  | 726,323 | 46.4 |  | 645,355 | 47.5 |  | 520,266 | 48.2 |  | 497,781 | 42.4 |  | 485,271 | 41.5 |
| Real estate construction: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| One-to-four family residential |  | 41,033 | 2.6 |  | 26,832 | 2.0 |  | 15,577 | 1.4 |  | 17,968 | 1.5 |  | 20,693 | 1.8 |
| Commercial and five or more family residential properties |  | 89,134 | 5.7 |  | 70,108 | 5.1 |  | 58,998 | 5.5 |  | 93,490 | 7.9 |  | 91,080 | 7.7 |
| Total real estate construction |  | 130,167 | 8.3 |  | 96,940 | 7.1 |  | 74,575 | 6.9 |  | 111,458 | 9.4 |  | 111,773 | 9.5 |
| Consumer |  | 140,110 | 9.0 |  | 132,130 | 9.7 |  | 104,240 | 9.7 |  | 109,070 | 9.3 |  | 109,845 | 9.4 |
| Subtotal |  | 1,567,574 | 100.2 |  | 1,362,582 | 100.2 |  | 1,080,739 | 100.2 |  | 1,178,478 | 100.2 |  | 1,173,527 | 100.3 |
| Less deferred loan fees and other |  | $(2,870)$ | (0.2) |  | $(2,839)$ | (0.2) |  | $(2,437)$ | (0.2) |  | $(2,625)$ | (0.2) |  | $(2,894)$ | (0.3) |
| Total loans |  | 1,564,704 | 100.0\% |  | \$ 1,359,743 | 100.0\% |  | \$ 1,078,302 | 100.0\% |  | 1,175,853 | 100.0\% |  | 1,170,633 | 100.0\% |
| Loans held for sale | \$ | 1,850 |  | \$ | \$ 6,019 |  | \$ | \$ 10,640 |  | \$ | 22,102 |  | \$ | 29,364 |  |

At December 31, 2005, total loans were $\$ 1.56$ billion compared with $\$ 1.36$ billion in the prior year, an increase of $\$ 205.0$ million or $15 \%$. We experienced growth in all loan categories with the most significant growth in commercial business and commercial real estate loans. The loan portfolio mix remained relatively unchanged from the prior year with the exception of the addition of the lease financing category during the fourth quarter of 2005 which accounted for $\$ 14.4$ million of total loan growth for the year. Total loans at December 31, 2005 represented $66 \%$ of total assets up from $62 \%$ at December 31, 2004. The compound annual growth rate of our loan portfolio over the last five years is $6 \%$.

Commercial Business Loans: Commercial loans increased $\$ 68.4$ million, or $14 \%$, to $\$ 556.6$ million from year-end 2004, representing $36 \%$ of total loans at year end. We are committed to providing competitive commercial banking in our primary market areas. We believe that increases in commercial lending during 2005 were due to increased confidence of business owners as the economy continued to improve. We expect to continue to expand our commercial lending products and to emphasize in particular our relationship banking with businesses, and business owners. During 2005, business usage of available lines of credit has decreased to approximately $40 \%$ from past levels of approximately $60 \%$. We believe that this shift in line usage is a result of business owners taking advantage of the low interest rate environment to leverage their commercial property. We anticipate that some business owners will continue to be conservative in the upcoming year in investing in inventory and equipment.

Lease Financing: The addition of equipment leasing is the result of a portfolio acquisition made in late 2005. The bulk of the portfolio, approximately $96 \%$, consists of titled transportation type equipment. This

## Table of Contents

segment of the portfolio is documented through an open-end vehicle lease agreement that specifies a monthly stream of rental payments along with a stipulated equipment residual value at lease end. We hold vehicle title to the equipment contained in these leases. The remaining portfolio, which constitutes approximately $4 \%$ of the portfolio, is made up of other miscellaneous, non-titled equipment. This equipment is documented through a non-vehicle, standard lease agreement and further secured with personal guarantees and the standard UCC filings. Transportation related industries are influenced primarily by fuel, maintenance and insurance type costs. It is anticipated that this segment of the portfolio will generate future financing opportunities that will be predicated at least in part to these outside influences.

Real Estate Loans: Residential one-to-four family loans increased $\$ 25.4$ million to $\$ 74.9$ million at December 31, 2005 from $\$ 49.6$ million at December 31, 2004. Residential one-to-four family loans represented 5\% of total loans at December 31, 2005 and $4 \%$ of total loans at December 31, 2004. These loans are used by us to collateralize advances from the FHLB. Our underwriting standards require that one-to-four family portfolio loans generally be owner-occupied and that loan amounts not exceed $80 \%$ ( $90 \%$ with private mortgage insurance) of the appraised value or cost, whichever is lower, of the underlying collateral at origination. Generally, our policy is to originate for sale to third parties residential loans secured by properties located within our primary market areas. We may retain larger percentages of such originated loans as market conditions dictate.

Commercial and five or more family residential real estate loans increased $\$ 55.6$ million, or $9 \%$, to $\$ 651.4$ million at December 31, 2005, representing $42 \%$ of total loans from $\$ 595.8$ million at December 31, 2004, representing $44 \%$ of total loans. Commercial and five or more family residential real estate loans reflect a mix of owner occupied and income property transactions. Generally, these loans are made to borrowers who have existing banking relationships with us. Our underwriting standards generally require that the loan-to-value ratio for these loans not exceed $75 \%$ of appraised value or cost, whichever is lower, and that commercial properties maintain debt coverage ratios (net operating income divided by annual debt servicing) of 1.2 or better. However, underwriting standards can be influenced by competition and other factors. We endeavor to maintain the highest practical underwriting standards while balancing the need to remain competitive in our lending practices.

Real Estate Construction Loans: We originate a variety of real estate construction loans. One-to-four family residential construction loans are originated for the construction of custom homes (where the home buyer is the borrower) and provides financing to builders for the construction of pre-sold homes and speculative residential construction. Construction loans on one-to-four family residences increased $\$ 14.2$ million to $\$ 41.0$ million at December 31, 2005, representing 3\% of total loans, from $\$ 26.8$ million, representing $2 \%$ of total loans at December 31, 2004. Commercial and five or more family residential real estate construction loans increased $\$ 19.0$ million to $\$ 89.1$ million at December 31, 2005, representing $6 \%$ of total loans, from $\$ 70.1$ million, representing $5 \%$ of total loans, at December 31, 2004. We endeavor to limit our construction lending risk through adherence to strict underwriting procedures.

Consumer Loans: At December 31, 2005, we had $\$ 140.1$ million of consumer loans outstanding, representing $9 \%$ of total loans as compared with $\$ 132.1$ million of consumer loans outstanding, and $10 \%$ of total loans, at December 31, 2004. Consumer loans made by us include automobile loans, boat and recreational vehicle financing, home equity and home improvement loans, and miscellaneous personal loans.

Foreign Outstanding: We are not involved with loans to foreign companies and foreign countries.

For additional information on our loan portfolio, including amounts pledged as collateral on borrowings, see note 6 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

## Table of Contents

## Maturities and Sensitivities of Loans to Changes in Interest Rates

The following table presents the maturity distribution of our commercial and real estate construction loan portfolios and the sensitivity of these loans due after one year to changes in interest rates as of December 31, 2005:

|  |  | Mat | ring |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Due Through | Over 1 <br> Through |  |  |
| (in thousands) | 1 Year | 5 Years | Over 5 Years | Total |
| Commercial business | \$ 286,892 | \$ 194,581 | \$ 75,116 | \$ 556,589 |
| Real estate construction | 62,309 | 31,794 | 36,064 | 130,167 |
| Total | \$ 349,201 | \$ 226,375 | \$ 111,180 | \$ 686,756 |
| Fixed rate loans due after 1 year |  | \$ 85,933 | \$ 32,914 | \$ 118,847 |
| Variable rate loans due after 1 year |  | 140,442 | 78,266 | 218,708 |
| Total |  | \$ 226,375 | \$ 111,180 | \$ 337,555 |

## Risk Elements

The extension of credit in the form of loans or other credit substitutes to individuals and businesses is one of our principal business activities. Our policies and applicable laws and regulations require risk analysis as well as ongoing portfolio and credit management. We manage our credit risk through lending limit constraints, credit review, approval policies, and extensive, ongoing internal monitoring. We also manage credit risk through diversification of the loan portfolio by type of loan, type of industry, type of borrower, and by limiting the aggregation of debt to a single borrower.

In analyzing our existing portfolio, we review our consumer and residential loan portfolios by their performance as a pool of loans, since no single loan is individually significant or judged by its risk rating, size or potential risk of loss. In contrast, the monitoring process for the commercial business, private banking, real estate construction, and commercial real estate portfolios includes periodic reviews of individual loans with risk ratings assigned to each loan and performance judged on a loan by loan basis.

We review these loans to assess the ability of our borrowers to service all interest and principal obligations and, as a result, the risk rating may be adjusted accordingly. In the event that full collection of principal and interest is not reasonably assured, the loan is appropriately downgraded and, if warranted, placed on non-accrual status even though the loan may be current as to principal and interest payments. Additionally, we assess whether an impairment of a loan warrants specific reserves or a write-down of the loan. For additional discussion on our methodology in managing credit risk within our loan portfolio see the following Allowance for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit section and Note 1 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

Loan policies, credit quality criteria, portfolio guidelines and other controls are established under the guidance of our Chief Credit Officer and approved, as appropriate, by the Board. Credit Administration, together with the loan committee, has the responsibility for administering the credit approval process. As another part of its control process, we use an independent internal credit review and examination function to provide assurance that loans and commitments are made and maintained as prescribed by our credit policies. This includes a review of documentation when the loan is initially extended and subsequent on-site examination to ensure continued performance and proper risk assessment.

Nonperforming Assets: Nonperforming assets consist of: (i) nonaccrual loans, which generally are loans placed on a nonaccrual basis when the loan becomes past due 90 days or when there are otherwise serious doubts about the collectibility of principal or interest; (ii) in most cases restructured loans, for which concessions,

## Table of Contents

including the reduction of interest rates below a rate otherwise available to that borrower or the deferral of interest or principal, have been granted due to the borrower s weakened financial condition (interest on restructured loans is accrued at the restructured rates when it is anticipated that no loss of original principal will occur); (iii) real estate owned; and (iv) personal property owned. Nonperforming assets totaled $\$ 4.9$ million, or $0.21 \%$ of year-end assets at December 31, 2005, compared to $\$ 9.1$ million, or $0.42 \%$ of year end assets at December 31, 2004.

The following table sets forth information with respect to our nonaccrual loans, restructured loans, total nonperforming loans (nonaccrual loans plus restructured loans), real estate owned, personal property owned, total nonperforming assets, accruing loans past-due 90 days or more, and potential problem loans:

|  | 2005 |  | 2004 |  | December 31, 2003 (in thousands) |  | 2002 | 2001 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonaccrual: |  |  |  |  |  |  |  |  |
| Commercial business | \$ | 4,316 | \$ | 6,587 |  | 9,987 | \$ 13,767 | \$ 15,393 |
| Real Estate |  |  |  |  |  |  |  |  |
| One-to-four family residential |  | 376 |  | 375 |  | 365 | 139 | 356 |
| Commercial and five or more family residential real estate |  |  |  | 440 |  | 1,245 | 1,842 | 1,415 |
| Real Estate Construction |  |  |  |  |  |  |  |  |
| One-to-four family residential |  |  |  |  |  | 663 | 920 | 237 |
| Consumer |  | 41 |  | 820 |  | 995 | 250 | 234 |
| Total nonaccrual loans |  | 4,733 |  | 8,222 |  | 13,255 | 16,918 | 17,635 |
| Restructured: |  |  |  |  |  |  |  |  |
| Commercial business |  | 124 |  | 227 |  |  |  |  |
| One-to-four family residential construction |  |  |  |  |  |  | 187 | 716 |
| Total restructured loans |  | 124 |  | 227 |  |  | 187 | 716 |
| Total nonperforming loans |  | 4,857 |  | 8,449 |  | 13,255 | 17,105 | 18,351 |
| Real estate owned |  | 18 |  | 680 |  | 1,452 | 130 | 197 |
| Other personal property owned |  |  |  |  |  | 691 | 916 |  |
| Total nonperforming assets | \$ | 4,875 | \$ | 9,129 |  | 15,398 | \$ 18,151 | \$ 18,548 |
| Accruing loans past-due 90 days or more | \$ |  | \$ | 4 |  | 4 | \$ 7 | \$ |
| Foregone interest on nonperforming loans |  | 106 |  | 920 |  | 1,338 | \$ 1,664 | \$ 632 |
| Interest recognized on nonperforming loans | \$ | 45 | \$ | 101 |  | - 386 | \$ 568 | \$ 645 |
| Potential problem loans |  | 2,269 | \$ | 2,321 |  | 1,342 | \$ 2,818 | \$ 4,746 |
| Allowance for loan losses |  | 20,829 |  | 19,881 |  | 20,261 | \$ 19,171 | \$ 14,734 |
| Allowance for loan losses to nonperforming loans |  | 428.84\% |  | 235.31\% |  | 152.86\% | 112.08\% | 80.29\% |
| Allowance for loan losses to nonperforming assets |  | 427.26\% |  | 217.78\% |  | 131.58\% | 105.62\% | 79.44\% |
| Nonperforming loans to year end loans |  | 0.31\% |  | 0.62\% |  | 1.23\% | 1.45\% | 1.57\% |
| Nonperforming assets to year end assets |  | 0.21\% |  | 0.42\% |  | 0.88\% | 1.07\% | 1.24\% |

Nonperforming Loans: The Consolidated Financial Statements are prepared according to the accrual basis of accounting. This includes the recognition of interest income on the loan portfolio, unless a loan is placed on a nonaccrual basis, which occurs when there are serious doubts about the collectibility of principal or interest. Our policy is generally to discontinue the accrual of interest on all loans past due 90 days or more and place them on nonaccrual status. Nonperforming loans were $\$ 4.9$ million or $0.31 \%$ of year-end loans (excluding loans held for sale) at December 31, 2005, compared to $\$ 8.4$ million, or $0.62 \%$ in the prior year. Foregone interest on nonperforming loans was $\$ 106,000, \$ 920,000$ and $\$ 1.3$ million during 2005, 2004 and 2003, respectively.

## Table of Contents

Nonperforming loans and other nonperforming assets are centered in a number of lending relationships which we consider adequately reserved. Generally, these relationships are well collateralized though loss of principal on certain of these loans will remain in question until the loans are paid or collateral is liquidated. We will continue our collection efforts and liquidation of collateral to recover as large a portion of the nonperforming assets as possible. Substantially, all nonperforming loans are to borrowers within Washington state market areas.

Real Estate Owned: Real estate owned, which is comprised of property from foreclosed real estate loans, decreased $\$ 662,000$ to $\$ 18,000$ at December 31, 2005 compared to a decrease of $\$ 772,000$ to $\$ 680,000$ at December 31, 2004.

Other Personal Property Owned: Other personal property owned ( OPPO ) is comprised of other, non-real estate property from foreclosed loans. There were no OPPO assets at December 31, 2005 and 2004.

Potential Problem Loans: Potential problem loans are loans which are currently performing and are not nonaccrual, restructured or impaired loans, but about which there are sufficient doubts as to the borrower s future ability to comply with repayment and which may later be included in nonaccrual, past due, restructured or impaired loans. Potential problem loans totaled $\$ 2.3$ million at both year end 2005 and 2004.

For additional information on our nonperforming loans see Note 6 to our Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

## Allowance for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit

We maintain an allowance for loan and lease losses ( ALLL ) to absorb losses inherent in the loan portfolio. The size of the ALLL is determined through quarterly assessments of the probable estimated losses in the loan portfolio. Our methodology for making such assessments and determining the adequacy of the ALLL includes the following key elements:

1. General valuation allowance consistent with SFAS No. 5, Accounting for Contingencies.
2. Criticized/classified loss reserves on specific relationships. Specific allowances for identified problem loans are determined in accordance with SFAS No. 114, Accounting by Creditors for Impairment of a Loan.
3. The unallocated allowance provides for other credit losses inherent in our loan portfolio that may not have been contemplated in the general and specific components of the allowance. This unallocated amount generally comprises less than $5 \%$ of the allowance. The unallocated amount is reviewed periodically based on trends in credit losses, the results of credit reviews and overall economic trends.
On a quarterly basis our Chief Credit Officer reviews with Executive Management and the Board of Directors the various additional factors that management considers when determining the adequacy of the ALLL, including economic and business condition reviews. Factors which influenced management s judgment in determining the amount of the additions to the ALLL charged to operating expense include the following as of the applicable balance sheet dates:
4. Existing general economic and business conditions affecting our market place
5. Credit quality trends, including trends in nonperforming loans
6. Collateral values

# Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K 

4. Seasoning of the loan portfolio
5. Bank regulatory examination results
6. Findings of internal credit examiners
7. Duration of current business cycle

## Table of Contents

The ALLL is increased by provisions for loan and lease losses ( provision ) charged to operations, and is reduced by loans charged off, net of recoveries. While we believe the best information available is used by us to determine the ALLL, unforeseen market conditions could result in adjustments to the ALLL, and net income could be affected, if circumstances differ from the assumptions used in determining the ALLL.

In addition to the ALLL, we maintain an allowance for unfunded loan commitments and letters of credit. We report this allowance as a liability on our Consolidated Balance Sheet. We determine this amount using estimates of the probability of the ultimate funding and losses related to those credit exposures. This methodology is similar to the methodology we use for determining the adequacy of our ALLL. For additional information on our allowance for unfunded loan commitments and letters of credit, see Note 7 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

## Analysis of the ALLL

The following table provides an analysis of our loss experience by loan type for the last five years:

|  | 2005 |  | 2004 |  | $\begin{aligned} & \text { December 31, } \\ & 2003 \\ & \text { (in thousands) } \end{aligned}$ |  | 2002 |  | 2001 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total loans, net at year end (1) |  | 564,704 |  | ,359,743 |  | ,078,302 |  | ,175,853 |  | 170,633 |
| Daily average loans | \$ 1,494,567 |  | \$ 1,186,506 |  | \$ 1,128,941 |  | \$ 1,183,922 |  | \$ 1,218,906 |  |
| Balance of ALLL at beginning of period | \$ | 19,881 | \$ | 20,261 | \$ | 19,171 | \$ | 14,734 | \$ | 18,791 |
| Balance acquired through acquisition |  |  |  | 1,367 |  |  |  |  |  |  |
| Charge-offs |  |  |  |  |  |  |  |  |  |  |
| Commercial business |  | (386) |  | $(2,490)$ |  | $(2,210)$ |  | $(6,870)$ |  | $(9,681)$ |
| Real Estate: |  |  |  |  |  |  |  |  |  |  |
| One-to-four family residential |  |  |  |  |  | (1) |  | (6) |  |  |
| Commercial and 5 or more family residential properties |  |  |  |  |  |  |  | $(3,500)$ |  | (11) |
| Real Estate Construction: |  |  |  |  |  |  |  |  |  |  |
| One-to-four family residential construction |  |  |  |  |  | (26) |  | (855) |  | (109) |
| Commercial and five or more family residential properties |  | (665) |  | (260) |  |  |  |  |  |  |
| Consumer |  | (221) |  | (292) |  | (315) |  | (857) |  | (247) |
| Total charge-offs |  | $(1,272)$ |  | $(3,042)$ |  | $(2,552)$ |  | $(12,088)$ |  | $(10,048)$ |
| Recoveries |  |  |  |  |  |  |  |  |  |  |
| Commercial business |  | 218 |  | 124 |  | 728 |  | 158 |  | 138 |
| Real Estate: |  |  |  |  |  |  |  |  |  |  |
| One-to-four family residential |  |  |  | 1 |  |  |  | 23 |  |  |
| Commercial and 5 or more family residential properties |  |  |  |  |  |  |  | 3 |  |  |
| Real Estate Construction: |  |  |  |  |  |  |  |  |  |  |
| One-to-four family residential construction |  |  |  | 25 |  | 5 |  | 538 |  |  |
| Commercial and five or more family residential properties |  | 326 |  |  |  |  |  |  |  |  |
| Consumer |  | 156 |  | 150 |  | 59 |  | 23 |  | 53 |
| Total recoveries |  | 700 |  | 300 |  | 792 |  | 745 |  | 191 |
| Net charge-offs |  | (572) |  | $(2,742)$ |  | $(1,760)$ |  | $(11,343)$ |  | $(9,857)$ |
| Provision charged to expense |  | 1,520 |  | 995 |  | 2,850 |  | 15,780 |  | 5,800 |

# Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K 

| Balance of ALLL at year end | $\$ 20,829$ | $\$$ | 19,881 | $\$$ | 20,261 | $\$$ | 19,171 | $\$$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net charge-offs to average loans outstanding |  |  |  |  |  |  |  |  |

(1) Excludes loans held for sale

## Table of Contents

At December 31, 2005, our ALLL was $\$ 20.8$ million, or $1.33 \%$ of year-end loans (excluding loans held for sale), $428.84 \%$ of nonperforming loans, and $427.26 \%$ of nonperforming assets. This compares to an ALLL of $\$ 19.9$ million, or $1.46 \%$ of year-end loans (excluding loans held for sale), $235.31 \%$ of nonperforming loans, and $217.78 \%$ of nonperforming assets at December 31, 2004. We allocated $\$ 1.5$ million, $\$ 995,000$ and $\$ 2.9$ million to our provision during 2005, 2004 and 2003, respectively. The increase in the provision during 2005 was due primarily to loan growth and the decrease during 2004 was reflective of declining loan growth, but higher credit quality.

During 2005, net charge-offs totaled $\$ 572,000$ compared to net charge-offs of $\$ 2.7$ million in 2004. The net charge-offs during 2005 and 2004 were comprised of several loans. Expressed as a percentage of average loans, net charge-offs for the years ended December 31, 2005 and 2004 were 4 basis point and 23 basis points, respectively.

We have used the same methodology for ALLL calculations during 2005, 2004 and 2003. Adjustments to the percentages of the ALLL allocated to loan categories are made based on trends with respect to delinquencies and problem loans within each pool of loans. There were no significant changes during 2005 in estimation methods or assumptions that affected our methodology for assessing the appropriateness of the ALLL. We maintain a conservative approach to credit quality and will continue to prudently add to our ALLL as necessary in order to maintain adequate reserves. Our credit quality measures improved during 2005 and are some of the strongest in our history. We carefully monitor the loan portfolio and continue to emphasize credit quality and strengthening of our loan monitoring systems and controls.

## Allocation of the ALLL

The table below sets forth the allocation of the ALLL by loan category:

|  | 2005 |  | 2004 |  | $\begin{gathered} \text { December 31, } \\ 2003 \end{gathered}$ |  | 2002 |  | 2001 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at End of Period <br> Applicable to: | Amount | Total Loans* | Amount |  | Amount <br> (in th | \% of <br> Total <br> Loans* <br> sands) | Amount |  | Amount |  |
| Commercial business | \$ 11,744 | 35.6\% | \$ 10,222 | 35.9\% | \$ 12,940 | 35.4\% | \$ 13,292 | 39.1\% | \$ 11,386 | 39.9\% |
| Lease financing | 316 | 0.9 |  |  |  |  |  |  |  |  |
| Real estate and construction: |  |  |  |  |  |  |  |  |  |  |
| One-to-four family residential | 809 | 7.4 | 678 | 5.7 | 895 | 5.8 | 508 | 5.8 | 788 | 6.3 |
| Commercial and five or more family residential properties | 6,663 | 47.1 | 7,995 | 48.8 | 5,140 | 49.1 | 4,623 | 45.8 | 1,855 | 44.4 |
| Consumer | 677 | 9.0 | 985 | 9.7 | 1,376 | 9.7 | 941 | 9.3 | 877 | 9.4 |
| Unallocated | 620 |  | 1 |  | (90) |  | (193) |  | (172) |  |
| Total | \$ 20,829 | 100.0\% | \$ 19,881 | 100.0\% | \$ 20,261 | 100.0\% | \$ 19,171 | 100.0\% | \$ 14,734 | 100.0\% |

* Represents the total of all outstanding loans in each category as a percent of total loans outstanding.

At December 31, 2005 our unallocated ALLL was approximately $\$ 620,000$. As discussed previously, management maintains a conservative approach in determining the adequacy of the ALLL. The unallocated amount at December 31, 2005 reflects recent loan growth in less seasoned relationships which will require aging to determine the probability of default and the level of loss given default.

## Table of Contents

## Deposits

The following table sets forth the average amount of and the average rate paid on each significant deposit category:

|  | Years ended December 31, |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  |  | 2004 |  |  | 2003 |  |  |
|  |  | Average Deposits | Rate |  | Average Deposits | Rate |  | Average Deposits | Rate |
| Interest bearing demand (1) | \$ | 889,457 | 1.23\% | \$ | 796,124 | 0.72\% | \$ | 638,097 | 0.85\% |
| Savings |  | 113,160 | 0.35\% |  | 92,743 | 0.35\% |  | 76,293 | 0.48\% |
| Certificates of deposit |  | 499,916 | 2.92\% |  | 451,977 | 2.32\% |  | 466,047 | 2.69\% |
| Total interest-bearing deposits |  | 1,502,533 | 1.73\% |  | 1,340,844 | 1.23\% |  | 1,180,437 | 1.55\% |
| Demand and other non-interest bearing |  | 421,245 |  |  | 349,669 |  |  | 302,736 |  |
| Total average deposits |  | 1,923,778 |  |  | 1,690,513 |  |  | 1,483,173 |  |

(1) Interest-bearing demand deposits include interest-bearing checking accounts and money market accounts.

During 2005 and 2004 our total average deposits increased $\$ 233.3$ million and $\$ 207.3$ million respectively, or $14 \%$ during both years. Our focus in increasing our deposit base is on core deposit growth, which includes interest and non-interest bearing demand, money market, and savings accounts. Average core deposits increased $\$ 185.3$ million during 2005 and $\$ 221.4$ million during 2004.

We believe that the increase in average core deposits is due to our strong franchise built through providing our customers with superior customer service. The strong growth in core deposits provided us with a relatively inexpensive source of funds and precluded the need to increase rates on certificates of deposit significantly. If equity markets improve, the banking industry could experience lower deposit growth than realized during the past several years as money migrates back towards those markets. Irregardless, we anticipate growing our deposits through the addition of new customers and expansion of our existing customer base as business and individual prosperity is maintained or improves.

The following table sets forth the amount outstanding of time certificates of deposit and other time deposits in amounts of $\$ 100,000$ or more by time remaining until maturity and percentage of total deposits:

|  |  | Decem | 2005 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Time Certi of $\$ 100$ | of Deposit More Percent | Other of $\$ 10$ | eposits <br> More |
| Amounts maturing in: | Amount | of Total <br> Deposits <br> (in | Amount <br> s) | Percent of Total Deposits |
| Three months of less | \$ 156,420 | 8\% | \$ | \% |
| Over 3 through 6 months | 17,151 | 1\% |  |  |
| Over 6 through 12 months | 32,126 | 2\% |  |  |
| Over 12 months | 85,889 | 4\% | 10,862 | 1\% |
| Total | \$ 291,586 | 15\% | \$ 10,862 | 1\% |

Other time deposits of $\$ 100,000$ or more set forth in the table above represent brokered and wholesale deposits. We use brokered and other wholesale deposits as part of our strategy for funding growth. In the future, we anticipate continuing the use of such deposits to fund loan demand or treasury functions.

## Table of Contents

## Short-Term Borrowings

Our short-term borrowings consist of FHLB advances which we use as a supplement to our funding sources. FHLB advances are secured by one-to-four family real estate mortgages and certain other assets. We anticipate that we will continue to rely on the same sources of funds in the future, and will use those funds primarily to make loans and purchase securities.

The following table sets forth the details of short-term borrowings are as follows:


For additional information on our borrowings, including amounts pledged as collateral, see Note 11 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

## Long-Term Borrowings

During 2001, we, participated in a pooled trust preferred offering through our subsidiary trust (the Trust ), whereby the trust issued $\$ 22.0$ million of 30 year floating rate capital securities. The capital securities constitute guaranteed preferred beneficial interests in debentures issued by the trust. The debentures had an initial rate of $7.29 \%$ and a rate of $7.82 \%$ at December 31, 2005. The floating rate is based on the 3-month LIBOR plus $3.58 \%$ and is adjusted quarterly. Through the Trust we may call the debt at five years for a premium and at ten years at par, allowing us to retire the debt early if conditions are favorable. Effective December 31, 2003, we adopted Financial Accounting Standards Board Interpretation No. 46 Consolidation of Variable Interest Entities whereby the Trust was deconsolidated with the result being that the trust preferred obligations were reclassified as long-term subordinated debt on our December 31, 2003 Consolidated Balance Sheets and our related investment in the Trust was recorded in other assets on the Consolidated Balance Sheets.

Additionally, we have a $\$ 20.0$ million line of credit with a large commercial bank with an interest rate indexed to LIBOR. At December 31, 2005 and 2004, the outstanding balance was $\$ 2.5$ million with an interest rate of $6.07 \%$ at December 31, 2005. In the event of discontinuance of the line by either party, we have up to two years to repay any outstanding balance. For additional information on our borrowings, see Note 11 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

## Contractual Obligations \& Commitments

We are party to many contractual financial obligations, including repayment of borrowings, operating and equipment lease payments, and commitments to extend credit. The table below presents certain future financial obligations of the Company:

|  | Payments due within time period at December 31, 2005 <br> Due <br> after |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 0-12 | 1-3 | $4-5$ | Five |  |  |
|  |  | (in thousands) |  |  |  |  |  |
| Operating \& equipment leases | \$ | 3,301 | \$ 5,719 | \$ 4,971 | \$ 13,223 | \$ | 27,214 |
| Capital lease |  | 165 | 142 |  |  |  | 307 |
| FHLB advances |  | 94,400 |  |  |  |  | 94,400 |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| Other borrowings | 2,500 |  | 2,500 |  |
| :--- | :--- | :--- | :--- | :--- |
| Long-term subordinated debt |  |  | 2,312 | 22,312 |
| Total | $\$ 97,866$ | $\$ 8,361$ | $\$ 4,971$ | $\$ 35,535$ |

## Table of Contents

At December 31, 2005, we had commitments to extend credit of $\$ 698.6$ million compared to $\$ 609.8$ million at December 31, 2004. For additional information regarding future financial commitments, see Note 16 to our Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

## Liquidity and Sources of Funds

Our primary sources of funds are net income, loan repayments, maturities and principal payments on available for sale investments, customer deposits, advances from the FHLB and other borrowings. These funds are used to make loans, purchase investments, meet deposit withdrawals and maturing liabilities and cover operational expenses. Scheduled loan repayments and core deposits have proved to be a relatively stable source of funds while other deposit inflows and unscheduled loan prepayments are influenced by interest rate levels, competition and general economic conditions. We manage liquidity through monitoring sources and uses of funds on a daily basis and had unused credit lines with the FHLB and a large commercial bank of $\$ 388.9$ million and $\$ 17.5$ million, respectively, at December 31, 2005, that are available to us as a supplemental funding source. The holding company s sources of funds are dividends from its banking subsidiaries which are used to fund dividends to shareholders and cover operating expenses.

## Capital Expenditures

Capital expenditures, primarily consisting of the addition of a new branch, are anticipated to be approximately $\$ 2.1$ million during 2006.

See the Statement of Cash Flows of the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report for additional information regarding our sources and uses of funds during 2005 and 2004.

## Capital

Our shareholders equity increased to $\$ 226.2$ million at December 31, 2005, from $\$ 203.2$ million at December 31, 2004. The increase is due primarily to net income for the year of $\$ 29.6$ million. Shareholders equity was $9.52 \%$ and $9.33 \%$ of total assets at December 31, 2005 and 2004.

Banking regulations require bank holding companies to maintain a minimum leverage ratio of core capital to adjusted quarterly average total assets of at least $3 \%$. In addition, banking regulators have adopted risk-based capital guidelines, under which risk percentages are assigned to various categories of assets and off-balance sheet items to calculate a risk-adjusted capital ratio. Tier I capital generally consists of common shareholders equity and trust preferred obligations, less goodwill and certain identifiable intangible assets, while Tier II capital includes the allowance for loan losses and subordinated debt, both subject to certain limitations. Regulatory minimum risk-based capital guidelines require Tier I capital of $4 \%$ of risk-adjusted assets and total capital (combined Tier I and Tier II) of $8 \%$ to be considered adequately capitalized .

Federal Deposit Insurance Corporation regulations set forth the qualifications necessary for a bank to be classified as well capitalized , primarily for assignment of FDIC insurance premium rates. To qualify as well capitalized, banks must have a Tier I risk-adjusted capital ratio of at least $6 \%$, a total risk-adjusted capital ratio of at least $10 \%$, and a leverage ratio of at least $5 \%$. Failure to qualify as well capitalized can negatively impact a bank s ability to expand and to engage in certain activities. The Company and its banking subsidiaries qualify as well-capitalized at December 31, 2005 and 2004.

## Table of Contents

The following table sets forth the Company $s$ and its banking subsidiaries capital ratios at December 31, 2005 and 2004:

|  | Company |  | Columbia Bank |  | Astoria |  | Requirements |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Adequately | Well- |  |  |
|  | 2005 | 2004 |  |  | 2005 | 2004 | 2005 | 2004 | capitalized | capitalized |
| Total risk-based capital ratio | 12.97\% | 12.99\% | 12.52\% | 12.68\% | 14.79\% | 13.28\% | 8\% | 10\% |
| Tier 1 risk-based capital ratio | 11.82\% | 11.75\% | 11.38\% | 11.43\% | 13.61\% | 12.15\% | 4\% | 6\% |
| Leverage ratio | 9.54\% | 8.99\% | 9.32\% | 8.83\% | 10.23\% | 10.30\% | 4\% | 5\% |
| Dividends |  |  |  |  |  |  |  |  |

The following table sets forth the dividends paid per common share and the dividend payout ratio (dividends paid per common share divided by basic earnings per share):

|  | Years ended December 31, |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Dividends paid per common share | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 3}$ |
| Dividend payout ratio | $\$ 0.39$ | $\$ 0.26$ | $\$ 0.15$ |

For quarterly detail of dividends declared during 2005 and 2004 see Item 5. Market for Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities of this report.

Applicable federal, Washington state and Oregon regulations restrict capital distributions, including dividends, by the Company s banking subsidiaries. Such restrictions are tied to the institution s capital levels after giving effect to distributions. Our ability to pay cash dividends is substantially dependent upon receipt of dividends from our banking subsidiaries.

Reference Item 6. Selected Financial Data of this report for our return on average assets, return on average equity and average equity to average assets ratios for all reported periods.

## Table of Contents

## ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK Interest Rate Sensitivity

We are exposed to interest rate risk, which is the risk that changes in prevailing interest rates will adversely affect assets, liabilities, capital, income and expenses at different times or in different amounts. Generally, there are four sources of interest rate risk as described below:

Repricing risk Generally, repricing risk is the risk of adverse consequences from a change in interest rates that arises because of differences in the timing of when those interest rate changes affect an institution $s$ assets and liabilities.

Basis risk Basis risk is the risk of adverse consequence resulting from unequal changes in the spread between two or more rates for different instruments with the same maturity.

Yield curve risk Yield curve risk is the risk of adverse consequence resulting from unequal changes in the spread between two or more rates for different maturities for the same instrument.

Option risk In banking, option risks are known as borrower options to prepay loans and depositor options to make deposits, withdrawals, and early redemptions. Option risk arises whenever bank products give customers the right, but not the obligation, to alter the quantity or the timing of cash flows.

We maintain an asset/liability management policy that provides guidelines for controlling exposure to interest rate risk. The guidelines direct management to assess the impact of changes in interest rates upon both earnings and capital. The guidelines further provide that in the event of an increase in interest rate risk beyond pre-established limits, management will consider steps to reduce interest rate risk to acceptable levels.

The analysis of an institution s interest rate gap (the difference between the repricing of interest-earning assets and interest-bearing liabilities during a given period of time) is one standard tool for the measurement of the exposure to interest rate risk. We believe that because interest rate gap analysis does not address all factors that can affect earnings performance, it should be used in conjunction with other methods of evaluating interest rate risk.

The table on the following page sets forth the estimated maturity or repricing, and the resulting interest rate gap of our interest-earning assets and interest-bearing liabilities at December 31, 2005. The amounts in the table are derived from our internal data and are based upon regulatory reporting formats. Therefore, they may not be consistent with financial information appearing elsewhere herein that has been prepared in accordance with accounting principles generally accepted in the United States. The amounts could be significantly affected by external factors such as changes in prepayment assumptions, early withdrawal of deposits and competition. For example, although certain assets and liabilities may have similar maturities or periods to repricing, they may react in different degrees to changes in market interest rates. Also, the interest rates on certain types of assets and liabilities may fluctuate in advance of changes in market interest rates, while other types may lag changes in market interest rates.

Additionally, certain assets, such as adjustable-rate mortgages, have features that restrict changes in the interest rates of such assets both on a short-term basis and over the lives of such assets. Further, in the event of a change in market interest rates, prepayment and early withdrawal levels could deviate significantly from those assumed in calculating the tables. Finally, the ability of many borrowers to service their adjustable-rate debt may decrease in the event of a substantial increase in market interest rates.

## Table of Contents

|  |  | Estimated Maturity or Repricing <br> Over 1 year <br> through |  |
| :--- | :--- | :--- | :--- |
| December 31, 2005 |  |  |  |

## Interest Rate Sensitivity on Net Interest Income

A number of measures are used to monitor and manage interest rate risk, including income simulations and interest sensitivity (gap) analyses. An income simulation model is the primary tool used to assess the direction and magnitude of changes in net interest income resulting from changes in interest rates. Key assumptions in the model include prepayment speeds on mortgage-related assets, cash flows and maturities of other investment securities, loan and deposit volumes and pricing. These assumptions are inherently uncertain and, as a result, the model cannot precisely estimate net interest income or precisely predict the impact of higher or lower interest rates on net interest income. Actual results will differ from simulated results due to timing, magnitude and frequency of interest rate changes and changes in market conditions and management strategies, among other factors.

## Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

Based on the results of the simulation model as of December 31, 2005, we would expect an increase in net interest income of $\$ 1.9$ million and a decrease of $\$ 3.9$ million if interest rates gradually increase or decrease, respectively, from current rates by 200 basis points over a twelve-month period. The simulation analysis assumes rates on core deposits lag changes in loan rates by 3 months.

## Table of Contents

## Impact of Inflation and Changing Prices

The impact of inflation on our operations is increased operating costs. Unlike most industrial companies, virtually all the assets and liabilities of a financial institution are monetary in nature. As a result, interest rates generally have a more significant impact on a financial institution s performance than the effect of general levels of inflation. Although interest rates do not necessarily move in the same direction or to the same extent as the prices of goods and services, increases in inflation generally have resulted in increased interest rates.

## Table of Contents

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Columbia Banking System, Inc.
Tacoma, Washington
We have audited the accompanying consolidated balance sheets of Columbia Banking System, Inc. and its subsidiaries (the Company ) as of December 31, 2005 and 2004, and the related consolidated statements of operations, shareholders equity, and cash flows for each of the three years in the period ended December 31, 2005. These financial statements are the responsibility of the Company s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the financial position of Columbia Banking System, Inc. and subsidiaries as of December 31, 2005 and 2004, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2005, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company s internal control over financial reporting as of December 31, 2005, based on the criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 6, 2006, expressed an unqualified opinion on management $s$ assessment of the effectiveness of the Company $s$ internal control over financial reporting and an unqualified opinion on the effectiveness of the Company s internal control over financial reporting.

Seattle, Washington
March 6, 2006

## Table of Contents

## COLUMBIA BANKING SYSTEM, INC.

## CONSOLIDATED STATEMENTS OF OPERATIONS



Net Income Per Common Share:

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| Basic | \$ | 1.89 | \$ | 1.55 | \$ | 1.39 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Diluted | \$ | 1.87 | \$ | 1.52 | \$ | 1.37 |
| Dividends paid per common share | \$ | 0.39 | \$ | 0.26 | \$ | 0.15 |
| Average number of common shares outstanding |  | 15,708 |  | 14,558 |  | 14,039 |
| Average number of diluted common shares outstanding |  | 15,885 |  | 14,816 |  | 14,215 |

## Table of Contents

## COLUMBIA BANKING SYSTEM, INC.

## CONSOLIDATED BALANCE SHEETS

$\left.\begin{array}{lrrr} & \begin{array}{c}\text { December 31, } \\ \mathbf{2 0 0 4}\end{array} \\ \hline \text { 2005 } \\ \text { (in thousands) }\end{array}\right)$

## LIABILITIESANDSHAREHOLDERS EOUITY

| Deposits: |  |  |
| :--- | ---: | ---: | ---: |
| Noninterest-bearing | 455,838 | $\$ 391,011$ |
| Interest-bearing | $1,549,651$ | $1,471,855$ |
|  |  |  |
| Total deposits | $2,005,489$ | $1,862,866$ |
| Federal Home Loan Bank advances | 94,400 | 68,700 |
| Other borrowings | 2,572 | 2,500 |
| Long-term subordinated debt | 22,312 | 22,246 |
| Other liabilities | 26,307 | 17,264 |
| Total liabilities | $2,151,080$ | $1,973,576$ |
| Commitments and contingent liabilities |  |  |
| Shareholders equity: |  |  |
| Preferred stock (no par value) |  |  |
| Authorized, 2 million shares; none outstanding |  |  |


|  | $\begin{gathered} \text { December 31, } \\ 2005 \quad 2004 \end{gathered}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Common stock (no par value) |  |  |  |  |
| Authorized shares | 63,034 | 63,034 |  |  |
| Issued and outstanding | 15,831 | 15,594 | 162,973 | 159,693 |
| Retained earnings |  |  | 66,051 | 42,552 |
| Accumulated other comprehensive income (loss) |  |  |  |  |
| Unrealized (losses) gains on securities available for sale, net of tax |  |  | $(2,782)$ | 909 |
| Total shareholders equity |  |  | 226,242 | 203,154 |

See accompanying notes to Consolidated Financial Statements.

## Table of Contents

## COLUMBIA BANKING SYSTEM, INC.

## CONSOLIDATED STATEMENTS OF SHAREHOLDERS EQUITY



# Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K 



See accompanying notes to Consolidated Financial Statements.

## Table of Contents

## COLUMBIA BANKING SYSTEM, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

$\left.\begin{array}{l|ccc} & \text { Years ended December 31, } \\ \text { 2004 } \\ \text { (in thousands) }\end{array}\right)$

## Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

Cash and cash equivalents at end of year
\$ 100,406 \$ 53,836
\$ 50,634

| Supplemental information: |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash paid for interest | \$ | 30,671 | \$ | 18,077 | \$ | 21,147 |
| Cash paid for income taxes | \$ | 11,111 | \$ | 8,623 | \$ | 7,562 |
| Noncash investing and financing activities: |  |  |  |  |  |  |
| Investment in affordable housing partnerships | \$ | 6,900 | \$ |  | \$ |  |
| Loans foreclosed and transferred to real estate owned or other personal property owned | \$ | 333 | \$ | 36 | \$ | 3,701 |
| Issuance of stock in acquisition (Note 2) | \$ |  | \$ | 29,305 | \$ |  |
| Fair value of assets acquired in acquisition | \$ |  | \$ | 193,600 | \$ |  |
| Fair value of liabilities assumed in acquisition | \$ |  | \$ | 154,792 | \$ |  |

See accompanying notes to Consolidated Financial Statements.

Table of Contents

## COLUMBIA BANKING SYSTEM, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Years Ended December 31, 2005, 2004 and 2003

Columbia Banking System, Inc. (the Company ), through its wholly owned banking subsidiaries, provides a full range of banking services to small and medium-sized businesses, professionals and other individuals generally based in western Washington state and the northern Oregon coastal area. At December 31, 2005, the Company conducted its banking services in 40 office locations with the majority of its loans, loan commitments and core deposits geographically concentrated in the Puget Sound region of Washington state.

In Washington state, the Company conducts a full-service commercial banking business through its wholly owned banking subsidiary, Columbia State Bank ( Columbia bank ). In Oregon, the Company conducts a full-service commercial banking business through its wholly owned banking subsidiary, Bank of Astoria ( Astoria ), which was acquired on October 1, 2004. Astoria s results of operations were included in the Company s results beginning on the acquisition date. Unaudited Pro Forma Condensed Consolidated Results of Operations had the acquisition taken place on January 1, 2003 are presented in Note 2.

## 1. Summary of Significant Accounting Policies Principles of Consolidation

The Consolidated Financial Statements of the Company include the accounts of the Company and its wholly owned banking subsidiaries, Columbia bank and Astoria. All significant intercompany balances and transactions have been eliminated in consolidation.

## Business Combinations

Statement of Financial Accounting Standards ( SFAS ) No. 141, Business Combinations ( SFAS 141 ), requires that all business combinations initiated after June 30, 2001 be accounted for using the purchase method. The purchase method of accounting requires that the cost of an acquired entity be allocated to the assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition. The difference between the fair values and the purchase price is recorded to Goodwill. Also, under SFAS 141, identified intangible assets acquired in a purchase business combination must be separately valued and recognized on the balance sheet if they meet certain requirements. See Note 2 for further discussion.

## Securities

Debt securities that management has the positive intent and ability to hold to maturity are classified as held to maturity and recorded at amortized cost. Securities not classified as held to maturity, including equity securities with readily determinable fair values, are classified as available for sale and recorded at fair value, with unrealized gains and losses excluded from earnings and reported net of tax as other comprehensive income (loss) in the Consolidated Statements of Shareholders Equity.

Purchase premiums and discounts are recognized in interest income using the interest method over the terms of the securities. Declines in the fair value of held to maturity and available for sale securities below their cost that are deemed to be other-than-temporary are reflected in earnings as realized losses. Management evaluates securities for other-than-temporary impairment at least on a quarterly basis, and more frequently when economic or market concerns warrant such evaluation. In estimating other-than-temporary impairment losses, management considers (1) the reasons for the decline, (2) the length of time and the extent to which the fair value has been less than cost and not as a result of changes in interest rates, (3) the financial condition and near-term prospects of the issuer, and (4) the intent and ability of the Company to retain its investment in the issuer for a period of time sufficient to allow for any anticipated recovery in fair value. Gains and losses on the sale of securities are determined using the specific identification method.

## Table of Contents

## Loans Held for Sale

Loans originated and intended for sale in the secondary market are carried at the lower of aggregate cost or fair value, as determined by aggregate outstanding commitments from investors or current investor yield requirements. The amount by which cost exceeds market for loans held for sale is accounted for as a valuation allowance, and changes in the allowance are included in the determination of net income in the period in which the change occurs. Gains and losses on sales of mortgage loans are recognized based on the difference between the selling price and the carrying value of the related mortgage loans sold; the servicing rights on such loans are not retained.

## Loans

Loans are stated at their outstanding unpaid principal balance adjusted for charge-offs, the allowance for loan losses, and any deferred loan fees or costs on originated loans. Interest income is accrued on the unpaid principal balance. Loan origination fees and direct loan origination costs are deferred and the net amount is recognized as an adjustment to yield over the contractual life of the related loans. Fees related to lending activities other than the origination or purchase of loans are recognized as noninterest income during the period the related services are performed.

The policy of the Company is to discontinue the accrual of interest on all loans past due 90 days or more and place them on nonaccrual status. In all cases, loans are placed on non-accrual or charged-off at an earlier date if collection of principal or interest is considered doubtful. All interest accrued but not collected for loans that are placed on non-accrual or charged off is reversed against interest income. The interest on these loans is accounted for on the cash-basis or cost-recovery method, until qualifying for return to accrual. Loans are returned to accrual status when all the principal and interest amounts contractually due are brought current and future payments are reasonably assured.

## Allowance for Loan and Lease Losses

The allowance for loan and lease losses is established as losses are estimated to have occurred through a provision for loan and lease losses charged to earnings. Loan and lease losses are charged against the allowance when management believes the collectibility of a loan balance is unlikely. Subsequent recoveries, if any, are credited to the allowance.

The allowance for loan and lease losses is evaluated on a regular basis by management and is based upon management speriodic review of the collectibility of the loans in light of historical experience, the nature and volume of the loan portfolio, adverse situations that may affect the borrower $s$ ability to repay, estimated value of any underlying collateral and prevailing economic conditions. This evaluation is inherently subjective as it requires estimates that are susceptible to significant revision as more information becomes available.

The allowance consists of general, specific, and unallocated components. The general component covers non-classified loans and is based on historical loss experience adjusted for qualitative factors. The specific component relates to loans that are classified as doubtful, substandard or special mention. For such loans that are also classified as impaired, an allowance is established when the discounted cash flows (or collateral value or observable market price) of the impaired loan is lower than the carrying value of that loan. The unallocated allowance provides for other credit losses inherent in the Company s loan portfolio that may not have been contemplated in the general and specific components of the allowance. This unallocated amount generally comprises less than $5 \%$ of the allowance. The unallocated amount is reviewed periodically based on trends in credit losses, the results of credit reviews and overall economic trends.

A loan is considered impaired when, based on current information and events, it is probable that the Company will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Factors considered by management in determining impairment include payment status, collateral value, and the probability of collecting scheduled principal and interest payments when

## Table of Contents

due. Loans that experience insignificant payment delays and payment shortfalls generally are not classified as impaired. Management determines the significance of payment delays and payment shortfalls on a case-by-case basis, taking into consideration all of the circumstances surrounding the loan and the borrowers, including the length of the delay, the reasons for the delay, the borrower s prior payment record, and the amount of the shortfall in relation to the principal and interest owed. Impairment is measured on a loan by loan basis for commercial and construction loans by either the present value of expected future cash flows discounted at the loan $s$ effective interest rate, the loan $s$ obtainable market price, or the fair value of the collateral if the loan is collateral dependent.

Large groups of smaller balance homogeneous loans are collectively evaluated for impairment. Accordingly, the Company does not separately identify individual consumer and residential loans for impairment disclosures, unless such loans are the subject of a restructuring agreement.

## Allowance for Unfunded Loan Commitments and Letters of Credit

The allowance for unfunded loan commitments is maintained at a level believed by management to be sufficient to absorb estimated probable losses related to these unfunded credit facilities. The determination of the adequacy of the allowance is based on periodic evaluations of the unfunded credit facilities including an assessment of the probability of commitment usage, credit risk factors for loans outstanding to these same customers, and the terms and expiration dates of the unfunded credit facilities. The allowance for unfunded loan commitments is included in other liabilities on the Consolidated Balance Sheets, with changes to the balance charged against noninterest expense.

## Derivatives

SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended, requires that changes in a derivative $s$ fair value be recognized currently in earnings unless specific hedge accounting criteria are met. The Company has not historically engaged in any hedging activities, and does not anticipate entering into any transaction that will qualify for hedge accounting as defined by SFAS No. 133, as amended by SFAS No. 138, Accounting for Certain Derivative Instruments and Certain Hedging Activities. Any derivatives held by the Company are insignificant to the Company s financial condition and results of operations.

## Premises and Equipment

Land, buildings, leasehold improvements and equipment are carried at amortized cost. Buildings and equipment are depreciated over their estimated useful lives using the straight-line method. Leasehold improvements are amortized over the shorter of their useful lives or lease terms. Gains or losses on dispositions are reflected in operations. Expenditures for improvements and major renewals are capitalized, and ordinary maintenance, repairs and small purchases are charged to operations as incurred.

## Real Estate Owned and Other Personal Property Owned

All real estate and other personal property acquired in satisfaction of a loan are considered held for disposal and reported as real estate owned and other personal property owned. Other personal property owned is included in other assets in the Consolidated Balance Sheets. Real estate owned and personal property owned is carried at the lower of cost or fair value less estimated cost of disposal.

## Goodwill and Other Intangibles

Net assets of companies acquired in purchase transactions are recorded at fair value at the date of acquisition. Identified intangibles are amortized on an accelerated basis over the period benefited. Goodwill is not amortized but is reviewed for potential impairment during the third quarter on an annual basis, or if events or circumstances indicate a potential impairment, at the reporting unit level. The impairment test is performed in two phases. The first step of the goodwill impairment test compares the fair value of the reporting unit with its carrying amount, including goodwill. If the fair value of the reporting unit exceeds its carrying amount, goodwill

## Table of Contents

of the reporting unit is considered not impaired; however, if the carrying amount of the reporting unit exceeds its fair value, an additional procedure must be performed. That additional procedure compares the implied fair value of the reporting unit s goodwill (as defined in SFAS No. 142, Goodwill and Other Intangible Assets ) with the carrying amount of that goodwill. An impairment loss is recorded to the extent that the carrying amount of goodwill exceeds its implied fair value.

Intangible assets are evaluated for impairment if events and circumstances indicate a possible impairment. Such evaluation of other intangible assets is based on undiscounted cash flow projections. At December 31, 2005, intangible assets included on the Consolidated Balance Sheets consist of a core deposit intangible that is amortized using an accelerated method with an original estimated life of approximately 10 years. See Note 2 for further discussion.

## Income Tax

The provision for income tax is based on income and expense reported for financial statement purposes, using the asset and liability method for accounting for deferred income tax. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. A valuation allowance is recorded against any deferred tax assets for which it is more likely than not that the deferred tax asset will not be realized.

## Earnings Per Share

Earnings per share ( EPS ) are computed using the weighted average number of common and diluted common shares outstanding during the period. Basic EPS is computed by dividing income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock. The only reconciling items affecting the calculation of earnings per share are the inclusion of stock options and restricted stock awards increasing the shares outstanding in diluted earnings per share by $177,000,258,000$, and 176,000 in 2005, 2004, and 2003, respectively.

## Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates are used in determining the level of the allowance for loan losses and valuation allowance on deferred tax assets.

## Federal Home Loan Bank Stock

The Company s investment in Federal Home Loan Bank (FHLB ) stock is carried at par value, which reasonably approximates its fair value. The Company is required to maintain a minimum level of investment in FHLB stock based on specific percentages of its outstanding mortgages, total assets or FHLB advances. Stock redemptions are at the discretion of the FHLB.

## Statements of Cash Flows

For purposes of the Consolidated Statements of Cash Flows, cash and cash equivalents include cash and due from banks, interest-earning deposits with banks and federal funds sold with maturities of 90 days or less.

## Table of Contents

## Accounting for Stock Based Compensation

At December 31, 2005, the Company has a stock based compensation plan (the Plan ) as described in Note 13 that provides for the granting of stock options and restricted stock awards to eligible employees and directors. The Company recognizes compensation expense for restricted stock granted. The Company applies the intrinsic value method under Accounting Principles Board Opinion 25, Accounting for Stock Issued to Employees ( APB Opinion No. 25 ), and related interpretations in accounting for stock options. Under the intrinsic value method, compensation expense is recognized only to the extent an option s exercise price is less than the market value of the underlying stock at the date of grant. For all options granted by the Company, no compensation cost has been recognized for the periods presented. Had compensation cost for the Company s Plan been determined based on the fair value of the options at the grant dates consistent with SFAS No. 123, Accounting for Stock-Based Compensation , the Company s net income and earnings per share would have been reduced to the pro forma amounts listed below:

|  | ${ }_{2005}^{\text {(in th }}$ | nded Decem 2004 nds except | $\begin{aligned} & 31, \\ & \text { hare) } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| Net income attributable to common stock: |  |  |  |
| As reported | \$ 29,631 | \$ 22,513 | \$ 19,522 |
| Add: Restricted stock compensation expense included in reported net income, net of related tax effects | 193 |  | 18 |
| Deduct: Total stock based employee compensation expense, including restricted stock and stock options, determined under fair value method, net of related tax effects | (873) | (504) | (492) |
| Pro forma | \$ 28,951 | \$ 22,009 | \$ 19,048 |
| Net income per common share: |  |  |  |
| Basic: |  |  |  |
| As reported | \$ 1.89 | \$ 1.55 | \$ 1.39 |
| Pro forma | 1.84 | 1.51 | 1.36 |
| Diluted: |  |  |  |
| As reported | \$ 1.87 | \$ 1.52 | \$ 1.37 |
| Pro forma | 1.82 | 1.49 | 1.34 |

## Reclassifications

Certain amounts in the 2004 and 2003 Consolidated Financial Statements have been reclassified to conform to the 2005 presentation. These reclassifications had no effect on net income.

## New Accounting Pronouncements

On December 16, 2004, the Financial Accounting Standards Board ( FASB ) issued FASB Statement No. 123 (revised 2004), Share-Based Payment, ( SFAS No. 123 (R) ) which is a revision of FASB Statement No. 123, Accounting for Stock-Based Compensation ( SFAS No. 123 ). SFAS No. 123(R) supersedes APB Opinion No. 25 and amends FASB Statement No. 95, Statement of Cash Flows ( SFAS No. 95 ). Generally, the approach in SFAS No. 123(R) is similar to the approach described in SFAS No. 123. However, SFAS No. 123(R) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based at their fair values. Pro forma disclosure is no longer an alternative. SFAS No. 123(R) also requires the benefits of tax deductions in excess of recognized compensation cost to be reported as a financing cash flow, rather than as an operating cash flow as required under current literature. This requirement will reduce net operating cash flows and increase net financing cash flows in periods after adoption. SFAS No. 123(R) originally required adoption no later than July 1, 2005. In April 2005, the Securities and

## Table of Contents

Exchange Commission ( SEC ) issued a release that amends the compliance dates for SFAS No. 123(R). Under the SEC s new rule, the Company will be required to apply SFAS No. 123(R) as of January 1, 2006. The Company plans to adopt SFAS No. 123(R) using the modified-prospective method. We expect the impact of SFAS No. 123(R) on our net income and net income per share to approximate that shown in our current pro forma disclosure relating to share-based compensation expense in Note 1 above. Total compensation expense under SFAS No. 123(R) will be impacted by grants of new awards, modifications of existing awards or cancellations of awards after the adoption of SFAS No. 123(R) on January 1, 2006.

On November 3, 2005, the FASB issued FASB Staff Position ( FSP ) Nos. FAS 115-1, The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments ( FSP FAS 115-1 ). This FSP both nullifies and carries forward certain requirements of Emerging Issues Task Force ( EITF ) Issue No. 03-1, The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments and supersedes EITF Topic No. D-44, Recognition of Other-Than-Temporary Impairment upon the Planned Sale of a Security Whose Cost Exceeds Fair Value . FSP FAS 115-1 addresses the determination as to when an investment is considered impaired, whether that impairment is other-than-temporary, and the measurement of an impairment loss. Additionally, it includes accounting considerations subsequent to the recognition of an other-than-temporary impairment and requires certain disclosures about unrealized losses that have not been recognized as other-than-temporary impairments. The adoption of FSP FAS 115-1 did not have a significant impact on the Company s results of operations, financial condition or cash flows.

## 2. Acquisition

On October 1, 2004, the Company acquired 100 percent of the outstanding common shares of Astoria. Astoria s results of operations were included in the Company s results beginning October 1, 2004. Astoria operates as a separate subsidiary of the Company and has five full service branch offices located within the western portions of Clatsop and Tillamook Counties, Oregon, in the northern Oregon coastal area. The main branch is located in Astoria, with additional branches located in the cities of Warrenton, Seaside, Cannon Beach, and Manzanita. The purchase of Astoria provided the Company with an opportunity to expand its geographical footprint outside of Washington and into Oregon. The aggregate purchase price was $\$ 48.0$ million, including $\$ 18.7$ million in cash and common stock valued at $\$ 29.3$ million. The acquisition was accounted for as a purchase in accordance with SFAS 141. Accordingly, the purchase price was allocated to the assets acquired and the liabilities assumed based on their estimated fair values at the acquisition date as summarized in the following table:

| Purchase Price: |  |
| :---: | :---: |
|  |  |
| Total value of the Company s common stock exchanged | \$ 29,305 |
| Cash portion of purchase price and direct acquisition costs | 18,651 |
| Total purchase price | \$ 47,956 |
| Allocation of purchase price: |  |
| Astoria s shareholder equity | 15,166 |
| Estimated adjustments to reflect assets acquired and liabilities assumed at fair value: |  |
| Loans | 771 |
| Core deposit intangible | 4,072 |
| Other assets | (86) |
| Deposits | 27 |
| Other liabilities | $(1,710)$ |
| Estimated fair value of net assets acquired | 18,240 |
| Goodwill resulting from acquisition | \$ 29,716 |

## Table of Contents

The acquired core deposit intangible asset has a useful life of approximately 10 years. The $\$ 29.7$ million of goodwill acquired was assigned to the Astoria business segment and none of it is deductible for tax purposes.

The fair values of assets and liabilities of Astoria at the date of acquisition are presented below:

| Cash | $\$ 9,148$ |
| :--- | ---: |
| Securities available for sale | 50,711 |
| Loans, net of allowance for loan losses of $\$ 1,367$ | 101,793 |
| Premises and equipment, net | 3,725 |
| Other assets | 3,583 |
| Core deposit intangible | 4,072 |
| Goodwill | 29,716 |
| Total assets | 202,748 |
| Deposits | $(148,485)$ |
| Federal Home Loan Bank advances | $(4,500)$ |
| Other liabilities | $(1,807)$ |
| Total liabilities | $(154,792)$ |
|  |  |
| Net assets acquired | $\$ 47,956$ |

## Unaudited Pro Forma Condensed Consolidated Financial Information

The following Unaudited Pro Forma Condensed Consolidated Financial Information presents the results of operations of the Company had the acquisition taken place at January 1, 2003:

|  | For the years ended December 31, <br> 2004 <br> (in thousands except per common <br> share information) |
| :--- | ---: |
| Net interest income | $\$ 77,642$ |

The pro forma results presented above include amortization of purchase premiums and discounts of approximately $\$ 661,000$ and $\$ 784,000$ for the years ended December 31, 2004 and 2003, respectively. Excluded from the pro forma results are acquisition related expenses of approximately $\$ 757,000$ paid by Astoria prior to the acquisition date.

## 3. Cash and Due From Banks

The Company is required to maintain an average reserve balance with the Federal Reserve Bank or maintain such reserve balance in the form of cash. The average required reserve balance for the years ended December 31, 2005 and 2004 was approximately $\$ 13.7$ million and $\$ 18.7$ million, respectively, and was met by holding cash and maintaining an average balance with the Federal Reserve Bank.

## Table of Contents

## 4. Securities

At December 31, 2005, the Company s securities portfolio primarily consisted of securities issued by the U.S. Government and its agencies and corporations, The Company did not have any other issuances in its portfolio, which exceeded ten percent of shareholders equity.

The following table summarizes the amortized cost, gross unrealized gains and losses, and the resulting fair value of securities available for sale:

## Securities Available for Sale

|  | Amortized Cost |  | Gross Unrealized Gains (in | san | Gross arealized Losses <br> ds) | Fair Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| December 31, 2005: |  |  |  |  |  |  |
| U.S. Government agency | \$ 157,325 | \$ | \$ | \$ | $(2,465)$ | \$ 154,860 |
| U.S. Government agency mortgage-backed securities \& collateralized mortgage obligations | 294,201 |  | 809 |  | $(6,220)$ | 288,790 |
| State \& municipal securities | 123,293 |  | 4,021 |  | (363) | 126,951 |
| Other securities | 1,800 |  |  |  | (46) | 1,754 |
| Total | \$ 576,619 |  | \$ 4,830 | \$ | $(9,094)$ | \$ 572,355 |


|  | Amortized Cost | Gross Gross <br> Unrealized Unrealized <br> Gains Losses |  |  |  | Fair Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| December 31, 2004: |  |  |  |  |  |  |
| U.S. Government agency | \$ 163,858 | \$ | 469 | \$ | (939) | \$ 163,388 |
| U.S. Government agency mortgage-backed securities \& collateralized mortgage obligations | 359,280 |  | 1,792 |  | $(3,005)$ | 358,067 |
| State \& municipal securities | 102,526 |  | 3,449 |  | (369) | 105,606 |
| Other securities | 1,855 |  |  |  | (19) | 1,836 |
| Total | \$ 627,519 | \$ | 5,710 | \$ | $(4,332)$ | \$ 628,897 |

Purchases of securities available for sale during 2005 totaled $\$ 33.0$ million while maturities and prepayments totaled $\$ 58.1$ million compared to purchases of $\$ 187.8$ million and maturities and prepayments of $\$ 80.7$ million during 2004 and purchases of $\$ 416.8$ million and maturities and prepayments of $\$ 206.8$ million during 2003. For the years ended December 31, 2005, 2004 and 2003, proceeds from the sale of securities available for sale amounted to $\$ 19.6$ million, $\$ 33.6$ million and $\$ 12.0$ million, respectively. Gross realized losses amounted to $\$ 0, \$ 11,000$ and $\$ 14,000$, respectively. Gross realized gains amounted to $\$ 6,000, \$ 5,000$ and $\$ 236,000$, respectively.

## Table of Contents

The following table summarizes the amortized cost and fair value of securities available for sale by contractual maturity groups:

|  | December 31, 2005 <br> Fair |  |
| :---: | :---: | :---: |
|  | Amortized Cost (in tho | Value sands) |
| U.S. Government agency |  |  |
| Due through 1 year | \$ 74,944 | \$ 74,327 |
| Over 1 through 5 years | 82,381 | 80,533 |
| Total | \$ 157,325 | \$ 154,860 |
| U.S. Government agency mortgage-backed securities \& collateralized mortgage obligations (1) |  |  |
| Over 1 through 5 years | \$ 1,049 | \$ 1,030 |
| Over 5 through 10 years | 120,277 | 117,730 |
| Over 10 years | 172,875 | 170,030 |
| Total | \$ 294,201 | \$ 288,790 |
| State and municipal securities |  |  |
| Due through 1 year | \$ 170 | \$ 170 |
| Over 1 through 5 years | 5,973 | 5,859 |
| Over 5 through 10 years | 15,841 | 16,135 |
| Over 10 years | 101,309 | 104,787 |
| Total | \$ 123,293 | \$ 126,951 |
| Other securities |  |  |
| Due through 1 year | \$ 800 | \$ 800 |
| After 10 years | 1,000 | 954 |
| Total | \$ 1,800 | \$ 1,754 |

(1) The maturities reported for mortgage-backed securities collateralized mortgage obligations are based on contractual maturities and principal amortization.
The following table summarizes the amortized cost, gross unrealized gains and losses, and the resulting fair value of securities held to maturity:

## Securities Held To Maturity

|  |  | Gross <br> Amortized <br> Cost | Gross <br> Gaized <br> (in thousands) | Unrealized <br> Losses | Fair <br> Value |
| :--- | :---: | :---: | :---: | :---: | :---: |
| December 31, 2005: | $\$ 2,524$ | $\$$ | 63 | $\$$ | $\$ 2,587$ |
| State and municipal securities | $\$ 3,101$ | $\$$ | 98 | $\$$ | $\$ 3,199$ |

## Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

There were no purchases of securities held to maturity during the years ended December 31, 2005 and 2004, nor were there any sales of such securities during the years ended December 31, 2005, 2004 and 2003.

## Table of Contents

The following table summarizes the amortized cost and fair value of securities held to maturity by contractual maturity groups:

|  | December 31, 2005 <br> Amortized <br> Cost <br> (in thousands) <br> Falue |  |
| :--- | ---: | ---: |
| State and municipal securities | $\$ 375$ | $\$ 378$ |
| Due through 1 year | 1,853 | 1,857 |
| Over 1 through 5 years | 296 |  |
| Over 10 years | 352 |  |
| Total | $\$ 2,524$ | $\$ 2,587$ |

At December 31, 2005 and 2004, available for sale and held to maturity securities with a fair value of $\$ 450.7$ million and $\$ 534.9$ million, respectively, were pledged to secure public deposits, Federal Home Loan Bank borrowings, and for other purposes as required or permitted by law.

The following table summarizes information pertaining to securities with gross unrealized losses at December 31, 2005, aggregated by investment category and length of time that individual securities have been in a continuous loss position:

|  | Less than 12 Months Fair |  |  |  | 12 Months of More Fair |  |  | Fair Total |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Value | Unrealized Losses |  | $\begin{aligned} & \text { Value Losses } \\ & \text { (in thousands) } \end{aligned}$ |  |  | Value |  | realized osses |
| U.S. Government agency | \$ | 42,414 | \$ | $(1,009)$ | \$ 112,447 | \$ | $(1,456)$ | \$ 154,861 | \$ | $(2,465)$ |
| U.S. Government agency mortgage-backed securities \& collateralized mortgage obligations |  | 60,150 |  | (971) | 195,449 |  | $(5,295)$ | 255,599 |  | $(6,266)$ |
| State and municipal securities |  | 15,772 |  | (155) | 8,217 |  | (208) | 23,989 |  | (363) |
| Total |  | 118,336 | \$ | $(2,135)$ | \$ 316,113 | \$ | $(6,959)$ | \$ 434,449 |  | $(9,094)$ |

At December 31, 2005, there were 36 U.S. Government agency securities in an unrealized loss position, of which 30 were in a continuous loss position for 12 months or more. The unrealized losses on U.S. Government agency securities were caused by interest rate increases subsequent to the purchase of the individual securities. The contractual terms of these investments do not permit the issuer to settle the securities at a price less than par. Because the Company has the ability and intent to hold these investments until a recovery of market value, which may be maturity, the Company does not consider these investments to be other-than-temporarily impaired at December 31, 2005.

At December 31, 2005, there were 59 state and municipal government securities in an unrealized loss position, of which 28 were in a continuous loss position for 12 months or more. The unrealized losses on state and municipal securities were caused by interest rate increases subsequent to the purchase of the individual securities. Management monitors published credit ratings of these securities for adverse changes. As of December 31, 2005 none of the obligations of state and local government entities held by the Company had an adverse credit rating. Because the decline in fair value is attributable to changes in interest rates rather than credit quality, and because the Company has the ability and intent to hold these investments until a recovery of market value, which may be maturity, the Company does not consider these investments to be other-than-temporarily impaired at December 31, 2005.

At December 31, 2005, there were 72 U.S. Government agency mortgage-backed securities \& collateralized mortgage obligations securities in an unrealized loss position, of which 51 were in a continuous loss position for 12 months or more. The unrealized losses on U.S. Government agency mortgage-backed securities \&

## Table of Contents

collateralized mortgage obligations were caused by interest rate increases subsequent to the purchase of the securities. It is expected that the securities would not be settled at a price less than the amortized cost of the investment. Because the decline in fair value is attributable to changes in interest rates rather than credit quality, and because the Company has the ability and intent to hold these investments until a recovery of market value, which may be maturity, the Company does not consider these investments to be other-than-temporarily impaired at December 31, 2005.

## 5. Comprehensive Income

The components of comprehensive income are as follows:

|  | Years Ended December 31, <br> 2004 <br> (in thousands) | $\mathbf{2 0 0 3}$ |
| :--- | :---: | :---: | :---: |

## 6. Loans

The following is an analysis of the loan portfolio by major types of loans (net of deferred loan fees):

|  |  | ${ }^{2005}{ }^{\text {Dece }} \text { (in th }$ | r | $\begin{aligned} & 31,{ }_{2004} \\ & \text { ds) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Commercial business | \$ | 556,589 | \$ | 488,157 |
| Lease financing |  | 14,385 |  |  |
| Real estate: |  |  |  |  |
| One-to-four family residential |  | 74,930 |  | 49,580 |
| Commercial and five or more family residential properties |  | 651,393 |  | 595,775 |
| Total real estate |  | 726,323 |  | 645,355 |
| Real estate construction: |  |  |  |  |
| One-to-four family residential |  | 41,033 |  | 26,832 |
| Commercial and five or more family residential properties |  | 89,134 |  | 70,108 |
| Total real estate construction |  | 130,167 |  | 96,940 |
| Consumer |  | 140,110 |  | 132,130 |
| Subtotal |  | 1,567,574 |  | 1,362,582 |


| Less deferred loan fees, net | $(2,870)$ | $(2,839)$ |  |
| :--- | :---: | :---: | :---: |
| Total loans, net of deferred loan fees | $\$ 1,564,704$ | $\$ 1,359,743$ |  |
| Loans held for sale | $\$$ | 1,850 | $\$$ |

Non-accrual loans totaled $\$ 4.7$ million and $\$ 8.2$ million at December 31, 2005 and 2004, respectively. The amount of interest income foregone as a result of these loans being placed on non-accrual status totaled $\$ 106,000$

## Table of Contents

for 2005, $\$ 920,000$ for 2004 and $\$ 1.3$ million for 2003. At December 31, 2005 and 2004, there were no commitments of additional funds for loans accounted for on a non-accrual basis.

At December 31, 2005 and 2004, the recorded investment in impaired loans was $\$ 3.8$ million and $\$ 7.5$ million, respectively, with a specific valuation allowance of $\$ 936,000$ for 2005 and $\$ 315,000$ for 2004. The average recorded investment in impaired loans for the years ended December 31, 2005, 2004, and 2003, was $\$ 6.3$ million, $\$ 6.1$ million, and $\$ 8.5$ million, respectively. Interest income recognized on impaired loans was $\$ 45,000$ in 2005, $\$ 102,000$ in 2004, and $\$ 386,000$ in 2003.

At December 31, 2005 and 2004, the Company had no loans to foreign domiciled businesses or foreign countries, or loans related to highly leveraged transactions.

Substantially all of the Company s loans and loan commitments are geographically concentrated in its service areas within Washington and Oregon.

During 2005, the Company purchased vehicle and equipment leases from a company in which a Director of the Company has a significant ownership interest for an aggregate purchase price of $\$ 14.8$ million. Prior to entering into the agreement, the Company obtained an independent fair value assessment of the lease portfolio. Based on the independent fair value assessment and an internal credit review of the leases, management believes the transaction was made on substantially the same terms as those prevailing at the time for comparable transactions with other persons who are not affiliated with the Company and did not involve more than the normal risk of repayment or present other unfavorable terms. At December 31, 2005, the balance of the lease financing portfolio was $\$ 14.4$ million.

The Company and its banking subsidiaries have granted loans to officers and directors of the Company and related interests. These loans are made on substantially the same terms, including interest rates and collateral, as those prevailing at the time for comparable transactions with unrelated persons and do not involve more than the normal risk of collectibility. The aggregate dollar amount of these loans was $\$ 10.5$ million and $\$ 19.9$ million at December 31, 2005 and 2004, respectively. During 2005, $\$ 6.0$ million of related party loans were made and repayments totaled $\$ 15.4$ million. During 2004, $\$ 4.2$ million related party loans were made and repayments totaled $\$ 2.8$ million.

At December 31, 2005 and $2004 \$ 84.7$ million and $\$ 88.8$ million of residential real estate loans were pledged as collateral on FHLB borrowings.

## 7. Allowances for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit

Changes in the allowance for loan and lease losses are summarized as follows:

|  | Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2005 | 2004 <br> n thousands) | 2003 |
| Balance at beginning of year | \$ 19,881 | \$ 20,261 | \$ 19,171 |
| Loans charged off | $(1,272)$ | $(3,042)$ | $(2,552)$ |
| Recoveries | 700 | 300 | 792 |
| Net charge-offs | (572) | $(2,742)$ | $(1,760)$ |
| Balance acquired in acquisition |  | 1,367 |  |
| Provision charged to expense | 1,520 | 995 | 2,850 |
| Balance at end of year | \$ 20,829 | \$ 19,881 | \$ 20,261 |

## Table of Contents

Changes in the allowance for unfunded loan commitments and letters of credit are summarized as follows:

|  | Years Ended December 31, |  |
| :--- | :---: | :---: | :---: |
| $\mathbf{2 0 0 5}$ |  |  |
| 2004 |  |  |
| (in thousands) |  |  |$)$

The allowance for unfunded loan commitments and letters of credit was established by the Company during 2004.

## 8. Premises and Equipment

Land, buildings, and furniture and equipment, less accumulated depreciation and amortization, were as follows:

|  | December 31, |  |
| :---: | :---: | :---: |
|  | 2005 | 2004 |
|  | (in thousands) |  |
| Land | \$ 9,821 | \$ 7,125 |
| Buildings | 31,099 | 34,018 |
| Leasehold improvements | 2,138 | 2,084 |
| Equipment under capital lease | 538 | 457 |
| Furniture and equipment | 23,497 | 23,158 |
| Vehicles | 367 | 354 |
| Computer software | 7,586 | 5,739 |
| Total cost | 75,046 | 72,935 |
| Less accumulated depreciation and amortization | $(30,356)$ | $(28,161)$ |
| Total | \$ 44,690 | \$ 44,774 |

Total depreciation and amortization expense on buildings and furniture and equipment was $\$ 4.0$ million, $\$ 3.6$ million, and $\$ 3.9$ million, for the years ended December 31, 2005, 2004, and 2003, respectively.

## 9. Goodwill and Other Intangibles

The Company recorded $\$ 29.7$ million of goodwill and $\$ 4.1$ million of core deposit intangible assets ( CDI ) as a result of the acquisition of Astoria on October 1, 2004. Both the goodwill and the CDI are part of the Astoria segment. There were no acquisitions during 2005. In accordance with SFAS 142, Goodwill and Other Intangible Assets , no amortization expense related to goodwill was recognized during the years presented in this report.

The following table summarizes the changes in the Company s goodwill and core deposit intangible asset for the years ended December 31, 2005 and 2004:

|  | (in thousands) |  |
| :--- | ---: | ---: |
| Balance at December 31, 2003 | $\$$7 <br> Additions | 29,716 |
| Amortization | 4,072 |  |
|  |  | 139 |
| Balance at December 31, 2004 | 29,723 | 3,933 |
| Additions |  | 537 |
| Amortization | $\$ 29,723$ | $\$ 3,396$ |

## Table of Contents

Amortization expense on the CDI was $\$ 537,000$ in 2005 and $\$ 139,000$ in 2004, there was no amortization expense in 2003. The Company estimates that aggregate amortization expense on the CDI will be $\$ 452,000$ for 2006, $\$ 383,000$ for 2007, and $\$ 379,000$ for 2008, 2009 and 2010.

## 10. Deposits

Year-end deposits are summarized in the following table:

|  | $\begin{array}{c}\text { December 31, } \\ \text { 2004 }\end{array}$ |  |
| :--- | :--- | :--- |
| 2005 |  |  |
| (in thousands) |  |  |$)$

The following table shows the amount and maturity of certificates of deposit that had balances of $\$ 100,000$ or greater:

| Year Ending <br> December 31, <br> 2006 | (in thousands) |
| :--- | ---: |
| 2007 | $\$ 8,697$ |
| 2008 | 305189 |
| 2009 | 23,892 |
| 2010 | 20,752 |
| Thereafter | 13,815 |
| Total | 103 |

## 11. Borrowings

The Company had FHLB advances of $\$ 94.4$ million and $\$ 68.7$ million at December 31, 2005 and 2004, respectively, which represents overnight borrowings. Penalties are generally required for prepayments of certain long-term FHLB advances. FHLB advances are at the following interest rates:

|  | December 31, |  |
| :---: | :---: | :---: |
|  | 2005 | 2004 |
| Interest Rates | (in thousands) |  |
| 4.33\% | \$ 94,400 | \$ |
| 2.35\% |  | 63,700 |
| 2.32\% |  | 5,000 |
| Total | \$ 94,400 | \$ 68,700 |

## Table of Contents

FHLB advances are collateralized by the following:

|  | December 31, <br> $\mathbf{2 0 0 5}$ <br> (in thousands) |  |
| :--- | ---: | ---: |
| Collateral on FHLB Borrowings | $\$ 398,604$ | $\$ 479,055$ |
| Fair value of investment securities | 84,660 | 88,804 |
| Recorded value of blanket pledge on residential real estate loans | $\$ 483,264$ | $\$ 567,589$ |
| Total | $\$ 388,864$ | $\$ 498,889$ |
| FHLB Borrowing Capacity |  |  |

At December 31, 2005 and 2004, the Company held $\$ 22.3$ and $\$ 22.2$ million, respectively, in debt arising from the trust preferred offering described below. Additionally, The Company has a $\$ 20.0$ million unsecured line of credit with a large commercial bank with an interest rate indexed to LIBOR. At December 31, 2005 and 2004, the outstanding balance was $\$ 2.5$ million with an interest rate of $6.07 \%$ and $4.10 \%$, respectively. In the event of discontinuance of the line by either party, the Company has up to two years to repay any outstanding balance.

During 2001, the Company, through its subsidiary trust (the Trust ) participated in a pooled trust preferred offering, whereby the trust issued $\$ 22.0$ million of 30 year floating rate capital securities. The capital securities constitute guaranteed preferred beneficial interests in debentures issued by the trust. The debentures had an initial rate of $7.29 \%$ and a rate of $7.82 \%$ at December 31, 2005. The floating rate is based on the 3-month LIBOR plus $3.58 \%$ and is adjusted quarterly. The Company through the Trust may call the debt at five years for a premium and at ten years at par, allowing the Company to retire the debt early if conditions are favorable. At December 31, 2003, the Company adopted FIN No. 46 (as revised), Consolidation of Variable Interest Entities , whereby the Trust was deconsolidated with the result being that the trust preferred obligations were reclassified as long-term subordinated debt on the Company s December 31, 2003 Consolidated Balance Sheet and the Company s related investment in the Trust of $\$ 681,000$ was recorded in other assets. At December 31, 2005 and 2004, the balance of the Company s investment in the Trust remained at $\$ 681,000$. The subordinated debt payable to the Trust is on the same interest and payment terms as the trust preferred obligations issued by the Trust.

## 12. Income Tax

The components of income tax expense are as follows:

\left.|  | Years Ended December 31, |  |  |
| :--- | ---: | ---: | ---: |
|  | 2005 |  |  |
| (in thousands) |  |  |  |$\right)$

## Table of Contents

Significant components of the Company s deferred tax assets and liabilities are as follows:


A reconciliation of the Company s effective income tax rate with the federal statutory tax rate is as follows:

|  | 2005 Years Ended December 31, 2004 2003 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percent | Amount | Percent | Amount | Percent |
| Income tax based on statutory rate | \$ 14,463 | 35\% | \$ 11,153 | 35\% | \$ 9,744 | 35\% |
| Increase (reduction) resulting from: |  |  |  |  |  |  |
| Tax credits | (412) | (1) | (131) | (0) | (153) | (1) |
| Tax exempt instruments | $(2,208)$ | (6) | $(1,753)$ | (6) | $(1,440)$ | (5) |
| Other nondeductible items | (151) | 0 | 84 | 0 | 168 | 1 |
| Income tax | \$ 11,692 | 28\% | \$ 9,353 | 29\% | \$ 8,319 | 30\% |

## 13. Share-Based Payments

The Company has a stock option plan (the Plan ) to provide additional incentives to employees and directors thereby helping to attract and retain the best available personnel. The Company applies APB Opinion 25 and related interpretations in accounting for the Plan. Accordingly, no compensation cost has been recognized for the Plan since the exercise price of all options has been equal to the fair value of the Company s stock at the grant date. At December 31, 2005, a maximum of $2,191,482$ option shares were authorized under the Plan, of which a net $1,734,024$ were granted, $1,246,948$ have been exercised, and 457,458 were available for future grants. Generally, stock options vest three years after the date of grant and are exercisable for a five-year period after vesting.

As part of the terms of the acquisition of Astoria, the Company added Astoria s existing stock option plan. The stock options outstanding under Astoria s plan at the acquisition date were exchanged for the option to buy Company stock in accordance with the provisions of the acquisition. At December 31, 2004, 158,645 options were outstanding under Astoria s plan, the options vested during 2004 and 2005 leaving no options outstanding at December 31, 2005. No additional options will be granted under this plan. The options in Astoria s plan have been included in the tables presented below.

## Table of Contents

At December 31, 2005 and 2004, the Company had stock options outstanding of 478,360 shares and 693,210 shares, respectively, for the purchase of common stock at option prices ranging from $\$ 7.73$ to $\$ 25.75$ per share. The Company s policy is to recognize compensation expense at the date the options are granted based on the difference, if any, between the then market value of the Company s common stock and the stated option price.

The following tables outline the stock option activity for 2005, 2004, and 2003. All prior year amounts presented have been adjusted to reflect the 5 percent stock dividends paid in May 2004 and April 2002:

|  | Number of Option Shares | Weighted-Average Price of Option Shares |  | Weighted-Average Issue Date Fair Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at January 1, 2003 | 838,721 | \$ | 11.24 |  |  |
| Granted | 37,800 |  | 14.99 | \$ | 6.53 |
| Exercised | $(110,102)$ |  | 8.51 |  |  |
| Terminated | $(78,360)$ |  | 12.04 |  |  |
| Balance at December 31, 2003 | 688,059 |  | 11.78 |  |  |
| Granted | 209,558 |  | 18.41 | \$ | 10.20 |
| Exercised | $(196,846)$ |  | 13.19 |  |  |
| Terminated | $(7,561)$ |  | 14.70 |  |  |
| Balance at December 31, 2004 | 693,210 |  | 13.35 |  |  |
| Granted | 24,500 |  | 23.58 | \$ | 9.00 |
| Exercised | $(237,250)$ |  | 10.41 |  |  |
| Terminated | $(2,100)$ |  | 14.04 |  |  |
| Balance at December 31, 2005 | 478,360 | \$ | 15.33 |  |  |
| Total Vested at December 31, 2005 | 372,185 | \$ | 13.55 |  |  |

Financial data pertaining to outstanding stock options were as follows:

|  |  |  |  | 1, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Uumber of |  |  |  |  |  |  |
| Ran Exerci | Prices | Option Shares | Weighted-Average Remaining Contractual Life |  | verage ice of hares | Number of Exercisable |  | , <br> 都 <br> Option |
| \$ 7.73 | 10.29 | 20,975 | 2.7 | \$ | 9.80 | 20,975 | \$ | 9.80 |
| 10.30 | 12.87 | 234,020 | 3.5 |  | 11.43 | 234,020 |  | 11.43 |
| 12.88 | 15.44 | 59,883 | 5.5 |  | 14.08 | 35,208 |  | 14.09 |
| 15.45 | 18.02 | 7,350 | 5.7 |  | 17.25 |  |  |  |
| 18.03 | 20.59 | 47,794 | 5.1 |  | 18.60 | 46,219 |  | 18.59 |
| 20.60 | 23.17 | 42,338 | 3.0 |  | 22.36 | 35,763 |  | 22.50 |
| 23.18 | 25.75 | 66,000 | 7.0 |  | 24.94 |  |  |  |
|  |  | 478,360 | 4.3 years | \$ | 15.33 | 372,185 | \$ | 13.55 |

The fair value of options granted under the Plan is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions used for grants in 2005, 2004, and 2003: expected volatility of $36.25 \%$ in $2005,37.78 \%$ in 2004 , and $41.91 \%$ in 2003; risk-free rates of $4.08 \%$ for $2005,3.73 \%$ for 2004 , and $3.32 \%$ for 2003 ; annual dividend yields of $0.36 \%$ for $2005,0.28 \%$ for 2004 and $0.27 \%$ for 2003; and expected lives of five years in 2005, six years in 2004, and six years in 2003.

## Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

The Plan also provides for the grant of restricted stock to its executives and directors. Restricted stock grants are made at the discretion of the Board of Directors, except with regard to grants to the Company s Section 16

## Table of Contents

officers, which are made at the discretion of the Board s Compensation Committee. The purpose of such grants is to reward the executives and directors for prior service to the Company and to provide incentive to such executives and directors to continue to serve the Company in the future. Restricted stock grants provide for the immediate issuance of shares of Company common stock to the recipient, with such shares held in escrow until certain conditions are met. Recipients of restricted stock do not pay any cash consideration to the Company for the shares, and have the right to vote all shares subject to such grant, and receive all dividends with respect to such shares, whether or not the shares have vested. The restriction is based upon continuous service.

Compensation expense for restricted stock is based on the market price of the Company stock on the grant date and amortized on a straight-line basis over the vesting period which is currently two years. Total compensation expense recognized for restricted shares was $\$ 297,000, \$ 0$ and $\$ 28,000$, for the years ended December 31, 2005, 2004 and 2003, respectively. At December 31, 2005, there were 8,000 shares of restricted stock outstanding and unearned compensation related to these restricted shares was $\$ 92,000$. There were no restricted shares outstanding at December 31, 2004.

Restricted stock consists of the following for the years ended December 31, 2005, 2004 and 2003:

|  | 2005 |  | $\begin{gathered} \text { December 31, } \\ 2004 \end{gathered}$ |  | 2003 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Restricted Shares | Market Price | Restricted Shares | Market Price | Restricted Shares | Market Price |
| Balance at the beginning of the year |  |  |  |  | 43,313 |  |
| Granted | 16,000 | \$ 24.34 |  |  |  |  |
| Vested/Forfeited | $(8,000)$ |  |  |  | $(43,313)$ |  |

Balance at the end of the year
8,000

## 14. Regulatory Capital Requirements

The Company (on a consolidated basis) and its banking subsidiaries are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company and its subsidiaries financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company and its banking subsidiaries must meet specific capital guidelines that involve quantitative measures of assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors. Prompt corrective action provisions are not applicable to bank holding companies.

Quantitative measures established by regulation to ensure capital adequacy require the Company and its banking subsidiaries to maintain minimum amounts and ratios (set forth in the following table) of total and Tier 1 capital to risk-weighted assets (as defined in the regulations) and of Tier 1 capital to average assets (as defined in the regulations). Management believes, as of December 31, 2005 and 2004, that the Company, Columbia Bank and Astoria met all capital adequacy requirements to which they are subject.

## Table of Contents

As of December 31, 2005, the most recent notification from the Federal Reserve Insurance Corporation categorized Columbia Bank and Astoria as well capitalized under the regulatory framework for prompt corrective action. To be categorized as well capitalized, an institution must maintain minimum total risk-based, Tier 1 risk-based, and Tier 1 leverage ratios as set forth in the following tables. There are no conditions or events since the notification that management believes have changed Columbia Banks or Astoria s category. The Company and its banking subsidiaries actual capital amounts and ratios as of December 31, 2005 and 2004, are also presented in the following table.

|  | Actual |  | For Capital Adequacy <br> Purposes |  |  | To Be Well Capitalized Under Prompt Corrective Action Provision |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Ratio |  | Amount llars in | Ratio sands) |  | Amount | Ratio |
| As of December 31, 2005: |  |  |  |  |  |  |  |  |
| Total Capital (to risk-weighted assets): |  |  |  |  |  |  |  |  |
| The Company | \$ 239,073 | 12.97\% |  | 147,439 | 8.0\% |  | N/A | N/A |
| Columbia Bank | \$ 213,869 | 12.52\% |  | 136,612 | 8.0\% |  | 170,765 | 10.0\% |
| Astoria | \$ 19,761 | 14.79\% |  | 10,689 | 8.0\% |  | 13,361 | 10.0\% |
| Tier 1 Capital (to risk-weighted assets): |  |  |  |  |  |  |  |  |
| The Company | \$ 217,905 | 11.82\% |  | 73,719 | 4.0\% |  | N/A | N/A |
| Columbia Bank | \$ 194,271 | 11.38\% |  | 68,306 | 4.0\% |  | 102,459 | 6.0\% |
| Astoria | \$ 18,190 | 13.61\% | \$ | 5,344 | 4.0\% |  | 8,017 | 6.0\% |
| Tier 1 Capital (to average assets): |  |  |  |  |  |  |  |  |
| The Company | \$ 217,905 | 9.54\% |  | 91,341 | 4.0\% |  | N/A | N/A |
| Columbia Bank | \$ 194,271 | 9.32\% |  | 83,412 | 4.0\% |  | 104,265 | 5.0\% |
| Astoria | \$ 18,190 | 10.23\% |  | 7,113 | 4.0\% |  | 8,891 | 5.0\% |
| As of December 31, 2004: |  |  |  |  |  |  |  |  |
| Total Capital (to risk-weighted assets): |  |  |  |  |  |  |  |  |
| The Company | \$ 210,741 | 12.99\% |  | 129,817 | 8.0\% |  | N/A | N/A |
| Columbia Bank | \$ 190,166 | 12.68\% |  | 119,941 | 8.0\% |  | 149,927 | 10.0\% |
| Astoria | \$ 16,474 | 13.28\% | \$ | 9,921 | 8.0\% |  | 12,402 | 10.0\% |
| Tier 1 Capital (to risk-weighted assets): |  |  |  |  |  |  |  |  |
| The Company | \$ 190,589 | 11.75\% |  | 64,909 | 4.0\% |  | N/A | N/A |
| Columbia Bank | \$ 171,425 | 11.43\% |  | 59,971 | 4.0\% |  | 89,956 | 6.0\% |
| Astoria | \$ 15,063 | 12.15\% | \$ | 4,961 | 4.0\% |  | 7,441 | 6.0\% |
| Tier 1 Capital (to average assets): |  |  |  |  |  |  |  |  |
| The Company | \$ 190,589 | 8.99\% |  | 84,825 | 4.0\% |  | N/A | N/A |
| Columbia Bank | \$ 171,425 | 8.83\% | \$ | 77,631 | 4.0\% |  | 97,039 | 5.0\% |
| Astoria | \$ 15,063 | 10.30\% |  | 5,853 | 4.0\% |  | 7,316 | 5.0\% |

## 15. Employee Benefit Plans

The Company maintains defined contribution and profit sharing plans in conformity with the provisions of section 401(k) of the Internal Revenue Code at Columbia Bank and Astoria. The Columbia Bank 401(k) and Profit Sharing Plan (the 401(k) Plan ), permits eligible Columbia Bank employees, those who are at least 18 years of age and have completed six months of service, to contribute up to $75 \%$ of their eligible compensation to the $401(\mathrm{k})$ Plan. On a per pay period basis the Company is required to match $50 \%$ of employee contributions up to $3 \%$ of each employee s eligible compensation. The Astoria 401(k) Plan permits eligible employees, those who are at least 18 years of age and have completed six months of service, to contribute a portion of their salary to the $401(\mathrm{k})$ Plan. The Company is required to match $50 \%$ of employee contributions up to $5 \%$ of each employee s eligible compensation. Additionally, as determined annually by the Board of Directors of the Company, the 401 (k) Plan provides for a non-matching discretionary profit sharing contribution. The Company contributed

## Table of Contents

$\$ 800,000$ during 2005, $\$ 543,000$ during 2004, and $\$ 448,000$ during 2003, in matching funds to the $401(\mathrm{k})$ Plan. The Company s discretionary profit sharing contributions were $\$ 1.2$ million during 2005 and $\$ 1.0$ million during 2004 and 2003.

The Company maintains an Employee Stock Purchase Plan (the ESP Plan ) in which substantially all employees of the Company are eligible to participate. The ESP Plan provides participants the opportunity to purchase common stock of the Company at a discounted price. Under the ESP Plan, participants can purchase common stock of the Company for $90 \%$ of the lowest price within a six month look-back period. The look-back periods are January $1^{\text {st }}$ through June $30^{\text {th }}$ and July $1^{\text {st }}$ through December $31^{\text {st }}$ of each calendar year. The $10 \%$ discount is recognized by the Company as compensation expense and does not have a material impact on net income or earnings per share. Participants of the ESP Plan purchased 22,031 shares for $\$ 486,000$ in $2005,15,029$ shares for $\$ 289,000$ in 2004 and 18,651 shares for $\$ 254,000$ in 2003. At December 31, 2005 there were 6,905 shares available for purchase under the ESP plan.

The Company maintains a supplemental executive retirement plan (the SERP ), a nonqualified deferred compensation plan that provides retirement benefits to certain highly compensated executives. The SERP is unsecured and unfunded and there are no program assets. Associated with the SERP benefit is a death benefit for each participant $s$ beneficiary. Beneficiaries are entitled to a split dollar share of proceeds from life insurance policies purchased by the Company. The SERP projected benefit obligation, which represents the vested net present value of future payments to individuals under the plan is accrued over the estimated remaining term of employment of the participants and has been determined by an independent actuarial firm using Income Tax Regulation 1.72-9, Table 1 Ordinary Life Annuities, for the mortality assumptions and a discount rate of $6.0 \%$ in 2005 and $6.75 \%$ in 2004, in accordance with SFAS No. 87, Employers Accounting for Pensions. Additional assumptions and features of the plan are a normal retirement age of 65 and a $2 \%$ annual cost of living benefit adjustment. The projected benefit obligation is included in other liabilities on the Consolidated Balance Sheets.

The following table reconciles the accumulated liability for the projected benefit obligation:

|  | December 31, <br> 2005 <br> (in thousands) |  |
| :--- | ---: | ---: |
| Balance at beginning of year | $\$ 2,451$ | $\$ 1,398$ |
| Benefit expense | 924 | 762 |
| Additions related to acquisitions | $(90)$ | 329 |
| Benefit payments |  | $(38)$ |
|  | $\$ 3,285$ | $\$ 2,451$ |

The benefits expected to be paid in conjunction with the SERP are presented in the following table:

| Years Ending |  |
| :--- | ---: |
|  |  |
| December 31, | (in thousands) |
| 2006 | $\$$ |
| 2007 | 108 |
| 2008 | 157 |
| 2009 | 207 |
| 2010 | 304 |
| 2011 through 2015 | 309 |
| Total | 2,729 |

## Table of Contents

## 16. Commitments and Contingent Liabilities

Lease Commitments: The Company leases locations as well as equipment under various non-cancelable operating leases that expire between 2006 and 2025. The majority of the leases contain renewal options and provisions for increases in rental rates based on an agreed upon index or predetermined escalation schedule. As of December 31, 2005, minimum future rental payments, exclusive of taxes and other charges, of these leases were:

| Years Ending |  |
| :--- | ---: | ---: |
|  |  |
| December 31, | (in thousands) |
| 2006 | $\$, 301$ |
| 2007 | 3,049 |
| 2008 | 2,670 |
| 2009 | 2,601 |
| 2010 | 2,371 |
| Thereafter | 13,222 |
|  | $\$$ |
| Total minimum payments | 27,214 |

Total rental expense on buildings and equipment was $\$ 3.7$ million, $\$ 3.0$ million, and $\$ 3.2$ million, for the years ended December 31, 2005, 2004, and 2003, respectively.

On September 30, 2004, the Company sold its Broadway and Longview locations. The Company maintains a substantial continuing involvement in the locations through various noncancellable operating leases that do not contain renewal options. The resulting gain on sale of $\$ 1.3$ million was deferred using the financing method in accordance with SFAS No. 13, Accounting for Leases and is being amortized over the life of the respective leases. At December 31, 2005 and 2004, the deferred gain was $\$ 1.0$ million and $\$ 1.3$ million, respectively, and is included in other liabilities on the Consolidated Balance Sheets.

Financial Instruments with Off-Balance Sheet Risk: In the normal course of business, the Company makes loan commitments (unfunded loans and unused lines of credit) and issues standby letters of credit to accommodate the financial needs of its customers.

Standby letters of credit commit the Company to make payments on behalf of customers under specified conditions. Historically, no significant losses have been incurred by the Company under standby letters of credit. Both arrangements have credit risk essentially the same as that involved in extending loans to customers and are subject to the Company s normal credit policies, including collateral requirements, where appropriate. At December 31, 2005 and 2004, the Company s loan commitments amounted to $\$ 678.2$ million and $\$ 588.2$ million, respectively. Standby letters of credit were $\$ 20.4$ million and $\$ 21.6$ million at December 31, 2005 and 2004, respectively. In addition, commitments under commercial letters of credit used to facilitate customers trade transactions amounted to $\$ 577,000$ and $\$ 2.0$ million at December 31, 2005 and 2004, respectively.

Legal Proceedings: The Company and its subsidiaries are from time to time defendants in and are threatened with various legal proceedings arising from their regular business activities. Management, after consulting with legal counsel, is of the opinion that the ultimate liability, if any, resulting from these pending or threatened actions and proceedings will not have a material effect on the financial position or results of operations of the Company.

## Table of Contents

## 17. Fair Value of Financial Instruments

The following table summarizes carrying amounts and estimated fair values of selected financial instruments as well as assumptions used by the Company in estimating fair value:

|  |  | 2005 Dece |  | ber 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Carrying Amount | Fair |  | Fair |
|  | Assumptions Used in Estimating Fair Value |  | Value (in th | Carrying <br> Amount sands) | Value |
| Assets |  |  |  |  |  |
| Cash and due from banks | Approximately equal to carrying value | \$ 96,787 | \$ 96,787 | \$ 53,467 | \$ 53,467 |
| Interest-earning deposits with banks | Approximately equal to carrying value | 3,619 | 3,619 | 369 | 369 |
| Securities available for sale | Quoted market prices | 572,355 | 572,355 | 628,897 | 628,897 |
| Securities held to maturity | Quoted market prices | 2,524 | 2,587 | 3,101 | 3,199 |
| Loans held for sale | Discounted expected future cash flows | 1,850 | 1,869 | 6,019 | 6,019 |
| Loans | Discounted expected future cash flows, net of allowance for loan losses | 1,543,875 | 1,544,111 | 1,339,862 | 1,347,700 |
| Liabilities |  |  |  |  |  |
| Deposits | Fixed-rate certificates of deposit: Discounted expected future cash flows |  |  |  |  |
|  | All other deposits: Approximately equal to carrying value | \$ 2,005,489 | \$ 2,000,247 | \$ 1,862,866 | \$ 1,801,411 |
| FHLB advances | Discounted expected future cash flows | 94,400 | 94,400 | 68,700 | 68,700 |
| Other borrowings | Discounted expected future cash flows | 2,572 | 2,572 | 2,500 | 2,500 |
| Long-term obligations | Discounted expected future cash flows | 22,312 | 22,312 | 22,246 | 22,240 |

Off-Balance-Sheet Financial Instruments: The fair value of commitments, guarantees, and letters of credit at December 31, 2005 and 2004, approximates the recorded amounts of the related fees, which are not material. The fair value is estimated based upon fees currently charged to enter into similar agreements, taking into account the remaining terms of the agreements and the present creditworthiness of the counterparties. For fixed rate commitments, the fair value estimation takes into consideration an interest rate risk factor. The fair value of guarantees and letters of credit is based on fees currently charged for similar agreements.

## 18. Business Segment Information

Within Washington State, the Company is managed along three major lines of business: commercial banking, retail banking, and real estate lending. In Oregon, the Company operates as one segment through the Astoria banking subsidiary. The treasury function of the Company, although not considered a line of business, is responsible for the management of investments and interest rate risk.

## Table of Contents

The principal activities conducted by commercial banking are the origination of commercial business loans and private banking services. Retail banking includes all deposit products, with their related fee income, and all consumer loan products as well as commercial loan products offered in the Company s branch offices. Real estate lending offers single-family residential, multi-family residential, and commercial real estate loans, with their associated loan servicing activities.

The Company generates segment results that include balances directly attributable to business line activities. The financial results of each segment are derived from the Company s general ledger system. Overhead, including sales and back office support functions, and other indirect expenses are not allocated to the major lines of business. Since the Company is not specifically organized around lines of business, most reportable segments comprise more than one operating activity. The organizational structure of the Company and its business line financial results are not necessarily comparable across companies. As such, the Company s business line performance may not be directly comparable with similar information from other financial institutions. Significant portions of the changes in net interest income and total assets for 2005 as compared to 2004 reflect transfers of loans from retail banking to commercial banking. Financial highlights by lines of business:

## Condensed Statement of Operations

|  | Oregon <br> Astoria |  | Year Ended December 31, 2005 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | CommercialBanking |  | Retail <br> Banking (in th |  | Washington Real Estate Lending ousands) |  | Other |  | Total |  |
| Net interest income after provision for loan and lease losses |  | 8,199 |  | 20,065 |  | 55,083 | \$ | 6,758 | \$ | (713) | \$ | 89,392 |
| Other income |  | 1,192 |  | 1,159 |  | 6,324 |  | 1,402 |  | 14,709 |  | 24,786 |
| Other expense |  | $(5,760)$ |  | $(7,247)$ |  | $(18,215)$ |  | $(2,144)$ |  | $(39,489)$ |  | $(72,855)$ |
| Contribution to overhead and profit | \$ | 3,631 | \$ | 13,977 | \$ | 43,192 | \$ | 6,016 |  | $(25,493)$ |  | 41,323 |
| Income taxes |  |  |  |  |  |  |  |  |  |  |  | $(11,692)$ |
| Net income |  |  |  |  |  |  |  |  |  |  | \$ | 29,631 |
| Total assets |  | 09,932 |  | 757,370 |  | 510,543 | \$ | 267,599 |  | 631,878 |  | ,377,322 |


|  | Oregon <br> Astoria |  | Commercial Banking |  | Year Ended December 31, 2004 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Retail Banking (in th | usa | ashington <br> al Estate ending <br> nds) | Other |  | Total |  |
| Net interest income after provision for loan and lease losses | \$ | 1,942 |  |  | \$ | 17,299 | \$ | 33,614 | \$ | 10,294 | \$ | 7,799 | \$ | 70,948 |
| Other income |  | 421 |  | 889 |  | 6,604 |  | 1,739 |  | 12,591 |  | 22,244 |
| Other expense |  | $(1,171)$ |  | $(4,423)$ |  | $(18,201)$ |  | $(1,858)$ |  | $(35,673)$ |  | $(61,326)$ |
| Contribution to overhead and profit | \$ | 1,192 | \$ | 13,765 | \$ | 22,017 | \$ | 10,175 |  | $(15,283)$ |  | 31,866 |
| Income taxes |  |  |  |  |  |  |  |  |  |  |  | $(9,353)$ |
| Net income |  |  |  |  |  |  |  |  |  |  | \$ | 22,513 |
| Total assets |  | 204,605 |  | 592,558 |  | 478,789 | \$ | 245,718 |  | 655,060 |  | 176,730 |

## Table of Contents

|  | Commercial Banking | Year <br> Retail <br> Banking | $\begin{array}{r} \text { Ided } \\ \text { Re } \\ \mathbf{I} \\ \text { (in } \end{array}$ | December al Estate ending thousands) | $1,2003$ <br> Other |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income after provision for loan and lease losses | \$ 14,406 | \$ 29,278 | \$ | 14,296 | \$ 3,037 | \$ | 61,017 |
| Other income | 889 | 6,929 |  | 3,754 | 11,212 |  | 22,784 |
| Other expense | $(3,684)$ | $(17,375)$ |  | $(2,544)$ | $(32,357)$ |  | $(55,960)$ |
| Contribution to overhead and profit | \$ 11,611 | \$ 18,832 | \$ | 15,506 | \$ $(18,108)$ |  | 27,841 |
| Income taxes |  |  |  |  |  |  | $(8,319)$ |
| Net income |  |  |  |  |  | \$ | 19,522 |
| Total assets | \$ 416,552 | \$ 472,927 | \$ | 267,182 | \$ 587,686 |  | ,744,347 |

## 19. Parent Company Financial Information

Condensed Statements of Operations Parent Company Only

|  | Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2005 | (in thousands) | 2003 |
| Income |  |  |  |
| Dividend from bank subsidiary | \$ 6,000 | \$ 18,000 | \$ |
| Interest on loans | 1 | 26 | 32 |
| Interest on securities available for sale | 120 | 120 | 41 |
| Interest-earning deposits: |  |  |  |
| Unrelated banks | 2 | 4 | 37 |
| Other |  |  | 5 |
| Other interest income | 48 | 35 |  |
| Total Income | 6,171 | 18,185 | 115 |
| Expense |  |  |  |
| Compensation and employee benefits | 402 | 85 | 102 |
| Long-term obligations | 1,712 | 1,199 | 1,077 |
| Other expense | 814 | 842 | 850 |
| Total Expenses | 2,928 | 2,126 | 2,029 |
| Income (loss) before income tax benefit and equity in undistributed net income of subsidiaries | 3,243 | 16,059 | $(1,914)$ |
| Income tax benefit | (953) | (679) | (670) |
| Income (loss) before equity in undistributed net income of subsidiaries | 4,196 | 16,738 | $(1,244)$ |
| Equity in undistributed net income of subsidiaries | 25,435 | 5,775 | 20,766 |
| Net Income | \$ 29,631 | \$ 22,513 | \$ 19,522 |

Table of Contents

## Condensed Balance Sheets Parent Company Only

|  |  | $\begin{aligned} & \text { Deceml } \\ & 2005 \\ & \text { (in thou } \end{aligned}$ | er | 31, $2004$ <br> ds) |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Cash and due from subsidiary bank |  | 125 | \$ | 1,222 |
| Interest-earning deposits with unrelated banks |  | 2,617 |  | 101 |
| Total cash and cash equivalents |  | 2,742 |  | 1,323 |
| Securities available for sale |  | 4,948 |  | 4,936 |
| Loans |  |  |  | 76 |
| Investment in banking subsidiaries |  | 243,503 |  | 221,761 |
| Other assets |  | 97 |  | 46 |
| Total Assets |  | 251,290 |  | 228,142 |
| Liabilities and Shareholders Equity |  |  |  |  |
| Long-term subordinated debt |  | 22,312 |  | 22,246 |
| Other borrowings |  | 2,500 |  | 2,500 |
| Other liabilities |  | 236 |  | 242 |
| Total liabilities |  | 25,048 |  | 24,988 |
| Shareholders equity |  | 226,242 |  | 203,154 |
| Total Liabilities and Shareholders Equity |  | 251,290 |  | 228,142 |

## Table of Contents

## Condensed Statements of Cash Flows Parent Company Only

$\left.\begin{array}{l|ccc} & \begin{array}{c}\text { Years Ended December 31, } \\ \text { 2004 }\end{array} \\ \text { (in thousands) }\end{array}\right)$

## Table of Contents

20. Summary Of Quarterly Financial Information (Unaudited)

Quarterly financial information for the years ended December 31, 2005 and 2004 is summarized as follows:

|  | First Quarter | Second <br> Quarter (in thousa | Third <br> Quarter <br> s, except pe | Fourth <br> Quarter <br> share amou |  | Ended mber 31, |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2005 |  |  |  |  |  |  |
| Total interest income | \$ 27,570 | \$ 29,929 | \$ 31,755 | \$ 32,953 | \$ | 122,207 |
| Total interest expense | 6,269 | 7,583 | 8,424 | 9,019 |  | 31,295 |
| Net interest income | 21,301 | 22,346 | 23,331 | 23,934 |  | 90,912 |
| Provision for loan and lease losses | 890 | 370 | 245 | 15 |  | 1,520 |
| Noninterest income | 5,674 | 6,128 | 6,516 | 6,468 |  | 24,786 |
| Noninterest expense | 17,277 | 18,514 | 18,793 | 18,271 |  | 72,855 |
| Income before income tax | 8,808 | 9,590 | 10,809 | 12,116 |  | 41,323 |
| Provision for income tax | 2,510 | 2,792 | 2,857 | 3,533 |  | 11,692 |
| Net income | \$ 6,298 | \$ 6,798 | \$ 7,952 | \$ 8,583 | \$ | 29,631 |
| Net income per common share: |  |  |  |  |  |  |
| Basic | \$ 0.40 | \$ 0.44 | \$ 0.50 | \$ 0.55 | \$ | 1.89 |
| Diluted | \$ 0.40 | \$ 0.43 | \$ 0.50 | \$ 0.54 | \$ | 1.87 |
| 2004 |  |  |  |  |  |  |
| Total interest income | \$ 21,129 | \$ 21,218 | \$ 21,937 | \$ 25,782 | \$ | 90,066 |
| Total interest expense | 4,257 | 4,242 | 4,370 | 5,254 |  | 18,123 |
| Net interest income | 16,872 | 16,976 | 17,567 | 20,528 |  | 71,943 |
| Provision for loan and lease losses | 300 |  | 250 | 445 |  | 995 |
| Noninterest income | 5,114 | 5,871 | 5,336 | 5,923 |  | 22,244 |
| Noninterest expense | 14,349 | 15,179 | 15,061 | 16,737 |  | 61,326 |
| Income before income tax | 7,337 | 7,668 | 7,592 | 9,269 |  | 31,866 |
| Provision for income tax | 2,186 | 2,254 | 2,109 | 2,804 |  | 9,353 |
| Net income | \$ 5,151 | \$ 5,414 | \$ 5,483 | \$ 6,465 | \$ | 22,513 |
| Net income per common share: |  |  |  |  |  |  |
| Basic | \$ 0.36 | \$ 0.38 | \$ 0.38 | \$ 0.42 | \$ | 1.55 |
| Diluted | \$ 0.36 | \$ 0.37 | \$ 0.38 | \$ 0.41 | \$ | 1.52 |

Table of Contents

## ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS AND FINANCIAL DISCLOSURES

None

## ITEM 9A. CONTROLS AND PROCEDURES <br> Evaluation of Disclosure Controls and Procedures

An evaluation was carried out under the supervision and with the participation of the Company s management, including the Chief Executive Officer ( CEO ) and Chief Financial Officer ( CFO ), of the effectiveness of our disclosure controls and procedures as required by Rule 13a-15(b) of the Securities Exchange Act of 1934. Based on that evaluation, the CEO and CFO have concluded that as of the end of the period covered by this report, our disclosure controls and procedures are effective to provide reasonable assurance that information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and timely reported as provided in the SEC s rules and forms. No changes occurred since the quarter ended September 30, 2005 in our internal controls over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## Internal Control Over Financial Reporting

## Management s Annual Report On Internal Control Over Financial Reporting

The Company s management is responsible for establishing and maintaining adequate internal control over financial reporting, the internal control system has been designed to provide reasonable assurance to the Company s management and Board of Directors regarding the preparation and fair presentation of the Company s published financial statements. Reasonable assurance includes the understanding that there is a remote likelihood that material misstatements will not be prevented or detected on a timely basis.

Management has evaluated the effectiveness of its internal control over financial reporting as of December 31, 2005 based on the control criteria established in a report entitled Internal Control-Integrated Framework, issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on such evaluation, management has concluded that the Company s internal control over financial reporting is effective as of December 31, 2005.

Our independent registered public accounting firm has issued an attestation report on management s assessment of our internal control over financial reporting, which appears in this annual report on Form 10K.

Table of Contents

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Columbia Banking System, Inc.

Tacoma, Washington

We have audited management s assessment, included in the accompanying Management s Annual Report on Internal Control Over Financial Reporting, that Columbia Banking System, Inc. and subsidiaries (the Company) maintained effective internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Because management s assessment and our audit were conducted to meet the reporting requirements of Section 112 of the Federal Deposit Insurance Corporation Improvement Act (FDICIA), management sassessment and our audit of the Company s internal control over financial reporting included controls over the preparation of the schedules equivalent to the basic financial statements in accordance with the instructions for the Federal Financial Institutions Examination Council Instructions for Consolidated Reports of Condition and Income for Schedules RC, RI, and RI-A. The Company s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management s assessment and an opinion on the effectiveness of the Company s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management s assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

A company s internal control over financial reporting is a process designed by, or under the supervision of, the company s principal executive and principal financial officers, or persons performing similar functions, and effected by the company s board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company, (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company, and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company $s$ assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management $s$ assessment that the Company maintained effective internal control over financial reporting as of December 31, 2005, is fairly stated, in all material respects, based on the criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2005, based on the criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission.

## Table of Contents

We have not examined and, accordingly, we do not express an opinion or any other form of assurance on management statement referring to compliance with laws and regulations.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements as of and for the year ended December 31, 2005 of the Company and our report dated March 6, 2006 expressed an unqualified opinion on those financial statements.

## Seattle, Washington

March 6, 2006

Table of Contents

ITEM 9B. OTHER INFORMATION
None.

Table of Contents

## PART III

## ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

Information regarding Directors and Executive Officers of the Registrant is set forth under the headings Proposal No. 1: Election of Directors Who are the Nominees and Management Executive Officers Who are Not Directors in the Company s 2006 Annual Proxy Statement ( Proxy Statement ) and is incorporated herein by reference.

Information regarding Compliance with Section 16(a) of the Exchange Act is set forth under the section Section 16(a) Beneficial Ownership Reporting Compliance of the Company s Proxy Statement and is incorporated herein by reference. Information regarding the Company saudit committee financial expert is set forth under the heading Proposal No. 1: Election of Directors What Committees has the Board Established in our Proxy Statement and is incorporated by reference.

On February 25, 2004, consistent with the requirements of the Sarbanes-Oxley Act of 2002, the Company adopted a Code of Ethics applicable to senior financial officers including the principal executive officer. The Code of Ethics was filed as Exhibit 14 to our 2003 Form 10-K Annual Report and can be accessed electronically by visiting the Company s website at www.columbiabank.com.

## ITEM 11. EXECUTIVE COMPENSATION

Information regarding Executive Compensation is set forth under the headings Proposal No. 1: Election of Directors How are the Directors Compensated? and Executive Compensation of the Company s Proxy Statement and is incorporated herein by reference.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND RELATED STOCKHOLDER MATTERS
Information regarding Security Ownership of Certain Beneficial Owners and Management is set forth under the headings Stock Ownership of the Company s Proxy Statement and is incorporated herein by reference.

## ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

Information regarding Certain Relationships and Related Transactions is set forth under the heading Interest of Management in Certain Transactions of the Company s Proxy Statement and is incorporated herein by reference.

## ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

Information regarding Principal Accounting Fees and Services is set forth under the heading Independent Public Accountants of the Company s Proxy Statement and is incorporated herein by reference.

Table of Contents

## PART VI

ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES
(a)(1) Financial Statements:

The Consolidated Financial Statements and related documents set forth in Item 8. Financial Statements and Supplementary Data of this report are filed as part of this report.

## (2) Financial Statements Schedules:

All other schedules to the Consolidated Financial Statements required by Regulation S-X are omitted because they are not applicable, not material or because the information is included in the Consolidated Financial Statements and related notes in Item 8. Financial Statements and Supplementary Data of this report.

## (3) Exhibits:

The response to this portion of Item 15 is submitted as a separate section of this report appearing immediately following the signature page and entitled Index to Exhibits.

## Table of Contents

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on the 7th day of March 2006.

COLUMBIA BANKING SYSTEM, INC.
(Registrant)

By: $\quad$ /s/ | Melanie J. Dressel |
| :---: |
| Melanie J. Dressel |
| President and |

Chief Executive Officer
Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated, on the 7th day of March 2006.

Principal Executive Officer:

By: $\quad$ /s/ | Melanie J. Dressel |
| :---: |
| Melanie J. Dressel |

President and

Chief Executive Officer
Principal Financial Officer:
By: /s/ Gary R. Schminkey

Executive Vice President and

Chief Financial Officer

Principal Accounting Officer:
By: $\quad$ /s/ Clint E. Stein
Clint E. Stein

Senior Vice President and

## Chief Accounting Officer / Controller

Melanie J. Dressel, pursuant to a power of attorney that is being filed with the Annual Report on Form 10-K, has signed this report on March 7, 2006 as attorney in fact for the following directors who constitute a majority of the Board.
[John P. Folsom]
[Frederick M. Goldberg]
[Donald Rodman]
[William T. Weyerhaeuser]

# Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K 

[Thomas M. Hulbert]
[Thomas L. Matson]
[Daniel C. Regis]

/s/ Melanie J. Dressel Melanie J. Dressel Attorney-in-fact

March 7, 2006

Table of Contents

## INDEX TO EXHIBITS

## Exhibit

 No.3.1 Amended and Restated Articles of Incorporation ${ }^{(1)}$
$3.2 \quad$ Restated Bylaws ${ }^{(1)}$
4.1 Specimen of common stock certificate ${ }^{(2)}$
4.2 Pursuant to Item 601(b) (4) (iii) (A) of Regulation S-K, copies of instruments defining the rights of holders of long-term debt and preferred securities are not filed. The Company agrees to furnish a copy thereof to the Securities and Exchange Commission upon request
10.1 Outsourcing agreement as of January 1, 2001 between the Company and Metavante Corporation ${ }^{(3)}$
10.2 Amended and Restated Stock Option and Equity Compensation Plan ${ }^{(4)}$

Form of Stock Option Agreement ${ }^{(4)}$
Form of Restricted Stock Agreement ${ }^{(4)}$
Form of Stock Appreciation Right Agreement ${ }^{(4)}$
Form of Restricted Stock Unit Agreement ${ }^{(4)}$
Amended and Restated Employee Stock Purchase Plan ${ }^{(2)}$
Office Lease, dated as of December 15, 1999, between the Company and Haub Brothers Enterprises Trust ${ }^{(2)}$
10.12 Form of Severance Agreement between the Bank, and Mark W. Nelson and Andrew McDonald ${ }^{(6)}$
10.13 Form of Long-Term Care Agreement between the Bank, the Company, and each of the following directors: Mr. Devine, Mr. Folsom, Mr. Halleran, Mr. Hulbert, Mr. Rodman and Mr. Will ${ }^{(7)}$
10.14 Form of Supplemental Executive Retirement Plan between Columbia Banking System, Inc., Columbia State Bank, its wholly owned banking subsidiary, and each of the following executive officers effective August 1, 2001: Melanie J. Dressel, Gary R. Schminkey, and Evans Q. Whitney and for Mark W. Nelson, whose agreement is effective July 1, $2003{ }^{(7)}$
Form of Amended and Restated Split Dollar Life Insurance Agreement between Columbia Banking System, Inc., Columbia State Bank, its wholly owned banking subsidiary, and each of the following officers: Melanie J. Dressel, Gary R. Schminkey, Evans Q. Whitney and Mark W. Nelson ${ }^{(8)}$
10.16 Deferred Compensation Plan (401 Plus Plan) dated December 17, 2003 for directors and key employees ${ }^{(9)}$

Code of Ethics ${ }^{(9)}$
Subsidiaries of the Company
Consent of Deloitte \& Touche LLP
Power of Attorney
Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
Certification Filed Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

## Table of Contents

${ }^{(1)}$ Incorporated by reference to Exhibits 3.1 and 3.2 of the Company s Quarterly Report on Form 10-Q for the quarter ended March 31, 2005
(2) Incorporated by reference to Exhibits 4.1, 10.4 and 10.5 of the Company s Annual Report on Form 10-K for the year ended December 31, 2000
(3) Incorporated by reference to Exhibit 10 of the Company s Quarterly Report on Form 10-Q for the quarter ended March 31, 2001
(4) Incorporated by reference to Exhibits 99.199 .5 of the Company s S-8 Registration Statement (File No. 333-125298) filed May 27, 2005
(5) Incorporated by reference to Exhibit 10.1 and 10.2 of the Company s Quarterly Report on Form 10-Q for the quarter ended June 30, 2004
(6) Incorporated by reference to Exhibit 10.9 of the Company s Annual Report on Form 10-K for the year ended December 31, 2004
(7) Incorporated by reference to Exhibits $10.1 \quad 10.3$ of the Company s Quarterly Report on Form 10-Q for the quarter ended September 30, 2001
(8) Incorporated by reference to Exhibit 10.20 of the Company s Annual Report on Form 10-K for the year ended December 31, 2001
(9) Incorporated by reference to Exhibits 10.18 and 14 of the Company s Annual Report on Form 10-K for the year ended December 31, 2003


[^0]:    (1) Source: FDIC Annual Summary of Deposit Report as of June 30, 2005.

