

SERVOTRONICS INC /DE/  
Form 10-Q  
November 12, 2009

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549  
Form 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2009

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File No. 1-07109  
SERVOTRONICS, INC.  
(Exact name of registrant as specified in its charter)  
Delaware  
(State or other jurisdiction of  
Employer  
incorporation or organization)  
No.)

16-0837866  
(I. R. S.  
Identification

1110 Maple Street

Elma, New York 14059  
(Address of principal executive offices)  
(716) 655-5990  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant: has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Edgar Filing: SERVOTRONICS INC /DE/ - Form 10-Q

Yes  No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at October 31, 2009
Common Stock, \$.20 par value	2,237,371

- 1 -

---

INDEX

	Page No.
<b>PART I. FINANCIAL INFORMATION</b>	
Item 1. Financial Statements (Unaudited)	
a) Consolidated balance sheets, September 30, 2009 and December 31, 2008	3
b) Consolidated statements of operations for the three and nine months ended September 30, 2009 and 2008	4
c) Consolidated statements of cash flows for the nine months ended September 30, 2009 and 2008	5
d) Notes to consolidated financial statements	6
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	13
Item 3. Quantitative and Qualitative Disclosures About Market Risk	16
Item 4T. Controls and Procedures	17
<b>PART II. OTHER INFORMATION</b>	
Item 1. Legal Proceedings	17
Item 1A. Risk Factors	17
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	17
Item 3. Defaults Upon Senior Securities	18
Item 4. Submission of Matters to a Vote of Security Holders	18
Item 5. Other Information	18
Item 6. Exhibits	18
Signatures	19

SERVOTRONICS, INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS  
(\$000's omitted except share and per share data)

	September 30, 2009 (Unaudited)	December 31, 2008
Assets		
Current assets:		
Cash and cash equivalents	\$4,159	\$4,709
Accounts receivable, net	4,498	5,006
Inventories, net	11,897	10,160
Prepaid income taxes	-	84
Deferred income taxes	494	494
Other assets	595	387
Total current assets	21,643	20,840
Property, plant and equipment, net	5,733	5,838
Other non-current assets	200	207
Total Assets	\$27,576	\$26,885
Liabilities and Shareholders' Equity		
Current liabilities:		
Current portion of long-term debt	\$487	\$539
Accounts payable	1,205	2,393
Accrued employee compensation and benefit costs	1,379	1,335
Accrued income taxes	378	-
Other accrued liabilities	593	346
Total current liabilities	4,042	4,613
Long-term debt	3,592	3,702
Deferred income taxes	501	501
Shareholders' equity:		
Common stock, par value \$.20; authorized 4,000,000 shares; issued 2,614,506 shares; outstanding 1,932,310 (1,933,253 – 2008) shares	523	523
Capital in excess of par value	13,296	13,296
Retained earnings	10,012	8,680
Accumulated other comprehensive loss	(98)	(98)
	23,733	22,401
Employee stock ownership trust commitment	(1,568)	(1,614)
Treasury stock, at cost 377,135 (376,192 – 2008) shares	(2,724)	(2,718)
Total shareholders' equity	19,441	18,069
Total Liabilities and Shareholders' Equity	\$27,576	\$26,885

See notes to consolidated financial statements

SERVOTRONICS, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(\$000's omitted except share and per share data)  
(Unaudited)

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2009	2008	2009	2008
Revenue	\$ 8,224	\$ 7,818	\$ 24,868	\$ 24,535
Costs, expenses and other income:				
Cost of goods sold, exclusive of depreciation	5,637	5,568	18,393	17,653
Selling, general and administrative	1,191	1,139	3,541	3,183
Interest expense	17	42	60	129
Depreciation and amortization	133	129	415	410
Other income, net	(2)	(14)	(42)	(67)
	6,976	6,864	22,367	21,308
Income before income tax provision	1,248	954	2,501	3,227
Income tax provision	415	349	833	1,181
Net income	\$ 833	\$ 605	\$ 1,668	\$ 2,046
Income per share:				
Basic				
Net income per share	\$ 0.43	\$ 0.31	\$ 0.86	\$ 1.06
Diluted				
Net income per share	\$ 0.40	\$ 0.29	\$ 0.81	\$ 0.96

See notes to consolidated financial statements

- 4 -

---

SERVOTRONICS, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(\$000's omitted)  
(Unaudited)

	Nine Months Ended September 30,	
	2009	2008
Cash flows related to operating activities:		
Net income	\$1,668	\$2,046
Adjustments to reconcile net income to net cash provided by operating activities -		
Depreciation and amortization	415	410
Change in assets and liabilities -		
Accounts receivable	508	(405 )
Inventories	(1,737 )	(1,273 )
Prepaid income taxes	84	-
Other assets	(208 )	(302 )
Other non-current assets	3	7
Accounts payable	(1,188 )	202
Accrued employee compensation and benefit costs	44	282
Other accrued liabilities	247	-
Accrued income taxes	378	46
Employee stock ownership trust payment	46	-
Net cash provided by operating activities	260	1,013
Cash flows related to investing activities:		
Capital expenditures - property, plant and equipment	(305 )	(287 )
Net cash used in investing activities	(305 )	(287 )
Cash flows related to financing activities:		
Principal payments on long-term debt	(163 )	(165 )
Purchase of treasury shares	(6 )	(239 )
Cash dividend	(336 )	(348 )
Purchase of stock options	-	(772 )
Proceeds from exercise of stock options	-	7
Net cash used in financing activities	(505 )	(1,517 )
Net decrease in cash and cash equivalents	(550 )	(791 )
Cash and cash equivalents at beginning of period	4,709	4,879

Cash and cash equivalents at end of period	\$4,159	\$4,088
--	---------	---------

See notes to consolidated financial statements

- 5 -

---

SERVOTRONICS, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Basis of presentation

The accompanying unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 8 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements.

The accompanying consolidated financial statements reflect all adjustments which are, in the opinion of management, necessary for a fair statement of the results for the interim periods presented. All such adjustments are of a normal recurring nature. Operating results for the nine months ending September 30, 2009 are not necessarily indicative of the results that may be expected for the year ending December 31, 2009. The consolidated financial statements should be read in conjunction with the annual report and the notes thereto.

2. Summary of Significant Accounting Policies

Principles of Consolidation

The consolidated financial statements include the accounts of Servotronics, Inc. and its wholly-owned subsidiaries (the "Company").

Cash and cash equivalents

The Company considers cash and cash equivalents to include all cash accounts and short-term investments purchased with an original maturity of six months or less.

Revenue Recognition

Revenues are recognized as services are rendered or as units are shipped and at the designated FOB point consistent with the transfer of title, risks and rewards of ownership. Such purchase orders generally include specific terms relative to quantity, item description, specifications, price, customer responsibility for in-process costs, delivery schedule, shipping point, payment and other standard terms and conditions of purchase.

Inventories

Inventories are stated at the lower of standard cost or net realizable value. Cost includes all cost incurred to bring each product to its present location and condition, which approximates actual cost (first-in, first-out). Market provisions in respect of net realizable value and inventory expected to be used in greater than one year are applied to the gross value of the inventory through a reserve of approximately \$501,000 at September 30, 2009 and \$524,000 at December 31, 2008. Pre-production and start-up costs are expensed as incurred.

The purchase of suppliers' minimum economic quantities of material such as steel, etc. may result in a purchase of quantities exceeding one year of customer requirements. Also, in order to maintain a reasonable and/or agreed to lead time, certain larger quantities of other product support items may have to be purchased and may result in over one year's supply.

Shipping and Handling Costs



Shipping and handling costs are classified as a component of cost of goods sold.

Property, Plant and Equipment

Property, plant and equipment is carried at cost; expenditures for new facilities and equipment and expenditures which substantially increase the useful lives of existing plant and equipment are capitalized; expenditures for maintenance and repairs are expensed as incurred. Upon disposal of properties, the related cost and accumulated depreciation are removed from the respective accounts and any profit or loss on disposition is included in income.

- 6 -

---

SERVOTRONICS, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Depreciation is provided on the basis of estimated useful lives of depreciable properties, primarily by the straight-line method for financial statement purposes and by accelerated methods for tax purposes. Depreciation expense includes the amortization of capital lease assets. The estimated useful lives of depreciable properties are generally as follows:

Buildings and improvements	5-39 years
Machinery and equipment	5-15 years
Tooling	3-5 years

Income Taxes

The Company accounts for income taxes in accordance with SFAS No. 109, "Accounting for Income Taxes." SFAS No. 109 requires the recognition of deferred tax liabilities and assets for the expected future tax consequences of operating loss and credit carryforwards and temporary differences between the carrying amounts and the tax basis of assets and liabilities. The Company and its subsidiaries file a consolidated federal income tax return, a combined New York State income tax return and a separate Pennsylvania state income tax return.

The Company's practice is to recognize interest and/or penalties related to income tax matters in income tax expense. The Company did not have any accrued interest or penalties included in its consolidated balance sheets at September 30, 2009 or December 31, 2008, and did not recognize any interest and/or penalties in its consolidated statements of operations during the periods ended September 30, 2009 and 2008.

Supplemental cash flow information

Income taxes paid during the three months ended September 30, 2009 and 2008 amounted to approximately \$191,000 and \$9,000, respectively, and amounted to \$392,000 and \$1,153,000 for the nine months ended September 30, 2009 and 2008, respectively. Interest paid during the three months ended September 30, 2009 and 2008 amounted to approximately \$17,000 and \$35,000, respectively, and amounted to \$64,000 and \$137,000 for the nine months September 30, 2009 and 2008, respectively.

Employee Stock Ownership Plan

Contributions to the employee stock ownership plan are determined annually by the Company according to plan formula.

Impairment of Long-Lived Assets

The Company reviews long-lived assets for impairment whenever events or changes in business circumstances indicate that the carrying amount of the assets may not be fully recoverable based on undiscounted future operating cash flow analyses. If an impairment is determined to exist, any related impairment loss is calculated based on fair value. Impairment losses on assets to be disposed of, if any, are based on the estimated proceeds to be received, less costs of disposal. The Company has determined that no impairment of long lived assets existed at September 30, 2009 and December 31, 2008.

Use of Estimates

The preparation of the consolidated financial statements in conformity with U.S. generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

SERVOTRONICS, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Research and Development Costs

Research and development costs are expensed as incurred.

Concentration of Credit Risks

Financial instruments that potentially subject the Company to concentration of credit risks principally consist of cash accounts in financial institutions. Although the accounts exceed the federally insured deposit amount, management does not anticipate nonperformance by the financial institutions.

## Fair Value of Financial Instruments

The carrying amount of cash and cash equivalents, accounts receivable, inventories, accounts payable and accrued expenses are reasonable estimates of their fair value due to their short maturity. Based on variable interest rates and the borrowing rates currently available to the Company for loans similar to its long-term debt, the fair value approximates its carrying amount.

## 3. Inventories

	September 30, 2009 (\$000's omitted)	December 31, 2008
Raw materials and common parts	\$5,604	\$4,621
Work-in-process	4,518	4,153
Finished goods	1,775	1,386
Total inventories, net of reserve	\$11,897	\$10,160

## 4. Property, Plant and Equipment

	September 30, 2009 (\$000's omitted)	December 31, 2008
Land	\$25	\$25
Buildings	6,855	6,761
Machinery, equipment and tooling	11,428	11,728
	18,308	18,514
Less accumulated depreciation and amortization	(12,575 )	(12,676 )
Total property, plant and equipment	\$5,733	\$5,838

Property, plant and equipment include land and building under a \$5,000,000 capital lease which can be purchased for a nominal amount at the end of the lease term. As of September 30, 2009 and December 31, 2008, accumulated amortization on the building amounted to approximately \$2,128,000 and \$2,040,000, respectively. Amortization expense amounted to \$35,000 and \$105,000 for the three and nine month periods ended September 30, 2009 and

2008, respectively. The associated current and long-term liabilities are discussed in Note 5, Long-term debt, of the consolidated financial statements. Depreciation expense for the three months ended September 30, 2009 and 2008 amounted to \$96,000 and \$92,000, respectively and \$304,000 and \$299,000 for the nine month periods ended September 30, 2009 and 2008, respectively. The Company believes that it maintains property and casualty insurance in amounts adequate for the risk and nature of its assets and operations which are generally customary in its industry.

SERVOTRONICS, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 5. Long-Term Debt

	September 30, 2009	December 31, 2008
	(\$000's omitted)	
Industrial Development Revenue Bonds; secured by an equivalent letter of credit from a bank with interest payable monthly at a floating rate (0.60% at September 30, 2009) (A)	\$3,470	\$3,470
Term loan payable to a financial institution; interest at LIBOR plus 2%, (2.60% at September 30, 2009); quarterly principal payments of \$26,786 through the fourth quarter of 2011	241	321
Term loan payable to a financial institution; interest at LIBOR plus 2%, not to exceed 6.00% (2.60% at September 30, 2009); quarterly principal payments of \$17,500; repaid in full in the fourth quarter of 2009; partially secured by equipment (B)	168	220
Secured term loan payable to a government agency; monthly payments of \$1,950 including interest fixed at 3% payable through fourth quarter of 2015	133	146
Secured term loan payable to a government agency; monthly principal payments of approximately \$1,900 with interest waived payable through second quarter of 2012	67 4,079	84 4,241
Less current portion	(487	) (539 )
	\$3,592	\$3,702

(A) The Industrial Development Revenue Bonds were issued by a government agency to finance the construction of the Company's headquarters/Advanced Technology facility. Annual sinking fund payments of \$170,000 commenced December 1, 2000 and continue through 2013, with a final payment of \$2,620,000 due December 1, 2014. The Company has agreed to reimburse the issuer of the letter of credit if there are draws on that letter of credit. The Company pays the letter of credit bank an annual fee of 1% of the amount secured thereby and pays the remarketing agent for the bonds an annual fee of .25% of the principal amount outstanding. The Company's interest under the facility capital lease has been pledged to secure its obligations to the government agency, the bank and the bondholders

(B) On October 1, 2009 the Company paid \$168,000 on the term loan to the financial institution as full and final payment on the obligation prior to its scheduled maturity in 2012. The full amount is included in current portion of long term debt at September 30, 2009.

The Company also has a \$1,000,000 line of credit on which there was no balance outstanding at September 30, 2009 and December 31, 2008.

Certain lenders require the Company to comply with debt covenants as described in the specific loan documents, including a debt service ratio. At September 30, 2009 and December 31, 2008, the Company was in compliance with all of its debt covenants.

6. Income Taxes

The Company did not have any unrecognized tax benefits or obligations as of September 30, 2009 and December 31, 2008.

SERVOTRONICS, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Company and/or its subsidiaries file income tax returns in the United States federal jurisdiction, New York State and Pennsylvania. The Company is no longer subject to U.S. federal, state and local income tax examinations by tax authorities for years before 2004.

During the third quarter of 2009, New York State Department of Taxation performed an examination of the New York State Corporation Tax for the years 2005, 2006 and 2007. The Company is awaiting notification as to the results of the examination but does not expect such results to have a material impact on the financial statements.

7. Common Shareholders' Equity

	Common stock		Capital in excess of par value	Retained earnings	(\$000's omitted)		Accumulated other comprehensive loss	Total shareholders' equity
	Number of shares issued	Amount			ESOP	Treasury stock		
Balance December 31, 2008	2,614,506	\$ 523	\$ 13,296	\$ 8,680	(\$ 1,614 )	(\$ 2,718 )	(\$ 98 )	\$ 18,069
Net income	-	-	-	1,668	-	-	-	1,668
Purchase of treasury shares	-	-	-	-	-	(6 )	-	(6 )
Cash dividend	-	-	-	(336 )	46	-	-	(290 )
Balance September 30, 2009	2,614,506	\$ 523	\$ 13,296	\$ 10,012	(\$ 1,568 )	(\$ 2,724 )	(\$ 98 )	\$ 19,441

In January of 2006, the Company's Board of Directors authorized the purchase by the Company of up to 250,000 shares of its common stock in the open market or in privately negotiated transactions. On October 31, 2008, the Company announced that its Board of Directors authorized the purchase of an additional 200,000 shares of the Company's common stock under the Company's current purchase program. As of September 30, 2009, the Company has purchased 238,088 shares and there remain 211,912 shares available to purchase under this program.

As previously reported, on April 1, 2009, the Company announced that its Board of Directors declared a \$0.15 per share cash dividend. The dividend was paid on May 15, 2009 to shareholders of record on April 20, 2009 and was approximately \$336,000 in the aggregate. This second consecutive annual dividend does not represent that the Company will pay dividends on a regular or scheduled basis.

Earnings Per Share

Basic earnings per share is computed by dividing net earnings by the weighted average number of shares outstanding during the period. Diluted earnings per share is computed by dividing net earnings by the weighted average number of shares outstanding during the period plus the number of shares of common stock that would be issued assuming all contingently issuable shares having a dilutive effect on earnings per share were



outstanding for the period. Incremental shares from assumed conversions are calculated as the number of shares that would be issued, net of the number of shares that could be purchased in the marketplace with the cash received upon stock option exercise.

SERVOTRONICS, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2009	2008	2009	2008
	(\$000's omitted except per share data)			
Net income	\$833	\$605	\$1,668	\$2,046
Weighted average common shares outstanding (basic)	1,933	1,926	1,933	1,932
Incremental shares from assumed conversions of stock options	136	188	127	201
Weighted average common shares outstanding (diluted)	2,069	2,114	2,060	2,133
Basic Net income per share	\$0.43	\$0.31	\$0.86	\$1.06
Diluted Net income per share	\$0.40	\$0.29	\$0.81	\$0.96

8. Commitments

The Company leases certain equipment pursuant to operating lease arrangements. Total rental expense in the nine month periods ended September 30, 2009 and 2008 and future minimum payments under such leases are not material to the consolidated financial statements.

9. Litigation

There are no legal proceedings which are material to the Company currently pending by or against the Company.

10. Business segments

The Company operates in two business segments, Advanced Technology Group (ATG) and Consumer Products Group (CPG). The Company's reportable segments are strategic business units that offer different products and services. The segments are composed of separate corporations and are managed separately. Operations in the ATG involve the design, manufacture, and marketing of servo-control components (i.e., torque motors, control valves, actuators, etc.) for government, commercial and industrial applications. CPG's operations involve the design, manufacture and marketing of a variety of cutlery products for use by consumers and various government agencies. The Company derives its primary sales revenue from domestic customers, although a portion of finished products are for foreign end use.



SERVOTRONICS, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Information regarding the Company's operations in these segments is summarized as follows  
(\$000's omitted):

	Advanced Technology Group		Consumer Products Group		Consolidated	
	Nine Months Ended September 30,		Nine Months Ended September 30,		Nine Months Ended September 30,	
	2009	2008	2009	2008	2009	2008
Revenues from unaffiliated customers	\$13,319	\$15,313	\$11,549	\$9,222	\$24,868	\$24,535
Profit	\$2,806	\$4,217	\$885	\$191	3,691	4,408
Interest expense	\$(55 )	\$(117 )	\$(5 )	\$(12 )	(60 )	(129 )
Depreciation and amortization	\$(304 )	\$(287 )	\$(111 )	\$(123 )	(415 )	(410 )
Other income, net	\$38	\$47	\$4	\$20	42	67
General corporate expense					(757 )	(709 )
Income before income tax provision					\$2,501	\$3,227
Capital expenditures	\$212	\$249	\$93	\$38	\$305	\$287
	September 30, 2009	December 31, 2008	September 30, 2009	December 31, 2008	September 30, 2009	December 31, 2008
Identifiable assets	\$16,469	\$16,688	\$11,107	\$10,197	\$27,576	\$26,885

	Advanced Technology Group		Consumer Products Group		Consolidated	
	Three Months Ended September 30,		Three Months Ended September 30,		Three Months Ended September 30,	
	2009	2008	2009	2008	2009	2008
Revenues from unaffiliated customers	\$4,360	\$5,419	\$3,864	\$2,399	\$8,224	\$7,818
Profit (loss)	\$878	\$1,476	\$770	\$(129 )	\$1,648	\$1,347
Interest expense	\$(16 )	\$(39 )	\$(1 )	\$(3 )	(17 )	(42 )
Depreciation and amortization	\$(100 )	\$(92 )	\$(33 )	\$(37 )	(133 )	(129 )
Other income, net	\$-	\$11	\$2	\$3	\$2	\$14
General corporate expense					(252 )	(236 )
Income before income tax provision					\$1,248	\$954
Capital expenditures	\$81	\$81	\$6	\$20	\$87	\$101

11. Other Income

Components of other income include interest income on cash and cash equivalents, and other minor amounts not directly related to the sale of the Company's products.

12.

Subsequent Events

These financial statements have not been updated for subsequent events occurring after November 13, 2009 which is the date these financial statements were available to be issued.

Subsequent to September 30, 2009 and before the filing of this Form 10-Q, the Company and a recently formed wholly-owned subsidiary, Aero Metal Products, Inc. (“AMP”) entered into Agreements with a related party which will provide hot-forged metal product capabilities and facilities in which to expand certain product lines. The Agreements are fully described in the Form 8-K and Exhibits that were filed on November 3, 2009. The Agreements provide for rentals of \$5,000.00 and \$7,500.00 per month for certain real estate and personal property, respectively, with options to purchase which must be exercised if certain incentives, acceptable to the Company, are obtained from state agencies. The Agreements also provide for contingent earn out payments to the seller based on future performance of AMP.

- 12 -

---

SERVOTRONICS, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Management Discussion

During the three months ended September 30, 2009 and 2008 approximately 56% and 37%, respectively and 52% and 41%, for the nine months ended September 30, 2009 and 2008 respectively, of the Company's revenues were derived from contracts with agencies of the U.S. Government or their prime contractors and their subcontractors. The Company believes that government involvement in military operations overseas will continue to have an impact on the Company's revenues. While the Company remains optimistic in relation to these opportunities, it recognizes that sales to the Government are affected by defense budgets, the foreign policies of the U.S. and other nations, the level of military operations and other factors and, as such, it is difficult to predict the impact on future financial results. The Company's commercial business is affected by such factors as uncertainties in today's global economy, global competition, the vitality and ability of the commercial aviation industry to purchase new aircraft, the effects of terrorism and the threat of terrorism, market demand and acceptance of both the Company's products and its customers' products which incorporate Company-made components.

The Company's Advanced Technology Group's revenue decreased approximately \$1,059,000 and \$1,994,000 for the three and nine months ended September 30, 2009, respectively, compared to the same periods in 2008 due to stretch-outs of customer orders across various product lines and, to a lesser extent, cancellations. The ATG continues its aggressive business development efforts in its primary markets and is broadening its focus to include new domestic and foreign markets that are consistent with its core competencies. There are substantial uncertainties in the current Global Economy that are compounded with certain Airliner delivery stretch-outs being implemented which in turn are adversely affecting the Company's sales revenues in 2009. Although the ATG backlog continues to be significant, actual scheduled shipments may be delayed as a function of the Company's customers' delivery determinations that are affected by changes in the Global Economy and other factors.

The Company's Consumer Products Group's (CPG) revenue increased approximately \$1,465,000 and \$2,327,000 for the three and nine months ended September 30, 2009, respectively, compared to the same periods in 2008 primarily because of shipments under several significant government contracts. The Company's Consumer Products Group (CPG) develops new commercial products and products for Government and Military applications. Included in the significant uncertainties in the near and long term are the effects of the current recession and the difficulty to accurately project the net effect of the change in the U.S. Administration on the government's procurement programs. Approximately 70% and 65% of the CPG's revenues are derived from contracts with agencies of the U.S. Government or their prime contractors for the three and nine months ended September 30, 2009, respectively.

See also Note 10, Business Segments, of the accompanying consolidated financial statements for information concerning business segment operating results.

## Results of Operations

The following tables compare the Company's statements of operations data for the nine and three months ended September 30, 2009 and 2008 (\$000's omitted).

## Nine Months Ended September 30,

	2009		2008		2009 vs. 2008			
	Dollars	% of Sales	Dollars	% of Sales	Dollar Change	% Increase (Decrease)		
Revenue:								
Advanced Technology	\$ 13,319	53.6 %	\$ 15,313	62.4 %	\$(1,994)	(13.0 %)	)	
Consumer Products	11,549	46.4 %	9,222	37.6 %	2,327	25.2 %	)	
	24,868	100.0 %	24,535	100.0 %	333	1.4 %	)	
Cost of sale, exclusive of depreciation and amortization	18,393	74.0 %	17,653	72.0 %	740	4.2 %	)	
Gross profit	6,475	26.0 %	6,882	28.0 %	(407)	(5.9 %)	)	
Selling, general and administration	3,541	14.2 %	3,183	13.0 %	358	11.2 %	)	
Depreciation and amortization	415	1.7 %	410	1.7 %	5	1.2 %	)	
Total costs and expenses	22,349	89.9 %	21,246	86.7 %	1,103	5.2 %	)	
Operating income	2,519	10.1 %	3,289	13.3 %	(770)	(23.4 %)	)	
Interest expense	60	0.2 %	129	0.5 %	(69)	(53.5 %)	)	
Other income, net	(42)	(0.2 %)	(67)	(0.3 %)	25	(37.3 %)	)	
Income tax provision	833	3.3 %	1,181	4.8 %	(348)	(29.5 %)	)	
Net income	\$ 1,668	6.8 %	\$ 2,046	8.3 %	\$(378)	(18.5 %)	)	

## Three Months Ended September 30,

	2009		2008		2009 vs. 2008			
	Dollars	% of Sales	Dollars	% of Sales	Dollar Change	% Increase (Decrease)		
Revenue:								
Advanced Technology	\$ 4,360	53.0 %	\$ 5,419	69.3 %	\$(1,059)	(19.5 %)	)	
Consumer Products	3,864	47.0 %	2,399	30.7 %	1,465	61.1 %	)	
	8,224	100.0 %	7,818	100.0 %	406	5.2 %	)	
Cost of sale, exclusive of depreciation and amortization	5,637	68.5 %	5,568	71.2 %	69	1.2 %	)	
Gross profit	2,587	31.5 %	2,250	28.8 %	337	15.0 %	)	
Selling, general and administration	1,191	14.5 %	1,139	14.6 %	52	4.6 %	)	
Depreciation and amortization	133	1.6 %	129	1.7 %	4	3.1 %	)	
Total costs and expenses	6,961	84.6 %	6,836	87.5 %	125	1.8 %	)	
Operating income	1,263	15.4 %	982	12.5 %	281	28.6 %	)	
Interest expense	17	0.2 %	42	0.5 %	(25)	(59.5 %)	)	

Edgar Filing: SERVOTRONICS INC /DE/ - Form 10-Q

Other income, net	(2	)	(0.0	%)	(14	)	(0.2	%)	12	(85.7	%)
Income tax provision	415		5.0	%	349		4.5	%	66	18.9	%
Net income	\$833		10.2	%	\$605		7.7	%	\$228	37.7	%

- 14 -

---



## Sales

The Company's consolidated revenues increased approximately \$406,000 or 5.2% for the three month period ended September 30, 2009 and remained relatively consistent for the nine month period ended September 30, 2009 when compared to the same three and nine month periods in 2008. Such results are due to increased shipments at the CPG under several significant government contracts off-set by decreased shipments at the ATG due to customer stretch-outs of existing orders and, to a lesser extent, order cancellations. Procurement and time of shipments under Government contracts at the CPG significantly impact operating results from period to period.

## Gross Profit

As shown in the above table, gross profit for the three month period ended September 30, 2009 increased while gross profit for the nine month period ended September 30, 2009 decreased as compared to the same three and nine month periods in 2008. The primary reason for the variations in gross profit was the mix of products sold at the CPG. The current mix of products sold in the period within the ATG and CPG segments as well as the composition of ATG and CPG sales to the total consolidated sales directly attributed to dollar value and percentage variations in gross profit.

## Selling, General and Administrative Expenses

Selling, general and administrative (SG&A) expenses that include variable costs increased for the three and nine month periods ended September 30, 2009 as compared to the same three and nine month periods in 2008. The increase in SG&A includes increased legal and other expenses relative to contracts/product administration/negotiations, product protection (i.e., trademarks, patents, etc.) and employment associated issues including benefit plans' amendments/updates and employee retention/separations and other costs associated with the expansion of the ATG and CPG foreign/domestic markets and product capabilities. The trend is for SG&A expenses to increase as a function of increased regulations, market expansion, and the continued implementation of the Sarbanes-Oxley Act.

## Interest Expense

Interest expense decreased for the three and nine month periods ended September 30, 2009 compared to the same periods in 2008 due to the decrease in average outstanding debt and interest rates. Average debt outstanding will continue to decline as the Company repays its scheduled debt obligations and assuming the Company does not incur additional debt. See also Note 5, Long-Term Debt, of the accompanying consolidated financial statements for information on long-term debt.

## Depreciation and Amortization Expense

Depreciation and amortization expense remained consistent for the three and nine month periods ended September 30, 2009 compared to the same periods in 2008. Depreciation expense fluctuates due to variable estimated useful lives of depreciable property (as identified in Note 2, Summary of Significant Accounting Policies, of the accompanying consolidated financial statements) as well as the amount and nature of capital expenditures in current and previous periods. It is anticipated that the Company's future capital expenditures will, at a minimum, follow the Company's requirements to support its delivery commitments and to meet the information technology related capital expenditure requirements that are associated with Sarbanes-Oxley and other new regulatory requirements.

#### Other Income

Components of other income include interest income on cash and cash equivalents, and other amounts not directly related to the sale of the Company's products. The decrease in other income for the three and nine month periods ended September 30, 2009 when compared to the same three and nine month periods in 2008 is due to the decline in market driven interest rates on cash and cash equivalents.

#### Income Taxes

The Company's effective tax rate was approximately 33.3% for the nine month period ended September 30, 2009 as compared to 36.6% for the nine month period ended September 30, 2008. The effective tax rate in both periods reflects state income taxes, permanent non-deductible expenditures and the tax benefit for the domestic manufacturing deduction allowable under the American Jobs Creation Act of 2004 as well as a reduction in New York State's statutory tax rate and apportioned income. See also Note 6, Income Taxes, of the consolidated financial statements for information concerning income tax.

#### Net Income

Net income for the three month period ended September 30, 2009 increased \$228,000 or 37.7% and decreased \$378,000 or 18.5% for the nine month period ended September 30, 2009 when compared to net income for the same two periods ended September 30, 2008. These period to period differences in net income are primarily attributable to decreased sales at ATG offset by increased sales at the CPG. Also, affecting net income were increases in selling, general and administrative expenses and changes in gross margin as the result of product mix in the respective periods.

#### Liquidity and Capital Resources

The Company's primary liquidity and capital requirements relate to working capital needs; primarily inventory, accounts receivable, capital expenditures for property, plant and equipment, tax payments and principal and interest payments on debt.

At September 30, 2009, the Company had working capital of approximately \$17,601,000 of which approximately \$4,159,000 was comprised of cash and cash equivalents. The Company generated approximately \$260,000 in cash from operations during the nine months ended September 30, 2009 as compared to generating \$1,013,000 during the nine months ended September 30, 2008. The primary uses of cash for the Company's operating activities for the nine months ended September 30, 2009 were for increases in inventory and payments to vendors aggregating \$2,925,000.

The Company's primary use of cash in its financing and investing activities in the first nine months of 2009 related to capital expenditures for equipment and principal payments on long-term debt as well as approximately \$336,000 for a cash dividend paid on May 15, 2009 to shareholders of record on April 20, 2009.

At September 30, 2009, there are no material commitments for capital expenditures.

The Company also has a \$1,000,000 line of credit on which there is no balance outstanding at September 30, 2009. If needed, this can be used to fund cash flow requirements.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is a smaller reporting company as defined by Rule 12b-2 of the Exchange Act and is not required to provide the information required under this item.

- 16 -

---

Item 4T.

CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

The Company carried out an evaluation under the supervision and with the participation of its management, including the Company's Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), of the effectiveness of the Company's disclosure controls and procedures as of September 30, 2009. Based upon that evaluation, the CEO and CFO concluded that the Company's disclosure controls and procedures are effective in timely alerting them to the material information relating to the Company (or the Company's consolidated subsidiaries) required to be included in the Company's periodic filings with the SEC, such that the information relating to the Company required to be disclosed in SEC reports (i) is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (ii) is accumulated and communicated to the Company's management, including the CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Controls

During the nine month period ended September 30, 2009, there were no changes in internal controls over financial reporting that have materially affected, or are reasonably likely to affect, the Company's internal control over financial reporting.

PART II

OTHER INFORMATION

Item 1.

LEGAL PROCEEDINGS

None.

Item RISK FACTORS

1A.

The Company is a smaller reporting company as defined by Rule 12b-2 of the Exchange Act and is not required to provide the information required under this item.

Item 2.

UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(c) Company Purchases of Company's Equity Securities

2009 Periods	Total Number of Shares Purchased	Average Price \$ Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares that may yet be Purchased under the Plans or Programs
January 1 – March 31, 2009	-	-	-	212,855
April 1 – June 30, 2009	943	6.34	943	211,912
July 1 – September 30, 2009	-	-	-	211,912

Edgar Filing: SERVOTRONICS INC /DE/ - Form 10-Q

Total	943	6.34	943	211,912
-------	-----	------	-----	---------

In January of 2006, the Company's Board of Directors authorized the purchase by the Company of up to 250,000 shares of its common stock in the open market or in privately negotiated transactions. On October 31, 2008, the Company announced that its Board of Directors authorized the purchase of an additional 200,000 shares of the Company's common stock under the Company's current purchase program. As of October 31, 2009, the Company has purchased 238,088 shares and there remain 211,912 shares available to purchase under this program.

- 17 -

---

Item 3. DEFAULTS UPON SENIOR SECURITIES

None.

Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The annual meeting of shareholders of the Registrant was held on July 2, 2009. At the meeting, each of the four directors of the Registrant was elected to serve until the next annual meeting of shareholders and until his successor is elected and qualified. The following table shows the results of the voting at the meeting.

Name of Nominee	For	Withheld Authority
Dr. Nicholas D. Trbovich	2,062,159	92,371
Nicholas D. Trbovich, Jr.	2,062,528	92,002
Dr. William H. Duerig	2,133,920	20,610
Donald W. Hedges	2,134,182	20,348

Item 5. OTHER INFORMATION

None.

Item 6. EXHIBITS

31.1 Certification of Chief Financial Officer pursuant to Rule 13a-14 or 15d-14 of the Securities Exchange act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.2 Certification of Chief Executive Officer pursuant to Rule 13a-14 or 15d-14 of the Securities Exchange act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32.1 Certification of Chief Financial Officer pursuant to 18 U.S.C. 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

32.2 Certification of Chief Executive Officer pursuant to 18 U.S.C. 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

FORWARD-LOOKING STATEMENTS

In addition to historical information, certain sections of this Form 10-Q contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, such as those pertaining to the Company's capital resources and profitability. Forward-looking statements involve numerous risks and uncertainties. The Company derives a material portion of its revenues from contracts with agencies of the U.S. Government or their prime contractors. The Company's business is performed under fixed price contracts and the following factors, among others discussed herein, could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements: uncertainties in today's global economy and global

competition, and difficulty in predicting defense appropriations, the vitality of the commercial aviation industry and its ability to purchase new aircraft, the willingness and ability of the Company's customers to fund long-term purchase programs, and market demand and acceptance both for the Company's products and its customers' products which incorporate Company-made components. The success of the Company also depends upon the trends of the economy, including interest rates, income tax laws, governmental regulation, legislation, population changes and those risk factors discussed elsewhere in this Form 10-Q. Readers are cautioned not to place undue reliance on forward-looking statements, which reflect management's analysis only as of the date hereof. The Company assumes no obligation to update forward-looking statements.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: November 12, 2009

SERVOTRONICS, INC.

By: /s/ Cari L. Jaroslowsky, Chief Financial Officer  
Cari L. Jaroslowsky  
Chief Financial Officer

By: /s/ Dr. Nicholas D. Trbovich, Chief Executive Officer  
Dr. Nicholas D. Trbovich  
Chief Executive Officer



