

THORATEC CORP
Form 10-Q
November 07, 2011
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

(Mark one)

- Quarterly report pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934**

For the quarterly period ended October 1, 2011

Or

- Transition report pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934**

For the transition period from to

COMMISSION FILE NUMBER: 000-49798

THORATEC CORPORATION

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(Exact name of registrant as specified in its charter)

California

(State or other jurisdiction of incorporation
or organization)

94-2340464

(I.R.S. Employer Identification No.)

6035 Stoneridge Drive, Pleasanton, California

(Address of principal executive offices)

94588

(Zip Code)

(925) 847-8600

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer
(Do not check if smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes No

As of October 21, 2011, the registrant had 59,927,911 shares of common stock outstanding.

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Thoratec, the Thoratec logo, Thoralon, HeartMate, HeartMate II, and GoGear are registered trademarks of Thoratec Corporation, and IVAD is a trademark of Thoratec Corporation.

CentriMag and PediMag are registered trademarks of Thoratec LLC and PediVAS is a registered trademark of Levitronix Switzerland GmbH.

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THORATEC CORPORATION
CONDENSED CONSOLIDATED BALANCE SHEETS

(unaudited)

(in thousands)

| | October 1, 2011 | January 1, 2011 |
|---|-----------------|-----------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 62,775 | \$ 56,887 |
| Short-term available-for-sale investments | 153,896 | 391,256 |
| Receivables, net of allowances of \$1,884 and \$1,334, respectively | 55,234 | 57,213 |
| Inventories | 63,107 | 59,790 |
| Deferred tax assets | 9,651 | 9,677 |
| Income tax receivable | 4,884 | 9,538 |
| Prepaid expenses and other assets | 5,520 | 5,706 |
| Total current assets | 355,067 | 590,067 |
| Property, plant and equipment, net | 39,554 | 38,077 |
| Goodwill | 195,293 | 95,015 |
| Purchased intangible assets, net | 95,150 | 88,518 |
| Long-term available-for-sale investments | 15,935 | 21,379 |
| Other long-term assets | 6,145 | 4,687 |
| Total Assets | \$ 707,144 | \$ 837,743 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 13,817 | \$ 13,495 |
| Accrued compensation | 17,711 | 20,753 |
| Other accrued liabilities | 13,640 | 14,604 |
| Senior subordinated convertible notes | | 138,165 |
| Total current liabilities | 45,168 | 187,017 |
| Long-term deferred tax liability | 20,295 | 20,109 |
| Other long-term liabilities | 8,555 | 9,257 |
| Contingent liabilities | 22,990 | |
| Total Liabilities | 97,008 | 216,383 |
| Shareholders' equity: | | |
| Common shares: no par, authorized 100,000; issued and outstanding 59,923 and 58,571 as of October 1, 2011 and January 1, 2011, respectively | | |
| Additional paid-in capital | 589,816 | 606,782 |
| Retained earnings | 40,242 | 18,603 |

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| | | | | |
|--|----|----------|----|---------|
| Accumulated other comprehensive loss: | | | | |
| Unrealized loss on investments | | (1,674) | | (1,660) |
| Cumulative translation adjustments | | (18,248) | | (2,365) |
| Total accumulated other comprehensive loss | | (19,922) | | (4,025) |
| Total Shareholders' Equity | | 610,136 | | 621,360 |
| Total Liabilities and Shareholders' Equity | \$ | 707,144 | \$ | 837,743 |

See notes to the unaudited condensed consolidated financial statements.

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THORATEC CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(unaudited)

(in thousands, except per share data)

| | Three Months Ended | | Nine Months Ended | |
|---|--------------------|--------------------|--------------------|--------------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |
| Product sales | \$ 102,584 | \$ 90,996 | \$ 313,335 | \$ 285,366 |
| Cost of product sales | 30,898 | 28,621 | 93,043 | 90,771 |
| Gross profit | 71,686 | 62,375 | 220,292 | 194,595 |
| Operating expenses: | | | | |
| Selling, general and administrative | 25,062 | 21,104 | 76,275 | 64,010 |
| Research and development | 16,273 | 12,332 | 47,826 | 44,135 |
| Amortization of purchased intangible assets | 2,609 | 2,446 | 7,108 | 7,326 |
| Total operating expenses | 43,944 | 35,882 | 131,209 | 115,471 |
| Income from operations | 27,742 | 26,493 | 89,083 | 79,124 |
| Other income and (expense): | | | | |
| Interest expense and other | (3) | (3,125) | (4,650) | (9,280) |
| Interest income and other | 283 | 1,362 | 1,526 | 4,261 |
| Impairment on investment | | (11) | | (2,057) |
| Income before income taxes | 28,022 | 24,719 | 85,959 | 72,048 |
| Income tax expense | (9,033) | (9,239) | (28,729) | (25,667) |
| Income from continuing operations | 18,989 | 15,480 | 57,230 | 46,381 |
| Loss from discontinued operations (net of tax) | (1,031) | (1,183) | (1,031) | (3,697) |
| Net income | \$ 17,958 | \$ 14,297 | \$ 56,199 | \$ 42,684 |
| Income (loss) per share Basic: | | | | |
| Continuing operations | \$ 0.32 | \$ 0.26 | \$ 0.97 | \$ 0.80 |
| Discontinued operations | (0.02) | (0.02) | (0.02) | (0.06) |
| Net income | \$ 0.30 | \$ 0.24 | \$ 0.95 | \$ 0.74 |
| Income (loss) per share Diluted: | | | | |
| Continuing operations | \$ 0.31 | \$ 0.26 | \$ 0.95 | \$ 0.78 |
| Discontinued operations | (0.02) | (0.02) | (0.02) | (0.06) |
| Net income | \$ 0.29 | \$ 0.24 | \$ 0.93 | \$ 0.72 |
| Shares used to compute income (loss) per share: | | | | |
| Basic | 59,763 | 58,138 | 58,630 | 57,473 |
| Diluted | 60,666 | 66,612 | 63,306 | 66,216 |

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|-----------------|-------------------|-----------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |

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(in thousands)

| | | | | | | | | |
|---|----|----------|----|--------|----|----------|----|---------|
| Net income | \$ | 17,958 | \$ | 14,297 | \$ | 56,199 | \$ | 42,684 |
| Unrealized gains (losses) on investments (net of taxes of \$128 and \$92 for the three months ended October 1, 2011 and October 2, 2010, respectively, and \$9 and \$252 for the nine months ended October 1, 2011 and October 2, 2010, respectively) | | (209) | | 116 | | (14) | | (591) |
| Foreign currency translation adjustments | | (17,073) | | 1,157 | | (15,883) | | (589) |
| Total other comprehensive (loss) income | | (17,282) | | 1,273 | | (15,897) | | (1,180) |
| Comprehensive income | \$ | 676 | \$ | 15,570 | \$ | 40,302 | \$ | 41,504 |

See notes to the unaudited condensed consolidated financial statements.

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THORATEC CORPORATION

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)

(in thousands)

| | Nine Months Ended | |
|--|--------------------|--------------------|
| | October 1, 2011 | October 2, 2010 |
| Cash flows from continuing operating activities: | | |
| Income from continuing operations | \$ 57,230 | \$ 46,381 |
| Adjustments to reconcile net income from continuing operations to net cash provided by operating activities: | | |
| Depreciation and amortization | 12,818 | 12,309 |
| Investment premium amortization, net | 2,935 | 3,795 |
| Loss on extinguishment of senior subordinated convertible notes | | 99 |
| Non-cash interest income and other | 378 | 687 |
| Non-cash interest expense | 2,815 | 7,152 |
| Write-down on investment | | 2,057 |
| Tax benefit related to stock options | 1,348 | 10,343 |
| Share-based compensation expense | 11,732 | 9,624 |
| Excess tax benefits from share-based compensation | (1,397) | (9,458) |
| Loss on disposal of assets | 26 | 529 |
| Change in deferred taxes, net | (4,055) | (4,027) |
| Changes in assets and liabilities, net of acquisition of Levitronix Medical: | | |
| Receivables | 4,268 | (3,080) |
| Inventories | 779 | (15,939) |
| Prepaid expenses and other assets | (271) | (277) |
| Accrued compensation and other accrued liabilities | (4,490) | 10,310 |
| Accounts payable | (1,021) | 4,718 |
| Income taxes, net | 4,018 | (13,851) |
| Net cash provided by continuing operating activities | 87,113 | 61,372 |
| Cash flows from continuing investing activities: | | |
| Purchases of available-for-sale investments | (236,399) | (398,874) |
| Sales and maturities of available-for-sale investments | 476,264 | 338,613 |
| Acquisition of Levitronix Medical, net of cash acquired | (109,974) | |
| Loan collections | | 2,756 |
| Purchases of property, plant and equipment, net | (5,724) | (2,848) |
| Purchases of patents | | (1,414) |
| Net cash provided by (used in) continuing investing activities | 124,167 | (61,767) |
| Cash flows from continuing financing activities: | | |
| Excess tax benefits from share-based compensation | 1,397 | 9,458 |
| Proceeds from stock option exercises | 10,212 | 22,035 |
| Proceeds from stock issued under the employee stock purchase plan | 1,886 | 1,884 |
| Repurchase and retirement of common shares | (53,725) | (4,698) |
| Extinguishment of senior subordinated convertible notes | (164,429) | (5,358) |
| Net cash (used in) provided by continuing financing activities | (204,659) | 23,321 |

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| | | |
|---|-----------|-----------|
| Effect of exchange rate changes on cash and cash equivalents | (568) | (4) |
| Net cash provided by continuing operations | 6,053 | 22,922 |
| Cash flows from discontinued operations: | | |
| Net cash (used in) provided by operating activities | (165) | 2,488 |
| Net cash used in investing activities | | (2,488) |
| Net cash used in discontinued operations | (165) | |
| Net increase in cash and cash equivalents | 5,888 | 22,922 |
| Net cash and cash equivalents at beginning of period | 56,887 | 27,787 |
| Net cash and cash equivalents at end of period | \$ 62,775 | \$ 50,709 |
| Supplemental disclosure of consolidated cash flow information: | | |
| Cash paid for taxes | \$ 28,006 | \$ 30,494 |
| Cash paid for interest | \$ 1,679 | \$ 1,707 |
| Supplemental disclosure of consolidated non-cash investing and financing activities: | | |
| Transfers of equipment from inventory | \$ 1,689 | \$ 3,493 |
| Purchases of property, plant and equipment through accounts payable and accrued liabilities | \$ 355 | \$ 221 |
| Issuance of shares for extinguishment of senior subordinated convertible notes | \$ 82,711 | \$ |
| Acquisition related earn-out obligations included in accrued liabilities | \$ 580 | \$ |
| Contingent earn-out obligations included in contingent liabilities | \$ 22,990 | \$ |

See notes to the unaudited condensed consolidated financial statements.

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THORATEC CORPORATION

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

1. Operations and Significant Accounting Policies

Basis of Presentation

The interim unaudited condensed consolidated financial statements of Thoratec Corporation (we, our, us, or the Company) have been prepared and presented in accordance with accounting principles generally accepted in the United States of America (GAAP) and the rules and regulations of the Securities and Exchange Commission (SEC), without audit, and reflect all adjustments necessary (consisting only of normal recurring adjustments) to present fairly our financial position, results of operations and cash flows as of and for the periods presented. Certain information and footnote disclosures normally included in our annual financial statements, prepared in accordance with GAAP, have been condensed or omitted. The accompanying financial statements should be read in conjunction with our fiscal 2010 consolidated financial statements, and the accompanying notes thereto, filed with the SEC in our Annual Report on Form 10-K (the 2010 Annual Report). The operating results for any interim period are not necessarily indicative of the results that may be expected for any future period.

On April 25, 2010, our Board of Directors made a decision to sell our wholly-owned subsidiary, International Technidyne Corporation (ITC) and on November 4, 2010, we sold ITC to ITC Nexus Holding Company, Inc. (Nexus) for \$55 million in cash pursuant to a Stock Purchase Agreement, dated as of November 4, 2010, with Nexus. As such, certain financial statement items have been reclassified to be presented as discontinued operations.

On August 3, 2011, we acquired the medical business of Levitronix LLC (Levitronix Medical), for approximately \$110 million in cash, plus additional cash earn-out amounts (not to exceed \$40 million in aggregate). This earn-out is contingent upon achievement of certain product revenue targets and is payable over the four year period starting on August 3, 2011. This acquisition has been accounted for as a business combination, and the assets and liabilities were recorded as of the acquisition date, at their respective fair values. The results of operations of Levitronix Medical have been consolidated in our results of operations from August 3, 2011.

The preparation of our unaudited condensed consolidated financial statements necessarily requires our management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities on the unaudited condensed consolidated balance sheet dates and the reported amounts of revenues and expenses for the periods presented. The actual amounts could differ from those estimated amounts.

Revenue Recognition and Product Warranty

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We recognize revenue from product sales to customers and distributors when evidence of an arrangement exists, and title has passed (generally upon shipment) or services have been rendered, the selling price (including pricing discounts) has been fixed or has become determinable, collectability is reasonably assured and there are no further obligations to customers or distributors.

The majority of our products are covered by up to a one-year limited manufacturer's warranty. Estimated contractual warranty obligations are recorded when related sales are recognized and any additional amounts are recorded when such costs are probable, can be reasonably estimated and are included in Cost of product sales. The change in accrued warranty expense from continuing operations is summarized in the following table:

| | Three Months Ended | | Nine Months Ended | |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |
| | (in thousands) | | | |
| Balance at beginning of period | \$ 2,993 | \$ 1,747 | \$ 3,057 | \$ 1,706 |
| Accruals for warranties issued | 514 | 2,765 | 1,968 | 4,696 |
| Settlements made | (613) | (1,395) | (2,131) | (3,285) |
| Balance at end of period | \$ 2,894 | \$ 3,117 | \$ 2,894 | \$ 3,117 |

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Recently Issued Accounting Pronouncements

In May 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2011-04, *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs*. This ASU is the result of joint efforts by the FASB and International Accounting Standards Board to develop a single, converged fair value framework. While this ASU is largely consistent with existing fair value measurement principles in U.S. GAAP, it expands Accounting Standards Codification (ASC) Topic 820, *Fair Value Measurement* existing disclosure requirements for fair value measurements and makes other amendments. Many of these amendments were made to eliminate unnecessary wording differences between U.S. GAAP and International Financial Reporting Standards, which could change how fair value measurement guidance in ASC 820 is applied. ASU No. 2011-04 is effective on a prospective basis for us for reporting periods after January 1, 2012. We are currently evaluating how this new guidance will impact our unaudited condensed consolidated financial statements.

In September 2011, the FASB issued ASU No. 2011-08, amendments to Topic 350, *Intangibles Goodwill and Other* related to *Testing Goodwill for Impairment*. This ASU will allow an entity to first assess qualitative factors to determine whether it is necessary to perform the two-step quantitative goodwill impairment test. Under this ASU, an entity would not be required to calculate the fair value of a reporting unit unless the entity determines, based on a qualitative assessment, that it is more likely than not that its fair value is less than its carrying amount. This ASU includes a number of events and circumstances for an entity to consider in conducting the qualitative assessment. ASU No. 2011-08 is effective for us on or after December 31, 2011, but early adoption is permitted for public companies. We do not expect that this new guidance will have a material impact on our unaudited condensed consolidated financial statements.

2. Acquisition of Levitronix Medical

On August 3, 2011, we acquired 100% of the medical business of Levitronix Medical for an upfront cash payment of \$110 million, plus additional cash earn-out amounts (not to exceed \$40 million in aggregate) payable annually over the next four years contingent upon achievement of certain product revenue targets. The earn out is calculated based on 36 percent of sales from Levitronix Medical in excess of sales of approximately \$24 million per year over the next four years commencing from the date of acquisition. The fair value of the contingent consideration is calculated using the income approach, utilizing various revenue assumptions and applying a probability to each outcome. By applying this method, the estimated undiscounted range of outcomes was from \$9.7 million to \$37.4 million. The fair value of the contingent consideration as of the acquisition date was estimated and recorded at \$23.6 million. Actual amounts paid may differ from the obligations recorded.

Prior to the acquisition, we distributed and provided clinical support for the CentriMag in the U.S., under an agreement that would have expired at the end of 2011. We have also collaborated on the development of the fully magnetically levitated motor technology employed in the HeartMate III left ventricular assist system, which is currently in preclinical testing. This acquisition allows us to acquire the CentriMag product line and secure completely the fully magnetically levitated patented technology related to the HeartMate III.

In accordance with FASB issued Accounting Standards Codification (ASC) 805, *Business Combinations*, we accounted for the acquisition of Levitronix Medical as a purchase business combination. Under the purchase method of accounting, the assets and liabilities assumed at the date of acquisition are recorded in the unaudited condensed consolidated financial statements at their respective fair values at the acquisition date. The excess of the preliminary purchase price over the fair value of the acquired net assets has been recorded as goodwill in the amount of \$113.4 million. Levitronix Medical's results of operations are included in the condensed consolidated financial statements from the date of acquisition.

The determination of the estimated fair value of the acquired assets and liabilities requires management to make significant estimates and assumptions. We determined the fair value by applying established valuation techniques, based on information that management believed to be relevant to this determination. We also hired independent third parties to assist in the valuation of purchased intangible assets, goodwill and contingent consideration.

The purchase price consideration of cash and the fair value of the contingent earn-out consideration were as follows:

| | (in thousands) | |
|-----------------------------------|----------------|---------|
| Cash | \$ | 110,000 |
| Contingent consideration earn-out | | 23,570 |
| Total fair value consideration | \$ | 133,570 |

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The following table summarizes the preliminary purchase price allocation of the fair value of the assets acquired and liabilities assumed at the date of acquisition:

| | (in thousands) | Amortization Period |
|--|----------------|---------------------|
| Assets | | |
| Short-term: | | |
| Cash and cash equivalents | \$ 26 | |
| Accounts receivable | 2,300 | |
| Inventory | 6,179 | |
| Other current assets | 11 | |
| Long-term: | | |
| Property, plant and equipment | 185 | |
| Identifiable purchased intangible assets | | |
| Developed technology | 6,270 | 3 to 10 years |
| Patents and trademarks | 2,700 | 10 years |
| Pre-existing license agreements | 2,300 | 7 years |
| Customer based relationships and other | 4,270 | 3 to 6 years |
| Goodwill | 113,420 | |
| Deferred tax asset | 1,353 | |
| Total Assets | 139,014 | |
| Liabilities | | |
| Short-term: | | |
| Accrued liabilities | 1,419 | |
| Warranty accrual | 161 | |
| Contingent liabilities | 580 | |
| Long-term: | | |
| Deferred tax liability | 3,864 | |
| Contingent liabilities | 22,990 | |
| Net Assets Purchased | \$ 110,000 | |

Valuing certain components of the acquisition, including deferred taxes, and intangible assets required us to make estimates that may be adjusted in the future, if new information is obtained about facts and circumstances that existed as of the acquisition date that, if known, would have resulted in the recognition of those assets and liabilities as of that date. Consequently, the purchase price allocation is considered preliminary. Final determination of these estimates could result in an adjustment to the preliminary purchase price allocation, with an offsetting adjustment to goodwill.

In accordance with accounting for business combinations, we expensed \$3.0 million for all legal, consulting and other costs directly related to the acquisition and have recorded these costs as a component of selling, general and administrative expenses. Accounts receivable, net of allowance for doubtful accounts and other liabilities were stated at their historical carrying values, which approximate fair value given the short-term nature of these assets and liabilities. The fair value of the inventory was derived from model-based valuations for which all significant inputs and value drivers are observable directly or indirectly (Level 2 inputs). The fair value of the non-financial assets, summarized above, were derived from significant unobservable inputs (Level 3 inputs) determined by management based on market analysis, income analysis and discounted cash flow model. The fair value of fixed assets was determined using market data for similar assets adjusted for depreciation. The fair value of purchased identifiable intangible assets was determined using discounted cash flow models from income projections prepared by management, using weighted average cost of capital plus 1% premium. The fair value of contingent earn-out liability was determined using discounted cash flow models for five revenue scenarios which include a base case, most likely scenario, two scenarios that incorporate the likelihood of achieving lower revenues than estimated than the base case, and two scenarios that incorporate the likelihood of achieving higher revenues than the estimated base case. To calculate the fair value of the contingent liability, the probability of the discounted fair value of each scenario was weighted.

Purchased identifiable intangible assets included in the preliminary purchase price allocation consisted of: (i) developed technology of \$6.3 million assigned economic lives of 3 to 10 years, amortized using a straight-line method, (ii) customer-based relationships of \$4.0 million assigned economic lives of 3 to 6 years amortized using a straight-line method, (iii) patents and trademarks of \$2.7 million assigned economic life of 10 years amortized using a straight-line method, (iv) pre-existing license agreements of \$2.3 million assigned economic life of 7 years amortized using a straight-line method and (v) non-competition assets of \$0.3 million assigned economic life of 5 years amortized using a straight-line method.

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Goodwill of approximately \$113.4 million represents the excess of the preliminary purchase price over the fair value of the underlying net tangible and intangible assets and represents the future economic benefits of maintaining the access to the U.S. CentriMag market and expected synergies. Goodwill is expected to be deductible for U.S tax purposes, but non-deductible for foreign tax purposes. Deferred tax liabilities of approximately \$3.9 million were recorded for certain foreign book to tax basis differences and deferred tax assets of approximately \$1.4 million were recorded to reflect the U.S. impact of the foreign deferred tax liabilities.

In connection with the acquisition of Levitronix Medical, we performed an evaluation of the guidance included in FASB issued ASC 280, *Segment Reporting* and FASB issued ASC 350, *Intangibles - Goodwill and Other*. Based on this evaluation, we included the acquired product lines, as part of the cardiovascular division reportable segment. In accordance with ASC 350 goodwill will not be amortized, but instead will be evaluated for impairment at least annually (more frequently if indicators are present). In the event that management determines that the value of goodwill has become impaired, we will incur an accounting charge for the amount of the impairment during the fiscal quarter in which the determination is made.

The following schedule summarizes Levitronix Medical sales and income (loss) data included in our condensed consolidated statements of operations for the period from the date of acquisition to October 1, 2011:

| | August 3, 2011 to October 1, 2011 (in thousands) | |
|---------------------------------|---|---------|
| Product sales | \$ | 1,616 |
| Loss from operations | | (1,719) |
| Loss from continuing operations | \$ | (936) |

The following schedule includes unaudited pro forma financial information for the nine months ended October 1, 2011 and October 2, 2010 as if the acquisition of Levitronix Medical had occurred as of the beginning of the periods presented. The unaudited pro forma financial information is provided for comparative purposes only and is not necessarily indicative of what actual results would have been had the acquisitions occurred on the dates indicated, nor do they give effect to synergies, cost savings, fair market value adjustments, profit in inventory, immaterial depreciation expense and other changes expected to result from the acquisition. Accordingly, the pro forma financial results do not purport to be indicative of results of operations as of the date hereof, for any period ended on the date hereof, or for any other future date or period.

| | Nine Months Ended October 1, 2011 | | Nine Months Ended October 2, 2010 | |
|-----------------------------------|--|---------|--|---------|
| | (in thousands) | | | |
| Product sales | \$ | 320,677 | \$ | 292,447 |
| Income from operations | | 90,413 | | 80,447 |
| Income from continuing operations | \$ | 58,132 | \$ | 47,223 |

The unaudited pro forma consolidated results reflect our historical information and estimated historical results of the acquired Levitronix medical business that are adjusted for additional amortization expense related to the acquired intangible assets of \$1.7 million and \$1.9 million for 2011 and 2010 periods respectively. Intercompany revenues and gross margins are excluded from the pro forma consolidated financial information as if Levitronix operations are consolidated to our operations from the beginning of each period presented. Pro forma adjustments are tax effected using our effective tax rate.

3. Investments

Our investment portfolio is comprised of short-term and long-term investments. Investments classified as short-term available-for-sale consist primarily of municipal bonds, corporate bonds, variable demand notes and auction rate securities. Investments classified as long-term available-for-sale consist of auction rate securities, whose underlying assets are student loans.

Our investments in available-for-sale securities are recorded at estimated fair value on our financial statements, and the temporary differences between cost and estimated fair value are presented as a separate component of accumulated other comprehensive loss.

As of October 1, 2011, we had gross unrealized gains before tax of \$0.2 million from our investment in municipal bonds, corporate bonds and variable demand notes and gross unrealized losses before tax of \$3.1 million on our long-term and short-term auction rate securities. As of January 1, 2011, we had gross unrealized gains before tax of \$0.6 million, net of gross unrealized losses of \$0.1 million, from our investment in municipal bonds, corporate bonds and variable demand notes and gross unrealized losses before tax of \$3.3 million on our auction rate securities.

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The aggregate market value, cost basis and net unrealized gains and losses of available-for-sale investments as of October 1, 2011 and as of January 1, 2011 by major security type are as follows:

| | Amortized cost | Net unrealized gains (losses) (in thousands) | Fair value |
|-------------------------------|-------------------|---|---------------|
| As of October 1, 2011: | | | |
| Short-term investments: | | | |
| Municipal bonds | \$ 102,389 | \$ 188 | \$ 102,577 |
| Variable demand notes | 44,862 | | 44,862 |
| Corporate bonds | 2,911 | | 2,911 |
| Auction rate securities | 3,600 | (54) | 3,546 |
| Total short-term investments | \$ 153,762 | \$ 134 | \$ 153,896 |
| Long-term investments: | | | |
| Auction rate securities | \$ 18,900 | \$ (2,965) | \$ 15,935 |
| As of January 1, 2011: | | | |
| Short-term investments: | | | |
| Municipal bonds | \$ 255,785 | \$ 336 | \$ 256,121 |
| Variable demand notes | 119,080 | | 119,080 |
| Corporate bonds | 15,899 | 156 | 16,055 |
| Total short-term investments | \$ 390,764 | \$ 492 | \$ 391,256 |
| Long-term investments: | | | |
| Auction rate securities | \$ 24,700 | \$ (3,321) | \$ 21,379 |

As of October 1, 2011, we owned approximately \$18.9 million face amount of auction rate securities classified as long-term and \$3.6 million classified as short-term. The assets underlying these investments are student loans backed by the U.S. government under the Federal Family Education Loan Program or by private insurers and are rated between CCC- and AAA. Historically, these securities have provided liquidity through a Dutch auction process that resets the applicable interest rate periodically every seven to thirty-five days. Beginning in February of 2008, these auctions began to fail. The principal amount of these auction rate securities will not be accessible until future auctions for these securities are successful, a secondary market is established, these securities are called for redemption, or they are paid at maturity.

As of October 1, 2011, we had recorded an estimated cumulative unrealized loss of \$3.1 million (\$1.9 million, net of tax) related to the temporary impairment of the auction rate securities, which was included in accumulated other comprehensive income (loss) within shareholders equity. In addition, our management reviews impairments and credit loss associated with our investments, including auction rate securities, to determine the classification of the impairment as temporary or other-than-temporary and to bifurcate the credit and non-credit component of an other-than-temporary impairment event. We (i) do not intend to sell any of the auction rate securities prior to maturity at an amount below the original purchase value; (ii) intend to hold the investment to recovery and, based on a more-likely-than-not probability assessment, will not be required to sell the security before recovery; and (iii) deem that it is not probable that we will receive less than 100% of the principal and accrued interest from the issuer. Therefore, 100% of the impairment was charged to other comprehensive income (loss). Our auction rate securities are classified as long-term and are valued at \$15.9 million and as short-term valued at \$3.5 million, using significant unobservable inputs. Further, we continue to liquidate investments in auction rate securities as opportunities arise. During the nine months ended October 1, 2011, we liquidated \$2.2 million of our auction rate securities as they were called at par. Subsequent to October 1, 2011, we liquidated \$3.6 million of our auction rate securities as they were called at par.

If the issuers of the auction rate securities are unable to successfully complete future auctions and their credit ratings deteriorate, we may in the future be required to record an impairment charge to earnings on these investments. It could conceivably take until the final maturity of the

underlying notes (up to 30 years) to realize the investments carrying value.

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Our deferred compensation plan includes our corporate owned life insurance policies and mutual fund investments. The underlying investments in the deferred compensation plan assets are trading securities and are classified in the condensed consolidated balance sheets in Other long term assets. The aggregate value of our deferred compensation plan assets as of October 1, 2011 and January 1, 2011 was as follows:

| | October 1, 2011 | January 1, 2011 |
|----------------------------|-----------------|-----------------|
| | (in thousands) | |
| Deferred compensation plan | \$ 3,369 | \$ 3,188 |

The investments associated with the deferred compensation plan are included in Other long-term assets on our unaudited condensed consolidated balance sheets at the cash surrender value of our corporate-owned life insurance policies and the fair value of the mutual fund investments. The realized gain before tax from the change in the value of the deferred compensation plan was \$0.2 million for each of the nine months ended October 1, 2011 and October 2, 2010 and is included in Interest income and other.

4. Fair Value Measurements

ASC 820, *Fair Value Measurement*, defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, we used various approaches, including market, income and/or cost approaches, and each of these approaches requires certain inputs. Fair value measurement establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that observable inputs be used when available. Observable inputs are inputs that market participants would use in pricing the asset or liability based on market data obtained from sources independent of us. Unobservable inputs are inputs that reflect our assumptions as compared to the assumptions market participants would use in pricing the asset or liability based on the best information available in the circumstances.

We value our financial and nonfinancial assets and liabilities based on the observability of inputs used in the valuation of such assets and liabilities using the following fair value hierarchy. The fair value hierarchy ranks the quality and reliability of the information used to determine fair values. Financial and nonfinancial assets and liabilities carried or disclosed at fair value were classified and disclosed in one of the following three categories:

- Level 1: Quoted prices in active markets for identical assets or liabilities.
- Level 2: Quoted prices of similar investments in active markets, of similar or identical investments in markets that are not active or model-based valuations for which all significant inputs and value drivers are observable, directly or indirectly.
- Level 3: Inputs that are unobservable and significant to the overall fair value measurement.

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The following table represents the hierarchy of our financial assets and financial liabilities measured at fair value on a recurring basis:

| | | | October 1, 2011 | | |
|---|--|------------------|--|---|---|
| | Assets and liabilities at carrying value | Total fair value | Quoted prices in active markets for identical assets (Level 1) (in thousands) | Significant other observable inputs (Level 2) | Significant unobservable inputs (Level 3) |
| Assets | | | | | |
| Short-term investments: | | | | | |
| Municipal bonds | \$ 102,577 | \$ 102,577 | \$ | \$ 102,577 | \$ |
| Variable demand notes | 44,862 | 44,862 | | 44,862 | |
| Corporate bonds | 2,911 | 2,911 | | 2,911 | |
| Auction rate securities | 3,546 | 3,546 | | | 3,546 |
| Prepaid expenses and other assets mark to market on foreign exchange instruments (Note 5) | 540 | 540 | | 540 | |
| Long-term investments auction rate securities | 15,935 | 15,935 | | | 15,935 |
| Other long-term assets carrying value of investments included in our deferred compensation plan | 1,880 | 1,880 | | 1,880 | |
| Liabilities | | | | | |
| Other accrued liabilities contingent liabilities (Note 2) | 580 | 580 | | | 580 |
| Contingent liabilities (Note 2) | 22,990 | 22,990 | | | 22,990 |

| | | | January 1, 2011 | | |
|---|--|------------------|--|---|---|
| | Assets and liabilities at carrying value | Total fair value | Quoted prices in active markets for identical assets (Level 1) (in thousands) | Significant other observable inputs (Level 2) | Significant unobservable inputs (Level 3) |
| Assets | | | | | |
| Short-term investments: | | | | | |
| Municipal bonds | \$ 256,121 | \$ 256,121 | \$ | \$ 256,121 | \$ |
| Variable demand notes | 119,080 | 119,080 | | 119,080 | |
| Corporate bonds | 16,055 | 16,055 | | 16,055 | |
| Prepaid expenses and other assets mark to market on foreign exchange instruments (Note 5) | 172 | 172 | | 172 | |
| Long-term investments auction rate securities | 21,379 | 21,379 | | | 21,379 |
| Other long-term assets carrying value of investments included in our deferred compensation plan | 2,408 | 2,408 | | 2,408 | |

Valuation Techniques

Financial assets and liabilities are considered Level 2 when their fair values are determined using inputs that are observable in the market or can be derived principally from or corroborated by observable market data such as pricing for similar securities, recently executed transactions, cash flow models with yield curves, and benchmark securities. Our Level 2 financial assets and liabilities include short-term investments, foreign exchange instruments and certain of our deferred compensation plan securities. In addition, Level 2 financial instruments are valued using comparisons to like-kind financial instruments and models that use readily observable market data as their basis.

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Financial assets and liabilities are considered Level 3 when their fair values are determined using pricing models, discounted cash flow methodologies, or similar techniques, and at least one significant model assumption or input is unobservable. Level 3 financial assets include the auction rate securities for which there is limited market activity such that the determination of fair value requires significant judgment or estimation. The auction rate securities were valued using a discounted cash-flow model over a five-year period based on estimated interest rates, the present value of future principal payments, and interest payments discounted at rates considered to reflect the current market conditions and the credit quality of auction rate securities. In addition, Level 3 financial liabilities includes the contingent liabilities related to the acquisition of Levitronix Medical, because the fair value includes significant management judgment or estimation. The contingent liabilities were valued using discounted cash flow models for five revenue scenarios which include a base case, most likely scenario, two scenarios that incorporate the likelihood of achieving lower revenues than estimated than the base case, and two scenarios that incorporate the likelihood of achieving higher revenues than the estimated base case. To calculate the fair value of the contingent liabilities, the probability of the fair value of each scenario was weighted.

We review the fair value hierarchy classification on a quarterly basis. Changes in the ability to observe valuation inputs may result in a reclassification of levels of certain securities within the fair value hierarchy. We recognize transfers into and out of levels within the fair value hierarchy in which the actual event or change in circumstances that caused the transfer occurs. There were no transfers between Level 1 and Level 2 during the three and nine months ended October 1, 2011. When a determination is made to classify an asset or liability within Level 3, the determination is based upon the significance of the unobservable inputs to the overall fair value measurement. The following table provides a reconciliation of the beginning and ending balances for the assets measured at fair value using significant unobservable inputs (Level 3):

| | Auction Rate Securities (in thousands) |
|---|---|
| Balance as of January 1, 2011 | \$ 21,379 |
| Settlements at par | (2,100) |
| Unrealized holding gain on auction rate securities, included in other comprehensive income (loss) | 444 |
| Balance as of April 2, 2011 | \$ 19,723 |
| Unrealized holding gain on auction rate securities, included in other comprehensive income (loss) | 118 |
| Balance as of July 2, 2011 | \$ 19,841 |
| Settlements at par | (100) |
| Unrealized holding loss on auction rate securities, included in other comprehensive income (loss) | (260) |
| Balance as of October 1, 2011 | \$ 19,481 |
| Consisting of: | |
| Short-term investments | \$ 3,546 |
| Long-term investments | 15,935 |
| Total | \$ 19,481 |

We continue to monitor the market for auction rate securities and consider its impact (if any) on the fair value of our investments. If current market conditions deteriorate, or the anticipated recovery in fair values does not occur, we may be required to record additional unrealized losses in other comprehensive income or loss or other-than-temporary impairment charges to the unaudited condensed consolidated statements of operations in future periods.

Assets and Liabilities That Are Measured at Fair Value on a Nonrecurring Basis

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Non-financial assets such as goodwill, purchased intangible assets and property, plant, and equipment are evaluated for impairment and adjusted to fair value using Level 3 inputs, only when an impairment is recognized. Fair values are considered Level 3 when management makes significant assumptions in developing a discounted cash-flow model based upon a number of considerations including projections of revenues, earnings and a discount rate. In addition, in evaluating the fair value of goodwill impairment, further corroboration is obtained using our market capitalization. There was no impairment recorded in the nine months ended October 1, 2011.

Table of Contents**5. Foreign Exchange Instruments**

We utilize foreign currency exchange forward contracts to mitigate volatility resulting from future movements in foreign exchange rates that affect certain existing and forecasted foreign currency denominated sales and purchase transactions. We do not use derivative financial instruments for speculative or trading purposes. We routinely hedge our exposure to certain foreign currencies over a four month period, with various financial institutions in an effort to minimize the impact of certain currency exchange rate fluctuations. If a financial counterparty to any of our derivative arrangements experiences financial difficulties or is otherwise unable to honor the terms of the foreign currency forward exchange contract, we may experience material financial losses.

The notional amounts of foreign currency exchange forward contracts with a maximum maturity of four months, which do not qualify for hedge accounting, were as follows:

| | Notional Amounts | |
|-------|--------------------|--------------------|
| | October 1, 2011 | October 2, 2010 |
| | (in thousands) | |
| Sales | \$ 16,515 | \$ 15,503 |

As of October 1, 2011, we had forward contracts to sell euros to U.S. dollars with a notional value of 8.0 million, to sell U.S. dollars to euros with a notional value of \$3.8 million and to sell U.K. pounds to euros with a notional value of £1.2 million, as compared to October 2, 2010, when we owned forward contracts to sell euros to U.S. dollars with a notional value of 8.0 million, to sell U.S. dollars to euros with a notional value of \$3.6 million and to sell U.K. pounds to euros with a notional value of £0.6 million. As of October 1, 2011, our forward contracts had an average exchange rate of one U.S. dollar to 0.7075 euros and one U.K. pound to 1.1606 euros.

The following represents our realized fair value of the forward currency contracts and offsets to the foreign currency exchange gains and losses which were included in Interest income and other in the unaudited condensed consolidated statements of operations:

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|-----------------|-------------------|-----------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |
| | (in thousands) | | | |
| Foreign currency exchange gain (loss) on foreign currency contracts | \$ 238 | \$ (188) | \$ 365 | \$ 558 |
| Foreign currency exchange gain (loss) on foreign translation adjustments | 61 | (78) | (785) | (704) |

6. Inventories

Inventories are stated at the lower of cost or market based on the first-in, first-out method and consisted of the following:

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| | October 1, 2011 | (in thousands) | January 1, 2011 |
|-----------------|--------------------|----------------|--------------------|
| Finished goods | \$ 23,550 | | \$ 8,439 |
| Work in process | 13,044 | | 14,971 |
| Raw materials | 26,513 | | 36,380 |
| Total | \$ 63,107 | | \$ 59,790 |

Table of Contents**7. Property, Plant and Equipment, net**

Property, plant and equipment, net, consisted of the following:

| | October 1, 2011 | January 1, 2011 |
|--------------------------------------|--------------------|--------------------|
| | (in thousands) | |
| Land, building and improvements | \$ 20,113 | \$ 18,498 |
| Equipment and capitalized software | 38,537 | 40,887 |
| Furniture and leasehold improvements | 23,262 | 22,070 |
| Total | 81,912 | 81,455 |
| Less accumulated depreciation | (42,358) | (43,378) |
| Total | \$ 39,554 | \$ 38,077 |

8. Purchased Intangible Assets and Goodwill

The carrying amount of goodwill and the changes in those balances are as follows:

| | Nine Months Ended, October 1, 2011 | Fiscal Year Ended January 1, 2011 |
|--|---|---|
| | (in thousands) | |
| Balance, beginning of the period | \$ 95,015 | \$ 95,015 |
| Goodwill as a result of acquisitions | 113,420 | |
| Foreign currency translation adjustments | (13,142) | |
| Balance, end of period | \$ 195,293 | \$ 95,015 |

In February 2001, we merged with Thermo Cardiosystems, Inc. The components of identifiable intangible assets related to the merger include: patents and trademarks, core technology (Thoralon, our proprietary bio-material), and developed technology (patented technology, other than core technology, acquired in the merger).

On August 3, 2011, we acquired Levitronix Medical. The purchased intangible assets were recorded at fair value of \$15.5 million. See Note 2, Acquisition of Levitronix Medical.

The purchased intangibles on the condensed consolidated balance sheets are summarized as follows:

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| | Gross Carrying Amount | October 1, 2011 Accumulated Amortization (in thousands) | Net Carrying Amount |
|--|--------------------------|--|------------------------|
| Patents and trademarks | \$ 43,532 | \$ (31,512) | \$ 12,020 |
| Core technology | 37,180 | (18,959) | 18,221 |
| Developed technology | 128,075 | (67,673) | 60,402 |
| Pre-existing license agreements | 2,300 | (54) | 2,246 |
| Customer based relationships and other | 4,270 | (209) | 4,061 |
| | 215,357 | (118,407) | 96,950 |
| Foreign currency translation adjustments | (1,800) | | (1,800) |
| Total purchased intangible assets | \$ 213,557 | \$ (118,407) | \$ 95,150 |

| | Gross Carrying Amount | January 1, 2011 Accumulated Amortization (in thousands) | Net Carrying Amount |
|-----------------------------------|--------------------------|--|------------------------|
| Patents and trademarks | \$ 40,832 | \$ (30,672) | \$ 10,160 |
| Core technology | 37,180 | (17,502) | 19,678 |
| Developed technology | 121,805 | (63,125) | 58,680 |
| Total purchased intangible assets | \$ 199,817 | \$ (111,299) | \$ 88,518 |

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Amortization expense related to identifiable intangible assets was \$2.6 million and \$2.4 million for the three months ended October 1, 2011 and October 2, 2010, respectively, and \$7.1 million and \$7.3 million for the nine months ended October 1, 2011 and October 2, 2010, respectively. Our amortization expense, without giving effect to foreign currency translation adjustments, is currently expected to be approximately \$9.9 million in 2011, increasing to \$11.3 million for 2012 and 2013 and then declining to \$10.2 million by 2015. The expected decline in amortization expense is due to certain intangibles being fully amortized during such periods. Patents and trademarks have remaining useful lives ranging from seven to ten years, core technology assets have remaining useful lives of ten years, developed technology assets have remaining useful lives of ten years, pre-existing license agreement assets have remaining useful life of seven years, and customer relationships and other assets have remaining useful life of three to six years.

9. Senior Subordinated Convertible Notes

In 2004, we completed the sale of \$143.8 million of initial principal amount of senior subordinated convertible notes due in 2034. The convertible notes were sold to qualified institutional buyers pursuant to the exemption from the registration requirements of the Securities Act of 1933, as amended, provided by Rule 144A thereunder.

The senior subordinated convertible notes were issued at an issue price of \$580.98 per note, which is 58.098% of the principal amount at maturity of the notes. The senior subordinated convertible notes bore interest at a rate of 1.3798% per year on the principal amount at maturity, payable semi-annually in arrears in cash on May 16 and November 16 of each year, from November 16, 2004 until May 16, 2011.

Holders of the senior subordinated convertible notes were able to convert their convertible notes into shares of our common stock at a conversion rate of 29.4652 shares per \$1,000 principal amount of senior subordinated convertible notes, which represents a conversion price of \$19.72 per share, subject to adjustments upon the occurrence of certain events as set forth in the indenture. If holders elected conversion, we could elect, at our option, to deliver shares of common stock, pay a holder in cash, or deliver a combination of shares and cash, as determined pursuant to the terms of the notes.

Holders could require us to repurchase all or a portion of their senior subordinated convertible notes on each of May 16, 2011, 2014, 2019, 2024 and 2029 at a repurchase price equal to 100% of the issue price, plus accrued original issue discount, if any. On March 31, 2011, we gave notice of our intention to redeem all of our outstanding senior subordinated convertible notes on May 17, 2011. During the second quarter, prior to or on May 16, 2011, bondholders converted 243,367 bonds, and we elected to pay \$164.4 million in cash and issue 2,397,535 shares with an estimated fair value at conversion of \$82.7 million. In addition, on May 17, 2011, we redeemed the remaining outstanding 15 bonds for cash. We accounted for the extinguishment in accordance with ASC 470-20, *Debt*, and there was no gain or loss reported during the nine month period ended October 1, 2011. The difference of \$105.7 million between the fair value of the aggregate consideration paid of \$247.1 million and the face value of the senior subordinated convertible notes of \$141.4 million was recorded to additional paid-in capital.

In accordance with ASC 470-20, which applies to certain convertible debt instruments that may be settled in cash or other assets, or partially in cash, upon conversion, we recorded the long-term debt and equity components on the senior subordinated convertible notes separately. This accounting pronouncement increased interest expense associated with our senior subordinated convertible notes by adding a non-cash component to amortize a debt discount calculated based on the difference between the cash coupon rate (2.375% per year) of the senior subordinated convertible notes and the effective interest rate on debt borrowing (9% per year). The discount, which represents the non-cash interest expense, classified as interest expense on the condensed consolidated statements of operations, was being amortized to interest expense over a seven-year period ending May 16, 2011 (the expected life of the liability component) using the effective interest method. Additionally, we allocated transaction costs on the same percentage as the liability and equity component, such that a portion of the deferred debt issuance costs

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was allocated to the liability component to be amortized using the effective interest method until May 16, 2011, and the equity component to be included in additional paid-in capital.

Interest expense primarily includes interest and amortization of discount related to senior subordinated convertible notes as follows:

| | | Three Months Ended | | Nine Months Ended | | |
|------------------|--------------------|---------------------------|------------------------|--------------------------|------------------------|----------|
| | | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 | |
| | | (in thousands) | | | | |
| Interest expense | cash component | \$ | \$ | 840 | \$ 1,259 | \$ 2,540 |
| Interest expense | non-cash component | | | 2,283 | 3,127 | 6,634 |

Table of Contents**10. Share-Based Compensation**

Share-based compensation expense is measured based on the grant-date fair value of the share-based awards. We recognize share-based compensation expense for the portion of the award that is expected to vest over the requisite service period for those awards with graded vesting and service conditions. We develop an estimate of the number of share-based awards which will ultimately vest, primarily based on historical experience. The estimated forfeiture rate is re-assessed periodically throughout the requisite service period. Such estimates are revised if they differ materially from actual forfeitures. As required, the forfeiture estimates will be adjusted to reflect actual forfeitures when an award vests.

Share-based compensation included in the condensed consolidated statements of operations consists of the following:

| | Three Months Ended | | Nine Months Ended | |
|---|--------------------|-----------------|-------------------|-----------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |
| | (in thousands) | | | |
| Cost of product sales | \$ 378 | \$ 322 | \$ 1,081 | \$ 947 |
| Selling, general and administrative | 2,539 | 1,858 | 7,577 | 6,074 |
| Research and development | 1,013 | 791 | 3,074 | 2,603 |
| Total share-based compensation expense before taxes | 3,930 | 2,971 | 11,732 | 9,624 |
| Tax benefit for share-based compensation expense | 1,921 | 948 | 4,100 | 3,747 |
| Total share-based compensation continuing operations (net of taxes) | \$ 2,009 | \$ 2,023 | \$ 7,632 | \$ 5,877 |
| Total share-based compensation discontinued operations (net of taxes) | \$ | \$ 751 | \$ | \$ 1,524 |

For the nine months ended October 1, 2011 and October 2, 2010, share-based compensation expense of \$0.4 million and \$0.3 million, respectively, was capitalized to inventory.

We receive a tax deduction for certain stock option exercises during the period the options are exercised, generally for the excess of the fair market value of the options at the date of exercise over the exercise prices of the options. Our unaudited condensed consolidated statements of cash flows presentation reports the excess tax benefits (i.e., windfall only for tax deductions in excess of the share-based compensation expense recognized) as financing cash flows of \$1.4 million and \$9.5 million for the nine months ended October 1, 2011 and October 2, 2010, respectively.

Cash proceeds from the exercise of stock options were \$10.2 million and \$22.0 million for the nine months ended October 1, 2011 and October 2, 2010, respectively. Cash proceeds from our employee stock purchase plan were \$1.9 million for each of the nine months ended October 1, 2011 and October 2, 2010. The Company purchased \$3.7 million and \$4.7 million of restricted stock for payment of income tax withholding due upon vesting for the nine months ended October 1, 2011 and October 2, 2010, respectively. The actual income tax benefit realized from stock option exercises was \$1.3 million and \$10.3 million for the nine months ended October 1, 2011 and October 2, 2010, respectively.

Table of Contents**Equity Plan**

In April 2006, the Board of Directors approved the 2006 Incentive Stock Plan (2006 Plan) and in May 2006 the 2006 Plan was approved by our shareholders. In May 2006 and April 2008, the 2006 Plan was amended by the Board of Directors and in May 2008 the 2006 Plan as amended was approved by our shareholders. In May 2008 and March 2010, the 2006 Plan was further amended by the Board of Directors and approved by our shareholders in May 2008 and May 2010, respectively. The 2006 Plan allows us to grant to our employees, directors, and consultants up to a total of 8.6 million shares of stock awards. Each share issued from and after May 20, 2008 through May 18, 2010 as a restricted stock bonus, restricted stock unit, phantom stock unit, performance share bonus, or performance share unit reduces the number of shares available for issuance under the 2006 Plan by one and seventy-four hundredths (1.74) shares, each share issued from and after May 19, 2010 as a restricted stock bonus, restricted stock unit, phantom stock unit, performance share bonus or performance share unit reduces the number of shares available for issuance under the 2006 Plan by one and seven-tenths (1.7) shares, and each share issued as a stock option, restricted stock purchases or stock appreciation rights reduces the shares available for issuance under the 2006 Plan on a share-for-share basis. During the nine months ended October 1, 2011, approximately 628,000 options were granted under the 2006 Plan at an exercise price equal to the fair market value on the date of grant, and approximately 590,000 shares of restricted stock units were granted under the 2006 Plan. As of October 1, 2011, 2.9 million shares remained available for grant under the 2006 Plan.

Stock Options

Upon approval in May 2006, the 2006 Plan replaced our previous common stock option plans and equity incentive plans. As of October 1, 2011, we had 2.6 million options outstanding under the 2006 Plan and the replaced plans. Options under the 2006 Plan may be granted by the Board of Directors at the fair market value on the date of grant and generally become fully exercisable within four years after the date of grant and expire between five and ten years from the date of grant. The fair value of each option is estimated at the date of grant using the Black-Scholes option pricing model with the following assumptions:

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|-----------------|-------------------|-----------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |
| Risk-free interest rate (weighted average) | 1.66% | 2.13% | 2.74% | 3.05% |
| Expected volatility | 43% | 40% | 44% | 40% |
| Expected option term (years) | 4.80 | 4.83 | 4.80 to 5.46 | 4.88 to 6.04 |
| Dividends | None | None | None | None |

The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant. The expected term of options represents the period of time that options are expected to be outstanding. We use separate assumptions for groups of employees (for example, officers) that have similar historical exercise behavior. The range above reflects the expected option impact of these separate groups. Prior to fiscal 2010, our estimated volatility was based solely on the historical volatility of our common stock, and beginning in fiscal 2010 we base our expected volatility on a combination of historical volatility trends and market-based implied volatility because we have determined that this combination of historical volatility trends and market-based implied trends is reflective of market conditions. The decision to incorporate implied volatility was based on our assessment that implied volatility of publicly traded options in our common stock is reflective of market conditions and is generally reflective of both historical volatility and expectations of how future volatility will differ from historical volatility. In determining the extent of use of implied volatility, we considered: (i) the volume of market activity of traded options; (ii) the ability to reasonably match the input variables of traded options to those of stock options granted by us, including the date of grant; (iii) the similarity of the exercise prices; and (iv) the length of term of traded options.

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As of October 1, 2011, there was \$6.7 million of unrecognized compensation expense, net of estimated forfeitures, related to stock options, which expense we expect to recognize over a weighted average period of 1.60 years. The aggregate intrinsic value of in-the-money options outstanding was \$27.4 million, based on the closing price of our common stock on September 30, 2011, the last trading day in the nine months ended October 1, 2011, of \$32.64 per share. As of October 1, 2011, the intrinsic value of options currently exercisable was \$21.6 million, and the intrinsic value of options vested and expected to vest was \$27.0 million.

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The total intrinsic value of options exercised for the three months ended October 1, 2011 and October 2, 2010 was \$5.5 million and \$0.4 million, respectively. The total intrinsic value of options exercised for the nine months ended October 1, 2011 and October 2, 2010 was \$6.8 million and \$32.4 million, respectively.

Stock option activity is summarized as follows:

| | Number of Options (in thousands) | Weighted Average Exercise Price Per Share | Weighted Average Remaining Contract Life (years) |
|--|--|---|--|
| Outstanding options at January 1, 2011 | 2,694 | \$ 19.81 | 5.05 |
| Granted | 628 | 27.62 | |
| Exercised | (607) | 16.82 | |
| Forfeited or expired | (99) | 23.69 | |
| Outstanding options at October 1, 2011 | 2,616 | \$ 22.24 | 6.04 |
| Outstanding options exercisable at October 1, 2011 | 1,555 | \$ 18.80 | 4.23 |
| Outstanding options vested at October 1, 2011 and expected to vest | 2,551 | \$ 22.09 | 5.99 |

The weighted average grant-date fair value of options granted during the nine months ended October 1, 2011 and October 2, 2010 was \$12.10 per share and \$12.62 per share, respectively.

Restricted Stock Awards and Units

The 2006 Plan allows for the issuance of restricted stock awards and restricted stock units, which awards or units may not be sold or otherwise transferred until certain restrictions have lapsed. The unearned share-based compensation related to these awards is being amortized to compensation expense over the period of the restrictions, generally four years. The expense for these awards was determined based on the market price of our shares on the date of grant applied to the total number of shares that were granted.

Restricted Stock Awards

Share-based compensation expense related to restricted stock awards was \$1.2 million for the nine months ended October 1, 2011. As of October 1, 2011, we had \$0.4 million of unrecognized compensation expense, net of estimated forfeitures, related to restricted stock awards, which amount we expect to recognize over 0.44 years. There were no restricted stock awards granted during the nine months ended October 1, 2011.

Restricted stock award activity is summarized as follows:

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| | Number of Shares (in thousands) | | Weighted Average Grant Date Fair Value |
|---|---------------------------------------|----|--|
| Outstanding unvested restricted stock awards at January 1, 2011 | 234 | \$ | 16.11 |
| Granted | | | |
| Released | (153) | | 16.52 |
| Forfeited or expired | (6) | | 15.95 |
| Outstanding unvested restricted stock awards at October 1, 2011 | 75 | \$ | 15.30 |

Table of Contents*Restricted Stock Units*

Share-based compensation expense related to restricted stock units was \$6.2 million for the nine months ended October 1, 2011. As of October 1, 2011, we had \$21.0 million of unrecognized compensation expense, net of estimated forfeitures, related to restricted stock units, which amount we expect to recognize over 2.84 years. The aggregate intrinsic value of the units outstanding, based on our stock price on October 1, 2011, was \$33.8 million.

Restricted stock unit activity is summarized as follows:

| | Number of Units (in thousands) | Weighted Average Grant Date Fair Value | Weighted Average Remaining Contract Life (in years) |
|--|--------------------------------------|--|---|
| Outstanding unvested restricted stock units at January 1, 2011 | 688 | \$ 28.86 | 1.53 |
| Granted | 590 | 28.28 | |
| Released | (197) | 28.15 | |
| Forfeited or expired | (45) | 27.95 | |
| Outstanding unvested restricted stock units at October 1, 2011 | 1,036 | \$ 28.70 | 1.64 |

Employee Stock Purchase Plan

In May 2002, our shareholders approved our Employee Stock Purchase Plan (ESPP) under which 500,000 shares of common stock were reserved for issuance. In addition, the ESPP provides for an annual, automatic increase of up to 250,000 shares in the total number of shares available for issuance thereunder on March 1 of each year, unless our Board of Directors specifies a smaller increase or no increase. Under this provision, an additional 250,000 shares were reserved for issuance under the ESPP on each of March 1, 2006, March 1, 2008, March 1, 2009, and March 1, 2011; our Board of Directors specified no increase as of each other year. Eligible employees may purchase a limited number of shares, over a six month period, of our common stock at 85% of the lower of the market value on the offering date or the market value on the purchase date. During the nine months ended October 1, 2011, 72,280 shares of common stock were issued under the ESPP. As of October 1, 2011, approximately 337,900 shares remained available for issuance under this plan.

The estimated subscription-date fair value of the offering under the ESPP for the nine months ended October 1, 2011 and October 2, 2010 was approximately \$0.5 million and \$0.6 million, respectively, using the Black-Scholes option pricing model and the following assumptions:

| | Nine Months Ended | |
|-------------------------|-------------------|-----------------|
| | October 1, 2011 | October 2, 2010 |
| Risk-free interest rate | 0.11% | 0.25% |
| Expected volatility | 48% | 43% |
| Expected option life | 0.50 years | 0.50 years |
| Dividends | None | None |

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As of October 1, 2011, there was approximately \$0.1 million of unrecognized compensation expense related to ESPP subscriptions that began on May 1, 2011, which amount we expect to recognize in the fourth quarter of 2011.

11. Income Taxes

Our effective income tax rate from continuing operations for the three months ended October 1, 2011 and October 2, 2010, was 32.2% and 37.4%, respectively. Our effective income tax rate for the nine months ended October 1, 2011 and October 2, 2010, was 33.4% and 35.6%, respectively. Fluctuations in our reported income tax rates were primarily due to a one-time reversal of tax reserves related to California research and development credit, favorable return-to-provision adjustments in 2011 and our inability during the nine months ended October 2, 2010 to recognize federal research and development credits in the absence of enacted legislation.

During the next twelve months, it is reasonably possible that audit resolutions and the expiration of statutes of limitations could potentially reduce our unrecognized tax benefits by up to \$2.0 million. However, this amount may change because we continue to have ongoing negotiations with various taxing authorities throughout the year.

As of October 1, 2011, the liability for uncertain tax positions was \$10.1 million, including interest and penalties. Due to the high degree of uncertainty regarding the timing of potential future cash flows associated with these liabilities, we are unable to make a reasonably reliable estimate of the amount and period in which these liabilities might be paid.

Table of Contents**12. Net Income Per Share**

Our restricted stock awards subject to repurchase and settled in shares of common stock upon vesting have non-forfeitable rights to receive dividends on an equal basis with common stock and therefore are considered participating securities. Under the two-class method, basic and diluted net income per common share are determined by calculating net income per share for common stock and participating securities based on participation rights in undistributed earnings. Dilutive net income per common share also considers the dilutive effect of the in-the-money stock options, restricted stock units, and the dilutive effect of the senior subordinated convertible notes, calculated using the treasury stock method. Under the if-converted method, the amount of assumed proceeds from unexercised stock options, restricted stock units and the dilutive effect of the senior subordinated convertible notes includes the amount of unrecognized compensation cost attributable to future services, assumed proceeds from the exercise of the options, and the incremental income tax benefit or liability that would be recorded in additional-paid-in capital when the award becomes deductible.

Basic and diluted income per common share attributable to common shareholders under the two-class method were calculated as follows:

| | Three Months Ended | | Nine Months Ended | |
|--|---------------------------------------|-----------------|-------------------|-----------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |
| | (in thousands, except per share data) | | | |
| <i>Basic net income per common share calculation</i> | | | | |
| Income from continuing operations | \$ 18,989 | \$ 15,480 | \$ 57,230 | \$ 46,381 |
| Income from continuing operations allocated to participating securities | (24) | (86) | (108) | (310) |
| Income from continuing operations attributable to common shareholders | \$ 18,965 | \$ 15,394 | \$ 57,122 | \$ 46,071 |
| Loss from discontinued operations | \$ (1,031) | \$ (1,183) | \$ (1,031) | \$ (3,697) |
| Loss from discontinued operations allocated to participating securities | 1 | 7 | 2 | 25 |
| Loss from discontinued operations attributable to common shareholders | \$ (1,030) | \$ (1,176) | \$ (1,029) | \$ (3,672) |
| Net income | \$ 17,958 | \$ 14,297 | \$ 56,199 | \$ 42,684 |
| Net income allocated to participating securities | (23) | (79) | (106) | (285) |
| Net income attributable to common shareholders | \$ 17,935 | \$ 14,218 | \$ 56,093 | \$ 42,399 |
| Weighted average number of common shares used to compute basic income per common share | 59,763 | 58,138 | 58,630 | 57,473 |
| Basic net income per common share | | | | |
| Continuing operations | \$ 0.32 | \$ 0.26 | \$ 0.97 | \$ 0.80 |
| Discontinued operations | (0.02) | (0.02) | (0.02) | (0.06) |
| Total | \$ 0.30 | \$ 0.24 | \$ 0.95 | \$ 0.74 |

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| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|-----------------|-------------------|-----------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |
| (in thousands, except per share data) | | | | |
| <i>Diluted net income per common share calculation</i> | | | | |
| Income from continuing operations | \$ 18,989 | \$ 15,480 | \$ 57,230 | \$ 46,381 |
| Interest expense on senior subordinated convertible notes (after tax) | | 1,812 | 2,718 | 5,312 |
| Income from continuing operations for diluted share calculation | 18,989 | 17,292 | 59,948 | 51,693 |
| Income from continuing operations allocated to participating securities | (22) | (84) | (100) | (302) |
| Income from continuing operations attributable to common shareholders | \$ 18,967 | \$ 17,208 | \$ 59,848 | \$ 51,391 |
| Loss from discontinued operations | \$ (1,031) | \$ (1,183) | \$ (1,031) | \$ (3,697) |
| Loss from discontinued operations allocated to participating securities | 1 | 7 | 1 | 25 |
| Loss from discontinued operations attributable to common shareholders | \$ (1,030) | \$ (1,176) | \$ (1,030) | \$ (3,672) |
| Net income | \$ 17,958 | \$ 14,297 | \$ 56,199 | \$ 42,684 |
| Interest expense on senior subordinated convertible notes (after tax) | | 1,812 | 2,718 | 5,312 |
| Net income for diluted share calculation | 17,958 | 16,109 | 58,917 | 47,996 |
| Net income allocated to participating securities | (21) | (77) | (99) | (277) |
| Net income attributable to common shareholders | \$ 17,937 | \$ 16,032 | \$ 58,818 | \$ 47,719 |
| Weighted average number of common shares used to compute basic net income per common share attributable to common shares | 59,763 | 58,138 | 58,630 | 57,473 |
| Dilutive effect of stock-based compensation plans | 903 | 1,303 | 898 | 1,502 |
| Dilutive effect on conversion of senior subordinated convertible notes | | 7,171 | 3,778 | 7,241 |
| Weighted average number of common shares used to compute diluted net income per common share | 60,666 | 66,612 | 63,306 | 66,216 |
| <i>Diluted net income per common share</i> | | | | |
| Continuing operations | \$ 0.31 | \$ 0.26 | \$ 0.95 | \$ 0.78 |
| Discontinued operations | (0.02) | (0.02) | (0.02) | (0.06) |
| Total | \$ 0.29 | \$ 0.24 | \$ 0.93 | \$ 0.72 |

The weighted average unvested restricted stock awards outstanding were 75,090 and 323,582 for the three months ended October 1, 2011 and October 2, 2010, respectively. The weighted average unvested restricted stock awards outstanding were 110,521 and 386,808 for the nine months ended October 1, 2011 and October 2, 2010, respectively.

Potential common share equivalents excluded where the inclusion would be anti-dilutive are as follows:

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| | Three Months Ended | | Nine Months Ended | |
|---|--------------------|-----------------|-------------------|-----------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |
| Options to purchase shares not included in the computation of diluted income per share because their inclusion would be anti-dilutive | 637 | 33 | 840 | 344 |

Table of Contents**13. Share Repurchase**

On February 14, 2011, we announced that our Board of Directors has authorized the repurchase of up to \$100 million worth of shares of our common stock under a new program which the Board of Directors amended on November 4, 2011 to extend the effective date to November 4, 2012. During the nine months ended October 1, 2011, we repurchased \$50 million worth of shares at an average price of \$28.00 per share or 1,783,267 shares. Because we are incorporated in California, and California law does not recognize treasury stock, the shares repurchased decrease the common shares outstanding.

We recorded the \$50 million shares repurchased by reducing the additional-paid-in capital balance by the average value per share reflected in the account prior to the repurchase and the excess was allocated to retained earnings. Based on this allocation, additional-paid-in capital decreased by \$17.8 million and retained earnings decreased by \$32.2 million in the Shareholders' Equity section of the unaudited condensed consolidated balance sheets.

14. Enterprise and Related Geographic Information

Our geographic information for our product revenue sold by our continuing operations to the domestic and international markets is discussed below.

Revenue attributed to a country or region includes product sales to hospitals, physicians and distributors and is based on final destination where the products are sold. During the three and nine months ended October 1, 2011 and October 2, 2010, no customer or international country represented individually greater than 10% of our total product sales. The geographic composition of our product sales from continuing operations was as follows:

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|-----------------|-------------------|-----------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |
| | (in thousands) | | | |
| Domestic | \$ 83,927 | \$ 76,391 | \$ 259,365 | \$ 238,535 |
| International | 18,657 | 14,605 | 53,970 | 46,831 |
| Total product sales from continuing operations | \$ 102,584 | \$ 90,996 | \$ 313,335 | \$ 285,366 |

15. Subsequent Events

On November 1, 2011, we extended our lease of our manufacturing facility in Pleasanton, California, consisting of approximately 62,200 square feet. The term of this lease was extended from August 16, 2012 to August 14, 2027, and includes two renewal options, each for an additional sixty (60) month period. The monthly lease rate for the initial year will be approximately \$73,000 per month, and will increase by approximately 3.4% each subsequent year. The lease will be treated as an operating lease in accordance with ASC 840, *Leases*.

On November 7, 2011 we announced that our Board of Directors authorized the repurchase of up to \$50 million worth of shares of our common stock. Additionally the Board of Directors extended the effective date of the remaining \$50 million under the program originally approved on February 12, 2011 to November 4, 2012.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Forward-Looking Statements

This Quarterly Report on Form 10-Q includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements can be identified by the words expects, projects, hopes, believes, intends, should, estimate, will, would, may, anticipates, plans, could and other similar words. Actual results, events or performance could differ materially from these forward-looking statements based on a variety of factors, many of which are beyond our control. Therefore, readers are cautioned not to put undue reliance on these statements. Factors that could cause actual results or conditions to differ from those anticipated by these and other forward-looking statements include those more fully described in the Risk Factors section of our 2010 Annual Report on Form 10-K (the 2010 Annual Report) and in other documents we file with the Securities and Exchange Commission (SEC). These forward-looking statements speak only as of the date hereof. We are not under any obligation, and we expressly disclaim any obligation, to publicly release any revisions or updates to these forward-looking statements that may be made to reflect events or circumstances after the date hereof, or to reflect the occurrence of unanticipated events.

The following presentation of management's discussion and analysis of our financial condition and results of operations should be read together with our condensed unaudited condensed consolidated financial statements included in this Quarterly Report on Form 10-Q.

OVERVIEW

Continuing Operations Cardiovascular Business

Thoratec Corporation (we, our, us or the Company) is the world leader in mechanical circulatory support with a product portfolio to treat the full range of clinical needs for advanced heart failure patients. We develop, manufacture and market proprietary medical devices used for circulatory support.

For heart failure (HF), we develop, manufacture and market proprietary medical devices used for mechanical circulatory support (MCS). For advanced HF, our primary product lines are our ventricular assist devices (VADs): the Thoratec Paracorporeal Ventricular Assist Device (PVAD), the Thoratec Implantable Ventricular Assist Device (IVAD), the HeartMate Left Ventricular Assist System (HeartMate XVE), and the HeartMate II Left Ventricular Assist System (HeartMate II). We refer to the PVAD and the IVAD collectively as the Thoratec product line and we refer to the HeartMate XVE and the HeartMate II collectively as the HeartMate product line. For acute HF, we market the CentriMag Acute Circulatory System (CentriMag) and for pediatric patients the PediMag/PediVAS Acute Circulatory System (PediMag/PediVAS). The PVAD, IVAD, HeartMate XVE, HeartMate II, CentriMag and PediMag/PediVAS are approved by the U.S. Food and Drug Administration (FDA), and Conformité Européenne (CE) Mark approved in Europe. We also manufacture and sell vascular access graft products used in hemodialysis for patients with late-stage renal disease.

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MCS devices supplement the pumping function of the heart in patients with HF. In most cases, a cannula connects the left ventricle of the heart to a blood pump. Blood flows from the left ventricle to the pump chamber via the cannula, powered by an electric or air driven mechanism that drives the blood through another cannula into the aorta. From the aorta, the blood then circulates throughout the body. Mechanical or tissue valves enable unidirectional flow in some devices. Currently, the power source remains outside the body for all FDA-approved MCS devices.

Certain MCS devices are implanted internally, while others are placed outside the body. Some external devices are placed immediately adjacent to the body (paracorporeal), while other external MCS devices are positioned at a distance from the body (extracorporeal).

On August 3, 2011, we announced that we acquired Levitronix LLC (Levitronix Medical), for an upfront cash payment of \$110 million, as well as potential future cash earn-out payments of up to \$40 million. This acquisition follows a successful strategic partnership between the two companies. Prior to the acquisition, we provided distribution and clinical support to Levitronix in the U.S. for the CentriMag, under an agreement that would have expired at the end of 2011. We have also collaborated on the development of the fully magnetically levitated motor technology employed in the HeartMate III left ventricular assist system, which is currently in preclinical testing.

Our product portfolio of implantable and external MCS devices and graft products is described below.

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The HeartMate II

The HeartMate II is an implantable, electrically powered, continuous flow, left ventricular assist device consisting of a miniature rotary blood pump designed to provide intermediate and long-term MCS. The HeartMate II is designed to improve survival and quality of life and to provide five to ten years of circulatory support for a broad range of advanced HF patients. Significantly smaller than the HeartMate XVE and with only one moving part, the HeartMate II is simpler and designed to operate more quietly than pulsatile devices.

HeartMate II received FDA approval in April 2008 for bridge-to-transplantation (BTT) and received FDA approval for use in HF patients who are not eligible for heart transplantation (Destination Therapy or DT) in January 2010. In November 2005, the HeartMate II received CE Mark approval, allowing for its commercial sale in Europe. In May 2009, the HeartMate II was approved in Canada.

During the third quarter of 2009, we launched our new HeartMate external peripherals (GoGear), including new batteries, charger and power module, which are designed to provide an enhanced quality of life for HeartMate patients by providing them more freedom and mobility and the ability to more easily resume many aspects of a normal lifestyle.

The HeartMate XVE

The HeartMate XVE is an implantable, pulsatile, left ventricular assist device for intermediate and longer-term MCS. Patients with a HeartMate XVE do not require anticoagulation drugs, other than aspirin, because of the product's incorporation of proprietary textured surfaces and tissue valves. The system is comprised of the implantable blood pump as well as the external peripherals, including a wearable controller and batteries, which provide a high degree of patient freedom and mobility. We have communicated to our customers that we will be discontinuing the sale of the HeartMate XVE at the end of fiscal 2011.

The HeartMate XVE received FDA approval for BTT in December 2001 and for Destination Therapy in April 2003. In June 2003, the HeartMate XVE received CE Mark approval, allowing for its commercial sale in Europe. In June 2004, the HeartMate XVE was approved in Canada.

The Paracorporeal Ventricular Assist Device

The PVAD is an external, pulsatile, ventricular assist device, FDA approved for BTT, including home discharge, and post-cardiotomy myocardial recovery and provides left, right and biventricular MCS. The PVAD is a paracorporeal device that is less invasive than implantable VADs since only the cannula is implanted. The paracorporeal nature of the PVAD has several benefits including shorter implantation times (approximately two hours) and the ability to use the device in smaller patients.

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A pneumatic power source drives the PVAD. It is designed for short-to-intermediate duration use of a few weeks to several months, although this device has supported numerous patients for nine to eighteen months. Offering left, right or biventricular support, the PVAD and the IVAD, described below, are the only biventricular support systems approved for use as BTT. This characteristic is significant because approximately 65% of BTT patients treated with the PVAD and the IVAD require right as well as left-sided ventricular assistance. The PVAD and the IVAD are also the only devices approved for both BTT and recovery following cardiac surgery. The PVAD incorporates our proprietary biomaterial, Thoralon, which has excellent tissue and blood compatibility and is resistant to blood clots.

The PVAD received FDA approval for BTT in December 1995 and for recovery (post-cardiotomy) in May 1998. In June 1998, the PVAD received CE Mark approval, allowing for its commercial sale in Europe. In November 1994, the PVAD was approved in Canada.

The Implantable Ventricular Assist Device

The IVAD is an implantable, pulsatile, ventricular assist device FDA approved for BTT, including home discharge, and post-cardiotomy myocardial recovery and provides left, right or biventricular MCS. The IVAD maintains the same blood flow path, valves and blood pumping mechanism as the PVAD, but has an outer housing made of a titanium alloy that makes it suitable for implantation.

The IVAD received FDA approval for BTT and recovery (post-cardiotomy) in August 2004. In June 2003, the IVAD received CE Mark approval, allowing for its commercial sale in Europe. In November 2004, the IVAD was approved in Canada.

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The CentriMag

The CentriMag is an extracorporeal full-flow acute surgical support platform incorporating a polycarbonate pump, based on magnetically levitated bearingless motor technology. The CentriMag is 510(k) cleared by the FDA for use up to six hours in patients requiring short-term extracorporeal circulatory support during cardiac surgery. Additionally, CentriMag is approved under an FDA humanitarian device exemption to be used as a right ventricular assist device for periods of support up to thirty days in patients in cardiogenic shock due to acute right ventricular failure. In May 2008, Levitronix received approval to commence a U.S. pivotal trial to demonstrate safety and effectiveness of the CentriMag for periods of support up to thirty days. The CentriMag has CE Mark approval in Europe to market the product to provide support for up to thirty days for both cardiac and respiratory failure.

The PediMag/PediVAS

The PediMag and PediVAS are identical, extracorporeal full-flow acute surgical support platform incorporating a polycarbonate pump, based on magnetically levitated bearingless motor technology, designed to provide acute surgical support to pediatric patients. The brand names differ according to indication for use, duration of support, and regulatory approval. The PediMag is 510(k) cleared by the FDA for use, in conjunction with the CentriMag console and motor, for support periods of up to six hours. An Investigational Device Exemption (IDE) has been submitted to the FDA in order to begin a U.S. clinical trial examining the safety and probable benefit of the device for use up to 30 days to support pediatric patients. Outside the U.S., the device is branded as PediVAS and has CE Mark approval for support durations of up to 30 days for both cardiac and respiratory failure.

Vascular Graft Products

The Vectra Vascular Access Graft was approved for sale in the U.S. in December 2000 and in Europe in January 1998. It is designed for use as a shunt between an artery and a vein, primarily to provide access to the bloodstream for renal hemodialysis patients requiring frequent needle punctures during treatment.

Discontinued Operations International Technidyne Corporation (ITC)

On November 4, 2010, we sold our wholly-owned subsidiary, International Technidyne Corporation, to ITC Nexus Holding Company, Inc. (Nexus) for \$55 million in cash pursuant to a Stock Purchase Agreement, dated as of November 4, 2010, with Nexus. As such, certain financial statement items have been reclassified to be presented as discontinued operations.

Critical Accounting Policies and Estimates

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Our unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America. Preparation of these statements requires management to make judgments and estimates. Some accounting policies have a significant impact on amounts reported in these financial statements. A summary of significant accounting policies and a description of accounting policies that are considered critical may be found in our Annual Report on Form 10-K for the fiscal year ended January 1, 2011, in the Notes to the Consolidated Financial Statements (Note 1) and the Critical Accounting Policies and Estimates section in Management's Discussion and Analysis of Financial Condition and Results of Operations. There have been no changes in these significant accounting policies during the nine months ended October 1, 2011.

Table of Contents**Results of Operations**

The following table sets forth selected unaudited condensed consolidated statements of operations data for the periods indicated and as a percentage of total product sales:

| | Three Months Ended | | | | Nine Months Ended | | | | | | | |
|---|--|---------|-----------------|----|-------------------|------|-----------------|----------|------|----|----------|------|
| | October 1, 2011 | | October 2, 2010 | | October 1, 2011 | | October 2, 2010 | | | | | |
| | (in thousands, except for percentage data) | | | | | | | | | | | |
| Product sales | \$ | 102,584 | 100% | \$ | 90,996 | 100% | \$ | 313,335 | 100% | \$ | 285,366 | 100% |
| Cost of product sales | | 30,898 | 30 | | 28,621 | 32 | | 93,043 | 30 | | 90,771 | 32 |
| Gross profit | | 71,686 | 70 | | 62,375 | 68 | | 220,292 | 70 | | 194,595 | 68 |
| Operating expenses: | | | | | | | | | | | | |
| Selling, general and administrative | | 25,062 | 24 | | 21,104 | 23 | | 76,275 | 25 | | 64,010 | 22 |
| Research and development | | 16,273 | 16 | | 12,332 | 14 | | 47,826 | 15 | | 44,135 | 16 |
| Amortization of purchased intangible assets | | 2,609 | 3 | | 2,446 | 3 | | 7,108 | 2 | | 7,326 | 3 |
| Total operating expenses | | 43,944 | 43 | | 35,882 | 40 | | 131,209 | 42 | | 115,471 | 41 |
| Income from operations | | 27,742 | 27 | | 26,493 | 28 | | 89,083 | 28 | | 79,124 | 27 |
| Other income and (expense): | | | | | | | | | | | | |
| Interest expense and other | | (3) | | | (3,125) | (3) | | (4,650) | (2) | | (9,280) | (3) |
| Interest income and other | | 283 | | | 1,362 | 2 | | 1,526 | 1 | | 4,261 | 2 |
| Impairment of investment | | | | | (11) | | | | | | (2,057) | (1) |
| Income before income taxes | | 28,022 | 27 | | 24,719 | 27 | | 85,959 | 27 | | 72,048 | 25 |
| Income tax expense | | (9,033) | (9) | | (9,239) | (10) | | (28,729) | (9) | | (25,667) | (9) |
| Income from continuing operations | | 18,989 | 18 | | 15,480 | 17 | | 57,230 | 18 | | 46,381 | 16 |
| Loss from discontinued operations, net of tax | | (1,031) | (1) | | (1,183) | (1) | | (1,031) | | | (3,697) | (1) |
| Net income | \$ | 17,958 | 17 | \$ | 14,297 | 16 | \$ | 56,199 | 18 | \$ | 42,684 | 15 |

Three and nine months ended October 1, 2011 and October 2, 2010**Product Sales**

Product sales consisted of the following:

| | Three Months Ended | | | Nine Months Ended | | | | | | |
|---------------------|--------------------|-----------------|----------|-------------------|-----------------|----------|---------|----|---------|-----|
| | October 1, 2011 | October 2, 2010 | % Change | October 1, 2011 | October 2, 2010 | % Change | | | | |
| | (in thousands) | | | (in thousands) | | | | | | |
| Total product sales | \$ | 102,584 | \$ | 90,996 | 13% | \$ | 313,335 | \$ | 285,366 | 10% |

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During the three months ended October 1, 2011 as compared to the three months ended October 2, 2010, product sales increased by \$11.6 million primarily due to higher worldwide sales of our HeartMate II product line as a result of increased implant activity, and favorable foreign exchange. In addition sales of CentriMag increased during the third quarter of 2011 as compared to the third quarter of 2010, worldwide as the result of the acquisition of Levitronix Medical.

During the nine months ended October 1, 2011 as compared to the nine months ended October 2, 2010, product sales increased by \$28.0 million primarily due to higher worldwide sales of our HeartMate II product line as a result of increased implant activity and favorable foreign exchange, in part offset by lower sales of GoGear peripherals related to hospital and patient conversions. In addition during the nine months ended October 2, 2011 as compared to the nine months ended October 2, 2010, sales of our CentriMag increased worldwide as the result of the acquisition of Levitronix Medical. In the U.S., 11 HeartMate II centers were added during the nine months ended October 1, 2011, bringing the total to 141 centers. Outside of U.S. we added 15 centers during the nine months ended October 1, 2011, bringing the total to 139 centers.

Sales originating outside of the U.S. and U.S. export sales accounted for approximately 17% and 16% of our total product sales for the three months ended October 1, 2011 and October 2, 2010, respectively and approximately 17% and 16% of our total product sales for the nine months ended October 1, 2011 and October 2, 2010, respectively.

Table of Contents**Gross Profit**

Gross profit and gross margin were as follows:

| | Three Months Ended | | Nine Months Ended | |
|--------------------|------------------------------------|--------------------|--------------------|--------------------|
| | October 1, 2011 | October 2, 2010 | October 1, 2011 | October 2, 2010 |
| | (in thousands, except percentages) | | | |
| Total gross profit | \$ 71,686 | \$ 62,375 | \$ 220,292 | \$ 194,595 |
| Total gross margin | 70% | 68% | 70% | 68% |

During the three months ended October 1, 2011 as compared to the three months ended October 2, 2010, gross margin percentage increased by 2%, primarily due to favorable foreign exchange and favorable pump to non-pump mix.

During the nine months ended October 1, 2011 as compared to the nine months ended October 2, 2010, gross margin percentage increased by 2%, primarily due to favorable pump to non-pump mix, favorable foreign exchange, volume based effectiveness and lower inventory reserves.

Selling, General and Administrative

Selling, general and administrative expenses were as follows:

| | Three Months Ended | | | Nine Months Ended | | |
|---|--------------------|--------------------|----------|--------------------|--------------------|----------|
| | October 1, 2011 | October 2, 2010 | % Change | October 1, 2011 | October 2, 2010 | % Change |
| | (in thousands) | | | (in thousands) | | |
| Total selling, general and administration | \$ 25,062 | \$ 21,104 | 20% | \$ 76,275 | \$ 64,010 | 19% |

During the three months ended October 1, 2011 as compared to the three months ended October 2, 2010, sales and marketing costs increased by \$1.6 million, primarily due to the expansion of our sales force and other costs related to product and marketing development initiatives. Administrative and other costs increased by \$2.4 million primarily due to higher consulting and personnel related costs and \$1.6 million in transaction costs related to the acquisition of Levitronix Medical.

During the nine months ended October 1, 2011 as compared to the nine months ended October 2, 2010, sales and marketing costs increased by \$5.1 million, primarily due to the expansion of our sales force, and other costs related to product and marketing development initiatives. Administrative and other costs increased by \$7.2 million, primarily due to higher consulting and personnel related costs and \$3.0 million in transaction costs related to the acquisition of Levitronix Medical.

Research and Development

Research and development expenses were as follows:

| | Three Months Ended | | | Nine Months Ended | | |
|--------------------------------|--------------------------------------|--------------------------------------|----------|--------------------------------------|--------------------------------------|----------|
| | October 1, 2011 (in thousands) | October 2, 2010 (in thousands) | % Change | October 1, 2011 (in thousands) | October 2, 2010 (in thousands) | % Change |
| Total research and development | \$ 16,273 | \$ 12,332 | 32% | \$ 47,826 | \$ 44,135 | 8% |

Research and development costs are largely project driven, and fluctuate based on the level of project activity planned and subsequently approved and conducted.

During the three months ended October 1, 2011 as compared to the three months ended October 2, 2010, research and development costs increased by \$3.9 million, primarily due to increased research and development costs for our next generation pump and costs incurred post acquisition of Levitronix Medical.

During the nine months ended October 1, 2011 as compared to the nine months ended October 2, 2010, research and development costs decreased by \$3.7 million primarily due to the acquisition of Percutaneous Heart Pump technology of \$8.5 million in the nine months ended October 2, 2010, partially offset by increased research and development costs for our next generation pump technologies and fully implantable pump platform during the nine months ended October 1, 2011 and research and development costs incurred post acquisition of Levitronix Medical.

Table of Contents***Amortization of Purchased Intangible Assets***

Amortization of purchased intangible assets during the three months ended October 1, 2011 was \$2.6 million as compared to \$2.4 million during the three months ended October 2, 2010. The increase in amortization expense resulted from \$0.3 million of amortization for acquired purchased intangible assets from Levitronix Medical, partially offset by certain intangible assets being fully amortized during the first quarter of 2011.

Amortization of purchased intangible assets during the nine months ended October 1, 2011 was \$7.1 million as compared to \$7.3 million during the nine months ended October 2, 2010. The decline in amortization expense resulted from certain intangible assets being fully amortized during the first quarter of 2011, partially offset by \$0.3 million of amortization for acquired purchased intangible assets from Levitronix Medical.

Interest Expense and Other

Interest expense primarily relates to interest on the senior subordinated convertible notes as follows:

| | Three Months Ended | | | Nine Months Ended | | |
|--|--------------------------------------|--------------------------------------|----------|--------------------------------------|--------------------------------------|----------|
| | October 1, 2011 (in thousands) | October 2, 2010 (in thousands) | % Change | October 1, 2011 (in thousands) | October 2, 2010 (in thousands) | % Change |
| Interest expense | \$ 3 | \$ 3,022 | | \$ 4,499 | \$ 8,866 | (49)% |
| Amortization of debt issuance costs related to senior subordinated convertible notes | | 103 | | 151 | 315 | (52)% |
| Loss on extinguishment of senior subordinated convertible notes | | | | | 99 | |
| Total interest expense and other | \$ 3 | \$ 3,125 | | \$ 4,650 | \$ 9,280 | |

Interest expense and other during the three months ended October 1, 2011 decreased by \$3.1 million compared to the three months ended October 2, 2010, primarily due to the extinguishment of the senior subordinated convertible notes in May 2011.

Interest expense and other during the nine months ended October 1, 2011 decreased by \$4.6 million compared to the nine months ended October 2, 2010, primarily due to the extinguishment of the senior subordinated convertible notes in May 2011.

Interest Income and Other

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Interest income and other consisted of the following:

| | Three Months Ended | | | Nine Months Ended | | |
|---------------------------------|--------------------|--------------------|----------|--------------------|--------------------|----------|
| | October 1, 2011 | October 2, 2010 | % Change | October 1, 2011 | October 2, 2010 | % Change |
| | (in thousands) | | | (in thousands) | | |
| Interest income | \$ 350 | \$ 1,183 | (70)% | \$ 2,165 | \$ 4,054 | (47)% |
| Foreign currency, net | 299 | (267) | 212% | (420) | (146) | (188)% |
| Other | (366) | 446 | (182)% | (219) | 353 | (162)% |
| Total interest income and other | \$ 283 | \$ 1,362 | | \$ 1,526 | \$ 4,261 | |

Interest income during the three months ended October 1, 2011 decreased by \$0.8 million compared to the three months ended October 2, 2010, primarily due to the decline in interest rates and lower short-term investment balances as a result of the extinguishment of the senior subordinated convertible notes, shares repurchased in the first quarter of 2011, and the acquisition of Levitronix Medical. Foreign currency increased by \$0.6 million due to fluctuations in foreign exchange rates. Other income decreased by \$0.8 million, primarily due to change in mark-to-market of our deferred compensation assets during the third quarter of 2011 and no royalty income in the third quarter of 2011 as compared to \$0.1 million in the third quarter of 2010.

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Interest income during the nine months ended October 1, 2011 decreased by \$1.9 million compared to the nine months ended October 2, 2010, primarily due to the decline in interest rates and lower short-term investment balances as a result of the extinguishment of the senior subordinated convertible notes, shares repurchased in the first quarter of 2011 and the acquisition of Levitronix Medical. Foreign currency decreased by \$0.3 million due to fluctuations in foreign exchange rates. Other income decreased by \$0.6 million primarily due to change in mark-to-market of our deferred compensation assets during the third quarter of 2011 and no royalty income in the third quarter of 2011 as compared to \$0.1 million in the third quarter of 2010.

Impairment on Investment

During the three and nine months ended October 2, 2010, we recorded an impairment charge of \$2.1 million for our entire investment in Acorn Cardiovascular, Inc., a start-up medical device company.

Income Taxes

Our effective income tax rate from continuing operations for the three months ended October 1, 2011 and October 2, 2010, was 32.2% and 37.4%, respectively. Our effective income tax rate for the nine months ended October 1, 2011 and October 2, 2010, was 33.4% and 35.6%, respectively. Fluctuations in our reported income tax rates were primarily due to a one-time reversal of tax reserves related to California research and development credit, favorable return-to-provision adjustments in 2011 and our inability during the nine months ended October 2, 2010 to recognize federal research and development credits in the absence of enacted legislation.

Our effective tax rate is calculated based on the statutory tax rates imposed on projected annual pre-tax income or loss in various jurisdictions. Since changes in our forecasted profitability for 2011 can significantly affect our projected annual effective tax rate, we believe our quarterly tax rate will be dependent on our profitability and could fluctuate significantly.

Discontinued Operations

During the three and nine months ended October 1, 2011, we recorded a charge of \$1.0 million (\$1.8 million net loss less tax benefit of \$0.8 million), for ITC primarily related to post-close severance payments. During the three and nine months ended October 2, 2010, we recorded a net operating loss of \$1.2 million and \$3.7 million, respectively, from sales less operating expenses from ITC, prior to its sale on November 4, 2010.

Liquidity and Capital Resources

Cash, Cash Equivalents and Investments

Cash and cash equivalents include highly liquid financial instruments that are readily convertible to cash and have maturities of 90 days or less from the date of purchase.

Investments classified as short-term consist of various financial instruments such as municipal bonds, corporate bonds, variable demand notes and auction rate securities. Bonds with high credit quality with maturities of greater than 90 days when purchased are classified as short-term available-for-sale investments. Investments classified as long-term consist of our investments in auction rate securities.

The following is a summary of our cash, cash equivalents and investments:

| | October 1, 2011 | (in thousands) | January 1, 2011 |
|--|--------------------|----------------|--------------------|
| Cash and cash equivalents | \$ | 62,775 | \$ 56,887 |
| Short-term investments | | 153,896 | 391,256 |
| Long-term investments | | 15,935 | 21,379 |
| Total cash, cash equivalents and investments | \$ | 232,606 | \$ 469,522 |

We believe that cash and cash equivalents, short-term available-for-sale investments on hand and expected cash flows from operations will be sufficient to fund our operations, capital requirements, acquisitions and share repurchase programs for at least the next twelve months.

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As of October 1, 2011, we owned approximately \$18.9 million face amount of auction rate securities classified as long-term and \$3.6 million classified as short-term. The assets underlying these investments are student loans backed by the U.S. government under the Federal Family Education Loan Program or by private insurers and are rated between CCC- and AAA. Historically, these securities have provided liquidity through a Dutch auction process that resets the applicable interest rate periodically every seven to thirty-five days. Beginning in February 2008, these auctions began to fail. The principal amount of these auction rate securities will not be accessible until future auctions for these securities are successful, a secondary market is established, these securities are called for redemption, or they are paid at maturity.

As of October 1, 2011, we had recorded an estimated cumulative unrealized loss of \$3.1 million (\$1.9 million, net of tax) related to the temporary impairment of the auction rate securities, which was included in accumulated other comprehensive income (loss) within shareholders equity. In addition, our management reviews impairments and credit loss associated with our investments, including auction rate securities, to determine the classification of the impairment as temporary or other-than-temporary and to bifurcate the credit and non-credit component of an other-than-temporary impairment event. We (i) do not intend to sell any of the auction rate securities prior to maturity at an amount below the original purchase value; (ii) intend to hold the investment to recovery and, based on a more-likely-than-not probability assessment, will not be required to sell the security before recovery; and (iii) deem that it is not probable that we will receive less than 100% of the principal and accrued interest from the issuer. Therefore, 100% of the impairment was charged to other comprehensive income (loss). Our auction rate securities are classified as long-term and are valued at \$15.9 million and as short-term valued at \$3.5 million, using significant unobservable inputs. Further, we continue to liquidate investments in auction rate securities as opportunities arise. During the nine months ended October 1, 2011, we liquidated \$2.2 million of our auction rate securities as they were called at par. Subsequent to the October 1, 2011, we liquidated \$3.6 million of our auction rate securities as they were called at par.

We continue to monitor the market for auction rate securities and consider its impact (if any) on the fair value of our investments. If the current market conditions deteriorate further, or the anticipated recovery in fair values does not occur, we may be required to record additional unrealized losses in other comprehensive income or other-than-temporary impairment charges to the condensed consolidated statements of operations in future periods.

We intend and have the ability to hold these auction rate securities until the market recovers or until maturity. We do not anticipate having to sell these securities in order to operate our business. We believe that, based on our current unrestricted cash, cash equivalents and short-term marketable security investment balances of \$216.7 million as of October 1, 2011, the current lack of liquidity in the credit and capital markets related to auction rate securities will not have an impact on our ability to fund our operations. If the issuers of the auction rate securities are unable to successfully complete future auctions and their credit ratings deteriorate, we may in the future be required to record an impairment charge on these investments. It could conceivably take until the final maturity of the underlying notes (up to 30 years) to realize our investments recorded value.

We have future contractual obligations related to the acquisition of Levitronix Medical which requires us to pay cash earn-out amounts (not to exceed \$40 million in aggregate) payable annually over the next four years contingent upon achievement of certain product revenue targets. The earn out is calculated based on 36 percent of sales from Levitronix Medical in excess of sales of approximately \$24 million per year over the next four years commencing from the date of acquisition. The fair value of the contingent consideration is calculated using the income approach, utilizing various revenue assumptions and applying a probability to each outcome. The fair value of contingent liabilities was recorded at \$23.6 million. We believe that this obligation will not have a significant impact on our ability to fund our ongoing operations. For further discussion on the earn-out refer to Note 2 Acquisition of Levitronix Medical.

Table of Contents*Cash Flow Activities*

The following is a summary of our cash flows activities:

| | Nine Months Ended | |
|--|--------------------|--------------------|
| | October 1, 2011 | October 2, 2010 |
| | (in thousands) | |
| Continuing Operations: | | |
| Net cash provided by continuing operating activities | \$ 87,113 | \$ 61,372 |
| Net cash provided by (used in) continuing investing activities | 124,167 | (61,767) |
| Net cash (used in) provided by continuing financing activities | (204,659) | 23,321 |
| Effect of exchange rate changes on cash and cash equivalents | (568) | (4) |
| Net increase in cash and cash equivalents from continuing operations | 6,053 | 22,922 |
| Discontinued Operations: | | |
| Net cash used in discontinued operating activities | (165) | 2,488 |
| Net cash used in discontinued investing activities | | (2,488) |
| Net decrease in cash and cash equivalents from discontinued operations | (165) | |
| Net increase in cash and cash equivalents | \$ 5,888 | \$ 22,922 |

Cash Provided by Continuing Operating Activities

For the nine months ended October 1, 2011, cash provided by operating activities was \$87.1 million. This amount included net income from continuing operations of \$57.2 million increased by positive non-cash adjustments to net income of \$26.6 million, primarily comprised of \$5.7 million related to depreciation, \$7.1 million related to amortization, \$1.3 million related to tax benefit related to stock options, \$11.7 million related to share-based compensation expense and non-cash interest of \$2.8 million. These positive non-cash contributions were partially offset by a decrease of \$1.4 million related to excess tax benefits from share based compensation and a decrease of \$4.1 million in our net deferred tax liability. Changes in assets and liabilities provided cash of \$3.3 million primarily due to a decrease in accounts receivable and income tax receivable.

Cash Provided by Continuing Investing Activities

For the nine months ended October 1, 2011, cash provided by investing activities was \$124.2 million, primarily comprised of net sales of available-for-sale investments of \$239.9 million, partially offset by the \$110.0 million cash payment to acquire Levitronix Medical. In addition we used \$5.7 million in purchases of property, plant and equipment, related to leasehold improvements, furniture and fixtures and equipment purchases to support our manufacturing facilities and corporate growth.

Cash Used in Continuing Financing Activities

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For the nine months ended October 1, 2011, cash used in financing activities was \$204.7 million, primarily comprised of \$164.4 million used to extinguish the senior subordinated convertible notes, \$50.0 million used for repurchases of our common stock, and \$3.7 million used in restricted stock purchased for payment of income tax withholding due upon vesting, partially offset by proceeds of \$10.2 million related to stock option exercises, \$1.9 million proceeds from stock issued under the employee stock purchase plan, and \$1.4 million from excess tax benefits for share-based compensation.

Cash Used in Discontinuing Operations

For the nine months ended October 1, 2011, cash used in discontinuing operations was \$0.2 million. This amount included a net loss of \$1.0 million and an increase in accrued liabilities of \$1.6 million partially offset by a decrease in income taxes payable of \$0.8 million.

Stock Repurchase Program

During the nine months ended October 1, 2011, we paid an aggregate of \$50 million to repurchase 1,783,267 shares of our common stock under our Board of Directors' authorization. All shares that have been repurchased have reduced our issued and outstanding common stock. As of October 1, 2011, \$50 million worth of shares of our common stock is available for repurchase.

On November 7, 2011 we announced that our Board of Directors authorized the repurchase of up to \$50 million worth of shares of our common stock. Additionally the Board of Directors extended the effective date of the remaining \$50 million under the program originally approved on February 12, 2011 to November 4, 2012.

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Off Balance Sheet Arrangements

We maintain an Irrevocable Standby Letter of Credit as part of our workers' compensation insurance program. The Letter of Credit is not collateralized. The Letter of Credit automatically renews on June 30th of each year, unless terminated by one of the parties. As of October 1, 2011, our Letter of Credit balance was approximately \$0.8 million.

Contractual Obligations

As of October 1, 2011, the liability for uncertain tax positions was \$10.1 million, including interest and penalties. Due to the high degree of uncertainty regarding the timing of potential future cash flows associated with these liabilities, we are unable to make a reasonably reliable estimate of the amount and period in which these liabilities might be paid.

During the nine months ended October 1, 2011, there were no material changes to our contractual obligations reported in our 2010 Annual Report on Form 10-K outside our normal course of business.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE OF MARKET RISK

Interest Rate Risk

Our investment portfolio is made up of municipal bonds, corporate bonds and variable demand notes and auction rate securities. All investments are carried at market value and are treated as available-for-sale. Investments with maturities beyond one year may be classified as short-term based on their highly liquid nature due to the frequency with which the interest rate is reset and because such marketable securities represent the investment of cash that is available for current operations. Our holdings of the securities of any one issuer, except government agencies, do not exceed 10% of the portfolio. If interest rates rise, the market value of our investment portfolio may decline, which could result in a loss if we choose or are forced to sell an investment before its scheduled maturity. If interest rates were to rise or fall from current levels by 100 basis points and by 125 basis points, the change in our net unrealized loss on investments would be \$0.6 million and \$0.8 million, respectively. We do not utilize derivative financial instruments to manage interest rate risks.

Foreign Currency Rate Fluctuations

We use forward foreign currency contracts to mitigate the gains and losses generated by the re-measurement of non-functional currency assets and liabilities. Our contracts typically have maturities of four months or less.

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As of October 1, 2011, we had forward contracts to sell euros to U.S. dollars with a notional value of \$8.0 million, to sell U.S. dollars to euros with a notional value of \$3.8 million and to sell U.K. pounds to euros with a notional value of £1.2 million, as compared to October 2, 2010, when we owned forward contracts to sell euros to U.S. dollars with a notional value of \$8.0 million, to sell U.S. dollars to euros with a notional value of \$3.6 million and to sell U.K. pounds to euros with a notional value of £0.6 million. As of October 1, 2011, our forward contracts had an average exchange rate of one U.S. dollar to 0.7075 euros and one U.K. pound to 1.1606 euros. The potential fair value loss for a hypothetical 10% adverse change in foreign currency exchange rates as of October 1, 2011 would be approximately \$0.9 million.

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ITEM 4. CONTROLS AND PROCEDURES

Attached as exhibits to this Form 10-Q are certifications of our Chief Executive Officer and Interim Chief Financial Officer, which are required in accordance with Rule 13a-14 of the Securities Exchange Act of 1934, as amended (the Exchange Act). This Controls and Procedures section includes information concerning the controls and controls evaluation referred to in the certifications.

Disclosure Controls and Procedures

An evaluation was performed under the supervision and with the participation of our management, including our Chief Executive Officer and Interim Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rule 13a-15(e) under the Exchange Act, as of October 1, 2011. The evaluation of our disclosure controls and procedures included a review of our processes and implementation and the effect on the information generated for use in this Quarterly Report on Form 10-Q. In the course of this evaluation, we sought to identify any significant deficiencies or material weaknesses in our disclosure controls and procedures, to determine whether we had identified any acts of fraud involving personnel who have a significant role in our disclosure controls and procedures, and to confirm that any necessary corrective action, including process improvements, was taken. This type of evaluation is done quarterly so that our conclusions concerning the effectiveness of these controls can be reported in our periodic reports filed with the SEC. The overall goals of these evaluation activities are to monitor our disclosure controls and procedures and to make modifications as necessary. We intend to maintain these disclosure controls and procedures, modifying them as circumstances warrant.

Based on that evaluation, our management, including the Chief Executive Officer and Interim Chief Financial Officer, concluded that as of October 1, 2011, the Company's disclosure controls and procedures, as defined in Rule 13a-15(e) under the Exchange Act, were effective to provide reasonable assurance that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and to provide reasonable assurance that such information is accumulated and communicated to our management, including our principal executive officer, as appropriate to allow timely decisions regarding required disclosures.

Changes to Internal Controls

There have been no changes in our internal controls over financial reporting during the three months ended October 1, 2011 that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

Inherent Limitations on Controls and Procedures

Our management, including the Chief Executive Officer and the Interim Chief Financial Officer, does not expect that our disclosure controls and procedures and our internal controls will prevent all error and all fraud. A control system, no matter how well designed and operated, can only provide reasonable assurances that the objectives of the control system are met. The design of a control system reflects resource constraints; the benefits of controls must be considered relative to their costs. Because there are inherent limitations in all control systems, no evaluation of

controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been or will be detected. As these inherent limitations are known features of the financial reporting process, it is possible to design into the process safeguards to reduce, though not eliminate, these risks. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns occur because of simple error or mistake. Controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls is based in part upon certain assumptions about the likelihood of future events. While our disclosure controls and procedures are designed to provide reasonable assurance of achieving their objectives, there can be no assurance that any design will succeed in achieving its stated goals under all future conditions. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with the policies or procedures. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

We intend to review and evaluate the design and effectiveness of our disclosure controls and procedures on an ongoing basis and to improve our controls and procedures over time and to correct any deficiencies that we may discover in the future. While our Chief Executive Officer and Interim Chief Financial Officer have concluded that, as of October 1, 2011, the design of our disclosure controls and procedures, as defined in Rule 13a-15(e) under the Exchange Act, was effective, future events affecting our business may cause us to significantly modify our disclosure controls and procedures.

Table of Contents**PART II. OTHER INFORMATION****ITEM 1: LEGAL PROCEEDINGS**

We are not a party to any material legal proceedings.

ITEM 1A. RISK FACTORS

In addition to the other information set forth in this Quarterly Report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our 2010 Annual Report on Form 10-K and Part II, Item 1A. Risk Factors in our Quarterly Report on Form 10-Q for the period ended April 2, 2011 (the Q1 2011 Quarterly Report), which could materially affect our business, financial condition or future results. The risks described in our 2010 Annual Report on Form 10-K and Q1 2011 Quarterly Report are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

There were no unregistered sales of our equity securities during the three months ended October 1, 2011.

The following table sets forth certain information about our common stock repurchased during the three months ended October 1, 2011:

| | Total number of shares purchased (1) | Average price paid per share(1) (in thousands, except per share data) | Total number of shares purchased under publicly announced programs (2) | Approximate value of shares authorized to be purchased under publicly announced programs (2) |
|---|--|--|--|--|
| July 3, 2011 through July 30, 2011 | 1.3 | \$ 35.17 | | \$ |
| July 31, 2011 through August 27, 2011 | 0.3 | 31.95 | | |
| August 28, 2011 through October 1, 2011 | 0.5 | 31.46 | | |
| Total | 2.1 | \$ 33.71 | | \$ |

- (1) Shares purchased that were not part of our publicly announced repurchase program represent the surrender value of shares of restricted stock awards and units used to pay income taxes due upon vesting, and do not reduce the dollar value that may yet be purchased under our publicly announced repurchase program.
- (2) On February 14, 2011, we announced a share repurchase program of \$100 million. During the three months ended October 1, 2011, no shares of common stock were repurchased. During the nine months ended October 1, 2011, \$50 million in shares of common stock were repurchased and we have \$50 million available to repurchase until the expiration date of November 4, 2012, as amended by the Board of Directors on November 4, 2011.

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ITEM 6. EXHIBITS

- 10.5 Agreement and Plan of Merger by and among Levitronix LLC, Levitronix Technologies LLC, Pharos, LLC the Sellers named herein, the Consenting Parent Equity Holders named herein, Pharos, LLC, as the Sellers Representative, Thoratec Corporation, as the Purchaser, and Revere Merger Sub, LLC, as the Transitory Subsidiary dated as of August 3, 2011.
- 31.1 Section 302 Certification of Chief Executive Officer.
- 31.2 Section 302 Certification of Interim Chief Financial Officer.
- 32.1 Section 906 Certification of Chief Executive Officer.
- 32.2 Section 906 Certification of Interim Chief Financial Officer.
- 101*** The following materials from Registrant's Quarterly Report on Form 10-Q for the nine months ended October 1, 2011, formatted in Extensible Business Reporting Language (XBRL) includes: (i) Unaudited Condensed Consolidated Balance Sheets as of October 1, 2011 and January 1, 2011, (ii) Unaudited Condensed Consolidated Statements of Operations for the Three and Nine Months Ended October 1, 2011 and October 2, 2010 (iii) Unaudited Condensed Consolidated Statements of Cash Flows for the Nine Months Ended October 1, 2011 and October 2, 2010 and (iv) Notes to Unaudited Condensed Consolidated Financial Statements, tagged as blocks of text.

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SIGNATURES

Pursuant to the requirements of the Security Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

THORATEC CORPORATION

Date: November 7, 2011

/s/ Gerhard F. Burbach
Gerhard F. Burbach
Chief Executive Officer

Date: November 7, 2011

/s/ Roxanne Oulman
Roxanne Oulman
Interim Chief Financial Officer and Principal Accounting Officer