

FORCE PROTECTION INC  
Form 10-Q  
November 03, 2010  
[Table of Contents](#)

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, DC 20549

**FORM 10-Q**

(Mark One)

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2010

OR

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 001-33253

**FORCE PROTECTION, INC.**

(Exact Name of Registrant as Specified in Its Charter)

Edgar Filing: FORCE PROTECTION INC - Form 10-Q

**Nevada**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**84-1383888**  
(I.R.S. Employer  
Identification No.)

**1520 Old Trolley Road**  
**Summerville, South Carolina**  
(Address of Principal Executive Offices)

**29485**  
(Zip Code)

**(843) 574-7001**

(Registrant's Telephone Number, Including Area Code)

**9801 Highway 78, Building No. 1**  
**Ladson, South Carolina 29456**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

The registrant had 70,256,360 shares of common stock outstanding as of October 22, 2010.



Table of Contents

TABLE OF CONTENTS

**PART I FINANCIAL INFORMATION**

Item 1. Financial Statements

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Item 4. Controls and Procedures

**PART II OTHER INFORMATION**

Item 1. Legal Proceedings

Item 1A. Risk Factors

Item 2. Unregistered Sales Of Equity Securities And Use Of Proceeds

Item 3. Defaults Upon Senior Securities

Item 5. Other Information

Item 6. Exhibits

Table of Contents**PART I. FINANCIAL STATEMENTS****Item 1. Financial Statements****Force Protection, Inc. and Subsidiaries****Condensed Consolidated Balance Sheets****(Unaudited)**

|  | As of September 30,<br>2010 |           | As of December 31,<br>2009 |
|--|-----------------------------|-----------|----------------------------|
|  | (In Thousands)              |           |                            |
| <b>Assets</b>                                    |                             |           |                            |
| <b>Current assets:</b>                           |                             |           |                            |
| Cash and cash equivalents                        | \$ 105,438                  | \$        | 147,254                    |
| Accounts receivable, net                         | 186,607                     |           | 143,480                    |
| Inventories                                      | 85,850                      |           | 74,075                     |
| Deferred income tax assets                       | 8,802                       |           | 16,235                     |
| Income taxes receivable                          | 2,945                       |           | 1,352                      |
| Prepaid income taxes                             | 2,593                       |           |                            |
| Other current assets                             | 24,376                      |           | 3,031                      |
| <b>Total current assets</b>                      | <b>416,611</b>              |           | <b>385,427</b>             |
| Property and equipment, net                      | 60,814                      |           | 58,918                     |
| Investment in unconsolidated joint venture       | 2,309                       |           | 2,541                      |
| Other assets, net                                | 673                         |           | 202                        |
| <b>Total assets</b>                              | <b>\$ 480,407</b>           | <b>\$</b> | <b>447,088</b>             |
| <b>Liabilities and Shareholders Equity</b>       |                             |           |                            |
| <b>Current liabilities:</b>                      |                             |           |                            |
| Accounts payable                                 | \$ 95,676                   | \$        | 86,588                     |
| Due to United States government                  | 22,440                      |           | 25,965                     |
| Advance payments on contracts                    | 680                         |           | 1,164                      |
| Other current liabilities                        | 42,372                      |           | 21,044                     |
| <b>Total current liabilities</b>                 | <b>161,168</b>              |           | <b>134,761</b>             |
| Deferred income tax liabilities                  | 1,225                       |           | 1,236                      |
| Other long-term liabilities                      | 458                         |           |                            |
|  | 162,851                     |           | 135,997                    |
| Commitments and contingencies                    |                             |           |                            |
| <b>Shareholders equity:</b>                      |                             |           |                            |
| Common stock                                     | 70                          |           | 70                         |
| Additional paid-in capital                       | 262,626                     |           | 260,112                    |
| Accumulated other comprehensive income           | 32                          |           | 129                        |
| Retained earnings                                | 54,828                      |           | 50,780                     |
| <b>Total shareholders equity</b>                 | <b>317,556</b>              |           | <b>311,091</b>             |
| <b>Total liabilities and shareholders equity</b> | <b>\$ 480,407</b>           | <b>\$</b> | <b>447,088</b>             |

Edgar Filing: FORCE PROTECTION INC - Form 10-Q

The accompanying notes to condensed consolidated financial statements are an integral part of these statements.

Table of Contents**Force Protection, Inc. and Subsidiaries****Condensed Consolidated Statements of Operations****(Unaudited)**

|  | For the three months ended<br>September 30, |            | For the nine months ended<br>September 30, |            |
|--|---|------------|--|------------|
|  | 2010  | 2009       | 2010                                       | 2009       |
|  | (In Thousands, Except Per Share Data)       |            | (In Thousands, Except Per Share Data)      |            |
| Net sales  | \$ 176,265                                  | \$ 316,164 | \$ 448,251                                 | \$ 688,014 |
| Cost of sales  | 142,690                                     | 289,628    | 357,605                                    | 598,863    |
| Gross profit   | 33,575                                      | 26,536     | 90,646                                     | 89,151     |
| General and administrative expenses                    | 27,868                                      | 19,196     | 65,732                                     | 60,219     |
| Research and development expenses                      | 7,314                                       | 4,239      | 17,445                                     | 13,736     |
| Operating (loss) income                                | (1,607)                                     | 3,101      | 7,469                                      | 15,196     |
| Other (expense) income, net                            | (187)                                       | 252        | 75   | 57         |
| Interest expense, net                                  | (22)  | (46)       | (216)                                      | (79)       |
| (Loss) income before income tax expense                | (1,816)                                     | 3,307      | 7,328                                      | 15,174     |
| Income tax expense                                     | (48)  | (88)       | (3,279)                                    | (4,138)    |
| Net (loss) income                                      | \$ (1,864)                                  | \$ 3,219   | \$ 4,049                                   | \$ 11,036  |
| <b>(Loss) earnings per common share:</b>               |   |            |  |            |
| Basic  | \$ (0.03)                                   | \$ 0.05    | \$ 0.06                                    | \$ 0.16    |
| Diluted  | \$ (0.03)                                   | \$ 0.05    | \$ 0.06                                    | \$ 0.16    |
| <b>Weighted average common shares<br/>outstanding:</b> |   |            |  |            |
| Basic  | 68,799                                      | 68,436     | 68,753                                     | 68,423     |
| Diluted  | 68,799                                      | 68,863     | 69,681                                     | 68,930     |

The accompanying notes to condensed consolidated financial statements are an integral part of these statements.

Table of Contents

## Force Protection, Inc. and Subsidiaries

## Condensed Consolidated Statements of Cash Flows

(Unaudited)

|  | For the nine months ended September 30, |                   |
|--|---|-------------------|
|  | 2010                                    | 2009              |
|  | (In Thousands)                          |                   |
| <b>Cash flows from operating activities:</b>   |   |                   |
| Net income   | \$ 4,049                                | \$ 11,036         |
| Adjustments to reconcile net income to net cash (used in) provided by operating activities |   |                   |
| Depreciation and amortization  | 12,099                                  | 10,285            |
| Deferred income tax provision  | 7,475                                   | (2,132)           |
| Income tax effect realized from stock transactions   | (11)                                    |                   |
| Stock-based compensation   | 2,486                                   | 2,126             |
| Provision for asset impairment   |   | 748               |
| Provision for estimated litigation settlement  | 8,500                                   |                   |
| Provision for inventory  | 3,084                                   | 19,791            |
| Loss on disposal of property and equipment   | 5                                       | 166               |
| Equity in loss of unconsolidated joint venture   | 101                                     | 315               |
| Increase in assets   |   |                   |
| Accounts receivable  | (43,127)                                | (78,454)          |
| Inventories  | (11,716)                                | (45,136)          |
| Advances to subcontractor  |   | (5,192)           |
| Prepaid income taxes   | (2,593)                                 | (4,572)           |
| Income taxes receivable  | (1,593)                                 |                   |
| Other assets   | (1,662)                                 | (1,777)           |
| Increase (decrease) in liabilities   |   |                   |
| Accounts payable   | 5,866                                   | 90,899            |
| Due to United States government  | (3,525)                                 | (5,255)           |
| Advance payments on contracts  | (484)                                   | 35,751            |
| Other liabilities  | (6,843)                                 | (6,675)           |
| Total adjustments  | (31,938)                                | 10,888            |
| <b>Net cash (used in) provided by operating activities</b>                                 | <b>(27,889)</b>                         | <b>21,924</b>     |
| <b>Cash flows from investing activities:</b>   |   |                   |
| Capital expenditures   | (12,307)                                | (8,740)           |
| Purchases of marketable securities   |   | (9,996)           |
| Proceeds from the sale of fixed assets   | 22                                      |                   |
| Purchase of JAMMA assets   | (1,650)                                 |                   |
| Investment in unconsolidated joint venture   |   | (2,149)           |
| <b>Net cash used in investing activities</b>   | <b>(13,935)</b>                         | <b>(20,885)</b>   |
| <b>Cash flows from financing activities:</b>   |   |                   |
| Proceeds from issuance of common stock   | 17                                      | 37                |
| Income tax effect realized from stock transactions   | 11                                      |                   |
| Net decrease in other long-term liabilities  |   | (128)             |
| <b>Net cash provided by (used in) financing activities</b>                                 | <b>28</b>                               | <b>(91)</b>       |
| <b>Effect of foreign currency rate changes on cash</b>                                     | <b>(20)</b>                             |                   |
| <b>(Decrease) increase in cash and cash equivalents</b>                                    | <b>(41,816)</b>                         | <b>948</b>        |
| <b>Cash and cash equivalents at beginning of year</b>                                      | <b>147,254</b>                          | <b>111,001</b>    |
| <b>Cash and cash equivalents at end of period</b>  | <b>\$ 105,438</b>                       | <b>\$ 111,949</b> |
| <b>Supplemental cash flow information:</b>   |   |                   |
| Cash paid during the period for  |   |                   |
| Income taxes   | \$ 6,975                                | \$ 15,134         |



Edgar Filing: FORCE PROTECTION INC - Form 10-Q

|   |    |       |    |       |
|---|----|-------|----|-------|
| Interest, net of amounts capitalized  | \$ | 232   | \$ | 113   |
| <b>Supplemental schedule of noncash investing and financing activities:</b> |    |       |    |       |
| Property and equipment additions in accounts payable                        | \$ | 1,029 | \$ | 1,009 |

The accompanying notes to condensed consolidated financial statements are an integral part of these statements.

Table of Contents

1. Summary of Significant Accounting Policies

***Organization and Description of the Business***

Force Protection, Inc. provides survivability solutions to support the armed forces of the United States and its allies. We design, manufacture, test, deliver and support our blast- and ballistic-protected products to increase survivability for the users of our products. Our specialty vehicles, which we believe are at the forefront of blast- and ballistic-protected technology, are designed to protect their occupants from landmines, hostile fire, and improvised explosive devices (IEDs). We are a key provider of the U.S. military's Mine Resistant Ambush Protected (MRAP) vehicle program and have sold and delivered over 3,000 vehicles under this program. We also provide our Cougar and Buffalo mine-protected vehicles to several foreign customers, including the United Kingdom Ministry of Defence (U.K. MoD) which has purchased three variants of our Cougar vehicle. Complementing these efforts, we are developing and marketing new vehicle platforms, including the Ocelot and the Joint All-Terrain Modular Mobility Asset (JAMMA), that provide increased modularity, speed and mobility. Across all vehicle programs we have sold approximately 4,600 vehicles since 2005. Supporting our vehicle design, development and production initiatives, we develop, manufacture, test, deliver and support products and services aimed at further enhancing the survivability of our users against additional threats. Capitalizing on our strengths in survivability solutions, we are focused on developing additional products to protect against rocket-propelled grenades and under-body armor kits to mitigate blast effects on military vehicles. We also provide long-term life cycle support services for our vehicles that involve development of technical data packages, supply of spares, field and depot maintenance activities, assignment of highly-skilled field service representatives, and advanced off-road driver and maintenance training programs. Our services are based on establishing and maintaining long-term relationships with the U.S. government and foreign military users.

References herein to Force Protection, the Company, we, our or us refer to Force Protection, Inc. and its subsidiaries unless otherwise stated indicated by context.

In 2009, we formed Integrated Survivability Technologies Limited, an England and Wales company, referred to as IST, a joint venture between Force Protection Europe Limited, a subsidiary of Force Protection Industries, Inc., and NP Aerospace Limited, a subsidiary of The Morgan Crucible Company plc. Pursuant to the terms of the joint venture, IST acts as the prime contractor for vehicles and related total life cycle support awarded by the U.K. MoD to ensure that this customer has a single point of contact for its Wolfhound, Buffalo, Mastiff and Ridgback vehicles. We account for this joint venture as an equity-method investment. In September 2009, we formed Force Protection Australasia Pty Ltd, an Australian company, to pursue market opportunities in Australia and Asia. Force Protection Australasia Pty Ltd is a wholly owned subsidiary of Force Protection Europe Limited.

As part of our comprehensive business development efforts, we are pursuing a number of substantial vehicle programs in several countries worldwide. Notable examples include:

*Light Protected Patrol Vehicle (LPPV).* Through Force Protection Europe Limited, we have developed with a subcontractor (Ricardo U.K. Limited) a new vehicle platform called the Ocelot. The Ocelot is a light-weight protected vehicle that provides increased modularity, speed, mobility and off-road capability with MRAP-like survivability qualities. The vehicle was submitted by Force Protection Europe Limited to the U.K. MoD for the LPPV competition as an Urgent Operational Need for use by the U.K. forces in Afghanistan. In September 2010, Force Protection Europe Limited was selected as the preferred bidder for the supply of the Ocelot under the LPPV program. The LPPV program requirement is initially for at least 200 vehicles and related long-term support services.

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

*Land 121 Protected Mobility Vehicle-Light (PMV-L).* The Ocelot was proposed in September 2009 by Force Protection Europe Limited to the Commonwealth of Australia for one of the PMV-L requirements found in the Land 121 Phase IV project. In May 2010, we were formally notified that the Ocelot vehicle was selected as one of three funded competitors to continue competitive prototyping in stage one of the Manufactured and Supported in Australia (MSA) option for Land 121. Force Protection Europe Limited entered into a contract on July 23, 2010 to build and deliver two Ocelot prototypes with accompanying documentation, as well as test and evaluation support. Two prototypes of the Ocelot vehicles are scheduled to be delivered in February 2011. The value of the contract is not-to-exceed \$9.9 million Australian dollars. In addition to the Land 121 PMV-L option, the Australian government has collaborated with the U.S. government on the development of the Joint Light Tactical Vehicle (JLTV). The contract and evaluation period for the PMV-L competitive stage is currently scheduled to conclude by the second half of 2011, at which point the Commonwealth of Australia is expected to make a decision on whether to continue

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

### Table of Contents

with the stage two MSA prototyping for an additional six vehicles, JLTV, or continue with both options. The Australian government is expected to make a final program selection in the second half of 2012 and source for production. The PMV-L program requirement is for approximately 1,300 vehicles, trailers and related long-term support service.

*Joint All-Terrain Modular Mobility Asset (JAMMA).* The JAMMA is a light-weight, hybrid, high-performance, high-speed, all-terrain vehicle that is transportable inside a V-22 Osprey and features an attachment system for threat-specific armor. The JAMMA was specifically developed and designed to meet an upcoming customer requirement by the United States Air Force's Guardian Angel Air-Deployable Rescue Vehicle (GAARV) program, but will have application to a multitude of Special Operations Command programs both domestically and worldwide. It is currently anticipated that the Air Combat Command will issue a Request for Proposal (RFP) for the GAARV program by the end of 2010. The JAMMA is designed to be an air-droppable, surface recovery vehicle capable of maneuvering over adverse terrain in order to search for and recover isolated personnel and equipment. The JAMMA also is designed to transport recovery teams and recovered ambulatory or wounded personnel from isolated high threat areas to defensible locations for extraction by aircraft or self-recovery to a final, secure destination. The GAARV program requirement is expected to be for 56 vehicles and associated logistics support.

*Tactical Armored Patrol Vehicle (TAP-V).* The TAP-V program, sponsored by the Canadian Department of National Defense, is the program that the Canadian military is expected to utilize to replace the Coyote and RG-31. Vehicle requirements must satisfy the following mission profiles: Reconnaissance and Surveillance, Security, Command and Control, Cargo and Armored Personnel Carrier. The vehicle selected for the TAP-V program must possess a high degree of mobility as well as a high degree of protection for the crew. Additionally, this program will be built on a Military Off-The-Shelf solution. Similar to the LPPV and Land 121 PMV-L programs, the TAP-V program requires vehicle production to be based in-country. In June 2010, Force Protection supplied two possible solutions for the TAP-V program, a Cougar 4x4 variant and Cougar 6x6 variant. In July 2010, both of our vehicle solutions were selected to move into the RFP phase of the procurement process, along with seven other vehicles from other equipment manufacturers. On November 1, 2010, the TAP-V Project Management Office published the draft RFP. A contract award to the final selected bidder is expected in late 2011. The TAP-V program requirement is for approximately 600 vehicles and related long-term support services.

### ***Basis of Presentation and Consolidation***

The accompanying unaudited condensed consolidated financial statements should be read in conjunction with our audited consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2009 filed with the United States Securities and Exchange Commission (SEC) on March 8, 2010. These unaudited condensed consolidated financial statements have been prepared pursuant to Rule 10-01 of Regulation S-X. Certain information and note disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles in the United States of America (GAAP) have been condensed or omitted pursuant to those rules and regulations, although we believe that the disclosures made herein are adequate to make the information not misleading.

The unaudited results of operations for the interim periods shown in these condensed consolidated financial statements are not necessarily indicative of operating results for the entire year. In our opinion, the accompanying unaudited condensed consolidated financial statements recognize all adjustments of a normal recurring nature considered necessary to fairly state the financial position, results of operations and cash flows for each interim period presented.

These unaudited condensed consolidated financial statements include the assets, liabilities, revenues and expenses of our wholly owned subsidiaries, Force Protection Industries, Inc. and Force Protection Technologies, Inc. We eliminate from our financial results all significant intercompany accounts and transactions.

*Fair Value of Financial Instruments*

Financial Accounting Standard Board (FASB) Statement No. 107, *Disclosures about Fair Value of Financial Instruments*, which was primarily codified into Topic 825, *Financial Instruments* in the Accounting Standards Codification (ASC), requires disclosures of the fair value of financial instruments. Our financial instruments include cash and cash equivalents, accounts receivable, accounts payable, accrued liabilities and amounts due to United States government. The carrying amounts of cash and cash equivalents, accounts receivable, accounts payable,

Table of Contents

accrued liabilities and amounts due to the United States government, approximate their fair value because of the short-term maturity and highly liquid nature of these instruments. The carrying values of our financial instruments approximate their fair value as of September 30, 2010 and December 31, 2009.

**Recent Accounting Pronouncements**

In October 2009, the FASB issued Update No. 2009-13 (ASU 2009-13), an update to Topic 605 *Revenue Recognition*, which addresses the accounting for multiple-deliverable arrangements to enable vendors to account for products or services (deliverables) separately rather than as a combined unit. ASU 2009-13 is effective prospectively for revenue recognition arrangements entered into or materially modified beginning in fiscal years on or after June 15, 2010. Early adoption is permitted. We are currently evaluating the impact that the adoption of this guidance will have on our consolidated financial position, results of operations or cash flows, if any.

In February 2010, the FASB issued Update No. 2010-9 (ASU 2010-9), an update to Topic 855 *Subsequent Events*, which clarified that subsequent events should be evaluated through the date the financial statements are issued. In addition, this update no longer requires a filer to disclose the date through which subsequent events have been evaluated. This guidance is effective for financial statements issued subsequent to February 26, 2010. We adopted this guidance on March 8, 2010. This guidance did not have a material impact on our consolidated financial position, results of operations or cash flows.

We have determined that all other recently issued accounting guidance will not have a material impact on our consolidated financial position, results of operations and cash flows, or do not apply to our operations.

**2. Accounts Receivable**

Accounts receivable consist of the following (in thousands):

|                           | As of September 30,<br>2010 |         | As of December 31,<br>2009 |         |
|---------------------------|-----------------------------|---------|----------------------------|---------|
| United States government  | \$                          | 163,072 | \$                         | 122,070 |
| Other accounts receivable |                             | 23,535  |                            | 21,410  |
| Accounts receivable, net  | \$                          | 186,607 | \$                         | 143,480 |

As of September 30, 2010 and December 31, 2009, our accounts receivable included \$105.8 million and \$57.2 million, respectively, of earned and unbilled accounts receivable, of which \$12.1 million and \$6.4 million, respectively, is earned and unbilled to Integrated Survivability Technologies Limited and \$93.7 million and \$50.8 million, respectively, is earned and unbilled to the U.S. government. The earned and unbilled accounts receivable as of September 30, 2010 and December 31, 2009 primarily result from not-to-exceed undefinitized contracts whereby, although the products and services have been delivered, we cannot fully bill until the contracts are definitized. Other accounts receivable include amounts that relate to non-government entities and the sale of raw materials to suppliers.

**3. Inventories**

Inventories consist of the following (in thousands):

|                           | As of September 30,<br>2010 |        | As of December 31,<br>2009 |        |
|---------------------------|-----------------------------|--------|----------------------------|--------|
| Raw material and supplies | \$                          | 45,728 | \$                         | 57,026 |
| Work in process           |                             | 23,508 |                            | 16,099 |
| Finished goods            |                             | 16,614 |                            | 950    |
| Inventories               | \$                          | 85,850 | \$                         | 74,075 |

Table of Contents**4. Property and Equipment**

Property and equipment consist of the following (in thousands):

|  | As of September 30,<br>2010 |          | As of December 31,<br>2009 |          |
|--|-----------------------------|----------|----------------------------|----------|
| Land   | \$                          | 4,901    | \$                         | 4,419    |
| Buildings  |                             | 16,020   |                            | 13,246   |
| Leasehold improvements                               |                             | 16,347   |                            | 15,661   |
| Machinery and equipment; including tooling and molds |                             | 36,023   |                            | 33,451   |
| Computer equipment and software                      |                             | 17,238   |                            | 15,297   |
| Furniture and fixtures                               |                             | 3,773    |                            | 3,668    |
| Demonstration and other vehicles                     |                             | 4,535    |                            | 2,657    |
| Manuals  |                             | 705      |                            | 705      |
|  |                             | 99,542   |                            | 89,104   |
| Less: Accumulated depreciation                       |                             | (43,720) |                            | (31,887) |
|  |                             | 55,822   |                            | 57,217   |
| Construction in progress                             |                             | 4,992    |                            | 1,701    |
| Property and equipment, net                          | \$                          | 60,814   | \$                         | 58,918   |

**5. Income Taxes**

We provide for income taxes using the liability method in accordance with FASB ASC Topic 740, *Income Taxes*. In accordance with this guidance, the provision for taxes on income recognizes our estimate of the effective tax rate expected to be applicable for the full year, adjusted for the impact of any discrete events, which are reported in the period in which they occur. Each quarter, we re-evaluate our estimated tax expense for the year and make adjustments for changes in the estimated tax rate. Additionally, we evaluate the realizability of our deferred tax assets on a quarterly basis. Our evaluation considers all positive and negative evidence and factors, such as the scheduled reversal of temporary differences, historical and projected future taxable income or losses, and prudent and feasible tax planning strategies.

The income tax expense for the three and nine months ended September 30, 2010 was based on the estimated effective tax rates applicable for the fiscal year ending December 31, 2010, after considering items specifically related to the interim period. The income tax expense for the three and nine months ended September 30, 2009 was based on the estimated effective tax rates applicable for the fiscal year ended December 31, 2009, after considering items specifically related to the interim period.

Force Protection is subject to United States federal, state, and local income taxes. *(Loss) income before income tax expense* is as follows (in thousands):

|   | For the three months ended<br>September 30, |         |      |       | For the nine months ended<br>September 30, |       |      |        |
|---|---|---------|------|-------|--|-------|------|--------|
|   | 2010  |         | 2009 |       | 2010                                       |       | 2009 |        |
| (Loss) income before income tax expense | \$  | (1,816) | \$   | 3,307 | \$   | 7,328 | \$   | 15,174 |





## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

### Table of Contents

A reconciliation of the statutory federal income tax (benefit) expense rate to the effective income tax expense rate is as follows:

|  | For the three months ended<br>September 30, |        | For the nine months ended<br>September 30, |       |
|--|---|--------|--|-------|
|  | 2010  | 2009   | 2010                                       | 2009  |
| Income tax (benefit) expense at statutory rate     | (35.0)%                                     | 35.0%  | 35.0%                                      | 35.0% |
| Increase (decrease) in tax rate resulting from:    |   |        |  |       |
| State income taxes, net of federal tax benefit     | (1.1)                                       | (9.9)  | 1.4  | (1.6) |
| Research and development credit                    | 8.0   | (3.1)  | 2.0  | (1.9) |
| Domestic Production Activities Deduction           | 27.5  | (15.5) | 3.7  | (4.2) |
| Interest expense related to uncertain tax benefits | 0.3   |        | 0.2  |       |
| Nondeductible items                                | 3.0   | (3.8)  | 2.5  |       |
| Effective income tax expense rate                  | 2.7%  | 2.7%   | 44.8%                                      | 27.3% |

The effective income tax rate is the provision for income tax expense as a percent of (loss) income before income tax expense. The effective rate for the three months ended September 30, 2010 differs from the federal statutory rate of 35% primarily due to the Domestic Production Activities Deduction, the research and development credit, nondeductible items and state income taxes. The effective rate for the nine months ended September 30, 2010 is higher than the federal statutory rate of 35% primarily due to the Domestic Production Activities Deduction, the research and development credit, nondeductible items and state income taxes. On the December 31, 2009 federal income tax return, the Company changed its tax method of accounting for inventory and prepaid expenses. These method changes resulted in the acceleration of deductions for tax purposes, which reduced the Domestic Production Activities Deduction taken on the December 31, 2009 federal income tax return. As a result of reconciling the December 31, 2009 tax provision to the December 31, 2009 federal income tax return as filed, the Company recorded an increase to tax expense for the three and nine months ended September 30, 2010. Further, the actual research and development credit was slightly lower on the December 31, 2009 federal income tax return than estimated in the prior year. We incurred an expense in the three and nine months ended September 30, 2010 for this change.

Tax years ended December 31, 2002 through December 31, 2009 remain open and are subject to examination by the Internal Revenue Service. However, we believe that we have appropriate support for the income tax positions taken and to be taken on our income tax returns and that our income taxes receivable and accruals for tax liabilities are adequate for all open years based on an assessment of many factors including past experience and interpretations of tax laws applied to the facts of each matter. However, we do have a \$1.1 million reserve, which includes approximately \$53,000 of interest, for prior years' income taxes as a result of applying the guidance in FASB ASC Topic 740, *Income Taxes*. If recognized, the entire \$1.1 million would favorably impact the Company's effective tax rate. It is not expected that within the next 12 months the effective tax rate will be impacted by the resolution of some or all of the matters by various taxing authorities. We include interest and penalties related to federal and state income taxes, if any, as a component of *Income tax expense* in the accompanying unaudited condensed consolidated statements of operations.

### **6. (Loss) Earnings Per Common Share and Comprehensive (Loss) Income**

#### ***(Loss) Earnings Per Common Share***

The following table shows the information used in the calculation of basic and diluted (loss) earnings per common share (in thousands, except per share amounts):



## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

### Table of Contents

|   | For the three months ended<br>September 30, |            | For the nine months ended<br>September 30, |            |
|---|---|------------|--|------------|
|   | 2010  | 2009       | 2010                                       | 2009       |
| <b>Numerator Basic and diluted:</b>                   |   |            |  |            |
| Net (loss) income                                     | \$ (1,864)                                  | \$ 3,219   | \$ 4,049                                   | \$ 11,036  |
| <b>Denominator:</b>                                   |   |            |  |            |
| Weighted average common shares<br>outstanding basic   | 68,798,918                                  | 68,435,550 | 68,752,757                                 | 68,422,738 |
| Add: Stock options                                    |   | 74,058     | 115,338                                    | 130,117    |
| Add: Stock grants                                     |   | 353,813    | 812,844                                    | 377,331    |
| Weighted average common shares<br>outstanding diluted | 68,798,918                                  | 68,863,421 | 69,680,939                                 | 68,930,186 |
| <b>Basic (loss) earnings per common share:</b>        |   |            |  |            |
| Net (loss) income basic                               | \$ (0.03)                                   | \$ 0.05    | \$ 0.06                                    | \$ 0.16    |
| <b>Diluted (loss) earnings per common<br/>share:</b>  |   |            |  |            |
| Net (loss) income diluted                             | \$ (0.03)                                   | \$ 0.05    | \$ 0.06                                    | \$ 0.16    |

The calculation of (loss) earnings per common share is based on the weighted-average number of our common shares outstanding during the applicable period. The calculation for diluted (loss) earnings per common share recognizes the effect of all dilutive potential common shares that were outstanding during the respective periods, unless their impact would be anti-dilutive. We use the treasury stock method to calculate the dilutive effect of stock options and other common stock equivalents (potentially dilutive shares). These potentially dilutive shares include stock options and unvested restricted stock grants. We did not include stock options to purchase 75,582 and 65,169 shares of common stock for the three and nine months ended September 30, 2010, respectively, and zero and 37,960 shares of common stock for the three and nine months ended September 30, 2009, respectively, in our computation of diluted (loss) earnings per share, as the effect of including such options would be anti-dilutive. In addition, we did not include 738,711 unvested restricted stock grants in the computation of the diluted loss per share for the three months ended September 30, 2010 since inclusion would be anti-dilutive in our computation of diluted (loss) earnings per share because we recorded a net loss for this period.

### ***Comprehensive (Loss) Income***

Our comprehensive (loss) income was (\$1.9) million and \$3.9 million for the three and nine months ended September 30, 2010 and \$3.2 million and \$10.9 million for the three and nine months ended September 30, 2009, respectively. The components of our comprehensive income are net income and foreign currency translation adjustments of zero and \$0.1 million net loss for the three and nine months ended September 30, 2010, respectively, and zero and \$0.2 million net loss for the three and nine months ended September 30, 2009.

## **7. Commitments and Contingencies**

### ***Financing Commitments Credit Facility***

As of December 31, 2009 and September 30, 2010, we had a \$40 million revolving credit line with Wells Fargo Bank, National Association, which expires April 30, 2012. Furthermore, we can designate up to \$5.0 million for letters of credit against the \$40 million line of credit. There were no borrowings outstanding under the facility as of December 31, 2009 or September 30, 2010. However, on July 23, 2010, we obtained a

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

letter of credit in the amount \$3.3 million Australian dollars for the performance of our obligations under a contract for the PMV-L vehicle program. This letter of credit has lowered the availability under our line of credit to approximately \$36.8 million as of September 30, 2010. Borrowings under the line of credit bear a floating interest rate per annum on any principle borrowings applicable to the LIBOR rate plus a spread. The bank's obligation to make loans under the line of credit is subject to, among other things, our compliance with various covenants to include a maximum leverage ratio. As of December 31, 2009 and September 30, 2010, we were in compliance with all of our line of credit covenants.

Table of Contents

***Legal Proceedings***

*Shareholder Class Action and Derivative Actions*

On March 10, 2008, the first of ten related class action lawsuits was filed against us and certain of our former and current directors and officers in the United States District Court for the District of South Carolina, Charleston Division, on behalf of a purported class of investors who purchased or otherwise acquired our stock during the period between August 14, 2006 and February 29, 2008. The complaints seek class certification, and the allegations include, but are not limited to, allegations that the defendants violated the Securities Exchange Act of 1934 and made false or misleading public statements and/or omissions concerning our business, internal controls, and financial results. The individual class action lawsuits were consolidated on June 10, 2008, under the caption *In Re Force Protection, Inc. Securities Litigation*, Action No. 2:08-cv-845-CWH. An agreement to settle the consolidated shareholder securities class action lawsuit has been reached, which was preliminarily approved by the Court on October 5, 2010. The settlement amount is \$24.0 million, a majority of which will be covered by insurance upon final approval of the class and derivative action settlements. A hearing to determine the final approval of the class action settlement is set for January 25, 2011.

Between March 27, 2008 and September 24, 2010, a series of shareholder derivative actions were filed in both state and federal courts against certain of our former and current directors and officers alleging that the individual defendants breached fiduciary duties, abused control, engaged in gross mismanagement and wasted corporate assets and were unjustly enriched. Recovery is sought for the benefit of the Company, which has been named a nominal defendant in each derivative action. The state court actions pending in South Carolina were consolidated on May 18, 2009. A hearing on various procedural motions is set for December 7, 2010.

On September 24, 2010, a related shareholder derivative action captioned *Nicola Saulle v. Frank Kavanaugh, et al.*, Case No. 10 OC 00442 1B was filed in state court in Nevada.

Four derivative lawsuits pending in the United States District Court for the District of South Carolina, Charleston Division, were consolidated on March 31, 2009, under the caption *In Re Force Protection, Inc. Derivative Litigation*, Action No. 2:08-cv-01907-CWH. An agreement to settle the shareholder derivative lawsuit pending in federal court (but not the state court proceeding) has been reached, which was preliminarily approved by the court on October 5, 2010. The settlement provides that the Company will adopt certain corporate governance practices, receive a payment of \$2.25 million from insurance, and pay plaintiffs' attorney's fees and expenses in an amount not to exceed \$2.3 million. A hearing to determine the final approval of the federal derivative action settlement is set for December 13, 2010.

Neither the Company nor any of its present and former directors and officers has admitted any wrongdoing or liability in connection with these settlements. Additionally, each settlement provides that the parties have reached a mutually agreeable resolution of the case to avoid protracted and expensive litigation, including the outcome and risks associated with proceeding. As of September 30, 2010, we recorded a \$20.1 million insurance receivable within *Other current assets* in the accompanying unaudited condensed consolidated balance sheet, an \$8.5 million charge to *General and administrative expenses* in the accompanying unaudited condensed consolidated statement of operations related to the class and derivative action settlements, and we recorded a \$28.6 million liability within *Other current liabilities* in the accompanying unaudited condensed consolidated balance sheet as of September 30, 2010.

*Other Disputes*

We have received a total of 78 complaints over the last three years from current and former employees filed with the United States Equal Employment Opportunity Commission alleging, among other things, race and/or gender discrimination. We have responded to the complaints as such responses have become due, and have investigated the allegations.

On June 26, 2009, a temporary independent contractor whose services we terminated in 2007 filed a complaint against the Company in the United States District Court for the District of South Carolina, Charleston Division, as Civil Action No. 2:09cv1708-DCN-BM, which alleges a violation under the employee protection provisions of Section 806 of the Corporate and Criminal Fraud Accountability Act of 2002, Title VIII of the Sarbanes-Oxley Act of 2002, 18 U.S.C. §1514A. The former independent contractor alleges that we terminated his engagement in

Table of Contents

retaliation for his allegation of certain corporate governance, government contracting, accounting and other irregularities. On March 12, 2010, we filed motions to dismiss certain claims in the plaintiff's complaint.

In September 2010, we submitted a voluntary disclosure to the Directorate of Defense Trade Controls (DDTC) in regard to the inadvertent import of a vehicle into the U.S. without proper DDTC authorization. Simultaneous with this submission, we requested authorization to allow the vehicle to remain in the U.S. and be displayed at various locations, which the DDTC granted. Our submission to the DDTC also proposed self-corrective actions, which we are implementing. We have not received a response to our proposal from the DDTC or notice of any fines, penalties or administrative actions.

Although we intend to defend ourselves in connection with the foregoing legal proceedings and claims, there can be no assurance that we will ultimately prevail in any of these matters, and any settlement or adverse judgment may have a material adverse effect on our business or financial position, results of operations, or cash flows. We are also a party to other litigation which we consider routine and incidental to our business. We may be involved from time to time in other litigation that could have a material effect on our operations or finances. Other than the litigation described above, we are not aware of any pending or threatened litigation against us that could have a material adverse effect on our business or financial position, results of operations or cash flows.



Table of Contents

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) is designed to provide information that is supplemental to, and should be read together with, our unaudited condensed consolidated financial statements and the accompanying notes included in this Quarterly Report on Form 10-Q. Information in this Item 2 is intended to assist the reader in obtaining an understanding of our unaudited condensed consolidated financial statements, the changes in certain key items in those financial statements from period to period, the primary factors that accounted for those changes, and any known trends or uncertainties that we are aware of that may have a material effect on our future performance, as well as how certain accounting principles affect our unaudited condensed consolidated financial statements. MD&A includes the following sections:

- Overview
  
- Outlook
  
- Results of Operations an analysis of our consolidated results of operations, for the three and nine months presented in our unaudited condensed consolidated financial statements
  
- Liquidity and Capital Resources an analysis of the effect of our operating, financing and investing activities on our liquidity and capital resources
  
- Off- Balance Sheet Arrangements a discussion of such commitments and arrangements
  
- Contractual Obligations a summary of our aggregate contractual obligations
  
- Critical Accounting Policies and Estimates a discussion of accounting policies that require significant judgments and estimates
  
- New Accounting Pronouncements a summary and discussion of our plans for the adoption of new accounting standards relevant to us

**SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS**

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

This Quarterly Report on Form 10-Q contains both historical and forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (Securities Act), and Section 21E of the Securities Exchange Act of 1934, as amended (Exchange Act). All statements other than statements of historical fact included in this Quarterly Report on Form 10-Q that address activities, events or developments that we expect, believe or anticipate will or may occur in the future are forward-looking statements including, in particular, the statements about our plans, objectives, strategies and prospects regarding, among other things, our financial position, results of operations, cash flows and business. We have identified some of these forward-looking statements with words like believe, may, will, should, expect, intend, plan, anticipate, outlook, estimate or continue and other words and terms of similar meaning. These forward-looking statements include, among other things:

- Statements regarding the growth of the U.S. and world market for blast- and ballistic-protected vehicles and our survivability products, services and solutions,
- Statements regarding the U.S. military's plans or intentions, including operations in Iraq and in Afghanistan,
- Information regarding the number of various types of MRAP and other armored vehicles that may be purchased by the U.S. Marine Corps, the U.S. Army and other U.S. and foreign customers under various programs,
- Statements with respect to our expectations regarding our ability to obtain materials, components and supplies necessary to manufacture our vehicles and our ability to improve cost efficiencies,
- Statements regarding our ability to expand our current business, including the effect of our research

Table of Contents

and development and introduction of new products,

- Statements regarding any changes in our cost of sales, our general and administrative expenses, our operating results or our research and development expenses as a percentage of net sales,
  
- Statements regarding our anticipated cash needs,
  
- Statements regarding our business strategy, including growing balanced diverse revenue and earnings,
  
- Statements regarding the revenues that may be derived from, and the quantities of vehicles, products and services that may be purchased or ordered pursuant to, existing or possible future contracts or orders by various customers, including statements regarding the estimated value of those orders and contracts and statements about the amount of vehicles in our backlog,
  
- Statements regarding the effects of rebalancing our workforce and manufacturing capacities,
  
- Statements regarding the benefits that may be realized from our joint ventures, teaming arrangements and any new ventures or business developed pursuant to them and our ability to grow through meaningful acquisitions,
  
- Statements regarding the effect of our income tax positions on our effective tax rate, and
  
- Statements regarding final approval of the federal class and derivative actions.

References herein to Force Protection, the Company, we, our or us refer to Force Protection, Inc. and its subsidiaries unless otherwise stated indicated by context.

**Overview**

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

Force Protection, Inc. provides survivability solutions to support the armed forces of the United States and its allies. We design, manufacture, test, deliver and support our blast- and ballistic-protected products to increase survivability for the users of our products. Our specialty vehicles, which we believe are at the forefront of blast- and ballistic-protected technology, are designed to protect their occupants from landmines, hostile fire, and improvised explosive devices (IEDs). We are a key provider of the U.S. military's Mine Resistant Ambush Protected (MRAP) vehicle program and have sold and delivered over 3,000 vehicles under this program. We also provide our Cougar and Buffalo mine-protected vehicles to several foreign customers, including the U.K. Ministry of Defence (U.K. MoD) which has purchased three variants of our Cougar vehicle. Complementing these efforts, we are developing and marketing new vehicle programs, including the Ocelot and Joint All-Terrain Modular Mobility Asset (JAMMA), that provide increased modularity, speed and mobility. Across all vehicle programs we have sold approximately 4,600 vehicles since 2005. Supporting our vehicle design, development and production initiatives, we develop, manufacture, test, deliver and support products and services aimed at further enhancing the survivability of our users against additional threats. Capitalizing on our strengths in survivability solutions, we are focused on developing additional products to protect against rocket-propelled grenades and under body armor kits to mitigate blast effects on military vehicles. We also provide long-term life cycle support services for our vehicles that involve development of technical data packages, supply of spares, field and depot maintenance activities, assignment of highly-skilled field service representatives, and advanced off-road driver and maintenance training programs. Our services are based on establishing and maintaining long-term relationships with the U.S. government and foreign military users.

Our business is heavily influenced by the needs of the U.S. military for blast- and ballistic-protected wheeled vehicles. The U.S. Department of Defense is our largest customer. For the past several years, substantially all of our net sales have been derived from the U.S. Department of Defense, including Foreign Military Sales through the U.S. government. We attempt to align our workforce to satisfy our business requirements.

We are headquartered in Summerville, South Carolina and have leased manufacturing facilities in Ladson, South Carolina. We have office space in Sterling Heights, Michigan; North Charleston, South Carolina; Arlington, Virginia; Bristol, United Kingdom; and Leamington Spa, United Kingdom. We conduct our blast range, research and development activities and customer training requirements at properties located in Edgefield, South Carolina;

Table of Contents

Summerville, South Carolina; and Roxboro, North Carolina. We also have a vehicle support facility in Kuwait and provide military operations support in Afghanistan.

**Outlook**

The global war on terrorism, especially in Iraq and Afghanistan, has confirmed that IEDs, landmines, explosively-formed projectiles and rocket-propelled grenades pose a significant threat to coalition military personnel and civilians. We believe the world market for blast- and ballistic-protected military vehicles and other survivability solutions will remain at high levels in the short-term. The 30,000 troop surge of forces to Afghanistan is expected to take most of 2010 to achieve and additional, or modified, MRAPs from original equipment manufacturers (OEMs) have been required to support operations in this difficult terrain. Landmines and IEDs are being used by terrorists and insurgent groups worldwide, and extensively in Afghanistan, because of their highly effective nature and relatively low cost. The extent of the long-term presence of U.S. forces in Afghanistan is uncertain. Consequently, U.S. and international military departments are in the process of determining long-term roles for MRAPs. The future requirements for long-term life cycle logistics plans, as well as an important effort to reset and recapitalize vehicles that come out of theater, are also being determined. MRAPs can be placed into permanent military organizations for convoy security, route clearance, explosive ordnance disposal and casualty evacuation, or be placed into pre-positioned storage roles for regional response, reassigned as home station training vehicles, or sold to foreign military customers.

*Our fiscal 2010 outlook is based on the following market assumptions and expectations:*

- A reduction of combat forces and our vehicles in Iraq, which has significantly reduced the operational tempo placed on our fleet, as well as the requirement for our field service representatives resourced to support units in that theater,
- Conversely, there is growth of military forces, our vehicles and all MRAPs in Afghanistan, which is necessitating changes to our vehicles and is increasing sustainment/maintenance requirements. Our current customers are developing and executing modernization and sustainment plans for our fielded fleet of vehicles and we will have to compete for the spares and sustainment support business for these vehicles,
- Uncertainty in defense spending, due to the current defense strategy, as well as the dynamic macroeconomic and geopolitical conditions,
- Challenges with the expansion of our customers, products and services both domestically and internationally. We will continue to try to capture contract awards for our products and services in a volatile marketplace,
- Establishing long-term programs to include upgrades, remanufacture, and sustainment for our fleet of vehicles, and then expanding this capability to sustain all MRAPs universally,

- Developing new products and services to bring to market, and
- Rationalizing our cost structure to match our sales.

*Strategic Outlook*

Our business strategy is focused on increasing shareholder value by providing products and services that are relevant, responsive, innovative, high-quality and affordable. We believe the global need for blast- and ballistic- protected military vehicles and other survivability solutions will remain strong at least through 2011. The U.S. and foreign military departments are determining the current and future roles for MRAP vehicles. We expect a large number of our currently deployed vehicles will remain in service or be pre-positioned for rapid deployment. These vehicles will likely require an overhaul and modification to remain in optimal combat readiness. We plan to leverage our manufacturing skills and field services to support our customers in maintaining readiness for these highly valued assets. Although much of this work will involve large depot facilities, the magnitude of work could exceed our capacity and require strategic partnerships to complete work on schedule.

Table of Contents

With our family of vehicles, we believe that we provide our customers with a wide variety of solutions with multiple capabilities for various types of missions. Over the past couple of years, the general trend for new programs has progressed toward lighter-weight vehicles with levels of survivability similar to our other vehicles. We view the Ocelot as an optimal solution for the lighter vehicle market. We achieved a significant milestone with the Ocelot in September 2010 with the announcement by the U.K. MoD that Force Protection Europe Limited was selected as the preferred bidder in the LPPV competition with deliveries expected to begin in 2011. The Ocelot has also been selected as one of three funded vehicles to continue in the competitive prototyping in the Manufactured and Supported in Australia (MSA) option for the Land 121 program.

We intend to maintain and expand our current business as a leading supplier of survivability solutions, including protected vehicles, total life cycle support and other services, to the U.S. Department of Defense, other U.S. government agencies, foreign governments, and domestic and international commercial customers. Our strategy is focused on growing balanced diverse revenue and earnings through organic growth, cost containment, and selected investments, partnerships and acquisitions, which will enable us to grow the Company. Specific components of the strategy include the following:

- Building on our base business to enable future success, including improving performance on contracts and improving our cost structure,
- Capitalizing on and extending our current business, including growing sales organically by investing in research and development and introducing new products within our core capabilities of blast- and ballistic-protection,
- Building on our core capabilities and continuing to ensure a leadership position by delivering innovative survivability solutions to market, including investing in new technologies, and
- Growing profitably through meaningful acquisitions, partnerships and investments to engage in a broader range of products, customers and markets.

As discussed in Item 4, *Controls and Procedures*, of this Quarterly Report on Form 10-Q, we believe that effective disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d-15(f) under the Exchange Act) are in place as of September 30, 2010. We will continue to devote our resources, in an amount we believe to be appropriate, to maintain effective internal controls over our financial reporting and disclosures.

*Recent Modernization and Spares and Sustainment Awards*

On August 2, 2010, we were awarded a contract modification under our MRAP contract for continuing field service support work in Afghanistan, Kuwait and the continental United States. The contract modification has a firm, fixed price valued at \$19.9 million.

On August 19, 2010, we were awarded a contract modification under our MRAP contract for continuing field service support work and Standard Consumable Kits to support Operations at Vehicle Support Facility Afghanistan and conduct general maintenance. The contract modification has a firm, fixed price valued at \$14.5 million.

On August 23, 2010, we were awarded a contract modification under our MRAP contract for seat survivability upgrade kits for 1,946 MRAP Cougar vehicles. The modification is subject to definitization and is valued at approximately \$64.1 million. This work will be performed primarily in Afghanistan with additional work in Kuwait and home stations in the United States.

### **Results of Operations**

The following discussion and analysis is based on our unaudited condensed consolidated statements of operations, which reflect our results of operations for the three and nine months ended September 30, 2010 and 2009 as prepared in accordance with generally accepted accounting principles in the United States of America (GAAP).



Table of Contents*Comparison of Results of Operations for the Three and Nine Months Ended September 30, 2010 and 2009*

The following table presents our results of operations for the three and nine months ended September 30, 2010 and 2009.

| (in thousands)                          | For the three months ended September 30, |            | For the nine months ended September 30, |            |
|---|--|------------|---|------------|
|   | 2010                                     | 2009       | 2010                                    | 2009       |
| Net sales                               | \$ 176,265                               | \$ 316,164 | \$ 448,251                              | \$ 688,014 |
| Cost of sales                           | 142,690                                  | 289,628    | 357,605                                 | 598,863    |
| Gross profit                            | 33,575                                   | 26,536     | 90,646                                  | 89,151     |
| General and administrative expenses     | 27,868                                   | 19,196     | 65,732                                  | 60,219     |
| Research and development expenses       | 7,314                                    | 4,239      | 17,445                                  | 13,736     |
| Operating (loss) income                 | (1,607)                                  | 3,101      | 7,469                                   | 15,196     |
| Other (expense) income, net             | (187)                                    | 252        | 75                                      | 57         |
| Interest expense, net                   | (22)                                     | (46)       | (216)                                   | (79)       |
| (Loss) income before income tax expense | (1,816)                                  | 3,307      | 7,328                                   | 15,174     |
| Income tax expense                      | (48)                                     | (88)       | (3,279)                                 | (4,138)    |
| Net (loss) income                       | \$ (1,864)                               | \$ 3,219   | \$ 4,049                                | \$ 11,036  |

*Units sold*

The following table presents our vehicle unit sales for the three and nine months ended September 30, 2010 and 2009.

| Units Sold                  | For the three months ended September 30, |      | For the nine months ended September 30, |      |
|-----------------------------|--|------|---|------|
|                             | 2010                                     | 2009 | 2010                                    | 2009 |
| Buffalo                     | 17                                       | 51   | 60                                      | 80   |
| Cougar MRAP (Competitive)   |  | 4    |   | 9    |
| Mastiff                     | 27                                       |      | 87                                      | 24   |
| Ridgback                    |  |      |   | 83   |
| Wolfhound                   |  | 52   | 24                                      | 56   |
| Cougar (all other variants) | 30                                       | 3    | 34                                      | 31   |
| Cheetah                     |  |      |   | 5    |
| Ocelot                      |  |      | 2                                       |      |
| Total                       | 74                                       | 110  | 207                                     | 288  |

*Net sales*

The decrease in net sales from the three and nine months ended September 30, 2010 to the comparable periods for 2009 was mostly attributable to a decrease in vehicle sales volume and a decrease in spares and sustainment sales, including field service representatives, training, Iraqi Light Armored Vehicle (ILAV) subcontractor revenues and technical publications; partially offset by an increase in sales resulting from modernization

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

efforts, which include the supply and installation of kits for our vehicles. The spares and sustainment sales decreased from the three and nine months ended September 30, 2010 to the comparable periods for 2009 due to the current demand slowing for spares as large supplies of initial spares procurement with the initial vehicle deliveries are currently being consumed. Additionally, the modernization of Cougar independent suspension system kits has decreased the demand for straight axle spares and other components, which have been a large part of the spares revenue in the past.

Table of Contents

The sales mix of vehicles, modernization efforts and spares and sustainment in the comparative periods are set forth in the following table:

| (in thousands)              | For the three months ended September 30, |            | For the nine months ended September 30, |            |
|-----------------------------|--|------------|---|------------|
|                             | 2010                                     | 2009       | 2010                                    | 2009       |
| Buffalo                     | \$ 16,870                                | \$ 51,252  | \$ 61,715                               | \$ 80,682  |
| Cougar MRAP (Competitive)   |  | 2,107      |   | 6,136      |
| Mastiff                     | 14,139                                   | 920        | 47,608                                  | 12,528     |
| Ridgback                    |  | 340        |   | 34,829     |
| Wolfhound                   |  | 26,192     | 11,070                                  | 29,018     |
| Cougar (all other variants) | 21,643                                   | 5,352      | 24,542                                  | 26,380     |
| Cheetah                     |  |            |   | 3,362      |
| Ocelot                      |  |            | 1,462                                   |            |
| Modernization               | 81,765                                   | 80,614     | 161,464                                 | 107,888    |
| Spares and sustainment      | 41,848                                   | 149,387    | 140,390                                 | 387,191    |
| Total                       | \$ 176,265                               | \$ 316,164 | \$ 448,251                              | \$ 688,014 |

*Cost of sales and Gross profit*

| (in thousands)                            | For the three months ended September 30, |            | For the nine months ended September 30, |            |
|---|--|------------|---|------------|
|   | 2010                                     | 2009       | 2010                                    | 2009       |
| Cost of sales                             | \$ 142,690                               | \$ 289,628 | \$ 357,605                              | \$ 598,863 |
| Gross profit                              | \$ 33,575                                | \$ 26,536  | \$ 90,646                               | \$ 89,151  |
| Gross profit as a percentage of net sales | 19.0%                                    | 8.4%       | 20.2%                                   | 13.0%      |

The gross profit percentage increased by 10.6 and 7.2 percentage points for the three and nine months ended September 30, 2010 over the comparative 2009 periods. The three and nine month increases in 2010 as compared to 2009 were primarily due to the lower margins during the three and nine months ended September 30, 2009, which was primarily due to the \$19.3 million of Cheetah expenses to reduce these vehicles to their net realizable value and increased severance costs related to the 2009 cost reduction initiative. In addition, the three and nine month increases in 2010 were due to the mix of sales with higher margins in the respective 2010 periods as a larger portion of total sales in 2010 had slightly higher profit contracts.

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

### Table of Contents

#### *General and administrative expenses*

| (in thousands)                      | For the three months ended September 30, |           | For the nine months ended September 30, |           |
|-------------------------------------|--|-----------|---|-----------|
|                                     | 2010                                     | 2009      | 2010                                    | 2009      |
| General and administrative expenses | \$ 27,868                                | \$ 19,196 | \$ 65,732                               | \$ 60,219 |
| As a percentage of net sales        | 15.8%                                    | 6.1%      | 14.7%                                   | 8.8%      |

General and administrative expenses increased \$8.7 million and \$5.5 million for the three and nine months ended September 30, 2010, from the comparable 2009 periods. The \$8.7 million increase for the three months ended September 30, 2010 from the comparative 2009 period is primarily due to the \$8.5 million charge for the estimated settlement cost of the federal shareholder class and derivative actions. See Note 7, *Commitments and Contingencies*, in the accompanying unaudited condensed consolidated financial statements. The \$5.5 million increase for the nine months ended September 30, 2010 from the comparative 2009 period is primarily due to the \$8.5 million settlement charge incurred in the third quarter of 2010 as well as increased costs for our European operations (\$2.2 million), business development (\$2.0 million), strategy (\$1.9 million) and depreciation (\$1.5 million). These costs were partially offset by the \$3.2 million of 2006 re-audit costs incurred during the first quarter of 2009, \$0.7 million impairment for certain custom machines incurred during the second quarter of 2009 and lower legal fees (\$2.3 million), lower audit fees (\$1.9 million) and lower consulting fees (\$0.8 million) for the nine months ended September 30, 2010 as compared to September 30, 2009. All other general and administrative expenses, net, decreased \$1.7 million for the nine months ended September 30, 2010 as compared to 2009.

#### *Research and development expenses*

| (in thousands)                    | For the three months ended September 30, |          | For the nine months ended September 30, |           |
|-----------------------------------|--|----------|---|-----------|
|                                   | 2010                                     | 2009     | 2010                                    | 2009      |
| Research and development expenses | \$ 7,314                                 | \$ 4,239 | \$ 17,445                               | \$ 13,736 |
| As a percentage of net sales      | 4.1%                                     | 1.3%     | 3.9%                                    | 2.0%      |

Research and development expenses increased by \$3.1 million and \$3.7 million for the three and nine months ended September 30, 2010, over the comparable 2009 periods. Total expenses incurred for the three and nine months ended September 30, 2010 were primarily for the Ocelot, JAMMA and other vehicle development programs, survivability enhancements for currently fielded vehicles and armor development activities. Total expenses incurred for the three and nine months ended September 30, 2009 were primarily for the Cheetah, Ocelot and other prototypes.

#### *Other (expense) income, net*

| (in thousands)               | For the three months ended September 30, |        | For the nine months ended September 30, |       |
|------------------------------|--|--------|---|-------|
|                              | 2010                                     | 2009   | 2010                                    | 2009  |
| Other (expense) income, net  | \$ (187)                                 | \$ 252 | \$ 75                                   | \$ 57 |
| As a percentage of net sales | (0.1)%                                   | 0.1%   | 0.0%                                    | 0.0%  |

Other income, net decreased by \$0.4 million for the three months ended September 30, 2010, as compared to the same period for 2009, primarily due to the \$0.2 million loss on our joint venture, Integrated Survivability Technologies Limited (IST), for the three months ended September 30, 2010 compared to a \$0.2 million gain for the same period in 2009. Other (expense) income, net was relatively flat for the nine months ended

Edgar Filing: FORCE PROTECTION INC - Form 10-Q

September 30, 2010, as compared to the 2009 period.

Table of Contents*Interest expense, net*

| (in thousands)               | For the three months ended September 30, |         | For the nine months ended September 30, |         |
|------------------------------|--|---------|---|---------|
|                              | 2010                                     | 2009    | 2010                                    | 2009    |
| Interest expense, net        | \$ (22)                                  | \$ (46) | \$ (216)                                | \$ (79) |
| As a percentage of net sales | 0.0%                                     | 0.0%    | 0.0%                                    | 0.0%    |

Interest expense, net was relatively flat for the three and nine months ended September 30, 2010, as compared to the same periods for 2009.

*Income tax expense*

| (in thousands)               | For the three months ended September 30, |       | For the nine months ended September 30, |          |
|------------------------------|--|-------|---|----------|
|                              | 2010                                     | 2009  | 2010                                    | 2009     |
| Income tax expense           | \$ 48                                    | \$ 88 | \$ 3,279                                | \$ 4,138 |
| As a percentage of net sales | 0.0%                                     | 0.0%  | 0.7%                                    | 0.6%     |

Income tax expense was relatively flat for the three months ended September 30, 2010, from the comparable 2009 period, and decreased \$0.9 million for the nine months ended September 30, 2010, from the comparable 2009 period, primarily because of lower profits resulting from reduced sales volumes, partially offset with a higher effective income tax rate for the nine months ended September 30, 2010 as compared to the nine months ended September 30, 2009. The effective income tax rates for the three and nine months ended September 30, 2010 were approximately 3% and 45%, compared to the effective income tax rates of approximately 3% and 27% for the comparable 2009 periods. See Note 5, *Income Taxes*, in the accompanying unaudited condensed consolidated financial statements.

*Net (loss) income*

| (in thousands, except per share amounts) | For the three months ended September 30, |          | For the nine months ended September 30, |           |
|--|--|----------|---|-----------|
|  | 2010                                     | 2009     | 2010                                    | 2009      |
| Net (loss) income                        | \$ (1,864)                               | \$ 3,219 | \$ 4,049                                | \$ 11,036 |
| Diluted (loss) earnings per share        | \$ (0.03)                                | \$ 0.05  | \$ 0.06                                 | \$ 0.16   |

Net (loss) income for the three and nine months ended September 30, 2010 decreased \$5.1 million and \$7.0 million from the comparable 2009 periods due primarily to a decrease in profits resulting from decreased sales volume as well as an \$8.5 million charge for the estimated settlement cost of the federal shareholder class and derivative actions. See Note 7, *Commitments and Contingencies*, in the accompanying unaudited condensed consolidated financial statements.

*Backlog*

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

The following table sets forth the number of vehicles included in our backlog as of September 30, 2010 and 2009. The backlog shown in the following table is funded backlog, meaning that it reflects vehicles for which we have received orders and for which funding has been appropriated and authorized for expenditure by the applicable customer. We cannot assure that we will deliver or sell all of the vehicles included in our backlog. See Part I, Item 1A, Risk Factors, included in our Annual Report on Form 10-K for the year ended December 31, 2009.

Table of Contents

|                             | Vehicle Funded Backlog<br>September 30, |      |
|-----------------------------|---|------|
|                             | 2010                                    | 2009 |
| Buffalo                     | 61                                      | 99   |
| Ridgback                    | 20                                      |      |
| Wolfhound                   | 4                                       | 42   |
| Cougar (all other variants) | 6                                       | 10   |
| Ocelot                      | 2                                       |      |
| Total                       | 93                                      | 151  |

**Liquidity and Capital Resources**

Our liquidity and available capital resources are impacted by operating, financing and investing activities. Our principal sources of liquidity are cash on hand and cash from operations, primarily from contracts with the U.S. government.

*Sources and Uses of Cash*

During the past several years, our cash requirements have been met primarily through cash flows provided by operations, and our funds have been used primarily to fund working capital requirements and make capital expenditures. The following chart shows the cash flows provided by or used in operating, investing and financing activities for the nine months ended September 30, 2010 and 2009:

| (in thousands)                                      | For the nine months ended September 30, |           |
|---|---|-----------|
|   | 2010                                    | 2009      |
| Net cash (used in) provided by operating activities | \$ (27,889)                             | \$ 21,924 |
| Net cash used in investing activities               | (13,935)                                | (20,885)  |
| Net cash provided by (used in) financing activities | 28                                      | (91)      |
| Effect of exchange rate changes on cash             | (20)                                    |           |
| (Decrease) increase in cash and cash equivalents    | \$ (41,816)                             | \$ 948    |

As of September 30, 2010, we had \$105.4 million of cash and cash equivalents, a decrease from \$147.3 million as of December 31, 2009, and a decrease from \$111.9 million at September 30, 2009.

*Cash Flows from Operating Activities*

Cash flows from operating activities decreased by \$49.8 million during the first nine months of 2010, compared with the first nine months of 2009. The decrease resulted from a reduction in net income and unfavorable net changes in operating assets and liabilities during the first nine months of 2010, compared to the same period for 2009.



## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

Below are the significant changes in operating assets and liabilities for the first nine months of 2010:

### Increases to Cash Flows from Operating Activities:

- an increase in accounts payable of \$5.9 million primarily resulting from increased obligations related to our modernization contracts and the timing of our purchases and related payments.

### Decreases to Cash Flows from Operating Activities:

- an increase in accounts receivable of \$43.1 million primarily resulting from an increase in the earned and unbilled accounts receivable balance due to increased sales under not-to-exceed undefinitized contracts, whereby we cannot fully bill until the contracts are definitized although the products have been delivered,

Table of Contents

partially offset by lower net sales during the three months ended September 30, 2010 compared to the three months ended December 31, 2009,

- an increase in inventories of \$11.7 million primarily resulting from an increase in finished goods as of September 30, 2010 due to the timing of customer acceptance,
- a decrease in other liabilities of \$6.9 million primarily due to a decrease in federal and state taxes payable and compensation-related liabilities as of September 30, 2010, and
- a decrease in due to U.S. government of \$3.5 million primarily due to decreased definitization reserve requirements for spares, partially offset by an increased reserve for the U.K. Mastiffs, Buffalos, Ridgbacks and Wolfhounds as of September 30, 2010 compared to December 31, 2009.

*Cash Flows from Investing Activities*

Cash used in investing activities decreased by \$7.0 million during the first nine months of 2010 compared with the first nine months of 2009 primarily due to the \$10.0 million investment in marketable securities consisting of held-to-maturity (180-day) treasury bills and the \$2.1 million investment in IST, our joint venture with NP Aerospace, which both occurred in 2009. These decreases were partially offset by the \$3.6 million increase in capital expenditures and the \$1.7 million purchase of JAMMA assets, which occurred in the first nine months of 2010.

*Cash Flows from Financing Activities*

Cash flows from financing activities were relatively flat during the first nine months of 2010 compared with the first nine months of 2009 due to minimal stock option exercises and a minimal change in other long-term liabilities.

*Current Liquidity and Capital Resources*

Our cash and cash equivalents as of September 30, 2010 were held for working capital purposes and were invested primarily in short-term United States Treasury bills and money market funds. We do not enter into investments for trading or speculative purposes.

We have not had any significant capital expenditures for manufacturing since 2008. During 2009, capital expenditures were \$11.2 million, mostly due to upgrades of our information technology infrastructure as well as leasehold improvements. During the first nine months of 2010,

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

capital expenditures were \$12.3 million, primarily due to outlays made for a corporate office building and associated land, demonstration vehicles, certain leasehold improvements and computer equipment and software.

The amount of capital that we will require depends on several factors, including without limitation, the extent and timing of sales of our products and services, performance-based payments, inventory costs, costs of raw materials and components, labor costs, costs of improving our financial and accounting systems, the timing and costs associated with any expansion of our manufacturing, development, engineering and customer support capabilities, the timing and cost of our product development and enhancement activities and our operating results. We currently estimate that our cash flows will be sufficient to meet our presently budgeted capital expenditures and our other presently anticipated cash needs for the year ending December 31, 2010. In addition, we have available to us a \$40 million line of credit, which expires on April 30, 2012. Furthermore, we can designate up to \$5.0 million for letters of credit against the \$40 million line of credit. As of July 23, 2010, we obtained a letter of credit in the amount of \$3.3 million Australian dollars for the performance of our obligations under a contract for the PMV-L vehicle program. This letter of credit has lowered the availability under our line of credit to approximately \$36.8 million as of September 30, 2010. We may need to obtain additional sources of capital to meet our future cash needs, which may include borrowings or the issuance of debt or equity securities, including common stock, and there can be no assurance that such financing will be available to us when we need it or, if available, that the terms of any such financing will be satisfactory to us and not dilutive to our shareholders. Any failure to obtain necessary capital as and when required could have a material adverse effect on our business, prospects, financial position, results of operations and cash flows.

Table of Contents

**Off-Balance Sheet Arrangements**

In accordance with the definition under SEC rules and regulations, the following qualify as off-balance sheet arrangements:

- any obligation under certain guarantees or contracts,
  
- a retained or contingent interest in assets transferred to an unconsolidated entity or similar entity or similar arrangement that serves as credit, liquidity, or market risk support to that entity for such assets,
  
- any obligation under certain derivative instruments, and
  
- any obligation under a material variable interest held by the registrant in an unconsolidated entity that provides financing, liquidity, market risk, or credit risk support to the registrant, or engages in leasing, hedging, or research and development services with the registrant.

The following discussion addresses each of the above items for the Company.

As of September 30, 2010, we did not have any obligations under certain guarantees or contracts as defined above.

As of September 30, 2010, we did not have any retained or contingent interest in assets as defined above.

As of September 30, 2010, we did not hold derivative financial instruments, as defined by Financial Accounting Standard Board ASC Topic 815, *Derivatives and Hedging*.

As of September 30, 2010, we did not participate in transactions that generate relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities (SPEs), which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As of September 30, 2010 and December 31, 2009, we were not involved in any unconsolidated SPE transactions.

**Contractual Obligations**

We have future obligations under various contracts relating to debt and interest payments, operating leases, and purchase obligations. During the nine months ended September 30, 2010, there were no significant changes to these obligations as reported in our Annual Report on Form 10-K for the year ended December 31, 2009, except that our purchase obligations increased to \$148.9 million as of September 30, 2010, from \$68.2 million as of December 31, 2009. The increase in purchase obligations as of September 30, 2010 was primarily due to new purchase orders related to modernization sales and engineering services.

### **Critical Accounting Policies and Estimates**

For the quarterly period ended September 30, 2010, there were no significant changes in critical accounting policies and estimates from those disclosed in our Annual Report on Form 10-K for the year ended December 31, 2009 filed with the SEC on March 8, 2010.

### **New Accounting Pronouncements**

See Note 1, *Summary of Significant Accounting Policies*, to the condensed consolidated financial statements for a description of the new accounting standards that are applicable to us.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

#### **Commodity Prices**

We are exposed to market risk from changes in commodity prices. If the price of steel increases significantly,

Table of Contents

the cost of our products could increase. It is unlikely we will be able to pass on this cost under our current contracts. As a result, if the cost of our raw materials increases, our profitability, if any, could decrease.

We buy and stock key steel materials at competitive current prices, based on projected trends of steel surcharge movement. Additionally, we generally add annual escalations and adjust prices for extraordinary circumstances to all long-term steel contracts. In cases where subcontractors purchase steel directly, we generally mirror supplier terms and conditions to customer terms and conditions to mitigate commodity risks.

**Foreign Currency**

The majority of our business is denominated in U.S. dollars and, as such, movement in the foreign currency markets will have a minimal direct impact on our business.

**Interest Rates**

Although our current financing arrangement is at a variable rate, we do not have any borrowings under our \$40 million line of credit. On July 23, 2010, we obtained a letter of credit in the amount of \$3.3 million Australian dollars for the performance of our obligations under a contract for the PMV-L vehicle program. This letter of credit has lowered the availability under our line of credit to approximately \$36.8 million as of September 30, 2010. We currently are not directly at risk of interest rate fluctuations. As our financing needs change in the future, interest rate risk may become a more significant issue for us.

Currently, we do not use any derivative financial instruments for the purpose of reducing our exposure to adverse fluctuations in interest rates, foreign currency exchange or commodity prices. We are not a party to leveraged derivatives nor do we hold or issue financial investments for speculative purposes.

**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

Disclosure controls and procedures are controls and other procedures that are designed to provide reasonable assurance that the information required to be disclosed in reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the SEC and accumulated and communicated to management, including the chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

Our management, at the direction of our chief executive officer (our principal executive officer) and chief financial officer (our principal financial officer), performed an evaluation of the effectiveness and design of our disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d-15(e) under the Exchange Act) as of September 30, 2010. Based on this evaluation, our chief executive officer and chief financial officer concluded that, as of September 30, 2010, Force Protection's disclosure controls and procedures were effective.

### **Changes in Internal Control over Financial Reporting**

There were no changes in our internal control over financial reporting (as defined in Rule 13a-15(f) and Rule 15d-15(f) under the Exchange Act) that occurred during the quarter ended September 30, 2010, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

The effectiveness of Force Protection's or any system of disclosure controls and procedures and internal control over financial reporting is subject to certain limitations, including the exercise of judgment in designing, implementing, and evaluating the controls and procedures, the assumptions used in identifying the likelihood of future events, and the inability to eliminate misconduct completely. As a result, our disclosure controls and procedures and internal control over financial reporting may not prevent all errors or improper acts or ensure that all material information will be made known to appropriate management in a timely fashion.

Table of Contents

**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

**Shareholder Class Action and Derivative Actions**

On March 10, 2008, the first of ten related class action lawsuits was filed against us and certain of our former and current directors and officers in the United States District Court for the District of South Carolina, Charleston Division, on behalf of a purported class of investors who purchased or otherwise acquired our stock during the period between August 14, 2006 and February 29, 2008. The complaints seek class certification, and the allegations include, but are not limited to, allegations that the defendants violated the Securities Exchange Act of 1934 and made false or misleading public statements and/or omissions concerning our business, internal controls, and financial results. The individual class action lawsuits were consolidated on June 10, 2008, under the caption *In Re Force Protection, Inc. Securities Litigation*, Action No. 2:08-cv-845-CWH. An agreement to settle the consolidated shareholder securities class action lawsuit has been reached, which was preliminarily approved by the Court on October 5, 2010. The settlement amount is \$24.0 million, a majority of which will be covered by insurance upon final approval of the class and derivative action settlements. A hearing to determine the final approval of the class action settlement is set for January 25, 2011.

Between March 27, 2008 and September 24, 2010, a series of shareholder derivative actions were filed in both state and federal courts against certain of our former and current directors and officers alleging that the individual defendants breached fiduciary duties, abused control, engaged in gross mismanagement and wasted corporate assets and were unjustly enriched. Recovery is sought for the benefit of the Company, which has been named a nominal defendant in each derivative action. The state court actions pending in South Carolina were consolidated on May 18, 2009. A hearing on various procedural motions is set for December 7, 2010.

On September 24, 2010, a related shareholder derivative action captioned *Nicola Saulle v. Frank Kavanaugh, et al.*, Case No. 10 OC 00442 1B was filed in state court in Nevada.

Four derivative lawsuits pending in the United States District Court for the District of South Carolina, Charleston Division, were consolidated on March 31, 2009, under the caption *In Re Force Protection, Inc. Derivative Litigation*, Action No. 2:08-cv-01907-CWH. An agreement to settle the shareholder derivative lawsuit pending in federal court (but not the state court proceeding) has been reached, which was preliminarily approved by the court on October 5, 2010. The settlement provides that the Company will adopt certain corporate governance practices, receive a payment of \$2.25 million from insurance, and pay plaintiffs' attorney's fees and expenses in an amount not to exceed \$2.3 million. A hearing to determine the final approval of the federal derivative action settlement is set for December 13, 2010.

Neither the Company nor any of its present and former directors and officers has admitted any wrongdoing or liability in connection with these settlements. Additionally, each settlement provides that the parties have reached a mutually agreeable resolution of the case to avoid protracted and expensive litigation, including the outcome and risks associated with proceeding.



**Other Disputes**

We have received a total of 78 complaints over the last three years from current and former employees filed with the United States Equal Employment Opportunity Commission alleging, among other things, race and/or gender discrimination. We have responded to the complaints as such responses have become due, and have investigated the allegations.

On June 26, 2009, a temporary independent contractor whose services we terminated in 2007 filed a complaint against the Company in the United States District Court for the District of South Carolina, Charleston Division, as Civil Action No. 2:09cv1708-DCN-BM, which alleges a violation under the employee protection provisions of Section 806 of the Corporate and Criminal Fraud Accountability Act of 2002, Title VIII of the Sarbanes-Oxley Act of 2002, 18 U.S.C. §1514A. The former independent contractor alleges that we terminated his engagement in retaliation for his allegation of certain corporate governance, government contracting, accounting and other irregularities. On March 12, 2010, we filed motions to dismiss certain claims in the plaintiff's complaint.

In September 2010, we submitted a voluntary disclosure to the Directorate of Defense Trade Controls (DDTC)

Table of Contents

in regard to the inadvertent import of a vehicle into the U.S. without proper DDTC authorization. Simultaneous with this submission, we requested authorization to allow the vehicle to remain in the U.S. and be displayed at various locations, which the DDTC granted. Our submission to the DDTC also proposed self-corrective actions, which we are implementing. We have not received a response to our proposal from the DDTC or notice of any fines, penalties or administrative actions.

Although we intend to defend ourselves in connection with the foregoing legal proceedings and claims, there can be no assurance that we will ultimately prevail in any of these matters, and any settlement or adverse judgment may have a material adverse effect on our business or financial position, results of operations, or cash flows. We are also a party to other litigation which we consider routine and incidental to our business. We may be involved from time to time in other litigation that could have a material effect on our operations or finances. Other than the litigation described above, we are not aware of any pending or threatened litigation against us that could have a material adverse effect on our business or financial position, results of operations or cash flows.

**Item 1A. Risk Factors**

In addition to the risk factors set forth below and other information set forth in this Quarterly Report on Form 10-Q, you should carefully consider the risk factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2009 filed with the SEC on March 8, 2010, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K and as described below are not the only risks facing Force Protection. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition, operating results or cash flows.

**Presently, all of our contracts are on a fixed-price basis, which could subject us to losses if there are cost overruns.**

Under a fixed-price contract, we receive only the amount indicated in the contract, regardless of the actual cost to produce the goods. While firm fixed-price contracts allow us to benefit from potential cost savings, they also expose us to the risk of cost overruns. Also, many of the contracts we receive from the U.S. military are sole source with a not-to-exceed amount and are subject to definitization, meaning that the contract price is not agreed upon at contract inception. If the estimates we use to calculate the contract price are incorrect, the cost to perform the work proves to be greater than the price, or the definitized contract price is less than the cost, we could incur losses. In addition, some of our contracts have specific provisions relating to schedule and performance, which may result in penalties for failure to perform. Accordingly, there can be no assurance that the actual prices we receive under contracts will not be substantially less than our estimates or costs, which would adversely affect our cash flows, our operating results and could result in losses.

**We may make acquisitions, which may pose risks to our business and dilute the ownership of our existing stockholders.**

We may enter into acquisitions in the future in an effort to enhance shareholder value. We may enter into such arrangements in the future in order to expand our capabilities, enter new markets or increase our market share. Acquisitions involve a certain amount of risks and uncertainties that could result in our not achieving expected benefits. With respect to acquisitions, such risks include difficulties in integrating newly acquired businesses and operations in an efficient and cost-effective manner; challenges in achieving expected strategic objectives, cost savings and other benefits; the risk that the acquired businesses' markets do not evolve as anticipated and that the technologies acquired do not

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

prove to be those needed to be successful in those markets; the risk that we pay a purchase price that exceeds what the future results of operations would have merited; and the potential loss of key employees of the acquired businesses. In addition, unanticipated delays or difficulties in effecting acquisitions may divert the attention of our management and resources from our existing operations. Future acquisitions by us could also result in large and immediate write-offs or assumptions of debt and contingent liabilities, any of which may have a material adverse effect on our consolidated financial position, results of operations or cash flows.

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

Table of Contents

**Item 3. Defaults Upon Senior Securities**

None.

**Item 5. Other Information**

None.

**Item 6. Exhibits**

The following is an index of the exhibits included in this Quarterly Report on Form 10-Q.

**EXHIBIT INDEX**

In reviewing the agreements included as exhibits to this Quarterly Report on Form 10-Q, investors are reminded that they are included to provide you with information regarding their terms and are not intended to provide any other factual or disclosure information about Force Protection or the other parties to the agreements. Some of the agreements contain representations and warranties by each of the parties to the applicable agreement. These representations and warranties have been made solely for the benefit of the other parties to the applicable agreement and:

- Should not in all instances be treated as categorical statements of fact, but rather as a way of allocating the risk to one of the parties if those statements prove to be inaccurate,
- Have been qualified by the disclosures that were made to the other party in connection with the negotiation of the applicable agreement, which disclosures are not necessarily reflected in the agreement,
- May apply standards of materiality in a way that is different from what may be viewed as material to you or other investors, and

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

- Were made only as of the date of the applicable agreement or such other date or dates as may be specified in the agreement and are subject to more recent developments.

Accordingly, the representations and warranties may not describe the actual state of affairs as of the date they were made or at any other time. Additional information about Force Protection, Inc. may be found elsewhere in this Quarterly Report on Form 10-Q and Force Protection's other public filings, which are available without charge on Force Protection, Inc.'s website at [www.forceprotection.net](http://www.forceprotection.net).

| <b>NUMBER</b> | <b>DESCRIPTION</b>  |
|---------------|---|
| 2.1           | Agreement and Plan of Merger, filed as Exhibit 2.1 to the Company's Annual Report on Form 10-K filed September 15, 2008, is hereby incorporated by reference.                                 |
| 3.1           | Restated Articles of Incorporation, filed as Exhibit 3.1 to the Company's Quarterly Report on Form 10-K filed May 11, 2009, is hereby incorporated by reference.                              |
| 3.2           | Certificate of Amendment to Articles of Incorporation, filed as Exhibit 3.1 to the Company's Current Report on Form 8-K filed November 26, 2008, is hereby incorporated by reference.         |
| 3.3           | Certificate of Correction to Restated Articles of Incorporation, filed as Exhibit 3.3 to the Company's Quarterly Report on Form 10-Q filed May 11, 2009, is hereby incorporated by reference. |
| 3.4           | Second Amended and Restated By-Laws of Force Protection, Inc., filed as Exhibit 3.2 to the Company's Current Report on Form 8-K filed November 26, 2008, is hereby incorporated by reference. |

## Edgar Filing: FORCE PROTECTION INC - Form 10-Q

### Table of Contents

| <b>NUMBER</b> | <b>DESCRIPTION</b>   |
|---------------|--|
| 10.1          | Amendment of Solicitation/Modification of Contract under Contract No. M67854-07-D-5031 with the United States Marine Corps Systems Command, dated August 19, 2010. * |
| 31.1          | Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| 31.2          | Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| 32.1          | Certification of Officers pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                                  |

---

(Exhibits marked with a ( ) are filed electronically herewith.)

(Exhibits marked with one asterisk (\*) have portions of the exhibit omitted pursuant to a confidential treatment request. This information has been filed or will be filed separately with the Securities and Exchange Commission.)

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**FORCE PROTECTION, INC.**  
*(Registrant)*

Date: November 3, 2010

By: /s/ MICHAEL MOODY  
**Name:** Michael Moody  
**Title:** Chairman, Chief Executive Officer and  
President (principal executive officer)

Date: November 3, 2010

By: /s/ CHARLES MATHIS  
**Name:** Charles Mathis  
**Title:** Chief Financial Officer  
(principal financial and accounting  
officer)