

DXP ENTERPRISES INC  
Form 10-K  
March 11, 2014

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934. For the fiscal year ended December 31, 2013

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934. For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-21513

DXP Enterprises, Inc.

(Exact name of registrant as specified in its charter)

|  |  |
|--|--|
| Texas<br>(State or other<br>jurisdiction<br>of incorporation or<br>organization)   | 76-0509661<br>(I.R.S. Employer<br>Identification<br>Number)                                      |
| 7272 Pinemont,<br>Houston, Texas<br>(Address of<br>principal<br>executive offices) | 77040 (713) 996-4700<br>(Zip Code) (Registrant's<br>telephone number,<br>including area<br>code) |

Securities registered pursuant to Section 12(b) of the Act:

|  |   |
|--|---|
| Common<br>Stock, \$0.01<br>Par Value<br>(Title of Class) | NASDAQ<br>(Name of<br>exchange on<br>which<br>registered) |
|--|---|

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.  
Yes  No

Edgar Filing: DXP ENTERPRISES INC - Form 10-K

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. (See definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act).

Large accelerated filer  Accelerated filer  Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

Aggregate market value of the registrant's Common Stock held by non-affiliates of registrant as of June 30, 2013: \$687,772,472

Number of shares of registrant's Common Stock outstanding as of March 11, 2014: 14,492,403.

Documents incorporated by reference: Portions of the definitive proxy statement for the annual meeting of shareholders to be held in 2014 are incorporated by reference into Part III hereof.

| TABLE OF CONTENTS |  |      |
|-------------------|--|------|
| Item              | DESCRIPTION  | Page |
| <b>PART I</b>     |  |      |
| 1.                | Business   | 3    |
| 1A.               | Risk Factors   | 9    |
| 1B.               | Unresolved Staff Comments  | 13   |
| 2.                | Properties   | 13   |
| 3.                | Legal Proceedings  | 13   |
| 4.                | Mine Safety Disclosures  | 13   |
| <b>PART II</b>    |  |      |
| 5.                | Market for the Registrant's Common Equity, Related Shareholder Matters and Issuer Purchases of Equity Securities | 13   |
| 6.                | Selected Financial Data  | 15   |
| 7.                | Management's Discussion and Analysis of Financial Condition and Results of Operations                            | 16   |
| 7A.               | Quantitative and Qualitative Disclosures about Market Risk   | 22   |
| 8.                | Financial Statements and Supplementary Data  | 23   |
| 9.                | Changes in and Disagreements with Accountants on Accounting and Financial Disclosure                             | 45   |
| 9A.               | Controls and Procedures  | 45   |
| 9B.               | Other Information  | 46   |
| <b>PART III</b>   |  |      |
| 10.               | Directors, Executive Officers, and Corporate Governance  | 47   |
| 11.               | Executive Compensation   | 47   |
| 12.               | Security Ownership of Certain Beneficial Owners and Management and Related Shareholder Matters                   | 47   |
| 13.               | Certain Relationships and Related Transactions, and Director Independence  | 47   |
| 14.               | Principal Accounting Fees and Services   | 47   |
| <b>PART IV</b>    |  |      |
| 15.               | Exhibits, Financial Statement Schedules  | 48   |
|                   | Signatures   | 52   |

#### DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

This Annual Report on Form 10-K (this “Report”) contains statements that constitute “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. Such statements can be identified by the use of forward-looking terminology such as “believes”, “expects”, “may”, “might”, “estimates”, “will”, “should”, “could”, or “anticipates” or the negative thereof or other variations thereon or comparable terminology, or by discussions of strategy. Any such forward-looking statements are not guarantees of future performance and may involve significant risks and uncertainties, and actual results may vary materially from those discussed in the forward-looking statements as a result of various factors. These factors include the effectiveness of management’s strategies and decisions, our ability to implement our internal growth and acquisition growth strategies, general economic and business condition specific to our primary customers, changes in government regulations, our ability to effectively integrate businesses we may acquire, new or modified statutory or regulatory requirements and changing prices and market conditions.

This Report identifies other factors that could cause such differences. We cannot assure that these are all of the factors that could cause actual results to vary materially from the forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those discussed in "Risk Factors", and elsewhere in this Report. We assume no obligation and do not intend to update these forward-looking statements. Unless the context otherwise requires, references in this Report to the "Company", "DXP", "we" or "our" shall mean DXP Enterprises, Inc., a Texas corporation, together with its subsidiaries.

## PART I

### ITEM 1. Business

#### Company Overview

DXP was incorporated in Texas in 1996 to be the successor to SEPCO Industries, Inc., founded in 1908. Since our predecessor company was founded, we have primarily been engaged in the business of distributing maintenance, repair and operating (MRO) products, equipment and service to industrial customers. The Company is organized into three business segments: Service Centers, Supply Chain Services and Innovative Pumping Solutions. Sales, operating income, and other financial information for 2011, 2012 and 2013, and identifiable assets at the close of such years for our business segments are presented in Note 16 of the Notes to the Consolidated Financial Statements in Item 8 of this report.

Our total sales have increased from \$125 million in 1996 to \$1.2 billion in 2013 through a combination of internal growth and business acquisitions. At December 31, 2013 we operated from 172 locations in thirty-eight states in the U.S., nine provinces in Canada, and one state in Mexico, serving more than 50,000 customers engaged in a variety of industrial end markets. We have grown sales and profitability by adding additional products, services, locations and becoming customer driven experts in maintenance, repair and operating solutions.

Our principal executive office is located at 7272 Pinemont Houston, Texas 77040, and our telephone number is (713) 996-4700. Our website address on the Internet is [www.dxpe.com](http://www.dxpe.com) and emails may be sent to [info@dxpe.com](mailto:info@dxpe.com). The reference to our website address does not constitute incorporation by reference of the information contained on the website and such information should not be considered part of this report.

#### Industry Overview

The industrial distribution market is highly fragmented. Based on 2012 sales as reported by Industrial Distribution magazine, we were the 18th largest distributor of MRO products in the United States. Most industrial customers currently purchase their industrial supplies through numerous local distribution and supply companies. These distributors generally provide the customer with repair and maintenance services, technical support and application expertise with respect to one product category. Products typically are purchased by the distributor for resale directly from the manufacturer and warehoused at distribution facilities of the distributor until sold to the customer. The customer also typically will purchase an amount of product inventory for its near term anticipated needs and store those products at its industrial site until the products are used.

We believe that the distribution system for industrial products, as described in the preceding paragraph, creates inefficiencies at both the customer and the distributor levels through excess inventory requirements and duplicative cost structures. To compete more effectively, our customers and other users of MRO products are seeking ways to enhance efficiencies and lower MRO product and procurement costs. In response to this customer desire, three primary trends have emerged in the industrial supply industry:

- **Industry Consolidation.** Industrial customers have reduced the number of supplier relationships they maintain to lower total purchasing costs, improve inventory management, assure consistently high levels of customer service and enhance purchasing power. This focus on fewer suppliers has led to consolidation within the fragmented industrial distribution industry.
- **Customized Integrated Service.** As industrial customers focus on their core manufacturing or other production competencies, they increasingly are demanding customized integration services, consisting of value-added traditional distribution, supply chain services, modular equipment and repair and maintenance services.

- Single Source, First-Tier Distribution. As industrial customers continue to address cost containment, there is a trend toward reducing the number of suppliers and eliminating multiple tiers of distribution. Therefore, to lower overall costs to the customer, some MRO distributors are expanding their product coverage to eliminate second-tier distributors and become a “one stop source”.

We believe we have increased our competitive advantage through our traditional fabrication of integrated system pump packages and integrated supply programs, which are designed to address our customers’ specific product and procurement needs. We offer our customers various options for the integration of their supply needs, ranging from serving as a single source of supply for all or specific lines of products and product categories to offering a fully integrated supply package in which we assume the procurement and management functions, which can include ownership of inventory, at the customer's location. Our approach to integrated supply allows us to design a program that best fits the needs of the customer. Customers purchasing large quantities of product are able to outsource all or most of those needs to us. For customers with smaller supply needs, we are able to combine our traditional distribution capabilities with our broad product categories and advanced ordering systems to allow the customer to engage in one-stop sourcing without the commitment required under an integrated supply contract.

### Business Segments

The Company is organized into three business segments: Service Centers, Supply Chain Services (SCS) and Innovative Pumping Solutions (IPS). Our segments provide management with a comprehensive financial view of our key businesses. The segments enable the alignment of strategies and objectives and provide a framework for timely and rational allocation of resources within our businesses.

### Service Centers

The Service Centers are engaged in providing MRO products, equipment and integrated services, including technical expertise and logistics capabilities, to industrial customers with the ability to provide same day delivery. We offer our customers a single source of supply on an efficient and competitive basis by being a first-tier distributor that can purchase products directly from manufacturers. As a first-tier distributor, we are able to reduce our customers' costs and improve efficiencies in the supply chain. We also provide services such as field safety supervision, in-house and field repair and predictive maintenance. We offer a wide range of industrial MRO products, equipment and integrated services through a continuum of customized and efficient MRO solutions.

Generally our Service Centers segment does not enter into long-term contracts with our customers requiring them to purchase our products. A majority of our Service Center segment sales are derived from customer purchase orders. Sales are directly solicited from customers by our sales force. DXP Service Centers are stocked and staffed with knowledgeable sales associates and backed by a centralized customer service team of experienced industry professionals. At December 31, 2013, our Service Centers' products and services were distributed from 171 service centers and 7 distribution centers.

DXP Service Centers provide a wide range of MRO products in the rotating equipment, bearing, power transmission, hose, fluid power, metal working, industrial supply and safety product and service categories. We currently serve as a first-tier distributor of more than 1,000,000 items of which more than 60,000 are stock keeping units (SKUs) for use primarily by customers engaged in the oil and gas, food and beverage, petrochemical, transportation and other general industrial industries. Other industries served by our Service Centers include mining, construction, chemical, municipal, agriculture and pulp and paper.

The Service Centers segment's long-lived assets are located in both the United States and Canada. Approximately 16.1% of the Service Center's segment revenues were in Canada and the remainder was virtually all in the U.S.

At December 31, 2013, the Service Centers segment had approximately 2,483 full-time employees.

#### Supply Chain Services

DXP's Supply Chain Services segment manages all or part of its customers' supply chains including procurement and inventory management. The Supply Chain Services segment enters into long-term contracts with its customers that can be cancelled on little or no notice under certain circumstances. Supply Chain Services provides a fully outsourced MRO solution including: inventory optimization and management; store room management; transaction consolidation and control; vendor oversight and procurement cost optimization; productivity improvement services; and customized reporting. Our mission is to help our customers become more competitive by reducing their indirect material costs and order cycle time by increasing productivity and by creating enterprise-wide inventory and procurement visibility and control.

DXP has developed assessment tools and master plan templates aimed at taking cost out of supply chain processes, streamlining operations and boosting productivity. This multi-faceted approach allows us to manage the entire channel for maximum efficiency and optimal control, which ultimately provides our customers with a low-cost solution.

DXP takes a consultative approach to determine the strengths and opportunities for improvement within a customer's indirect supply chain. This assessment determines if and how we can best streamline operations, drive value within the procurement process, and increase control in storeroom management.

Decades of supply chain inventory management experience and comprehensive research, as well as a thorough understanding of our customers' businesses and industries have allowed us to design standardized programs that are flexible enough to be fully adaptable to address our customers' unique supply chain challenges. These standardized programs include:

- SmartAgreement, a planned, pro-active procurement solution for MRO categories leveraging DXP's local Service Centers.
  - SmartBuy, DXP's on-site or centralized MRO procurement solution.
  - SmartSourceSM, DXP's on-site procurement and storeroom management by DXP personnel.
  - SmartStore, DXP's customized e-Catalog solution.
- SmartVend, DXP's industrial dispensing solution. It allows for inventory-level optimization, user accountability and item usage reduction by 20-40% and

- SmartServ, DXP's integrated service pump solution. It provides a more efficient way to manage the entire life cycle of pumping systems and rotating equipment.

DXP's SmartSolutions programs help customers to cut product costs, improve supply chain efficiencies and obtain expert technical support. DXP represents manufacturers of up to 90% of all the maintenance, repair and operating products of our customers. Unlike many other distributors who buy products from second-tier sources, DXP takes customers to the source of the products they need.

At December 31, 2013, the Supply Chain Services segment operated supply chain installations in sixty-two (62) of our customers' facilities.

At December 31, 2013, all of the Supply Chain Services segment's long-lived assets are located in the U.S. and all of 2013 sales were recognized in the U.S.

At December 31, 2013, the Supply Chain Services segment had approximately 242 full-time employees.

#### Innovative Pumping Solutions

DXP's Innovative Pumping Solutions® segment provides fabrication and technical design to meet the capital equipment needs of our global customer base. DXP's Innovative Pumping Solutions provides a single source for engineering, systems design and fabrication of integrated pump packages custom-made to customer specifications.



Our sales of custom integrated pump packages are generally derived from customer purchase orders containing the customers' project specifications. Sales are directly solicited from customers by our sales force.

DXP's engineering staff can design a complete custom pump package to meet our customers' project specifications. Drafting programs such as Solidworks® and AutoCAD® allow our engineering team to verify the design and layout of packages with our customers prior to the start of fabrication. Finite Elemental Analysis programs such as Cosmos Professional® are used to design the package to meet all normal and future loads and forces. This process helps maximize the pump packages' life and minimizes any impact to the environment.

With over 100 years of fabrication experience, DXP has acquired the technical expertise to ensure that our pumps and pump packages are built to meet the highest standards. DXP utilizes manufacturer authorized equipment and manufacturer certified personnel. Pump packages require MRO and original equipment manufacturers' (OEM) equipment such as pumps, motors, valves, and consumable products, such as welding supplies. DXP leverages its MRO product inventories and breadth of authorized products to lower the total cost and maintain the quality of the pump package.

DXP's fabrication facilities provide convenient technical support and pump repair services. The facilities contain state of the art equipment to provide the technical services our customers require including:

- Structural welding
- Pipe welding
- Custom skid assembly
- Custom coatings
- Hydrostatic pressure testing
- Mechanical string testing

Examples of our innovative pump packages include:

- Diesel and electric driven firewater packages
- Pipeline booster packages
- Potable water packages
- Pigging pump packages
- Lease Automatic Custody Transfer ("LACT") charge units
- Chemical injection pump packages wash down units
- Seawater lift pump packages
- Jockey pump packages
- Condensate pump packages
- Cooling water packages
- Seawater/produced water injection packages
- Variety of packages to meet customer required industry specifications such as API, ANSI and NFPA

At December 31, 2013, the Innovative Pumping Solutions segment operated out of ten facilities, eight of which are located in the United States and two in Canada.

Approximately 5.3% of the Innovative Pumping Solutions segment's long-lived assets are located in Canada and the remainder was in the U.S. Approximately 11.2% of the Innovative Pumping Solution's segment 2013 revenues were recognized in Canada and the remainder was virtually all in the U.S.

At December 31, 2013, the Innovative Pumping Solutions segment had approximately 209 full-time employees.



## Products

Most industrial customers currently purchase their MRO supplies through local or national distribution companies that are focused on single or unique product categories. As a first-tier distributor, our network of service and distribution centers stock more than 60,000 SKUs and provide customers with access to more than 1,000,000 items. Given our breadth of product and our industrial distribution customers focus around specific product categories we have become customer driven experts in five key product categories. As such, our three business segments are supported by these five key product categories including, rotating equipment, bearings & power transmission, industrial supplies, metal working and safety products & services. Each business segment tailors its inventory and leverages product experts to meet the needs of its local customers.

Key product categories that we offer include:

- **Rotating Equipment.** Our rotating equipment products include a full line of centrifugal pumps for transfer and process service applications, such as petrochemicals, refining and crude oil production; rotary gear pumps for low-to-medium pressure service applications, such as pumping lubricating oils and other viscous liquids; plunger and piston pumps for high-pressure service applications such as disposal of produced water and crude oil pipeline service; and air-operated diaphragm pumps. We also provide a large variety of pump accessories.
- **Bearings & Power Transmission.** Our bearing products include several types of mounted and un-mounted bearings for a variety of applications. The power transmission products we distribute include speed reducers, flexible-coupling drives, chain drives, sprockets, gears, conveyors, clutches, brakes and hoses.
- **Industrial Supplies.** We offer a broad range of industrial supplies, such as abrasives, tapes and adhesive products, coatings and lubricants, fasteners, hand tools, janitorial products, pneumatic tools, welding supplies and welding equipment.
- **Metal Working.** Our metal working products include a broad range of cutting tools, abrasives, coolants, gauges, industrial tools and machine shop supplies.
- **Safety Products & Services.** We provide safety services including hydrogen sulfide (H<sub>2</sub>S) gas protection and safety, specialized and standby fire protection, safety supervision, training, monitoring, equipment rental and consulting. Our safety services include safety supervision, medic services, safety audits, instrument repair and calibration, training, monitoring, equipment rental and consulting. Additionally, we sell safety products including eye and face protection, first aid, hand protection, hazardous material handling, instrumentation and respiratory protection products.

We acquire our products through numerous OEMs. We are authorized to distribute certain manufacturers' products only in specific geographic areas. All of our oral or written distribution authorizations are subject to cancellation by the manufacturer, some upon little or no notice. For the last three fiscal years, no manufacturer provided products that accounted for 10% or more of our revenues. We believe that alternative sources of supply could be obtained in a timely manner if any distribution authorization were canceled. Accordingly, we do not believe that the loss of any one distribution authorization would have a material adverse effect on our business, financial condition or results of operations.

The Company has operations in the United States of America, Canada and Mexico. Information regarding financial data by geographic areas is set forth in Item 8 of this Annual Report on Form 10-K. See Note 16 of Notes to Consolidated Financial Statements under Item 8.

## Recent Acquisitions

A key component of our growth strategy includes effecting acquisitions of businesses with complementary or desirable product lines, locations or customers. Since 2004, we have completed 29 acquisitions across our three business segments. Below is a summary of recent acquisitions since the beginning of 2009.

On April 1, 2010, DXP acquired substantially all the assets of Quadna, Inc. (“Quadna”). The purchase price of approximately \$25.0 million (net of \$3.0 million of acquired cash) consisted of \$11 million paid in cash, \$10 million in the form of convertible promissory notes bearing interest at a rate of 10% and approximately \$4.0 million in the form of 343,337 shares of DXP common stock. The \$11 million cash portion of the purchase price was funded by borrowings under DXP’s existing credit facility. DXP completed this acquisition to expand its pump business in the Western U.S. On April 9, 2010, \$4.5 million principal amount of the convertible promissory notes, along with accrued interest, were converted into 376,417 shares of DXP’s common stock. On August 18, 2010, \$3.7 million of the convertible promissory notes were paid off using funds obtained from DXP’s credit facility and \$1.8 million of the convertible promissory notes were converted to 117,374 shares of DXP common stock.

On November 30, 2010, DXP acquired substantially all of the assets of D&F Distributors, Inc. ("D&F"). The purchase price of \$13.4 million consisted of approximately \$7.4 million paid in cash, approximately \$2.9 million in the form of promissory notes bearing interest at a rate of 5%, and approximately \$3.1 million in the form of 155,393 shares of DXP common stock. The cash portion of the purchase price was funded by borrowings under DXP's existing credit facility. DXP completed this acquisition to expand its pump business in Indiana, Kentucky, Tennessee and Ohio.

On October 10, 2011, DXP acquired substantially all of the assets of Kenneth Crosby ("KC"). DXP acquired this business to expand DXP's geographic presence in the eastern U.S. and strengthen DXP's metal working and supply chain services offerings. DXP paid approximately \$15.6 million for KC, which was borrowed under our existing credit facility.

On December 30, 2011, DXP acquired substantially all of the assets of C.W. Rod Tool Company ("CW Rod"). DXP acquired this business to strengthen DXP's metal working offering in Texas and Louisiana. DXP paid approximately \$1.1 million of DXP's common stock (35,714 shares) and approximately \$42 million in cash for CW Rod, which was borrowed during 2011 and 2012 under our existing credit facility.

On January 31, 2012, DXP acquired substantially all of the assets of Mid-Continent Safety ("Mid-Continent"). DXP acquired this business to expand DXP's geographic presence in the Midwestern U.S. and strengthen DXP's safety products offering. DXP paid approximately \$3.7 million for Mid-Continent, which was borrowed under our existing credit facility.

On February 29, 2012, DXP acquired substantially all of the assets of Pump & Power Equipment, Inc. ("Pump & Power"). DXP acquired this business to expand DXP's geographic presence in the Midwestern U.S. and strengthen DXP's municipal pump products and services offering. DXP paid approximately \$1.9 million for Pump & Power which was borrowed under our existing credit facility.

On April 2, 2012, DXP acquired the stock of Aledco, Inc. ("Aledco") and Force Engineered Products, Inc. ("Force"). DXP acquired this business to establish a presence within the Marcellus Shale, as well as the Northeast United States industrial rotating equipment market. DXP paid approximately \$8.1 million for Aledco and Force which was borrowed under our existing credit facility.

On May 1, 2012, DXP completed the acquisition of Industrial Paramedic Services through its wholly owned subsidiary, DXP Canada Enterprises Ltd. Industrial Paramedic Services is a provider of industrial medical and safety services to industrial customers operating in remote locations and large facilities in western Canada. DXP acquired this business to expand DXP's geographic presence into Canada and to expand our safety services offering. Industrial Paramedic Services is headquartered in Calgary, Alberta and operates out of three locations in Calgary, Nisku and Dawson Creek. The \$25.3 million purchase price was financed with \$20.6 million of borrowings under DXP's existing credit facility, \$2.5 million of promissory notes bearing a 5% interest rate and 19,685 shares of DXP common stock.

On May 31, 2012, DXP completed the acquisition of Austin and Denholm Industrial Sales Alberta, Inc ("ADI"). DXP acquired this business to expand our presence in pumping solutions in Western Canada. DXP Canada Enterprises Ltd., acquired all of the outstanding common shares of ADI for \$2.7 million which was borrowed under our existing credit facility.

On July 11, 2012, DXP completed the acquisition of HSE Integrated Ltd. ("HSE"). DXP Canada Enterprises Ltd. acquired all of the outstanding common shares of HSE by way of a plan of arrangement under the Business Corporations Act (Alberta) (the "Arrangement"). Pursuant to the Arrangement, HSE shareholders received CDN \$1.80 in cash per each common share of HSE held. The total transaction value was approximately \$85 million, including approximately \$4 million in debt and approximately \$3 million in transaction costs. The purchase price was financed with borrowings under DXP's new \$325 million credit facility. DXP acquired HSE to expand our industrial health and

safety services offering in Canada and the United States.

On October 1, 2012, DXP acquired substantially all of the assets of Jerzy Supply, Inc. (“Jerzy”). DXP acquired this business in the Southern U.S. to strengthen DXP's industrial and hydraulic hose offering. DXP paid approximately \$5.3 million for Jerzy which was borrowed under our existing credit facility.

On April 16, 2013, DXP acquired all of the stock of National Process Equipment Inc. (“NatPro”) through its wholly owned subsidiary, DXP Canada Enterprises Ltd. DXP acquired this business to expand DXP's geographic presence in Canada and strengthen DXP's pump, integrated system packaging, compressor, and related equipment offering. The \$40.1 million purchase price was financed with \$36.6 million of borrowings under DXP's existing credit facility and 52,542 shares of DXP common stock. Additionally, the purchase agreement includes an earn-out provision, which states that former owners of NatPro may earn CDN \$6.0 million based on achievement of an earnings target during the first year of DXP's ownership. The fair value of the earn-out recorded at the acquisition date was \$2.8 million. As of December 31, 2013 the \$2.8 million accrued liability associated with this earn-out provision was reversed and included in 2013 operating income.

On May 17, 2013, DXP acquired substantially all of the assets of Tucker Tool Company, Inc. (“Tucker Tool”). DXP acquired this business to expand DXP's geographic presence in the northern U.S. and strengthen DXP's industrial cutting tools offering. DXP paid approximately \$5.0 million for Tucker Tool which was borrowed under our existing credit facility.

On July 1, 2103, DXP acquired all of the stock of Alaska Pump & Supply, Inc. (APS). DXP acquired this business to expand DXP's geographic presence in Alaska. DXP paid approximately \$13.0 million for APS which was borrowed under our existing credit facility.

On July 31, 2103, DXP acquired substantially all of the assets of Tool-Tech Industrial Machine & Supply, Inc. (“Tool-Tech”). DXP acquired this business to enhance our metal working product offering in the southwest region of the United States. DXP paid approximately \$7.2 million for Tool-Tech which was borrowed under our existing credit facility.

## Competition

Our business is highly competitive. In the Service Centers segment we compete with a variety of industrial supply distributors, some of which may have greater financial and other resources than we do. Some of our competitors are small enterprises selling to customers in a limited geographic area. We also compete with catalog distributors, large warehouse stores and, to a lesser extent, manufacturers. While many of our competitors offer traditional distribution of some of the product groupings that we offer, we are not aware of any major competitor that offers on a non-catalog basis a variety of products and services as broad as our offering. Further, while certain catalog distributors provide product offerings as broad as ours, these competitors do not offer the product application, technical expertise and after-the-sale services that we provide. In the Supply Chain Services segment we compete with larger distributors that provide integrated supply programs and outsourcing services, some of which might be able to supply their products in a more efficient and cost-effective manner than we can provide. In the Innovative Pumping Solutions segment we compete against a variety of manufacturers, distributors and fabricators, many of which may have greater financial and other resources than we do. We generally compete on service and price in all of our segments.

## Insurance

We maintain liability and other insurance that we believe to be customary and generally consistent with industry practice. We retain a portion of the risk for medical claims, general liability, worker's compensation and property losses. The various deductibles of our insurance policies generally do not exceed \$250,000 per occurrence. There are also certain risks for which we do not maintain insurance. There can be no assurance that such insurance will be adequate for the risks involved, that coverage limits will not be exceeded or that such insurance will apply to all liabilities. The occurrence of an adverse claim in excess of the coverage limits that we maintain could have a material adverse effect on our financial condition and results of operations. The premiums for insurance have increased significantly over the past three years. This trend could continue. Additionally, we are partially self-insured for our group health plan, worker's compensation, auto liability and general liability insurance. The cost of claims for the group health plan has increased over the past three years. This trend is expected to continue.

## Government Regulation and Environmental Matters

We are subject to various laws and regulations relating to our business and operations, and various health and safety regulations as established by the Occupational Safety and Health Administration and Canadian Occupational Health and Safety.

Certain of our operations are subject to federal, state and local laws and regulations as well as provincial regulations controlling the discharge of materials into or otherwise relating to the protection of the environment. Although we believe that we have adequate procedures to comply with applicable discharge and other environmental laws, the risks of accidental contamination or injury from the discharge of controlled or hazardous materials and chemicals cannot be eliminated completely. In the event of such a discharge, we could be held liable for any damages that result, and any such liability could have a material adverse effect on us. We are not currently aware of any situation or condition that we believe is likely to have a material adverse effect on our results of operations or financial condition.

## Employees

At December 31, 2013, DXP had approximately 3,207 full-time employees. We believe that we maintain positive relationships with all of our employees. Less than one percent (1%) of our employees are unionized.

## Background of Executive Officers

Edgar Filing: DXP ENTERPRISES INC - Form 10-K

The following is a list of DXP's executive officers, their age, positions, and a description of their business experience as of March 11, 2014. All of our executive officers hold office at the pleasure of DXP's Board of Directors.

| NAME             | POSITION   | AGE |
|------------------|--|-----|
| David R. Little  | Chairman of the Board, President and Chief Executive Officer         | 62  |
| Mac McConnell    | Senior Vice President/Finance, Chief Financial Officer and Secretary | 60  |
| David C. Vinson  | Senior Vice President/Innovative Pumping Solutions                   | 63  |
| John J. Jeffery  | Senior Vice President/Supply Chain Services & Marketing              | 46  |
| Todd Hamlin      | Senior Vice President/Service Centers                                | 42  |
| Kent Yee         | Senior Vice President/Corporate Development                          | 38  |
| Wayne Crane      | Senior Vice President/Information Technology                         | 51  |
| Gary Messersmith | Senior Vice President/General Counsel                                | 65  |

David R. Little. Mr. Little has served as Chairman of the Board, President and Chief Executive Officer of DXP since its organization in 1996 and also has held these positions with SEPCO Industries, Inc., predecessor to the Company ("SEPCO"), since he acquired a controlling interest in SEPCO in 1986. Mr. Little has been employed by SEPCO since 1975 in various capacities, including Staff Accountant, Controller, Vice President/Finance and President. Mr. Little gives our Board insight and in-depth knowledge of our industry and our specific operations and strategies. He also provides leadership skills and knowledge of our local community and business environment, which he has gained through his long career with DXP and its predecessor companies.

Mac McConnell. Mr. McConnell was elected Senior Vice President/Finance and Chief Financial Officer in September 2000. From February 1998 until September 2000, Mr. McConnell served as Senior Vice President, Chief Financial Officer and a director of Transportation Components, Inc., a NYSE-listed distributor of truck parts. From December 1992 to February 1998, he served as Chief Financial Officer of Sterling Electronics Corporation, a NYSE-listed electronics parts distributor, which was acquired by Marshall Industries, Inc. in 1998. From 1990 to 1992, Mr. McConnell was Vice President-Finance of Interpak Holdings, Inc., a publicly-traded company involved in packaging and warehousing thermoplastic resins. From 1976 to 1990, he served in various capacities, including as a partner, with Ernst & Young LLP.

David C. Vinson. Mr. Vinson was elected Senior Vice President/Innovative Pumping Solutions in January 2006. He served as Senior Vice President/Operations of DXP from October 2000 to December 2005. From 1996 until October 2000, Mr. Vinson served as Vice President/Traffic, Logistics and Inventory. Mr. Vinson has served in various capacities with DXP since his employment in 1981.



John J. Jeffery. Mr. Jeffery was elected Senior Vice President of Supply Chain Services and Marketing in June 2010. Mr. Jeffery joined the Company 1991 when DXP acquired T. L. Walker. He has served in various capacities with DXP since his employment, including sales representative, branch and area management, Vice President of Marketing, Sales Vice President for the Gulf Coast Region and Senior Vice President of Sales & Marketing.

Todd Hamlin. Mr. Hamlin was elected Senior Vice President of DXP Service Centers in June of 2010. Mr. Hamlin joined the Company in 1995. From February 2006 until June 2010 he served as Regional Vice President of the Gulf Coast Region. Prior to serving as Regional Vice President of the Gulf Coast Region he served in various capacities, including application engineer, product specialist and sales representative. From April 2005 through February 2006, Mr. Hamlin worked as a sales manager for the UPS Supply Chain Services division of United Parcel Service, Inc. He holds a Bachelors of Science in Industrial Distribution from Texas A&M University and a Master in Distribution from Texas A&M University. Mr. Hamlin serves on the Advisory Board for Texas A&M's Master in Distribution degree program.

Kent Yee. Mr. Yee currently serves as Senior Vice President Corporate Development and leads DXP's mergers and acquisitions, business integration and internal strategic project activities. During March 2011, Mr. Yee joined DXP from Stephens Inc.'s Industrial Distribution and Services team where he served in various positions and most recently as Vice President from August 2005 to February 2011. Prior to Stephens, Mr. Yee was a member of The Home Depot's Strategic Business Development Group with a primary focus on acquisition activity for HD Supply. Mr. Yee was also an Associate in the Global Syndicated Finance Group at JPMorgan Chase. He has executed over 39 transactions including more than \$1.2 billion in M&A and \$2.8 billion in financing transactions primarily for change of control deals and numerous industrial and distribution acquisition and sale assignments. He holds a Bachelors of Arts in Urban Planning from Morehouse College and an MBA from Harvard University Graduate School of Business.

Wayne Crane. Wayne Crane currently serves as Senior Vice President and Chief Information Officer and leads DXP's information technology and telecommunications activities. Joining DXP in August 2011, Mr. Crane offers 25 years experience directing business and technology transformation for Fortune 1000 corporations and other technology based companies. Prior to DXP, Mr. Crane served as Chief Information Officer for CDS Global, a global technology solutions provider and wholly owned subsidiary of the Hearst Corporation. Until 2008, Mr. Crane served as CIO for the Attachmate/NetIQ, a publically traded systems and security management software company, where he was responsible for all technology efforts, including several business and product lines. Previously, Mr. Crane managed global technology efforts for BJ Services Company, a publicly traded oilfield services company. Mr. Crane holds a Master of Computer Science degree and an MBA.

Gary Messersmith. Mr. Messersmith serves as Senior Vice President and General Counsel of DXP Enterprises, Inc. Mr. Messersmith joined DXP on January 1, 2013 after practicing law for more than 38 years with Looper Reed & McGraw and prior to that with Fouts & Moore. During this period, Mr. Messersmith's practice included corporate, real estate and oil and gas matters. From 1982 until 2001, Gary served as Managing Partner of Fouts & Moore. Since 1995, Gary has represented DXP in the acquisition of more than 27 companies and he has provided legal services to DXP in various other areas. Gary obtained his Bachelor of Science Degree in Finance from Indiana University in 1971 and his J.D. from South Texas School of Law in 1975.

All officers of DXP hold office until the regular meeting of the board of directors following the Annual Meeting of Shareholders or until their respective successors are duly elected and qualified or their earlier resignation or removal.

#### Available Information

Our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 as amended (the "Exchange Act"), are available free of charge through our Internet website ([www.dxp.com](http://www.dxp.com)) as soon as

reasonably practicable after we electronically file such material with, or furnish it to, the Securities and Exchange Commission.

#### ITEM 1A. Risk Factors

Investing in DXP involves risk. In deciding whether to invest in DXP, you should carefully consider the following risk factors. Any of these risk factors could have a significant or material adverse effect on our businesses, results of operations, financial condition or liquidity. They could also cause significant fluctuations and volatility in the trading price of our securities. Readers should not consider any descriptions of these factors to be a complete set of all potential risks that could affect DXP. These factors should be considered carefully together with the other information contained in this report and the other reports and materials filed by us with the Securities and Exchange Commission. Further, many of these risks are interrelated and could occur under similar business and economic conditions, and the occurrence of certain of them may in turn cause the emergence or exacerbate the effect of others. Such a combination could materially increase the severity of the impact of these risks on our results of operations, liquidity and financial condition.

Decreased capital expenditures in the energy industry can adversely impact our customers' demand for our products and services.

A significant portion of our revenue depends upon the level of capital and operating expenditures in the oil and natural gas industry, including capital expenditures in connection with the upstream, midstream, and downstream phases in the energy industry. Therefore, a significant decline in oil or natural gas prices could lead to a decrease in our customers' capital and other expenditures and could adversely affect our revenues.

Demand for our products could decrease if the manufacturers of those products sell them directly to end users.

Typically, MRO products have been purchased through distributors and not directly from the manufacturers of those products. If customers were to purchase our products directly from manufacturers, or if manufacturers sought to increase their efforts to sell directly to end users, we could experience a significant decrease in sales and earnings.

Changes in our customer and product mix, or adverse changes to the cost of goods we sell, could cause our gross margin percentage to fluctuate, or decrease and we may not be able to maintain historical margins.

Changes in our customer mix have resulted from geographic expansion, daily selling activities within current geographic markets, and targeted selling activities to new customers. Changes in our product mix have resulted from marketing activities to existing customers and needs communicated to us from existing and prospective customers. There can be no assurance that we will be able to maintain our historical gross margins. In addition, we may also be subject to price increases from vendors that we may not be able to pass along to our customers.

We rely upon third-party transportation providers for our merchandise shipments and are subject to increased shipping costs as well as the potential inability of our third-party transportation providers to deliver products on a timely basis.

We rely upon independent third-party transportation providers for our merchandise shipments, including shipments to and from all of our service centers. Our utilization of these delivery services for shipments is subject to risks, including increases in fuel prices, labor availability, labor strikes and inclement weather, which may impact a shipping company's ability to provide delivery services that adequately meet our shipping needs. If we change the shipping companies we use, we could face logistical difficulties that could adversely affect deliveries and we would incur costs and expend resources in connection with such change. In addition, we may not be able to obtain favorable terms as we have with our current third-party transportation providers.

Adverse weather events or natural disasters could negatively disrupt our operations.

Certain areas in which we operate are susceptible to adverse weather conditions or natural disasters, such as hurricanes, tornadoes, floods and earthquakes. These events can disrupt our operations, result in damage to our properties and negatively affect the local economies in which we operate. Additionally, we may experience communication disruptions with our customers, vendors and employees.

We cannot predict whether or to what extent damage caused by these events will affect our operations or the economies in regions where we operate. These adverse events could result in disruption of our purchasing or distribution capabilities, interruption of our business that exceeds our insurance coverage, our inability to collect from customers and increased operating costs. Our business or results of operations may be adversely affected by these and other negative effects of these events.

The loss of or the failure to attract and retain key personnel could adversely impact our results of operations.

The loss of the services of any of the executive officers of the Company could have a material adverse effect on our financial condition and results of operations. In addition, our ability to grow successfully will be dependent upon our ability to attract and retain qualified management and technical and operational personnel. The failure to attract and retain such persons could materially adversely affect our financial condition and results of operations.

The loss of any key supplier could adversely affect DXP's sales and profitability.

We have distribution rights for certain product lines and depend on these distribution rights for a substantial portion of our business. Many of these distribution rights are pursuant to contracts that are subject to cancellation upon little or no prior notice. Although we believe that we could obtain alternate distribution rights in the event of such a cancellation, the termination or limitation by any key supplier of its relationship with the Company could result in a temporary disruption of our business and, in turn, could adversely affect our results of operations and financial condition.

We are subject to various government regulations.

We are subject to laws and regulations in every jurisdiction where we operate. Compliance with laws and regulations increase our cost of doing business. We are subject to a variety of laws and regulations, including without limitation import and export requirements, the Foreign Corrupt Practices Act, tax laws (including U.S. taxes on our foreign subsidiaries), data privacy requirements, labor laws and anti-competition regulations. We are also subject to audits and inquiries in the ordinary course of business. Changes to the legal and regulatory environments could increase the cost of doing business, and such costs may increase in the future as a result of changes in these laws and regulations or in their interpretation. Although we have implemented policies and procedures designed to comply with laws and regulations, there can be no assurance that employees, contractors or agents will not violate such laws and regulations. Any such violations could individually or in the aggregate materially adversely affect our financial condition or results of operations.

We are subject to environmental, health and safety laws and regulations.

We are subject to federal, state, local, foreign and provincial environmental, health and safety laws and regulations. Fines and penalties may be imposed for non-compliance with applicable environmental, health and safety requirements and the failure to have or to comply with the terms and conditions of required permits. The failure by us to comply with applicable environmental, health and safety requirements could result in fines, penalties, enforcement actions, third party claims for property damage and personal injury, requirements to clean up property or to pay for the costs of cleanup, or regulatory or judicial orders requiring corrective measures.

A general slowdown in the economy could negatively impact DXP's sales growth.

Economic and industry trends affect DXP's business. Demand for our products is subject to economic trends affecting our customers and the industries in which they compete in particular. Many of these industries, such as the oil and gas industry, are subject to volatility while others, such as the petrochemical industry, are cyclical and materially affected by changes in the economy. As a result, demand for our products could be adversely impacted by changes in the markets of our customers. We traditionally do not enter into long-term contracts with our customers.

### Risks Associated With Conducting Business in Foreign Countries

We conduct a meaningful amount of business outside of the United States of America. We could be adversely affected by economic, legal, political and regulatory developments in countries that we conduct business in. We have meaningful operations in Canada in which the functional currency is denominated in Canadian dollars. As the value of currencies in foreign countries in which we have operations increase or decrease related to the U.S. dollar, the sales, expenses, profits, losses assets and liabilities of our foreign operations, as reported in our consolidated financial statements, increase or decrease, accordingly.

The trading price of our common stock may be volatile.

The market price of our common stock could be subject to wide fluctuations in response to, among other things, the risk factors described in this and other periodic reports, and other factors beyond our control, such as fluctuations in the valuation of companies perceived by investors to be comparable to us. Furthermore, the stock markets have experienced price and volume fluctuations that have affected and continue to affect the market prices of equity securities of many companies. These fluctuations often have been unrelated or disproportionate to the operating performance of those companies. These broad market and industry fluctuations, as well as general economic, political, and market conditions, such as recessions, interest rate changes or international currency fluctuations, may negatively affect the market price of our common stock. In the past, many companies that have experienced volatility in the market price of their stock have been subject to securities class action litigation. We may be the target of this type of litigation in the future. Securities litigation against us could result in substantial costs and divert our management's attention from other business concerns, which could adversely affect our business.

Our future results will be impacted by our ability to implement our internal growth strategy.

Our future results will depend in part on our success in implementing our internal growth strategy, which includes expanding our existing geographic areas, selling additional products to existing customers and adding new customers. Our ability to implement this strategy will depend on our success in selling more products and services to existing customers, acquiring new customers, hiring qualified sales persons, and marketing integrated forms of supply management such as those being pursued by us through our SmartSourceSM program. Although we intend to increase sales and product offerings to existing customers, there can be no assurance that we will be successful in these efforts. Additionally, we sell products and services in very competitive markets. We could experience a material adverse effect to the extent that our competitors are successful in reducing our customers' purchases of products and services from us. Competition could also cause us to lower our prices, which could reduce our margins and profitability. Consolidation in our industry could heighten the impacts of competition on our business and results of operations discussed above. The fact that we do not traditionally enter into long-term contracts with our suppliers or customers may provide opportunities for our competitors.

We are subject to personal injury and product liability claims involving allegedly defective products.

A variety of products we distribute are used in potentially hazardous applications that can result in personal injury and product liability claims. A catastrophic occurrence at a location where the products we distribute are used may result in us being named as a defendant in lawsuits asserting potentially large claims, even though we did not manufacture the products, and applicable law may render us liable for damages without regard to negligence or fault.

### Risks Associated With Acquisition Strategy

Our future results will depend in part on our ability to successfully implement our acquisition strategy. We may not be able to consummate acquisitions at rates similar to the past, which could adversely impact our growth rate and stock price. This strategy includes taking advantage of a consolidation trend in the industry and effecting acquisitions of

businesses with complementary or desirable product lines, strategic distribution locations, attractive customer bases or manufacturer relationships. Promising acquisitions are difficult to identify and complete for a number of reasons, including high valuations, competition among prospective buyers, the need for regulatory (including antitrust) approvals and the availability of affordable funding in the capital markets. In addition, competition for acquisitions in our business areas is significant and may result in higher purchase prices. Changes in accounting or regulatory requirements or instability in the credit markets could also adversely impact our ability to consummate acquisitions. In addition, acquisitions involve a number of special risks, including possible adverse effects on our operating results, diversion of management's attention, failure to retain key personnel of the acquired business, difficulties in integrating operations, technologies, services and personnel of acquired companies, potential loss of customers of acquired companies, preserving business relationships of the acquired companies, risks associated with unanticipated events or liabilities, and expenses associated with obsolete inventory of an acquired business, some or all of which could have a material adverse effect on our business, financial condition and results of operations. Our ability to grow at or above our historic rates depends in part upon our ability to identify and successfully acquire and integrate companies and businesses at appropriate prices and realize anticipated cost savings.

#### Risks Related to Acquisition Financing

We may need to finance acquisitions by using shares of Common Stock for a portion or all of the consideration to be paid. In the event that the Common Stock does not maintain a sufficient market value, or potential acquisition candidates are otherwise unwilling to accept Common Stock as part of the consideration for the sale of their businesses, we may be required to use more of our cash resources, if available, to maintain our acquisition program. These cash resources may include borrowings under our credit agreement or equity or debt financings. Our current credit agreement with our bank lenders contains certain restrictions that could adversely affect our ability to implement and finance potential acquisitions. Such restrictions include provisions which limit our ability to merge or consolidate with, or acquire all or a substantial part of the properties or capital stock of, other entities without the prior written consent of the lenders. There can be no assurance that we will be able to obtain the lender's consent to any of our proposed acquisitions. If we do not have sufficient cash resources, our growth could be limited unless we are able to obtain additional capital through debt or equity financings.

#### Ability to Comply with Financial Covenants of Credit Facility

Our credit facility requires the Company to comply with certain specified covenants, restrictions, financial ratios and other financial and operating tests. The Company's ability to comply with any of the foregoing restrictions will depend on its future performance, which will be subject to prevailing economic conditions and other factors, including factors beyond the Company's control. A failure to comply with any of these obligations could result in an event of default under the credit facility, which could permit acceleration of the Company's indebtedness under the credit facility. The Company from time to time has been unable to comply with some of the financial covenants contained in the credit facility (relating to, among other things, the maintenance of prescribed financial ratios) and has, when necessary, obtained waivers or amendments to the covenants from its lenders. Although the Company expects to be able to comply with the covenants, including the financial covenants, of the credit facility, there can be no assurance that in the future the Company will be able to do so or, if is not able to do so, that its lenders will be willing to waive such compliance or further amend such covenants.

#### Ability to Refinance

We may not be able to refinance existing debt or the terms of any refinancing may not be as favorable as the terms of our existing debt. If principal payments due at maturity cannot be refinanced, extended or repaid with proceeds from other sources, such as new equity capital, our cash flow may not be sufficient to repay all maturing debt in years when significant payments come due.

Goodwill and intangible assets recorded as a result of our acquisitions could become impaired.

Goodwill represents the difference between the purchase price of acquired companies and the related fair values of net assets acquired. We test goodwill for impairment annually and whenever events or changes in circumstances indicate that impairment may have occurred. Goodwill and intangibles represent a significant amount of our total assets. As of December 31, 2013, our combined goodwill and intangible assets amounted to \$257.8 million, net of accumulated amortization. To the extent we do not generate sufficient cash flows to recover the net amount of any investments in goodwill and other intangible assets recorded, the investment could be considered impaired and subject to write-off which would directly impact earnings. We expect to record additional goodwill and other intangible assets as a result of future business acquisitions. Future amortization of such other intangible assets or impairments, if any, of goodwill or intangible assets would adversely affect our results of operations in any given period.

Our business has substantial competition that could adversely affect our results.

Our business is highly competitive. We compete with a variety of industrial supply distributors, some of which may have greater financial and other resources than us. Although many of our traditional distribution competitors are small enterprises selling to customers in a limited geographic area, we also compete with larger distributors that provide integrated supply programs such as those offered through outsourcing services similar to those that are offered by our SCS segment. Some of these large distributors may be able to supply their products in a more timely and cost-efficient manner than us. Our competitors include catalog suppliers, large warehouse stores and, to a lesser extent, certain manufacturers. Competitive pressures could adversely affect DXP's sales and profitability.

Interruptions in the proper functioning of our information systems could disrupt operations and cause increases in costs and/or decreases in revenues.

The proper functioning of DXP's information systems is critical to the successful operation of our business. Although DXP's information systems are protected through physical and software safeguards and remote processing capabilities exist, our information systems are still vulnerable to natural disasters, power losses, telecommunication failures and other problems. If critical information systems fail or are otherwise unavailable, DXP's ability to procure products to

sell, process and ship customer orders, identify business opportunities, maintain proper levels of inventories, collect accounts receivable and pay accounts payable and expenses could be adversely affected.

#### Risks Associated with Insurance

In the ordinary course of business we at times may become the subject of various claims, lawsuits or administrative proceedings seeking damages or other remedies concerning our commercial operations, the products we distribute, employees and other matters, including potential claims by individuals alleging exposure to hazardous materials as a result of the products we distribute or our operations. Some of these claims may relate to the activities of businesses that we have acquired, even though these activities may have occurred prior to acquisition. The products we distribute are subject to inherent risks that could result in personal injury, property damage, pollution, death or loss of production. Any defects in the products we distribute could result in personal injury, death, property damage, pollution or loss of production.

We maintain insurance to cover potential losses, and we are subject to various deductibles and caps under our insurance. It is possible, however, that judgments could be rendered against us in cases in which we would be uninsured and beyond the amounts that we currently have reserved or anticipate incurring for such matters. Even a partially uninsured claim, if successful and of significant size, could have a material adverse effect on our business, results of operations and financial condition. Furthermore, we may not be able to continue to obtain insurance on commercially reasonable terms in the future, and we may incur losses from interruption of our business that exceed our insurance coverage. In cases where we maintain insurance coverage, our insurers may raise various objections and exceptions to coverage which could make uncertain the timing and amount of any possible insurance recovery.

#### Risks Associated with Cyber-Security

Through our sales channels, and electronic communications with customers generally, we collect and maintain confidential information that customers provide to us in order to purchase products or services. We also acquire and retain information about suppliers and employees in the normal course of business. Computer hackers may attempt to penetrate our information systems or our vendors' information systems and, if successful, misappropriate confidential customer, supplier, employee or other business information. In addition, one of our employees, contractors or other third party may attempt to circumvent security measures in order to obtain such information or inadvertently cause a breach involving such information. Loss of information could expose us to claims from customers, suppliers, financial institutions, regulators, payment card associations, employees and other persons, any of which could have an adverse effect on our financial condition and results of operations.



ITEM 1B. Unresolved Staff Comments

None.

ITEM 2. Properties

We own our headquarters facility in Houston, Texas, which has approximately 48,000 square feet of office space. At December 31, 2013, we had approximately 172 facilities which contained 171 services centers, 7 distribution centers and 10 fabrication facilities.

At December 31, 2013, the Service Centers segment owned or leased 171 service center facilities. Of these facilities, 136 were located in the U.S. in 35 states and 34 were located in 9 Canadian provinces and 1 in Sonora, Mexico. All of the distribution centers were located in the U.S., specifically in California, Georgia, Illinois, Massachusetts, Montana, Nebraska, and Texas. At December 31, 2013, the Innovative Pumping Solutions segment operated out of 10 facilities located in 5 states in the U.S. and two provinces in Canada. At December 31, 2013, the Supply Chain Services segment operated supply chain installations in 62 of our customers' facilities in 26 U.S. states.

At December 31, 2013, our owned facilities ranged from 6,500 square feet to 48,000 square feet in size. We leased facilities for terms generally ranging from one to fifteen years. The leased facilities ranged from approximately 1,000 square feet to 170,000 square feet in size. The leases provide for periodic specified rental payments and certain leases are renewable at our option. We believe that our facilities are suitable and adequate for the needs of our existing business. We believe that if the leases for any of our facilities were not renewed, other suitable facilities could be leased with no material adverse effect on our business, financial condition or results of operations.

ITEM 3. Legal Proceedings

From time to time, the Company is a party to various legal proceedings arising in the ordinary course of business. While DXP is unable to predict the outcome of these lawsuits, it believes that the ultimate resolution will not have, either individually or in the aggregate a material adverse effect on DXP's business, consolidated financial position, cash flows, or results of operations.

ITEM 4. Mine Safety Disclosures

Not applicable.

PART II

ITEM 5. Market for the Registrant's Common Equity, Related Shareholder Matters and Issuer Purchases of Equity Securities

Our common stock trades on The NASDAQ Global Market under the stock symbol "DXPE".

The following table sets forth on a per share basis the high and low sales prices for our common stock as reported by NASDAQ for the periods indicated.

|                | High      | Low      |
|----------------|-----------|----------|
| 2013           |           |          |
| Fourth Quarter | \$ 116.88 | \$ 78.44 |
| Third Quarter  | \$ 78.98  | \$ 63.49 |

|                |          |          |
|----------------|----------|----------|
| Second Quarter | \$ 75.00 | \$ 54.50 |
| First Quarter  | \$ 76.91 | \$ 49.65 |
| 2012           |          |          |
| Fourth Quarter | \$ 51.68 | \$ 42.11 |
| Third Quarter  | \$ 49.85 | \$ 38.25 |
| Second Quarter | \$ 50.35 | \$ 36.76 |
| First Quarter  | \$ 45.90 | \$ 31.78 |

On March 7, 2014, we had approximately registered 446 holders of record for outstanding shares of our common stock. This number does not include shareholders for whom shares are held in “nominee” or “street name”.

We anticipate that future earnings will be retained to finance the continuing development of our business. In addition, our bank credit facility prohibits us from declaring or paying any cash dividends or other distributions on our capital stock, except for the monthly \$0.50 per share dividend on our Series B convertible preferred stock, which amounts to \$90,000 in the aggregate per year. Accordingly, we do not anticipate paying cash dividends on our common stock in the foreseeable future. The payment of any future dividends will be at the discretion of our Board of Directors and will depend upon, among other things, future earnings, the success of our business activities, regulatory and capital requirements, lenders, and general financial and business conditions.

#### Stock Performance

The following performance graph compares the performance of DXP Common Stock to the NASDAQ Industrial Index and the NASDAQ Composite (US). The graph assumes that the value of the investment in DXP Common Stock and in each index was \$100 at December 31, 2008 and that all dividends were reinvested.

Investors are cautioned against drawing conclusions from the data contained in the graph as past results are not necessarily indicative of future performance.

#### Equity Compensation Table

The following table provides information regarding shares covered by the Company's equity compensation plans as of December 31, 2013:

| Plan category  | Number of Shares to be issued on exercise of outstanding options | Weighted average price of outstanding options | Non-vested restricted shares outstanding | Weighted average grant price | Number of securities remaining available for future issuance under equity compensation plans |
|--|--|---|--|------------------------------|--|
| Equity compensation plans approved by shareholders     | N/A  | N/A   | 211,510                                  | \$36.17                      | 123,750(1)   |
| Equity compensation plans not approved by shareholders | N/A  | N/A   | N/A                                      | N/A                          | N/A  |
| Total  | N/A  | N/A   | 211,510                                  | \$36.17                      | 123,750(1)   |

(1) Represents shares of common stock authorized for issuance under the 2005 Restricted Stock Plan.

#### Unregistered Shares

DXP issued 19,685 unregistered shares of DXP Common Stock as part of the consideration for the May 1, 2012 acquisition of Industrial Paramedic Services. The unregistered shares were issued to the stockholder of Industrial Paramedic Services.

DXP Issued 52,542 unregistered shares of DXP Common Stock as part of the consideration for the April 16, 2013 acquisition of NatPro. The unregistered shares were issued to certain sellers of Natpro.

We relied on Section 4(2) of the Securities Exchange Act as a basis for exemption from registration. All issuances were as a result of private negotiation, and not pursuant to public solicitation. In addition, we believe the shares were issued to "accredited investors" as defined by Rule 501 of the Securities Act.

#### Recent Sales of Common Stock

On May 29, 2013, the Company filed with the Securities and Exchange Commission a Form S-3 Registration Statement, commonly referred to as a "shelf registration", whereby the Company registered shares of common stock. In December 2013, pursuant to this registration statement, the Company issued 235,976 shares of common stock at a weighted average price of \$105.94 per share. Net proceeds were approximately \$24.4 million.

Repurchases of Common Stock

There were no stock repurchases during the fourth quarter of 2013.

14

---

## ITEM 6. Selected Financial Data

The selected historical consolidated financial data set forth below for each of the years in the five-year period ended December 31, 2013 has been derived from our audited consolidated financial statements. This information should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the consolidated financial statements and notes thereto included elsewhere in this Report.

|   | Years Ended December 31, |              |            |            |            |
|---|--------------------------|--------------|------------|------------|------------|
|   | 2013                     | 2012         | 2011       | 2010       | 2009(1)    |
| (in thousands, except per share amounts)        |                          |              |            |            |            |
| <b>Consolidated Statement of Earnings</b>       |                          |              |            |            |            |
| <b>Data:</b>                                    |                          |              |            |            |            |
| Sales   | \$ 1,241,510             | \$ 1,097,110 | \$ 807,005 | \$ 656,202 | \$ 583,226 |
| Gross Profit                                    | 372,345                  | 319,091      | 231,836    | 188,395    | 151,414    |
| Operating income (loss)                         | 100,924                  | 90,522       | 55,485     | 37,091     | (49,332)   |
| Income (loss) before income taxes               | 94,717                   | 85,009       | 51,995     | 32,132     | (54,482)   |
| Net income (loss)                               | 60,237                   | 50,985       | 31,437     | 19,381     | (42,412)   |
| <b>Per share amounts</b>                        |                          |              |            |            |            |
| Basic earnings (loss) per common share          | \$ 4.17                  | \$ 3.54      | \$ 2.19    | \$ 1.40    | \$ (3.24)  |
| Common shares outstanding                       | 14,439                   | 14,374       | 14,301     | 13,821     | 13,117     |
| Diluted earnings (loss) per share               | \$ 3.94                  | \$ 3.35      | \$ 2.08    | \$ 1.32    | \$ (3.24)  |
| Common and common equivalent shares outstanding | 15,279                   | 15,214       | 15,141     | 14,821     | 13,117     |

(1)The goodwill and other intangibles impairment charge and the inventory impairment charge in 2009, further discussed in Item 7 of this Report, reduced operating income by \$66.8 million and increased basic and diluted loss per share by \$3.82.

|                            | As of December 31, |           |            |            |            |
|----------------------------|--------------------|-----------|------------|------------|------------|
|                            | 2013               | 2012      | 2011       | 2010       | 2009       |
| (in thousands)             |                    |           |            |            |            |
| Total assets               | \$635,607          | \$569,732 | \$ 405,338 | \$ 320,624 | \$ 270,927 |
| Long-term debt obligations | 168,372            | 216,339   | 114,205    | 103,621    | 102,916    |
| Shareholders' equity       | 296,250            | 208,493   | 156,675    | 124,120    | 90,213     |

## ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with the Consolidated Financial Statements and related notes contained within Item 8 of this Report. Management's Discussion and Analysis uses forward-looking statements as described previously in our Disclosure Regarding Forward-Looking Statements.

### General Overview

Our products and services are marketed in the United States, Canada, and Mexico to over 50,000 customers that are engaged in a variety of industries, many of which may be countercyclical to each other. Demand for our products generally is subject to changes in the United States and Canada, and global and micro-economic trends affecting our customers and the industries in which they compete in particular. Certain of these industries, such as the oil and gas industry, are subject to volatility driven by a variety of factors, while others, such as the petrochemical industry and the construction industry, are cyclical and materially affected by changes in the United States and global economy. As a result, we may experience changes in demand within particular markets, segments and product categories as changes occur in our customers' respective markets.

During 2009, the general economy and the oil and gas exploration and production business declined significantly. During 2009, our headcount decreased by approximately 10% as a result of actions taken to reduce operating costs. Sales for 2009 declined by 21% from 2008. Sales by businesses acquired during 2008 accounted for \$36.1 million of 2009 sales. Excluding these sales by acquired businesses, sales declined by 26% from 2008. The 2009 sales decline is primarily due to a broad-based decline in the sales of pumps, bearings, safety products and industrial supplies in connection with a broad-based decline in the U.S. economy. This economic decline led to the impairment of our goodwill and other intangibles. During the fourth quarter of 2009 the Company recognized an impairment charge of \$53.0 million for goodwill and other intangibles and an impairment charge of \$13.8 million to reduce the valuation of inventory acquired in the 2007 acquisition of Precision Industries, Inc. The impairment charges did not result in any cash expenditures, did not adversely affect compliance with covenants under our credit facility, and did not affect our cash position or cash flows from operating activities.

During 2010, the general economy and the oil and gas exploration and production business improved. Our employee headcount increased by approximately 7% as a result of two acquisitions. Excluding the employees at the two acquired businesses headcount declined by approximately 1%, primarily as a result of consolidating back office functions. Sales by Quadna, acquired April 1, 2010 and D&F, acquired December 1, 2010, accounted for \$43.6 million of 2010 sales. Excluding Quadna and D&F sales, sales for 2010 increased 5.0%.

During 2011, the general economy and the oil and gas exploration and production business continued to improve. Our employee headcount increased by 18% primarily as a result of two acquisitions and hiring additional personnel to support increased sales. Sales for the year ended December 31, 2011 increased \$150.8 million, or 23.0%, to approximately \$807.0 million from \$656.2 million in 2010. Sales by KC, acquired October 10, 2011, accounted for \$11.9 million of 2011 sales. Sales by businesses acquired in 2010, on a same store sales basis, accounted for \$35.6 million of 2011 sales. Excluding 2011 sales by businesses acquired in 2010 and 2011, on a same store sales basis, sales increased 15.8% from 2010. The majority of the 2011 sales increase came from a broad-based increase in sales of pumps, bearings, safety products and industrial supplies to customers engaged in oilfield service, oil and gas exploration and production, mining, manufacturing and petrochemical processing.

During 2012, the general economy and the oil and gas exploration and production business remained positive. Our employee headcount increased by 35% primarily as a result of multiple acquisitions and hiring additional personnel to support increased sales. Sales for the year ended December 31, 2012 increased \$290.1 million, or 35.9%, to \$1,097.1 million from \$807.0 million in 2011. Sales by businesses acquired in 2012 accounted for \$86.3 million of 2012 sales.

Sales by businesses acquired in 2011 accounted for \$107.7 million of 2012 sales, on a same store sales basis. Excluding 2012 sales of \$194.0 million by businesses acquired in 2011 and 2012, on a same store sales basis, sales increased 11.9% from 2011. The majority of this 11.9% sales increase came from a broad-based increase in sales of pumps, bearings, safety products and industrial supplies to customers engaged in oilfield service, oil and gas exploration and production, mining, manufacturing and petrochemical processing.

During 2013, the growth rate of the general economy slowed from 2012 and sales of metal working and bearing and power transmission products to manufacturers of oil field equipment declined. Our employee headcount increased by 13.8% primarily as a result of multiple acquisitions. Sales for the year ended December 31, 2013 increased \$144.4 million, or 13.2%, to \$1.2 billion from \$1.1 billion in 2012. Sales by businesses acquired in 2013 accounted for \$63.7 million of 2013 sales. Sales by businesses acquired in 2012 accounted for \$75.9 million of 2013 sales, on a same store sales basis. Excluding 2013 sales of \$139.6 million by businesses acquired in 2012 and 2013, on a same store sales basis, sales increased \$4.8 million, or 0.4%, from 2012.

Our sales growth strategy in recent years has focused on internal growth and acquisitions. Key elements of our sales strategy include leveraging existing customer relationships by cross-selling new products, expanding product offerings to new and existing customers, and increasing business-to-business solutions using system agreements and supply chain solutions for our integrated supply customers. We will continue to review opportunities to grow through the acquisition of distributors and other businesses that would expand our geographic reach and/or add additional products and services. Our results will depend on our success in executing our internal growth strategy and, to the extent we complete any acquisitions, our ability to integrate such acquisitions effectively.

Our strategies to increase productivity include consolidated purchasing programs, centralizing product distribution centers, and customer service and inside sales functions, converting selected locations from full warehouse and customer service operations to service centers, and using information technology to increase employee productivity.

## Results of Operations

|   | Years Ended December 31,                                |       |            |       |          |       |
|---|---|-------|------------|-------|----------|-------|
|   | 2013  | %     | 2012       | %     | 2011     | %     |
|   | (in millions, except percentages and per share amounts) |       |            |       |          |       |
| Sales                                     | \$ 1,241.5  | 100.0 | \$ 1,097.1 | 100.0 | \$ 807.0 | 100.0 |
| Cost of sales                             | 869.2   | 70.0  | 778.0      | 70.9  | 575.2    | 71.3  |
| Gross profit                              | 372.3   | 30.0  | 319.1      | 29.1  | 231.8    | 28.7  |
| Selling, general & administrative expense | 271.4   | 21.9  | 228.6      | 20.8  | 176.3    | 21.9  |
| Operating income                          | 100.9   | 8.1   | 90.5       | 8.3   | 55.5     | 6.8   |
| Interest expense                          | 6.3   | 0.5   | 5.6        | 0.5   | 3.5      | 0.4   |
| Other expense (income)                    | (0.1)   | -     | (0.1)      | -     | -        | -     |
| Income before income taxes                | 94.7  | 7.6   | 85.0       | 7.8   | 52.0     | 6.4   |
| Provision for income taxes                | 34.5  | 2.8   | 34.0       | 3.1   | 20.6     | 2.5   |
| Net income                                | \$ 60.2   | 4.8   | \$ 51.0    | 4.7   | \$ 31.4  | 3.9   |
| Per share                                 |   |       |            |       |          |       |
| Basic earnings per share                  | \$ 4.17   |       | \$ 3.54    |       | \$ 2.19  |       |
| Diluted earnings per share                | \$ 3.94   |       | \$ 3.35    |       | \$ 2.08  |       |

DXP is organized into three business segments: Service Centers, Supply Chain Services (SCS) and Innovative Pumping Solutions (IPS). The Service Centers are engaged in providing maintenance, repair and operating (MRO) products, equipment and integrated services, including technical expertise and logistics capabilities, to industrial customers with the ability to provide same day delivery. The Service Centers provide a wide range of MRO products and services in the rotating equipment, bearing, power transmission, hose, fluid power, metal working, industrial supply and safety product and service categories. The SCS segment manages all or part of our customer's supply chain, including inventory. The IPS segment fabricates and assembles integrated pump system packages custom made to customer specifications.

## Year Ended December 31, 2013 compared to Year Ended December 31, 2012

**SALES.** Sales for the year ended December 31, 2013 increased \$144.4 million, or 13.2%, to approximately \$1,241.5 million from \$1,097.1 million in 2012. Sales by businesses acquired in 2013 accounted for \$63.7 million of 2013 sales. Sales by businesses acquired in 2012 accounted for \$75.9 million of the 2013 increase, on a same store sales basis. Excluding 2013 sales of \$139.6 million by businesses acquired in 2012 and 2013, on a same store sales basis, sales increased by \$4.8 million, or 0.4%, from 2012. An increase in sales in our IPS segment of \$15.7, on a same store sales basis, were mitigated by decreases in our Service Centers segment and Supply Chain Services segment of \$2.2 million and \$8.7 million, on a same store sales basis, respectively.

**GROSS PROFIT.** Gross profit as a percentage of sales increased to 30.0% for 2013 compared to 29.1% for the prior corresponding period primarily as a result of increased gross profit percentages experienced by our Supply Chain Services and Service Center segments. The increase in gross profit percentage in the Service Center segment was primarily related to changes in product mix. Supply Chain Services segment's gross profit percentage increased primarily as a result of a change in customer mix.

**SELLING, GENERAL AND ADMINISTRATIVE EXPENSE.** Selling, general and administrative expense for 2013 increased by approximately \$42.9 million, or 18.8%, when compared to 2012. Selling, general and administrative expense by businesses acquired in 2013 was \$10.0 million. Selling, general and administrative expense for acquisitions that occurred in 2012 accounted for \$22.5 million of the 2013 increase, on a same store sales basis.



Excluding 2013 expenses of \$32.5 million by businesses acquired in 2012 and 2013, on a same store sales basis, the increase primarily related to increased salaries, commissions, health claims and insurance premiums. As a percentage of sales, the 2013 expense increased to 21.9% from 20.8%, primarily as a result of businesses acquired in 2012 and 2013 having higher selling, general and administrative expenses as a percentage of sales compared to the remainder of DXP.

**OPERATING INCOME.** Operating income for 2013 increased \$10.4 million, or 11.5%, from \$90.5 million to \$100.9 million, compared to the prior corresponding period. The increase is primarily related to the combination of the 13.2% increase in sales, and the increase in gross profit as a percentage of sales.

**INTEREST EXPENSE.** Interest expense for 2013 increased by \$0.7 million, or 13%, from 2012. The increase in interest expense was primarily the result of increased borrowings used to acquire businesses.

**INCOME TAXES.** Our provision for income taxes differed from the U. S. statutory rate of 35% primarily due to state income taxes and non-deductible expenses. Our effective tax rate for 2013 of 36.4% decreased from 40% from the prior corresponding period, primarily as a result of lower accruals for state income taxes and the effect of the \$2.8 million of income from reversing the accrual for an earn-out related to the acquisition of Natpro. The income is accounted for as a permanent difference for tax purposes.

**SERVICE CENTERS SEGMENT.** Sales for the Service Centers increased \$105.8 million, or 13.6% in 2013 compared to the prior corresponding period. Sales by businesses acquired in 2013 accounted for \$31.6 million of 2013 sales. Sales by businesses acquired in 2012 accounted for \$75.9 million of the 2013 increase, on a same store sales basis. Excluding 2013 sales of \$107.5 million by businesses acquired 2012 and 2013, on a same stores sales basis, Service Centers' sales decreased \$2.2 million, or 0.3%, on a same stores sales basis, from the prior corresponding period. This sales decrease is primarily the result of decreased sales of metal working and bearing and power transmission products to manufacturers of oil field equipment. Although sales remained consistent with the prior corresponding period, gross profit increased \$8.7 million, after excluding 2012 and 2013 acquisitions, on a same store sales basis. This increase was primarily due to changes in product mix. Operating income for the Service Centers segment increased \$18.2 million, or 20.5%. Excluding 2012 and 2013 acquisitions, operating income increased \$8.9 million, or 10.1%, on a same stores sales basis, from the prior corresponding period. This increase was primarily attributable to the increased gross profit mentioned above.

**SUPPLY CHAIN SERVICES SEGMENT.** Sales for Supply Chain Services decreased by \$8.7 million, or 5.6%, in 2013 compared to the prior corresponding period. None of the 2012 or 2013 acquisitions contributed sales to this segment. The decrease in sales is related to declines in sales to customers in the automotive and truck manufacturing markets. Operating income for the SCS segment remained constant with the prior corresponding period despite the decrease in sales due to slightly increased gross margin. The increase of gross margin is primarily related to a change in customer mix.

**INNOVATIVE PUMPING SOLUTIONS SEGMENT.** Sales for Innovative Pumping Solutions increased by \$47.4 million, or 29.3%, in 2013 compared to the prior corresponding period. Sales by a business acquired in 2013 accounted for \$32.1 million of 2013 sales. None of the 2012 acquisitions contributed sales to this segment. Excluding 2013 sales of \$32.1 million by businesses acquired in 2013 on a same stores sales basis, IPS' sales increased \$15.7 million, or 9.7%, on a same stores sales basis, from the prior corresponding period. The sales increase resulted from increased capital spending by our oil and gas and mining customers. Gross profit as a percentage of sales declined to 28.8% for 2013 from 31.3% for 2012. Excluding the business acquired in 2013, gross profit for 2013 was 31.5%, which is greater than the 31.3% for 2012. Operating income for the IPS segment increased \$1.7 million, or 5.2%. Excluding the 2013 acquisition, operating income increased \$1.2 million, or 3.8%, primarily as a result of the increase in sales.

Year Ended December 31, 2012 compared to Year Ended December 31, 2011

**SALES.** Sales for the year ended December 31, 2012 increased \$290.1 million, or 35.9%, to approximately \$1,097.1 million from \$807.0 million in 2011. Sales by businesses acquired in 2012 accounted for \$86.3 million of 2012 sales. Sales by businesses acquired in 2011 accounted for \$107.7 million of the 2012 increase, on a same store sales basis. Excluding 2012 sales of \$194.0 million by businesses acquired in 2011 and 2012, on a same store sales basis, sales increased by \$96.1 million, or 11.9% from 2011. The majority of this 11.9% sales increase came from a broad-based increase in sales of pumps, bearings, safety products and industrial supplies to customers engaged in oilfield service, oil and gas exploration and production, mining, manufacturing and petrochemical processing.

**GROSS PROFIT.** Gross profit as a percentage of sales increased to 29.1% for 2012 compared to 28.7% for the prior corresponding period primarily as a result of increased gross profit percentages experienced by our Innovative Pumping Solutions and Supply Chain Services segments. Supply Chain Services' gross profit percentage increased primarily as a result of a change in customer mix. The increase in gross profit percentage in the IPS segment was primarily related to stronger demand for IPS products.

**SELLING, GENERAL AND ADMINISTRATIVE EXPENSE.** Selling, general and administrative expense for 2012 increased by approximately \$52.3 million, or 29.7%, when compared to 2011. Selling, general and administrative expense by businesses acquired in 2012 was \$24.3 million. Selling, general and administrative expense for acquisitions that occurred in 2011 accounted for \$19.3 million of the 2012 increase, on a same store sales basis. Excluding 2012 expenses of \$43.6 million by businesses acquired in 2011 and 2012, on a same store sales basis, the increase primarily related to increased salaries, commissions, health claims and insurance premiums. As a percentage of sales, the 2012 expense decreased to 20.8% from 21.9%, primarily as a result of economies of scale.

**OPERATING INCOME.** Operating income for 2012 increased \$35.0 million from \$55.5 million to \$90.5 million, or 63.1%, compared to the prior corresponding period. The increase is primarily related to the combination of the 35.9% increase in sales, the increase in gross profit as a percentage of sales, and selling, general and administrative expense increasing only 29.7% compared to the 35.9% increase in sales.

**INTEREST EXPENSE.** Interest expense for 2012 increased by \$2.1 million, or 58%, from 2011. Approximately \$0.7 million of this increase resulted from fully amortizing the debt issuance costs of the old credit facility which was replaced on July 11, 2012. The remainder of the increase in interest expense was primarily the result of increased

borrowings used to acquire businesses.

**INCOME TAXES.** Our provision for income taxes differed from the U. S. statutory rate of 35% primarily due to state income taxes and non-deductible expenses. Our effective tax rate for 2012 of 40% increased from 39.5% from the prior corresponding period, primarily as a result of non-deductible fees associated with acquisitions.

**SERVICE CENTERS SEGMENT.** Sales for the Service Centers increased \$218.8 million, or 39.1% in 2012 compared to the prior corresponding period. Sales by businesses acquired in 2012 accounted for \$86.3 million of 2012 sales. Sales by businesses acquired in 2011 accounted for \$95.6 million of the 2012 increase, on a same store sales basis. Excluding 2012 sales of \$181.9 million by businesses acquired 2011 and 2012, on a same stores sales basis, Service Centers' sales increased \$36.9 million, or 6.6%, on a same stores sales basis, from the prior corresponding period. This sales increase is primarily due to continued improvement in the manufacturing and oil and gas portions of the U.S. economy. Operating income for the Service Centers segment increased \$24.4 million, or 37.9%. Excluding 2011 and 2012 acquisitions, operating income increased \$8.3 million, or 12.8%, on a same stores sales basis, from the prior corresponding period. This increase was primarily attributable to the increased sales mentioned above.

**SUPPLY CHAIN SERVICES SEGMENT.** Sales for Supply Chain Services increased by \$11.8 million, or 8.2%, in 2012 compared to the prior corresponding period. None of the 2012 acquisitions contributed sales to this segment. Sales by businesses acquired in 2011 accounted for \$12.1 million of 2012 sales, on a same store sales basis. The segment experienced a \$0.4 million decrease in sales on a same store sales basis. The decrease is primarily due to reduced sales to customers in the trucking and military related industries. Operating income for the SCS segment increased by \$4.0 million, or 47.8%, compared to the prior corresponding period. Excluding 2011 and 2012 acquisitions, operating income increased \$3.1 million, or 36.8%, on a same stores sales basis from the prior corresponding period. This increase was due to an increase in gross profit percentage and a decrease in sales, general and administrative costs related to a reduction in administrative headcount.

**INNOVATIVE PUMPING SOLUTIONS SEGMENT.** Sales for Innovative Pumping Solutions increased by \$59.5 million, or 58.2%, in 2012 compared to the prior corresponding period. The sales increase resulted from increased capital spending by our oil and gas and mining customers. Operating income for the IPS segment increased \$15.2 million, or 89.7%, primarily as a result of the 58.2% increase in sales combined with an increased gross profit percentage.

## Pro Forma Results

The pro forma unaudited results of operations for the Company on a consolidated basis for the twelve months ended December 31, 2013 and 2012, assuming the acquisition of businesses completed in 2013 and 2012 (previously discussed in Item 1, Business) were consummated as of January 1, 2012 are as follows (in thousands, except per share amounts):

|                  | Years Ended December 31, |              |
|------------------|--------------------------|--------------|
|                  | 2013                     | 2012         |
| Net sales        | \$ 1,284,465             | \$ 1,279,870 |
| Net income       | \$ 61,929                | \$ 55,309    |
| Per share data   |                          |              |
| Basic earnings   | \$ 4.28                  | \$ 3.83      |
| Diluted earnings | \$ 4.05                  | \$ 3.62      |

The pro forma unaudited results of operations for the Company on a consolidated basis for the twelve months ended December 31, 2012 and 2011, assuming the acquisition of businesses completed in 2012 and 2011 were consummated as of January 1, 2011 are as follows (in thousands, except per share amounts):

|                  | Years Ended December 31, |              |
|------------------|--------------------------|--------------|
|                  | 2012                     | 2011         |
| Net sales        | \$ 1,177,091             | \$ 1,062,540 |
| Net income       | \$ 54,033                | \$ 41,359    |
| Per share data   |                          |              |
| Basic earnings   | \$ 3.75                  | \$ 2.88      |
| Diluted earnings | \$ 3.55                  | \$ 2.72      |

## Liquidity and Capital Resources

### General Overview

As a distributor of MRO products and services, we require significant amounts of working capital to fund inventories and accounts receivable. Additional cash is required for capital items such as information technology, warehouse equipment and capital expenditures for our safety products and services category. We also require cash to pay our lease obligations and to service our debt.

We generated approximately \$82.2 million of cash in operating activities in 2013 as compared to generating \$51.2 million in 2012. This change between the two years was primarily attributable to the changes in working capital as well as an increase in net income.

During 2013 we paid \$61.2 million in cash, net of \$0.4 million of cash acquired, for four businesses acquired during 2013 compared to paying \$144.9 million in cash related to the purchase of eight businesses during 2012.

We purchased approximately \$7.7 million of capital assets during 2013 compared to \$14.1 million for 2012. Capital expenditures during 2013 were related primarily to transportation equipment, computer equipment, computer software, production equipment, inventory handling equipment, safety rental equipment and building and leasehold improvements. Capital expenditures for 2014 are expected to be within the range of the 2012 and 2013 expenditures.

At December 31, 2013, our total long-term debt, including the current portion, was \$194.6 million compared to total capitalization (total long-term debt including current portion plus shareholders' equity) of \$490.9 million. Approximately \$186.2 million of this outstanding debt bears interest at various floating rates. Therefore, as an example, a 200 basis point increase in interest rates would increase our annual interest expense by approximately \$3.7

million.

Our normal trade terms for our customers require payment within 30 days of invoice date. In response to competition and customer demands we will offer extended terms to selected customers with good credit history. Customers that are financially strong tend to request extended terms more often than customers that are not financially strong. Many of our customers, including companies listed in the Fortune 500, do not pay us within stated terms for a variety of reasons, including a general business philosophy to pay vendors as late as possible.

During 2013, the amount available to be borrowed under our credit facility increased from \$109.5 million at December 31, 2012, to \$154.1 million at December 31, 2013. The increase in availability is primarily the result the decrease in debt. We believe that the liquidity of our balance sheet and credit facility at December 31, 2013, provides us with the ability to meet our working capital needs, scheduled principal payments, capital expenditures and Series B convertible preferred stock dividend payments during 2014.

During December 2013, the Company sold 235,976 shares of common stock through a Form S-3 Registration Statement. Net proceeds were approximately \$24.4 million. These proceeds were used to pay down debt obligations.

#### Credit Facility

On July 11, 2012 DXP entered into a credit facility with Wells Fargo Bank National Association, as Issuing Lender, Swingline Lender and Administrative Agent for the lenders. On December 31, 2012 the Company amended the agreement which increased the Credit Facility by \$75 million (the "Facility"). At December 31, 2013, the Facility consisted of a \$109.4 million term loan and a \$262.5 million line of credit.

The line of credit portion of the Facility provided the option of interest at LIBOR plus an applicable margin ranging from 1.25% to 2.25% or prime plus an applicable margin from 0.25% to 1.25% where the applicable margin is determined by the Company's leverage ratio as defined by the Facility at the date of borrowing. Rates for the term loan component were 25 basis points higher than the line of credit borrowings. Commitment fees of 0.20% to 0.40% per annum were payable on the portion of the Facility capacity not in use at any given time on the line of credit. Commitment fees are included as interest in the consolidated statements of income.

Primarily because the leverage ratio was higher after the acquisition of HSE that occurred on July 11, 2012, interest rates in effect on July 11, 2012 were approximately 70 basis points higher than they were immediately prior to the acquisition. Approximately \$0.7 million of debt issuance costs associated with the prior credit facility were expensed in the third quarter of 2012.

On December 31, 2013, the LIBOR based rate on the line of credit portion of the Facility was LIBOR plus 1.50%, the prime based rate of the Facility was prime plus 0.50%, the LIBOR based rate on the term loan portion of the Facility was LIBOR plus 1.75% and the commitment fee was 0.25%. At December 31, 2013, \$186.2 million was borrowed under the Facility at a weighted average interest rate of approximately 1.8% under the LIBOR options. At December 31, 2013, the Company had \$154.1 million available for borrowing under the Facility.

At December 31, 2013, the Facility's principal financial covenants included:

**Consolidated Leverage Ratio** – The Facility required that the Company's Consolidated Leverage Ratio, determined at the end of each fiscal quarter, not exceed 3.5 to 1.0 as of the last day of each quarter from the closing date through March 31, 2015 and not to exceed 3.25 to 1.00 from June 30, 2015 and thereafter. The Consolidated Leverage Ratio is defined as the outstanding indebtedness divided by Consolidated EBITDA for the period of four consecutive fiscal quarters ending on or immediately prior to such date. Indebtedness is defined under the Facility for financial covenant purposes as: (a) all obligations of DXP for borrowed money including but not limited to obligations evidenced by bonds, debentures, notes or other similar instruments; (b) obligations to pay deferred purchase price of property or services; (c) capital lease obligations; (d) obligations under conditional sale or other title retention agreements relating to property purchased; (e) issued and outstanding letters of credit; and (f) contingent obligations for funded indebtedness. At December 31, 2013, the Company's Leverage Ratio was 1.48 to 1.00.

**Consolidated Fixed Charge Coverage Ratio** – The Facility required that the Consolidated Fixed Charge Coverage Ratio on the last day of each quarter be not less than 1.25 to 1.0 with "Consolidated Fixed Charge Coverage Ratio" defined as the ratio of (a) Consolidated EBITDA for the period of 4 consecutive fiscal quarters ending on such date minus capital expenditures during such period (excluding acquisitions) minus income tax expense paid minus the aggregate amount of restricted payments defined in the agreement to (b) the interest expense paid in cash, scheduled principal payments in respect of long-term debt and the current portion of capital lease obligations for such 12-month period, determined in each case on a consolidated basis for DXP and its subsidiaries. At December 31, 2013, the Company's Consolidated Fixed Charge Coverage Ratio was 2.84 to 1.00.

**Asset Coverage Ratio** – The Facility required that the Asset Coverage Ratio at any time be not less than 1.0 to 1.0 with "Asset Coverage Ratio" defined as the ratio of (a) the sum of 85% of net accounts receivable plus 65% of net inventory to (b) the aggregate outstanding amount of the revolving credit outstandings on such date. At December 31, 2013, the Company's Asset Coverage Ratio was 2.99 to 1.00.

Consolidated EBITDA as defined under the Facility for financial covenant purposes means, without duplication, for any period the consolidated net income of DXP plus, to the extent deducted in calculating consolidated net income, depreciation, amortization (except to the extent that such non-cash charges are reserved for cash charges to be taken in the future), non-cash compensation including stock option or restricted stock expense, interest expense and income tax expense for taxes based on income, certain one-time costs associated with our acquisitions, integration costs, facility consolidation and closing costs, severance costs and expenses and one-time compensation costs in connection with the acquisition of HSE and any permitted acquisition, write-down of cash expenses incurred in connection with the existing credit agreement and extraordinary losses less interest income and extraordinary gains. Consolidated EBITDA shall be adjusted to give pro forma effect to disposals or business acquisitions assuming that such transaction(s) had occurred on the first day of the period excluding all income statement items attributable to the assets or equity interests that is subject to such disposition made during the period and including all income statement items attributable to property or equity interests of such acquisitions permitted under the Facility.

The following table sets forth the computation of the Leverage Ratio as of December 31, 2013 (in thousands, except for ratios):

| For the Twelve Months ended   |            | Leverage |
|-------------------------------|------------|----------|
| December 31, 2013             |            | Ratio    |
| Income before taxes           | \$ 94,717  |          |
| Interest expense              | 6,282      |          |
| Depreciation and amortization | 21,660     |          |
| Stock compensation expense    | 2,832      |          |
| Pro forma acquisition EBITDA  | 6,612      |          |
| Other adjustments             | (351)      |          |
| (A) Defined EBITDA            | \$ 131,752 |          |

| As of December 31, 2013                            |            |
|--|------------|
| Total long-term debt, including current maturities | \$ 194,585 |
| (B) Defined indebtedness                           | \$ 194,585 |

|                        |      |
|------------------------|------|
| Leverage Ratio (B)/(A) | 1.48 |
|------------------------|------|

Borrowings (in thousands):

|                                      | December 31,<br>2013 | December 31,<br>2012 | Increase<br>(Decrease) |
|--------------------------------------|----------------------|----------------------|------------------------|
| Current portion of long-term debt    | \$ 26,213            | \$ 22,057            | \$ 4,156               |
| Long-term debt, less current portion | 168,372              | 216,339              | (47,967)               |
| Total long-term debt                 | \$ 194,585           | \$ 238,396           | \$ (43,811)(2)         |
| Amount available                     | \$ 154,124(1)        | \$ 109,530(1)        | \$ 44,594              |

(1) Represents amount available to be borrowed at the indicated date under the Facility. The amount available to be borrowed increased from December 31, 2012, primarily as a result of the reduction in long-term debt.

(2) The decrease in long-term debt is primarily attributable to funds obtained from cash flows from operating activities and the issuance of common stock during December 2013 used to pay down debt obligations.

Subsequent events:

On January 2, 2014, the Company completed the acquisition of all of the equity securities and units of B27, LLC (“B27”) by way of a Securities Purchase Agreement. The total transaction value was approximately \$293.6 million.

In connection with the closing of this acquisition, on January 2, 2014, the Company entered into an Amended and Restated Credit Agreement with Wells Fargo Bank, National Association, as Issuing Lender, and Administrative Agent for other lenders (the “New Facility”), amending the Company’s existing credit facility initially entered into on July 11, 2012 and amended on December 31, 2012. The New Facility expires on January 2, 2019. The New Facility contains financial covenants defining various financial measures and levels of these measures with which the Company must comply, which are similar to those in our existing Facility. Covenant compliance is assessed as of each quarter end.

See additional discussion (including unaudited pro forma results) in Note 18, Subsequent Events to the Consolidated Financial Statements included herein.

Performance Metrics (in days):

|                           | Three Months Ended |      | (Decrease) |
|---------------------------|--------------------|------|------------|
|                           | December 31,       |      |            |
|                           | 2013               | 2012 |            |
| Days of sales outstanding | 58.9               | 57.2 | 1.7        |
| Inventory turns           | 8.3                | 8.0  | 0.3        |

Accounts receivable days of sales outstanding were 58.9 days at December 31, 2013 compared to 57.2 days at December 31, 2012. The slight increase resulted from higher than average days of sales outstanding at our 2012 acquisitions. However, this increase was partially offset by improvements on days of sales outstanding excluding 2012 acquisitions on a same store sales basis. Inventory turns were 8.3 at December 31, 2013 and 8.0 at December 31, 2012. The increase in inventory turns primarily resulted from the acquisitions of Industrial Paramedic Services and HSE which have very little inventory.

Funding Commitments

We believe our cash generated from operations and available under our credit facility will meet our normal working capital needs during the next twelve months. However, we may require additional debt outside of our credit facility or equity financing to fund potential acquisitions. Such additional financings may include additional bank debt or the public or private sale of debt or equity securities. In connection with any such financing, we may issue securities that substantially dilute the interests of our shareholders. We may not be able to obtain additional financing on attractive terms, if at all. Refer to the Contractual Obligations table below.

Share Repurchases

On October 26, 2011, the Board of Directors authorized DXP from time to time to purchase up to 200,000 shares of DXP’s common stock over 24 months. DXP publicly announced the authorization that day. Purchases could be made in open market or in privately negotiated transactions.

During 2013, DXP purchased 5,400 shares of DXP’s common stock at a price of \$56.25 under this authorization.



During 2012, DXP purchased 76,300 shares of DXP's common stock at an average price per share of \$44.82 under this authorization.

During 2011, DXP repurchased 65,171 shares of DXP's common stock in non-open market transactions at an average price per share of \$22.18.

21

---

## Contractual Obligations

The impact that our contractual obligations as of December 31, 2013 are expected to have on our liquidity and cash flow in future periods is as follows (in thousands):

|   | Payments Due by Period <sup>(3)</sup> |                  |                   |                      | Total             |
|---|---------------------------------------|------------------|-------------------|----------------------|-------------------|
|   | Less than 1<br>Year                   | 1–3 Years        | 3-5 Years         | More than 5<br>Years |                   |
| Long-term debt, including current portion (1) | \$ 26,213                             | \$ 67,876        | \$ 98,580         | \$ 1,916             | \$ 194,585        |
| Operating lease obligations                   | 24,733                                | 34,882           | 15,552            | 2,931                | 78,098            |
| Estimated interest payments (2)               | 3,254                                 | 4,835            | 1,021             | 131                  | 9,241             |
| <b>Total</b>                                  | <b>\$ 54,200</b>                      | <b>\$107,593</b> | <b>\$ 115,153</b> | <b>\$ 4,978</b>      | <b>\$ 281,924</b> |

(1) Amounts represent the expected cash payments of our long-term debt and do not include any fair value adjustment.

(2) Assumes interest rates in effect at December 31, 2013. Assumes debt is paid on maturity date and not replaced. Does not include interest on the revolving line of credit as borrowings under the Facility fluctuate. The amounts of interest incurred for borrowings under the revolving lines of credit were approximately \$1.9 million, \$2.3 million and \$3.0 million for the years ended, 2013, 2012 and 2011, respectively. Management anticipates an increased level of interest payments on the New Facility in 2014 as a result of increased borrowings to fund the acquisition of B27, further discussed under “Subsequent Events” elsewhere in this Report.

(3) This table represents future obligations of our existing debt as of December 31, 2013 and does not include obligations under the New Facility previously discussed under “Subsequent events” within this section.

## Off-Balance Sheet Arrangements

As part of our ongoing business, we do not participate in transactions that generate relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities (“SPE’s”), which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As of December 31, 2013, we were not involved in any unconsolidated SPE transactions, nor did we have any other off-balance sheet arrangements.

## Indemnification

In the ordinary course of business, DXP enters into contractual arrangements under which DXP may agree to indemnify customers from any losses incurred relating to the services we perform. Such indemnification obligations may not be subject to maximum loss clauses. Historically, payments made related to these indemnities have been immaterial.

## DISCUSSION OF SIGNIFICANT ACCOUNTING AND BUSINESS POLICIES

Critical accounting and business policies are those that are both most important to the portrayal of a company’s financial position and results of operations, and require management’s subjective or complex judgments. These policies have been discussed with the Audit Committee of the Board of Directors of DXP.

For more discussion regarding our significant accounting and business policies, refer to Note 2, Significant Accounting and Business Policies, to the Consolidated Financial Statements included herein.

## RECENT ACCOUNTING PRONOUNCEMENTS

In July 2013, the FASB issued ASU 2013-11, Income Taxes (Topic 740), which requires entities to present unrecognized tax benefits as a liability and not combine it with deferred tax assets to the extent a net operating loss carry-forward, a similar tax loss, or a tax credit carry-forward is not available at the reporting date. ASU 2013-11 will become effective for fiscal years beginning after December 15, 2013. DXP will adopt this guidance in the first quarter of 2014. Management believes that the adoption of this guidance will not have a material effect on its consolidated financial position, results of operations or cash flows.

#### Inflation

We do not believe the effects of inflation have any material adverse effect on our results of operations or financial condition. We attempt to minimize inflationary trends by passing manufacturer price increases on to the customer whenever practicable.

#### ITEM 7A. Quantitative and Qualitative Disclosures about Market Risk

Our market risk results primarily from volatility in interest rates. Our exposure to interest rate risk relates primarily to our debt portfolio. Using floating interest rate debt outstanding at December 31, 2013, a 100 basis point increase in interest rates would increase our annual interest expense by approximately \$1.9 million. Also see "Risk Factors," included in Item 1A of this report for additional risk factors associated with our business.

The table below provides information about the Company's market sensitive financial instruments and constitutes a forward-looking statement.

|                       | Principal Amount By Expected Maturity<br>(in thousands, except percentages) |          |          |          |       |             | Total     | Fair Value |
|-----------------------|---|----------|----------|----------|-------|-------------|-----------|------------|
|                       | 2014  | 2015     | 2016     | 2017     | 2018  | There-after |           |            |
| Fixed Rate            | \$2,150   | \$1,734  | \$829    | \$853    | \$879 | 1,916       | \$8,361   | \$8,361    |
| Long-term Debt        |   |          |          |          |       |             |           |            |
| Average Interest Rate | 3.5%  | 3.5%     | 2.9%     | 2.9%     | 2.9%  | 2.9%        | -         | -          |
| Floating Rate         | \$24,063  | \$30,938 | \$34,375 | \$96,848 | -     | -           | \$186,224 | \$186,224  |
| Long-term Debt        |   |          |          |          |       |             |           |            |
| Average Interest Rate | 1.92%   | 1.92%    | 1.92%    | 1.72%    | -     | -           | -         | -          |
| (1)                   |   |          |          |          |       |             |           |            |
| Total Maturities      | \$26,213  | \$32,672 | \$35,204 | \$97,701 | \$879 | \$1,916     | \$194,585 | \$194,585  |

(1) Assumes weighted average floating interest rates in effect at December 31, 2013.

ITEM 8. Financial Statements and Supplementary Data

| TABLE OF CONTENTS  |      |
|--|------|
|  | Page |
| Reports of Independent Registered Public Accounting Firm   | 24   |
| Management Report on Internal Controls                     | 26   |
| Consolidated Balance Sheets                                | 27   |
| Consolidated Statements of Income and Comprehensive Income | 28   |
| Consolidated Statements of Shareholders' Equity            | 29   |
| Consolidated Statements of Cash Flows                      | 30   |
| Notes to Consolidated Financial Statements                 | 31   |

Report of Independent Registered Public Accounting Firm on Financial Statements

To the Board of Directors and Shareholders of  
DXP Enterprises, Inc. and Subsidiaries  
Houston, Texas

We have audited the accompanying consolidated balance sheets of DXP Enterprises, Inc. and Subsidiaries as of December 31, 2013 and 2012, and the related consolidated statements of income and comprehensive income, shareholders' equity and cash flows for each of the three years in the period ended December 31, 2013. Our audits also included the financial statement schedule of DXP Enterprises, Inc. listed in Item 15(a). These consolidated financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of DXP Enterprises, Inc. and Subsidiaries as of December 31, 2013 and 2012, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2013, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedules, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly in all material respects the information set forth therein.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), DXP Enterprises, Inc. and subsidiaries internal control over financial reporting as of December 31, 2013, based on the criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission in 1992, and our report dated March 11, 2014, expressed an unqualified opinion on the effectiveness of DXP Enterprises, Inc.'s internal control over financial reporting.

Hein & Associates LLP  
Houston, Texas

March 11, 2014

Report Of Independent Registered Public Accounting Firm on Internal Controls

To the Board of Directors and Shareholders of  
DXP Enterprises, Inc. and Subsidiaries  
Houston, Texas

We have audited DXP Enterprises, Inc.'s internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission in 1992. DXP Enterprises, Inc.'s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, DXP Enterprises, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission in 1992.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of DXP Enterprises, Inc. as of December 31, 2013 and 2012, and the related consolidated statements of income and comprehensive income, shareholders' equity, and cash flows for each of the years in the three year period ended December 31, 2013 and our report dated March 11, 2014 expressed an unqualified opinion.

Hein & Associates LLP  
Houston, Texas

March 11, 2014

25

---

MANAGEMENT'S REPORT

ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The Company has assessed the effectiveness of its internal control over financial reporting as of December 31, 2013 based on criteria established by Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (“COSO Framework”). The Company’s management is responsible for establishing and maintaining adequate internal controls over financial reporting. The Company’s independent registered public accounting firm that audited the Company’s consolidated financial statements as of December 31, 2013, have issued an attestation report on the Company’s internal control over financial reporting, which appears on page 35.

Internal control over financial reporting is a process designed by, or under the supervision of, a company’s principal executive and principal financial officers, and effected by the Company’s board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies or procedures may deteriorate.

The Company’s assessment of the effectiveness of its internal control over financial reporting included testing and evaluating the design and operating effectiveness of its internal controls with the participation of its principal executive and principal financial officers. In management’s opinion, the Company has maintained effective internal control over financial reporting as of December 31, 2013, based on criteria established in the COSO Framework.

/s/ David R. Little  
David R. Little  
Chairman of the Board and  
President/Finance and  
Chief Executive Officer

/s/ Mac McConnell  
Mac McConnell  
Senior Vice  
Chief Financial Officer



DXP ENTERPRISES, INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS  
(in thousands, except share and per share amounts)

|  | December 31,<br>2013 | December 31,<br>2012 |
|--|----------------------|----------------------|
| <b>ASSETS</b>  |                      |                      |
| Current assets:  |                      |                      |
| Cash   | \$ 5,469             | \$ 10,455            |
| Trade accounts receivable, net of allowances for doubtful accounts of \$8,798 in 2013 and \$7,204 in 2012  | 192,003              | 174,832              |
| Inventories, net   | 105,271              | 101,422              |
| Prepaid expenses and other current assets  | 2,693                | 3,811                |
| Deferred income taxes  | 7,713                | 5,182                |
| Total current assets   | 313,149              | 295,702              |
| Property and equipment, net  | 58,253               | 58,713               |
| Goodwill   | 188,110              | 145,788              |
| Other intangible assets, net of accumulated amortization of \$44,410 in 2013 and \$31,699 in 2012  | 69,722               | 63,189               |
| Other long-term assets   | 6,043                | 6,340                |
| Total assets   | \$ 635,277           | \$ 569,732           |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>  |                      |                      |
| Current liabilities:   |                      |                      |
| Current maturities of long-term debt   | \$ 26,213            | \$ 22,057            |
| Trade accounts payable   | 78,853               | 74,356               |
| Accrued wages and benefits   | 20,473               | 15,216               |
| Federal income taxes payable   | 853                  | 1,696                |
| Customer advances  | 3,720                | 2,996                |
| Other current liabilities  | 18,605               | 12,131               |
| Total current liabilities  | 148,717              | 128,452              |
| Long-term debt, less current maturities  | 168,372              | 216,339              |
| Non-current deferred income taxes  | 21,938               | 16,448               |
| Commitments and Contingencies (Notes 13)   |                      |                      |
| Shareholders' equity:  |                      |                      |
| Series A preferred stock, 1/10th vote per share; \$1.00 par value; liquidation preference of \$100 per share (\$112 at December 31, 2013); 1,000,000 shares authorized; 1,122 shares issued and outstanding                                    | 1                    | 1                    |
| Series B convertible preferred stock, 1/10th vote per share; \$1.00 par value; \$100 stated value; liquidation preference of \$100 per share (\$1,500 at December 31, 2013); 1,000,000 shares authorized; 15,000 shares issued and outstanding | 15                   | 15                   |
| Common stock, \$0.01 par value, 100,000,000 shares authorized;   | 144                  | 141                  |

Edgar Filing: DXP ENTERPRISES INC - Form 10-K

|   |            |            |
|---|------------|------------|
| 14,468,485 in 2013 and 14,118,348 in 2012 shares issued   |            |            |
| Additional paid-in capital  | 109,892    | 78,554     |
| Retained earnings   | 193,737    | 133,590    |
| Accumulated other comprehensive (loss) income   | (2,368)    | 1,059      |
| Treasury stock, at cost (146,871 shares at December 31, 2013 and 141,471 shares at December 31, 2012) | (5,171)    | (4,867)    |
| Total shareholders' equity  | 296,250    | 208,493    |
| Total liabilities and shareholders' equity  | \$ 635,277 | \$ 569,732 |

The accompanying notes are an integral part of these consolidated financial statements.

DXP ENTERPRISES, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF INCOME  
AND COMPREHENSIVE INCOME  
(in thousands, except per share amounts)

|   | Years Ended December 31, |              |            |
|---|--------------------------|--------------|------------|
|   | 2013                     | 2012         | 2011       |
| Sales   | \$ 1,241,510             | \$ 1,097,110 | \$ 807,005 |
| Cost of sales   | 869,165                  | 778,019      | 575,169    |
| Gross profit  | 372,345                  | 319,091      | 231,836    |
| Selling, general and<br>administrative expense                                | 271,421                  | 228,569      | 176,351    |
| Operating income  | 100,924                  | 90,522       | 55,485     |
| Other income, net   | (75)                     | (47)         | (28)       |
| Interest expense  | 6,282                    | 5,560        | 3,518      |
| Income before income taxes  | 94,717                   | 85,009       | 51,995     |
| Provision for income taxes  | 34,480                   | 34,024       | 20,558     |
| Net income  | 60,237                   | 50,985       | 31,437     |
| Preferred stock dividend  | 90                       | 90           | 90         |
| Net income attributable to<br>common shareholders                             | \$ 60,147                | \$ 50,895    | \$ 31,347  |
| Net income  | \$ 60,237                | \$ 50,985    | \$ 31,437  |
| (Loss) gain on long-term<br>investment,<br>net of income taxes                | (387)                    | 378          | 64         |
| Cumulative translation<br>adjustment,<br>net of income taxes                  | (3,040)                  | 617          | -          |
| Comprehensive income  | \$ 56,810                | \$ 51,980    | \$ 31,501  |
| Basic earnings per share  | \$ 4.17                  | \$ 3.54      | \$ 2.19    |
| Weighted average common<br>shares outstanding                                 | 14,439                   | 14,374       | 14,301     |
| Diluted earnings per share  | \$ 3.94                  | \$ 3.35      | \$ 2.08    |
| Weighted average common shares<br>and common equivalent<br>shares outstanding | 15,279                   | 15,214       | 15,141     |

The accompanying notes are an integral part of these consolidated financial statements.

DXP ENTERPRISES, INC.  
CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY  
Years Ended December 31, 2013, 2012 and 2011  
(in thousands, except share amounts)

|  | Series A<br>Preferred<br>Stock | Series B<br>Preferred<br>Stock | Common<br>Stock | Paid-In<br>Capital | Retained<br>Earnings | Treasury<br>Stock | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Total     |
|--|--------------------------------|--------------------------------|-----------------|--------------------|----------------------|-------------------|--|-----------|
| BALANCES AT  |                                |                                |                 |                    |                      |                   |  |           |
| DECEMBER 31, 2010  | \$ 1                           | \$ 15                          | \$ 140          | \$72,616           | \$51,348             | \$ -              | \$ -   | \$124,120 |
| Dividends paid   | -                              | -                              | -               | -                  | (90)                 | -                 | -  | (90)      |
| Compensation expense<br>for restricted stock                           | -                              | -                              | -               | 1,256              | -                    | -                 | -  | 1,256     |
| Net gain on interest rate<br>swap<br>for comprehensive<br>income       | -                              | -                              | -               | -                  | -                    | -                 | 64   | 64        |
| Issuance of 35,714<br>shares in<br>connection with<br>acquisitions     | -                              | -                              | -               | 1,143              | -                    | -                 | -  | 1,143     |
| Vesting of restricted<br>stock for<br>68,069 shares of<br>common stock | -                              | -                              | 1               | 189                | -                    | -                 | -  | 190       |
| Acquisition of 65,171<br>shares of<br>treasury stock                   | -                              | -                              | -               | -                  | -                    | (1,445)           | -  | (1,445)   |
| Net income   | -                              | -                              | -               | -                  | 31,437               | -                 | -  | 31,437    |
| BALANCES AT  |                                |                                |                 |                    |                      |                   |  |           |
| DECEMBER 31, 2011  | \$ 1                           | \$ 15                          | \$ 141          | \$75,204           | \$82,695             | \$ (1,445)        | \$ 64  | \$156,675 |
| Dividends paid   | -                              | -                              | -               | -                  | (90)                 | -                 | -  | (90)      |
| Compensation expense<br>for restricted stock                           | -                              | -                              | -               | 1,955              | -                    | -                 | -  | 1,955     |
| Net gain on long-term<br>investment<br>for comprehensive<br>income     | -                              | -                              | -               | -                  | -                    | -                 | 378  | 378       |
| Issuance of 19,685<br>shares in<br>connection with an<br>acquisition   | -                              | -                              | -               | 946                | -                    | -                 | -  | 946       |
| Vesting of restricted<br>stock for<br>75,419 shares of<br>common stock | -                              | -                              | -               | 449                | -                    | -                 | -  | 449       |
| Acquisition of 76,300<br>shares of                                     | -                              | -                              | -               | -                  | -                    | (3,422)           | -  | (3,422)   |

Edgar Filing: DXP ENTERPRISES INC - Form 10-K

|   |      |       |        |           |           |           |            |           |  |
|---|------|-------|--------|-----------|-----------|-----------|------------|-----------|--|
| treasury stock  |      |       |        |           |           |           |            |           |  |
| Cumulative translation adjustment                             | -    | -     | -      | -         | -         | -         | 617        | 617       |  |
| Net income  | -    | -     | -      | -         | 50,985    | -         | -          | 50,985    |  |
| BALANCES AT   |      |       |        |           |           |           |            |           |  |
| DECEMBER 31, 2012   | \$ 1 | \$ 15 | \$ 141 | \$78,554  | \$133,590 | \$(4,867) | \$ 1,059   | \$208,493 |  |
| Dividends paid  | -    | -     | -      | -         | (90)      | -         | -          | (90)      |  |
| Issuance of common stock                                      |      |       | 2      | 24,356    |           |           |            | 24,358    |  |
| Compensation expense for restricted stock                     | -    | -     | -      | 2,832     | -         | -         | -          | 2,832     |  |
| Net loss on long-term investment for comprehensive income     | -    | -     | -      | -         | -         | -         | (387)      | (387)     |  |
| Issuance of 52,542 shares in connection with an acquisition   | -    | -     | 1      | 3,517     | -         | -         | -          | 3,518     |  |
| Vesting of restricted stock for 67,021 shares of common stock | -    | -     | -      | 633       | -         | -         | -          | 633       |  |
| Acquisition of 5,400 shares of treasury stock                 | -    | -     | -      | -         | -         | (304)     | -          | (304)     |  |
| Cumulative translation adjustment                             | -    | -     | -      | -         | -         | -         | (3,040)    | (3,040)   |  |
| Net income  | -    | -     | -      | -         | 60,237    | -         | -          | 60,237    |  |
| BALANCES AT   |      |       |        |           |           |           |            |           |  |
| DECEMBER 31, 2013   | \$ 1 | \$ 15 | \$ 144 | \$109,892 | \$193,737 | \$(5,171) | \$ (2,368) | \$296,250 |  |

The accompanying notes are an integral part of these consolidated financial statements.

DXP ENTERPRISES, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(in thousands)

|   | Years Ended<br>December 31, |           |           |
|---|-----------------------------|-----------|-----------|
|   | 2013                        | 2012      | 2011      |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>  |                             |           |           |
| Net income  | \$ 60,237                   | \$ 50,985 | \$ 31,437 |
| Adjustments to reconcile net income to net cash provided by operating activities:                             |                             |           |           |
| Depreciation  | 9,830                       | 7,196     | 3,510     |
| Amortization of intangible assets   | 11,830                      | 10,886    | 6,572     |
| Write-off of debt issuance costs  | -                           | 654       | -         |
| Gain on reversal of earn-out  | (2,805)                     | -         | -         |
| Compensation expense for restricted stock   | 2,832                       | 1,955     | 1,256     |
| Tax benefit related to vesting of restricted stock  | (958)                       | (680)     | (198)     |
| Deferred income taxes   | 2,834                       | 1,230     | 2,426     |
| Changes in operating assets and liabilities, net of assets and liabilities acquired in business acquisitions: |                             |           |           |
| Trade accounts receivable   | (1,297)                     | (1,978)   | (21,548)  |
| Inventories   | 3,860                       | (3,470)   | (4,258)   |
| Prepaid expenses and other assets   | 2,215                       | (2,211)   | (2,617)   |
| Accounts payable and accrued expenses   | (6,380)                     | (13,361)  | 9,248     |
| Net cash provided by operating activities   | 82,198                      | 51,206    | 25,828    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>  |                             |           |           |
| Purchase of property and equipment  | (7,745)                     | (14,110)  | (4,096)   |
| Purchase of long-term investment  | (68)                        | (105)     | (1,572)   |
| Acquisitions of businesses, net of cash acquired  | (61,195)                    | (144,879) | (18,434)  |
| Net cash used in investing activities   | (69,008)                    | (159,094) | (24,102)  |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>  |                             |           |           |
| Proceeds from debt  | 458,446                     | 465,163   | 224,307   |
| Principal payments on revolving line of credit and other long-term debt                                       |                             |           |           |
|   | (501,990)                   | (345,231) | (223,959) |
| Dividends paid  | (90)                        | (90)      | (90)      |
| Purchase of treasury stock  | (304)                       | (3,422)   | (1,445)   |
| Proceeds from issuance of common shares, net  | 24,358                      | -         | -         |
| Tax benefit related to vesting of restricted stock  | 958                         | 680       | 198       |
| Net (used in) cash provided by financing activities   | (18,622)                    | 117,100   | (989)     |
| EFFECT OF FOREIGN CURRENCY ON CASH  | 446                         | (264)     | -         |
| (DECREASE) INCREASE IN CASH   | (4,986)                     | 8,948     | 737       |
| CASH AT BEGINNING OF YEAR   | 10,455                      | 1,507     | 770       |
| CASH AT END OF YEAR   | \$ 5,469                    | \$ 10,455 | \$ 1,507  |
| <b>SUPPLEMENTAL CASH FLOW INFORMATION:</b>  |                             |           |           |
| Cash paid for Interest  | \$ 5,489                    | \$ 4,285  | \$ 3,490  |
| Cash paid for Income Taxes  | \$ 35,697                   | \$ 32,311 | \$ 14,190 |

Purchases of businesses in 2011 excludes \$36.7 million in outstanding checks at December 31, 2011 and \$1.1 million of common stock issued in connection with an acquisition. Acquisitions of businesses in 2012 include \$36.7 million which represented outstanding checks at December 31, 2011, related to an acquisition that occurred in 2011. Purchases of businesses in 2012 exclude \$0.9 million in common stock issued in connection with an acquisition. Purchases of businesses in 2013 exclude \$3.6 million in common stock in connection with an acquisition.

The accompanying notes are an integral part of these consolidated financial statements.

DXP ENTERPRISES INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 - THE COMPANY

DXP Enterprises, Inc. together with its subsidiaries (collectively “DXP,” “Company,” “us,” “we,” or “our”) was incorporated in Texas on July 26, 1996, to be the successor to SEPCO Industries, Inc. DXP Enterprises, Inc. and its subsidiaries are engaged in the business of distributing maintenance, repair and operating (MRO) products, equipment and service to industrial customers. The Company is organized into three segments: Service Centers, Supply Chain Services (SCS) and Innovative Pumping Solutions (IPS). See Note 16 for discussion of the business segments.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING AND BUSINESS POLICIES

Basis of Presentation

The Company’s financial statements are prepared in accordance with the accounting principles generally accepted in the United States of America (“USGAAP”). The accompanying consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries.

All significant intercompany accounts and transactions have been eliminated in consolidation. Certain prior year amounts have been reclassified to conform to the current year presentation; none affected net income.

Foreign Currency

The financial statements of the Company’s Canadian subsidiaries are measured using local currencies as their functional currencies. Assets and liabilities are translated into U.S. dollars at current exchange rates, while income and expenses are translated at average exchange rates. Translation gains and losses are reported in other comprehensive income (loss) in the statements of consolidated comprehensive income.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions in determining the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. In the opinion of management, all adjustments necessary in order to make the financial statements not misleading have been included. Actual results could differ from those estimates.

Cash and Cash Equivalents

The Company’s presentation of cash includes cash equivalents. Cash equivalents are defined as short-term investments with maturity dates of 90 days or less at time of purchase.

Receivables and Credit Risk

Trade receivables consist primarily of uncollateralized customer obligations due under normal trade terms, which usually require payment within 30 days of the invoice date. However, these payment terms are extended in select cases and many customers do not pay within stated trade terms.



The Company has trade receivables from a diversified customer base located primarily in the Rocky Mountain, Northeastern, Midwestern, Southeastern and Southwestern regions of the United States, and Canada. The Company believes no significant concentration of credit risk exists. The Company evaluates the creditworthiness of its customers' financial positions and monitors accounts on a regular basis, but generally does not require collateral. Provisions to the allowance for doubtful accounts are made monthly and adjustments are made periodically (as circumstances warrant) based upon management's best estimate of the collectability of all such accounts. The Company writes-off uncollectible trade accounts receivable when the accounts are determined to be uncollectible. No customer represents more than 10% of consolidated sales.

#### Fair Value of Financial Instruments

The Company is required to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. USGAAP establishes a fair value hierarchy based on the level of independent, objective evidence surrounding the inputs used to measure fair value. A financial instrument's categorization within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement. USGAAP prioritizes the inputs into three levels that may be used to measure fair value:

##### Level 1

Level 1 applies to assets or liabilities for which there are quoted prices in active markets for identical assets or liabilities.

##### Level 2

Level 2 applies to assets or liabilities for which there are inputs other than quoted prices that are observable for the asset or liability such as quoted prices for similar assets or liabilities in active markets; quoted prices for identical assets or liabilities in markets with insufficient volume or infrequent transactions (less active markets); or model-derived valuations in which significant inputs are observable or can be derived principally from, or corroborated by, observable market data.

##### Level 3

Level 3 applies to assets or liabilities for which there are unobservable inputs to the valuation methodology that are significant to the measurement of the fair value of the assets or liabilities.

See Note 4 for further information regarding the Company's financial instruments.

#### Inventories

Inventories consist principally of finished goods and are priced at lower of cost or market, cost being determined using the first-in, first-out ("FIFO") method. Reserves are provided against inventories for estimated obsolescence based upon the aging of the inventories and market trends.

#### Property and Equipment

Property and equipment are carried on the basis of cost. Expenditures for major additions and betterments are capitalized. Depreciation of property and equipment is computed using the straight-line method over their estimated useful lives. Maintenance and repairs of depreciable assets are charged against earnings as incurred. Additions and improvements are capitalized. When properties are retired or otherwise disposed of, the cost and accumulated depreciation are removed from the accounts and gains or losses are credited or charged to earnings.

The principal estimated useful lives used in determining depreciation are as follows:

|                                   |  |
|-----------------------------------|--|
| Buildings                         | 20-39 years  |
| Building improvements             | 10-20 years  |
| Furniture, fixtures and equipment | 3-20 years   |
| Leasehold improvements            | Shorter of estimated useful life or related lease term |

#### Impairment of Goodwill and Other Intangible Assets

The Company tests goodwill and other indefinite lived intangible assets for impairment on an annual basis and when events or changes in circumstances indicate that the carrying amount may not be recoverable. The Company assigns the carrying value of these intangible assets to its "reporting units" and applies the test for goodwill at the reporting unit level. A reporting unit is defined as an operating segment or one level below a segment (a "component") if the component is a business and discrete information is prepared and reviewed regularly by segment management.

The Company's goodwill impairment assessment first requires evaluating qualitative factors to determine if a reporting unit's carrying value would more likely than not exceed its fair value. If the Company concludes, based on the qualitative assessment, that a reporting unit's carrying value would more likely than not exceed its fair value, the Company would perform a two-step quantitative test for that reporting unit. When a quantitative assessment is performed, the first step is to identify a potential impairment, and the second step measures the amount of the impairment loss, if any. Goodwill is deemed to be impaired if the carrying amount of a reporting unit's goodwill exceeds its estimated fair value. No impairment of goodwill was required in 2013, 2012 or 2011.

#### Impairment of Long-Lived Assets, Excluding Goodwill

The Company tests long-lived assets or asset groups for recoverability on an annual basis and when events or changes in circumstances indicate that their carrying amount may not be recoverable. Circumstances which could trigger a review include, but are not limited to: significant decreases in the market price of the asset; significant adverse changes in the business climate or legal factors; accumulation of costs significantly in excess of the amount originally expected for the acquisition or construction of the asset; current period cash flow or operating losses combined with a history of losses or a forecast of continuing losses associated with the use of the asset; and current expectation that the asset will more likely than not be sold or disposed significantly before the end of its estimated useful life. Recoverability is assessed based on the carrying amount of the asset and its fair value which is generally determined

based on the sum of the undiscounted cash flows expected to result from the use and the eventual disposal of the asset, as well as specific appraisal in certain instances. An impairment loss is recognized when the carrying amount is not recoverable and exceeds fair value.

#### Stock-based Compensation

The Company uses restricted stock for share-based compensation programs. The Company measures compensation cost with respect to equity instruments granted as stock-based payments to employees based upon the estimated fair value of the equity instruments at the date of the grant. The cost as measured is recognized as expense over the period which an employee is required to provide services in exchange for the award.

#### Revenue Recognition

For binding agreements to fabricate tangible assets to customer specifications, the Company recognizes revenues using the percentage of completion method. Under this method, revenues are recognized as costs are incurred and include estimated profits calculated on the basis of the relationship between costs incurred and total estimated costs at completion. If at any time expected costs exceed the value of the contract, the loss is recognized immediately. Revenues of approximately \$12.7 million, \$15.9 million, and \$9.8 million were recognized on contracts in process for the years ended December 31, 2013, 2012, and 2011, respectively. The typical time span of these contracts is approximately one to two years. At December 31, 2013 and 2012, \$5.1 million and \$8.5 million, respectively, of unbilled costs and estimated earnings are included in accounts receivable.

For other sales, the Company recognizes revenues when an agreement is in place, the price is fixed, title for product passes to the customer or services have been provided and collectability is reasonably assured. Revenues are recorded net of sales taxes.

The Company reserves for potential customer returns based upon the historical level of returns.

#### Shipping and Handling Costs

The Company classifies shipping and handling charges billed to customers as sales. Shipping and handling charges paid to others are classified as a component of cost of sales.

### Self-insured Insurance and Medical Claims

We generally retain up to \$100,000 of risk for each claim for workers compensation, general liability, automobile and property loss. We accrue for the estimated loss on the self-insured portion of these claims. The accrual is adjusted quarterly based upon reported claims information. The actual cost could deviate from the recorded estimate.

We generally retain up to \$250,000 of risk on each medical claim for our employees and their dependents. We accrue for the estimated outstanding balance of unpaid medical claims for our employees and their dependents. The accrual is adjusted monthly based on recent claims experience. The actual claims could deviate from recent claims experience and be materially different from the reserve.

The accrual for these claims at December 31, 2013 and 2012 was approximately \$2.1 million and \$1.8 million, respectively.

### Purchase Accounting

DXP estimates the fair value of assets, including property, machinery and equipment and their related useful lives and salvage values, intangibles and liabilities when allocating the purchase price of an acquisition. The fair value estimates are developed using the best information available. Third party valuation specialists assist in valuing the Company's significant acquisitions.

### Cost of Sales and Selling, General and Administrative Expense

Cost of sales includes product and product related costs, inbound freight charges, internal transfer costs and depreciation. Selling, general and administrative expense includes purchasing and receiving costs, inspection costs, warehousing costs, depreciation and amortization. DXP's gross margins may not be comparable to those of other entities, since some entities include all of the costs related to their distribution network in cost of sales and others like DXP exclude a portion of these costs from gross margin, including the costs in a line item, such as selling, general and administrative expense.

### Income Taxes

The Company utilizes the asset and liability method of accounting for income taxes. Deferred income tax assets and liabilities are computed for differences between the financial statement and income tax bases of assets and liabilities. Such deferred income tax asset and liability computations are based on enacted tax laws and rates applicable to periods in which the differences are expected to reverse. Valuation allowances are established to reduce deferred income tax assets to the amounts expected to be realized.

### Comprehensive Income

Comprehensive income includes net income, foreign currency translation adjustments, unrecognized gains (losses) on postretirement and other employment-related plans, changes in fair value of certain derivatives, and unrealized gains and losses on certain investments in debt and equity securities. The Company's other comprehensive (loss) income is comprised of changes in the market value of an investment with quoted market prices in an active market for identical instruments and translation adjustments from translating foreign subsidiaries to the reporting currency.

### Accounting for Uncertainty in Income Taxes

In July 2006, the Financial Accounting Standards Board ("FASB") issued authoritative guidance which requires that a position taken or expected to be taken in a tax return be recognized in the financial statements when it is more likely

than not (i.e. a likelihood of more than fifty percent) that the position would be sustained upon examination by tax authorities. A recognized tax position is then measured at the largest amount of benefit that is greater than fifty percent likely of being realized upon ultimate settlement. The Company and its subsidiaries file income tax returns in the U.S. federal jurisdiction and various states. With few exceptions, the Company is no longer subject to U. S. federal, state and local tax examination by tax authorities for years prior to 2007. The Company's policy is to recognize interest related to unrecognized tax benefits as interest expense and penalties as operating expenses. The Company believes that it has appropriate support for the income tax positions taken and to be taken on its tax returns and that its accruals for tax liabilities are adequate for all open years based on an assessment of many factors including past experience and interpretations of tax law applied to the facts of each matter.

#### NOTE 3 - RECENT ACCOUNTING PRONOUNCEMENTS

In July 2013, the FASB issued ASU 2013-11, Income Taxes (Topic 740), which requires entities to present unrecognized tax benefits as a liability and not combine it with deferred tax assets to the extent a net operating loss carry-forward, a similar tax loss, or a tax credit carry-forward is not available at the reporting date. ASU 2013-11 will become effective for fiscal years beginning after December 15, 2013. DXP will adopt this guidance in the first quarter of 2014. Management believes that the adoption of this guidance will not have a material effect on its consolidated financial position, results of operations or cash flows.

#### NOTE 4 - FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

Authoritative guidance for financial assets and liabilities measured on a recurring basis applies to all financial assets and financial liabilities that are being measured and reported on a fair value basis. Fair value, as defined in the authoritative guidance, is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The authoritative guidance affects the fair value measurement of an investment with quoted market prices in an active market for identical instruments, which must be classified in one of the following categories:

##### Level 1 Inputs

Level 1 inputs come from quoted prices (unadjusted) in active markets for identical assets or liabilities.

### Level 2 Inputs

Level 2 inputs are other than quoted prices that are observable for an asset or liability. These inputs include: quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; inputs other than quoted prices that are observable for the asset or liability; and inputs that are derived principally from or corroborated by observable market data by correlation or other means.

### Level 3 Inputs

Level 3 inputs are unobservable inputs for the asset or liability which require the Company's own assumptions.

Financial assets and liabilities are classified based on the lowest level of input that is significant to the fair value measurement. Our assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of the fair value of assets and liabilities and their placement within the fair value hierarchy levels.

The following table presents the changes in Level 1 assets for the period indicated (in thousands):

|  | Years Ended December 31, |          |
|--|--------------------------|----------|
|  | 2013                     | 2012     |
| Fair value at beginning of period  | \$ 2,413                 | \$ 1,679 |
| Investment during period   | 68                       | 105      |
| Realized and unrealized gains<br>(losses)<br>included in other comprehensive<br>income | (644)                    | 629      |
| Fair value at end of period  | \$ 1,837                 | \$ 2,413 |

The Company has paid a total of \$1.7 million for an investment with quoted market prices in an active market. At December 31, 2012, the market value of the investment was \$2.4 million. At December 31, 2013, the market value of the investment was \$1.8 million and is included within other long-term assets in the balance sheet. The \$0.6 million decrease in the market value during the year ended December 31, 2013 was included in other comprehensive income, net of taxes.

### NOTE 5 - INVENTORY

The carrying values of inventories are as follows (in thousands):

|                   | December 31,<br>2013 | December 31,<br>2012 |
|-------------------|----------------------|----------------------|
| Finished goods    | \$ 102,608           | \$ 97,679            |
| Work in process   | 6,657                | 7,470                |
| Inventory reserve | (3,994)              | (3,727)              |
| Inventories       | \$ 105,271           | \$ 101,422           |

### NOTE 6 - PROPERTY AND EQUIPMENT

The carrying values of property and equipment are as follows (in thousands):

|                                      | December 31,<br>2013 | December 31,<br>2012 |
|--------------------------------------|----------------------|----------------------|
| Land                                 | \$ 2,137             | \$ 1,861             |
| Buildings and leasehold improvements | 9,565                | 7,378                |
| Furniture, fixtures and equipment    | 79,633               | 72,219               |
| Less – Accumulated depreciation      | (33,082)             | (22,745)             |
| Total Property and Equipment         | \$ 58,253            | \$ 58,713            |

Depreciation expense was \$9.8 million, \$7.2 million, and \$3.5 million for the years ended December 31, 2013, 2012, and 2011, respectively. Capital expenditures by segment are included in Note 16.

## NOTE 7 - GOODWILL AND OTHER INTANGIBLE ASSETS

The following table presents the changes in the carrying amount of goodwill and other intangible assets during the year ended December 31, 2013 (in thousands):

|                                       | Goodwill   | Other<br>Intangible<br>Assets | Total      |
|---------------------------------------|------------|-------------------------------|------------|
| Balance as of December 31, 2012       | \$ 145,788 | \$ 63,189                     | \$ 208,977 |
| Acquired during the period            | 39,898     | 22,033                        | 61,931     |
| Adjustments to prior period estimates | 2,424      | (2,424)                       | -          |
| Translation adjustment                | -          | (1,246)                       | (1,246)    |
| Amortization                          | -          | (11,830)                      | (11,830)   |
| Balance as of December 31, 2013       | \$ 188,110 | \$ 69,722                     | \$ 257,832 |

During the year, the Company reduced customer lists from our HSE acquisition by approximately \$2.3 million based on a valuation specialists' report. This resulted in an increase in goodwill. There were other insignificant changes to prior year estimates.

The following table presents the changes in the carrying amount of goodwill and other intangible assets during the year ended December 31, 2012 (in thousands):

|                                     | Goodwill   | Other<br>Intangible<br>Assets | Total      |
|-------------------------------------|------------|-------------------------------|------------|
| Balance as of December 31, 2011     | \$ 101,764 | \$ 43,194                     | \$ 144,958 |
| Acquired during the year            | 44,074     | 30,643                        | 74,717     |
| Adjustments to prior year estimates | (50)       | 50                            | -          |
| Translation adjustment              | -          | 188                           | 188        |
| Amortization                        | -          | (10,886)                      | (10,886)   |
| Balance as of December 31, 2012     | \$ 145,788 | \$ 63,189                     | \$ 208,977 |

The following table presents goodwill balance by reportable segment as of December 31, 2013 and 2012 (in thousands):

|                              | As of December 31, |            |
|------------------------------|--------------------|------------|
|                              | 2013               | 2012       |
| Service Centers              | \$ 142,714         | \$ 112,670 |
| Innovative Pumping Solutions | 28,258             | 15,980     |
| Supply Chain Services        | 17,138             | 17,138     |
| Total                        | \$ 188,110         | \$ 145,788 |

The following table presents a summary of amortizable other intangible assets (in thousands):

| As of December 31, 2013     |                             |                            | As of December 31, 2012     |                             |                            |
|-----------------------------|-----------------------------|----------------------------|-----------------------------|-----------------------------|----------------------------|
| Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Carrying<br>Amount,<br>net | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Carrying<br>Amount,<br>net |
| \$ 2,496                    | \$ (1,205)                  | \$ 1,291                   | \$ 2,496                    | \$ (1,081)                  | \$ 1,415                   |



|                        |            |             |           |           |             |           |
|------------------------|------------|-------------|-----------|-----------|-------------|-----------|
| Vendor agreements      |            |             |           |           |             |           |
| Customer relationships | 109,897    | (42,468)    | 67,429    | 90,851    | (30,010)    | 60,841    |
| Non-compete agreements | 1,739      | (737)       | 1,002     | 1,541     | (608)       | 933       |
| Total                  | \$ 114,132 | \$ (44,410) | \$ 69,722 | \$ 94,888 | \$ (31,699) | \$ 63,189 |

Other intangible assets are generally amortized on a straight-line basis over their estimated useful lives. Amortization expense was \$11.8 million, \$10.9 million, and \$6.6 million for the years ended December 31, 2013, 2012, and 2011, respectively. The estimated future annual amortization of intangible assets for each of the next five years and thereafter are as follows (in thousands):

|            |        |
|------------|--------|
| 2014       | 12,966 |
| 2015       | 11,532 |
| 2016       | 9,172  |
| 2017       | 9,089  |
| 2018       | 8,354  |
| Thereafter | 18,609 |

The weighted average remaining estimated life for vendor agreements, customer relationships, and non-compete agreements are 11.9 years, 7.1 years, and 3.4 years, respectively.

## NOTE 8 – LONG-TERM DEBT

Long-term debt consisted of the following (in thousands):

|   | December 31, |            |
|---|--------------|------------|
|   | 2013         | 2012       |
| Line of credit  | \$ 76,849    | \$ 104,526 |
| Term loan   | 109,375      | 130,000    |
| Promissory note payable in monthly installments at 2.9% through January 2021, collateralized by equipment | 6,000        | -          |
| Unsecured subordinated notes payable in quarterly installments at 5% through November 2015                | 2,361        | 3,870      |
|   | 194,585      | 238,396    |
| Less: Current portion   | (26,213)     | (22,057)   |
| Total Long-term Debt  | \$ 168,372   | \$ 216,339 |

On July 11, 2012 DXP entered into a credit facility with Wells Fargo Bank National Association, as Issuing Lender, Swingline Lender and Administrative Agent for the lenders. On December 31, 2012 the Company amended the agreement which increased the Credit Facility by \$75 million (the “Facility”). At December 31, 2013, the Facility consisted of a \$109.4 million term loan and a revolving credit facility that provided a \$262.5 million line of credit.

The line of credit portion of the Facility provided the option of interest at LIBOR plus an applicable margin ranging from 1.25% to 2.25% or prime plus an applicable margin from 0.25% to 1.25% where the applicable margin is determined by the Company’s leverage ratio as defined by the Facility at the date of borrowing. Rates for the term loan component were 25 basis points higher than the line of credit borrowings. Commitment fees of 0.20% to 0.40% per annum were payable on the portion of the Facility capacity not in use at any given time on the line of credit. Commitment fees are included as interest in the consolidated statements of income.

Primarily because the leverage ratio was higher after the acquisition of HSE that occurred on July 11, 2012, interest rates in effect on July 11, 2012 were approximately 70 basis points higher than they were immediately prior to the acquisition. Approximately \$0.7 million of debt issuance costs associated with the prior credit facility were expensed in 2012.

On December 31, 2013, the LIBOR based rate on the line of credit portion of the Facility was LIBOR plus 1.50%, the prime based rate of the Facility was prime plus 0.50%, the LIBOR based rate on the term loan portion of the Facility was LIBOR plus 1.75% and the commitment fee was 0.25%. At December 31, 2013, \$186.2 million was borrowed under the Facility at a weighted average interest rate of approximately 1.8% under the LIBOR options. At December 31, 2013, the Company had \$154.1 million available for borrowing under the Facility.

The Facility contains financial covenants defining various financial measures and levels of these measures with which the Company must comply. Covenant compliance is assessed as of each quarter end. Substantially all of the Company’s assets are pledged as collateral to secure to the credit facility.

At December 31, 2013, the Facility’s principal financial covenants included:

**Consolidated Leverage Ratio** – The Facility required that the Company’s Consolidated Leverage Ratio, determined at the end of each fiscal quarter, not exceed 3.5 to 1.0 as of the last day of each quarter from the closing date through March 31, 2015 and not to exceed 3.25 to 1.00 from June 30, 2015 and thereafter. The Consolidated Leverage Ratio is

defined as the outstanding indebtedness divided by Consolidated EBITDA for the period of four consecutive fiscal quarters ending on or immediately prior to such date. Indebtedness is defined under the Facility for financial covenant purposes as: (a) all obligations of DXP for borrowed money including but not limited to obligations evidenced by bonds, debentures, notes or other similar instruments; (b) obligations to pay deferred purchase price of property or services; (c) capital lease obligations; (d) obligations under conditional sale or other title retention agreements relating to property purchased; (e) issued and outstanding letters of credit; and (f) contingent obligations for funded indebtedness. At December 31, 2013, the Company's Leverage Ratio was 1.48 to 1.00.

**Consolidated Fixed Charge Coverage Ratio** –The Facility required that the Consolidated Fixed Charge Coverage Ratio on the last day of each quarter be not less than 1.25 to 1.0 with “Consolidated Fixed Charge Coverage Ratio” defined as the ratio of (a) Consolidated EBITDA for the period of 4 consecutive fiscal quarters ending on such date minus capital expenditures during such period (excluding acquisitions) minus income tax expense paid minus the aggregate amount of restricted payments defined in the agreement to (b) the interest expense paid in cash, scheduled principal payments in respect of long-term debt and the current portion of capital lease obligations for such 12-month period, determined in each case on a consolidated basis for DXP and its subsidiaries. At December 31, 2013, the Company's Consolidated Fixed Charge Coverage Ratio was 2.84 to 1.00.

**Asset Coverage Ratio** –The Facility required that the Asset Coverage Ratio at any time be not less than 1.0 to 1.0 with “Asset Coverage Ratio” defined as the ratio of (a) the sum of 85% of net accounts receivable plus 65% of net inventory to (b) the aggregate outstanding amount of the revolving credit outstandings on such date. At December 31, 2013, the Company's Asset Coverage Ratio was 2.99 to 1.00.

**Consolidated EBITDA** as defined under the Facility for financial covenant purposes means, without duplication, for any period the consolidated net income of DXP plus, to the extent deducted in calculating consolidated net income, depreciation, amortization (except to the extent that such non-cash charges are reserved for cash charges to be taken in the future), non-cash compensation including stock option or restricted stock expense, interest expense and income tax expense for taxes based on income, certain one-time costs associated with our acquisitions, integration costs, facility consolidation and closing costs, severance costs and expenses and one-time compensation costs in connection with the acquisition of HSE and any permitted acquisition, write-down of cash expenses incurred in connection with the existing credit agreement and extraordinary losses less interest income and extraordinary gains. Consolidated EBITDA shall be adjusted to give pro forma effect to disposals or business acquisitions assuming that such transaction(s) had occurred on the first day of the period excluding all income statement items attributable to the assets or equity interests that is subject to such disposition made during the period and including all income statement items attributable to property or equity interests of such acquisitions permitted under the Facility.

The following table sets forth the computation of the Leverage Ratio as of December 31, 2013 (in thousands, except for ratios):

| For the Twelve Months ended<br>December 31, 2013      | Leverage<br>Ratio |
|---|-------------------|
| Income before taxes                                   | \$ 94,717         |
| Interest expense                                      | 6,282             |
| Depreciation and amortization                         | 21,660            |
| Stock compensation expense                            | 2,832             |
| Pro forma acquisition EBITDA                          | 6,612             |
| Other adjustments                                     | (351)             |
| (A) Defined EBITDA                                    | \$ 131,752        |
| As of December 31, 2013                               |                   |
| Total long-term debt, including<br>current maturities | \$ 194,585        |
| (B) Defined indebtedness                              | \$ 194,585        |
| Leverage Ratio (B)/(A)                                | 1.48              |

As of December 31, 2013, the maturities of long-term debt under the Company's term loan for the next five years and thereafter were as follows (in thousands):

|            |           |
|------------|-----------|
| 2014       | \$ 26,213 |
| 2015       | 32,672    |
| 2016       | 35,204    |
| 2017       | 97,701    |
| 2018       | 879       |
| Thereafter | 1,916     |

Subsequent to year end, the Company entered into an Amended and Restated Credit Agreement, further discussed in Note 18.

#### NOTE 9 - INCOME TAXES

The components of income before income taxes are as follows (in thousands):

|                              | Years Ended December 31, |           |           |
|------------------------------|--------------------------|-----------|-----------|
|                              | 2013                     | 2012      | 2011      |
| Domestic                     | \$ 86,567                | \$ 84,349 | \$ 51,995 |
| Foreign                      | 8,150                    | 660       | -         |
| Total income before<br>taxes | \$ 94,717                | \$ 85,009 | \$ 51,995 |

The provision for income taxes consists of the following (in thousands):

|  | Years Ended December 31, |      |      |
|--|--------------------------|------|------|
|  | 2013                     | 2012 | 2011 |

|            |           |           |           |
|------------|-----------|-----------|-----------|
| Current -  |           |           |           |
| Federal    | \$ 21,481 | \$ 27,393 | \$ 15,401 |
| State      | 2,681     | 4,438     | 2,731     |
| Foreign    | 7,484     | 963       | -         |
|            | 31,646    | 32,794    | 18,132    |
| Deferred - |           |           |           |
| Federal    | 8,631     | 1,835     | 2,081     |
| State      | 167       | 146       | 345       |
| Foreign    | (5,964)   | (751)     | -         |
|            | 2,834     | 1,230     | 2,426     |
|            | \$ 34,480 | \$ 34,024 | \$ 20,558 |

The difference between income taxes computed at the federal statutory income tax rate (35%) and the provision for income taxes is as follows (in thousands):

|   | Years Ended December 31, |           |          |
|---|--------------------------|-----------|----------|
|   | 2013                     | 2012      | 2011     |
| Income taxes computed at federal statutory rate           | \$ 33,150                | \$ 29,753 | \$18,198 |
| State income taxes, net of federal benefit                | 1,852                    | 2,917     | 1,999    |
| Other, primarily non-tax deductible, or non-taxable items | (522)                    | 1,354     | 361      |
|   | \$ 34,480                | \$ 34,024 | \$20,558 |

The net current and noncurrent components of deferred income tax balances are as follows (in thousands):

|                             | December 31, |             |
|-----------------------------|--------------|-------------|
|                             | 2013         | 2012        |
| Net current assets          | \$ 7,713     | \$ 5,182    |
| Net non-current liabilities | (21,938)     | (16,448)    |
| Net assets (liabilities)    | \$ (14,225)  | \$ (11,266) |

Deferred tax liabilities and assets were comprised of the following (in thousands):

|   | December 31, |             |
|---|--------------|-------------|
|   | 2013         | 2012        |
| Deferred tax assets:                                  |              |             |
| Allowance for doubtful accounts                       | \$ 2,849     | \$ 2,408    |
| Inventories   | 2,514        | 1,803       |
| Accruals  | 945          | 842         |
| Other   | 1,401        | 342         |
| Total deferred tax assets                             | 7,709        | 5,395       |
| Less valuation allowance                              | -            | -           |
| Total deferred tax assets, net of valuation allowance | 7,709        | 5,395       |
| Deferred tax liabilities                              |              |             |
| Goodwill  | 1,159        | 2,270       |
| Intangibles   | (10,707)     | (9,232)     |
| Property and equipment                                | (11,697)     | (8,430)     |
| Unremitted foreign earnings                           | (818)        | (577)       |
| Cumulative translation adjustment                     | 1,275        | (298)       |
| Other   | (1,146)      | (394)       |
| Net deferred tax asset (liability)                    | \$ (14,225)  | \$ (11,266) |

## NOTE 10 - SHARE-BASED COMPENSATION

## Restricted Stock

Under the restricted stock plan approved by our shareholders (the “Restricted Stock Plan”), directors, consultants and employees may be awarded shares of DXP’s common stock. The shares of restricted stock granted to employees and that are outstanding as of December 31, 2013 vest in accordance with one of the following vesting schedules: 100% one year after date of grant; 33.3% each year for three years after date of grant; 20% each year for five years after the grant date; or 10% each year for ten years after the grant date. The Restricted Stock Plan provides that on each July 1 during the term of the plan each non-employee director of DXP will be granted the number of whole shares calculated by dividing \$75 thousand by the closing price of the common stock on such July 1. The shares of restricted stock granted to non-employee directors of DXP vest one year after the grant date. The fair value of restricted stock awards is measured based upon the closing prices of DXP’s common stock on the grant dates and is recognized as compensation expense over the vesting period of the awards. Once restricted stock vests, new shares of the Company’s stock are issued.

The following table provides certain information regarding the shares authorized and outstanding under the Restricted Stock Plan at December 31, 2013:

|  |           |
|--|-----------|
| Number of shares authorized for grants         | 800,000   |
| Number of shares granted                       | (785,159) |
| Number of shares forfeited                     | 108,909   |
| Number of shares available for future grants   | 123,750   |
| Weighted-average grant price of granted shares | \$ 23.49  |

Changes in restricted stock for the twelve months ended December 31, 2013 were as follows:

|                                 | Number of Shares | Weighted Average Grant Price |
|---------------------------------|------------------|------------------------------|
| Non-vested at December 31, 2012 | 210,654          | \$ 26.85                     |
| Granted                         | 96,788           | \$ 51.08                     |
| Forfeited                       | (28,911)         | \$ 37.15                     |
| Vested                          | (67,021)         | \$ 27.85                     |
| Non-vested at December 31, 2013 | 211,510          | \$ 36.17                     |

Compensation expense, associated with restricted stock, recognized in the years ended December 31, 2013, 2012 and 2011 was \$2.8 million, \$2.0 million, and \$1.3 million, respectively. Related income tax benefits recognized in earnings in the years ended December 31, 2013, 2012, and 2011 were approximately \$1.1 million, \$0.8 million, and \$0.5 million, respectively. Unrecognized compensation expense under the Restricted Stock Plan at December 31, 2013 and December 31, 2012 was \$5.7 million and \$4.6 million, respectively. As of December 31, 2013, the weighted average period over which the unrecognized compensation expense is expected to be recognized is 25.1 months.

## NOTE 11 - EARNINGS PER SHARE DATA

Edgar Filing: DXP ENTERPRISES INC - Form 10-K

Basic earnings per share is computed based on weighted average shares outstanding and excludes dilutive securities. Diluted earnings per share is computed including the impacts of all potentially dilutive securities.

The following table sets forth the computation of basic and diluted earnings per share for the periods indicated (in thousands, except per share data):

|   | December 31, |           |           |
|---|--------------|-----------|-----------|
|   | 2013         | 2012      | 2011      |
| <b>Basic:</b>                                     |              |           |           |
| Weighted average shares outstanding               | 14,439       | 14,374    | 14,301    |
| Net income  | \$ 60,237    | \$ 50,985 | \$ 31,437 |
| Convertible preferred stock dividend              | (90)         | (90)      | (90)      |
| Net income attributable to common shareholders    | \$ 60,147    | \$ 50,895 | \$ 31,347 |
| Per share amount                                  | \$ 4.17      | \$ 3.54   | \$ 2.19   |
| <b>Diluted:</b>                                   |              |           |           |
| Weighted average shares outstanding               | 14,439       | 14,374    | 14,301    |
| Assumed conversion of convertible preferred stock | 840          | 840       | 840       |
| Total dilutive shares                             | 15,279       | 15,214    | 15,141    |
| Net income attributable to common shareholders    | \$ 60,147    | \$ 50,895 | \$ 31,347 |
| Convertible preferred stock dividend              | 90           | 90        | 90        |
| Net income for diluted earnings per share         | \$ 60,237    | \$ 50,985 | \$ 31,437 |
| Per share amount                                  | \$ 3.94      | \$ 3.35   | \$ 2.08   |



## NOTE 12 - BUSINESS ACQUISITIONS

All of the Company's acquisitions have been accounted for using the purchase method of accounting. Revenues and expenses of the acquired businesses have been included in the accompanying consolidated financial statements beginning on their respective dates of acquisition. The allocation of purchase price to the acquired assets and liabilities is based on estimates of fair market value and may be prospectively revised if and when additional information the Company is awaiting concerning certain asset and liability valuations is obtained, provided that such information is received no later than one year after the date of acquisition. Goodwill is calculated as the excess of the consideration transferred over the net assets recognized and represents the future economic benefits arising from other assets acquired that could not be individually identified and separately recognized. It specifically includes the expected synergies and other benefits that we believe will result from combining the operations of our acquisitions with the operations of DXP and any intangible assets that do not qualify for separate recognition such as the assembled workforce.

On January 31, 2012, DXP acquired substantially all of the assets of Mid-Continent Safety ("Mid-Continent"). DXP acquired this business to expand DXP's geographic presence in the Midwestern U.S. and strengthen DXP's safety products offering. DXP paid approximately \$3.7 million for Mid-Continent, which was borrowed under our existing credit facility. Estimated goodwill of \$1.1 million and intangible assets of \$1.8 million were recognized for this acquisition. All of the estimated goodwill is included in the Service Centers segment.

On February 29, 2012, DXP acquired substantially all of the assets of Pump & Power Equipment, Inc. ("Pump & Power"). DXP acquired this business to expand DXP's geographic presence in the mid-western U.S. and strengthen DXP's municipal pump products and services offering. DXP paid approximately \$1.9 million for Pump & Power which was borrowed under our existing credit facility. Estimated goodwill of \$0.7 million and intangible assets of \$0.8 million were recognized for this acquisition. All of the estimated goodwill is included in the Service Centers segment.

On April 2, 2012, DXP acquired the stock of Aledco, Inc. ("Aledco"). DXP acquired Aledco to expand its ability to service customers in the oil and gas, water and waste water treatment, pharmaceutical and industrial markets in and around Pennsylvania. DXP paid approximately \$8.1 million for Aledco which was borrowed under our existing credit facility. Estimated goodwill of \$3.4 million and intangible assets of \$3.1 million were recognized for this acquisition. None of the estimated goodwill or intangible assets are expected to be tax deductible. All of the estimated goodwill is included in the Service Centers segment.

On May 1, 2012, DXP completed the acquisition of Industrial Paramedic Services through its wholly owned subsidiary, DXP Canada Enterprises Ltd. Industrial Paramedic Services is a provider of industrial medical and safety services to industrial customers operating in remote locations and large facilities in western Canada. DXP acquired this business to expand DXP's geographic presence into Canada and to expand our safety services offering. Industrial Paramedic Services is headquartered in Calgary, Alberta and operates out of three locations in Calgary, Nisku and Dawson Creek. The \$25.3 million purchase price was financed with \$20.6 million of borrowings under DXP's existing credit facility, \$2.5 million of promissory notes bearing a 5% interest rate and 19,685 shares of DXP common stock. Estimated goodwill of \$12.3 million and intangible assets of \$9.9 million were recognized for this acquisition. None of the estimated goodwill or intangible assets are expected to be tax deductible. All of the estimated goodwill is included in the Service Centers segment.

On May 31, 2012, DXP acquired the stock of Austin and Denholm Industrial Sales Alberta, Inc. ("ADI"). DXP acquired this business to expand DXP's geographic presence in Western Canada and strengthen DXP's pump products and services offering. DXP paid approximately \$2.7 million for ADI which was borrowed under our existing credit facility. Estimated goodwill of \$0.3 million and intangible assets of \$0.6 million were recognized for this acquisition. None of the estimated goodwill or intangibles are expected to be tax deductible. All of the estimated goodwill is

included in the Service Centers segment.

On July 11, 2012, DXP completed the acquisition of HSE Integrated Ltd. ("HSE"). DXP Canada Enterprises Ltd., acquired all of the outstanding common shares of HSE by way of a plan of arrangement under the Business Corporations Act (Alberta) (the "Arrangement"). Pursuant to the Arrangement, HSE shareholders received CDN \$1.80 in cash per each common share of HSE held. The total transaction value is approximately \$85 million, including approximately \$4 million in debt and approximately \$3 million in transaction costs. The purchase price was financed with borrowings under DXP's credit facility. DXP acquired HSE to expand our industrial health and safety services offering. Estimated goodwill of \$27.9 million and intangible assets of \$8.8 million were recognized for this acquisition. None of the estimated goodwill or intangible assets are expected to be tax deductible. All of the estimated goodwill is included in the Service Centers Segment.

On October 1, 2012, DXP acquired substantially all of the assets of Jerzy Supply, Inc. ("Jerzy"). DXP acquired this business to expand DXP's geographic presence in the Southern U.S. and strengthen DXP's industrial and hydraulic hoses offering. DXP paid approximately \$5.3 million for Jerzy which was borrowed under our existing credit facility. Estimated goodwill of \$0.6 million and intangible assets of \$2.0 million were recognized for this acquisition. All of the estimated goodwill is included in the Service Centers Segment.

On April 16, 2013, DXP acquired all of the stock of National Process Equipment Inc. ("NatPro") through its wholly owned subsidiary, DXP Canada Enterprises Ltd. DXP acquired this business to expand DXP's geographic presence in Canada and strengthen DXP's pump, integrated system packaging, compressor, and related equipment offering. The \$40.1 million purchase price was financed with \$36.6 million of borrowings under DXP's existing credit facility and 52,542 shares of DXP common stock. Additionally, the purchase agreement included an earn-out provision, which states that former owners of NatPro may earn \$6.0 million based on achievement of an earnings target during the first year of DXP's ownership. The fair value of the earn-out recorded at the acquisition date was \$2.8 million. As of December 31, 2013, the Company's earn-out liability was estimated to be zero and \$2.8 million was recorded as a reduction of selling, general and administrative expense. Estimated goodwill of \$24.6 million and intangible assets of \$14.8 million were recognized for this acquisition. None of the estimated goodwill or intangible assets are expected to be tax deductible. The estimated goodwill associated with this acquisition is included in both the Service Centers segment and IPS segment.

On May 17, 2013, DXP acquired substantially all of the assets of Tucker Tool Company, Inc. ("Tucker Tool"). DXP acquired this business to expand DXP's geographic presence in the northern U.S. and strengthen DXP's industrial cutting tools offering. DXP paid approximately \$5.0 million for Tucker Tool which was borrowed under our existing credit facility. Estimated goodwill of \$3.2 and intangible assets of \$1.5 million were recognized for this acquisition. All of the estimated goodwill is included in the Service Centers segment.

On July 1, 2103, DXP acquired all of the stock of Alaska Pump & Supply, Inc. (APS). DXP acquired this business to expand DXP's geographic presence in Alaska. DXP paid approximately \$13.0 million for APS which was borrowed under our existing credit facility. Estimated goodwill of \$8.1 million and intangible assets of \$4.1 million were recognized for this acquisition. None of the estimated goodwill or intangible assets are expected to be tax deductible. All of the estimated goodwill is included in the Service Centers segment.

On July 31, 2013, DXP acquired substantially all of the assets of Tool-Tech Industrial Machine & Supply, Inc. (“Tool-Tech”). DXP acquired this business to enhance our metal working product offering in the southwest region of the United States. DXP paid approximately \$7.2 million for Tool-Tech which was borrowed under our existing credit facility. Estimated goodwill of \$4.1 million and intangible assets of \$2.4 million were recognized for this acquisition. All of the estimated goodwill is included in the Service Centers segment.

The value assigned to the non-compete agreements and customer relationships for business acquisitions were determined by discounting the estimated cash flows associated with non-compete agreements and customer relationships as of the date the acquisition was consummated. The estimated cash flows were based on estimated revenues net of operating expenses and net of capital charges for assets that contribute to the projected cash flow from these assets. The projected revenues and operating expenses were estimated based on management estimates. Net capital charges for assets that contribute to projected cash flow were based on the estimated fair value of those assets. For the acquisitions discussed above, discount rates of 15.9% to 18.7% were deemed appropriate for valuing these assets and were based on the risks associated with the respective cash flows taking into consideration the acquired company’s weighted average cost of capital.

For the twelve months ended December 31, 2013, businesses acquired during 2012 and 2013 contributed sales of \$162.7 million and \$63.7 million, respectively, and earnings before taxes of approximately \$7.2 million and \$1.4 million, respectively.

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed during 2012 and 2013 in connection with the acquisitions described above (in thousands):

|                                 |    |          |
|---------------------------------|----|----------|
| Cash                            | \$ | 12,804   |
| Accounts Receivable, net        |    | 53,314   |
| Inventory                       |    | 12,727   |
| Property and equipment          |    | 38,421   |
| Goodwill and intangibles        |    | 139,391  |
| Other assets                    |    | 3,793    |
| Assets acquired                 |    | 260,450  |
| Current liabilities assumed     |    | (49,482) |
| Non-current liabilities assumed |    | (22,406) |
| Net assets acquired             | \$ | 188,562  |

The pro forma unaudited results of operations for the Company on a consolidated basis for the twelve months ended December 31, 2013 and 2012, assuming the acquisition of businesses completed in 2013 and 2012 were consummated as of January 1, 2012 are as follows (in thousands, except per share data):

|                  | Years Ended  |              |
|------------------|--------------|--------------|
|                  | December 31, |              |
|                  | 2013         | 2012         |
| Net sales        | \$ 1,284,465 | \$ 1,279,870 |
| Net income       | \$ 61,929    | \$ 55,309    |
| Per share data   |              |              |
| Basic earnings   | \$ 4.28      | \$ 3.83      |
| Diluted earnings | \$ 4.05      | \$ 3.62      |

The pro forma unaudited results of operations for the Company on a consolidated basis for the twelve months ended December 31, 2012 and 2011, assuming the acquisition of businesses completed in 2012 and 2011 were consummated

as of January 1, 2011 are as follows (in thousands, except per share data):

|                  | Years Ended<br>December 31, |              |
|------------------|-----------------------------|--------------|
|                  | 2012                        | 2011         |
| Net sales        | \$ 1,177,091                | \$ 1,062,540 |
| Net income       | \$ 54,033                   | \$ 41,359    |
| Per share data   |                             |              |
| Basic earnings   | \$ 3.75                     | \$ 2.88      |
| Diluted earnings | \$ 3.55                     | \$ 2.72      |

NOTE 13 - COMMITMENTS AND CONTINGENCIES

The Company leases equipment, automobiles and office facilities under various operating leases. The future minimum rental commitments as of December 31, 2013, for non-cancelable leases are as follows (in thousands):

|            |          |
|------------|----------|
| 2014       | \$24,733 |
| 2015       | 19,825   |
| 2016       | 15,057   |
| 2017       | 10,526   |
| 2018       | 5,025    |
| Thereafter | 2,931    |

Rental expense for operating leases was \$27.6 million, \$21.6 million and \$14.2 million for the years ended December 31, 2013, 2012 and 2011, respectively.

The Company's commitments related to long-term debt are discussed in Note 8.

From time to time, the Company is a party to various legal proceedings arising in the ordinary course of business. While DXP is unable to predict the outcome of these lawsuits, it believes that the ultimate resolution will not have, either individually or in the aggregate, a material adverse effect on DXP's consolidated financial position, cash flows, or results of operations.

#### NOTE 14 - EMPLOYEE BENEFIT PLANS

The Company offers a 401(K) plan which is eligible to substantially all employees. During 2013, 2012 and 2011, the Company elected to match employee contributions at a rate of 50 percent of up to 4 percent of salary deferral. The Company contributed \$2.7 million, \$1.9 million, and \$1.5 million to the 401(K) plan in the years ended December 31, 2013, 2012, and 2011, respectively.

#### NOTE 15 - OTHER COMPREHENSIVE INCOME

Other comprehensive income generally represents all changes in shareholders' equity during the period, except those resulting from investments by, or distributions to, shareholders.

During 2013, 2012, and 2011 the Company had net other comprehensive (loss) income of (\$0.6) million, \$0.4 million and \$0.1 million, respectively, related to changes in the market value of an investment with quoted market prices in an active market for identical instruments.

During 2012 and 2013, the Company acquired four entities that operate in Canada. These Canadian entities maintain financial data in Canadian dollars. Upon consolidation, the Company translates the financial data from these foreign subsidiaries into U.S. dollars and records cumulative translation adjustments in other comprehensive income. The Company recorded (\$3.0) million and \$0.6 million in translation adjustments in other comprehensive income during the years ended December 31, 2013 and 2012, respectively.

#### NOTE 16 – SEGMENT AND GEOGRAPHICAL REPORTING

The Company's reportable business segments are: Service Centers, Innovative Pumping Solutions and Supply Chain Services. The Service Centers segment is engaged in providing maintenance, MRO products, equipment and integrated services, including logistics capabilities, to industrial customers. The Service Centers segment provides a wide range of MRO products in the rotating equipment, bearing, power transmission, hose, fluid power, metal working, fastener, industrial supply, safety products and safety services categories. The Innovative Pumping Solutions segment fabricates and assembles custom-made pump packages. The Supply Chain Services segment manages all or part of a customer's supply chain, including warehouse and inventory management.

The high degree of integration of the Company's operations necessitates the use of a substantial number of allocations and apportionments in the determination of business segment information. Sales are shown net of intersegment eliminations.



## Business Segmented Financial Information

The following table sets out financial information relating the Company's segments (in thousands):

| Years Ended December 31,                 | Service Centers | Innovative Pumping Solutions | Supply Chain Services | Total       |
|--|-----------------|------------------------------|-----------------------|-------------|
| <b>2013</b>                              |                 |                              |                       |             |
| Sales                                    | \$884,821       | \$209,175                    | \$147,514             | \$1,241,510 |
| Operating income for reportable segments | 107,142         | 33,766                       | 12,490                | 153,398     |
| Identifiable assets at year end          | 500,978         | 66,007                       | 48,049                | 615,034     |
| Capital expenditures                     | 6,321           | 357                          | 206                   | 6,884       |
| Depreciation                             | 7,770           | 446                          | 366                   | 8,582       |
| Amortization                             | 8,574           | 1,043                        | 2,213                 | 11,830      |
| Interest expense                         | 3,762           | 1,636                        | 884                   | 6,282       |
| <b>2012</b>                              |                 |                              |                       |             |
| Sales                                    | \$779,038       | \$161,834                    | \$156,238             | \$1,097,110 |
| Operating income for reportable segments | 88,924          | 32,099                       | 12,495                | 133,518     |
| Identifiable assets at year end          | 440,271         | 56,982                       | 50,515                | 547,768     |
| Capital expenditures                     | 4,829           | 261                          | -                     | 5,090       |
| Depreciation                             | 5,734           | 306                          | 175                   | 6,215       |
| Amortization                             | 8,795           | 663                          | 1,428                 | 10,886      |
| Interest expense                         | 3,701           | 1,243                        | 616                   | 5,560       |
| <b>2011</b>                              |                 |                              |                       |             |
| Sales                                    | \$560,233       | \$102,305                    | \$144,467             | \$807,005   |
| Operating income for reportable segments | 64,491          | 16,920                       | 8,455                 | 89,866      |
| Identifiable assets at year end          | 294,410         | 43,636                       | 56,058                | 394,104     |
| Capital expenditures                     | 1,258           | 310                          | 73                    | 1,641       |
| Depreciation                             | 2,090           | 326                          | 276                   | 2,692       |
| Amortization                             | 4,725           | 675                          | 1,172                 | 6,572       |
| Interest expense                         | 2,073           | 986                          | 459                   | 3,518       |
| <b>Years Ended December 31,</b>          |                 |                              |                       |             |
|  | <b>2013</b>     | <b>2012</b>                  | <b>2011</b>           |             |
| Operating income for reportable segments | \$ 153,398      | \$ 133,518                   | \$ 89,866             |             |
| Adjustments for:                         |                 |                              |                       |             |
| Amortization of intangibles              | 11,830          | 10,886                       | 6,572                 |             |
| Corporate and other expense, net         | 40,644          | 32,110                       | 27,809                |             |
| Total operating income                   | 100,924         | 90,522                       | 55,485                |             |
| Interest expense                         | 6,282           | 5,560                        | 3,518                 |             |
| Other expenses (income), net             | (75)            | (47)                         | (28)                  |             |
| Income before income taxes               | \$ 94,717       | \$ 85,009                    | \$ 51,995             |             |





The Company had capital expenditures at Corporate of \$0.9 million, \$9.0 million, and \$2.5 million for the years ended December 31, 2013, 2012, and 2011, respectively. The Company had identifiable assets at Corporate of \$20.3 million, \$22.0 million, and \$11.2 million as of December 31, 2013, 2012, and 2011, respectively. Corporate depreciation was \$1.2 million, \$1.0 million, and \$0.8 million for the years ended December 31, 2013, 2012, and 2011, respectively.

### Geographical Information

Revenues are presented in geographic area based on location of the facility shipping products or providing services. Long-lived assets are based on physical locations and are comprised of the net book value of property.

The Company's revenues and property and equipment by geographical location are as follow (in thousands):

|                 | Years Ended December 31, |             |            |
|-----------------|--------------------------|-------------|------------|
|                 | 2013                     | 2012        | 2011       |
| <b>Revenues</b> |                          |             |            |
| United States   | \$1,075,962              | \$1,039,712 | \$ 807,005 |
| Canada          | 165,548                  | 57,398      | -          |
| Total           | \$1,241,510              | \$1,097,110 | \$ 807,005 |

|                                    | As of December 31, |           |
|------------------------------------|--------------------|-----------|
|                                    | 2013               | 2012      |
| <b>Property and Equipment, net</b> |                    |           |
| United States                      | \$ 32,878          | \$ 31,334 |
| Canada                             | 25,375             | 27,379    |
| Total                              | \$58,253           | \$58,713  |

### NOTE 17 - QUARTERLY FINANCIAL INFORMATION (unaudited)

Summarized quarterly financial information for the years ended December 31, 2013, 2012 and 2011 is as follows (in millions, except per share data):

|                              | First<br>Quarter | Second<br>Quarter | Third<br>Quarter | Fourth<br>Quarter |
|------------------------------|------------------|-------------------|------------------|-------------------|
| <b>2013</b>                  |                  |                   |                  |                   |
| Sales                        | \$ 290.1         | \$ 307.9          | \$ 329.7         | \$ 313.8          |
| Gross profit                 | 89.1             | 91.5              | 97.1             | 94.6              |
| Net income                   | 13.2             | 13.7              | 16.4             | 16.9              |
| Earnings per share - basic   | \$ 0.92          | \$ 0.95           | \$ 1.13          | \$ 1.17           |
| Earnings per share - diluted | \$ 0.87          | \$ 0.90           | \$ 1.07          | \$ 1.10           |
| <b>2012</b>                  |                  |                   |                  |                   |
| Sales                        | \$ 252.3         | \$ 261.9          | \$ 289.9         | \$ 293.0          |
| Gross profit                 | 71.5             | 76.6              | 83.5             | 87.5              |
| Net income                   | 11.6             | 12.2              | 13.1             | 14.1              |
| Earnings per share - basic   | \$ 0.81          | \$ 0.84           | \$ 0.91          | \$ 0.98           |
| Earnings per share - diluted | \$ 0.77          | \$ 0.80           | \$ 0.86          | \$ 0.92           |
| <b>2011</b>                  |                  |                   |                  |                   |
| Sales                        | \$ 183.1         | \$ 197.7          | \$ 207.9         | \$ 218.3          |
| Gross profit                 | 52.4             | 57.3              | 59.5             | 62.6              |

Edgar Filing: DXP ENTERPRISES INC - Form 10-K

|                              |         |         |         |         |
|------------------------------|---------|---------|---------|---------|
| Net income                   | 6.3     | 7.6     | 8.3     | 9.2     |
| Earnings per share - basic   | \$ 0.44 | \$ 0.53 | \$ 0.58 | \$ 0.64 |
| Earnings per share - diluted | \$ 0.42 | \$ 0.50 | \$ 0.55 | \$ 0.61 |

The sum of the individual quarterly earnings per share amounts may not agree with year-to-date earnings per share as each quarter's computation is based on the weighted average number of shares outstanding during the quarter, the weighted average stock price during the quarter and the dilutive effects of the stock options and restricted stock in each quarter.

NOTE 18 – SUBSEQUENT EVENTS

On January 2, 2014, the Company completed the acquisition of all of the equity securities and units of B27, LLC (“B27”) by way of a Securities Purchase Agreement to expand DXP’s pump packaging offering. The total transaction value was approximately \$293.6 million, excluding approximately \$1.0 million in transaction costs recognized within SG&A in the 2013 statement of income. The purchase price was financed with borrowings under DXP’s amended credit facility and approximately \$4.0 million of DXP common stock.

DXP has not completed appraisals of intangibles for B27, and therefore, has made preliminary estimates for purposes of this disclosure. Estimated goodwill of \$227.3 million and intangible assets of \$66.3 million were recognized for this acquisition. Approximately \$235.0 million of the estimated goodwill or intangible assets are expected not to be tax deductible. The estimated goodwill associated with this acquisition will be included in the IPS segment.

The following table summarizes the preliminary estimated fair values of the assets acquired and liabilities assumed in the acquisition of B27 (in thousands):

|                                 |            |
|---------------------------------|------------|
| Cash                            | \$ 2,538   |
| Accounts Receivable, net        | 51,448     |
| Inventory                       | 6,472      |
| Property and equipment          | 14,573     |
| Goodwill and intangibles        | 293,588    |
| Other assets                    | 948        |
| Assets acquired                 | 369,567    |
| Current liabilities assumed     | (52,818)   |
| Non-current liabilities assumed | (23,198)   |
| Net assets acquired             | \$ 293,551 |

The pro forma unaudited results of operations for the Company on a consolidated basis for the twelve months ended December 31, 2013 and 2012, assuming the acquisition of B27 was consummated as of January 1, 2012 are as follows (in thousands, except per share data):

|                  | Years Ended  |              |
|------------------|--------------|--------------|
|                  | December 31, |              |
|                  | 2013         | 2012         |
| Net sales        | \$ 1,415,123 | \$ 1,239,006 |
| Net income       | \$ 67,759    | \$ 53,453    |
| Per share data   |              |              |
| Basic earnings   | \$ 4.67      | \$ 3.70      |
| Diluted earnings | \$ 4.42      | \$ 3.51      |

In connection with the closing of this acquisition, on January 2, 2014, the Company entered into an Amended and Restated Credit Agreement with Wells Fargo Bank, National Association, as Issuing Lender, and Administrative Agent for other lenders (the “New Facility”), amending the Company’s existing credit facility initially entered into on July 11, 2012 and amended on December 31, 2012.

The New Facility provides a \$250 million term loan and a \$350 million revolving line of credit facility to the Company. The New Facility provides the option of interest at LIBOR (or CDOR for Canadian dollar loans) plus an applicable margin ranging from 1.25% to 2.50% or prime (or Canadian prime for Canadian dollar loans) plus an applicable margin from 0.25% to 1.50% where the applicable margin is determined by the Company’s leverage ratio as defined by the New Facility as of the last day of the fiscal quarter most recently ended prior to the date of borrowing. Commitment fees of 0.20% to 0.45% per annum will be payable on the portion of the New Facility capacity not in use at any given time on the line of credit.

The Company incurred approximately \$2.0 million in debt issuance costs related to the New Facility. The New Facility will expire five years after the closing date of the New Facility.

We have evaluated subsequent events through the date the consolidated financial statements were filed with the Securities and Exchange Commission. There were no additional subsequent events that required recognition for disclosure.

#### ITEM 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

ITEM 9A. Controls and Procedures

Disclosure Controls and Procedures

DXP carried out an evaluation, under the supervision and with the participation of its management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness as of December 31, 2013, of the design and operation of DXP's disclosure controls and procedures pursuant to Exchange Act Rules 13a-15 and 15d-15. Disclosure controls and procedures are the controls and other procedures of DXP that are designed to ensure that information required to be disclosed by DXP in the reports that it files or submits under the Securities Exchange Act of 1934, as amended, (the "Exchange Act") is recorded, processed, summarized and reported, within the time periods specified in the rules and forms of the U.S. Securities and Exchange Commission (the "Commission"). Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by DXP in the reports that it files or submits under the Exchange Act, is accumulated and communicated to the issuer's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that DXP's disclosure controls and procedures were effective as of the end of the period covered by this Report.

Internal Control Over Financial Reporting

(A) Management's Annual Report on Internal Control Over Financial Reporting

Management's report on the Company's internal control over financial reporting is included on page 36 of this Report under the heading Management's Report on Internal Control Over Financial Reporting.

The effectiveness of our internal control over Financial reporting at December 31, 2013 has been audited by Hein & Associates LLP, the independent registered public accounting firm that also audited our financial statements. Their report is included on page 35 of this Report under the heading Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting.

(B) Changes in Internal Control over Financial Reporting

None

ITEM 9B. Other Information

None.

46

---

PART III

ITEM 10. Directors, Executive Officers and Corporate Governance

The information required by this item will be included in our Definitive Proxy statement for the 2014 Annual Meeting of Shareholders that we will file with the SEC within 120 days of the end of the fiscal year to which this Report relates (the "Proxy Statement") and is hereby incorporated by reference thereto.

ITEM 11. Executive Compensation

The information required by this item will be included in the Proxy Statement and is hereby incorporated by reference.

ITEM 12. Security Ownership of Certain Beneficial Owners and Management and Related Shareholder Matters

The information required by this item will be included in the Proxy Statement and is hereby incorporated by reference.

ITEM 13. Certain Relationships and Related Transactions, and Director Independence

The information required by this item will be included in the Proxy Statement and is hereby incorporated by reference.

ITEM 14. Principal Accounting Fees and Services.

The information required by this item will be included in the Proxy Statement and is hereby incorporated by reference.

PART IV

ITEM 15. Exhibits, Financial Statement Schedules.

(a) Documents included in this report:

1. Financial Statements (included under Item 8):

| DXP Enterprises, Inc. and Subsidiaries:                    | Page |
|--|------|
| Reports of Independent Registered Public Accounting Firm   | 24   |
| Management Report on Internal Controls                     | 26   |
| Consolidated Balance Sheets                                | 27   |
| Consolidated Statements of Income and Comprehensive Income | 28   |
| Consolidated Statements of Shareholders' Equity            | 29   |
| Consolidated Statements of Cash Flows                      | 30   |
| Notes to Consolidated Financial Statements                 | 31   |

2. Financial Statement Schedules:

Schedule II – Valuation and Qualifying Accounts

All other schedules have been omitted since the required information is not significant or is included in the Consolidated Financial Statements or notes thereto or is not applicable.

3. Exhibits:

The following exhibits are filed herewith or are incorporated by reference to exhibits previously filed with the Commission.

Exhibit

No. Description

- 3.1 Restated Articles of Incorporation, as amended (incorporated by reference to Exhibit 4.1 to the Company's Registration Statement on Form S-8 (Reg. No. 333-61953), filed with the Commission on August 20, 1998).
- 3.2 Bylaws (incorporated by reference to Exhibit 3.2 to the Company's Registration Statement on Form S-4 (Reg. No. 333-10021), filed with the Commission on August 12, 1996).
- 3.3 Amendment No. 1 to Bylaws of DXP Enterprises, Inc. (incorporated by reference to Exhibit A to the Company's Current Report on Form 8-K, filed with the Commission on July 28, 2011).
- 4.1 Form of Common Stock certificate (incorporated by reference to Exhibit 4.3 to the Company's Registration Statement on Form S-8 (Reg. No. 333-61953), filed with the Commission on August 20, 1998).
- 4.2 See Exhibit 3.1 for provisions of the Company's Restated Articles of Incorporation, as amended, defining the rights of security holders.

4.3 See Exhibit 3.2 for provisions of the Company's Bylaws defining the rights of security holders.

4.4 Form of Senior Debt Indenture of DXP Enterprises, Inc. (incorporated by reference to Exhibit 4.2 to the Company's Registration Statement on Form S-3 (Reg. No. 333-166582), filed with the SEC on May 6, 2010).

48

---



- 4.5 Form of Subordinated Debt Indenture of DXP Enterprises, Inc. (incorporated by reference to Exhibit 4.3 to the Company's Registration Statement on Form S-3 (Reg. No. 333-166582), filed with the SEC on May 6, 2010).
- +10.1 Employment Agreement dated effective as of January 1, 2004, between DXP Enterprises, Inc. and David R. Little (incorporated by reference to Exhibit 10.10 to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2003, filed with the Commission on March 11, 2004).
- +10.2 Employment Agreement dated effective as of June 1, 2004, between DXP Enterprises, Inc. and Mac McConnell (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2004, filed with the Commission on May 6, 2004).
- +10.3 DXP Enterprises, Inc. 2005 Restricted Stock Plan (incorporated by reference to Exhibit 10.14 to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2005, (filed with the Commission on March 10, 2006).
- +10.4 Amendment Number One to Employment Agreement dated effective as of January 1, 2004, between DXP Enterprises, Inc. and David R. Little (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed with the Commission on July 26, 2006).
- +10.5 Amendment No. One to DXP Enterprises, Inc. 2005 Restricted Stock Plan (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K, filed with the Commission on July 26, 2006).
- 10.6 Stock Purchase Agreement among DXP Enterprises, Inc., as Purchaser, Precision Industries, Inc., and the selling stockholders dated August 19, 2007, (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed with the Commission on August 21, 2007).
- 10.7 Asset Purchase Agreement among DXP Enterprises, Inc., as Purchaser, Lone Wolf Rental, LLC, Indian Fire and Safety, Inc., and the other parties named therein dated October 18, 2007, (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed with the Commission on October 22, 2007).
- 10.8 Stock Purchase Agreement among DXP Enterprises, Inc., as Purchaser, Vertex Corporate Holdings, Inc., the stockholders of Vertex Corporate Holdings, Inc. and Watermill-Vertex Enterprises, LLC, dated August 28, 2008, (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed with the Commission on August 29, 2008).
- 10.9 Amendment Number Two to Employment Agreement dated effective January 1, 2004 between DXP Enterprises, Inc. and David R. Little (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on May 22, 2009).
- 10.10 Asset Purchase Agreement, dated as of April 1, 2010, whereby DXP Enterprises, Inc. acquired the assets of Quadna, Inc. (incorporated herein by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed with the Securities and Exchange Commission on April 5, 2010).
- 10.11 Asset Purchase Agreement, dated as of November 22, 2010, whereby DXP Enterprises, Inc. acquired the assets of D&F Distributors, Inc. (incorporated herein by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed with the Securities and Exchange Commission on November 23, 2010).
- 10.12 Amendment Number One to Employment Agreement dated effective June 1, 2004 between DXP Enterprises, Inc. and Mac McConnell (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form

8-K filed with the Commission on May 9, 2011).

- 10.13 David Little Equity Incentive Program dated May 4, 2011 (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the Commission on May 9, 2011).
- 10.14 Asset Purchase Agreement, dated as of October 10, 2011, whereby DXP Enterprises, Inc. acquired the assets of Kenneth Crosby (incorporated by reference to Exhibit 10.27 to the Company's Annual Report on Form 10-K filed with the Commission on March 9, 2012).
- 10.15 Asset Purchase Agreement, dated as of December 30, 2011, whereby DXP Enterprises, Inc. acquired the assets of C.W. Rod Tool Company (incorporated by reference to Exhibit 10.28 to the Company's Annual Report on Form 10-K filed with the Commission on March 9, 2012).
- 10.16 Arrangement Agreement, dated as of April 30, 2012, whereby DXP Enterprises, Inc. agreed to acquire all of the shares of HSE Integrated Ltd., (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed with the Commission on May 1, 2012).
- 10.17 Schedule A to the Arrangement Agreement dated April 30, 2012 between HSE Integrated Ltd., DXP Canada Enterprises Ltd. and DXP Enterprises, Inc., Plan of Arrangement under Section 193 of the Business Corporations Act (Alberta) (amended as of and effective June 28, 2012) (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K, filed with the Commission on July 13, 2012).
- 10.18 Purchase Agreement, dated as of December 9, 2013, whereby DXP Enterprises, Inc. agreed to acquire all of the equity securities and units of B27, LLC (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8K filed with the Commission on December 9, 2013).
- 10.19 Amended and Restated Credit Agreement dated as of January 2, 2014 by and among DXP Enterprises, Borrower, and Wells Fargo Bank, National Association, as Issuing Lender, and Administrative Agent for other lenders (incorporate by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K, filed with the Commission on January 6, 2014).
- 18.1 Letter of Independent Registered Public Accounting Firm Regarding Change in Accounting Principle (incorporated by reference to Exhibit 18.1 to the Company's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2008, filed with the Commission on May 12, 2008.)
- \*21.1 Subsidiaries of the Company.

\*23.1 Consent of Hein & Associates LLP, Independent Registered Public Accounting Firm.

\*31.1 Certification of Principal Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Exchange Act, as amended.

\*31.2 Certification of Principal Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Exchange Act, as amended.

\*32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, as amended.

\*32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, as amended.

101\*\* Interactive Data Files

Exhibits designated by the symbol \* are filed with this Annual Report on Form 10-K. All exhibits not so designated are incorporated by reference to a prior filing with the Commission as indicated.

\*\* Pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not filed or part of a registration statement prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933 or Section 18 of the Securities Exchange Act of 1934 and otherwise are not subject to liability under these sections.

+ Indicates a management contract or compensation plan or arrangement.

The Company undertakes to furnish to any shareholder so requesting a copy of any of the exhibits to this Report on upon payment to the Company of the reasonable costs incurred by the Company in furnishing any such exhibit.

SCHEDULE II – VALUATION AND QUALIFYING ACCOUNTS  
DXP ENTERPRISES, INC.

Years Ended December 31, 2013, 2012 and 2011

(in thousands)

| Description                        | Balance at<br>Beginning<br>of Year | Charged to<br>Cost and<br>Expenses | Charged to<br>Other<br>Accounts | Deductions            | Balance<br>At End<br>of Year |
|------------------------------------|------------------------------------|------------------------------------|---------------------------------|-----------------------|------------------------------|
| Year ended December 31,<br>2013    |                                    |                                    |                                 |                       |                              |
| Deducted from assets<br>accounts   | \$ 7,204                           | \$ 2,018                           | \$ 560                          | \$ (984) <sup>1</sup> | \$ 8,798                     |
| Allowance for doubtful<br>accounts |                                    |                                    |                                 |                       |                              |
| Year ended December 31,<br>2012    |                                    |                                    |                                 |                       |                              |
| Deducted from assets<br>accounts   | \$ 6,202                           | \$ 1,283                           | \$ 454                          | \$ (735) <sup>1</sup> | \$ 7,204                     |
| Allowance for doubtful<br>accounts |                                    |                                    |                                 |                       |                              |
| Year ended December 31,<br>2011    |                                    |                                    |                                 |                       |                              |
| Deducted from assets<br>accounts   | \$ 3,540                           | \$ 3,101                           | \$ 193                          | \$ (632) <sup>1</sup> | \$ 6,202                     |
| Allowance for doubtful<br>accounts |                                    |                                    |                                 |                       |                              |

(1) Uncollectible accounts written off, net of recoveries.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DXP ENTERPRISES, INC. (Registrant)

By: /s/DAVID R. LITTLE  
 David R. Little  
 Chairman of the Board, President and Chief Executive Officer

Dated: March 11, 2014

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated:

| NAME                                      | TITLE   | DATE           |
|---|---|----------------|
| /s/David R. Little<br>David R. Little     | Chairman of the Board, President<br>Chief Executive Officer and Director<br>(Principal Executive Officer)       | March 11, 2014 |
| /s/Mac McConnell<br>Mac McConnell         | Senior Vice President/Finance and<br>Chief Financial Officer<br>(Principal Financial and Accounting<br>Officer) | March 11, 2014 |
| /s/Cletus Davis<br>Cletus Davis           | Director  | March 11, 2014 |
| /s/Timothy P. Halter<br>Timothy P. Halter | Director  | March 11, 2014 |
| /s/Bryan Wimberly<br>Bryan Wimberly       | Director  | March 11, 2014 |

