

CARVER BANCORP INC  
Form 10-Q  
November 14, 2012

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2012

OR  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 1-13007

CARVER BANCORP, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or Other Jurisdiction of

Incorporation or Organization)

13-3904174

(I.R.S. Employer Identification No.)

75 West 125th Street, New York, New York

(Address of Principal Executive Offices)

10027

(Zip Code)

Registrant's telephone number, including area code: (718) 230-2900

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer  Accelerated Filer  Non-accelerated Filer  Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, par value \$0.01

3,695,320

Class

Outstanding at November 12, 2012

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## PART I. FINANCIAL INFORMATION

CARVER BANCORP, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

| \$ in thousands except per share data  | September 30,<br>2012<br>(unaudited) | March 31,<br>2012 |
|--|--------------------------------------|-------------------|
| <b>ASSETS</b>  |                                      |                   |
| Cash and cash equivalents:   |                                      |                   |
| Cash and due from banks  | \$82,179                             | \$89,872          |
| Money market investments   | 9,898                                | 1,825             |
| Total cash and cash equivalents  | 92,077                               | 91,697            |
| Restricted cash  | 6,415                                | 6,415             |
| Investment securities:   |                                      |                   |
| Available-for-sale, at fair value  | 114,462                              | 85,106            |
| Held-to-maturity, at amortized cost (fair value of \$10,737 and \$11,774 at September 30, 2012 and March 31, 2012, respectively)                   | 10,038                               | 11,081            |
| Total investments  | 124,500                              | 96,187            |
| Loans held-for-sale ("HFS")  | 26,830                               | 29,626            |
| Loans receivable:  |                                      |                   |
| Real estate mortgage loans   | 343,402                              | 367,611           |
| Commercial business loans  | 36,132                               | 43,989            |
| Consumer loans   | 416                                  | 1,258             |
| Loans, net   | 379,950                              | 412,858           |
| Allowance for loan losses  | (16,408)                             | (19,821)          |
| Total loans receivable, net  | 363,542                              | 393,037           |
| Premises and equipment, net  | 9,084                                | 9,573             |
| Federal Home Loan Bank of New York ("FHLB-NY") stock, at cost  | 3,008                                | 2,168             |
| Accrued interest receivable  | 2,438                                | 2,256             |
| Other assets   | 10,380                               | 10,271            |
| Total assets   | \$638,274                            | \$641,230         |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>  |                                      |                   |
| Liabilities:   |                                      |                   |
| Deposits:  |                                      |                   |
| Savings  | \$98,615                             | \$101,079         |
| Non-Interest Bearing Checking  | 59,344                               | 67,202            |
| NOW  | 24,977                               | 28,325            |
| Money Market   | 110,206                              | 109,404           |
| Certificates of Deposit  | 213,234                              | 226,587           |
| Total deposits   | 506,376                              | 532,597           |
| Advances from the FHLB-NY and other borrowed money   | 65,414                               | 43,429            |
| Other liabilities  | 11,304                               | 8,585             |
| Total liabilities  | 583,094                              | 584,611           |
| Stockholders' equity:  |                                      |                   |
| Preferred stock, (par value \$0.01, per share), 45,118 Series D shares, with a liquidation preference of \$1,000 per share, issued and outstanding | 45,118                               | 45,118            |
|  | 61                                   | 61                |

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Common stock (par value \$0.01 per share: 10,000,000 shares authorized; 3,697,264 issued; 3,695,320 and 3,695,174 shares outstanding at September 30, 2012 and March 31, 2012, respectively)

|  |           |           |   |
|--|-----------|-----------|---|
| Additional paid-in capital   | 55,063    | 54,068    |   |
| Accumulated deficit  | (45,599   | ) (45,091 | ) |
| Non-controlling interest   | 795       | 2,751     |   |
| Treasury stock, at cost (1,944 shares at September 30, 2012 and 2,090 and March 31, 2012, respectively). | (417      | ) (447    | ) |
| Accumulated other comprehensive income   | 159       | 159       |   |
| Total stockholders' equity   | 55,180    | 56,619    |   |
| Total liabilities and stockholders equity  | \$638,274 | \$641,230 |   |

See accompanying notes to consolidated financial statements

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## CARVER BANCORP, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE LOSS (Unaudited)

| \$ in thousands   | Three Months Ended |           | Six Months Ended |            |
|---|--------------------|-----------|------------------|------------|
|   | September 30,      |           | September 30,    |            |
|   | 2012               | 2011      | 2012             | 2011       |
| <b>Interest Income:</b>   |                    |           |                  |            |
| Loans   | \$5,486            | \$6,958   | \$11,074         | \$13,660   |
| Mortgage-backed securities                                      | 275                | 342       | 569              | 739        |
| Investment securities   | 307                | 116       | 507              | 226        |
| Money market investments  | 49                 | 25        | 118              | 49         |
| Total interest income   | 6,117              | 7,441     | 12,268           | 14,674     |
| <b>Interest expense:</b>  |                    |           |                  |            |
| Deposits  | 906                | 937       | 1,882            | 1,943      |
| Advances and other borrowed money                               | 347                | 827       | 691              | 1,776      |
| Total interest expense  | 1,253              | 1,764     | 2,573            | 3,719      |
| Net interest income   | 4,864              | 5,677     | 9,695            | 10,955     |
| Provision for loan losses                                       | 560                | 7,007     | 784              | 12,177     |
| Net interest income after provision for loan losses             | 4,304              | (1,330)   | 8,911            | (1,222)    |
| <b>Non-interest income:</b>                                     |                    |           |                  |            |
| Depository fees and charges                                     | 892                | 751       | 1,688            | 1,472      |
| Loan fees and service charges                                   | 195                | 208       | 395              | 486        |
| Loss on REO, net  | —                  | (122)     | (288)            | (124)      |
| Gain on sales of loans, net                                     | 569                | 135       | 604              | 134        |
| New Market Tax Credit (“NMTC”) fees                             | 625                | —         | 625              | —          |
| Lower of cost or market adjustment on loans held for sale       | —                  | (275)     | —                | (375)      |
| Other   | 153                | 131       | 350              | 326        |
| Total non-interest income                                       | 2,434              | 828       | 3,374            | 1,919      |
| <b>Non-interest expense:</b>                                    |                    |           |                  |            |
| Employee compensation and benefits                              | 2,704              | 3,137     | 5,424            | 6,182      |
| Net occupancy expense   | 916                | 970       | 1,774            | 1,902      |
| Equipment, net  | 609                | 537       | 1,091            | 1,079      |
| Consulting fees   | 113                | 116       | 180              | 205        |
| Federal deposit insurance premiums                              | 331                | 355       | 674              | 809        |
| Other   | 2,217              | 2,512     | 4,381            | 4,742      |
| Total non-interest expense                                      | 6,890              | 7,627     | 13,524           | 14,919     |
| Loss before income taxes  | (152)              | (8,129)   | (1,239)          | (14,222)   |
| Income tax expense (benefit)                                    | 36                 | 185       | 196              | 76         |
| Net loss before attribution of noncontrolling interest          | (188)              | (8,314)   | (1,435)          | (14,298)   |
| Non Controlling interest, net of taxes                          | (52)               | 1,136     | (936)            | 1,282      |
| Net loss  | \$(136)            | \$(9,450) | \$(499)          | \$(15,580) |
| <b>Other comprehensive (loss) income, net of tax:</b>           |                    |           |                  |            |
| Change in unrealized gain/loss of securities available for sale | 390                | (146)     | 302              | 125        |
| Change in pension obligations                                   | —                  | (30)      | (302)            | (30)       |
| Total other comprehensive income (loss), net of tax             | 390                | (176)     | —                | 95         |
| Total comprehensive loss, net of tax                            | \$254              | \$(9,626) | \$(499)          | \$(15,485) |
| <b>Loss per common share:</b>                                   |                    |           |                  |            |



CARVER BANCORP, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY  
For the six months ended September 30, 2012  
(Unaudited)

| \$ in thousands   | Preferred Stock | Common Stock | Additional Paid-In Capital | Treasury Stock | Non-controlling interest | Accumulated deficit | Accumulated Other Comprehensive Income (Loss) | Total Stockholders' Equity |
|---|-----------------|--------------|----------------------------|----------------|--------------------------|---------------------|---|----------------------------|
| Balance—March 31, 2012                                    | \$45,118        | \$61         | \$ 54,068                  | \$(447 )       | \$ 2,751                 | \$ (45,091 )        | \$ 159  | \$ 56,619                  |
| Net loss  | —               | —            | —                          | —              | —                        | (499 )              | —   | (499 )                     |
| Other comprehensive loss, net of taxes                    | —               | —            | —                          | —              | —                        | —                   | —   | —                          |
| Transfer between Non Controlling and Controlling Interest | —               | —            | 1,020                      | —              | (1,020 )                 | —                   | —   | —                          |
| Loss attributable to non controlling interest             | —               | —            | —                          | —              | (936 )                   | —                   | —   | (936 )                     |
| Treasury stock activity                                   | —               | —            | (25 )                      | 30             | —                        | (9 )                | —   | (4 )                       |
| Balance— September 30, 2012                               | \$45,118        | \$61         | \$ 55,063                  | \$(417 )       | \$ 795                   | \$ (45,599 )        | \$ 159  | \$ 55,180                  |

See accompanying notes to consolidated financial statements.



CARVER BANCORP, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)

| \$ in thousands  | Six Months Ended September |               |
|--|----------------------------|---------------|
|  | 30,                        | 2011          |
|  | 2012                       | 2011          |
| <b>OPERATING ACTIVITIES</b>  |                            |               |
| Net loss before attribution of noncontrolling interests  | \$(1,435                   | ) \$(14,298 ) |
| Noncontrolling interest  | (936                       | ) 1,282       |
| Net loss   | (499                       | ) (15,580 )   |
| Adjustments to reconcile net loss to net cash from operating activities:                           |                            |               |
| Provision for loan losses  | 784                        | 12,177        |
| Stock based compensation expense   | —                          | 37            |
| Depreciation and amortization expense  | 551                        | 723           |
| Amortization of intangibles  | —                          | 76            |
| Loss on real estate owned  | 288                        | 124           |
| Gain on sale of loans, net   | (604                       | ) (135 )      |
| Market adjustment on held for sale loans   | —                          | 375           |
| Proceeds from sale of loans held-for-sale  | 10,191                     | 8,237         |
| (Increase) decrease in accrued interest receivable   | (182                       | ) 371         |
| Decrease in loan premiums and discounts and deferred charges                                       | (162                       | ) (80 )       |
| Decrease in premiums and discounts — securities  | 574                        | 221           |
| (Decrease) increase in other assets  | (269                       | ) 364         |
| Increase in other liabilities  | 1,482                      | 3,746         |
| Net cash provided by operating activities  | 12,154                     | 10,656        |
| <b>INVESTING ACTIVITIES</b>  |                            |               |
| Purchases of securities: Available-for-sale  | (51,399                    | ) (18,325 )   |
| Proceeds from principal payments, maturities, calls and sales of securities:<br>Available-for-sale | 21,795                     | 14,355        |
| Proceeds from principal payments, maturities, calls and sales of securities:<br>Held-to-maturity   | 1,022                      | 5,689         |
| Originations of loans held-for-investment  | (11,645                    | ) (14,708 )   |
| Principal collections on loans   | 32,326                     | 51,800        |
| Proceeds on sale of loans  | 1,071                      | 1,363         |
| Increase in restricted cash  | —                          | (6,275 )      |
| (Purchase)/redemption of FHLB-NY stock   | (840                       | ) 509         |
| Purchase of premises and equipment   | (62                        | ) (115 )      |
| Proceeds from sale of real estate owned  | 195                        | 563           |
| Net cash (used in) provided by investing activities  | (7,537                     | ) 34,856      |
| <b>FINANCING ACTIVITIES</b>  |                            |               |
| Net decrease in deposits   | (26,221                    | ) (60,876 )   |
| Net change in FHLB-NY advances and other borrowings  | 21,984                     | (10,128 )     |
| Increase in capital  | —                          | 51,432        |
| Net cash used in financing activities  | (4,237                     | ) (19,572 )   |
| Net (decrease) increase in cash and cash equivalents   | 380                        | 25,940        |
| Cash and cash equivalents at beginning of period   | 91,697                     | 44,077        |
| Cash and cash equivalents at end of period   | \$92,077                   | \$70,017      |
| Supplemental information:  |                            |               |
| Noncash Transfers-   |                            |               |

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|   |         |          |
|---|---------|----------|
| Change in unrealized loss on valuation of available-for-sale investments, net | \$180   | \$169    |
| Transfers from loans held-for-investment to loans held-for-sale               | \$6,991 | \$38,776 |
| Cash paid for-  |         |          |
| Interest  | \$2,348 | \$3,959  |
| Income taxes  | \$29    | \$808    |
| See accompanying notes to consolidated financial statements                   |         |          |

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CARVER BANCORP, INC AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

NOTE 1. ORGANIZATION

Nature of operations

Carver Bancorp, Inc. (on a stand-alone basis, the “Company” or “Registrant”), was incorporated in May 1996 and its principal wholly-owned subsidiaries are Carver Federal Savings Bank (the “Bank” or “Carver Federal”) and Alhambra Holding Corp, an inactive Delaware corporation. Carver Federal's wholly-owned subsidiaries are CFSB Realty Corp., Carver Community Development Corp. (“CCDC”) and CFSB Credit Corp., which is currently inactive. The Bank has a majority owned interest in Carver Asset Corporation, a real estate investment trust formed in February 2004.

“Carver,” the “Company,” “we,” “us” or “our” refers to the Company along with its consolidated subsidiaries. The Bank was chartered in 1948 and began operations in 1949 as Carver Federal Savings and Loan Association, a federally-chartered mutual savings and loan association. The Bank converted to a federal savings bank in 1986. On October 24, 1994, the Bank converted from a mutual holding company structure to stock form and issued 2,314,275 shares of its common stock, par value \$0.01 per share. On October 17, 1996, the Bank completed its reorganization into a holding company structure (the “Reorganization”) and became a wholly-owned subsidiary of the Company.

In September 2003, the Company formed Carver Statutory Trust I (the “Trust”) for the sole purpose of issuing trust preferred securities and investing the proceeds in an equivalent amount of floating rate junior subordinated debentures of the Company. In accordance with Accounting Standards Codification (“ASC”) 810, “Consolidations,” Carver Statutory Trust I is unconsolidated for financial reporting purposes.

Carver Federal’s principal business consists of attracting deposit accounts through its branches and investing those funds in mortgage loans and other investments permitted by federal savings banks. The Bank has nine branches located throughout the City of New York that primarily serve the communities in which they operate.

On February 10, 2011, Carver Federal Savings Bank and Carver Bancorp, Inc. consented to enter into Cease and Desist Orders (“Orders”) with the Office of Thrift Supervision (“OTS”). The OTS issued these Orders based upon its findings that the Company was operating with an inadequate level of capital for the volume, type and quality of assets held by the Company, that it was operating with an excessive level of adversely classified assets; and earnings inadequate to augment its capital. Effective July 21, 2011, supervisory authority for the Orders passed to the Board of Governors of the Federal Reserve System and the Office of the Comptroller of the Currency (“OCC”). No assurances can be given that the Bank and the Company will continue to comply with all provisions of the Orders. Failure to comply with these provisions could result in further regulatory actions to be taken by the regulators.

On June 29, 2011 the Company raised \$55 million of capital by issuing 55,000 shares of mandatorily convertible non-voting participating preferred stock, Series C (the “Series C preferred stock”). The issuance resulted in a \$51.4 million increase in equity after considering the effect of various expenses associated with the capital raise. The capital raise enabled the Company on June 30, 2011 to make a capital injection of \$37 million in the Bank. In December 2011, another \$7 million capital injection was made in the Bank. The remainder of the net capital raised is retained by the Company for future strategic purposes or to down-stream into the Bank, if necessary. No assurances can be given that the amount of capital raised is sufficient to absorb the expected losses in the Bank's loan portfolio. Should the losses be greater than expected, additional capital may be necessary in the future.

On October 25, 2011 Carver's stockholders voted to approve a 1-for-15 reverse stock split. A separate vote of approval was given to convert the Series C preferred stock to non-cumulative non-voting participating preferred stock, Series D (“the Series D preferred stock”) and to common stock and to exchange the Treasury Community Development Capital Initiative (“CDCI”) Series B preferred stock for common stock.

On October 27, 2011 the 1-for-15 reverse stock split was effected, which reduced the number of outstanding shares of common stock from 2,492,415 to 166,161.

On October 28, 2011 the Treasury exchanged the CDCI Series B preferred stock for 2,321,286 shares of Carver common stock and the Series C preferred stock converted into 1,208,039 shares of Carver common stock and 45,118 shares of Series D preferred stock.



## NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Basis of consolidated financial statement presentation

The consolidated financial statements include the accounts of the Company, the Bank and the Bank's wholly-owned or majority-owned subsidiaries, Carver Asset Corporation, CFSB Realty Corp., Carver Community Development Corporation, and CFSB Credit Corp. All significant intercompany accounts and transactions have been eliminated in consolidation.

The consolidated financial statements have been prepared in conformity with U.S. generally accepted accounting principles ("GAAP"). In preparing the consolidated financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the consolidated statement of financial condition and revenues and expenses for the period then ended. These unaudited consolidated financial statements should be read in conjunction with the March 31, 2012 Annual Report to Stockholders on Form 10-K. Amounts subject to significant estimates and assumptions are items such as the allowance for loan losses, realization of deferred tax assets, and the fair value of financial instruments. While management uses available information to recognize losses on loans, future additions to the allowance for loan losses or future write-downs of real estate owned may be necessary based on changes in economic conditions in the areas where Carver Federal has extended mortgages and other credit instruments. Actual results could differ significantly from those assumptions. Current market conditions increase the risk and complexity of the judgments in these estimates.

In addition, the Office of the Comptroller of the Currency ("OCC"), Carver Federal's regulator, as an integral part of its examination process, periodically reviews Carver Federal's allowance for loan losses and, if applicable, real estate owned valuations. The OCC may require Carver Federal to recognize additions to the allowance for loan losses or additional write-downs of real estate owned based on their judgments about information available to them at the time of their examination.

### Investment Securities

When purchased, investment securities are designated as either investment securities held-to-maturity, available-for-sale or trading.

Securities are classified as held-to-maturity and carried at amortized cost only if the Bank has a positive intent and ability to hold such securities to maturity. Securities held-to-maturity are carried at cost, adjusted for the amortization of premiums and the accretion of discounts using the level-yield method over the remaining period until maturity. If not classified as held-to-maturity, securities are classified as available-for-sale based upon management's ability to sell in response to actual or anticipated changes in interest rates, resulting prepayment risk or any other factors. Available-for-sale securities are reported at fair value. Estimated fair values of securities are based on either published or security dealers' market value if available. If quoted or dealer prices are not available, fair value is estimated using quoted or dealer prices for similar securities.

Securities that are bought and held principally for the purpose of selling them in the near term are classified as trading securities and are reported at fair value with unrealized gains and losses included in earnings.

The Company conducts periodic reviews to identify and evaluate each investment that has an unrealized holding loss. Unrealized holding gains or losses for securities available-for-sale are excluded from earnings and reported net of deferred income taxes in accumulated other comprehensive income (loss), a component of the Statement of Operations and Comprehensive Loss and a component of the Statement of Changes in Stockholders Equity. Following FASB guidance, the amount of an other-than-temporary impairment, when there are credit and non-credit losses on a debt security which management does not intend to sell, and for which it is more-likely-than-not that the entity will

not be required to sell the security prior to the recovery of the non-credit impairment, the portion of the total impairment that is attributable to the credit loss would be recognized in earnings, and the remaining difference between the debt security's amortized cost basis and its fair value would be included in other comprehensive loss. During fiscal 2013 and fiscal 2012, no impairment charges were recorded. Gains or losses on sales of securities of all classifications are recognized based on the specific identification method.

#### Loans Held-for-Sale

Loans held-for-sale are carried at the lower of cost or market value. The valuation methodology for loans held-for-sale are based upon amounts offered, appraisals or other acceptable valuation methods and, in some instances, prior loan loss experience of Carver in connection with note sales since March 31, 2011.

#### Loans Receivable

Loans receivable are carried at unpaid principal balances plus unamortized premiums, purchase accounting mark-to-market adjustments, certain deferred direct loan origination costs and deferred loan origination fees and discounts, less the allowance for loan losses and charge offs.

The Bank defers loan origination fees and certain direct loan origination costs and amortizes or accretes such amounts as an adjustment of yield over the contractual lives of the related loans using methodologies which approximate the interest method. Premiums and discounts on loans purchased are amortized or accreted as an adjustment of yield over the contractual lives, of the related loans, adjusted for prepayments when applicable, using methodologies which approximate the interest method.

Loans are placed on non-accrual status when they are past due 90 days or more as to contractual obligations or when other circumstances indicate that collection is not probable. When a loan is placed on non-accrual status, any interest accrued but not received is reversed against interest income. Payments received on a non-accrual loan are either applied to protection advances, the outstanding principal balance or recorded as interest income, depending on an assessment of the ability to collect the loan. A non-accrual loan is restored to accrual status when principal and interest payments become less than 90 days past due and its future collectability is reasonably assured.

The Company defines an impaired loan as a loan for which it is probable, based on current information, that the lender will not collect all amounts due under the contractual terms of the loan agreement. Collateral dependent impaired loans are assessed individually to determine if the loan's current estimated fair value of the property that collateralizes the impaired loan, if any, less costs to sell the property, is less than the recorded investment in the loan. Cash flow dependent loans are assessed individually to determine if the present value of the expected future cash flows is less than the recorded investment in the loan. Smaller balance homogeneous loans are evaluated for impairment collectively unless they are modified in a troubled debt restructuring. Such loans primarily include one-to four family residential mortgage loans and consumer loans.

Allowance for Loan and Lease Losses (“