

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

ULTRAPAR HOLDINGS INC

Form 20-F

June 25, 2004

As filed with the Securities and Exchange Commission on June 25, 2004

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 20-F

REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g)
OF THE SECURITIES EXCHANGE ACT OF 1934

OR

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
For the fiscal year ended December 31, 2003

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 001-14950

ULTRAPAR PARTICIPACOES S.A.
(Exact name of Registrant as specified in its charter)

ULTRAPAR HOLDINGS INC.
(Translation of Registrant's
name into English)

THE FEDERATIVE REPUBLIC OF BRAZIL
(Jurisdiction of incorporation
or organization)

Av. Brigadeiro Luis Antonio, 1343, 9(0) Andar
Sao Paulo, SP, Brazil 01317-910
Telephone: 55-11-3177-6695

Securities registered or to be registered pursuant to Section 12(b) of the Act.

Title of each class	Name of each stock exchange on which registered
Preferred Shares, without par value*	New York Stock Exchange

* Traded only in the form of American Depositary Shares (as evidenced by
American Depositary Receipts) each representing 1,000 Preferred
Shares which are registered under the Securities Act of 1933.

Securities registered or to be registered pursuant to Section 12(g) of the Act:
NONE

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Securities for which there is a reporting obligation pursuant to
Section 15(d) of the Act:

NONE

The number of outstanding shares of each class of stock of Ultrapar
Participacoes S.A. as of December 31, 2003.

Common Shares	51,264,621,778
Preferred Shares	18,426,647,050

Indicate by check mark whether the registrant (1) has filed all reports
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of
1934 during the preceding 12 months (or for such shorter period that the
registrant was required to file such reports), and (2) has been subject to such
filing requirements for the past 90 days.

Yes No

Indicate by check mark which financial statement item the registrant has
elected to follow:

Item 17 Item 18

=====

TABLE OF CONTENTS

INTRODUCTION	3
INFORMATION REGARDING FORWARD-LOOKING STATEMENTS	3
PART I	5
ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISORS	5
ITEM 2. OFFER STATISTICS AND EXPECTED TIME TABLE	5
ITEM 3. KEY INFORMATION	5
ITEM 4. INFORMATION ON THE COMPANY	18
ITEM 5. OPERATING AND FINANCIAL REVIEW AND PROSPECTS	59
ITEM 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES	77
ITEM 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS	83
ITEM 8. FINANCIAL INFORMATION	85
ITEM 9. THE OFFER AND LISTING	88
ITEM 10. ADDITIONAL INFORMATION	90
ITEM 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK	98
ITEM 12. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES	99

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

PART II	99
ITEM 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES	99
ITEM 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS	99
ITEM 15. CONTROLS AND PROCEDURES	100
ITEM 16A. AUDIT COMMITTEE FINANCIAL EXPERT	100
ITEM 16B. CODE OF ETHICS	100
ITEM 16C. COMPENSATION OF THE PRINCIPAL AUDITING COMPANY	100
PART III	101
ITEM 17. FINANCIAL STATEMENTS	101
ITEM 18. FINANCIAL STATEMENTS	101
ITEM 19. EXHIBITS	102
GLOSSARY	103

2

INTRODUCTION

In this annual report, "Ultrapar", "Company", "Registrant", "we", "us" and "our" refer to Ultrapar Participacoes S.A. "Ultragaz" refers to Ultragaz Participacoes Ltda. together with its subsidiaries. "Oxiteno" refers to Oxiteno S.A. Industria e Comercio, together with its subsidiaries. "Ultra S.A." refers to Ultra S.A. Participacoes. "Ultracargo" refers to Ultracargo Operacoes Logisticas e Participacoes Ltda, formerly Ultracargo Participacoes Ltda.

All references herein to the "real", "reais", or "R\$" are to the Brazilian Real, the official currency of Brazil. All references to "U.S. dollars", "dollars" or "U.S.\$" are to United States dollars.

Some of the figures included in this annual report may not sum due to rounding.

We will provide without charge to each person to whom this report is delivered, upon written or oral request, a copy of any or all of the documents incorporated by reference into this annual report (other than exhibits, unless such exhibits are specifically incorporated by reference in such documents). Written requests for such copies should be directed to Ultrapar Participacoes S.A., Av. Brigadeiro Luiz Antonio, 1343, 9(0) Andar, Sao Paulo, SP, Brazil 01317-910, Attention: Director, Investor Relations. Telephone requests may be directed to 55-11-3177-6482.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Financial Statements

The audited consolidated balance sheets included in this annual report as of December 31, 2003 and 2002 and the related consolidated statements of income, cash flows, changes in financial position and changes in shareholders' equity for each of the years ended December 31, 2003, 2002 and 2001, including the notes thereto, are our consolidated financial statements. The selected financial information presented below should be read in conjunction with our consolidated financial statements and the notes thereto.

Accounting Practices Adopted in Brazil and U.S. GAAP

Our consolidated financial statements are prepared in accordance with accounting practices adopted in Brazil, which include accounting principles emanating from the Brazilian Corporate Law and accounting standards and supplementary procedures established by the CVM. Such accounting practices differ in certain material respects from accounting principles generally accepted in the United States of America, or U.S. GAAP. See note 24 to our consolidated financial statements for a summary of the differences between the accounting practices adopted in Brazil and U.S. GAAP, and a reconciliation to U.S. GAAP of shareholders' equity as of December 31, 2003 and 2002, and net income for the years ended December 31, 2003, 2002 and 2001. As described above, current accounting practices in Brazil do not allow price-level accounting for periods after December 31, 1995. Under U.S. GAAP price-level adjusted accounting continued until July 1, 1997, when Brazil ceased to be considered a highly inflationary economy for U.S. GAAP purposes.

INFORMATION REGARDING FORWARD-LOOKING STATEMENTS

The declarations contained in this annual report in relation to our plans, forecasts, expectations regarding future events, strategies, and projections, are forward-looking statements which involve risks and uncertainties and which are therefore not guarantees of future results. Words such as "believe", "expect", "plan", "strategy", "prospect", "foresee", "estimate", "project", "anticipate", "can" and similar words are intended to identify forward-looking statements. We have made forward-looking statements which cover, among other things, our:

- o strategy for marketing and operational expansion;
- o capital expenditures forecasts; and
- o development of additional sources of revenue.

3

These forward-looking statements are subject to risks and uncertainties, which could mean that our actual results and performance could differ significantly from those anticipated and therefore the reader of this annual report should not base his or her decisions exclusively on these forecasts. The risks and uncertainties include, but are not limited to:

- o general economic and business conditions, including the crude oil prices and other commodities, refining margins and prevailing foreign exchange rates;
- o competition;

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

- o ability to produce and deliver products on a timely basis;
- o ability to anticipate trends in the liquefied petroleum gas, or LPG industry, including changes in capacity and industry price movements;
- o changes in official regulations;
- o receipt of official authorizations and licenses;
- o political, economic and social events in Brazil;
- o approval of Brazilian anti-trust authorities of the Shell Gas acquisition
- o access to sources of financing and our level of debt;
- o other factors contained under Item 3 - "Key Information - Risk Factors".

4

PART I

ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISORS

Not applicable.

ITEM 2. OFFER STATISTICS AND EXPECTED TIME TABLE

Not applicable.

ITEM 3. KEY INFORMATION

A. Selected Financial Data

We have selected the following consolidated financial data from our audited consolidated annual financial statements, for the periods indicated. You should read our selected financial data in conjunction with "Item 5. Operating and Financial Review and Prospects" and our consolidated financial statements and notes to the consolidated financial statements included in this annual report.

The consolidated annual financial statements and notes thereto which comprise the financial statements for the fiscal years 2001, 2002 and 2003 and the consolidated balance sheets for December 31, 2003 and 2002 are shown as an exhibit to this Form 20-F. The consolidated income statement data for the fiscal years 1999 and 2000 and the consolidated balance sheet data for December 31, 1999, 2000 and 2001 are derived from our audited financial statements which are not included in this report.

Our consolidated financial statements are prepared in Brazilian Reais in accordance with accounting practices adopted in Brazil, which differ in certain material respects from accounting principles generally accepted in the United States of America, or U.S. GAAP. See note 24 to our consolidated financial

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

statements for a summary of the differences between the accounting practices adopted in Brazil, and U.S. GAAP.

5

Ultrapar Participacoes S.A. and Subsidiaries

	Year Ended December			
	2003(1)	2003	2002	2001
	(in millions of U.S. dollars or Reais, where in			
Consolidated Income Statement Data:				
Accounting Practices Adopted in Brazil:	US\$	R\$	R\$	R\$
Gross sales and services	1,593.4	4,603.8	3,795.3	2,86
Taxes on sales and services, rebates, discounts and returns	(208.9)	(603.5)	(800.8)	(57
Net Sales and Services	1,384.5	4,000.3	2,994.5	2,28
Cost of sales and services	(1,106.3)	(3,196.4)	(2,247.1)	(1,69
Gross profit	278.2	803.9	747.4	58
Operating income (expenses)				
Selling, general and administrative	(158.8)	(458.9)	(382.3)	(31
Other operating income, net	2.3	6.6	0.4	1
Total operating (expenses) income	(156.5)	(452.3)	(381.9)	(30
Operating income before financial items	121.7	351.6	365.5	27
Financial (expenses) income	(19.8)	(57.2)	28.5	(3
Nonoperating income (expenses), net	0.3	1.0	(44.1)	(1
Income before income and social contribution taxes, equity in earnings (losses) of affiliated companies and minorities interests	102.2	295.4	349.9	23
Income and social contribution taxes	(15.5)	(44.9)	(71.4)	(2
Income before equity in earnings (losses) of associated companies and minority interest	86.7	250.5	278.5	20
Equity in earnings (losses) of associated companies	(0.2)	(0.5)	(1.7)	
Minority interest	(1.3)	(3.6)	(54.5)	(7
Net income	85.2	246.4	222.3	13
Net earnings per thousand shares(2)	1.2	3.5	3.6	
Dividends per thousand common shares (3)	0.35	1.01	1.00	

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Dividends per thousand preferred shares (3) (4)	0.38	1.11	1.09	
U.S. GAAP:				
Net income	99.8	288.3	143.9	12
Basic and diluted earnings per thousand common shares(2)	1.39	4.03	2.28	
Basic and diluted earnings per thousand preferred shares(2) (4)	1.53	4.43	2.51	
Other financial data (Accounting Practices Adopted in Brazil) (5)				
Cash flows from operating activities(6)	107.8	311.4	468.8	33
Cash flows from investing activities(6)	(135.4)	(391.3)	(427.2)	(20)
Cash flows from financing activities(6)	3.7	10.8	(59.7)	(33)
Depreciation and amortization(7)	50.8	146.9	121.8	10
EBITDA(8)	172.5	498.5	487.3	37
Number of common shares (in millions) (9)	51,264.6	51,264.6	51,264.6	37,98
Number of preferred shares (in millions) (9)	18,426.6	18,426.6	18,426.6	15,01

- (1) Amounts in Reais for 2003 converted using the foreign exchange rate of US\$ 1.00 = R\$ 2.8892 which is the commercial rate reported by the Central Bank on December 31, 2003. This information is presented solely for the convenience of the reader. You should not interpret the currency conversions in this annual report as statements that the

6

amounts in Reais represent such amounts in US dollars. Additionally, you should not interpret such conversions as statements that the amounts in Reais have been, could have been or could be converted into US dollars at this or any other foreign exchange rates. See "Exchange Rates".

- (2) Net income per thousand shares is based on the weighted average of the shares outstanding at December 31. In 1999, although not consistent with accounting practices adopted in Brazil, for the convenience of the reader, the amounts disclosed give retroactive effect to the 15,000:1 stock split which occurred in July 1999. One ADS represents 1,000 preferred shares. Common shares and preferred shares each represent the same economic interest in Ultrapar.
- (3) See "Item 8. Financial Information - Consolidated Statements and other Financial Information - Dividend and Distribution Policy" for information regarding declaration and payment of dividends.
- (4) Prior to 1999, Ultrapar had no preferred shares outstanding.
- (5) Cash flow and EBITDA information has been derived from our consolidated financial statements prepared in accordance with accounting practices adopted in Brazil and Brazilian Securities Commission (CVM guidelines).

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

- (6) See Note 24 to our consolidated audited financial statements.
- (7) Depreciation and amortization represents depreciation and amortization expenses included in cost of goods and services sold and in selling, general and administrative expenses.
- (8) EBITDA is a measure widely used to approximate operating income. The inclusion of information on EBITDA is to provide a measure of assessing our ability to generate cash from our operations. EBITDA is equal to operating income before financial items plus depreciation and amortization expenses. EBITDA is not a measure of financial performance under U.S. GAAP or accounting practices adopted in Brazil, being supplied exclusively for the convenience of the reader. EBITDA should not be considered in isolation, or as an alternative to net income as a measure of operating performance or to cash flows from operations as a measure of liquidity. The EBITDA presented herein relates to the accounting practices adopted in Brazil, which is used in the primary financial statements included in this filing. Such EBITDA is expressly permitted by the standard-setter that establishes the accounting principles generally accepted for use in such financial statements and is included in the financial statements used in the Company's home country jurisdiction and market.

Reconciliation of operating income before financial i

	Year ended December 31,				
	(in millions of U.S. dollars or reais)				
	2003	2003	2002	2001	2000
	US\$	R\$	R\$	R\$	R\$
Operating income before financial items	121,7	351.6	365.5	278.9	213.5
(+) Depreciation and amortization	50.8	146.9	121.8	102.4	90.8
(-) Non-cash operating income included in "Nonoperating income (expenses), net"				(8.8)	
EBITDA	172.5	498.5	487.3	372.5	304.3

- (9) Number of shares at end of period. In 2002, our capital was increased by 16.7 billion shares in connection with our 2002 corporate restructuring.

	Year Ended December			
	2003(1)	2003	2002	2001

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

(in millions of U.S. dollars or Reais, where in

Consolidated Balance Sheet data:	US\$	R\$	R\$	R\$
Accounting Practices Adopted in Brazil				
Current assets:				
Cash and cash equivalents	196.9	568.8	637.9	65
Short term investments	14.2	41.0		
Trade accounts receivable	111.6	322.3	278.0	14
Inventories	47.7	137.7	106.3	9
Recoverable taxes	40.0	115.5	115.1	12
Other	12.1	35.1	49.6	2
Total current assets	422.5	1,220.4	1,186.9	1,04
Long-term assets:				
Related companies	1.0	2.8	2.6	
Deferred income and social contribution taxes	21.2	61.4	33.3	2
Other	6.6	19.0	11.5	1
Total long-term assets	28.8	83.2	47.4	4
Permanent assets:				
Investments	11.5	33.1	33.0	8
Property, plant and equipment	335.2	968.6	779.5	70
Deferred charges	35.5	102.7	81.1	6
Total permanent assets	382.2	1,104.4	893.6	86
Total Assets	833.5	2,408.0	2,127.9	1,95
Current liabilities:				
Suppliers	31.3	90.3	104.4	8
Financing	132.1	381.6	219.8	12
Salaries and related charges	25.9	74.7	64.4	5
Dividends	14.4	41.7	49.0	3
Other	15.4	44.5	30.6	2
Total current liabilities	219.1	632.8	468.2	32
Long-term liabilities:				
Financing	106.0	306.3	363.6	29
Related companies	3.1	9.0	10.2	1
Other taxes and contributions - contingency liabilities	14.2	40.9	28.5	6
Other	10.4	30.1	35.3	2
Total long-term liabilities	133.7	386.3	437.6	38
Total liabilities	352.8	1,019.1	905.8	71
Minority interest	11.1	32.2	31.0	43
Shareholders' equity:				
Capital	229.8	664.0	664.0	43
Revaluation reserve	6.2	17.8	26.0	2
Profits reserves and retained earnings	233.6	674.9	501.1	34
Total shareholders' equity	469.6	1,356.7	1,191.1	79
Total liabilities and shareholders' equity	833.5	2,408.0	2,127.9	1,95

U.S. GAAP:

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Total Assets				
	811.2	2,343.6	2,004.2	1,89
Shareholders' equity	448.2	1,294.8	1,076.5	74

(1) Amounts in Reais for 2003 converted using the foreign exchange rate of US\$ 1.00 = R\$ 2.8892 which is the commercial rate reported by the Central Bank on December 31 2003. This information is presented solely for the convenience of the reader. You should not interpret the currency conversions in this annual report as statements that the amounts in Reais represent such values in U.S. dollars. Additionally, you should not interpret such conversions as statements that the amounts in Reais have been, could have been or could be converted into U.S. dollars at this or any other foreign exchange rates. See "Exchange Rates".

8

Exchange Rates

There are two principal foreign exchange markets in Brazil:

- o the commercial rate exchange market, and
- o the floating rate exchange market

Each one of these markets is regulated separately. The commercial market is dedicated principally to foreign exchange transactions which require prior approval of the Brazilian monetary authorities, such as the buying and selling of registered investments by foreign entities, the purchase or sale of shares or the payment of dividends or interest with respect to shares, among other transactions. Foreign currencies may only be purchased through financial institutions domiciled in Brazil authorized to operate in these markets. The floating rate foreign exchange market is generally used for transactions not conducted through the commercial foreign exchange market. In both markets, rates are freely negotiated but may be strongly influenced by Central Bank intervention. Before February 1, 1999, the foreign exchange rate in each of these markets was established independently from one another, resulting in different rates during given periods. On January 25, 1999, the Brazilian government announced the unification of the exchange positions of the Brazilian banks in the floating rate exchange market and commercial rate exchange market, which led to a convergence in the pricing and liquidity of both markets. Since February 1, 1999 the floating market rate has been the same as the commercial market rate. However, there is no guarantee that the rates will continue to be the same in the future.

Since the introduction of the Real in 1994 through 1998, the Central Bank maintained a band system exchange rate, under which the exchange rate between the Real and the U.S. dollar would fluctuate within a pre-established moving band. In January 1999, due to market pressures, the Central Bank abolished the band system and allowed the Real/U.S. dollar exchange rate to float freely. Since then, the exchange rate has been established by the market, and has fluctuated considerably, reporting a maximum quotation of R\$ 3.955 per US\$ 1.00 on October 22, 2002. During this period, the Central Bank has intervened occasionally to control unstable movements in the foreign exchange rate. It is not possible to predict whether the Central Bank will continue to let the Real float freely or whether the Real will remain at its present level. Accordingly, it is not possible to predict what impact the Brazilian government's exchange rate policies may have on us. The Brazilian government could impose a band system in the future or the Real could devalue or appreciate substantially. See - "Risk Factors -- Risks Relating to Brazil."

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

The following table sets forth information on prevailing commercial foreign exchange selling rates for the periods indicated.

Year Ended	Exchange rates of nominal Reais per US\$ 1.00			Period-End
-----	High	Low	Average	-----
-----	----	---	-----	-----
December 31, 1999	2.165	1.208	1.851 (1)	1.789
December 31, 2000	1.985	1.723	1.835 (1)	1.955
December 31, 2001	2.801	1.936	2.353 (1)	2.320
December 31, 2002	3.955	2.271	2.998 (1)	3.533
December 31, 2003	3.662	2.822	3.060 (1)	2.889
Month Ended				

December 31, 2003	2.943	2.888	2.916 (2)	2.889
January 31, 2004	2.941	2.802	2.872 (2)	2.941
February 27, 2004	2.988	2.904	2.946 (2)	2.914
March 31, 2004	2.941	2.875	2.908 (2)	2.909
April 30, 2004	2.952	2.874	2.913 (2)	2.945
May 31, 2004	3.205	2.957	3.081 (2)	3.129

(1) Average of the foreign exchange rates on the last day of each month in the period.

(2) Average of the high and low foreign exchange rates for each month.

Source: Central Bank

9

B. Capitalization and Indebtedness

Not applicable.

C. Reasons for the Offer and Use of Proceeds

Not applicable.

D. Risk Factors

The holders and potential purchasers of Ultrapar's shares or ADRs should carefully consider the risks described below.

Our business, financial condition or results of operations could be materially affected by any of the risks and uncertainties described below. Additional risks not presently known to us, or that we currently deem immaterial, may also impair our financial condition and business operations.

This annual report also contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those anticipated in the forward-looking statements as a result of a number of factors, including the risks described below and elsewhere in this report.

Risks Relating to Brazil

The Brazilian government has exercised, and continues to exercise, significant influence over the Brazilian economy. Brazilian political and

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

economic conditions have a direct impact on our business and the market price of the preferred shares.

The Brazilian government frequently intervenes in the Brazilian economy and occasionally makes drastic changes in its economic policy. The government's actions to control inflation and effect other policies have often involved wage and price controls, currency devaluations, capital controls, and limits on imports, among other things. Our business, financial condition and results of operations may be adversely affected by changes in policy involving tariffs, exchange controls and other matters, as well as factors such as:

- o currency fluctuations;
- o inflation;
- o social instability;
- o price instability;
- o energy shortages;
- o monetary policy and interest rates;
- o liquidity of domestic capital and lending markets;
- o fiscal policy; and
- o other political, diplomatic, social and economic developments in or affecting Brazil.

Luiz Inacio Lula da Silva, known as President Lula, a member of the Workers' Party, took office as President of Brazil on January 1, 2003. In the period prior to, and following President Lula's election, there was significant uncertainty with respect to the policies that the new government would adopt, including fears as to the introduction of macroeconomic policies radically different to those of the out-going government. While President Lula's

10

government has adopted more conservative economic policies than expected by some observers, there is no certainty that such policies will be maintained or that President Lula will continue to adopt policies for stabilizing and liberalizing the economy. We are unable to foresee what fiscal, monetary, social security and other policies will be adopted by President Lula's government and if such policies will result in adverse consequences for the economy and our business, the results of our operations and our financial condition.

Proposed changes in Brazilian labor and labor union law could impact company-labor relations

In April 2003, the Lower Chamber of Congress resumed discussions on changes to Brazilian labor law. Labor relations are highly regulated under the current system. While this legislation still protects the fundamental rights of labor, the congressional commission preparing a new draft bill has proposed to introduce a greater flexibility into the rules that regulate labor relations in Brazil, enabling employers and employees to freely negotiate certain aspects of their relationship. A review of Brazilian labor union relations is also under discussion. It is expected that Congress will vote the labor union reform

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

before the end of 2004 while the labor law reform will likely be voted in 2005. At this point, it is still unclear if the proposed changes, should they be approved by Congress, would be acceptable to employees and their respective labor unions. Should these changes be implemented, they could have an impact on our business.

Inflation, and certain governmental measures to combat inflation, may contribute significantly to economic uncertainty in Brazil.

Brazil has historically experienced extremely high rates of inflation. Since the introduction of the Real in July 1994 under the Real Plan, Brazil's inflation rate has been substantially lower than in previous periods. The inflation rate, as measured by the Índice Geral de Preços -- Mercado, the general market price index in Brazil, or IGP-M, which was 1.8% in 1998, recorded an increase of 20.1% in 1999 as a result of the devaluation of the Real beginning in January 1999, decreasing again to 10.0% in 2000 and 10.4% in 2001. In 2002, the inflation rate as measured by the IGP-M once more increased to reach 25.3%, reflecting the foreign exchange rate devaluation of 52.3%, largely the result of uncertainties and risks inherent in the Brazilian presidential succession campaign. In 2003 the Real appreciated 18.2% against the U.S. dollar and inflationary pressures declined, with the IGP-M recording 8.7% for the year. From January 1, 2004 until May, 2004 inflation rate as measured by the IGP-M was 5.3%. Future governmental actions, including actions to adjust the value of the Real in relation to the U.S. dollar, may trigger increases in inflation. Our cash operating expenses are substantially in Reais and tend to increase with Brazilian inflation.

Fluctuations in the value of the Brazilian currency against the value of the U.S. dollar may result in uncertainty in the Brazilian economy and the Brazilian securities market, which may adversely affect our financial condition and results of operations and, consequently, the market value of the preferred shares and ADSs.

The Brazilian currency has historically suffered frequent devaluations. In the past, the Brazilian government has implemented various economic plans and utilized a number of foreign exchange policies, including sudden devaluations, periodic mini-devaluations during which the frequency of adjustments has ranged from daily to monthly, floating exchange rate systems, exchange controls and dual exchange rate markets. Devaluations over shorter periods have resulted in significant fluctuations in the exchange rate between the Real and the U.S. dollar and other currencies.

In 1999, the Real depreciated 48.0% against the U.S. dollar, as a result of the exchange rate crisis of that year. In 2000, the Real depreciated 9.0% against the U.S. dollar, and in 2001 the Real depreciated 18.7% against the U.S. dollar. Due to uncertainties as to the outcome of the presidential elections in October 2002 and the economic policy to be adopted by the new government, the Real depreciated by 52.3% against the U.S. dollar during 2002. In 2003, with the maintenance of the existing macroeconomic policy by the new government, the Real appreciated 18.2% against the US dollar. There are no guarantees that the exchange rate between the Real and the U.S. dollar will stabilize at current levels. Although we have managed our existing U.S. dollar debt obligations in order to protect against fluctuations in the dollar/Real exchange rate, we could in the future experience monetary losses relating to these fluctuations. See "Item 11. Quantitative and Qualitative Disclosures about Market Risk - Foreign Exchange Risk" for information about our foreign exchange risk hedging policy. In addition, fluctuations in the value of the

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Real relative to the U.S. dollar can affect the market value of the ADSs. Devaluation may reduce the U.S. dollar value of distributions and dividends on the ADSs and may also reduce the market value of the preferred shares and the ADSs.

Restrictions on the movement of capital out of Brazil may hinder your ability to receive dividends and the proceeds of any sale of the preferred shares.

From time to time the Brazilian government may impose restrictions on capital outflow that would hinder or prevent the custodian who acts on behalf of the depositary for the ADSs from converting proceeds from the preferred shares underlying the ADSs into U.S. dollars and remitting those proceeds abroad. Brazilian law permits the government to impose these restrictions whenever there is a serious imbalance in Brazil's balance of payments or reasons to foresee a serious imbalance.

The Brazilian government imposed remittance restrictions for approximately six months in 1989 and early 1990. If enacted, similar restrictions would hinder or prevent the conversion of dividends, distributions or the proceeds from any sale of preferred shares from Reais into U.S. dollars and the remittance of the U.S. dollars abroad. In such a case, the custodian, acting on behalf of the depositary, will hold the Reais it cannot convert and remit for the account of the holders of ADSs. The depositary will not invest the Reais and such amounts will not be liable for interest. Furthermore, any Reais so held will be subject to devaluation risk.

Developments in other emerging markets may adversely affect the results of our operations and the market price of the preferred shares and ADSs.

As a general rule, international investors consider Brazil to be an emerging market economy. Consequently, economic conditions and the market for emerging market countries, especially those located in Latin America, influence investor's perceptions of Brazil and the evaluation of Brazilian companies' securities. Since the end of 1997, investors have shown a high degree of concern in relation to the risk of investing in emerging market economies due to the economic problems faced by some of these countries, including Asian countries, Russia and Argentina. Consequently, on occasions, Brazil has faced a significant outflow of capital and at the same time Brazilian companies have shouldered the burden of higher financial costs. Brazilian securities or the Brazilian economy may continue to be negatively affected by events (including economic crises or currency fluctuations) that occur in other places and such events may adversely affect our businesses, financial condition, results of the operations, prospects and the value of our shares or ADSs.

United States investors may not be able to obtain jurisdiction over or enforce judgements against us.

We are a company incorporated under the laws of the Federal Republic of Brazil. All our board directors, executive officers and experts named in this annual report are residents of Brazil. All, or a substantial part of the assets pertaining to these individuals and to Ultrapar are located outside the United States. As a result, it is possible that investors may not be able to obtain jurisdiction over these individuals or Ultrapar in the United States, or enforce judgements handed down by United States courts of law based on provisions for civil liability under federal law in relation to securities of the United States or otherwise.

Risks relating to the Preferred Shares and the American depositary shares, or

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

ADSS

The ADSS generally do not give you voting rights.

The ADSS represent our preferred shares. Generally under Brazilian law and in the case of our by-laws, holders of preferred shares do not have the right to vote at shareholders' meetings. This means, among other things, that holders of our ADSS are not entitled to vote on important corporate transactions including mergers or consolidations with other companies.

12

The preferred shares and ADSS do not entitle you to a fixed or minimum dividend.

Under accounting practices adopted in Brazil and our by-laws, unless otherwise proposed by the board of directors and approved by the voting shareholders in the Ordinary General Meeting, we must pay our shareholders a mandatory distribution equal to at least 50% of our adjusted net income. Therefore, whether or not you receive a dividend depends on the amount of the mandatory distribution, if any, and whether the board of directors and the voting shareholders exercise their discretion to suspend these payments. See "Item 8. Financial Information -- Consolidated Statements and Other Financial Information -- Distribution Policy and Dividends" for a more detailed discussion on mandatory distributions.

You might be unable to exercise preemptive rights with respect to the preferred shares.

In the event of a rights offering or a capital increase which would maintain or increase the proportion of capital represented by preferred shares, preferred shareholders would have preemptive rights to subscribe to newly issued preferred shares. In the event of a capital increase which would reduce the proportion of capital represented by preferred shares, preferred shareholders would have preemptive rights to subscribe for preferred shares in proportion to their shareholdings and for common shares only to the extent necessary to prevent dilution of their interest in the company.

The holders of ADSS may be unable to exercise their preemptive rights in relation to the preferred shares represented by the ADSS, unless we file a registration statement pursuant to the United States Securities Act of 1933 or an exemption from the registration requirements applies. We are not obliged to file registration statements with respect to the preemptive rights and therefore do not assure holders that such a registration will be obtained. If the rights are not registered as required, the depository bank will try to sell the preemptive rights and you will have the right to the net sale value, if any. However, the preemptive rights will expire should the depository not succeed in selling them.

If you exchange the ADSS for preferred shares, you risk losing certain foreign currency remittance and Brazilian tax advantages.

The ADSS benefit from the depository's certificate of foreign capital registration, which permits the depository to convert dividends and other distributions with respect to the preferred shares into foreign currency and remit the proceeds abroad. If you exchange your ADSS for preferred shares, you will be entitled to rely on the depository's certificate of foreign capital

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

registration for five business days from the date of exchange. Thereafter, you will not be able to remit abroad non-Brazilian currency unless you obtain your own certificate of foreign capital registration or you qualify under National Monetary Council Resolution 2,689 dated January 26, 2000, known as Resolution 2,689, which entitles certain investors to buy and sell shares on Brazilian stock exchanges without obtaining separate certificates of registration. If you do not qualify under Resolution 2,689, you will generally be subject to less favorable tax treatment on distributions with respect to the preferred shares. The depositary's certificate of registration or any certificate of foreign capital registration obtained by you may be affected by future legislative or regulatory changes, and additional Brazilian law restrictions applicable to your investment in the ADSs may be imposed in the future. For a more complete description of Brazilian tax regulations, see "Item 10. Additional Information -- Taxation -- Brazil."

The relative volatility and illiquidity of the Brazilian securities markets may adversely affect you.

Investing in securities, such as the preferred shares or ADSs, of issuers from emerging market countries, including Brazil, involves a higher degree of risk than investing in securities of issuers from more developed countries. For the reasons above, investments involving risks relating to Brazil, such as investments in ADSs, are generally considered speculative in nature and are subject to certain economic and political risks, including but not limited to:

13

- o changes to the regulatory, tax, economic and political environment that may affect the ability of investors to receive payments, in whole or in part, in respect of their investments; and
- o restrictions on foreign investment and on repatriation of capital invested.

The Brazilian securities market is substantially smaller, less liquid, more concentrated and more volatile than major securities markets in the United States. This may limit your ability to sell the preferred shares underlying your ADSs at the price and time at which you wish to do so. The Sao Paulo Stock Exchange, known as Bovespa, the only Brazilian stock exchange, had a market capitalization of approximately US\$ 234.2 billion as of December 30, 2003 and an average monthly trading volume of approximately US\$ 5.7 billion for 2003. In comparison, the NYSE had a market capitalization of U.S.\$ 17.3 trillion as of December 31, 2003 and an average monthly trading volume of approximately U.S.\$ 808 billion for 2003.

There is also a large concentration in the Brazilian securities market. The ten largest companies in terms of market capitalization represented approximately 49.83% of the aggregate market capitalization of the Bovespa as of December 31, 2003. The top ten stocks in terms of trading volume accounted for approximately 52.4% of all shares traded on the Bovespa in 2003. Ultrapar's average daily volume at Bovespa in 2003, 2002 and 2001 was R\$ 1,586 thousand, R\$ 1,233 thousand, and R\$ 787 thousand, respectively.

Controls and restrictions on the remittance of foreign currency could negatively affect Ultrapar's capacity to make dividend payments to foreign investors.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Brazilian law determines that whenever there is a serious imbalance in the Brazilian balance of payments, or reasons for believing that there will be a serious imbalance in the future, the Brazilian government can impose temporary restrictions on remittances of income on investments by foreign investors in Brazil. The probability that the Brazilian government might impose such restrictions can be determined by the level of the country's foreign currency reserves, the availability of currency in the foreign exchange markets on the maturity date of a payment, the amount of the Brazilian debt servicing requirement in relation to the economy as a whole, and the Brazilian policy towards the International Monetary Fund, among other factors. We are unable to give assurances that the Central Bank will not modify its policies or that the Brazilian government will not introduce restrictions or cause delays in payments by Brazilian entities of dividends relating to securities issued in the overseas capital markets up to the present.

Our share price may be affected by shares eligible for future sale.

Currently, our total capital consists of approximately 18.4 billion preferred shares and approximately 51.3 billion common shares. The public holds substantially all of our preferred shares and ADS representing preferred shares. Ultra S/A, a holding company, holds approximately 34.2 billion of our common shares, representing 67% of our voting capital. Two other shareholders, who may freely sell their respective shares, hold a substantial portion of our remaining common shares. A sale of a large block of common shares could negatively affect the market value of the preferred shares and ADSs.

If we were treated as a Passive Foreign Investment Company (PFIC), U.S. Holders of ADSs would be subject to disadvantageous rules under the U.S. tax laws.

If we are characterized as a passive foreign investment company, or PFIC, in any year, U.S. holders of ADSs could be subject to unfavorable U.S. federal income tax treatment. Although we do not believe that we were a PFIC in 2003, there can be no assurance that our business and activities will not lead to PFIC status for us in the future. PFIC classification is a factual determination made annually and thus may be subject to change. Please see "Item 10. Additional Information -- Taxation -- United States" for a description of the passive foreign investment company, or PFIC, rules.

14

Risks Relating to Ultrapar

Government deregulation of LPG prices has caused refinery prices to fluctuate according to the international markets and may affect our revenues and operating margin.

The Brazilian government has historically regulated (i) the refinery price of LPG, which is the price we pay Petrobras and is thus a component of our cost of goods sold, and (ii) the retail price of LPG, which is the price we charge customers and is thus a component of our gross sales revenue. In the 1990's, the Brazilian government began to deregulate both prices. Since May 2001 the retail store prices in Brazil are no longer regulated.

In January 2002, Petrobras refinery prices, which are the LPG prices charged by Petrobras to the distributors, were deregulated and have thereafter

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

been freely established by Petrobras, although subject to government intervention when deemed appropriate, such as occurred between August 2002 and October 2002. In this new market, the refinery price tends to fluctuate according to the international markets, while the retail price depends on a number of factors, including the level of competition, brand recognition and the relative prices of the energy sources that compete with LPG. If we are not able to pass on increases in the refinery price to our customers by increasing the retail prices, our operating margins may be adversely affected.

Ultragas, our LPG distribution subsidiary, currently depends upon Petrobras for its supply of LPG.

Prior to 1995, Petrobras benefited from a constitutional monopoly in the production and importation of petroleum products in Brazil. Although the Brazilian government removed Petrobras' monopoly from the Federal Constitution in November 1995, Petrobras effectively remains the sole provider of LPG in Brazil. See "Item 4. Information on the Company -- Business Overview -- Distribution of Liquefied Petroleum Gas -- Industry and Regulatory Overview." This may change in the future as LPG prices charged by Petrobras in the domestic market are similar to the prices charged in the international market. At present, however, any interruption in the supply of LPG from Petrobras immediately affects Ultragas's ability to provide LPG to its customers.

Currently we have no formal contract with Petrobras to supply LPG

Ultragas currently purchases all its LPG requirements from Petrobras although there is no formal LPG supply contract between the parties. The agreements for ordering and purchasing LPG from Petrobras are generally common to all LPG distributors - including Ultragas. There have been no significant interruptions in the supply of LPG by Petrobras to the distributors with the exception of 1995 due to a 15-day strike by Petrobras employees. However we cannot guarantee that there will be no significant interruptions to LPG supplies in future.

LPG competes with alternative sources of energy.

LPG competes with natural gas, wood, diesel, fuel oil and electric energy. Natural gas is currently less expensive than LPG for industrial consumers who purchase large volumes, but more expensive for residential consumers, since its supply requires significant investments in pipelines. In 2003, the overall Brazilian LPG market decreased by 5.7% in part due to an increase in the use of natural gas. The development of alternatives sources of energy in the future may adversely affect the LPG market and consequently, our business, financial results and results of operations. See "Item 4. Information On the Company -- Business Overview -- Distribution of Liquefied Petroleum Gas -- Competition."

The acquisition of Shell Gas LPG Brasil ("Shell Gas") is subject to Brazilian regulations and other anti-trust rules.

Ultragas is subject to regulation under Brazilian anti-trust rules. For this reason, the acquisition of the LPG distribution operations of Shell Gas is subject to approval by the Brazilian anti-trust authorities. The process is in the

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

first of three phases of examination by the Brazilian anti-trust authorities. We cannot assure that the anti-trust authorities will approve the acquisition and the impact of such action in Ultrapar, in future.

Ethylene, the principal raw material used in our petrochemical operations, comes from limited supply sources.

Oxiteno, our subsidiary involved in the production and sale of chemical and petrochemical products, purchases its principal raw material, ethylene, from two of Brazil's three naphtha crackers, which are the sole sources of ethylene in Brazil. Braskem S.A. ("Braskem") supplies all of our ethylene requirements at our plant located at Camacari, and Petroquimica Uniao S.A. ("PQU") supplies all of our ethylene requirements at our plant located at Maua. Because of its characteristics, ethylene is difficult and expensive to store and transport, and cannot be easily imported into Brazil. Therefore, like other second-generation petrochemical companies, Oxiteno is almost totally dependent on ethylene produced at Braskem and PQU for its supply of ethylene. In 2003, Brazilian ethylene imports totaled 13,423 tons, representing less than 1% of Brazil's installed capacity.

Due to ethylene's chemical characteristics, Oxiteno does not store significant quantities of ethylene, and reductions in supply from Braskem and PQU would have an immediate impact on our production and results of operations. We have a supply contract with Braskem, which expires in 2012, setting forth the volume of ethylene that Braskem will supply and the amount that Oxiteno will purchase. Unlike Braskem, PQU usually does not enter into long-term supply contracts with its customers. If we further expand our production capacity, there is no assurance that we will be able to obtain additional ethylene from Braskem and PQU.

Unlike PQU, which acquires all of its naphtha requirements from Petrobras, Braskem made investments in its plant and equipment that allowed it to import approximately 25 to 30% of its naphtha requirements in 2003, thus reducing its dependence of supplies from Petrobras.

While Braskem and Companhia Petroquimica do Sul ("Copesul"), the third naphtha cracker in Brazil imported naphtha during 2003, Petrobras is still the principal supplier of naphtha to crackers in Brazil, and any interruption in the supply of naphtha from Petrobras to the crackers could adversely impact their ability to supply ethylene to Oxiteno.

The Brazilian petrochemical industry is very closely influenced by the performance of the international petrochemical industry and its cyclical behavior.

The decrease in Brazilian tariff rates on petrochemical products, the increase in demand for such products in Brazil, and the ongoing integration of regional and world markets for commodities, among other factors, have contributed to the increasing integration of the Brazilian petrochemical industry into the international petrochemical marketplace. The international petrochemical market is cyclical in nature, with alternating periods of tight supply, increased prices and high margins, and of over-capacity, declining prices and low margins. Accordingly, prices of certain of our products in Brazil are becoming more closely related to price trends in the global market. As a consequence, events affecting the petrochemical industry worldwide could have a material adverse effect on our business, financial condition and results of operations.

The price of ethylene is subject to fluctuations in international oil prices.

The price of ethylene, which is the principal component of Oxiteno's cost of goods sold in the petrochemicals business, is directly linked to the price of naphtha which, in turn, is largely linked to the price of crude oil. Consequently, ethylene prices are subject to fluctuations in international oil prices. A significant increase in the price of crude oil and, consequently, naphtha and ethylene, could have a material adverse effect on our results of operations.

16

The reduction in import tariffs on petrochemical products can reduce our competitiveness in relation to imported products.

Final prices paid by importers of petrochemical products include transportation costs and tariff rates. Consequently, tariff rates imposed by the Brazilian government affect the prices we can charge for our products. The Brazilian government's negotiation of commercial and free trade agreements, principally with NAFTA and the European Union may result in reductions in Brazilian import duties on petrochemical products and may reduce the competitiveness of our products vis-a-vis imported petrochemical products.

Our insurance coverage may be insufficient to cover losses that we might incur.

The operation of any chemical manufacturing plant and the distribution of petrochemicals, as well as the operations of logistics of oil and chemical products and LPG distribution involve substantial risks of property contamination and personal injury and may result in material costs and liabilities. We maintain insurance policies that cover material damages caused by leakages of toxic substances and other events that we are able to eliminate within 72 hours. The occurrence of losses or other liabilities that are not covered by insurance or that exceed our insurance limits could result in significant unexpected additional costs.

We may be adversely affected by the imposition and enforcement of more stringent environmental laws and regulations.

We are subject to stringent environmental laws and regulations in Brazil. Changes in these laws and regulations, or changes in the enforcement policy of existing laws and regulations, could adversely affect us. In addition, it is possible that new laws or additional regulations will come into force, or that the relevant enforcement agencies will seek a more stringent interpretation of existing laws and regulations that would require us to spend additional funds on environmental matters in order to continue to keep our plants and operations in compliance with current legislation.

The production of petrochemicals and chemicals is inherently hazardous.

The complex manufacturing operations we perform at our plants involve a variety of safety and other operating risks, including the handling, production and transportation of highly inflammable, explosive and toxic materials. Equipment breakdowns, natural disasters, and delays in obtaining imports or required replacement parts or equipment can also affect our manufacturing operations. We cannot completely eliminate the risks inherent in the production process.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

We are currently controlled by our senior management, which substantially limits the ability of non-management shareholders to control the direction of our business.

Until the end of 2004, our senior management indirectly controls, approximately 67% of our voting share capital through their control of Ultra S.A. This level of control enables the management to elect the majority of our directors and to determine the outcome of substantially all actions requiring shareholder approval. See "Item 7. Major Shareholders and Related Party Transactions -- Major Shareholders -- Shareholders' Agreement of Ultra S.A."

Our status as a holding company may limit our ability to pay dividends on the preferred shares.

As a holding company, we have no significant operating assets other than our ownership of shares of our subsidiaries. Substantially all of our operating income comes from our subsidiaries. Consequently, our ability to pay you dividends depends solely upon our receipt of dividends and other cash flows from our subsidiaries.

17

ITEM 4. INFORMATION ON THE COMPANY

A. History and Development of the Company

Ultrapar Participacoes S.A. ("Ultrapar") is a sociedade anonima incorporated under the laws of the Federative Republic of Brazil. It has operations in LPG distribution, through Ultragas, chemical production through Oxiteno and logistics of oil and chemical products through Ultracargo.

We were incorporated on December 20, 1953, with our origins going back to 1937, when Ernesto Igel founded Companhia Ultragas S.A and brought LPG to be used as cooking gas in Brazil using cylinders acquired from Companhia Zeppelin. The gas stove began to replace the traditional wood stoves and to a lesser degree, kerosene and coal gas, which dominated the Brazilian kitchens at the time.

In 1966, Transultra Armazenamento e Transporte Especializado Ltda ("Transultra") was formed to satisfy the demand for high quality transportation services and focused in both the transportation and storage of chemicals, petrochemicals and LPG. In 1978, Terminal Quimica de Aratu - Tequimar ("Tequimar") was founded for the specific purpose of operating the storage business. Transultra and Tequimar are the operating subsidiaries of Ultracargo.

We were also pioneers in developing the Brazilian petrochemicals industry with the creation of Oxiteno in 1970, located in the Maua petrochemical complex in Sao Paulo. In 1986, Oxiteno established its own research and development center in order to respond to specific customer needs.

Today, we have a significant market presence in the business areas in which we operate. We are the leader in LPG distribution in Brazil through Ultragas with a 24.3% market share, according to data prepared by Sindigas, the Brazilian Association of LPG distributors. We deliver LPG to an estimated 7.5 million households using our own vehicle fleet and also approximately 4,200

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

independent retailers. We are the only manufacturer of ethylene oxide and its derivatives in Brazil, with an extensive business in the domestic and international markets. Our petrochemical operations supply more than 30 market segments, particularly agricultural chemicals, food, cosmetics, leather, detergents, packaging for beverages, thread and polyester filaments, brake fluids, petroleum, paints and varnishes. Through Ultracargo, we are the leading logistics operator in the chemical and fuel products segments in Brazil. We offer integrated multimodal transportation, loading and unloading services and the management of third party fleets. Our high storage capacity together with the strategic location of our assets, facilitates product movement along an integrated multimodal logistics system.

Investments in Permanent Assets and Deferred Charges

We have made substantial investments in our operations in the last five years. At Ultragas, we have invested heavily in LPG bulk delivery distribution, restructuring our distribution logistics. We have also invested in the construction of filling plants over the past five years, expanding geographically our operations to give an almost nationwide coverage. At Oxiteno, we have invested in increasing installed production capacity and in the modernization of the industrial plants. Ultracargo has been investing in storage facilities and in its truck fleet in response to strong demand for logistic infrastructure in Brazil, deregulation of the oil and oil products industry and the strong growth in the international trade in vegetable oils and alcohol. In 2003, capital expenditures focused on the construction of the Santos and Tatui Intermodal Terminals, the Liquid Fuels Terminal in Montes Claros and fleet expansion. We have invested in information technology at all our businesses for integrating processes, improving the quality of information, increasing the response time in decision making and improving our services.

18

The following table shows our capital expenditures in permanent assets and deferred charges in the years indicated below:

	Year Ended December 31,		
Company	2003(1)	2002	2001
	(in millions of reais)		
Ultragas	114.4	130.6	148.2
Oxiteno	58.1	55.8	42.9
Ultracargo	41.5	36.2	11.9
Others2	0.3	0.2	0.1
Total Capex	214.3	222.8	203.1
Disposals	(7.4)	(4.5)	(9.3)
Total Capex, net of disposals	206.9	218.3	193.7

Equity Investments

To maintain our growth and consolidate our position in the markets where we operate, in 2003 we acquired the Brazilian LPG distribution operations of Royal Dutch/Shell N.V. - Shell Gas, and also the chemical products assets of Berci Group in Mexico - CANAMEX.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

CANAMEX

On December 4, 2003 we concluded the acquisition of the chemical business of the Berci Group (CANAMEX), a Mexican specialty chemicals company. CANAMEX has 2 plants in Mexico (Guadalajara and Coatzacoalcos), with an installed production capacity of 52,800 tons/year. The product line is similar to the products manufactured by Oxiteno, and in the case of some markets, complementary. At the time of acquisition, CANAMEX was operating at 25% of its installed capacity. The rationale behind the acquisition was to establish a greater presence in the Mexican petrochemical market and create a production and distribution platform for the United States. The acquisition amount was US\$ 10.25 million, without assuming any residual debt.

Shell Gas

On August 8 2003, we acquired the LPG distribution operations of Royal Dutch/Shell N.V. in Brazil, becoming leader in this segment with a 24.3% market share, according to data prepared by Sindigas, the Brazilian Association of LPG distributors. At the time of the acquisition, Shell Gas had an approximately 4.5% market share with six filling plants in the states of Sao Paulo, Minas Gerais, Bahia, Rio Grande do Sul and Goias. The acquisition price was R\$ 170.6 million and included the purchase of 100% of the shares of Shell Gas, without assuming any residual debt. Approval from the Brazilian anti-trust authority (CADE) for this acquisition is pending at the time of the writing.

Corporate Restructuring

On December 20, 2002, we completed a corporate restructuring process which we began on October 15, 2002. The effects of the corporate restructuring were:

- o merger of Gipoia Ltda, a company which held a 23% direct stake in Companhia Ultragaz S.A. and was owned by Ultra S.A., into Ultrapar, increasing Ultrapar's ownership in Ultragaz to 100% from 77% of total share capital. Ultrapar issued approximately 7.8 billion common shares in connection with this merger.
- o Ultrapar's "incorporation" of shares issued by Oxiteno, increasing Ultrapar's ownership in Oxiteno to 100% from 48% of total share capital. The holders of approximately 12 million of Oxiteno's shares elected to exchange their shares for shares in Ultrapar, triggering the issue of approximately 5.4 billion common shares

-
- 1 Net of R\$ 7.9 million of exchanged assets
 - 2 Includes expenditures relating to maintenance of our headquarters which is performed by our wholly-owned subsidiary Imaven Imoveis e Agropecuaria Ltda.

19

and 3.4 billion preferred shares by Ultrapar. We paid R\$ 208.0 million representing approximately 13 million shares to Oxiteno's minority shareholders who exercised their statutory withdrawal rights.

The table below shows the effects of the corporate restructuring in our share capital:

	Total capital (in millions of reais)	Number of shares	
		Common shares	Preferred shares

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

As of December 31, 2001	433.9	37,984,012,500	15,015,987,500
Shares issued for:			
Merger of Gipoia	38.5	7,850,603,880	-
"incorporation" of Oxiteno's shares	191.6	5,430,005,398	3,410,659,550
As of December 31, 2002	664.0	51,264,621,778	18,426,647,050

Oxiteno Nordeste

In March 2002, Oxiteno made a tender offer for the acquisition of the shares of its subsidiary Oxiteno Nordeste S.A. Industria e Comercio, known as Oxiteno Nordeste. The tender offer was completed on April 16, 2002, through the acquisition of 93,871 shares of Oxiteno Nordeste by Oxiteno, representing approximately 73.3% of the shares held by minority shareholders. Oxiteno increased its share ownership from 97% to 98.9% for approximately R\$4.4 million.

Transultra

On May 23, 2001, we acquired the 35% voting interest of Transultra that we did not already own, from Petrobras Distribuidora S.A. We made this acquisition through our wholly owned subsidiary, Ultracargo, in an auction held at Bovespa. We paid the minimum price at the auction, which was R\$21 million. Of that amount we paid 5% in cash, and the remaining 95% with government securities, that we acquired at a 62.7% discount for this purpose.

Share Repurchase Program

In October, 2001, the board of directors approved a share repurchase program under which we can acquire our own preferred shares at market price and hold them in treasury for subsequent sale or cancellation. During 2003 and 2002, we acquired a total of 87.9 million and 20.2 million preferred shares, respectively. From January 1, 2004 to May 31, 2004, we acquired a total of 183.8 million preferred shares.

20

The following table shows our principal equity investments, in our companies and in new companies, for the indicated periods:

Company	Year Ended December 31,		
	2003(3)	2002	2001
	(in millions of reais)		
Ultragas	171.1	-	-
Oxiteno	32.5	212.6	0.1
Ultracargo	-	-	13.7
Others4	2.1	0.4	-
Total	205.7	213.0	13.8

Our principal executive office is located at Avenida Brigadeiro Luis Antonio, 1343, 9(0) andar, 01317-910, Sao Paulo, SP, Brazil. Our telephone

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

number is 55-11-3177-6482. Our Internet website address is <http://www.ultra.com.br>. Our agent for service of process in the United States is C.T. Corporation System, located at 1633 Broadway, New York, New York 10019.

B. Business Overview

We are one of the leading Brazilian corporate groups with net annual sales of more than R\$ 4 billion. We have more than 6,000 employees and operate throughout practically the entire country. We are the largest LPG distributor in Brazil, and we estimate to be the seventh largest in the world based on volumes sold. Oxiteno is the only producer of ethylene oxide and of some of its derivatives in the Mercosur area. We are also especially active in providing logistical services for chemical and petrochemical products.

Through Ultragas, which sells LPG throughout Brazil except the Amazon region, we are the market leader in key states such as Bahia and Sao Paulo with a market share of 45% and 42%, respectively. In 2003, total sales exceeded 1.3 million tons of LPG. Ultragas was responsible for 65.6% of our consolidated net revenue in 2003.

In 2003, Oxiteno, which produces ethylene oxide, solvents and specialty chemicals, reported total sales of 474 thousand tons of petrochemicals. The chemical segment accounted for 30.9% of our consolidated net revenue in 2003.

Ultracargo operates through a fleet of approximately 500 trucks. In the storage segment, Ultracargo has warehouses at port terminals and rail junctions used in the handling of chemical products, with a storage capacity of 207,781 m³. The logistics operation was responsible for 3.5% of consolidated net revenues in 2003.

Our Strategy and Objectives

Our principal objective is to create shareholder value. For this purpose, we seek to consolidate our presence in our chosen markets through growth opportunities, that allow for sustained expansion in our businesses, excellence in performance and profitability as well as improved technology in products and processes, while at the same time maintaining strong cash flows and a solid financial position.

-
- 3 The difference between principal equity investments (excluding share repurchase program) of R\$ 203.6 million above, and "Business combinations, net of cash acquired", of R\$ 134.6 million shown in the 2003 Consolidated Statements of Cash Flows is substantially comprised of cash acquired and settlement of debt of Shell Gas (included in "Cash Flows from Financing Activities - Loans from Affiliated Companies")
 - 4 Share repurchase program, included in the Consolidated Statement of Cash Flows under "Cash Flow from Financing Activities - Other"

Our three businesses share certain values that drive their strategy:

- 1) People - To motivate, attract and retain talent;

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

2) Clients - To establish and maintain strong relationships with clients by understanding their current needs, anticipating their future requirements and providing continuous enhancement of products and services, at competitive prices;

3) Costs - To continually reinforce a culture of providing high-quality products and services while maintaining rigorous cost control.

Our Competitive Advantages

We believe Ultragaz's principal competitive advantages include:

- o strong brand name recognition, associated with quality, safety and efficiency;
- o market concentration in the principal Brazilian population centers thus boosting economies of scale in distribution logistics and resulting in cost efficiencies;
- o detailed knowledge of the Brazilian market, in part based on Ultragaz's involvement at all levels of LPG distribution to its clients; and
- o a highly efficient distribution network.

We believe Oxiteno's principal competitive advantages include:

- o its position as the sole producer of ethylene oxide and its derivatives in the Mercosur area;
- o its large production capacity in excess of Brazilian demand
- o its operational flexibility which enables it to optimize its sales mix in line with market conditions;
- o its plants which employ technologically advanced production processes;
- o its advanced research and development centers for improving production processes and product uses; and
- o its highly skilled labor force.

We believe Ultracargo's principal competitive advantages include:

- o its unique position as the only company in the market equipped to offer integrated transportation services and storage for the chemical products and fuels segment;
- o the location of its assets, and;
- o the commitment to operational safety.

The following map shows the geographic location of our operations:

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

[GRAPH OMITTED]

The following table shows social and economic indicators for the principal states in Brazil in which we operate:

State	Population (in millions)	Percentage of Brazilian GDP	Per Capita GDP (in reais)
Rio Grande do Sul	10.2	7.73	8,341
Parana	9.6	5.99	6,882
Sao Paulo	37.0	33.67	9,995
Rio de Janeiro	14.4	12.52	9,571
Minas Gerais	17.9	9.64	5,925
Espirito Santo	3.1	1.96	6,931
Goiias	5.0	1.97	4,316
Bahia	13.1	4.38	3,680
Sergipe	1.8	0.54	3,310
Alagoas	2.8	0.64	2,485
Pernambuco	7.9	2.64	3,673
Ceara	7.4	1.89	2,794

Source: Instituto Brasileiro de Geografia e Estatistica (IBGE) - Censo 2000

23

Distribution of Liquefied Petroleum Gas

Industry and Regulatory Overview

LPG is a fuel derived from the oil and natural gas refining process. In Brazil, refineries produced approximately 80% of local demand in 2003 and the remaining 20% was imported. LPG has the following primary uses in Brazil:

- o Bottled segment: used primarily by residential consumers for cooking;
- o Bulk segment: used primarily for cooking and water heating in shopping malls, hotels, residential buildings, restaurants, laundries and hospitals.

24

The following chart shows the process for LPG distribution:

[GRAPH OMITTED]

In 2003, the bottled segment represented 74% of the LPG distributed in Brazil, and was primarily used for cooking. The use of LPG for domestic heating in Brazil is immaterial compared with its use in other developed and emerging countries, primarily because of Brazil's generally warm climate. Consequently, consumer seasonality throughout the year is significantly smaller. In addition, because LPG is not used to a significant extent for domestic heating in Brazil,

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

overall consumption of LPG per capita is lower in Brazil compared to countries where domestic heating is a major element of LPG demand, making low distribution cost a major competitive differential in the market for Brazilian LPG.

25

Prior to 1990, extensive governmental regulation of the LPG industry essentially limited the use of LPG to domestic cooking. Since 1990, enacted regulations allow for the use of LPG for certain commercial and industrial uses and the use of LPG has increased accordingly.

The primary international suppliers of LPG are major oil companies and independent producers of both natural gas liquids and oil. However, due to Petrobras' monopoly over the production and importation of petroleum and petroleum products until the end of 2001, Petrobras is currently the sole de facto supplier of LPG in Brazil.

Currently, the LPG distribution industry in Brazil consists of 15 LPG distribution companies or groups of companies, and is regulated by the National Oil Agency, or ANP, which reports to the Ministry of Mines and Energy. The LPG distribution industry includes purchasing LPG from Petrobras, filling LPG cylinders and bulk delivery trucks at filling stations, selling LPG to end users, controlling product quality and providing technical assistance to LPG consumers. See "The Role of the ANP."

LPG produced by Petrobras, which represented approximately 80% of total demand in Brazil in 2003, is transported in pipelines and by trucks from Petrobras' production and storage facilities to filling stations maintained by LPG distributors. The balance is imported by Petrobras into Brazil and stored in large storage facilities maintained by Petrobras. The imported LPG is then transported from the storage facilities by pipeline and truck to the LPG distributors' filling stations.

LPG can be delivered to end users either in cylinders or in bulk. The cylinders are filled in the LPG distributors' filling stations. Distribution to the bottled segment is conducted through the use of cylinders via two principal channels:

- o home delivery of LPG cylinders; and
- o the sale of LPG cylinders in retail stores and at filling stations.

In both cases, the cylinders are either delivered by the LPG distributors themselves or by independent dealers.

Bulk delivery is the principal delivery method to large volume consumers, such as residential buildings, hospitals, small and medium businesses and industries. In the case of bulk delivery, LPG is pumped directly into tanker trucks at filling stations, transported to customers and pumped into a bulk storage tank located at the customer's premises.

As of December 2003, the four largest LPG distributors in Brazil were:

- o Ultragaz;
- o Agip do Brasil S.A., known as AgipLiquigas, a subsidiary of AgipPetroli SpA, an Italian conglomerate;

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

- o Nacional Gas Butano Ltda., known as Butano, which is controlled by a Brazilian family; and
- o Supergasbras S.A., known as Supergasbras, which is jointly controlled by SHV Energy and the founding Brazilian family.

The Role of the Brazilian Government. The Brazilian government historically regulated the sale and distribution of LPG in Brazil. The period from 1960 to 1990 was characterized by heavy governmental regulation, including price controls, regulation of the areas in which each LPG distributor could operate, regulation of the services offered by distributors and governmental quotas for the LPG sold by distributors, thus restricting the growth of larger LPG distributors. In 1990, the government started a deregulation process with the purpose of establishing a largely unregulated LPG market. This process included easing the requirements for the entry into the market of new distribution companies, reducing certain administrative burdens and removing restrictions on the areas in which distributors could conduct their business and on sales quotas. There are currently no restrictions on foreign ownership of LPG companies.

26

Since May 2001, distributors are allowed to freely establish retail prices, which were previously set by the government. Until the end of 2001, the LPG refinery price, which is charged by Petrobras to all LPG distributors, was determined by the government and was the same for all LPG distributors in all regions of Brazil. Historically, refinery prices have been subsidized by the government. In January 2002, the government abolished subsidies to refinery prices, creating a new tax system, the CIDE, which equalized the tax charges on the local market with the exported product in order to open up the market for LPG. Consequently, from January 2002, Petrobras started to freely price LPG in the domestic market and adopted the international price plus surcharges as its benchmark. However, in August 2002, the ANP intervened in the prices fixed by Petrobras for the bottled segment, fearing the effects of the increases in international LPG prices. This policy continued through October 2002, when the ANP control was lifted and Petrobras was once again able to set its own prices for LPG. In 2003, Petrobras' average refinery price was approximately US\$ 313.17 per ton compared with the average international price of US\$ 299.10 per ton.

The Role of Petrobras. Petrobras, Brazil's national oil and oil products company, has had a legal monopoly in the exploration, production, refining, importing and transporting of crude oil and oil products in Brazil and Brazil's continental waters since its establishment in 1953. This monopoly was confirmed in Brazil's federal constitution enacted in 1988. As a result, Petrobras was historically the sole supplier in Brazil of oil and oil-related products, including naphtha and LPG.

In November 1995, Petrobras' monopoly was removed from the federal constitution by a constitutional amendment approved by the Brazilian Congress. According to this amendment, other state and private companies would be able to compete with Petrobras in virtually all fields in which Petrobras operated. This amendment was implemented through Law No. 9,478, dated August 6, 1997, which effectively allowed Petrobras' monopoly to continue for a maximum period of three years. Law No. 9,478 prescribed that the termination of Petrobras' monopoly would be accompanied by the deregulation of prices for oil, gas and oil products, and created a new regulatory agency, the ANP, to oversee oil-related activities. However, in practice, Petrobras still remains the sole LPG supplier in Brazil, even though there are no legal restrictions to the

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

operation of other suppliers.

The Role of the ANP. The ANP is responsible for the control, supervision and implementation of the government's oil and gas policies. The ANP regulates all aspects of the production, distribution and sale of oil and oil products in Brazil, product quality standards, and minimum storage capacities required to be maintained by distributors.

In order to operate in Brazil, an LPG distributor must be licensed with the ANP and must comply with certain minimum operating requirements, including:

- o maintenance of sufficient LPG storage capacity;
- o maintenance of an adequate quantity of LPG cylinders;
- o use of cylinders stamped with the distributor's own brand name;
- o have its own filling plant;
- o appropriate maintenance of LPG filling units;
- o distribute LPG exclusively in areas where it can provide technical assistance to the consumer either directly or indirectly through an authorized dealer;
- o full compliance with the Unified Suppliers Registration System - Sistema Unico de Cadastramento Unificado de Fornecedores - SICAF.

LPG distributors are required to provide the ANP with monthly reports showing their previous month's sales and the volume of LPG ordered from Petrobras for the next four months. The ANP limits the volume of LPG that may be ordered by each distributor based on the number of cylinders and infra-structure owned by the distributor. Based on the information provided by the distributors, Petrobras supplies the volume of LPG ordered, provided its production and imports of LPG are sufficient to meet the demand.

27

LPG distribution to the end consumer may be carried out directly by the LPG distribution companies or by independent dealers. Each LPG distributor must provide the ANP with information regarding its contracted independent dealers on a monthly basis. The construction of LPG filling plants and storage facilities is subject to the prior approval of the ANP, and filling plants and storage facilities may only begin operations after ANP inspection.

In addition to the ANP regulations, LPG distribution companies are subject to all federal, state and local government regulation and supervision generally applicable to companies engaged in business in Brazil, including labor laws, social security laws, public health, consumer protection and environmental laws, securities laws and antitrust laws.

The Self-Regulatory Code. In August 1996, most of the Brazilian LPG distributors, representing more than 90% of the market, cylinder manufacturers, LPG transportation companies and certain LPG retail stores, under the supervision of the Brazilian government, entered into a statement of intent regarding the establishment of a program for "requalifying" LPG cylinders (a process under which they undergo safety and quality checks) and other safety procedures, known as the "Self-Regulatory Code" or *Codigo de Auto-Regulamentacao*. See "Cylinder Swapping and Requalification Centers."

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Before the Self-Regulatory Code came into effect, certain LPG distributors, not including Ultragas, would fill cylinders stamped with another distributor's brand. This practice resulted in a low level of investment in new cylinders, giving rise to concerns regarding the safety of older cylinders. The Self-Regulatory Code provides, among other things, that:

- o each LPG distributor may only fill and sell cylinders that are stamped with its own trademark;
- o each LPG distributor is responsible for the quality and safety control of its cylinders; and
- o each LPG distributor must maintain a sufficient number of cylinders to service its sales volume.

Under the Ministry of Mines and Energy Normative Ruling No. 334 of November 1, 1996, or Ruling 334, any party that defaults on its obligations under the Self-Regulatory Code will be subject to the penalties in law, ranging from payment of a fine and suspension of supply of LPG to such party to suspension of such party's LPG distribution operations.

Ruling 334 sets forth the following timetable for the implementation of the measures adopted under the Self-Regulatory Code:

- o the construction of at least 15 cylinder swapping centers, starting in November 1996 (See "-- Cylinder Swapping Centers - Requalification of Cylinders);
- o the filling of third-party cylinders to have ceased by October 1997;
- o by November 1, 2006, the requalification of 68.8 million cylinders manufactured up to 1991; and
- o by November 1, 2011, the requalification of 12.8 million cylinders manufactured between 1992 and 1996.

Ultragas itself is required to requalify 13.8 million cylinders by November 2006 and an additional 1.3 million cylinders by November 2011. As of December 31, 2003, Ultragas had requalified 9.2 million cylinders.

Environmental, Health and Safety Standards. LPG distributors are subject to Brazilian federal, state and local laws and regulations relating to the protection of the environment, public health and safety. Primarily the National Council of the Environment, or Conselho Nacional do Meio Ambiente - CONAMA, regulates Ultragas at the federal level.

Federal and state environmental laws and regulations require LPG distributors to obtain operating permits from the state environmental agencies and from the fire department. In addition, the distributors must satisfy regulatory authorities that the operation, maintenance and reclaiming of facilities is in compliance with regulations and not prejudicial to the environment. Civil, administrative and criminal sanctions, including fines and the revocation of licenses, may apply to violations of environmental regulations. Under applicable law, the distributors are strictly

liable for environmental damages. In addition, regulations establish standard procedures for transporting, delivering and storing LPG and for testing and

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

requalification of LPG cylinders.

The distributors are also subject to federal, state and local laws and regulations that prescribe occupational health and safety standards. In accordance with such laws and regulations, it is mandatory for distributors to prepare reports on their occupational health and safety records on an annual basis to the local office of the Ministry of Labor in each of the states in which they operate. In addition, they are also subject to all federal, state and local governmental regulation and supervision generally applicable to companies doing business in Brazil, including labor laws, social security laws, and public health and consumer protection laws. See "--Environmental Matters."

Ultragaz

We distribute LPG through Ultragaz. Founded in 1937, the company was the first LPG distributor in Brazil and at present is the leading company by sales volume in the Brazilian LPG market.

Ultragaz operates in the bottled and bulk segments, nation-wide, including the most highly populated states in Brazil, such as Sao Paulo, Rio de Janeiro and Bahia. The company sells LPG to the bottled segment through its own retail stores and through independent dealers as well as its own truck fleet, which operates on a door-to-door basis. The bulk segment is serviced through its own truck fleet.

In August 2003, Ultragaz acquired Shell Gas, Royal Dutch/Shell N.V.'s LPG operations in Brazil for R\$ 170.6 million, a price which included the purchase of the company's total equity without taking on any debt. Shell Gas had about 4.5% market share in Brazilian LPG distribution, selling approximately 287 thousand tons of LPG in 2002. With the acquisition, Ultragaz has become the Brazilian market leader in LPG. In 2003, Ultragaz sold 1.36 million tons of LPG, ending the year with a 24.3% share of the Brazilian market and about 41.9% of the market in Sao Paulo state, which is the largest economy in Brazil, representing approximately 34% of the Brazilian GDP and has a population of approximately 37 million. With the acquisition, Ultragaz has also improved its economies of scale for distribution and reduced its logistics cost. The acquisition was presented to the Brazilian anti-trust authority (CADE). We are currently awaiting CADE's final approval of the acquisition.

History. Ultragaz was founded in 1937 and introduced the use of LPG for domestic cooking to the Brazilian population. In this period, Brazilians used wood stoves and, to a lesser extent, alcohol, kerosene and coal gas stoves. When Ultragaz began operations, it had a fleet of three trucks and 166 customers.

Ultragaz has four operating subsidiaries:

- o Companhia Ultragaz S.A., or Cia Ultragaz, the company that pioneered our LPG operations;
- o Bahiana Distribuidora de Gas Ltda. - Bahiana, which is a wholly-owned subsidiary of Ultragaz.
- o Shell Gas, acquired in August 2003 and subsequently, renamed SPGas Distribuidora de Gas Ltda.; and
- o Utingas Armazenadora S.A., or Utingas, which was incorporated in 1967 when Ultragaz and other LPG distributors joined to construct LPG storage facilities based in the states of Sao Paulo and Parana. Ultragaz currently controls 56% of the storage operations. See "LPG Storage".

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Markets and Marketing

When Ultragas began its operations, it served only the southeast region of Brazil. Currently, Ultragas is present in all of Brazil's significant population centers, with the exception of the Amazon region. Ultragas provides this service through 16 filling plants in its principal operating areas.

The following table shows Ultragas's LPG sales volumes by region, as well as certain financial information relating to Ultragas for the periods indicated:

29

	Year Ended December 31,		
LPG Sold	2003	2002	2001
	(in thousands of tons, except where otherwise indicated)		
Sao Paulo	414	293	307
Rio de Janeiro	158	130	104
Southern Central Region	501	483	544
Northeast	289	397	390
Total	1,362	1,303	1,345
Net sales (1)	2,622.7	1,942.7	1,381.1
Operating income (1)	113.2	143.2	101.1

(1) In million of reais.

Distribution in the bottled LPG segment includes direct home delivery and retail stores, both carried out by the company or its dealership network. In this segment, 13 kg ANP (National Oil Agency) approved cylinders are used. In Ultragas's case, the cylinders are painted blue which we believe is an important element in recognizing the "Ultragas" brand. The company's operating margins in the bottled segment vary from region to region and reflect market share and distribution channel in the region.

Until recently, Ultragas's sales strategy for bottled LPG delivery was to increase market share through geographical expansion as well as protecting and incrementing market participation in regions where the company already operated. With the acquisition of Shell Gas, Ultragas became the Brazilian market leader in LPG, intensifying its strategy of investing in the brand and protecting market share. The LPG bottled market in Brazil is a mature one and Ultragas believes that growth in demand will be a function of increasing number of households consuming the product and the level of household income.

Distribution to the bulk segment is largely carried out through 190 Kg storage tanks installed on its clients' premises. Since 1994, Ultragas has been investing in small/medium size bulk delivery facilities and in bob-tail trucks, known as UltraSystem, which deliver LPG in bulk to commercial clients. Ultragas's clients in the commercial sector include shopping centers, hotels, residential buildings, restaurants, laundries and hospitals. Ultragas's trucks supply client's stationary tanks using a system that is quick, safe and cost effective.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ultragaz's industrial clients are made up mostly of companies in the food, metallurgical, steel and ceramics industries that have large fixed tanks at their plants and consume monthly volumes in excess of 5 tons of LPG. These clients represent a very small portion of Ultragaz's sales volume since, in the case of large volume consumers, Ultragaz is competing with other more competitive energy sources such as natural gas.

Ultragaz supplies its bulk delivery clients on the basis of supply contracts with terms ranging from two to five years. This type of contract limits fluctuations in sales given that the installation of the tanks is carried out by Ultragaz, and any change in supplier would imply the client reimbursing Ultragaz's investments. The contract also requires that any tank supplied by Ultragaz may only be filled with LPG delivered by the company. When the bulk delivery contract expires, it can be renegotiated or the tank removed. Since the installation of the tank represents a significant investment for Ultragaz, the company seeks to achieve a return on its investment within the term of the contract.

The company's strategy in the bulk segment is to continue its process of product and service innovation and in increasing the profile of its trade-mark. Ultragaz also has a team to verify needs of each client in the large bulk segment and develop practical solutions for using LPG as an energy source.

The table below shows Ultragaz's sales of LPG to clients in the bottled and bulk markets:

30

Client Category	Fiscal year ending December 31		
	2003	2002	2001
	(in thousands of tons)		
Bottled LPG Segment via Cylinder:			
Residential Delivery by Ultragaz	114.4	78.4	86.5
Ultragaz Retail Stores	5.0	4.7	5.6
Independent Dealers(1)	770.6	715.2	733.7
Total bottled segment	890.0	798.3	825.8
Total bulk segment	472.0	504.3	519.1
Total Sales	1,362.1	1,302.6	1,344.9

(1) Includes residential deliveries and distribution through retailers' stores.

Distribution Infrastructure

Ultragaz's distribution strategy includes having its own distribution infrastructure, since it believes being close to customers is a significant factor in successful distribution and sales strategies. The services associated with Ultragaz's home deliveries strongly influence the ranking of the "Ultragaz" brand name in the bottled market. Ultragaz seeks to expand its home delivery services by having its delivery personnel provide safety recommendations to household customers and by scheduling deliveries on the same week-day in each covered area. In both bottled and bulk segments deliveries are

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

made by employees wearing Ultragaz uniforms, and driving vehicles with Ultragaz's logo. Ultragaz, in partnership with consumer goods companies, distributes samples of soap and shampoo, among other things, captivating its customers and adding value to its services. On December 31, 2003, of Ultragaz's 4,560 employees, 1,958 worked in the LPG transportation and distribution areas.

Ultragaz delivers LPG to the bottled segment using a distribution network, which includes 65 company-owned retail stores, and approximately 4,200 independent dealers. Ultragaz has a fleet of 762 trucks for delivering gas cylinders to homes and commercial establishments. Ultragaz' retail stores are distributed as follows:

- o 17 in the southern central region;
- o 21 in Sao Paulo;
- o 17 in Rio de Janeiro; and
- o 10 in the northeastern region.

Bottled sales capacity derives from the number of cylinders owned by Ultragaz and the number of cylinders owned by its independent dealers. Ultragaz estimates that as of December 31, 2003, there were 20 million 13 kg Ultragaz cylinders in the market.

Independent Dealers. Ultragaz's independent distribution network ranges from large dealers, which carry out extensive home delivery, to single retail stores, which sell small quantities of LPG cylinders. Until the enactment of Rule 297 of ANP on November 18, 2003, independent dealers needed only to be registered with ANP for the sale of LPG cylinders. No licenses were required except for those required by the fire department and the municipal authorities. Rule 297 established that the independent dealers must be registered with ANP and comply with a list of pre-requisites contained in such rule, as well as those required by law for the storage of cylinders up to 90 kg. Also, each municipality sets forth its own safety regulations applicable to stores that sell LPG, including a minimum distance from certain locations, such as schools. As of December 31, 2003, Ultragaz had 2,142 distributors in the southern central region, 949 distributors in the southeast region, and 1,103 distributors in the northeast region. In 2003, approximately 87% of Ultragaz's bottled LPG sales were made through independent dealers.

The agreements entered into between Ultragaz and independent dealers require the use of the Ultragaz brand and the display of the Ultragaz logo in the delivery vehicles and in the uniforms worn by delivery personnel. Proprietary rights in the trademark and logo are retained by Ultragaz, duly registered with the National Institute of Industrial Property (INPI - Instituto Nacional de Propriedade Industrial). All contracted dealers are Ultragaz's

exclusive representatives. Under the terms of the respective contracts, each dealer agrees not to deliver non-Ultragaz LPG cylinders.

In order to strengthen the relationship with its network of independent dealers, Ultragaz has created the project SOMAR - Marketing Solutions Applied to Independent Dealers, recommending changes to their operating procedures, helping to improve the efficiency of their operations and encouraging the adoption of best practices. Ultragaz believes that improving the efficiency of independent dealers is a key factor to improve the profitability of the

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

distribution chain of LPG.

Distribution Channels to Bulk Consumers. Large bulk distribution, classified by Ultragas as consumption of more than 5 tons per month and comprised almost exclusively of industrial users, is made by tanker trucks that deliver the LPG directly to the storage tanks located at the customers' premises. Small bulk distribution, classified by Ultragas as consumption of between 0.5 and 5 tons per month and comprised of commercial users and smaller industrial users, is made primarily by bob-tail trucks, to enable delivery to be made to commercial users whose tanks are not readily accessible by traditional bulk delivery equipment. Ultragas uses the UltraSystem trade name in connection with its small bulk distribution through bob-tail trucks. Ultragas makes bulk sales directly to customers using its own fleet and transportation provided by Ultracargo and by third parties.

Payment Terms. Ultragas's sales through its retail stores and through home delivery are made on a cash basis. Ultragas's sales to independent dealers and to industrial and commercial users have payment terms of 10 to 30 days.

Cylinder Swapping Centers

Pursuant to the Self-Regulatory Code, the LPG distributors have established sixteen operating swapping centers to facilitate the return of third-party cylinders to the appropriate distributor. Under the Self-Regulatory Code, while LPG distributors may pick up any empty LPG cylinders tendered by customers in exchange for full LPG cylinders, whether or not such empty cylinders were put in circulation by that distributor, after October 1997, LPG distributors were not permitted to refill third-party cylinders. Accordingly, LPG distributors may deliver third-party cylinders to a swapping center where such cylinders may be exchanged for cylinders placed in circulation by such LPG distributor. The swapping centers currently charge a fee of R\$0.16 per exchanged LPG cylinder. In areas where only one LPG distributor has a sizable market share, it is customary to use the facilities of that distributor as an unofficial swapping center for which there may be an additional cost.

Prior to the establishment of the swapping centers, Ultragas incurred significant costs associated with the return of its cylinders, as it did not follow the widespread industry practice of filling third-party cylinders. Ultragas estimates its costs relating to swapping centers and cylinder returns were approximately R\$6.6 million, R\$ 6.2 million, and R\$4.8 million in 2003, 2002, and 2001, respectively. As the swapping centers costs are shared amongst LPG distributors, Ultragas's costs from the return of cylinders were significantly reduced when the swapping centers were created, but have since then increased due to Ultragas's geographic expansion.

Requalification of Cylinders. The useful life of a cylinder varies depending on a number of factors, the most important of which are the extent to which the cylinder has been exposed to corrosion from the atmosphere and whether the cylinder has been damaged. The Self-Regulatory Code provides that all cylinders must be requalified after their first 15 years' use, and every 10 years thereafter. Each cylinder is visually inspected for damage and corrosion to determine if it can be requalified or if it should be discarded as scrap metal. In the case of cylinders which pass the quality and safety checks, several procedures are followed before the cylinders are stamped with the year of requalification and the next year in which they are due for requalification.

In 2003, Ultragas carried out approximately 85% of its requalification operations in its own plants.

Supply of LPG

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Currently, Ultragas purchases LPG exclusively from Petrobras although there is no formal LPG supply contract between the parties. The agreements for ordering and purchasing of LPG from Petrobras are generally common to all LPG distributors - including Ultragas. There have been no significant interruptions in the supply of LPG by Petrobras to the distributors with the exception of 1995 due to a 15-day strike by Petrobras employees.

32

It is possible that LPG distributors, including Ultragas, could diversify their supply sources as a result of the end of Petrobras' monopoly, the equalization of the tax on domestic and imported LPG and the matching of Petrobras' prices with prevailing prices in the international market.

Storage of LPG

Ultragas's storage capacity is limited. Based on its 2003 average LPG sales, Ultragas can store approximately two and a half days' supply of LPG. Petrobras maintains approximately three and a half days' supply of LPG at its refineries and other facilities. Accordingly, any interruption in the production of LPG can result in shortages, such as the one that occurred during the Petrobras strike in 1995.

Ultragas's total storage capacity of 18.8 thousand tons includes its storage capacity at its filling plants of 14.6 thousand tons, and its proportional share of the storage capacity at Utingas of 4.2 thousand tons.

Ultragas stores its LPG in large tanks at each of its filling plants located throughout the regions in which it operates. Primary filling plants receive LPG directly from Petrobras by pipeline; secondary filling plants are supplied by truck; and satellite plants primarily hold LPG which is used to fill bob-tail trucks for small bulk distribution to customers that are not located near a primary or secondary filling plant in order to optimize the LPG distribution process. See " -- Property, Plants and Equipment -- Ultragas."

Utingas. Utingas is an LPG storage company, owned 56% by Ultragas and 44% owned by other LPG distributors. Utingas has a total LPG storage capacity of 7.5 thousand tons. Its storage facilities are located in the city of Santo Andre, in the state of Sao Paulo, representing 6.4 thousand tons of storage capacity, and in the city of Araucaria, in the state of Parana in the south of Brazil, representing 1.1 thousand tons of storage capacity. According to Utingas' by-laws, each of its shareholders is entitled to use Utingas' total storage capacity in proportion to such shareholder's equity ownership, and at an agreed basic price. Currently Ultragas uses only 2.5 thousand tons of the 4.2 thousand tons of storage capacity that it is entitled to at Utingas facilities. Any storage capacity which is not used by Utingas' shareholders pursuant to their basic entitlements, is leased by Utingas at market rates. In 2003, Utingas' net sales, excluding sales to Ultragas, were R\$5.3 million, representing approximately 0.2% of Ultragas's net sales on a consolidated basis.

Future Storage Requirements. Due to the historical Petrobras monopoly in the production and importation of LPG, LPG distributors have historically not made substantial investment in storage capacity. Nevertheless, Ultragas believes that a LPG distributor that decides to diversify its supply of LPG through importation will have to increase its storage capacity because the importation of LPG would only be economically viable if carried out on a large scale. Ultragas's management believes that Ultragas has several alternatives to address storage capacity including joint ventures, joint investments with other

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

LPG distributors and possible contracts with Petrobras for using existing storage facilities.

Competition

Ultragaz's main competitors are:

- o AgipLiquigas, an Italian oil and gas conglomerate, which has been operating in the Brazilian LPG distribution sector for more than 40 years;
- o Butano, a domestic Brazilian LPG distributor which has been present in the market for more than 45 years;
- o Supergasbras, which was incorporated in 1946, operates mainly in the south, southeast and mid-west regions and is controlled by SHV Energy, a major multinational LPG distributor, and Supergasbras' original founding family and;
- o Minasgas S.A., known as Minasgas, which was incorporated in 1955, operates mainly in the south, southeast and mid-west regions and is controlled by SHV Energy.

The following table sets forth the market share of Ultragaz and its competitors:

33

	Year Ending December 31		
LPG Distributor	2003	2002	2001
Ultragaz (*)	24.3%	19.6%	19.3%
AgipLiquigas	21.4%	21.2%	20.7%
Butano	19.0%	19.4%	19.0%
Supergasbras	12.7%	12.8%	13.2%
Minasgas	10.9%	10.5%	10.4%
Others	11.7%	16.5%	17.4%
Total	100.0%	100.0%	100.0%

(*) Includes sales volume of Shell Gas in 2003
Source: Sindigas

Prior to 1990, the government specified the areas in which LPG distributors were permitted to operate and each LPG distributor was allocated a limit in its LPG sales for each Brazilian geographic region in which it operated. These limits impacted the growth of larger LPG distributors and limited competition among LPG distributors. These restrictions were removed as part of the deregulation process, resulting in a substantial increase in competition among domestic LPG distributors.

The bottled market for LPG is a mature market with relatively low consumption growth and thus competition is largely based upon attempts by LPG distributors to increase market share at the expense of their competitors. LPG distributors in the bottled market compete primarily on brand awareness and reliability of delivery and the service provided to customers. Ultragaz believes that it is competitive in these aspects. Since per capita consumption is small, low distribution costs is the critical factor in dictating profitability. Therefore, LPG distributors largely compete on the basis of

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

efficiencies in distribution and delivery as all LPG distributors currently purchase all of their LPG requirements from Petrobras, and as Petrobras' refinery price charged to the distributors is the same to all LPG distributors. Ultragas's principal markets, including the cities of Sao Paulo, Salvador and Curitiba, contain heavy concentrations of residential consumers and therefore distribution to this market can be carried out with great economies of scale resulting in lower distribution costs to Ultragas. Additionally, Ultragas enjoys low distribution costs to the bulk segment through UltraSystem.

Since May 2001, each LPG distributor, without governmental interference, has freely determined LPG retail store prices. The retail store price will depend on factors varying from the level of competition among LPG distributors in a particular region to brand recognition, value added services provided in connection to distribution and each distributor's logistics efficiency.

In addition to the competition of other LPG distributors, Ultragas competes with companies that offer alternative energy sources to LPG, such as fuel oil, electricity, wood and natural gas.

While fuel oil is less expensive than LPG, LPG has performance and environmental advantages over fuel oil in industrial use. When compared to other energy sources, LPG is a clean, portable and economic alternative. Natural gas is currently less expensive than LPG for large volume industrial consumers, although substantially more expensive than LPG in the bottled market. In addition, providing natural gas requires significant investments in distribution infrastructure.

34

The following chart provides a comparison between the consumer prices charged for LPG in Brazil and consumer prices of other energy sources in U.S. dollars per million of BTU, the British Thermal Unit, as of December 2003:

[GRAPH OMITTED]

- (1) The price of natural gas for industrial purposes is based on a monthly consumption of 300 thousand tons.

From January 2002, the LPG refinery price charged by Petrobras to its distributors was set at international market levels. This change has meant that domestic prices are now affected by the fluctuations in prices on the overseas market as well as foreign exchange rate variation. The Real's depreciation against the US dollar increased the ex-refinery price of LPG by approximately 123% in 2002, resulting in a 5% decline in consumption in the Brazilian market in the same year. This increase in LPG prices during 2002 continued to impact sales volume in 2003, which together with the average loss in disposable incomes in Brazil, translated into a 5.7% decline. Ultragas posted a 4.6% growth in sales volumes during 2003, principally due to the acquisition of the LPG distribution business of Shell in Brazil in August 2003. Ignoring the additional volume from the acquisition of Shell Gas, Ultragas posted an approximately 4.3% decline in sales volume.

35

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

The following graph shows LPG annual sales volume for the Brazilian market and Ultragaz for the periods indicated:

[GRAPH OMITTED]

[GRAPH OMITTED]

Tax Exemption Status

Pursuant to legislation which provides tax relief for industries located in the northeast region of Brazil, Ultragaz benefits from an income tax exemption on operating income with respect to the filling plants at Mataripe, Juazeiro and Suape expiring in 2003, 2004 and 2007, respectively as well as a reduction of 25% on operating income at the filling plants in Ilheus and Aracaju, valid through 2008. The company filed a request in December 2003 on behalf of the Mataripe plant to the Northeast Development Agency - ADENE (responsible for this tax relief program) seeking a 75% reduction in income tax until 2012 for this base. On April 30, 2004, ADENE issued its report approving the reduction of 75% in income tax up to 2012. This report was submitted for the approval of the Brazilian Federal Revenue Authorities (Receita Federal), which is expected to announce its decision within 120 days from submission date. Should this period elapse without any such announcement then the reduction is considered as approved. Should this request not be approved, the reduction in income tax at this unit will be 25% through 2008 and 12.5% from 2009 to 2013. Bahiana has requests under analysis with the Federal Revenue Authorities relating to the Caucaia base, which, once approved, would represent a reduction of 75% of income tax until 2012 for this base. This reduction was approved by the Brazilian Internal Revenue Service on April 16, 2004. Tax exemptions amounted to R\$ 3.7 million, R\$ 5.4 million, R\$ 1.6 million in 2003, 2002 and 2001 respectively. Amounts which are payable as income tax are charged to income and credited to a reserve account in shareholders' equity. We cannot guarantee that there will be no amendments to the current tax legislation.

Environmental Matters

Ultragaz is subject to the Brazilian federal, state and local laws and regulations relating to the protection of the environment. Pursuant to specific regulation, each of Ultragaz's filling plants is required to obtain operating permits from the state environmental agencies and from the fire department. See "-- Industry and Regulatory Overview."

Quality

Ultragaz was the first Brazilian company to accept responsibility for the safety of its cylinders and campaign for the self-regulation of the gas distribution sector. The company is still the only Brazilian LPG distributor with ISO (International Standards Organization) certification for excellence in quality management. All its filling plants are ISO 9001 certified and the plants at Piraja in the state of Bahia, Caucaia in the state of Ceara, Pouso Alegre in the state of Minas Gerais and Sao Jose dos Campos and Santos, in the state of Sao Paulo.

Insurance

Ultragaz maintains adequate insurance policies covering a number of risks to which it believes to be exposed, including damages and/or losses caused by fire, lightning, explosion of any nature, flooding, aircraft crashes and

electrical damage, covering the filling plants and satellite stations, and also

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

the pipelines owned and/or used by Utingas.

Our third party insurance covers all the Ultrapar companies and comprises two policies: one policy covers minor events and has a limit of R\$ 1 million and the other covers possible events of a more serious nature and has a limit of US\$ 150 million. The entire plan covers damages and/or losses that can eventually be caused to third parties due to accidents related to Ultragas's commercial and industrial operations and/or distribution and commercial products and services.

Ultragas's management and its advisors believe that this insurance coverage is in line with industry standards in Brazil.

Petrochemicals and Chemicals

Overview of the Sector and Applicable Regulations

The petrochemical industry transforms crude oil or natural gas into widely used consumer and industrial goods. The Brazilian petrochemical industry is generally divided in three sectors, depending on the stage of transformation of the petrochemical raw material. The companies that operate in these different stages are known as first, second and third generation companies.

First Generation Companies. Brazil's first generation companies, which are referred to as "crackers", break down or "crack" naphtha (a by-product of the oil refining process), their principal feedstock, into basic petrochemicals. In Brazil, the crackers supply their naphtha requirements from Petrobras and through imports. Currently, Petrobras is the only Brazilian producer of naphtha. The basic petrochemicals produced by the crackers include olefins, primarily ethylene, propylene and butadiene and aromatics, such as benzene, toluene and xylenes. Braskem S.A, Companhia Petroquimica do Sul, known as Copesul, and Petroquimica Uniao, known as PQU, -- Brazil's three crackers -- sell these basic petrochemicals to second generation companies. The basic petrochemicals, which are in the form of either gases or liquids, are transported to the second generation companies through pipelines for further processing.

Second Generation Companies. Second generation companies process the basic petrochemicals produced by the crackers to obtain intermediate petrochemicals, such as:

- o polyethylene, ethylene oxide, polystyrene and polyvinyl chloride , or PVC, each produced from ethylene;
- o polypropylene, oxo-alcohols and acrylonitrile, each produced from propylene;
- o caprolactam, produced from benzene;
- o purified terephthalic acid, or PTA, produced from p-xylene; and
- o styrene butadiene rubber, or SBR, and polybutadiene, each produced from butadiene.

There are approximately 50 second generation companies operating in Brazil, including Oxiteno. The intermediate petrochemicals are produced in solid form (as plastic pellets or powders) and in liquid form and are transported through roads, railroads or by ship to third generation companies.

Third Generation Companies. Third generation companies, known as transformers, purchase the intermediate petrochemicals from the second

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

generation companies and transform them into final products, including:

- o polyester - a byproduct of PTA and ethylene glycol (ethylene glycols are byproducts of ethylene oxide)
- o plastics produced from polyethylene, polypropylene and PVC;
- o acrylic fibers produced from acrylonitrile;

37

- o nylon produced from caprolactam; and
- o elastomers produced from butadiene.

The third generation companies produce a variety of consumer and industrial goods, including containers and packaging materials, such as bags, film and bottles, textiles, detergents and paints as well as automobile parts, toys and consumer electronic goods. There are over 6,000 third generation companies operating in Brazil.

Petrochemical Complexes. The production of first and second generation petrochemicals in Brazil centers around three complexes: the northeast complex, the Sao Paulo petrochemical complex, and the southern petrochemical complex. Each complex has a single first generation producer or cracker, and several second generation companies.

The northeast complex, located in the municipality of Camacari in the state of Bahia, began operations in 1978. It consists of approximately 19 second generation companies, including Oxiteno, situated around Braskem as the cracker. Braskem currently has an ethylene production capacity of 1.2 million tons per annum.

The Sao Paulo complex, at Capuava in the state of Sao Paulo, was created in 1972 and is the oldest petrochemical complex in Brazil. Its cracker, PQU, supplies first generation petrochemicals to 25 second generation companies including Oxiteno. PQU has an ethylene production capacity of 500,000 metric tons per annum.

The southern complex, located in the municipality of Triunfo in the state of Rio Grande do Sul, is based around the raw materials cracker, Copesul, and includes 7 second generation companies. Copesul has an ethylene production capacity of 1.135 million metric tons per annum. Oxiteno does not purchase ethylene from Copesul.

The following map shows the location of Brazil's petrochemical complexes:

[GRAPH OMITTED]

38

Structure of the Chemical and Petrochemical Sectors. The current structure of the petrochemical complexes reflects the plan developed by the Brazilian government during the 1970s, to establish a domestic petrochemical industry to serve Brazilian markets. First and second generation companies are located closely to each other to integrate the common use of facilities and to optimize raw material supply. Historically, production capacity expansions at these

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

facilities tend to be coordinated to ensure that demand meets the supply of petrochemicals. The infrastructure that developed around or near the complexes further fostered the interdependence of first and second generation companies, as limited facilities were constructed to facilitate the transportation and storage of feedstock for importation or exportation.

The Brazilian government developed the local petrochemical industry by promoting the formation of joint ventures among the Brazilian government, foreign petrochemical companies and private Brazilian investors. Petrobras' majority-owned subsidiary, Petroquisa, participated in each joint venture as the representative of the Brazilian government; a foreign petrochemical company provided technology; and a Brazilian private sector company provided management.

In 1992, the Brazilian government began a privatization program that significantly reduced its interests in, and influence over, the petrochemical industry, particularly with respect to first and second generation companies. This program was designed to increase private investment in the petrochemical industry and to spur its consolidation and rationalization. As a result of privatization auctions, the Brazilian government's voting interests in Copesul, Braskem (formerly known as Copene), and PQU has been reduced, and the second generation companies' voting interest in the crackers has increased. In December 31, 2003 the government held 7.8% of Braskem's voting capital, 17.4% of PQU's voting capital and 15.6% of Copesul's voting capital.

In July 2001, the Odebrecht and Mariani groups acquired control of Copene with the intent of consolidating in one single company, Braskem, Copene's activities and those of second generation petrochemical companies held by them (OPP, Trikem, Polialden and Nitrocarbono). As the sole ethylene oxide producer in Brazil, Oxiteno does not compete with those second generation companies.

Role of Petrobras. Naphtha is the raw material used in Brazil for the production of basic petrochemicals such as ethylene and propylene. Petrobras is still the only producer and the most important naphtha supplier in Brazil, even though its legal monopoly ended in August 2000. See "-- Distribution of Liquefied Petroleum Gas -- Industry and Regulatory Overview" for a discussion of the termination of the Petrobras monopoly. Due to the constraints of Petrobras' refining capacity, Braskem imports directly 25% to 30% of its naphtha requirements and Copesul imports 45% to 50%.

Naphtha prices have been freely negotiated since August 9, 2000. In July 2000, the naphtha price was 9% above the Amsterdam, Rotterdam and Antwerp Region price, known as the ARA price, which is the international reference price. Currently, domestic naphtha prices are approximately US\$ 4.7/ton (2% higher than the ARA price).

Environmental, Health and Safety Standards. Petrochemical companies are subject to Brazilian federal, state and local laws and regulations governing the protection of the environment. At the federal level the main regulators are the Brazilian Institute of the Environment and Renewable Natural Resources, or Instituto Brasileiro de Meio Ambiente e Recursos Naturais Renovaveis -- IBAMA, and CONAMA.

In accordance with environmental laws and regulations, petrochemical companies are required to obtain licenses for their manufacturing facilities. Authorities in the state where a plant is located may regulate its operations by prescribing specific environmental standards in its operating licenses. Petrochemical companies must satisfy regulatory authorities that the operation, maintenance, and reclaiming of facilities comply with regulations and do not cause damage to the environment.

Environmental regulations apply particularly to the discharge, handling

and disposal of gaseous, liquid and solid products and by-products from manufacturing activities. Rules issued by CONAMA and by state authorities also prescribe preventive measures relating to environmental pollution and waste treatment requirements. In addition, the transportation, storage and supply of products are subject to specific standards designed to prevent spills, leakages and other accidents.

39

Historically, environmental regulations have imposed increasingly strict standards, higher fines, and greater exposure to liability and increased operating costs and capital expenditures. In addition, civil, administrative and criminal sanctions, including fines and the revocation of licenses may apply to violations of environmental regulations. Under applicable law, Oxiteno is strictly liable for environmental damages.

Petrochemical companies are also subject to federal, state and local laws and regulations that establish occupational health and safety standards. According to such laws and regulations, these companies are also required to report on their occupational, health and safety records on a yearly basis to the local office of the Ministry of Labor in each of the states in which it operates. They are also subject to all federal, state and local government regulation and supervision generally applicable to companies doing business in Brazil, including labor laws, social security laws, public health, consumer protection, securities laws and antitrust laws.

Oxiteno

We operate in the chemical segment through the second generation company, Oxiteno, a wholly owned subsidiary of Ultrapar. Oxiteno is the only Brazilian producer of ethylene oxide, ethylene glycols, ethanolamines, glycol ethers and methyl-ether-acetates, and also a major producer of specialty chemicals. With the exception of a small factory in Venezuela, Oxiteno is the only ethylene oxide producer in South America. Its products are used in a broad range of industrial sectors, such as polyester, packaging, paints, varnishes and cosmetics. In 2003, Oxiteno sold 474 thousand tons of chemical and petrochemical products.

Oxiteno's strategic focus is to provide a broad coverage of the ethylene oxide and derivatives market, maintaining a leading position in these markets that strengthens barriers to entry.

Products and Markets

Oxiteno's products can be divided into two principal groups: (i) commodity chemicals, which are generally higher-volume products, with standard features and (ii) specialty chemicals, which tend to be lower-volume products sold on the basis of chemical composition and suitability to meet a particular end-use requirement. Oxiteno's principal commodity chemicals are ethylene oxide, several derivatives of ethylene oxide, including ethylene glycol, ethanolamines, glycol ethers and glycol ether acetates, and MEK. Oxiteno's principal specialty chemicals include a wide variety of products that are used as surfactants, softeners, dispersants, emulsifiers and hydraulic fluids.

40

The following chart outlines the principal raw materials used by Oxiteno

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

and their intermediate and final products.

[GRAPH OMITTED]

41

Supply of ethylene constitutes an entry barrier to new ethylene oxide producers in the country since the current production capacity of ethylene by Brazilian crackers is committed to existing second generation companies, and significant investments are needed for the construction of a new cracker. In addition, the characteristics of ethylene oxide (highly inflammable at room temperature and atmospheric pressure), make importing of this product generally uneconomical. However, ethylene oxide derivatives are regularly imported by the major international petrochemical companies and by international and domestic trading companies.

The following table sets forth Oxiteno's sales volume for each category of its products for the periods indicated.

Category	Year Ended December 31,		
	2003	2002	2001
	(in metric tons)		
Commodities			
Ethylene Oxide	12,461	12,293	12,907
Ethylene Glycols	241,373	224,663	248,570
Etanolamines	21,004	18,389	18,180
Glycol Ethers	30,203	25,450	23,637
Acetates	20,770	15,253	17,674
Metil-Etil-Ketone	29,945	31,609	24,544
Total	355,756	327,657	345,512
Specialty			
Blends	16,437	13,655	12,110
Ethoxylated Alcohols	13,304	11,793	12,866
Ethoxylated Alkyphenols	28,376	27,652	27,216
Ethoxylated Fatty Esters	4,703	3,551	3,639
Polyethyleneglycols	7,279	6,666	5,098
Sulfonates / Sulfates	24,363	23,912	23,350
Others (1)	22,967	18,577	15,850
Total	117,429	105,806	100,129
CANAMEX (2)	966		
Total	474,151	433,463	445,641
Exports (3)	191,139	169,717	188,957
Domestic Market	283,012	263,746	256,684

(1) Includes Alcohols, Catalysts, EO/PO, Fatty Esters, Other Ethoxylates, Other Formulae, Polymeric.

(2) Sales volume in December, 2003

(3) Includes CANAMEX sales volume

Commodity Products

The following are Oxiteno's principal commodity products and their principal uses and markets.

Ethylene oxide. Ethylene oxide is a colorless and highly flammable gas at room temperature and atmospheric pressure. Ethylene oxide is produced in a continuous production process by gaseous phase catalytic partial oxidation of ethylene by oxygen at high temperature and pressure. In 2003, Oxiteno used approximately 96% of its ethylene oxide production in the production of derivatives and sold the remaining 4% to other petrochemical companies.

Ethylene glycols. The principal ethylene glycol produced by Oxiteno is mono-ethylene glycol, known as MEG. Oxiteno also produces di- and tri-ethylene glycol. Mono-ethylene glycol is a clear, non-flammable, non-volatile liquid at room temperature and atmospheric pressure. Ethylene glycols are produced in a continuous process from an ethylene oxide solution. In 2003, approximately 58% of the ethylene glycol produced by Oxiteno was sold to

42

chemical companies for the manufacture of polyester fibers and polyethylene terephthalate known as PET, with the remainder sold for use in the production of antifreeze, brake fluids, solvent and other chemicals.

Ethanolamines. Ethanolamines, comprising mono-, di-, and tri-ethanolamines, are clear, non-flammable, non-volatile liquids at room temperature and atmospheric pressure. Ethanolamines are produced in a continuous process whereby ethylene oxide and ammoniacal solutions are fed to a multiple-stage tubular reactor. Ethanolamines are largely used in the manufacture of surfactants and in gas purification for removal of acid gases, such as carbon dioxide and hydrogen sulfide. Mono-ethanolamine is also used in the manufacture of ethyleneamines and surfactants. The major markets for di-ethanolamine are for natural gas stabilization and surfactants and herbicides production. Tri-ethanolamine is widely used in surfactants. A major end user of surfactants is the detergent market.

Glycol ethers. Ethylene oxide-based glycol ethers are clear, flammable and volatile liquids at room temperature and atmospheric pressure. Glycol ethers are produced by combining ethylene oxide with an anhydrous alcohol, usually methyl, ethyl or butyl alcohol. In 2003, substantially all of the glycol ethers produced by Oxiteno were sold for use as solvents for formulations such as paints, inks and cleaning fluids, with the remainder sold for use in non-solvent applications, including use as an anti-icing agent in jet fuel, as fluids for hydraulic systems, and as chemical intermediates for plasticizers and other compounds.

Glycol ether acetates. Glycol ether acetates are clear, flammable, non-volatile liquids at room temperature and atmospheric pressure. Glycol ether acetates are produced in a continuous process whereby acetic acid and glycol ether are fed into a reactor operating at mild temperature and pressure. Ethyl-glycol ether acetate is a versatile solvent for nitrocellulose and acrylic lacquers, for varnish removers, for wood stains and also as a retarding

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

agent for thinner preparation. Butyl-glycol ether acetate is a solvent for polyurethane systems and a coalescent aid in latex paints.

Methyl-ethyl-ketone. MEK, a clear, volatile, flammable liquid at room temperature and atmospheric pressure, is Oxiteno's principal commodity chemical not produced from ethylene oxide. MEK is used as a fast evaporation solvent for thinners, paints, lacquers and adhesives and also as an active solvent for several resins such as cellulosics, acrylics, polyesters, polyuretanics, PVC, neoprene and maleic.

Specialty Chemicals. The following table sets forth Oxiteno's principal specialty chemical products and their principal uses and markets.

Major Markets	Specialty Chemicals	Uses
Detergents	Alkylbenzene sulfonic acids, alkylsulfates, alkyl ether sulfates, ethoxylated alkylphenols, ethoxylated fatty alcohols, polyethyleneglycols, alkanolamides, betaines, sulphosuccinates, block copolymers EO/PO	Dispersants, solubilizers, emulsifiers, foam stabilizers, adjuvants, moisteners,
Agricultural Chemicals	Ethoxylated fatty amines, ethoxylated alkylphenols, alkyl ether sulfates, blends, naphthalene sulfonate, ethoxylated vegetable oil, copolymers EO/PO	Emulsifiers, moisteners, humectants
Cosmetics	Alkyl sulfates, alkyl ether sulfates, betaines, ethoxylated fatty alcohols, polyethyleneglycols, alkanolamides, ethoxylated sorbitan esters, sorbitan fatty esters	Emollients, densifiers, foam stabilizers, adjuvants, detergent
Foods	Sorbitan fatty esters, ethoxylated sorbitan esters	Emulsifiers, stabilizers
Textiles	Ethoxylated alkylphenols, ethoxylated fatty alcohols, ethoxylated vegetable oils, ethoxylated fatty amines	Antistatic agents, lubricants, softeners, emulsifiers, mercerizing additives, foam detergents
Leather	Ethoxylated alkylphenols, polyethyleneglycols, naphthalenes, sulfonates	Depilatory agents, degreasers, dispersants, softeners,
Oil Field Chemicals	Block copolymers EO/PO, condensed naphthalenes, sulphonates, sorbitan fatty esters	Dispersants, surfactant preventers

43

The Brazilian petrochemicals industry seeks to prioritize demand from the domestic market, where there is greater value added, although sales are also made to the overseas market. While Oxiteno sells the larger part of its commodities and specialty chemicals in Brazil, production capacity exceeds domestic market demand, the company exporting surplus production to more than 48 countries in Asia, Latin America, Europe and North America. The company maintains production capacity above local demand for strategic reasons. In 2003, 2002 and 2001, 29%, 26% and 28% of Oxiteno's gross revenues were from exports.

Domestic Sales. The following table shows Oxiteno's domestic market sales volumes by market segment for the periods indicated:

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Market sector	Year Ended December 31,		
	2003	2002	2001
	(in metric tons)		
Polyester	72,660	74,149	83,632
Paints and varnishes	15,169	16,594	16,465
Chemical Industries	26,495	23,968	22,994
Detergents	18,908	19,171	21,365
Hydraulic fluids	24,024	21,592	15,188
Agricultural chemical	19,491	12,352	11,920
Resins	16,946	18,168	17,441
Cosmetics	15,709	16,482	15,285
Leather / Paper	13,148	11,592	7,725
Textiles	5,387	5,314	4,822
Food	3,031	2,714	2,765
Oilfield applications	4,698	4,810	5,117
Distributors	39,971	27,984	25,533
Others (1)	7,375	8,856	6,432
Total domestic market	283,012	263,746	256,684

(1) Includes catalyzers, civil construction, pharmaceutical and veterinary product manufacturers.

In the Brazilian market, the polyester market constitutes the most important market for Oxiteno's products. MEG produced by Oxiteno is sold to chemical companies that manufacture polyester fiber, which is used to make a variety of fabrics, and is also sold to producers of PET, which is a polymer used to make packaging, such as soft drink bottles.

A great portion of Oxiteno's product prices in the Brazilian market are set by reference to international contract prices in U.S. dollars, as they are commodity chemicals, but are denominated in Reais. The sales are made on a negotiated basis rather than pursuant to long-term written contracts. In the case of specialty chemicals which meet the requirements of a particular demand and which are not subject to ready substitution by imports, Oxiteno's pricing is more flexible and takes into account the value-added to its customers by the particular specialty chemical.

Oxiteno's sales force in the domestic market consists of 40 persons, organized by industry sector. In 2003, over 86% of Oxiteno's sales in the domestic market were made directly by its sales force. The remaining sales, mainly to smaller regional customers, were made through independent dealers.

Oxiteno's principal customers in the domestic market include Mossi-Ghisolfi (former Rhodia Ster), which principally purchases ethylene glycols, Clariant S.A., which principally purchases ethylene oxide and ethoxylated products, and Industrias Gessy Lever Ltda (Unilever), which principally purchases surfactants. In 2003, Oxiteno's ten largest customers in the domestic market accounted for 42% of domestic market revenues. Oxiteno believes that by distributing its products to a variety of markets it is able to protect itself, to a certain extent, from the effects of a decrease in economic activity in any particular market.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Export Sales. The following table sets forth Oxiteno's sales by volume in tons for each geographic market served by Oxiteno in the periods indicated.

Market	Year Ended December 31,					
	2003		2002		2001	
	(in metric tons and percentage of the total)					
Mercosur (not including Brazil)	53,343	28%	33,124	20%	51,043	27%
Remainder of Latin America	4,531	2%	3,909	2%	3,113	2%
Nafta	12,463	7%	11,874	7%	30,177	16%
Europe	21,644	11%	39,984	23%	31,247	16%
Africa	7,656	4%	6,697	4%	5,321	3%
Far East	87,296	46%	72,672	43%	67,714	36%
Pacific Region	2,111	1%	1,317	1%	342	0%
Middle East	1,130	1%	140	0%	0	0%
CANAMEX	966	0%				
Total	191,139	100%	169,717	100%	188,957	100%

Oxiteno exports a wide variety of chemical products including glycols, MEK, ethoxylated alkylphenols, glycol ether acetates, glycol ethers, ethanolamines, ethoxylated fatty amines and other ethoxylated products. In the international market, Oxiteno sells both to industrial customers, including Voridian Argentina S.R.L, Unilever de Argentina S.A. and Cognis S.A., as well as trading companies and other third-party distributors. Oxiteno's largest customer in the international market is a major European trading company for glycol, which accounted for approximately 29% of international revenues in 2003. In the same period, only two other customers individually accounted for more than 10% of Oxiteno's sales in the international market.

With the acquisition in December 2003 of CANAMEX, a Mexican specialty chemicals company, Oxiteno expects to establish a growing presence in the Mexican market for specialty chemicals and create a distribution platform for its product sales to the United States. CANAMEX has two production units, manufacturing principally ethoxylates, which were operating at 25% production capacity on the acquisition date due to serious financial difficulties being faced by the company. Currently, about 81% of the company's sales are destined to the domestic Mexican market, largely for the food and textile segments. The remaining sales volume is exported, mainly to the United States.

In 2003, Canamex's December sales' volume of 966 tons was incorporated in Oxiteno's results.

In most cases, Oxiteno's sales prices for its commodity chemicals in the domestic and export markets are based on international contract prices rather than international spot prices. International contract prices are fixed by reference to published data regarding the price at which industry participants have sold the relevant product.

In general, Oxiteno's operating margins on products sold in the international market are lower than operating margins for similar products sold in the domestic market. Nevertheless, Oxiteno deems it important to maintain a presence in international markets. Oxiteno intends to shift sales to the domestic market as local demand for its products increases, but will continue

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

to export and will maintain its presence in the international market.

Customers. Oxiteno's most important customers for its commodity chemicals are chemical companies, surface coating producers and polyester producers. In turn, the customers for specialty chemicals comprise a variety of industrial and commercial enterprises including brake fluid distributors, agrochemical producers, manufacturers of food additives and manufacturers of detergents and cosmetics.

Competition

Oxiteno competes largely with imported products. Since 1990, it has had to operate in an increasingly competitive environment due to imports from international and transnational petrochemical industries. As imported products are mostly commodity chemicals, competition is based principally on price. However, factors such as

45

product quality, timely delivery, reliability of supply and technical service and support are also important competitive factors. As a local producer, Oxiteno believes it has a competitive advantage over imports with regard to some of these factors.

Oxiteno's principal competitors are Shell Brasil Ltda., Exxon Mobil Quimica Ltda., Dow Brasil S.A., Lyondell Quimica do Brasil Ltda., Cognis Brasil Ltda., Clariant S.A. and BASF S.A.. Importers incur additional costs when selling their products in the Brazilian market, due to import tariffs and additional freight charges.

Oxiteno estimates that its Brazilian market share is approximately 70% on average. In the case of specialty chemicals, Oxiteno competes primarily with other Brazilian producers (which would buy ethylene oxide from Oxiteno) and pricing is a less decisive competitive factor than with true commodity chemicals, while conformity with specifications, product performance and reliability of service are comparatively more important. Access to technology and research and development are important factors with regard to conformity to specifications and product performance, especially in the development of new products to meet customers' needs. As Oxiteno's competitors have research and development resources, Oxiteno's strategy involves ensuring access to technology through its own research and development activity, licensing and joint ventures, if appropriate opportunities become available.

Transportation and Storage

As of December 31, 2003, Oxiteno had a total storage capacity of 73.1 thousand cubic meters, of which 42.9 thousand cubic meters were located in its plants and the remaining was leased from third parties. Oxiteno leases storage capacity from Ultracargo on an arm's length basis and also from unaffiliated storage companies.

Raw materials such as ethylene, oxygen, heavy C4 and ammonia are transported to Oxiteno's plants by pipeline and other raw materials are transported by truck.

In 2003, 54% of Oxiteno's products were transported directly to customers by truck and 7% were transported by truck to a sea terminal for coastal transportation to other ports in Brazil and further delivery by truck. The remaining 39%, representing most of Oxiteno's sales in the international market, were transported by ship.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Raw Materials

Oxiteno's principal raw material is ethylene. In 2003, ethylene was responsible for 52% of Oxiteno's variable costs of production and approximately 45% of its total cost of goods sold. Among Oxiteno's other raw materials, the principal include ethyl, butyl and lauryl alcohols, oxygen, acetic acid and rafinate II.

Ethylene Supply. Ethylene is used for the production of ethylene oxide at the Camacari plant and the Maua plant. Braskem and PQU supply all of Oxiteno's ethylene requirements for the Camacari plant and Maua plant, respectively, thorough pipelines, thus minimizing the costs of delivery of ethylene and helping to ensure the reliability of supply. "See Item 5 - Operating and Financial Review and Prospects - Liquidity and Capital Resources - Investments and Capital Expenditures".

Oxiteno has a long-term contract with Braskem relating to the volume of ethylene to be supplied to, and purchased by Oxiteno. This contract will expire in 2012. Pursuant to its terms, Braskem is required to supply Oxiteno with up to 197 thousand tons of ethylene per year, and Oxiteno is required to purchase at least 138 thousand tons per year. The contract does not provide a price for the ethylene, but provides that the price will be negotiated between the parties from time to time and will be the same for all buyers of ethylene. The price is currently established pursuant to a margin sharing mechanism between Braskem and its customers, including Oxiteno. In the case of PQU, Oxiteno, like other purchasers from PQU, does not have a long term contract relating to the volume or price of ethylene supplied.

46

The following table sets forth information regarding Oxiteno's usage of ethylene at its Camacari and Maua plants for the periods indicated.

Plant	Year Ended December 31,				
	2003	2002	2001	2000	1999
	(in thousands of tons)				
Camacari	189	165	185	173	183
Maua	41	38	42	40	41

Ethylene is difficult and expensive to store and transport, as it must be kept at a temperature below -200 degrees Fahrenheit or -100 degrees Celsius during storage and transportation. As a result, ethylene is not imported or exported in substantial quantities. Accordingly, the naphtha crackers, including Braskem and PQU, are largely dependent for their sales upon the second generation petrochemical companies, such as Oxiteno, located in the respective petrochemical complexes.

Conversely, since imports of ethylene from other producers are not readily available, Oxiteno depends entirely on Braskem and PQU for the supply of ethylene to its Camacari and Maua plants and, therefore for its ability to operate such plants. Oxiteno does not maintain any significant storage of ethylene and any unexpected interruptions in supply from the crackers would have an immediate impact on Oxiteno's production. The last unexpected interruption in the ethylene supply was in 1993, due to a pipeline fire that affected the naphtha delivery from Petrobras to Braskem, which caused a

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

shutdown in the naphtha cracking operations, resulting in a 14-day shutdown in the Camacari plant's operations.

First generation petrochemical companies undergo scheduled maintenance stoppages. Oxiteno anticipates these stoppages by building up inventory and provisioning costs. Oxiteno also uses these planned stoppages for regular maintenance work on its own plants and eventual substitution of catalyzers or for expansion in installed capacity. During the first half of 2002, there was a planned stoppage at Braskem's pyrolysis I unit for expanding installed ethylene capacity. Consequently, in the first quarter 2002, Oxiteno's ethylene quota was reduced by 32%. Problems involving the start-up extended the plant stoppage beyond schedule, restricting the volume of ethylene supplied in the second quarter of 2002 to 22% of the second quarter of 2001 volumes. In the second half of 2002 supplies were normalized. In July 2002, PQU shut down its plant for a scheduled stoppage, the first time in 6 years. Braskem's last scheduled downtime was in January 2004 and there were no problems in the re-start

In 2003, Braskem and PQU had annual ethylene production capacity of 1.2 million tons and 500 thousand tons, respectively. See "Petrochemical Complexes - Industry and Regulatory Overview."

Price of Ethylene. The price of ethylene supplied by Braskem to Oxiteno for the production of goods to be sold in Brazil is determined by a margin sharing mechanism established in March 1997, and is the same for all of Braskem's ethylene customers. Prior to March 1997, the price of ethylene was negotiated between Braskem and its ethylene customers on a monthly basis.

Under the margin sharing mechanism, the price paid for ethylene depends upon the weighted average market price charged by the ethylene customers in the Brazilian market during the previous month for a basket of goods derived from ethylene. The weight of each product in the basket depends upon the relative proportion of the total supply of ethylene used in the production of such product as compared with the other products in the basket. Certain cost elements are then deducted from the weighted average price. The remaining "margin" after the deduction of such cost elements from the average weighted price is shared between Braskem and the ethylene customers based on the respective investment of Braskem and such customers. The respective investments are calculated based on U.S. benchmarks rather than the actual investments of the parties.

A different margin sharing mechanism is currently in place with respect to products produced from ethylene for the export market. Under this arrangement, the price paid for ethylene depends upon the gross margin of each export transaction of Braskem's customers. Subject to certain limits, the resulting margin is divided by 45% for Braskem and by 55% to the exporters.

47

The following table shows Braskem and PQU listed prices for ethylene per metric ton for the periods indicated (the average for the indicated periods).

	Braskem (formerly Copene)	PQU
	(R\$/ton)	
2003		
First Quarter	1,944.00	2,009.33
Second Quarter	2,036.33	2,060.00
Third Quarter	1,555.33	1,703.33

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Fourth Quarter	1,610.00	1,670.00
Maximum Price	2,439.00	2,280.00
Minimum Price	1,523.00	1,640.00
Year Average	1,786.42	1,860.67
2002		

First Quarter	1,099.67	1,160.00
Second Quarter	1,263.67	1,268.67
Third Quarter	1,360.67	1,389.00
Fourth Quarter	1,716.33	1,671.33
Maximum Price	1,900.00	1,719.00
Minimum Price	1,056.00	1,134.00
Year Average	1,360.08	1,372.25
2001		

First Quarter	1,138.33	1,247.67
Second Quarter	1,226.33	1,300.33
Third Quarter	1,253.00	1,314.67
Fourth Quarter	1,207.08	1,273.07
Maximum Price	1,360.00	1,397.00
Minimum Price	1,089.00	1,179.00
Year Average	1,206.19	1,283.93

As naphtha accounts for approximately 73% of variable costs of ethylene production, fluctuations in the price of naphtha strongly influence fluctuations in the price of ethylene. Because the main determinant of the price of naphtha is the price of crude oil, the price of naphtha, and thus ethylene, is subject to fluctuations based on changes in the international oil price. The increases in the price of ethylene could affect Oxiteno's competitiveness in the petrochemical market. See "Item 3. Key Information -- Risk Factors -- Risks Relating to Ultrapar."

The current price for naphtha paid by Brazil's naphtha crackers is negotiated between those crackers and Petrobras and is currently determined using a formula that leads to a domestic naphtha price that is approximately US\$ 4.0 above the international price (ARA reference). See "--Industry and Regulatory Overview."

Other Raw Materials. In 2003, other raw materials, principally oxygen, lauryl alcohol, ethanol, C4, butyl alcohol, acetic acid, alcohol, nonene, phenol, primary fatty amine, fusel oil and LAB accounted for approximately 35% of Oxiteno's variable costs and 30% of its total costs of sales (cost of goods sold).

Oxiteno generally obtains these other raw materials from a variety of sources, except for phenol, which Oxiteno purchases principally from a single supplier, Rhodia Poliamida Especialidades Ltda.

Oxiteno uses oxygen in the production of ethylene oxide and purchases oxygen for the Camacari plant pursuant to a long-term contract with White Martins and Braskem which will expire in 2010. Oxygen for the Maua plant is purchased from Oxicap, Oxiteno's joint venture with Air Liquide.

C4, used for the production of MEK at the Triunfo plant, is purchased from Copesul, the naphtha cracker in the Southern Complex.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Utilities. Steam, electric power and natural gas are the main utilities required for Oxiteno's production. Part of the electricity and steam used by Oxiteno is generated internally and part is purchased from electricity companies and third-party suppliers of steam in the regions where Oxiteno's plants are located. Natural gas is purchased from local companies.

Tax-Exempt Status

Pursuant to legislation which provides tax relief for industries located in the northeast region of Brazil, Oxiteno benefits from an income tax exemption on operating profits from sales of its products at the Camacari plant through 2006. Tax exemptions amounted to R\$44.0 million, R\$ 36.1 million, and R\$ 22.9 million in 2003, 2002, and 2001 respectively. Amounts payable as income tax are charged to income and credited to a reserve account in shareholders' equity. After 2006, the income resulting from the Camacari plant operation will continue to benefit from a partial income tax exemption, resulting in an income tax rate of 19% until 2008 and 22% until 2013. After 2013, Oxiteno will be liable for the full tax rate, currently 25%. We cannot guarantee that there will be no amendments to the current tax legislation.

Maintenance and Quality Control

Oxiteno carries out a program of preventive maintenance at each of its plants and uses statistical analysis to help predict production problems. The stoppages due to the maintenance program take place at the same time as the stoppages for the change of the ethylene oxide catalyst. In the case of the ethylene oxide and ethylene glycol units at the Maua and Camacari plants, which have continuous production processes, maintenance is preferably scheduled for periods when the relevant cracker, which supplies ethylene to the plant, is scheduled to be shut down for maintenance. Each cracker is typically shut down for maintenance for a period of approximately 20 days every 36 to 48 months. The same happens to the Triunfo plant, which receives butane from Copesul. In the case of the other production units at such plants and the Tremembe plants, maintenance is performed during scheduled breaks in production. Oxiteno uses its own employees for specialized maintenance and uses third-party contractors for routine maintenance. In addition, Oxiteno has a team of employees responsible for quality control that operates continuously. As of December 31, 2003, Oxiteno had 101 employees engaged in maintenance.

Health, Safety and Environmental Matters

Oxiteno is subject to the environmental laws and regulations of the states in which it operates, which specify and detail federal legislation on these matters. See "-- Industry and Regulatory Overview." Oxiteno continuously monitors its compliance with federal, state and municipal legislation applicable to its various places of operation. In accordance with applicable law, Oxiteno is responsible for losses and damages of an environmental nature.

The local state environmental authorities license each of Oxiteno's plants. Licenses granted in certain states are valid for a fixed period of time and then must be renewed. The licenses for the Tremembe and Maua plants were issued for an unlimited period of time. The terms of the other licenses vary according to the applicable legislation and to the periodic inspections performed by environmental authorities.

Waste products from Oxiteno's industrial plants are discharged according to the legal requirements. Effluents are discharged and treated in Oxiteno's own treatment centers or by petrochemical complexes where the company has activities. Solid waste products are preferably reprocessed in cement furnaces. Where the reprocessing is not recommended, these products are incinerated or deposited in landfills owned by Oxiteno. Oxiteno periodically controls these discharge areas, not having any significant environmental liability.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Our health and safety indicators are comparable to the international standards, and are a priority in Oxiteno's activities and in the action plans for the upcoming years.

In March 2002, Oxiteno obtained a SA 8000 certification, which establishes the parameters for a Quality Management System focused on Social Responsibility. This certification covers various matters, including health, safety, labor relations and compliance with the current legislation.

49

Additionally, Oxiteno voluntarily complies with other requirements, such as those related to the responsible care program, issued by ABIQUIM, the Brazilian Chemical Industries Association, which sets forth international standards for environmental protection and occupational health as well as safety measures to be followed by chemical product manufacturers.

Insurance

In line with Ultrapar's policy, Oxiteno maintains various insurance policies which cover a broad range of risks to which it is exposed.

In addition, Oxiteno maintains insurance policies covering pecuniary damages. Its insurance policy for "all risks" covers its assets and inventories against the risks to which they are exposed and also against losses due to accidents related to these risks.

Our third party insurance covers each company of the Ultrapar group and comprises two policies: one policy covers minor events and has a limit of R\$ 1million; the other policy covers possible events of a more serious nature and has a limit of US\$ 150 million.

Oxiteno's management and its advisors believe that this insurance coverage is in line with chemical and petrochemical industries standards in Brazil

Logistics of Chemicals and Oil Products

Ultracargo

Ultracargo is the leader in integrated logistics - road transportation and storage services - for oil and chemical products in Brazil. Among the solutions the company offers, are road transportation facilities using its own and third party fleets, and storage services through warehousing facilities at port terminals and rail junctions for the handling of chemical and oil products. Transportation services include integrated multimodal transportation as well as the receiving and dispatching of customer's goods. Ultracargo also offers ship loading and unloading services, the operation of pipelines, logistics programming and installation engineering.

Ultracargo operates a fleet of approximately 500 tanker trucks and provides transportation services to the LPG distribution and the chemical industries. It has a storage capacity of 207,781 m3, accounting for approximately 70% of all tank capacity for liquids at the Aratu terminal in the State of Bahia, which serves South America's largest petrochemical complex. Ultracargo is also present at the ports of Suape and Santos, and provides support facilities in Camacari and Paulinia. See "--Petrochemicals and Chemicals--Industry and Regulatory Overview."

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ultracargo holds 100% of Transultra's voting capital and 80% of Tequimar's voting capital. The remaining 20% of Tequimar's voting shares is held by Ultrapar.

50

The following table sets forth Ultracargo net revenues by region for the periods indicated:

	Year Ended December 31,					
	2003		2002		2001	
	Net Sales	%	Net Sales	%	Net Sales	%
	(in thousands of reais except percentages)					
North East	85,185	48%	71,757	54%	60,431	57%
South East	87,637	49%	57,210	44%	43,305	41%
South	4,290	3%	2,432	2%	1,592	2%
Total	177,112	100%	131,399	100%	105,328	100%

Ultracargo seeks to integrate the transportation and storage businesses by offering complete logistics solutions. Due to this combination, Ultracargo is the only company in the Brazilian market to offer integrated transport and bulk liquid and liquefied storage services to the petrochemical segment.

An example of this integration is the new Paulinia intermodal terminal built by Ultracargo in the state of Sao Paulo in response to its strategic decision to manage bulk solids and to position itself as a logistics operator. The terminal provides storage for solid and liquid products as well as intermodal transportation. Today, its main activities include the storage of products originated from Argentina and the Camacari petrochemical complex for future distribution throughout Brazil.

Ultracargo's history is one of pioneering logistics' solutions in the Brazilian market. It was the first company to install autotrack in trucks in 1994, enabling vehicles to be monitored in real time at any point of Mercosur. The company also implemented a radar operated tank measurement system in 1996, increasing the safety of product loading and unloading.

In addition, Ultracargo has introduced Web-based systems allowing customers to monitor transportation and storage. These services include services such as e-cargo for producing customized reports and monitoring operations in real time and estoque.net, for consulting inventory positions - accessed through any Internet-enabled computer, which permits clients to effectively participate at all stages of transportation and storage.

Ultracargo is also implementing the Integrated Transport System (SIT), which will result in a greater level of automation and control over transport operations. This system integrates data from all of its plants and branches through established dedicated lines, permitting the centralization of the data and the construction of a technological platform with a competitive edge in relation to the market.

Transportation

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ultracargo's principal market for transportation is the chemical industry, for which transportation is provided by truck between and among port terminals and first, second and third generation petrochemical companies operating at the various petrochemical complexes. Ultracargo has been establishing long-term relationships with key companies in the chemical industry, and provides its services on a negotiated basis with each individual customer.

Ultracargo, through a fleet of tanker trucks, offers transportation services for LPG and chemical products in several major industrial regions in Brazil, as well as transportation services to Chile and Argentina. In 2003, Ultracargo operated a fleet of approximately 500 trucks and, in 2002 and 2003, transported 2,460 and 2,436 thousand tons, respectively.

In the LPG distribution industry, Ultracargo provides transportation from Petrobras' facilities to filling stations of the distributors and between the distributors and their final industrial clients, although in this case, on a reduced scale.

In 1997, Ultracargo began operating in the market for bulk transportation of solid products, an important segment of the transport business in the domestic market in which products are transported utilizing special silos and

51

semi-trailers. Ultracargo believes that there are good opportunities for growth in this market. In 2003, Ultracargo transported approximately 200 thousand tons of solid products which accounted for approximately 9% of Ultracargo's 2003 revenues.

Storage

Ultracargo provides storage facilities to Braskem and most of the second-generation petrochemical companies in the Northeastern Petrochemical Complex, including Oxiteno. At the end of 2003, Ultracargo maintained five storage terminals - in Aratu and Camacari in the state of Bahia, in Paulinia and Santos in the state of Sao Paulo, and in Suape in the state of Pernambuco. Ultracargo has been investing in the expansion of storage capacity to meet demand for logistics infrastructure in Brazil. Currently, the company is investing in a new inter-modal terminal in Santos, and in early 2004 completed construction of an inter-modal terminal in Tatui in the state of Sao Paulo and is to inaugurate another in Montes Claros, in the state of Minas Gerais.

The conclusion of the Santos Inter-modal Terminal, constructed in partnership with Crystalsev and Cargill/ Coinbra, is scheduled for the end of 2004. Ultracargo's investment in this terminal is budgeted at approximately R\$ 60 million and has an occupied area of approximately 64,000 square meters and a total of 35,000 cubic meters of tankage space for chemical products. Crystalsev and Cargill/Coinbra are to invest in tankage space for 40,000 square meters of alcohol and 38,000 cubic meters of vegetable oils, respectively. This project will be Ultracargo's second port installation to integrate road, rail and maritime transportation systems, as in the case in Aratu.

The new Montes Claros terminal will serve fuel distribution companies with a secondary distribution point. It will integrate road and rail systems and has a storage capacity of 4,400 cubic meters. The new Tatui terminal has a 2,250 square meter capacity and includes a branch rail link for the simultaneous unloading of four rail cars at a time.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

We believe that Ultracargo is the second largest company for chemical product and fuel storage, having approximately 19% of the total domestic tankage capacity for chemical products.

Tax Exemption Status

Pursuant to legislation which offers tax breaks to industries located in the North East region of Brazil, Ultracargo enjoys exemption from income tax on the total operating profits from its Aratu terminal as well as operating profits from acetic acids and butadiene product storage activities at the Suape Terminal, valid through 2003 and 2005, respectively. With respect to the Aratu terminal, in December 2003, the company filed a request with the Northeast Development Agency - ADENE, responsible for managing this fiscal incentives program, for a 75% reduction in income tax until 2012. On April 30, 2004, ADENE issued its report approving the reduction of 75% in income tax up to 2012. This report was submitted for the approval of the Brazilian Federal Revenue Authorities (Receita Federal), which is expected announce its decision within 120 days from the submission date. Should this period elapse without any such announcement then the reduction is considered approved. Should this not be approved, then this unit will be subject to income tax rate reduction of 25% through 2008 and 12.5% from 2009 through 2013. In 2003, 2002 and 2001, tax breaks totaled R\$ 4.7 million, R\$ 2.0 million and R\$ 2.5 million, respectively. Values which are deducted for account of income tax are booked to the debit of the results account and to the credit of a shareholders' equity reserve account. We can give no assurance that the current legislation will not be altered.

Quality

In 2003, Ultracargo was reevaluated by SASSMAQ (Safety, Health, Environment and Quality Evaluation System), a program from ABIQUIM, the Brazilian Chemical Industries Association, as part of the Responsible Care Program. We were the first Brazilian company in the sector to go through this evaluation process. The purpose of the system is to ensure that service providers in this segment comply with the technical standards required by the chemical industry, thus reducing the risks in transportation and distribution. In addition, all the units have adapted their Quality Management System to ISO 9001:2000, in a process based on the continual upgrading and the servicing of specific customer needs.

52

Environmental Matters

Ultracargo is subject to Brazilian federal and state laws and regulations relating to the protection of the environment.

Insurance

Ultracargo maintains insurance policies covering a number of risks, in particular those relating to the transportation and storage of chemical and petrochemical products. Transportation activities are protected by policies covering damages caused by accidents and stolen cargo.

Both Ultracargo's properties and Tequimar's pipelines are insured against fire, lightning, explosion, flooding, aircraft crash, smoke and electrical damages.

Ultracargo also maintains insurance policies for civil liabilities. The storage operations are insured by policies covering damages to products in storage, including contamination.

Our third party insurance covers each of the Ultrapar companies and comprises two policies: one policy covers minor events and has a limit of R\$ 1million; the other policy covers possible events of a more serious nature and has a limit of US\$ 150 million.

Ultracargo's management and its advisors believe that the insurance maintained covers in all material respects the risks to which Ultracargo is exposed, and that it is consistent with industry practices in Brazil.

53

C. Organizational Structure

The following chart shows our current organizational structure, including our principal intermediate holding companies and operating companies. Percentages represent approximate ownership of voting share capital and total capital (voting capital/total capital).

[GRAPH OMITTED]

Minority participations in Companhia Ultragaz are mainly held by NGButano (8% of voting capital).

Minority participations in Utingas are mainly held by Agip do Brasil and Supergasbras (31% and 7% of voting capital, respectively).

We conduct LPG distribution through our subsidiary Ultragaz Participacoes Ltda., of which we own 100% of the total share capital. Ultragaz Participacoes Ltda. operates through its four primary subsidiaries, Companhia Ultragaz S.A., Bahiana, SP Gas and Utingas. The first three companies operate in the filling and distribution of LPG. Bahiana operates primarily in the northeast region of Brazil and Companhia Ultragaz together with SP Gas, serves the other Brazilian regions. Utingas is an LPG storage company, with facilities in the states of Sao Paulo and Parana.

We conduct petrochemical and chemical activities through Oxiteno S.A., of which we own 100% of the total share capital. Oxiteno operates in the petrochemical and chemical segment directly and through its subsidiary, Oxiteno Nordeste S.A.. Oxiteno operates two plants located in the state of Sao Paulo, and Oxiteno Nordeste operates one plant in Camacari, in the state of Bahia, and a second plant in Triunfo, in the state of Rio Grande do Sul. Canamex was acquired in December 2003 and has two plants in Mexico,

Ultracargo conducts chemical products and fuel logistics through its subsidiaries Transultra and Tequimar, respectively. Transultra provides transportation services throughout Brazil, as well as in Argentina and Chile. Tequimar maintains storage facilities at four port terminals located near two of the main petrochemical complexes in Brazil: Camacari and Sao Paulo.

54

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

D. Property, Plants and Equipment

Ultragaz

Plant. Ultragaz's LPG distribution network includes 16 filling plants. Ultragaz also operates LPG storage bases, known as satellite bases for supplying our trucks. LPG is carried to the filling plants either via gas pipelines from Petrobras' installations, or by tanker truck. When LPG transportation is via gas pipeline the bases are known as primary and when transportation is via tanker truck, the bases are known as secondary. Ultragaz maintains storage facilities for LPG cylinders and satellite bulk distribution plants at strategic locations in order to maintain supplies closer to its customer bases and thus to reduce transportation costs. Substantially all of the LPG transported by truck from Petrobras to Ultragaz's secondary plants is transported by Ultracargo's fleet of tanker trucks on an arm's length basis. LPG is stored in the filling plants in large LPG storage tanks with a capacity of 60 tons per tank. In the case of LPG to be delivered in bulk, the LPG is pumped directly from the storage tanks into the bulk tankers. In the case of LPG to be delivered in cylinders, the LPG is pumped from the storage tanks into a number of filling heads, which deliver the LPG cylinders.

The following table sets forth the total current storage and total filling capacity and monthly actual filling volumes during 2003 for each of Ultragaz's primary and secondary filling stations and satellite stations.

Location	Base	Type	Total Storage Capacity (tons)	Filling Capacity (ton / month)	Filling (ton)

Southeast	Capuava	Primary	720	13,136	
	Santos	Primary	986	3,727	
	Sao Jose dos Campos	Primary	960	5,164	
	Rio de Janeiro	Primary	500	6,650	
	Barueri	Secondary	1,500	4,100	
	Araraquara	Satellite	60		
	Sao Paulo	Satellite	600		
	Maua	Satellite	480		
Pouso Alegre	Satellite	60			
Southern-Central Area	Paulinia	Primary	1,428	11,786	
	Araucaria	Primary	240	9,677	
	Canoas	Secondary	720	3,752	
	Betim	Secondary	938	4,316	
	Ribeirao Preto	Secondary	180	3,950	
	Goiania	Secondary	360	3,512	
	Sao Jose do Rio Preto	Satellite	60		
	Aracatuba	Satellite			
			180		
	Bauru	Satellite			
			60		
	Cascavel	Satellite	120		
	Londrina	Satellite			
		60			
Blumenau	Satellite				
		60			
Chapeco	Satellite				
		60			

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

	Florianoopolis	Satellite	60	
	Joinville	Satellite	60	
	Caxias do Sul	Satellite		60
	Joacaba	Satellite		60
	Dois Vizinhos	Satellite	60	
	Palhoca	Satellite	32	
	Ponta Grossa	Satellite	57	
	Sorocaba	Satellite	115	
Northeast	Mataripe	Primary	1,380	11,563
	Suape	Primary	500	3,292
	Caucaia	Secondary	420	4,164
	Aracaju	Secondary	240	4,169
	Ilheus	Secondary	360	3,861
	Maceio	Satellite	692	
	Juazeiro	Satellite	60	
	Joao Pessoa	Satellite	60	
	Piraja	Satellite	60	
TOTAL			14,608	96.819
			-----	-----

55

In addition, Ultragas maintains headquarters in the city of Sao Paulo and regional offices in the areas in which it operates. Ultragas also maintains 65 retail stores, including outlets at each of its plants.

Equipment. LPG cylinders are manufactured from steel and are fitted with a collar at the top of the cylinder and a rim at the base of the cylinder. The cylinders are fitted with a valve through which the cylinder is filled and through which the LPG is discharged during use. The 13 kg cylinders, which are used in the bottled segment, also have a safety plug, which is designed to discharge LPG if the temperature in the cylinder exceeds a certain limit. 13 kg cylinders are approximately 46 centimeters high, one meter in circumference and weigh approximately 26.6 kg when full. Ultragas's cylinders are painted blue. The company believes that the distinctive blue color has been important in developing consumer perception of the Ultragas brand name.

Ultragas has a number of alternative sources of supply for most types of cylinders and tanks. Each cylinder manufactured for Ultragas is stamped with the Ultragas logo and the month and year of manufacture by the manufacturer. In 2003, the average market price per cylinder for 13kg cylinders, 20kg cylinders and 45kg cylinders was approximately R\$45.42, R\$237.00 and R\$184.20, respectively.

The tanker trucks are used to distribute LPG in both the small bulk and large bulk markets. In the small bulk market, Ultragas uses the "UltraSystem" trade name and delivers LPG using bob-tail trucks, which are fitted with a longer delivery hose, in order to be able to access tanks of commercial and smaller industrial users. The bob-tail trucks have a capacity ranging from 6 to 9 tons and can fill tanks with a capacity ranging from 45kg to 125kg. In the large bulk markets, Ultragas delivers LPG in larger tanker trucks with an average capacity of 20 tons, which fill tanks with a capacity ranging from 30 to 60 tons.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Oxiteno

Oxiteno has four plants in Brazil: Camacari, in the northeast complex, the Maua plant in the Sao Paulo complex, the Triunfo plant in the southern complex and the Tremembe plant in the state of Sao Paulo. On average, Oxiteno spends approximately R\$30 million per year in maintenance of its equipment and facilities.

The following table sets forth the ethylene oxide production capacity of Oxiteno's plants in Brazil:

Units	Current Ethylene Capacity
	(in metric tons per year)
Camacari	260,000
Maua	52,000
Tremembe	-
Triunfo	-
Total	312,000

Oxiteno generally produces its commodity petrochemical products through continuous production processes and produces specialty chemicals through batch processes.

Camacari Plant. The Camacari plant, located in the Northeast Complex, was built by Oxiteno and commenced production in 1978. The Camacari plant produces ethylene oxide and ethylene oxide derivatives, such as ethylene glycols, ethanolamines, glycol ethers and ethoxylated derivatives. In addition to the production units, the Camacari plant has drumming, warehouse, and cogeneration of electricity and steam and maintenance facilities. As of December 31, 2003, Oxiteno had 215 employees at the Camacari plant.

In late 1994, Oxiteno commenced a major modernization project at the Camacari plant, involving the addition of 105 thousand tons of ethylene oxide capacity. The new capacity began producing ethylene oxide in July 1997. Since the scale of production is one of the most important factors in the costs of production of ethylene oxide and derivatives, the Camacari expansion has contributed to a significant reduction of its unit costs. Oxiteno believes that the scale of ethylene oxide production at its Camacari plant is comparable with some of the world largest ethylene oxide plants. Oxiteno also believes that the Camacari plant is currently the largest ethylene oxide plant in Latin America.

56

The following table sets forth the current production capacity of the Camacari plant for each of its principal products.

Units	Current Capacity
	(in metric tons per year)
Ethylene Oxide	260,000
Ethylene Glycols	285,000
Ethanolamines	45,000
Glycol Ethers	25,000
Ethoxylated derivatives	100,000

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

In the table above and in the tables immediately following, the capacity shown for each derivative of ethylene oxide represents the maximum amount of such product which Oxiteno could produce each year based on the capacity of the relevant production unit. As Oxiteno's capacity for ethylene oxide derivatives exceeds its ethylene oxide production capacity, Oxiteno can not produce the maximum amount of each derivative product in any year and, accordingly, actual production of ethylene oxide derivatives is less than its capacity.

However, the excess production capacity of ethylene oxide derivatives provides a degree of operating flexibility which enables the company to mitigate the effects of reductions in demand for certain products resulting from downturns in the petrochemical business cycle. During such downturns, Oxiteno is able to switch production partially to products, which are less affected by the cyclical downturn, re-manage its ethylene oxide output between manufacturing units for derivative products depending on relative demand, besides the added flexibility such an excess provides in redirecting installed capacity.

Maua plant. The Maua plant, located in the Sao Paulo Complex, was the first plant built by Oxiteno and commenced production in 1974. The Maua plant has process units for ethylene oxide, ethylene glycols, glycol ethers, glycol ether acetates, natural alcohols and ethoxylated derivatives. In addition to the production units, the plant has drumming, storage, warehouse and maintenance facilities and also houses Oxiteno's principal research and development laboratory. As of December 31, 2003, Oxiteno had 240 employees at the Maua plant.

In 2003, the Maua plant started up a unit dedicated to the production of sodium isethionate, a surfactant which is one of the principal components used in the manufacturing of soap. This project was developed in conjunction with Oxiteno's client. In the light of this project, the client awarded Oxiteno with the Latin American supplier of the year award.

The following table sets forth the current production capacity of the Maua plant for each of its principal products.

Units	Capacity
	(in metric tons per year)
Ethylene Oxide	52,000
Ethylene Glycols	25,000
Glycol Ethers	35,000
Acetates	32,000
C4+C5 Alcohols	10,000
Ethoxylated Derivatives	25,000
Alkylation	17,300
Esterification	3,100
Emulsification	1,300
Hydraulic fluids	30,000

Tremembe Plant. The Tremembe plant, located at Bairro dos Guedes, Tremembe, in the state of Sao Paulo, has three principal production units, a sulfonation/sulfation unit and two multipurpose units. The Tremembe plant commenced production in 1970 and was subsequently acquired by us in 1985. In addition to the principal

production units, other facilities at the plant include a quality control

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

laboratory, a warehouse and a maintenance shop. As of December 31, 2003, Oxiteno had 108 employees at the Tremembe plant.

The following table shows the current capacity of the principal units at the Tremembe plant.

Units	Capacity
	(in metric tons per year)
Esterification	5,000
Amidification	5,000
Polymerization	2,500
Specialties	2,000
Sulfonation/Sulfation	30,000
Betaines	10,000
Hydraulic fluids	3,000
Naphthalenes Sulfonates	3,000

Triunfo Plant. The Triunfo plant is located in the Southern Complex. The Triunfo plant was built by Oxiteno and started production in October 1989. It had been inactive for two years when, in 1995, Oxiteno recommenced production of MEK at this plant. The Triunfo plant has two process units, one for the production of secondary butyl alcohol, which is used in the production of MEK, and one for the production of MEK. In addition to these production units, the Triunfo plant also has warehouse and maintenance facilities. As of December 31, 2003, Oxiteno had 53 employees at the Triunfo plant.

The following table shows the current capacity of the principal units at the Triunfo plant.

Units	Capacity
	(in metric tons per year)
Methyl-Ethyl-Ketone (MEK)	40,000
Sec Butyl Alcohol	35,000

With the acquisition of Canamex in December 2003, Oxiteno acquired two specialty chemical plants in Mexico. The Coatzacoalcos plant has a production capacity of 28,800 tons per year of ethoxylates and has 33 employees. The Guadalajara plant has a production capacity of 24,000 tons per year of specialty chemicals and a labor force of 87.

The following table sets forth Oxiteno's principal overseas production units, namely those of CANAMEX:

Units	Capacity
	(in metric tons per year)
Ethoxylated Derivatives - Coatzacoalcos plant	28,800
Ethoxylated Derivatives - Guadalajara plant	12,000
Esterification - Guadalajara plant	12,000

In 2003 CANAMEX operated at 25% of its installed capacity.

ISO 9001 Quality Systems Certifications. In 1995, the management and the research and development departments of the Maua and Camacari plants were

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

awarded the ISO 9001 quality system certification. The Tremembe plant obtained the ISO 9001 certification in 1996; and the Triunfo plant obtained the ISO 9001 certification in 1997. The ISO 9001 certification acknowledges the adequate maintenance of a management system

58

committed to quality improvement in all of Oxiteno's departments. In 2001, each department at Oxiteno was awarded the ISO 9001 certification in accordance with the 2000 requirements.

ISO 14001 Environment Certification. In January 2001, the management and the research and development departments of the Triunfo plant obtained the ISO 14001 certification. In 2002, Triunfo plant's other areas obtained this certification. The ISO 14001 certification acknowledges the adequate maintenance of a management system committed to environmental preservation.

SA 8000 Certification. Oxiteno was the first chemical and petrochemical company in Brazil to receive the SA 8000 certification, which establishes quality management systems requirements related to social responsibility. The SA 8000 certificate addresses issues such as health, safety, labor relationship and compliance with applicable legislation.

QS 9000 Certification. In 1998, Oxiteno obtained the QS 9000 certificate, which establishes management requirements for the automobile sector, in connection with its sales of chemical products to this sector. Oxiteno was the first Brazilian company to receive this certification.

Ultracargo

The following table sets forth the principal products stored at, and the storage capacity of, Ultracargo's plants.

Plant	Capacity (in m3)	Product Lines
Aratu (BA)	151,450	Glycols, aromatics, acrylates, acrylonitrile, EDC, TDI, paraffins, linear alkyl benzene (LAB), linear alkyl sul
Suape (PE)	34,850	methanol, ethers, alcohols, caustic soda, vegetal oil,
Santos (SP)	11,000	Fuels, VAM, acetic acid, styrene, butadiene
Paulinia Granel (SP)	1,881	Vinyl Chloride Monomer
Paulinia Quimico (SP)	8,600	PET
Total	207,781	Phenol, LAB, LAS
-----	-----	

ITEM 5. OPERATING AND FINANCIAL REVIEW AND PROSPECTS

A. Operating Results

You should read this discussion together with our consolidated financial statements, including the notes thereto, and other financial information included elsewhere in this annual report. Our consolidated financial statements

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

have been prepared in accordance with accounting practices adopted in Brazil and the accompanying notes contain a description of the principal differences between such practices and U.S. GAAP, and a reconciliation to U.S. GAAP of net income and shareholders' equity for the three years ended December 31, 2003. Our consolidated financial statements for the fiscal years 2003 and 2002 ending December 31, 2003 and 2002 respectively, were audited by the independent registered public accounting firm, Deloitte Touche Tohmatsu Auditores Independentes. Our consolidated financial statements for the fiscal year ended December 31, 2001 were audited by the independent registered public accounting firm, PricewaterhouseCoopers.

Overview

Our three principal businesses are:

- o the LPG distribution business, consolidated under Ultragaz;
- o the chemical and petrochemical business, consolidated under Oxiteno; and

59

- o chemical products and fuel logistics, consolidated under Ultracargo.

The following table sets forth the contribution of each of these businesses to our net sales in the three years ended December 31, 2003. Intercompany transactions are eliminated upon consolidation at the parent-company level.

	Year Ended December 31,					
	2003		2002		2001	
	Net Sales	%	Net Sales	%	Net Sales	%
	(in thousands of reais except percentages)					
Ultragaz	2,622.3	65.6%	1,942.1	64.9%	1,380.9	60.5%
Oxiteno	1,237.8	30.9%	956.1	31.9%	832.1	36.4%
Ultracargo	140.2	3.5%	96.3	3.2%	71.7	3.1%
Total	4,000.3	100.0%	2,994.5	100.0%	2,284.7	100.0%

Brazilian Economic Background

Since most of our operating businesses are located in Brazil, we are significantly impacted by Brazil's economic and social conditions, including, but not limited to, gross domestic product, or GDP, growth rates, the domestic rate of inflation and exchange rate fluctuations.

Gross Domestic Product

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

After the introduction of the Real Plan in 1994, the Brazilian economy experienced some years of strong economic growth. However, in 1998, economic growth slowed down, hastened by a sharp devaluation of the Real and a GDP increase of only 0.8% reported in 1999. On the other hand, in 2000, Brazil's GDP grew by 4.4% due to a recovery in consumer confidence. In 2001, Brazil's GDP grew by only 1.5%, largely due to the lack of energy supply, the terrorist attacks of September 11, and the Argentine crisis. In 2002, Brazil's GDP grew by 1.5%, as a result of the political instability surrounding the presidential elections of October 2002, which caused foreign exchange rate devaluation, and an increase in interest rates, and undermined consumer confidence. In 2003, the GDP fell 0.2%, largely a reflection of the economic policy of holding the basic interest rate at high levels throughout the year as a means of controlling inflation.

The operations most impacted by Brazilian GDP growth are sales of LPG to the commercial and industrial customers, Oxiten's sales to the domestic market and Ultracargo's logistics operations. In addition, sales of LPG to residential customers are affected by the level of household income.

Inflation and Currency Fluctuations

Our cash operating expenses are substantially in reais and tend to increase with Brazilian inflation. The inflation rate, as measured by the Índice Geral de Precos -- Mercado, or IGP-M, was 1.8% in 1998. The inflation rate increased to 20.1% in 1999 as a result of the devaluation of the Real beginning in January 1999, and decreased to 10.0% in 2000 and 10.4% in 2001. In 2002, the inflation rate as measured by the IGP-M increased to 25.3%, reflecting the foreign exchange rate devaluation of 52.3%, largely due to uncertainties and risks inherent in the Brazilian presidential succession campaign. In 2003, the Real appreciated 18% against the US dollar, consequently diminishing inflationary pressures and resulting in an IGP-M of 8.7%. Future governmental actions, including actions to adjust the value of the Real in relation to the dollar, may increase inflation.

The principal foreign exchange risk we face arises from certain U.S. dollar denominated costs and expenses. Although a substantial part of our debt is dollar-denominated, it is currently hedged against currency devaluation through the use of various swap financial instruments. Additionally, a significant part of our raw materials is also denominated or indexed to the U.S. dollar. A large part of our sales is denominated in reais, although prices practiced by the chemical segment are benchmarked to prices prevailing in the international markets and

60

denominated in US dollars. Hence we are exposed to foreign exchange rate risks which could negatively impact our businesses, financial situation and operating results as well as the capacity to service our debt.

The table below shows the inflation rate for the periods indicated, as measured by the IGP-M as well as the depreciation of the real against the U.S. dollar.

Index	Year Ended December 31,		
	2003	2002	2001
General Price Index--IGP-M	8.7%	25.3%	10.4%

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Devaluation of the real against the U.S. dollar (18.2)% 52.3% 18.7%

We manage the foreign exchange risk associated with the scheduled payments under the terms of our U.S. dollar indebtedness by investing in U.S. dollar-denominated securities and foreign currency/interest swap contracts, under which we pay variable interest in Reais based on the interbank certificate of deposit rate, or CDI, and receive fixed interest in U.S. currency. As of December 31, 2003 our total debt denominated in foreign currency was R\$448.7 million, including pre-export finance contracts and import payables. At the same date our total asset position in foreign currency was R\$500.9 million, composed of financial investments indexed to U.S. dollars, managed against fluctuations of exchange rates and foreign currency receivables. See "Item 11. Quantitative and Qualitative Disclosures about Market Risk - Foreign Exchange Risk" and Note 12 and 17 to our consolidated financial statements.

Government Policies

Brazilian economic, fiscal, monetary and social policies and factors have affected us in the past and will affect us in the future. See "Item 3. Key Information--Risk Factors--Risks relating to Brazil" for a description of some of these policies and factors that can affect our results.

Discussion of Critical Accounting Policies and Estimates

The presentation of our financial condition and results of operations requires our management to make judgments regarding the effects of matters that are inherently uncertain on the carrying value of our assets and liabilities and may affect the reported amount of them as well as our revenues and expenses. Actual results may differ from those estimated under different variables, assumptions or conditions, even though our management believes that its accounting estimates are reasonable. The following paragraphs review the critical accounting estimates that management considers most important for understanding our financial condition, results of operations and cash flows. An accounting estimate is considered a critical accounting estimate if it meets the following criteria:

- o The accounting estimate requires management to make assumptions about matters that were highly uncertain at the time the accounting estimate was made; and
- o Different estimates that management reasonably could have used for the accounting estimate in the current period, or changes in the accounting estimate that are reasonably likely to occur from period to period, would have a material impact on our financial condition, results of operations or cash flows.

We have identified the following seven of our accounting policies that can be considered critical:

- o revenue recognition and accounts receivable;
- o costs and inventory valuation;
- o impairment of assets;

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

- o deferred taxes; and
 - o contingent liabilities
 - o fair value of financial instruments
 - o useful life of property, plant and equipment
-
- o Revenue Recognition and Accounts Receivable

Revenue is recognized when title and risk of loss of the sold goods have been transferred to the customer and collection of the resulting receivables is reasonably assured. Revenue from local product sales is recognized at time of delivery and acceptance by customer. Sales of services are recognized at time of performance. In the LPG segment, 4.8% of our sales are cash sales. Our remaining sales in the LPG segment as well as our domestic sales in the chemicals segment and our sales in the transportation and storage businesses are credit sales, with a collection period in 2003 of 23 days on average for Ultragaz, 37 days on average for Oxiteno and 25 days on average for Ultracargo—see note 24V(b) to our consolidated financial statements for additional information about our credit policies.

Revenue from our exports in the chemical segment is recognized when products are shipped to the customer. As from shipment date, shipped product risks are transferred to the customer in accordance with International Chamber of Commerce rules. The average collection period for exports is 46 days after shipping.

We maintain allowances for doubtful accounts for estimated losses resulting from the subsequent inability of our customers to make required payments. The allowance for doubtful accounts is recorded in an amount we consider sufficient to cover any probable losses on realization of our accounts receivable from our customers, as well as other receivables, and is included as selling expenses; no adjustment is made to net sales revenue. In order to establish the allowance for doubtful accounts, our management constantly evaluates the amount and characteristics of our accounts receivable. When significant delays occur and the likelihood of receiving these payments decreases, a provision is made. In case receivables in arrears are guaranteed or there are reasonable grounds to believe they will be paid, no provision is made. If the financial conditions of our customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required in future periods. However, because we can not predict with certainty the future financial stability of our customers, we can not guarantee that our reserves will continue to be adequate. Actual credit losses may be greater than the allowance we have established, which could have a significant impact on our selling expenses. See Note 24V(i) to our consolidated financial statements for additional information about our allowance for doubtful accounts.

- o Costs and inventory valuation

Inventories are comprised of finished goods, raw materials, cylinders for resale and materials for consumption. Inventories are stated at the average cost of acquisition or production, or net realizable value, whichever is lower. This net realizable value compares the selling price to third parties during the month in question to the average recorded cost. Should the average recorded cost be higher than the selling price, there is a provision for losses on the

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

realization value of inventory, the latter being adjusted to the selling price. For periods presented in the consolidated financial statements included herein, inventories of raw materials were recorded at average acquisition cost.

o Impairment of assets

We review the carrying value of property, plant, and equipment for impairment testing for events and circumstances which indicate that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. In cases where undiscounted expected future cash flows are less than the carrying value, an impairment loss is recognized equal to an amount by which the carrying value exceeds the fair value of assets. This has not occurred to date, and there are no provisions for impairment recorded in our consolidated financial statements. In particular, in order to estimate the fair value of long-lived assets, we typically make various assumptions about the future prospects for the business relating to such

62

asset, consider market factors specific to that business and estimate future cash flows to be generated by that business. Assumptions and estimates about future values and remaining useful lives are complex and often subjective. They can be affected by a variety of factors, including external factors such as industry and economic trends, and internal factors such as changes in our business strategy and our internal forecasts. Changes in assumptions and estimates that have a significant negative impact on our projected results could materially impact our reported financial results.

o Deferred Taxes

We recognize deferred tax assets and liabilities based on the differences between the financial statement carrying amounts and the tax basis of assets and liabilities. We periodically review the deferred tax assets for recoverability and establish a valuation allowance, as required, based on historical taxable income, projected future taxable income, and the expected timing of the reversals of existing temporary differences. In the event we or one of our subsidiaries operate at a loss or are unable to generate sufficient future taxable income, or if there is a material change in the actual effective tax rates or time period within which the underlying temporary differences become taxable or deductible, we evaluate the need to establish a valuation allowance against all or a significant portion of our deferred tax assets, resulting in an increase in our effective tax rate, thereby decreasing net income. If we determine that we can realize a deferred tax in excess of our net recorded amount, we decrease the valuation allowance, thereby increasing net income. Significant management judgement is required in determining any valuation allowance. The principal uncertainty relates to the likelihood of future taxable income from the subsidiary that generated the deferred tax asset. A change in our projections of profitability could result in the need to record a valuation allowance against deferred tax assets, resulting in a negative impact of future results. See Note 20 to our consolidated financial statements for additional information on taxes.

o Contingent liabilities

We are currently involved in certain legal and administrative proceedings that arise from our normal course of business as described in Note 18 to our consolidated financial statements and in "Item 8. Financial Information -

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Consolidated Statements and Other Information - Legal Proceedings" of this annual report. We believe that the extent to which these contingencies are recognized in our consolidated financial statements is adequate. It is our policy to record accrued liabilities in regard to contingencies that could have a material adverse impact on the result of our operations or our financial condition, to the extent not covered by insurance, and that are likely to occur in the opinion of the Company's management, based on information available to the Company including information obtained from its legal advisors. Future results of operations for any particular quarterly or annual period could be materially affected by changes in our assumptions, by the effectiveness of our strategies relating to these proceedings, by future developments in each matter being discussed or by changes in approach, such as a change in settlement strategy in dealing with these matters.

- o Fair value of financial instruments

We enter into foreign currency swap agreements in order to hedge our foreign exchange exposure. Under accounting practices adopted in Brazil, these swap agreements are recorded at their net settlement prices as determined on each balance sheet date in accordance with their contractual terms. In applying U.S. GAAP to our swap agreements we adopted SFAS 133, "Accounting for Derivative Instruments and Hedging Activities". The accounting required under SFAS 133 is broader than under accounting practices adopted in Brazil, especially with respect to the overall treatment and definition of a derivative, when to record a derivative, the classification of derivatives, and when to designate a derivative as a hedge. Under this method of accounting we adjusted our foreign currency swaps to their fair values, with changes in fair values being recognized in earnings. Note 24 to our financial statements provides additional information regarding the accounting of our swap agreements.

In order to estimate fair values, we consider several variables, such as interest rates, discount rates, foreign exchange rates and future cash flows. Our most important source of information concerning these variables is the market projections of future exchange and interest rates provided by the Brazilian Mercantile & Future Exchange (BMF). We believe BMF to be the most adequate and reliable source of information available for our calculations.

63

However, given the volatility inherent in financial markets, estimates concerning the variables used to calculate fair values are subject to constant change. As a consequence, our judgment related to, among other issues, the behavior of these variables, the selection of sources of information and the timing of calculation, directly affects the fair values of our swaps and the amount of gains or losses recorded in the income statement under U.S. GAAP.

- o Useful life of property, plant and equipment

Our adopted depreciation rates are based on estimated useful lives of the underlying assets, derived from historical information available to us. We describe the depreciation rates we apply to our property, plant and equipment in Note 10 to our financial statements. In the event that we were to reduce the remaining useful lives of our property, plant and equipment in future periods, depreciation expense would increase, resulting in a negative impact on future results.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Results of Operations

The following table shows a summary of our results of operations for the fiscal years 2003, 2002 and 2001, according to the accounting practices adopted in Brazil:

	Year ended December 31,			
	(in millions of reais, except percent)			
	2003	2002	2001	Var 03
Net Sales Revenues	4,000.3	2,994.5	2,284.7	34
Cost of Goods Sold	(3,196.4)	(2,247.1)	(1,698.3)	42
Gross Profit	803.9	747.4	586.4	8
Selling, General and Administrative Expenses	(458.9)	(382.3)	(317.7)	20
Operating Income Before Financial Items	351.6	365.5	278.9	(4%)
Net Financial Income, (Expense)	(57.2)	28.5	(31.1)	(301%)
Non-operating Income (Expense)	1.0	(44.1)	(17.0)	102
Equity in earnings of affiliates	(0.5)	(1.7)	1.9	71
Minority Interest	(3.6)	(54.5)	(73.0)	(93%)
Net Income	246.4	222.3	132.2	11

Year Ended December 31, 2003 Compared to Year Ended December 31, 2002

Net Sales. Net sales increased by 34%, to R\$ 4,000.3 million in 2003 from R\$ 2,994.5 million in 2002.

Ultragaz's net sales were R\$ 2,622.7 million in 2003, a growth of 35% in relation to the R\$ 1,942.7 million in 2002. The falling disposable incomes in Brazil, mainly a consequence of the weak economic activity which characterized the first semester of 2003, allied with the increase of 42% in Petrobras' refinery LPG prices to distributors, which contributed to the retail prices increase during 2003, contributed to an overall 5.7% volume decline in the LPG distribution market. Ultragaz reported a year over year increase of 5% in sales volume to 1,362.1 thousand tons from 1,302.7 thousand tons, principally due to the acquisition of Shell Gas in August 2003. Excluding the sales volume from the Shell Gas, Ultragaz 2003 sales volume decreased 4.3%.

Oxitenos's net sales increased to R\$ 1,237.8 million in 2003, a 29% growth in relation to R\$ 956.1 million in 2002. Oxitenos's sales volume was 474.2 thousand tons, a growth of 9% compared with 433.5 thousand tons in 2002, mainly a result of (i) the greater penetration in the agrochemical segment; (ii) the acquisition of new clients, including through import substitution, in several of Oxitenos's segments; (iii) the increase of exports and (iv) the acquisition of Canamex. The growth in sales volume, which accounted for approximately 30% of net sales increase, was accompanied by (i) a price improvement in U.S. dollars, in the company's principal products on the international market; and (ii) a better sales mix, thanks to an improvement in the domestic market demand in the second half of 2003. These three effects accounted for approximately 79% of net sales increase.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ultracargo's net sales increased to R\$ 177.1 million in 2003, a growth of 35% over 2002, when net sales were R\$ 131.5 million. The improvement in net sales reflects investments in expanding services, mainly related to new clients in the transportation segment and to the 20 thousand m3 of additional capacity at the Aratu terminal in the storage segment. These have resulted in a 26% increase in total kilometers covered by the truck fleet and a 8% increase in product volumes held in storage.

The following table illustrates the change in sales in each of our segments:

	Year ended December 31, (in millions of Reais, except percentages)		
	2003	2002	Var 03-02
Ultragaz	2,622.7	1,942.7	35%
Oxitenó	1,237.8	956.1	29%
Ultracargo	177.1	131.5	35%

Cost of Goods Sold and Gross Profit. The cost of goods sold increased by 42% to R\$ 3,196.4 million in 2003 from R\$ 2,247,1 million in 2002.

Ultragaz's cost of goods sold increased 42% to R\$ 2,256.3 million in 2003 from R\$ 1,585.1 million in 2002, largely the result of increased sales volume and the higher year-on-year LPG prices charged by Petrobras to the distributors (refinery prices).

Oxitenó's cost of goods sold rose by 40% to R\$ 863.6 million in 2003 from R\$ 614.8 million in 2002. This increase was mainly due to the higher sales volumes as well as increase in ethylene prices, the later directly impacted by stronger naphtha prices on the international market. In 2003, the increase in the cost of ethylene (including increases in prices and volumes consumed) accounted for 49% of Oxitenó's increase in the cost of goods sold. In addition, Oxitenó increased its sales volume of specialty chemicals, which have a higher unit cost in spite of better margins, by 11% from 2002 to 2003. Ultracargo's cost of goods sold increased 38% to R\$ 113.9 million in 2003 from R\$ 82.8 million in 2002. This increase is a reflection of increased nitrogen costs, widely used for cleaning storage tanks, and increased product transportation costs, in turn due to higher third-party freights, in addition to the increased costs of fuel, tires and spare parts for maintenance.

Our gross profit increased by 8% to R\$ 803.9 million in 2003 from R\$ 747.4 million in 2002. Ultragaz's gross profit in 2003 was R\$ 366.3 million, 2% higher than the gross profit of R\$ 357.6 million reported in 2002. At Oxitenó, gross profit was R\$ 374.2 million in 2003, a 10% growth compared with R\$ 341.3 million reported in 2002. At Ultracargo, gross profit was R\$ 63.2 million in 2003, corresponding to an increase of 30% compared with R\$ 48.6 million in 2002.

Selling, General and Administrative Expenses. Our selling, general and administrative expenses grew 20% to R\$458.9 million in 2003 from R\$382.3 million in 2002.

At Ultragaz, selling general and administrative expenses increased by 17% to R\$ 254.1 million in 2003 from R\$ 217.8 million in 2002. This increase was the result of (i) the 24% increase in depreciation and amortization to R\$95.1

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

million in 2003 from R\$ 76.7 million in 2002, due to the investments of R\$ 114.4 million in fixed and deferred assets in 2003; (ii) the acquisition of Shell Gas and; (iii) the increase in payroll expenses due to collective labor agreements during the year.

At Oxiteno, selling, general and administrative expenses were up by 20% to R\$ 171.2 million in 2003 from R\$ 142.4 million in 2002, principally the result of an increase in selling and commercial expenses to R\$ 76.9 million in 2003 from R\$ 53.6 million in 2002, due to the increase in sales volume and in the cost of freight.

Ultracargo's selling, general and administrative expenses rose 25% to R\$ 39.4 million in 2003 from R\$ 31.5 million in 2002. The increase was a function of higher general and administrative expenses principally as a result of wage increases following collective labor agreements negotiated in 2003 and higher headcount, related to increased client base, notably in the transportation segment.

65

Operating income before financial items. Our operating income before financial items decreased by 4% to R\$ 351.6 million in 2003 from R\$ 365.5 million in 2002. This was mainly a consequence of the increase of depreciation and amortization expenses at Ultragaz. Ultragaz's operating income in 2003 was R\$ 113.2 million, R\$ 30.0 million lower compared to 2002. At Oxiteno, operating income was R\$ 207.0 million in 2003, R\$ 7.1 million higher than in 2002. At Ultracargo, operating income was R\$ 24.7 million in 2003, corresponding to an increase of 40% compared with 2002.

The following table illustrates certain consolidated income data as a percentage of revenue for all periods indicated:

	2003	2002
	-----	-----
Net Sales Revenues	100%	100%
Cost of Goods Sold	80%	75%
Gross Profit	20%	25%
Selling, General and Administrative Expenses	11%	13%
Operating Income Before Financial Items	9%	12%

Net Financial Income (Expense). We recorded a net financial expense of R\$ 57.2 million in 2003, compared with a net financial income of R\$ 28.5 million in 2002. This change was affected by (i) the reduction in financial investments, principally due to the disbursement of R\$ 170.6 million for the acquisition of Shell Gas in August 2003, (ii) the reduction in the prevailing interest rates on financial investments (benchmarked to the CDI -Interbank Deposit Rate) and (iii) the effect of the appreciation of the Real on our net foreign exchange exposure, which is mainly comprised of our overseas investments (in US dollars).

We ended the year with net debt of R\$ 78.1 million. We had a net foreign exchange rate exposure of R\$ 52.2 million, comprised of US dollars financial investments of R\$ 21.1 million and R\$ 31.1 million currency exposure related to our investment in Canamex.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

[GRAPH OMITTED]

[GRAPH OMITTED]

Non-operating Income (Expense). We posted a net non-operating income of R\$ 1.0 million in 2003 versus a net non-operating expense of R\$ 44.1 million in 2002, the latter due to the provision of R\$ 40.5 million for our investment in Nordeste Quimica S.A., a holding company with stakes in the chemical and petrochemical industry in Brazil.

Equity in earnings of affiliates. Our affiliates generated expenses of R\$ 0.5 million in 2003 compared to a loss of R\$ 1.7 million in 2002, as a consequence of a loss of R\$ 1.0 million in the 2002 results of operations of our affiliate Fabrica Carioca de Catalisadores S.A. - FCC, in which we held a 20% ownership interest and sold in November 2002.

5 Long and short term debt, net of short-term investments and cash and cash equivalents

66

Minority Interest. The minority interest fell 93% to R\$ 3.6 million in 2003 from R\$ 54.5 million in 2002, largely as a result of the corporate restructuring in 2002, pursuant to which Ultragas and Oxiteno became wholly owned subsidiaries. In accordance with the merger terms, we included 100% of Ultragas's and Oxiteno's results in our operating results as from July 1, 2002, practically eliminating the impact of minority interest item in our results in 2003.

Net Income. As a result of the foregoing, our net income grew 11% to R\$ 246.4 million in 2003 from R\$ 222.3 million in 2002.

EBITDA (1). Our EBITDA increased by 2% to R\$ 498.5 million in 2003 from R\$ 487.3 million in 2002. Ultragas's EBITDA fell 5% to R\$ 208.2 million in 2003 from R\$ 219.8 million in 2002. Oxiteno's EBITDA increased by 5% to R\$ 243.2 million in 2003 from R\$ 232.7 million in 2002. Ultracargo's EBITDA rose 37% to R\$ 40.0 million in 2003 from R\$ 29.2 million in 2002.

(1) EBITDA is a measure widely used to approximate operating income. Management uses EBITDA as a measure of our ability to generate cash from our operations. EBITDA is equal to operating income before financial items plus depreciation and amortization expenses. EBITDA is not a measure of financial performance under USGAAP or accounting practices adopted in Brazil, and is included in this report exclusively for the reader's convenience. EBITDA should not be considered an alternative to net income as a measure of operating performance nor to operating cash flows as a measure of liquidity. The EBITDA presented herein relates to the accounting practices adopted in Brazil, which is used in the primary financial statements included in this filing. Such EBITDA is expressly permitted by the standard-setter that establishes the accounting principles generally accepted for use in such financial statements and is included in the financial statements used in the Company's home country jurisdiction and market.

The tables below provide a reconciliation of operating income before financial items to EBITDA:

Ultrapar
Reconciliation of operating income before financial items to EBITDA
Year ended December 31,

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

	2003	2002
	----	----
(in millions of Reais)		
Operating income before financial items	351.6	365.5
Depreciation and amortization	146.9	121.8
EBITDA	498.5	487.3
	=====	=====

Ultragaz		
Reconciliation of operating income before financial items to EBITDA		
Year ended December 31,		
	2003	2002
	-----	-----
(in millions of Reais)		
Operating income before financial items	113.2	143.2
Depreciation and amortization	95.0	76.6
EBITDA	208.2	219.8
	=====	=====

67

Oxiteno		
Reconciliation of operating income before financial items to EBITDA		
Year ended December 31,		
	2003	2002
	-----	-----
(in millions of Reais)		
Operating income before financial items	207.0	199.9
Depreciation and amortization	36.2	32.8
EBITDA	243.2	232.7
	=====	=====

Ultracargo		
Reconciliation of operating income before financial items to EBITDA		
Year ended December 31,		
	2003	2002
	-----	-----
(in millions of Reais)		
Operating income before financial items	24.7	17.6
Depreciation and amortization	15.3	11.6
EBITDA	40.0	29.2
	=====	=====

Year Ended December 31, 2002 Compared to Year Ended December 31, 2001

Net Sales. Our net sales increased by 31%, to R\$ 2,994.5 million in 2002 from R\$ 2,284.7 million in 2001.

Ultragaz's net sales increased by 41%, to R\$ 1,942.7 million in 2002 from R\$ 1,381.1 million in 2001, reflecting an increase in LPG sales prices during the year. In January 2002, LPG refinery prices charged by Petrobras to distributors began to be set by reference to international LPG prices, which resulted in domestic prices becoming sensitive to the effects of the Real depreciation against foreign currencies. The depreciation of the Real and the increases in LPG prices worldwide resulting from the war with Iraq led to an increase of approximately 123% in LPG refinery prices charged by Petrobras to distributors and resulted in a 5% decrease in domestic consumption. At Ultragaz, the resulting increase in sales prices was partially offset by a reduction in volume sales by 3% to 1.30 million tons in 2002 from 1.34 million

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

tons in 2001.

Oxitenos net sales increased by 15%, to R\$ 956.1 million in 2002 from R\$ 832.1 million in 2001. The depreciation of the Real made Oxitenos products more competitive in the international and the domestic markets, which contributed to the sales increase. During 2002, Oxitenos sales volume decreased by 3%, largely due to ethylene supply restrictions from Braskem, following a long maintenance stoppage during the first half of 2002. In this scenario, Oxitenos sold a higher margin product mix, increasing its sales in Brazil.

Ultracargos net sales increased by 25%, to R\$ 131.5 million in 2002 from R\$ 105.4 million in 2001, mainly reflecting greater sales volumes in the transportation segment due to expansion of its customer base.

	Year ended December 31, (in millions of Reais, except percentages)		
	2002	2001	Var 02-01
Ultragaz	1,942.7	1,381.1	41%
Oxitenos	956.1	832.1	15%
Ultracargos	131.5	105.4	25%

Cost of Goods Sold and Gross Profit. Our cost of goods sold increased by 32%, to R\$ 2,247.1 million in 2002 from R\$ 1,698.3 million in 2001.

Ultragaz's cost of goods sold increased by 43%, to R\$1,585.1 million in 2002 from R\$1,105.2 million in 2001, principally due to increases on the refinery prices charged by Petrobras to distributors following the deregulation of

68

domestic LPG prices in January 2002. Since then, Petrobras has adopted the international price plus the cost of importing the product as a benchmark.

Oxitenos cost of goods sold increased by 9%, to R\$614.8 million in 2002 from R\$563.8 million in 2001. This increase was largely due to increased ethylene prices, which are very sensitive to foreign exchange rate devaluation as well as higher international naphtha prices.

Ultracargos cost of goods sold increased by 31%, to R\$ 82.8 million in 2002 from R\$ 63.0 million in 2001. This increase reflected the higher prices of nitrogen, the main raw material in the storage segment, and the increase in diesel fuel.

Our gross profit increased by 27%, to R\$ 747.4 million in 2002 from R\$ 586.4 million in 2001. Both Ultragaz and Oxitenos contributed to this increase. At Ultragaz, gross profit increased by 30%, to R\$ 357.6 million in 2002 from R\$ 275.9 million in 2001. At Oxitenos, gross profit increased by 27%, to R\$ 341.3 million in 2002 from R\$ 268.4 million in 2001.

Selling, General and Administrative Expenses. Our selling, general and administrative expenses increased by 20%, to R\$ 382.3 million in 2002 from R\$ 317.7 million in 2001.

At Ultragaz, depreciation and amortization expenses increased by 24%, to R\$76.7 million in 2002 from R\$61.9 million in 2001, due to an increase in fixed

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

and deferred assets in line with the investments amounting to R\$ 130.6 million in 2002. Selling expenses increased by 16% to R\$ 76.6 million in 2002 from R\$66.1 million in 2001, due to sales promotions and marketing campaigns and the creation of provisions for doubtful accounts in the amount of R\$ 8.3 million in December 2002. General and administrative expenses increased by 31%, to R\$ 64.5 million in 2002 from R\$ 49.4 million in 2001, due to increases in salaries following changes in collective labor agreements and consultancy fees arising from the implementation of integrated systems.

At Oxiteno, selling, general and administrative expenses increased by 15%, to R\$ 142.4 million in 2002 from R\$ 123.7 million in 2001, due to increased general and administrative due to primarily of higher expenses associated with our profit sharing program, collective wage agreements and expenses related to consultancy and legal services provided in connection with the corporate restructuring which took place in 2002.

Operating income before financial items. Our operating income before financial items increased by 31% to R\$ 365.5 million in 2002 from R\$ 278.9 million in 2001. This was mainly a consequence of (i) the improvement in Oxiteno's competitiveness in the domestic market due to the depreciation of the Real; and (ii) the increase in LPG prices, as a result of the 123% increase in LPG refinery prices charged by Petrobras to distributors during 2002. Ultrazag's operating income before financial items in 2002 was R\$ 143.2 million, R\$ 42.1 million higher compared to 2001. At Oxiteno, operating income before financial items was R\$ 199.9 million in 2002, R\$ 53.3 million higher than in 2001. At Ultracargo, operating income before financial items was R\$ 17.6 million in 2002, R\$ 9.8 million lower compared to 2001.

	2002	2001
	-----	-----
Net Sales Revenues	100%	100%
Cost of Goods Sold	75%	74%
Gross Profit	25%	26%
Selling, General and Administrative Expenses	13%	14%
Operating Income Before Financial Items	12%	12%

Net Financial Income (Expense). We registered net financial income of R\$ 28.5 million in 2002 compared with a net financial expense of R\$ 31.1 million in 2001, principally due to our policy of hedging foreign exchange liabilities. Our consolidated cash position at December 31, 2002 was R\$ 637.9 million, of which R\$ 546.3 million were in U.S. dollar-indexed financial investments. Our total debt at December 31, 2002 was R\$ 583.4 million, of which R\$ 377.8 million was denominated in foreign currency. Notwithstanding the disbursement of R\$ 208.0 million to Oxiteno's dissenting shareholders who decided to sell their shares during the corporate restructuring, our net cash position at December 31, 2002 was R\$ 54.5 million.

Non-operating Income (Expense). Our net non-operating expenses increased by 159% to R\$ 44.1 million in 2002 from R\$ 17.0 million in 2001 due to the provisioning of R\$ 40.5 million for our investment in Nordeste Quimica S.A. - Norquisa, a company engaged in the chemical and petrochemical businesses. We held a 8.7% ownership interest in Norquisa, and following the creation of Braskem, we adjusted the value of this investment to reflect our estimate of its market value. The R\$ 17.0 million of non-operating expense in 2001 referred mainly to net expense on disposal of investments, property, plant and equipment.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Equity in earnings of affiliates. This account registered a loss of R\$ 1.7 million in 2002 compared to a gain of R\$ 1.9 million in 2001 as a result of a loss of R\$ 1.0 million in the 2002 results of operations of our affiliate Fabrica Carioca de Catalisadores S.A. - FCC, in which we held a 20% ownership interest, which we sold in November 2002.

Minority Interest. Minority interest decreased by 25%, to R\$ 54.5 million in 2002 from R\$ 73.0 million in 2001. With the conclusion of the corporate restructuring in 2002, Oxiteno and Ultragas become our wholly-owned subsidiaries. In accordance with the merger terms and conditions, we included 100% of Ultragas's and Oxiteno's results in our results of operations beginning July 1, 2002, practically eliminating our minority interest.

Net Income. Our net income increased by 68%, to R\$222.3 million in 2002 from R\$132.2 million in 2001.

The tables below provide a reconciliation of operating income before financial items to EBITDA:

EBITDA(1). Our EBITDA increased by 31%, to R\$ 487.3 million in 2002 from R\$ 372.5 million in 2001. Ultragas's EBITDA increased by 35%, to R\$219.8 million in 2002 from R\$ 163.0 million in 2001. Oxiteno's EBITDA increased by 32%, to R\$ 232.7 million in 2002 from R\$ 176.8 million in 2001.

(1) EBITDA is a measure widely used to approximate operating income. Management uses EBITDA as a measure of our ability to generate cash from our operations. EBITDA is equal to operating income before financial items plus depreciation and amortization expenses. EBITDA is not a measure of financial performance under USGAAP or accounting practices adopted in Brazil, and is included in this report exclusively for the reader's convenience. EBITDA should not be considered an alternative to net income as a measure of operating performance nor to operating cash flows as a measure of liquidity. The EBITDA presented herein relates to the accounting practices adopted in Brazil, which is used in the primary financial statements included in this filing. Such EBITDA is expressly permitted by the standard-setter that establishes the accounting principles generally accepted for use in such financial statements and is included in the financial statements used in the Company's home country jurisdiction and market.

Ultrapar		
Reconciliation of operating income before financial items to EBITDA		
Year ended December 31,		
	2002	2001
	----	----
(in millions of Reais)		
Operating income before financial items	365.5	278.9
(+) Depreciation and amortization	121.8	102.4
(-) Non-cash operating income included in "Nonoperating income (expenses), net"	-	(8.8)
EBITDA	487.3	372.5
	=====	=====

70

Ultragas		
Reconciliation of operating income before financial items to EBITDA		
Year ended December 31,		
	2002	2001
	----	----

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

(in millions of Reais)		
Operating income before financial items	143.2	101.1
Depreciation and amortization	76.6	61.9
EBITDA	219.8	163.0
	=====	=====

Oxiteno		
Reconciliation of operating income before financial items to EBITDA		
Year ended December 31,		
	2002	2001
	----	----
(in millions of Reais)		
Operating income before financial items	199.9	146.6
Depreciation and amortization	32.8	30.2
EBITDA	232.7	176.8
	=====	=====

Ultracargo		
Reconciliation of operating income before financial items to EBITDA		
Year ended December 31,		
	2002	2001
	----	----
(in millions of Reais)		
Operating income before financial items	17.6	27.4
(+) Depreciation and amortization	11.6	9.5
(-) Non-cash operating income included in "Nonoperating income (expenses), net"	-	(8.8)
EBITDA	29.2	28.1
	=====	=====

B. Liquidity and Capital Resources

Our principal sources of liquidity are cash generated from operations and loans. We believe that these sources will continue to be sufficient to satisfy our current funding requirements, which include, but are not limited to, working capital, capital expenditures, amortization of debt and payment of dividends.

From time to time, we examine the opportunities for acquisitions and investments. We would consider different types of investments, either direct or through subsidiaries, joint ventures, or affiliated companies. We would finance such investments using cash generated from our operations, through funding raised in the capital markets, through capital injections or through a combination of these methods.

Sources of Funds

Our cash flow from operations was R\$ 311.4 million, R\$ 468.8 million and R\$ 339.7 million in 2003, 2002 and 2001 respectively. Compared to 2002, our cash flow from operations decreased R\$ 157.4 million in 2003, mainly reflecting the decrease in our financial results due to the increase in net debt and the effect of the appreciation of the Real, in our US dollar denominated investment. Our cash flow from operations increased R\$ 129.1 million from 2001 to 2002 mainly due to the increase of our operating and financial results.

Cash flow from financing amounted to R\$ 264.7 million, R\$97.3 million and R\$54.4 million in 2003, 2002 and 2001 respectively. The increase in cash flow from financing in 2003, compared to 2002, was mainly due to the increase in export prepayments financing used to finance acquisitions. We believe we have sufficient working capital for our present requirements.

Uses of Funds

Acquisitions of property, plant and equipment consumed cash of R\$ 171.2 million, R\$168.8 million and R\$145.7 million in 2003, 2002 and 2001, respectively. Additions to deferred charges, mainly composed of UltraSystem installations, consumed cash of R\$ 51.0 million, R\$ 51.3 million and R\$ 57.4 million in 2003, 2002 and 2001. Payment of dividends and interest on shareholders' equity consumed cash flow of R\$ 80.1 million, R\$60.9 million and R\$244.3 million in 2003, 2002 and 2001, respectively. Repayment of debt consumed cash flow of R\$ 119.5 million, R\$98.2 million and R\$85.3 million in 2003, 2002 and 2001 respectively.

The acquisition of ownership interests, including the acquisitions of Shell Gas and Canamex in 2003 and the acquisition of Oxiteno's minority interests in 2002, but excluding acquisition of treasury shares, consumed cash flows of R\$ 203.6 million⁶, R\$ 212.6 million and R\$ 13.8 million in 2003, 2002 and 2001 respectively. For more information on our investments and capital expenditures see "Investments".

Debt

As of December 31, 2003, our consolidated short and long term debt was as follows:

Debt	Interest Payable	Principal amount accrued interest
		20

(in million)		
Foreign currency denominated loans:		
Syndicated Loan	US\$ + 4.3%	
Export prepayment (7)	US\$ + 4.1% to 6.9%	
Advances on Foreign Exchange Contracts	US\$ + 1.3% to 5.3%	
Financing of Inventories and Property Plant & Equipment	US\$ + 7.3% to 8.0%	
BNDES - National Bank for Economic and Social Development (8)	UMBNDDES + 9.0% to 10.9%	
Working capital loan (9)	Mex\$ + TIIE + 1.4%	
Real-denominated loans:		
BNDES - National Bank for Economic and Social Development (10)	TJLP or IGPM 1.5% to 6.5%	
	TJLP 1.8% to 4.0%	
	TJLP	

Total loans:

Unrealized losses on swaps transactions

Total

⁶ The difference between principal equity investments (excluding share repurchase program) of R\$ 203.6 million above and "Business combinations, net of cash acquired", of R\$ 134.6 million shown in the 2003 Consolidated

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Statements of Cash Flows is substantially comprised of cash acquired and settlement of debt of Shell Gas (included in "Cash Flows From Financing Activities - Loans from Affiliated Companies")

- 7 Net of linked operations
- 8 UMBNDES is based on the average currency basket of the BNDES. The currency basket is a composition of all BNDES foreign currency debts
- 9 TIIE is the Mexican interbank interest rate
- 10 TJLP (Long Term Interest Rate) is a nominal rate of interest established quarterly. In 2003, TJLP was fixed at 11.5% p.a.

72

Our consolidated debt as of December 31, 2003 had the following maturity schedule:

Year ending December 31,	Amount (in million of reais)
2004	325.9
2005	160.8
2006	94.7
2007	34.6
2008	15.2
2009	1.0

	632.2
	=====

As of December 31, 2003, R\$ 34.3 million of our consolidated debt was secured by property, plant and equipment, R\$17.1 million was secured by shares of affiliated companies and R\$17.6 million was secured by guarantees provided by minority shareholders. As of December 31, 2003, we guaranteed a portion of our subsidiaries' indebtedness in the amount of R\$ 571.4 million.

In 1997, our indirect subsidiary Companhia Ultragas issued US\$ 60 million in a 9% US dollar-denominated Eurobond due in 2005 with a put/call option exercisable in 2002. We and our subsidiary Ultragas jointly, severally and unconditionally guaranteed this Eurobond and are thus subject to covenants which restrict, among other things, our ability to incur indebtedness, constitute liens, make dividend payments and other distributions and conduct sale-leaseback transactions, mergers and asset sales. None of these covenants have restricted our ability to conduct our ordinary course of business as of the date of this annual report. This Eurobond was purchased in June 2002 by our indirect subsidiary, LPG International Inc., with funds obtained from a syndicated loan, with maturity in August 2004. In January 2004, taking advantage of surplus international liquidity, this syndicated loan was refinanced through a new Eurobond issue by LPG with the same term and maturity of the original bond.

Investments

The table set forth below shows our investments in acquisitions of shareholding stakes. For more details on these acquisitions see "Item 4 -

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Information on the Company"

Company	Year ending December 31,		
	2003(11)	2002	2001
	(in million of reais)		
Ultragaz	171.1	-	-
Oxiteno	32.5	212.6	0.1
Ultracargo	-	-	13.7
Others(12)	2.1	0.4	-
Total	205.7	213.0	13.8

11 The difference between principal equity investments (excluding share repurchase program) of R\$ 203.6 million above and "Business combinations, net of cash acquired", of R\$ 134.6 million shown in the 2003 Consolidated Statements of Cash Flows is substantially comprised of cash acquired and settlement of debt of Shell Gas (included in "Cash Flows From Financing Activities - Loans from Affiliated Companies")

12 Share repurchase program, included in the Consolidated Statement of Cash Flows under "Cash Flows From Financing Activities - Other"

73

Investments Permanent Assets and Deferred Charges

The following table sets forth our investments in permanent assets and deferred charges in 2003, 2002 and 2001 and the projections for 2004.

	Year Ended December 31,		
	2001	2002	2003(13)
	(in millions of reais)		
Ultragaz	148.2	130.6	114.4
Oxiteno	42.9	55.8	58.1
Ultracargo	11.9	36.2	41.5
Others ¹⁴	0.1	0.2	0.3
Total Capex	203.1	222.8	214.3
Disposals	(9.3)	(4.5)	(7.4)
Total Capex, net of disposals	193.7	218.3	206.9

Ultragaz. In 2003, Ultragaz's investments were focused principally on expanding the small bulk business segment (UltraSystem), replacement of cylinders and the installation of the integrated ERP system. In 2002 and 2001, investments included the expansion of its operations to the small bulk segment, the building of new filling plants, the acquisition of new cylinders and the installation of the integrated ERP system.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

In 2004, Ultragas intends to reduce its investments as a reflection of the consolidation of its recent geographic expansion and the acquisition of Shell Gas.

Oxitenó. At Oxitenó, capital expenditures in 2003 were largely for the development of new products, increase in installed capacity and the installation of the ERP system. In 2002, capital expenditures were directed to expand production capacity and quality and environmental control systems, and to replace old equipment. Oxitenó's capital expenditures in 2001 were mainly due to an expansion of the production capacity for purified ethylene oxide and ethanalamines and to modernize its industrial plants

In 2004, Oxitenó's intention is to invest in upgrading quality and increasing safety and environmental control aspects.

Ultracargo. Ultracargo's investments in 2003 continued to be focused on the opportunities arising from the greater demand for infrastructural logistics in Brazil, the deregulation of oil and oil derivatives and the growth in exports of vegetable oils and alcohol. In 2003, the company's principal investments went to the construction of the Santos and Tatui Intermodal Terminals, Montes Claros Liquid Fuels Terminal and fleet expansion. In 2002, Ultracargo upgraded and expanded its operating capacity and renewed the lease of the Aratu site with Cia. Docas do Estado da Bahia - CODEBA for 20 years. This lease is renewable for another 20 year-period. In 2001, Ultracargo's capital expenditures were directed to the renewal and expansion of its operating capacity.

Ultracargo intends to further intensify this investment strategy in 2004.

13 Net of R\$ 7.9 million of exchanged assets

14 Includes expenditures related to maintenance of our headquarters which is performed by our wholly-owned subsidiary Imaven Imoveis e Agropecuaria Ltda.

74

U.S. GAAP Reconciliation

Our net income under the accounting practices adopted in Brazil for the years ended December 31, 2003, 2002, and 2001 was R\$246.4 million, R\$222.3 million and R\$132.2 million, respectively. Under U.S. GAAP, we have reported net income of R\$ 288.3 million, R\$143.9 million and R\$123.0 million for the years ended December 31, 2003, 2002 and 2001, respectively.

Our shareholders' equity under the accounting practices adopted in Brazil as of December 31, 2003 and 2002 was R\$ 1,356.7 million and R\$1,191.1 million, respectively. Under U.S. GAAP, we have reported shareholders' equity of R\$ 1,294.8 million and R\$1,076.5 million as of December 31, 2003 and 2002, respectively.

The reconciliation of our net income and shareholders' equity to U.S. GAAP includes the effects of the difference in inflation measurement using the IGP-DI and the UFIR indexes through the end of 1995. Other than inflation accounting, the principal differences between the accounting practices adopted in Brazil and U.S. GAAP that affect our net income and shareholders' equity relate to the treatment of the following items:

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

- o capitalized interest;
- o fixed assets revaluation reversal;
- o reversal of deferred charges;
- o restatement of property, plant and equipment to adjust for the effects of inflation between January 1, 1996 and December 31, 1997, and its respective depreciation, not required by the accounting practices adopted in Brazil;
- o differences in equity accounting;
- o differences in goodwill accounting;
- o securities available for sale;
- o purchase value adjustments relating to business combinations (including the 2002 corporate restructuring);
- o accounting for IPO expenses;
- o mark-to-market of financial instruments; and
- o deferred tax effects on the foregoing adjustments.

The main difference of accounting practices adopted in Brazil that impacted net income under U.S. GAAP, negatively in 2002 and positively in 2003, refers to the marking-to-market of financial instruments. See Note 24 to our consolidated financial statements for a description of the differences above as they relate to us and a reconciliation to U.S. GAAP of net income and total shareholders' equity.

C. Research and Development, Patents and Licenses, etc.

Ultragas maintains a program of research and development of new products and services. For example, it has developed Ultracort, an alternative cutting fuel, and is developing the use of LPG for a wide variety of segments such as textiles, ceramics and agribusiness - including grain drying and weed control. Ultragas has also developed certain uses for LPG such as gas generators, vaporizers, indoor space heaters and gas refrigerators. This equipment can be seen in operation in several Ultragas showrooms displaying the multiple uses of LPG in the household.

75

Oxiteno carries on a wide range of research and development activities, principally related to the application of specialty chemicals and improvements in production processes. Oxiteno's leading research and development and engineering facility is located at the Maua plant.

As of December 31, 2003, 109 employees of Oxiteno were engaged in research and development and engineering activities. Oxiteno's R&D expenditures in 2003, 2002 and 2001 were R\$ 13.4 million, R\$ 10.9 million and R\$ 10.2 million, respectively. From time to time, Oxiteno purchases and licenses technology, particularly for the development of specialty chemicals.

D. Trend Information

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

See "- Operating Results" above.

E. Off Balance Sheet Arrangements

Our subsidiaries have provided guarantees to financial institutions related to amounts owed to those institutions by certain of their customers (vendor financing). The terms of the guarantees are equal to the terms of the related financing arrangements, ranging between 30 and 210 days. There exists no recourse provision that would enable us or our subsidiaries to recover any amount paid to the financial institutions under these guarantees. In the event that the financial institutions exercise these guarantees, we may recover the amount paid directly from our customers under the vendor contract. At December 31, 2003, the maximum potential payment under these guarantees totaled R\$ 19.8 million, which represented a R\$ 12.7 million increase over 2002. This increase was mainly due to new clients that usually operate with financing arrangements of 210 days. The use of vendor financing was the best alternative to make feasible the financing conditions of these clients. If we stop using this financing instrument, our competitiveness with these clients may be affected. At December 31, 2003, the Company has not recorded any liability related to these guarantees in the balance sheet under accounting practices adopted in Brazil.

F. Tabular disclosure of Contractual Obligations

The following table summarizes our known contractual obligations, as of December 31, 2003:

Contractual Obligations	Total	Up to 1 year	Payment Due by Period		
			Between 1 and 3 years	Between 3 and 5 years	More than 5 years
			(in millions of Reais)		
Long Term Debt	306.3	-	255.5	49.8	
Purchase Obligations(1)	980.1	108.9	217.8	217.8	4
Operating Leases(2)	90.4	4.5	9.1	9.1	
Total Contractual Obligations	1,376.8	113.4	482.3	276.7	5

(1) The purchase obligation relates to a long-term contract, with Braskem under which we are committed to purchase at least 138,000 tons of ethylene annually through 2012. In the event that this commitment is not met, we are obliged to pay a fine of a maximum of 40% of the annual ethylene volume, multiplied by the price of the ethylene. This contract does not establish the price of ethylene and for this reason the amount in Reais is based on the purchase price as at December 31, 2003.

(2) Our subsidiary company Terminal Quimico de Aratu S.A. - Industria e Comercio has contracts with CODEBA - Companhia Docas do Estado da Bahia, and Complexo Industrial Portuario Governador Eraldo Gueiros, related to the latter's harbor facilities in Aratu and Suape, respectively. These contracts establish a minimum movement of products of 1,000,000 tons per year in Aratu effective through 2022 and 250,000 tons per year in Suape effective through 2027. If the annual movement is less than the minimum contractual movement, the

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

subsidiary is liable to pay the difference between the effective movement and the minimum contractual movement based on the port tariff rates on the date established for payment. As of December 31, 2003, these rates were R\$ 3.67 for Aratu and R\$ 3.44 for Suape. The Company has been in compliance with the minimum movement of products since the inception of the contracts.

ITEM 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES

A. Directors and Senior Management

Our Management

The following table sets forth the names and positions of our directors and executive officers.

Name	Position	Years with the Company
-----	-----	-----
Board of Directors		
Paulo Guilherme Aguiar Cunha	Chairman	36
Lucio de Castro Andrade Filho	Vice Chairman	26
Ana Maria Levy Villela Igel	Director	6
Renato Ochman	Director	3
Nildemar Secches	Director	2
Paulo Vieira Belotti	Director	6
Olavo Egydio Monteiro de Carvalho	Director	1
Executive Officers		
Paulo Guilherme Aguiar Cunha	Chief Executive Officer	36
Lucio de Castro Andrade Filho	Vice-President	26
Fabio Schwartsman	Chief Financial Officer, Ultrapar	19
Jose Carlos Guimaraes de Almeida	Chief Operating Officer, Ultragaz	43
Pedro Wongtschowski	Chief Operating Officer, Oxiten	26

Paulo Guilherme Aguiar Cunha. Mr. Cunha is our chief executive officer and chairman of our board of directors. Mr. Cunha joined Ultrapar in 1967 and was appointed vice-president in 1973 and chief executive officer in 1981. Mr. Cunha has also been a member of the National Monetary Council, BNDESPAR, a subsidiary of BNDES, president of the Brazilian Association of Technical Standards - ABNT, and President of IBP, the Brazilian Petroleum Institute. Mr. Cunha is the vice-president of ABIQUIM, the Brazilian Chemical Industry Association, a board member of the Superior Council of Economy and of the Consultative Council for Industry of FIESP, the state of Sao Paulo Industry Association and ex-President of IEDI - Research Institution for the Industrial Development. He is also a member of the board of directors of Monteiro Aranha. Mr. Cunha is also a member of the board of IBMEC Business School and of the board of IPT - Technological Research Institution. Mr. Cunha received a degree in industrial mechanical engineering from Catholic University in Rio de Janeiro in 1962. Mr. Cunha also was a Professor of Engineering at the Catholic University and at the Federal University of Rio de Janeiro from 1963 to 1966.

Ana Maria Levy Villela Igel. Ms. Villela Igel joined us as a member of the board of directors in October 1998. She is also a member of the board of

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

directors of Ultra S.A. and Igel Participacoes, or Igel. She has served as a secretary in the finance department at the United Nations and as a counselor for CIEE-Centro de Integracao Empresa Escola, an organization which assists students in transitioning to the professional environment, and as a counselor and member of the executive committee of Alumni Association - Bi-National Cultural Center. She is also involved in several organizations that promote social welfare activities for children and the elderly throughout Brazil.

Renato Ochman. Mr. Ochman joined us in April 2001 as a member of the board of directors. Mr. Ochman is a partner in the law firm Ochman Advogados Associados S/C and General Secretary of the Chamber of Commerce

77

and Industry of Brazil-Israel. Mr. Ochman is a member of the Youth's Committee of the United Nations - Brazil and is also a member of the audit committee of the Association for Assistance to Handicapped Infants. Previously, Mr. Ochman taught commercial law at the Fundacao Getulio Vargas and acted as legal counsel for the Brazilian Association of Supermarkets. Mr. Ochman has obtained a law degree from the Catholic University of Rio Grande do Sul and a commercial law masters degree and post-graduate degree from the Catholic University of Sao Paulo.

Nildemar Secches. Mr. Secches joined us in April 2002 as a member of the board of directors. Mr. Secches is the chief executive officer of Empresas Perdigao since 1995, chief executive officer of ABEF -- Brazilian Association of Chicken Producers and Exporters and vice-president of ABIPECS -- Brazilian Association of Pork Producers and Exporters Industries. Mr. Secches is also a member of the board of WEG S.A. From 1972 to 1990, Mr. Secches worked for Banco Nacional de Desenvolvimento Economico e Social - BNDES, serving as an executive officer from 1987 to 1990. From 1990 to 1994, Mr. Secches served as chief executive officer of Grupo Iochpe-Maxion. Mr. Secches received a degree in mechanical engineering from the University of Sao Paulo, a master's degree in finance from Pontificia Universidade Catolica of Rio de Janeiro and a doctoral degree in economics from the University of Campinas (state of Sao Paulo).

Paulo Vieira Belotti. Mr. Belotti joined us in October 1998 as a member of our board of directors. Mr. Belotti has also served as chief executive officer of several companies including Petrobras Distribuidora S.A., Petrobras Mineracao S.A., Petrobras Quimica S.A., Petrobras Comercio Internacional S.A., Petrobras Fertilizantes S.A. and Norcell S.A. He has also served as a member of the board of directors of Nordon Industria Metalurgica S.A. Mr. Belotti received a degree in civil engineering from the National School of Engineering at the University of Brazil, a bachelor's degree in mathematics from the University of Guanabara and a degree in nuclear engineering from Oak Ridge School of Technology in Tennessee.

Olavo Egydio Monteiro de Carvalho. Mr. Monteiro de Carvalho joined our company in December 2002 as a member of the board of directors. He is chairman of the board of directors of Monteiro Aranha S.A. and a member on the board of Klabin S.A.. He is also a member of the Brazil-United States Business Council, member of the Brazil-Japan Conceptual Group and member of the board of Ad-Rio - Agencia de Desenvolvimento Economico do Estado do Rio de Janeiro (the Rio de Janeiro State Development Agency). He holds a mechanical engineering degree from Technische Hochschule in Munich.

Lucio de Castro Andrade Filho. Mr. Andrade Filho is the vice chairman of our board of directors and vice president executive officer. He joined Ultrapar in 1977. Mr. Andrade Filho has held a number of positions with Ultrapar's

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

subsidiaries in both the LPG as well as logistics, engineering and chemicals segments. Mr. Andrade Filho is also the chief executive officer of GLP -- Qualidade Compartilhada, an LPG industry association and a member of the board of directors of the Brazilian Petroleum Institute (Instituto Brasileiro de Petroleo - IBP). Mr. Andrade Filho received degrees in civil engineering and in administration from Mackenzie University in Sao Paulo in 1968 and 1972, respectively.

Jose Carlos Guimaraes de Almeida. Mr. Almeida joined Ultrapar in 1960 and has served as an executive officer since 1985 and as a member of the board of directors of Ultragas since 1982. Mr. Almeida is the chief operating officer of Ultrapar's LPG distribution business. Mr. Almeida was the Chief Executive Officer of Ultralar Aparelhos e Servicos S.A., general superintendent and member of the consultative council of Ultracred Credito, Financiamento e Investimentos S.A., treasury officer of Unidade Interamericana de Publicidade, and director general of Vedebrasil II Participacoes S.A., the holding company in Brazil of Vendex International. Since 2003, Mr. Almeida has been a member of the Board of Sindigas - the National Union of Liquefied Petroleum Gas Distribution Companies. Mr. Almeida received a degree in civil engineering in 1962 from Pontificia Universidade Catolica of Rio de Janeiro and a master's degree in economic engineering.

Fabio Schvartsman. Mr. Schvartsman joined Ultrapar in 1985 and has held a number of positions, including planning officer, planning and control officer and financial superintendent officer. Mr. Schvartsman has served as our executive officer since 1990. Prior to joining us, Mr. Schvartsman worked in the finance area at Duratex S.A. Mr. Schvartsman is our chief financial officer and our investor relations officer. Mr. Schvartsman received a degree in production engineering from Escola Politecnica da Universidade de Sao Paulo and a master's degree in business administration from the Business School of Sao Paulo/Getulio Vargas Foundation in 1979.

78

Pedro Wongtschowski. Mr. Wongtschowski has served as executive officer since 1985. Mr. Wongtschowski was employed at our chemical fertilizer company from 1970 until 1972 and rejoined Ultrapar in 1977. Mr. Wongtschowski is also the Chairman of the Board of the Brazilian Association for Chemical Engineering, Vice-President of the board of directors of ABIQUIM, Brazilian Chemical Industries Association, and Vice-President of Latin American Petrochemical and Chemical Associations - APLA. Mr. Wongtschowski is the chief operating officer of our chemical and petrochemical businesses. Mr. Wongtschowski received a degree in chemical engineering, master's degree in chemical engineering and a doctoral degree in chemical engineering from the Escola Politecnica da Universidade de Sao Paulo. Mr. Wongtschowski is the author of the book "Industria Quimica - Riscos e Oportunidades" (Chemical Industry - Risks and Opportunities), published in 2002 (2nd edition).

B. Compensation

For the year ended December 31, 2003, the aggregate compensation of our directors and executive officers was approximately R\$ 10.8 millions. A portion of such amount is represented by variable compensation, dependent on business performance as measured by metrics such as Economic Value Added - EVA and EBITDA. Except for the expenses related to Ultraprev - Associacao de Previdencia Complementar, known as Ultraprev, which manages our pension plan, we have not set aside or accrued any additional amounts for pension, retirement or similar benefits for our directors and executive officers. See "- Employees."

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

On April 27, 2001, the General Shareholders' Meeting approved a plan for granting stock options ("The Stock Option Plan") to members of management and employees in executive positions in the Company and its subsidiaries. On November 26, 2003, the Extraordinary General Shareholders' Meeting approved certain amendments to the original plan of 2001 (the "Deferred Stock Plan"). In the Deferred Stock Plan, certain members of management can enjoy the rights on preferred shares held as treasury stock, the ownership of the shares being retained by Ultrapar. The Deferred Stock Plan provides for the transfer of the ownership of the shares to those eligible members after ten years from their initial concession, conditional on an uninterrupted labor relationship between the Deferred Stock Plan participant and the Company during the period. The Board of Directors shall determine the volume of shares to which each eligible participant shall have rights. The total number and type of shares to be used for the purposes of the Deferred Stock Plan shall always be subject to the availability in treasury of such shares. It is incumbent on Ultrapar's Executive Board to select which members of management that shall be eligible for the plan and propose the number of shares in each case for approval by the Board of Directors. As of December 31, 2003, the amount granted to the Company's executives, including tax charges, totaled R\$ 5.0 million. This amount will be amortized over a ten year period, the amortization for 2003 amounting to R\$ 42 thousand and being registered as an operational expense for the 2003 fiscal year.

C. Board Practices

We are managed by our board of directors (i.e., Conselho de Administracao) and by our executive officers (i.e., Diretoria).

Board of Directors. Prior to December 20, 2002, our board of directors was limited to six members. Pursuant to our amended by-laws, our board of directors must consist of a minimum of four and a maximum of seven members. Our board of directors generally meets quarterly or whenever called by its chairman or by any two directors. During 2003, seven board meetings were held. Each meeting of the board of directors requires a quorum of a minimum of three members, including the chairman or the vice-chairman. The board of directors is responsible for our general policies, for electing our executive officers and supervising their management, and for deliberating on capital increases up to the authorized capital, distributions of dividends and interest on shareholders' equity, investments in other companies, our dissolution or incorporation and the appointment of independent auditors. Pursuant to Brazilian law, each member of the board of directors must hold at least one of our common or preferred shares and be elected by the holders of our common shares at the Assembleia Geral, or the General Shareholders' Meeting.

Members of the board of directors are elected by the common shareholders for a period of one year and may be reelected. According to Law 10,303/2001, dated October 31, 2001, minority shareholders that together hold common shares representing at least 15% of the voting capital, are entitled to appoint one board member. Minority

holders of our voting shares and preferred shareholders that do not represent the minimum percentage required for the right to elect a member of the board of directors in the manner described above may jointly elect a single member to the board. In this case such shareholders should jointly represent a minimum of 10% of the corporate capital. Until the general shareholders' meeting of 2005, preferred shareholders have the right to elect a board member from a short list

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

of three names drawn up by the controlling shareholder. As from the general shareholders' meeting of 2006, the election of this member will be unrestricted. In 2002, in order to give minority shareholders a more important role in our corporate governance, we granted them the right to elect a member to our board of directors. Mr. Nildemar Secches was elected to the board in April 2002, as the representative of the minority shareholders. Mr. Secches was reelected in 2003 and in the General Shareholders' Meeting held on April 26, 2004.

Minority holders of voting shares and preferred shareholders must prove uninterrupted title to a shareholding interest in our shares for a period of at least three months immediately prior to the holding of the General Shareholders' Meeting in order to exercise their rights related to election of directors.

Law 10,303/2001 granted members of the board of directors elected by minority holders of voting shares and/or preferred shareholder, veto powers over the appointment and dismissal of our independent auditors, provided such veto is reasonably justified.

Executive Officers. Our executive officers include our chief executive officer and a minimum of three and a maximum of six other members. Each of our current executive officers has been appointed by the board of directors for a one-year term, which began on April 26, 2004 and may remain in office until the appointment of his substitute. Sitting members can be reelected for additional one-year terms.

Fiscal Council. Under the Brazilian corporate law and our by-laws, we are not required to, and currently do not, maintain a permanent fiscal council. We would, however, be required to establish a fiscal council upon the request of shareholders who hold 2% of the common shares or 1% of the preferred shares, pursuant CVM Instruction 324 of January 19, 2000 that altered the percentages referred to in Article 161, Paragraph 2 of Law 6,404/76, based on its prerogative established in Article 291 of Law 6,404/76. The primary responsibility of the fiscal council, which, if established, would act independently from our management and external auditors, would be to review our consolidated financial statements and report on them to our shareholders.

The U.S. SEC has adopted a new rule that prohibits the New York Stock Exchange ("NYSE") from listing, or continuing to list, any security of any issuer, unless the issuer has an audit committee or an equivalent body (see following paragraph) which, among other things:

- o is comprised solely of directors who are considered independent,
- o is responsible for the appointment, compensation, retention and oversight of the issuer's outside auditor, who must report directly to the audit committee,
- o has procedures for the receipt, retention and treatment of complaints regarding accounting, internal accounting controls and auditing matters,
- o has the authority to engage independent counsel and other advisors, and
- o is provided appropriate funding, as it determines, to compensate the auditors and otherwise carry out its functions.

A non-U.S. issuer, such as Ultrapar, has until July 31, 2005 to adopt an audit committee. Alternatively, the SEC has stated that non-US issuers will be exempt from these requirements if, prior to July 31, 2005, they establish,

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

according to their local law or regulations, another body that acts as an audit committee, if that body:

- o is independent of the Board of Directors and is not elected by management;
- o if that body is not permitted by law to perform the functions set forth in the last four bullets of the preceding sentence,

80

- o to the extent that shareholders vote on or approve such matters and the issuer provides a recommendation or nomination regarding such matters, that body is responsible for making the recommendation or nomination and
- o if the board of directors is not permitted by law or stock exchange rules to delegate such responsibilities, the body is given non-binding advisory powers and such other responsibilities regarding such matters as are permitted by law.

Corporate Governance. We are incorporated under the laws of Brazil and we are subject to Brazilian laws related to corporate governance. Under Brazilian law, there are no regulatory requirements with respect to corporate governance such as (i) the independence of our board of directors, (ii) meetings of non-management directors, (iii) the establishment and composition of certain board committees or (iv) the adoption and disclosure of corporate governance guidelines or codes of business conduct and ethics. As a non-US issuer we are exempt from adopting certain NYSE corporate governance requirements and other requirements will only apply to us in the future. However, we aim to ensure that best practices, recommendations and standards of corporate governance are employed in our functioning and operations. We have adopted corporate governance guidelines, such as the requirement that the Board of Directors be mainly comprised of independent members and the issuance of a code of ethics for senior officers that we believe are in compliance with U.S. corporate governance standards.

We are currently working to comply with all Sarbanes-Oxley and NYSE requirements within the stated time frame.

D. Employees

As of December 31, 2003, we had 6,465 employees.

The following table sets forth our number of employees per line of business at the dates indicated.

	Number of employees		

	(as of December 31,)		
	2003	2002	2001
	----	----	----
Ultragaz	4,560	4,156	4,022
Oxiteno	1,078	912	902
Ultracargo	815	743	627
Outros(1)	12	11	41
	-----	-----	-----
Ultrapar	6,465	5,822	5,592
	=====	=====	=====

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

(1) Includes headquarters maintenance personnel hired by our wholly-owned subsidiary, Imaven Imoveis e Agropecuaria Ltda.

Ultragas's employees are covered by a collective agreement with the union representing the employees in the LPG industry. According to Brazilian legislation, Oxiteno's employees are represented by labor unions, and are currently covered by five collective agreements, which are renewed annually.

All Ultracargo's employees are covered by a collective agreement, which incorporates clauses of a social, financial, labor union and labor relations nature signed by the companies, labor unions and employees.

In February 2001, our board of directors approved the adoption of a defined contribution pension plan to be sponsored by Ultrapar and each of its subsidiaries. Participating employees have been contributing to this plan, managed by Ultraprev - Associacao de Previdencia Complementar, known as Ultraprev, since August 2001. Under the terms of the plan, every year each participating employee chooses his or her basic contribution to the plan. Each sponsoring company provides a matching contribution in an amount equivalent to each basic contribution, up to a limit of 11% of the employee's reference salary, according to the rules of the plan. As participating employees retire,

81

they may choose to receive either (i) a monthly sum ranging between 0.5% and 1.0% of their respective contribution in Ultraprev or (ii) a fixed monthly amount which will exhaust their respective contribution over a period of 5 to 25 years. The sponsoring company does not guarantee the amounts or the duration of the benefits received by each employee that retires. The total number of participating employees as of December 31, 2003 was 5,160. To date, there are no retired employees under the plan.

In general, we consider our employee relations to be good.

E. Share Ownership

The table below sets forth the number of our total shares (common and preferred shares) beneficially owned by each of our directors and executive officers as of December 31, 2003.

Name	Number(1) of common shares	% of common shares	Number(1) of preferred shares	% of preferred shares	Nu to
-----	-----	-----	-----	-----	-----
Board of Directors					
Paulo Guilherme Aguiar Cunha	5,093,016.4	9.93%	3,864.7	0.02%	
Lucio de Castro Andrade Filho	1,392,039.2	2.72%	-	-	
Ana Maria Levy Villela Igel	9,039,648.5	17.63%	111,978.3	0.61%	
Olavo Egydio Monteiro de Carvalho	406,585.7	0.79%	118,356.0	0.64%	
Renato Ochman	15.0	-	-	-	
Nildemar Secches	15.0	-	-	-	
Paulo Vieira Belotti	15.0	-	-	-	

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Executive Officers					
Fabio Schwartsman	592,246.4	1.16%	-	-	
Jose Carlos Guimaraes de Almeida	696,012.1	1.36%	-	-	
Pedro Wongtschowski	592,246.4	1.16%	2,281.2	0.01%	

1 Number in thousand shares

Our board members and executive officers beneficially own our shares primarily through their participation in holding companies that control us. See "Item 7. Major Shareholders and Related Party Transactions -- Major Shareholders." All of our common shares carry the same voting rights. Our preferred shares are non-voting, except in limited circumstances. Each ADS represents 1,000 preferred shares.

82

ITEM 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS

A. Major Shareholders

The following table sets forth certain information regarding the ownership of our common shares as of December 31, 2003:

Shareholders	December 31, 2003	%
	Common Shares	
	(in thousands)	
Ultra S.A. Participacoes	34,193,119	66.7
Parth Investments Company	19,211,730	18.2
Ultra-- DI Participacoes S.A.	490,095	1.0
MASA Participacoes Petroquimicas Ltda.	5,212,637	10.2
Others	2,057,041	3.9
Total	51,264,622	100.0

Due to the corporate restructuring in 2002, we issued 13.3 billion common shares in December 2002. MASA Participacoes Petroquimicas Ltda. held approximately 7.1 million of Oxiten's common shares and exchanged them for approximately 5.2 billion of our common shares.

For more information on the corporate restructuring, please see "Item 4. Information on the Company - History and Development of the Company".

Until September 1998, we were controlled by Pery Igel, the son of Ernesto Igel, founder of Ultragas and our group. In 1984, Pery Igel put in place a succession plan for the transfer of our control from him to our executive officers. This succession plan allowed for a smooth transition of control following Mr. Igel's death in September 1998. Daisy Igel, Pery Igel's sister, controls Parth Investments Company and Ultra -- DI Participacoes S.A., which hold 19.2% of our common shares.

On March 22, 2000, our controlling shareholders entered into a shareholders' agreement designed to ensure the equal treatment of all

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

non-controlling shareholders in the event of any change in control. Pursuant to the agreement, any transfer of our control, either directly or indirectly, may only be executed in conjunction with a public tender offer by the acquiring entity to purchase the shares of all minority shareholders in the same proportion and under the same price and payment terms as those offered to the controlling shareholders. The agreement provides that there will be no discount or price differentiation between the shares in the public tender offer and those being sold by the controlling shareholders. The offer must be made on both the Sao Paulo Stock Exchange and the New York Stock Exchange.

On December 31, 2003 approximately 4.8 billion preferred shares were held by international investors in the form of American Depository Shares (ADS).

Ownership and Capital Structure of Ultra S.A.

Ultra S.A. owns approximately 67% of Ultrapar's voting shares. The voting stock of Ultra S.A. is currently owned as follows:

- o approximately 49.5% by Igel Participacoes S.A., known as Igel;
- o 49.5% by Avare Participacoes S.A., known as Avare;

83

- o 0.2% by Ana Maria Levy Villela Igel; and
- o 0.8% by Paulo Guilherme Aguiar Cunha, our chief executive officer and chairman of our board of directors.

Igel is a holding company which holds the interests of certain members of the family of Pery Igel. Avare is a holding company, which is 69% owned and controlled by certain members of our senior management. The remaining shares in Avare are owned by the family of Helio Beltrao and by Pery Igel's heirs. Helio Beltrao is a former executive officer of Ultrapar. Pery Igel transferred a 69% ownership interest in Avare to our management under the condition that each member of our management team would remain in his or her functions until December 31, 2004.

In addition to his participation in Avare as one of the management shareholders, Mr. Cunha holds 0.8% of the voting stock in Ultra S.A., which were transferred to him by Mr. Pery Igel pursuant to an arrangement under Brazilian law similar in certain respects to a trust. Under this arrangement, Mr. Cunha was given temporary ownership of these shares until December 16, 2004, provided that he remains a member of our management team until such date and complies with certain other conditions. Upon Mr. Igel's death, these shares' voting rights were transferred to Mr. Cunha. Ownership of these shares passes to Mr. Igel's children on December 16, 2004 unless any of the children predeceases Mr. Cunha, in which event a proportionate amount of such shares become the absolute property of Mr. Cunha. If Mr. Cunha passes away before the transfer of the shares, such shares will be property of Mr. Igel's children.

Shareholders' Agreement of Ultra S.A.

On May 22, 1997, Ultra S.A.'s shareholders entered into the "2004 Shareholders' Agreement", which sets forth that (i) the holding companies Igel and Avare will be extinguished on December 16, 2004, and each of their respective shareholders will directly receive, as capital reimbursement for the liquidation of both companies, shares of Ultra S.A. and (ii) after December 16,

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

2004, all the shareholders of Ultra S.A. shall give each other the right of first refusal in the acquisition of Ultra S.A. shares and the corresponding subscription rights relating thereto, except with respect to the transfer of shares to a shareholder's spouse or direct descendant or ascendant.

The term of the 2004 Shareholders' Agreement is five years from the date on which the current shareholders of Avare and Igel directly receive shares of Ultra S.A., which is expected to take place on December 16, 2004, as described above.

B. Related Party Transactions

None of the members of our board of directors or executives or their close family members have any direct participation in any material transaction involving the Company or relevant to our businesses.

We and our subsidiaries and affiliated companies enter into intercompany loans on a regular basis. In certain cases, group companies maintain offsetting credits and debits on matching terms. In the case of intercompany loans involving Utingas, loans are made on an arm's length basis. In the case of intercompany loans among Ultrapar and some of its subsidiaries and affiliates, loans may be extended on financial terms so as to maximize consolidated profits at the Ultrapar level. See Note 19 to our consolidated financial statements for a detailed breakdown of intercompany loans as of December 31, 2003.

Transultra provides transportation services to Ultragas and Oxiteno on arm's length terms. Similarly, Tequimar leases storage capacity for chemicals and petrochemicals to Oxiteno on arm's length terms. In 2003, payments from Ultragas and Oxiteno to Transultra in connection with these services totaled R\$25.3 million and R\$5.7 million, respectively. In 2003, payments from Oxiteno to Tequimar in connection with the leased storage capacity totaled R\$6.4 million.

Utingas' by-laws provides for each of its shareholders to use a proportion of Utingas' total storage capacity equal to such shareholders' proportionate ownership of Utingas. Accordingly, Ultragas is entitled to use 4.2

84

thousand tons of LPG storage capacity at Utingas' facilities, reflecting Ultragas's 56% ownership in Utingas. Ultragas currently uses approximately 2.5 thousand tons of such capacity. The amount of payments made by Ultragas to Utingas in 2003 with respect to the use of storage capacity at Utingas' facilities totaled R\$2.2 million.

Ultragas purchases LPG requirements from Petrobras on an arm's length basis. Payments from Ultragas to Petrobras totaled R\$ 1.818 million in 2003.

Oxiteno purchases all of its ethylene requirements from Braskem and PQU on an arm's length basis. Payments from Oxiteno to PQU totaled R\$ 93.8 million in 2003. Payments from Oxiteno to Braskem totaled R\$ 412.4 million in 2003.

Our subsidiaries lease office space from Imaven Imoveis e Agropecuaria Ltda, or Imaven, our wholly-owned subsidiary, on an arm's length basis in the building in Sao Paulo in which our head offices are located. The sole activity of Imaven is the ownership of the mentioned building. The total amount of rent payments under these leases is R\$ 6.7 million in 2003.

We are guarantors of a portion of our subsidiaries' indebtedness in the

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

amount of R\$ 571.4 million as of December 31, 2003.

C. Interests of Expert and Counsel

Not applicable.

ITEM 8. FINANCIAL INFORMATION

A. Consolidated Statements and Other Financial Information

For our consolidated financial statements and notes thereto see Item 18, "Financial Statements".

Dividend and Distribution Policy

Under the Brazilian corporate law, shareholders are generally entitled to receive an annual mandatory distribution set forth in each company's by-laws, which may not be lower than 25% of the Distributable Amount, (as defined below). If a company's by-laws are silent, the percentage is deemed to be 50% of the Distributable Amount. Our by-laws provide for a mandatory distribution equal to 50% of the "Distributable Amount". In addition, until May 18, 2004, under our by-laws, the amount we distributed in respect of each preferred share was equal to 110% of the amount we distributed in respect of each of our common shares. On May 18, 2004, we held an Extraordinary General Meeting which approved amendments of our Bylaws. The amendments were (i) the registration in our Bylaws of tag along rights for all Company shareholders, at 100% of the offer price; and (ii) to make the dividend right of preferred shareholders equal to those of common shareholders by abolishing the right of preferred shareholders to receive dividends at least 10% (ten per cent) higher than those received by common shareholders. "Distributable amount" means a company's net income as determined in accordance with the accounting practices adopted in Brazil, as reduced by (i) accumulated losses for prior years, and (ii) amounts allocated to the legal reserve and other reserves established in accordance with accounting practices adopted in Brazil, and as increased by the reversal of any reserve established in a prior year. A company is permitted to allocate to reserves all income from equity gains in subsidiaries that are not distributed to the company in the form of cash dividends. When such gains are distributed to the company in the form of cash dividends, the company is required to reverse the reserve. See "Item 3. Key Information -- Risk Factors -- Risks Relating to the Preferred Shares and ADSs." In addition to the mandatory distribution, the board of directors may recommend to the shareholders the payment of interim distributions from other funds that are legally available for such purposes. Any payment of an interim dividend may be set off against the amount of the mandatory dividend distribution for that fiscal year.

In addition to dividends, Brazilian companies may distribute interest attributed to shareholders' equity, which payments may be treated by a company as an expense for income tax purposes. Payments of interest attributed to

shareholders' equity may be made at the discretion of our Board of Directors, subject to the approval of the holders of our common shares. Payments of interest attributed to shareholders' equity, net of withholding tax, may be used to satisfy a company's mandatory distribution obligation. This interest is calculated in accordance with the daily pro rata variation of the Brazilian government's long-term interest rate, (TJLP), as determined by the Brazilian

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Central Bank from time to time, and cannot exceed the greater of:

- o 50% of net income (after the deduction of social contribution on net income and before the deduction of the income tax provision and interest on equity attributable to shareholders) related to the period in respect of which the payment is made; or
- o 50% of the sum of retained earnings and revenue reserves.

Under Brazilian corporate law, a company may suspend the mandatory distribution either in the form of dividends or payments of interest on shareholders' equity if its board of directors determines prior to the general shareholders' meeting that payment of the mandatory distribution for the preceding fiscal year would be inadvisable in light of the company's financial condition. The holders of common shares must ratify such determination at the general shareholders' meeting, which must be reported to the CVM within five days of the relevant general shareholders' meeting. Under Brazilian law, mandatory distributions that are suspended and not offset against losses in future years must be paid as soon as the financial condition of the company permits.

In 2003, we distributed dividends amounting to R\$ 72 million, representing 29% of net income for the period.

The following graph shows the trend in dividend distribution since 1998:

[GRAPH OMITTED]

We can not provide any assurances similar amounts will be distributed in future fiscal years.

Legal Proceedings

Ultragaz is a defendant in approximately 800 legal suits arising from its normal business activities, including approximately 400 labor claims. Although the amount of any liability that could arise with respect to these actions cannot be accurately determined, Ultragaz believes that such actions, if decided adversely to Ultragaz, would not, individually or in the aggregate, have a material adverse effect on the financial condition of Ultragaz.

In particular, Ultragaz is the defendant in 20 bodily harm suits in which the plaintiffs are claiming damages for the loss of economic benefit and for pain and suffering arising from fires or gas explosions caused by LPG cylinders or accidents caused by Ultragaz trucks. With the exception of 2 cases involving death due to the explosion of a cylinder and bodily harm due to an accident with an Ultragaz vehicle, claims for which total R\$ 2.4 million,

according to Ultragaz's estimate, the amount claimed in any individual suit ranges from R\$20,000 to R\$200,000. Such amounts are generally covered by Ultragaz's third-party insurance policies, subject to the terms of such policies. Civil suits are generally followed by criminal investigation procedures, which can result in criminal liability for Ultragaz employees if such employees have been criminally negligent. For those suits involving death or permanent disabilities, the value of the claim is established by the courts and is based on the average salary and age of the victim. In addition, Ultragaz

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

is involved in approximately thirty labor claims brought by former employees claiming damages and, in some cases, reinstatement of employment, in respect of injuries incurred in delivering LPG cylinders.

Ultragaz is a defendant in legal suits relating to damages caused by an explosion in 1996 in a shopping mall in the city of Osasco. The largest single claim involving Ultragaz is an insurance subrogation claim for approximately R\$ 9 million brought against Ultragaz, the builder of the shopping mall, the management of the shopping mall and the engineer responsible for the building's project. In addition, individual suits were filed by victims of the explosion claiming damages from Ultragaz for the loss of economic benefit and for pain and suffering. Subsequently, a public prosecutor commenced a further civil suit, in which Ultragaz was not named as a defendant, for the benefit of all victims using a procedural mechanism similar to a class action suit. Ultragaz believes that it has produced evidence that defective gas pipes in the shopping mall caused the accident and that Ultragaz's on-site LPG storage facilities did not contribute to the explosion. Ultragaz believes that the class action suit brought by the public prosecutor deters individual suits directed at the company. In June 2002, the management of the shopping mall filed a suit against Ultragaz for the reimbursement of medical and legal fees as well as expenses relating to the reconstruction of the mall. No ruling has yet been given on this suit. Ultragaz believes that its accident insurance is more than enough to cover the amount being claimed.

Oxitenno is the defendant in approximately 136 judicial proceedings arising in the normal course of its business. In common with other Brazilian companies, Oxitenno is currently disputing the constitutional validity of some taxes. In addition, Oxitenno is disputing the amounts it is required to pay in connection with certain sales taxes. The aggregate amount of outstanding tax claims against Oxitenno is approximately R\$4.0 million.

The Petrochemical Industry Labor Union, which represents the employees of our indirect subsidiary Oxitenno Nordeste S.A., filed class action suits against Oxitenno Nordeste in 1991 demanding compliance with the adjustments established in collective labor agreements or other specific indexes, in lieu of the salary policies effectively practiced. Based on information from its legal advisors, who analyzed the final ruling of the Federal Supreme Court, known as STF, on the class action suit in which the labor union is a plaintiff, as well as the status of the specific suit against Oxitenno Nordeste, our management does not believe that it is necessary to record a provision as of December 31, 2003.

Ultragaz, Oxitenno and several of our other subsidiaries filed individual suits against the Brazilian tax authorities contesting the increase in certain taxes introduced by Law 9,718 of November 28, 1998, which increased the COFINS tax rate by 1% and introduced taxes on financial and other income of 3.00% (COFINS) and 0.65% (PIS). Furthermore, Law 9,718 introduced a mechanism under which Ultragaz's contributions of PIS and COFINS on sales would be withheld by Petrobras, thereby effectively increasing overall taxation for Ultragaz. Our subsidiaries were granted preliminary injunctions which allowed them to continue to pay these contributions according to regulations applicable prior to Law 9,718. At the same time, we had made provisions to contemplate these tax increases. In November 2002, based on our legal advisors' opinion, we opted to pay these provisioned amounts, except for the provision of the 3.65% tax on gross financial and other income. Amounts which were not paid to tax authorities remain provisioned in the financial statements, and totaled R\$ 30.5 million on December 31, 2003, of which R\$ 14.8 million relate to Ultragaz and R\$4.8 million relate to Oxitenno. In the event we lose these lawsuits, we would have to pay these provisioned amounts to the tax authorities, but this would not affect our statement of operations.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

The table summarizes our provisions related to legal proceedings as of December 31, 2003:

	2003 (in millions of reais)
Social contribution taxes on net income	2.9
Labor claims	0.9
PIS and Cofins on other gains	30.5
Other(*)	6.6
Total	40.9
-----	-----

(*) comprised of SPGas's tax and labor provisions

Antitrust matters

CADE is currently reviewing our acquisition of the LPG distribution operations of Royal Dutch/Shell N.V. - Shell Gas in Brazil. We submitted the so-called concentration act to the antitrust authorities, "Secretaria de Direito Economico do Ministerio da Justica" (SDE) and "Secretaria de Acompanhamento Economico do Ministerio da Fazenda" (SAE), in August 2003. In September 2003, SAE requested further information regarding the Brazilian LPG market and the operations of both Ultragas and Shell Gas. In November 2003, an association of LPG resellers, ANERGAS, incorporated after the acquisition of Shell Gas, filed a petition with the SDE, requesting the SDE to order Ultragas and Shell Gas to refrain from going forward with the transaction alleging the protection of the market conditions for the Shell Gas franchisees. The SDE denied ANERGAS request and sent its opinion to CADE in January 2004. In March 2004, Brazilian oil and gas regulatory body, "Agencia Nacional do Petroleo" (ANP), issued a recommendation to SDE approving the transaction without restrictions. Presently we are awaiting for CADE's final approval.

B. Significant Changes

None.

ITEM 9. THE OFFER AND LISTING

A. Offer and Listing Details

On October 6, 1999, we concluded an initial public offering of our preferred shares, which commenced trading on the Bovespa and on the New York Stock Exchange, in the form of ADSs. Our preferred shares were issued at R\$26.45 per thousand shares, corresponding to US\$13.50 per ADS, with each ADS representing 1,000 preferred shares.

88

The following table sets forth trading information for our ADSs, as reported by the New York Stock Exchange, and for our preferred shares, as reported by Bovespa, for the periods indicated.

Price per ADS in U.S. dollars	Price per 1,000 Preferred Shares in Reais
-----	-----

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Year ended	High	Low	High	Low
December 31, 1999	13.56	8.50	25.50	18.51
December 31, 2000	13.56	8.00	25.00	15.00
December 31, 2001	10.75	4.95	21.65	14.00
December 31, 2002	9.55	5.00	26.40	18.10
December 31, 2003	12.97	6.41	37.70	21.95
Quarter ended				
March 31, 2002	9.32	7.65	22.00	18.10
June 30, 2002	9.55	6.80	23.50	19.50
September 30, 2002	7.75	5.25	22.55	19.00
December 31, 2002	7.20	5.00	26.40	20.30
March 31, 2003	7.45	6.41	26.40	21.95
June 30, 2003	9.22	6.94	26.80	22.50
September 30, 2003	10.60	8.69	30.99	25.35
December 31, 2003	12.97	10.25	37.70	30.00
March 31, 2004	13.45	11.25	38.01	33.03
Month ended				
December 31, 2003	12.97	10.75	37.70	31.69
January 31, 2004	13.45	11.25	38.01	33.50
February 28, 2004	12.98	11.45	37.50	34.00
March 31, 2004	12.44	11.27	36.99	33.03
April 30, 2004	11.95	10.60	34.65	31.00
May 31, 2004	10.70	8.70	32.00	27.10

B. Plan of Distribution

Not applicable.

C. Markets

Our preferred shares are listed on the Sao Paulo Stock Exchange under the ticker symbol "UGPA4" and the ADSs are listed on the New York Stock Exchange under the symbol "UGP."

D. Selling Shareholders

Not applicable.

E. Dilution

Not applicable.

89

ITEM 10. ADDITIONAL INFORMATION

A. Share Capital

Not applicable.

B. Memorandum and By-laws

We are registered with the commercial registry of the state of Sao Paulo under the registration number 35,300,109,724. Pursuant to chapter I, article 3 of our by-laws, our main corporate purpose is the investment of our capital in

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

the trade, industry and agriculture and in companies providing services, upon the subscription for or acquisition of shares or quotas in companies.

More detailed information with respect to our shares, shareholder rights, and limitations on share ownership, is incorporated herein by reference to our Registration Statement on Form F-1, Registration Number 33-10818, declared effective by the Securities and Exchange Commission on October 6, 1999.

C. Material Contracts

In 1997, our indirect subsidiary Companhia Ultragas issued US\$ 60 million in a 9% US dollar-denominated Eurobond due in 2005 with a put/call option exercisable in 2002. We and our subsidiary Ultragas jointly, severally and unconditionally guaranteed this Eurobond and are thus subject to covenants which restrict, among other things, our ability to incur indebtedness, constitute liens, make dividend payments and other distributions and conduct sale-leaseback transactions, mergers and asset sales. None of these covenants have restricted our ability to conduct our ordinary course of business as of the date of this annual report. This Eurobond was purchased in June 2002 by our indirect subsidiary, LPG International Inc., with funds obtained from a syndicated loan, with maturity in August 2004. In January 2004, taking advantage of surplus international liquidity, this syndicated loan was refinanced through a new Eurobond issue by LPG with the same maturity of the original bond.

On March 22, 2000, our controlling shareholders entered into a shareholders' agreement designed to ensure the equal treatment of all non-controlling shareholders in the event of any change in control. On May 18, 2004, the Extraordinary General Shareholders Meeting and the Special Meeting of Preferred Shareholders approved an amendment of our Bylaws to register Tag Along Rights for all Company shareholders, at 100% of the offer price. The registration of the Tag Along Rights in our Bylaws is intended to improve on the rights already conceded through the Shareholders Agreement. For information regarding the Shareholders Agreement, see "Item 7 - Major Shareholders and Related Party Transactions, Major Shareholders".

Other material contracts are described in other sections of this report. For information regarding the acquisition of Shell Gas, see "Item 4 - Information on the Company, Equity Investments". For information regarding our contract with Braskem relating to the supply of ethylene, see "Item 4 - Information on the Company, Oxiteno, Raw Materials" and Item 5 - Contractual Financial Obligations".

D. Exchange Controls

There are no restrictions on ownership of our preferred shares by individual or legal entities domiciled outside Brazil. However, the right to convert dividend payments and proceeds from the sale of our shares into foreign currency and to remit such amounts abroad is subject to restrictions under foreign investment legislation which generally require, among other things, that the relevant investment be registered with the Central Bank and the CVM.

Foreign investors may register their investment under Law 4,131 of September 3, 1962 or Resolution 2,689. Registration under Resolution 2,689 affords favorable tax treatment to foreign investors who are not residents in

a tax haven jurisdiction (i.e. countries that do not impose income tax or where

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

the maximum income tax rate is lower than 20%), as defined by Brazilian tax laws.

Under Resolution 2,689, foreign investors may invest in almost all financial assets and engage in almost all transactions available in the Brazilian financial and capital markets, provided that certain requirements are fulfilled. In accordance with Resolution 2,689, the definition of foreign investor includes individuals, legal entities, mutual funds and other collective investment entities, domiciled or headquartered abroad.

Under Resolution 2,689, a foreign investor must:

- o appoint at least one representative in Brazil, with powers to perform actions relating to its investment,
- o appoint an authorized custodian in Brazil for its investment,
- o register as a foreign investor with the CVM, and
- o register its foreign investment with the Central Bank.

Additionally, the investor operating under the provisions of Resolution 2,689 must be registered with the Brazilian internal revenue service ("Receita Federal") pursuant to the latter's Regulatory Instruction 200. This registration process is undertaken by the investor's legal representative in Brazil.

Securities and other financial assets held by foreign investors pursuant to Resolution 2,689 must be registered or maintained in deposit accounts or under the custody of an entity duly licensed by the Central Bank or the CVM. In addition, securities trading is restricted to transactions carried out in the stock exchanges or through organized over-the-counter markets licensed by the CVM, except for transfers resulting from a corporate reorganization, or occurring upon the death of an investor by operation of law or will.

Resolution 1,927 of the National Monetary Council provides for the issuance of depositary receipts in foreign markets in respect of shares of Brazilian issuers. Accordingly, the proceeds from the sale of ADSs by holders of American depositary receipts outside Brazil are free of Brazilian foreign investment controls and holders of ADSs who are not resident in a tax haven jurisdiction will be entitled to favorable tax treatment.

The right to convert dividend payments and proceeds from the sale of our shares into foreign currency and to remit such amounts outside Brazil is subject to restrictions under foreign investment legislation which generally requires, among other things, that the relevant investment be registered with the Central Bank. Restrictions on the remittance of foreign capital abroad could hinder or prevent the custodian for the preferred shares represented by ADSs, or holders who have exchanged ADSs for preferred shares, from converting dividends, distributions or the proceeds from any sale of preferred shares, as the case may be, into U.S. dollars and remitting such U.S. dollars abroad. Delays in, or refusal to, granting the required government approval for conversions of Brazilian currency payments and remittances abroad could adversely affect holders of ADSs.

We have obtained a certificate of registration in the name of Bank of New York, the depositary. Pursuant to this certificate, the custodian and the depositary are able to convert dividends and other distributions with respect to the preferred shares represented by ADSs into foreign currency and to remit the proceeds outside Brazil. If a holder exchanges ADSs for preferred shares, such holder may continue to rely on the depositary's certificate of capital registration for only five business days after such exchange. After that, such

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

holder must seek to register its investment directly with the Central Bank. Thereafter, unless the holder has registered its investment with the Central Bank, such holder may not convert into foreign currency and remit outside Brazil the proceeds from the disposition of, or distributions with respect to, such preferred shares. Such holder generally will be subject to less favorable Brazilian tax treatment than a holder of ADSs.

There are two principal foreign exchange markets in Brazil:

- o the commercial rate exchange market, and
- o the floating rate exchange market.

91

Most trade and financial foreign-exchange transactions, including transactions relating to the purchase or sale of shares or the payment of dividends or interest with respect to shares, are carried out on the commercial market. Only financial institutions authorized to buy and sell currency in the commercial market may effect purchases of foreign currencies in that market. In both markets, rates are freely negotiated, but may be strongly influenced by Central Bank intervention. See "Item 3. Key Information--Selected Financial Data--Exchange Rates."

Under Brazilian law, whenever there is a serious imbalance in Brazil's balance of payments or reasons to foresee a serious imbalance, the Brazilian government may impose temporary restriction on the remittance of foreign currency abroad and on the conversion of Brazilian currency into foreign currencies. Such restrictions may hinder or prevent the custodian or holders who have exchanged ADSs for underlying preferred shares from converting distributions or the proceeds from any sale of such shares, as the case may be, into U.S. dollars and remitting such U.S. dollars abroad.

E. Taxation

Brazil

The following discussion summarizes the tax consequences in Brazil as these apply to the acquisition, ownership and sale of preferred shares or ADSs by a holder that is not domiciled in Brazil for purposes of Brazilian taxation and, in the case of a holder of preferred shares, which has registered its investment in preferred shares with the Central Bank as a U.S. dollar investment. This explanation is based on Brazilian law as currently in effect. Any change in the law may modify the consequences described below. The following discussion summarizes the material tax consequences applicable under current Brazilian legislation to non-Brazilian holders of preferred shares or ADSs; it does not specifically address all of the Brazilian tax considerations applicable to any particular non-Brazilian holder, and each non-Brazilian holder should consult his or her own tax adviser concerning the Brazilian tax consequences of an investment in preferred shares or ADSs. It is important to note that the tax consequences described below do not take into account tax treaties entered into by Brazil and/or reciprocal agreements signed between Brazil and any other country.

Taxation on Dividends

In principle, dividends on shares and other dividends paid by Brazilian corporations in kind to the foreign domiciled beneficiary in respect of the preferred shares, are not subject to withholding income tax in Brazil.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Dividends relating to profits generated prior to January 1, 1996 are subject to withholding income tax at varying rates, depending on the year the profits were generated (15% in 1994 and 1995).

Payments on shareholders' equity

Law 9,249, dated December 26, 1995 permits Brazilian companies to make distributions to shareholders of interest attributed to shareholders' equity. This interest is calculated in accordance with the daily pro rata variation of the Brazilian government's long-term interest rate, (TJLP), as determined by the Brazilian Central Bank from time to time, and cannot exceed the greater of:

- o 50% of net income (after the deduction of social contribution on net income and before the deduction of the income tax provision and interest on equity attributable to shareholders) related to the period in respect of which the payment is made; or
- o 50% of the sum of retained earnings and revenue reserves.

Any payment of interest to shareholders (including holders of ADSs in respect of preferred shares), is subject to withholding income tax at the rate of 15% or 25% in the case of a shareholder domiciled in a country, which under the Brazilian legislation, is considered a tax haven (a country which does not tax income or taxes it at a maximum of less than 20%). Additionally, these payments may be qualified, at their net value, as an integral part of any minimum mandatory dividend.

92

If payments of interest attributed to shareholders' equity are qualified as part of a mandatory dividend, the corporation is required to distribute an additional amount to ensure that the net amount received by shareholders, after payment of the applicable withholding income tax, is at least equal to the mandatory dividend.

Distributions of interest attributed to shareholders' equity to non-Brazilian investors in respect of preferred shares, including the preferred shares underlying the ADSs, may be converted into U.S. dollars and remitted from Brazil, subject to the prevailing exchange controls.

Taxation of Gains and Income

According to Brazilian law, capital gains and income are treated differently for income tax purposes. Income is defined as remuneration derived from any investment, not originating from the transfer of ownership of such an investment in any form. For tax purposes, capital gains are defined as the positive difference between the acquisition cost of the investment and the respective price derived from the transfer of the ownership in any form (such as a sale, liquidating distribution, redemption etc.).

The capital gains obtained as a result of a transaction executed via the Brazilian Stock Exchange is the difference between the value in Reais realized through the sale or swap in securities and the acquisition cost in Reais, without any monetary restatement for inflation. The acquisition cost registered as an investment with the Central Bank of Brazil is calculated using the value registered in foreign currency at the Central Bank, converted to Reais at the commercial US dollar rate on the date of sale or swap in securities.

As at October 31, 2003, the capital gains realized outside Brazil by a

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

non-resident as a result of the sale of preferred shares or ADSs to another non-resident were not subject to Brazilian income tax. However, pursuant to Article 26 of Law 10,833, published on December 29, 2003, the sale of property located in Brazil involving non-resident investors could be subject to Brazilian income tax as from February 1 2004. Our understanding is that ADSs do not qualify as property located in Brazil. Insofar as the regulatory norm referred to in Article 26 is recent and generic and has not been tested through the administrative or judicial courts, we are unable to evaluate what the final ruling on the matter will be.

For the purpose of Brazilian taxation, there are two types of non-resident holders of ADSs or preferred shares:

- a) market investors, including those investors holding ADSs, not resident in tax havens, which represent those non-resident investors who register with the CVM or the Central Bank of Brazil, pursuant to Resolution 2,689 of the National Monetary Council (market investors); and
- b) ordinary non-resident investors, which include any and all non-residents in Brazil which invest in the country through any other means and investors that reside in tax havens, irrespective of their registration or otherwise in accordance with Resolution 2,689.

The investors described in (a) above are subject to a more favorable tax treatment in Brazil, described below. The deposit of ADSs for preferred shares could be subject to an income tax rate of 15%, or 25% for investors domiciled in tax havens, when the amount originally registered as an investment in foreign currency with the Central Bank is less than the average price of the preferred shares. The average price of the preferred shares is calculated according to (i) data from the Brazilian stock exchange in which the greater number of such shares were traded on the day of the deposit; or (ii) if no preferred share was sold on that day, the average price on the Brazilian stock exchange in which the greatest number of preferred shares were traded, in the last 15 business days.

On the receipt of the preferred shares, the non-resident investor is obliged to register the share value in foreign currency with the Central Bank of Brazil. The conversion of preferred shares in ADSs is not subject to Brazilian income tax. The capital gains resulting from the sale of preferred shares on the Brazilian stock exchanges by non-resident investors not domiciled in tax havens, and registered in accordance with Resolution 2,689, are exempt from income tax. In the case of capital gains resulting from the sale of preferred shares on the Brazilian stock exchanges, (i) by non-resident investors not registered in accordance with Resolution 2,689, or (ii) by non-resident investors,

93

domiciled in tax havens (irrespective of being registered or otherwise pursuant to Resolution 2689), the rate of income tax will be 20%.

Capital gains obtained from the sale of preferred shares not conducted through the Brazilian stock exchanges by non-resident investors, are subject to income tax of 15%, or 25% in the case of non-resident investors domiciled in tax havens.

Non-resident investors which are not resident in tax havens, must comply with the following conditions of Resolution 2,689, to obtain the more favorable

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

tax treatment:

- o Appoint a representative in Brazil with powers to take actions relating to their investment;
- o Appoint a custodian in Brazil for their investments;
- o Be registered as a foreign investor with the CVM; and
- o Register their investment with the Central Bank of Brazil.

Under Resolution 2,689, assets held by foreign investors must be maintained under the custody of, or in deposit accounts with, financial institutions duly authorized by the Central Bank of Brazil and the CVM. Additionally, securities trading is restricted to transactions carried out on Brazilian stock exchanges by certain qualified non-Brazilian investors.

The proceeds from the redemption of the ADSs, or the distribution on the occasion of the liquidation of the same ADSs, under the same conditions, is exempt from Brazilian income tax.

With reference to proceeds of a redemption of, or a liquidating distribution with respect to, preferred shares having as the paying source a Brazilian resident, the positive difference between the amount effectively received by the shareholder and the amount of foreign currency registered with the Central Bank of Brazil translated into Reais at the commercial rate on the date of the redemption or liquidating distribution, will be treated as a capital gain derived from sale or switch of shares not carried out on a Brazilian stock exchange, being subject to income tax at the rate of 15% or 25% in the case of investors domiciled in tax havens.

Taxation of Foreign Exchange Transactions. A financial transaction tax ("IOF") is imposed on the conversion of Reais into foreign currency and on the conversion of foreign currency into Reais. Although the current applicable rate for almost all foreign currency exchange transactions is zero, the Ministry of Finance can increase the rate at its sole discretion at any time, by merely issuing a Ministerial Administrative Rule. In this case, the Brazilian legislation allows for such an increase to be made up to a maximum ceiling of 25%. However, any increase in the prevailing rate will only apply to future transactions.

Taxation of Bonds and Securities' Transactions. Transactions involving bonds and securities, even if the transaction is conducted over the Brazilian stock exchange, may be subject to the Tax on Financial Transactions - IOF. The rate of IOF with respect to transactions involving preferred shares and ADSs is currently zero, although it can be increased up to a ceiling of 1.5% per day on the income from the securities, but only with respect to future transactions involving preferred shares and ADSs.

Other Brazilian Taxes. There are no Brazilian inheritance, gift or succession taxes applicable to the ownership, transfer or sale of preferred shares or ADSs, except for gift and inheritance taxes imposed by some Brazilian states on gifts by individuals or entities not domiciled or resident in Brazil to individuals or entities domiciled or residing in such states. There are no Brazilian stamp, issue, registration, or similar taxes or duties payable by holders of preferred shares or ADSs.

Transactions carried out by the depository or by holders of preferred shares, which involve the transfer of Brazilian currency from an account maintained with any Brazilian financial institution are subject to the CPMF tax at the rate of 0.38%. Under Amendment 42 to the Brazilian constitution, dated December 19 2003, the 0.38%

CPMF tax rate will be applicable until December 31, 2007. The CPMF is withheld from the transferred amounts and collected by the financial institution that carries out the financial transaction. Financial transfers to and from Brazil relating operations for acquiring preferred shares on the stock exchange by non-resident investors are not subject to the CPMF tax

Registered Capital. The amount of an investment in preferred shares held by a non-Brazilian holder that qualifies under Resolution 2,689 and obtains registration with the CVM, or by the depositary representing such holder, is eligible for registration with the Central Bank (the amount so registered is referred to as "Registered Capital"); such registration allows the repatriation of foreign currency, converted at the commercial market rate, acquired with the proceeds of distributions on, and amounts realized with respect to the sale of such preferred shares. The Registered Capital for each preferred share purchased in Brazil and deposited with the depositary will be equal to its purchase price in U.S. dollars. The Registered Capital for a preferred share that is withdrawn upon surrender of an ADS will be the U.S. dollar equivalent of (i) the average price of a preferred share on the Brazilian stock exchange on which the greatest number of such shares was sold on the day of withdrawal, or (ii) if no preferred shares were sold on that day, the average price on the Brazilian stock exchange on which the greatest number of preferred shares were sold in the fifteen trading sessions immediately preceding such withdrawal. The U.S. dollar value of the preferred shares is determined on the basis of the average commercial market rates quoted by the Central Bank on the day of withdrawal or, if the average price of preferred shares is determined under clause (ii) of the preceding sentence, the average of such average quoted rates on the fifteen dates used to determine the average price of the preferred shares.

A non-Brazilian holder of preferred shares may experience delays in affecting registration with the Central Bank, which may delay remittances abroad. Such a delay may adversely affect the amount in U.S. dollars received by the non-Brazilian holder.

United States

The following is a discussion of the material U.S. federal income tax consequences of the acquisition, ownership and disposition of preferred shares or ADSs, but it does not purport to be a comprehensive description of all of the tax considerations that may be relevant to acquire preferred shares or ADSs, and does not address state, local or other tax laws. The discussion applies only to holders that hold preferred shares or ADSs as capital assets for tax purposes, and does not address special classes of holders, such as dealers and traders in securities or foreign currencies, financial institutions, insurance companies, tax exempt entities, persons owning, directly, indirectly or constructively, 10% or more of our voting shares, persons holding preferred shares or ADSs as part of a hedging or conversion transaction or straddle, persons entering into a "constructive sale" with respect to preferred shares or ADSs, persons whose functional currency for U.S. federal income tax purposes is not the U.S. dollar, persons liable for alternative minimum tax, partnerships or other entities classified as partnerships for U.S. federal income tax purposes, or persons who have ceased to be United States citizens or to be taxed as resident aliens.

You are advised to consult your own tax advisors concerning the overall tax consequences to you, including the consequences under foreign, state and

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

local laws, of the acquisition, ownership and disposition of preferred shares or ADSs.

This discussion is based on the tax laws of the United States, including the Internal Revenue Code of 1986, as amended, administrative pronouncements, judicial decisions and final, temporary and proposed Treasury Regulations, all as currently in effect and changes to any of which may affect the tax consequences described herein, possibly with retroactive effect. In addition, this discussion is based in part on representations of the depositary and assumes that each obligation provided for in or otherwise contemplated by the Deposit Agreement and any other related document will be performed in accordance with their terms.

This discussion applies to you only if you are a "U.S. Holder." For purposes of this discussion, a "U.S. Holder" is a beneficial owner of preferred shares or ADSs that is for U.S. federal income tax purposes (i) a citizen or resident of the United States of America, (ii) a corporation, or other entity taxable as a corporation, organized under the laws of the United States of America or any political subdivision thereof, or (iii) an estate or trust the income of which is subject to United States federal income taxation regardless of its source.

95

In general, U.S. Holders of ADSs will be treated for U.S. federal income tax purposes as owners of the preferred shares underlying the ADSs. Accordingly, except as noted, the U.S. federal income tax consequences discussed below apply equally to U.S. Holders of ADSs and preferred shares, and references to preferred shares should also be treated as references to ADSs. Exchanges of preferred shares for ADSs and ADSs for preferred shares will not be subject to U.S. federal income tax.

The U.S. Treasury has expressed concerns that parties to whom ADSs are pre-released may be taking actions that are inconsistent with the claiming of foreign tax credits for U.S. Holders of ADSs. Such actions would also be inconsistent with claiming the 15% rate applicable to non-corporate holders. Accordingly, the analysis of the creditability of Brazilian taxes and the availability of the 15% rate received by certain non-corporate holders described below could be affected by actions that may be taken by the parties to whom ADSs are pre-released.

Taxation of Dividends. Distributions paid with respect to preferred shares will be includable in the income of a U.S. Holder as ordinary dividend income to the extent paid out of current or accumulated earnings and profits of Ultrapar, as determined for U.S. federal income tax purposes. Under recently enacted legislation, dividends received by non-corporate U.S. Holders on preferred shares or ADSs may be subject to U.S. federal income tax at lower rates (generally 15%) than other types of ordinary income if certain conditions are met. U.S. Holders should consult their own tax advisors regarding the implications of this new legislation in their particular circumstances. For purposes of these rules, the amount of any distribution of property other than cash will be the fair market value of such property on the date of distribution. In addition, the taxable amount of any distribution will include the amount of Brazilian tax withheld on the amount distributed, and the amount of a distribution paid in reais will be measured by reference to the exchange rate for converting reais into U.S. dollars in effect on the date the distribution is received by the custodian, in the case of ADSs, or the U.S. Holder, in the case of preferred shares directly held by a U.S. Holder. Dividends paid by us generally will constitute foreign source "passive" income

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

for U.S. foreign tax credit purposes and will not be eligible for the dividends received deduction. Subject to certain limitations, Brazilian withholding tax, if any, paid in connection with any distribution with respect to preferred shares may be claimed as a credit against the U.S. federal income tax liability of a U.S. Holder if such U.S. Holder elects for that year to credit all foreign income taxes; otherwise, such Brazilian withholding tax may be taken as a deduction. U.S. Holders should consult their own tax advisors concerning the availability and utilization of the foreign tax credit.

Taxation of Capital Gains. Subject to the discussion below under the heading "Passive Foreign Investment Companies", gain or loss realized by a U.S. Holder upon the sale, exchange or other disposition of a preferred share will be subject to United States federal income tax as U.S. source capital gain or loss in an amount equal to the difference between the amount realized on the disposition of the preferred share and the U.S. Holder's tax basis in the preferred share. The gain or loss will be long term capital gain or loss if the U.S. Holder's holding period in the preferred share exceeds one year. U.S. Holders should consult their tax advisors regarding the United States federal tax treatment of capital gains, which may be taxed at lower rates than ordinary income for individuals, and losses, the deductibility of which is subject to limitations.

Passive Foreign Investment Companies. Special U.S. tax rules apply to U.S. Holders that own shares in a passive foreign investment company, known as a PFIC. In general, we will be classified as a PFIC in a particular taxable year if either:

- o 75% or more of our gross income consists of passive income, such as dividends, interest, rents and royalties; or
- o 50% or more of our assets, by value, determined on the basis of a quarterly average, consists of assets that produce, or are held for the production of, passive income.

Based on a review of our income and assets, we believe that we were not a PFIC for U.S. federal income tax purposes in 2003. However, since PFIC status depends upon the composition of a company's income and assets and the market value of its assets (including, among others, less than 25 percent equity investments) from time to time, there can be no assurance that we will not be considered a PFIC for any taxable year.

If we are treated as a PFIC in any taxable year during which a U.S. Holder owns preferred shares, gain recognized by such U.S. Holder on the sale or other disposition of the preferred shares will be allocated ratably over

the U.S. Holder's holding period for the preferred shares. The amounts allocated to the taxable year of the sale or other exchange and to any year before we become a PFIC will be taxable as ordinary income. The amount allocated to each other taxable year will be subject to tax at the highest rate in effect for that year for individuals or corporations, as appropriate, and an interest charge will be imposed on the amount allocated to such taxable year. Further, any distribution in respect of the preferred shares in excess of 125 percent of the average of the annual distributions on preferred shares received by the U.S. Holder during the preceding three years or the U.S. Holder's holding period, whichever is shorter, will be subject to taxation as described above. Certain elections may be available (including a mark-to-market election) to U.S. persons that may mitigate the adverse consequences resulting from PFIC

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

status.

United States Backup Withholding and Information Reporting

Payment of dividends and other proceeds in connection with the preferred shares made within the United States or through certain U.S.-related financial intermediaries generally are subject to information reporting and to backup withholding, unless the U.S. Holder (i) is a corporation or comes within certain other exempt categories and, when required, demonstrates this fact, or (ii) provides a taxpayer identification number on a properly completed Form W-9 or a substitute form and certifies that no loss of exemption from back-up withholding has occurred. The amount of any backup withholding will be creditable against the U.S. Holder's federal income tax liability and may entitle the U.S. Holder to a refund, provided that the required information is furnished to the Internal Revenue Service.

F. Dividends and Paying Agents

Not applicable.

G. Statement by Experts

Not applicable.

H. Documents on Display

Statements contained in this annual report as to the contents of any contract or other document referred to are not necessarily complete, and each of these statements is qualified in all respects by reference to the full text of such contract or other document filed as an exhibit hereto. A copy of the complete annual report including the exhibits and schedules filed herewith may be inspected without charge at the public reference facilities maintained by the SEC at Room 1024,450, 450 Fifth Street, N.W., Washington, D.C. 20549, and at the SEC's regional offices located at 233 Broadway, New York, N.Y., 10279 and North Western Atrium Center, 500 West Madison Street, Suite 1400, Chicago, Illinois 60661 - 2511. Copies of such materials may be obtained by mail from the Public Reference Section of the SEC, 450 Fifth Street, N.W., Washington, D.C. 20549, at prescribed rates. Such reports and other information may also be inspected at the offices of the New York Stock Exchange, 11 Wall Street, New York, New York 10005, on which ADS are listed. In addition the SEC maintains a website that contains information filed electronically with the SEC, which can be accessed over the Internet at <http://www.sec.gov>.

We are subject to the information and periodic reporting requirements of the Securities Exchange Act of 1934 as amended, and, in accordance therewith, file periodic reports and other information with the SEC. However, as a foreign private issuer, we are exempt from the rules under the Exchange Act relating to the furnishing and content of proxy statements and relating to short-swing profits reporting and liability.

We furnish to The Bank of New York, as depositary, copies of all reports we are required to file with the SEC under the Exchange Act, including our annual reports in English, containing a brief description of our operations and our audited annual consolidated financial statements which are prepared in accordance with accounting practices adopted in Brazil and include a reconciliation to U.S. GAAP. In addition, we are required under the Deposit Agreement to furnish the depositary with copies of English translations to the extent required under the rules of the SEC of all notices of meetings of holders of preferred shares and other reports and communications that are generally made available to holders of preferred shares. Under certain circumstances, the depositary will arrange for the mailing, at our expense, of these notices, other reports and communications to all ADS holders.

I. Subsidiary Information

Not applicable.

ITEM 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to various market risks, primarily related to variable interest rates and foreign exchange rates. Market risk is the potential loss arising from adverse changes in market rates and prices, such as foreign currency exchange rates and interest rates. We do not enter into derivative financial instruments for speculative purposes. Our market risks are mitigated by our high level of financial investments.

See Notes 3(1), 17 and 24(v) (e) and (j) to our consolidated financial statements for a discussion of the accounting policies for derivative instruments and information with respect to those financial instruments.

Interest Rate Risk

Substantially all of our debt obligations in reais are subject to variable rates of interest based on either the TJLP or the IGP-M inflation index. Our foreign currency borrowings, however, are substantially subject to fixed rates of interest. As of December 31, 2003, we did not have any derivative contracts outstanding which could limit exposure to variations in the TJLP or the IGP-M, primarily because such instruments are not available in the Brazilian market at reasonable prices. Nevertheless, our exposure to interest rate risk is partially limited by our Brazilian currency variable interest investments, which generally earn the overnight interest rates paid on interbank certificates of deposit. In addition to the exposure with respect to existing borrowings, we would be exposed to interest rate volatility with respect to any future debt issuance.

The table below provides information about our debt obligations in foreign currency and in Reais that are subject to variable rates of interest. The table summarizes information on instruments and transactions that are sensitive to foreign currency exchange rates and interest rates:

Debt	Average Interest Rate	Fair Value	Outstanding Debt R\$	Principal by year of			
				(in millions of Reais as of D			
				2004	2005	2006	2007
U.S. dollar borrowings	5.1%	425.3	415.0	249.5	101.0	45.3	9.6
Borrowings indexed to the UMBNDES	10.2%	23.7	23.2	7.7	6.3	5.8	3.2
Borrowings indexed to the TIE	1.4%	0.5	0.5	0.5	-	-	-
Borrowings indexed to the TJLP	2.9%	176.4	176.4	64.5	49.6	39.8	18.0
Borrowings indexed	6.5%	17.1	17.1	3.7	3.9	3.8	3.8

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

to the IGP-M

	----	-----	-----	-----	-----	----	----
Subtotal		643.0	632.2	325.9	160.8	94.7	34.6
	=====	=====	=====	=====	=====	=====	=====
Unrealized losses on swaps transactions		34.4	55.7	55.7			
Total		677.4	687.9	381.6	160.8	94.7	34.6
	=====	=====	=====	=====	=====	=====	=====

Foreign Exchange Risk

A substantial portion of our debt obligations is denominated in U.S. dollars. In addition, a significant portion of our raw materials, are denominated in, or indexed to U.S. dollar. Most of our revenues are denominated in reais, although sales prices of products of the chemicals segment are linked to international market prices established in

98

U.S. dollars. As a result, we are exposed to currency exchange risks that may adversely affect our business, financial condition and results of operations, as well as our ability to meet our debt service obligations.

We manage the foreign exchange risks associated with the scheduled payments related to our debt obligations by investing in U.S. dollar-denominated assets and in foreign currency/interest swap contracts, under which we pay variable interest in reais based on the interbank certificate of deposit rate, or CDI, and receive fixed interest in U.S. currency.

The table below summarizes our U.S. dollar net swap position at December 31, 2003:

Swap	Maturity		
	2004	2005	2006
Floating rate of swaps (in million of reais) (*)	47.4	238.9	
Average receiving rate	US\$ + 15.0%	US\$ + 7.1%	
Average payment rate (**)	100.0% CDI - 3.3%	100.0% CDI - 0.6%	100.0%

* Notional amount converted according to the commercial selling rate reported by Ba (Ptax) at December 31, 2003

** CDI - Interbank CD

The table below summarizes our Mexican Peso swap position at December 31, 2003:

Swap	Maturity
------	----------

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

	2004	2005	2006
	-----	-----	-----
Floating rate of swaps (in million of reais) (*)	-	-	
Average receiving rate	-	-	
Average payment rate (**)	-	-	

* Notional amount converted according to the commercial selling rate reported by Banco Central do Brasil (Ptax) at December 31, 2003

** Mex\$: Mexican peso

ITEM 12. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES

Not applicable.

PART II

ITEM 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES

None.

ITEM 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS

The Extraordinary General Shareholders' Meeting and the Special Meeting of Preferred Shareholders held on May 18, 2004, approved amendments of Ultrapar's Bylaws, pursuant to articles 135 and 136 of Law 6,404/76. The amendments (i) registered in the Ultrapar's Bylaws Tag Along Rights for all Company shareholders, at 100% of the offer price; and (ii) gave common and preferred shareholders the right to equal dividends. The purpose of these amendments is to further align the interests of common and preferred shareholders. The registration of the Tag Along Rights in the Company's Bylaws is intended to improve on the rights already conceded on March 22, 2000 through Ultra S.A.'s Shareholders Agreement.

99

ITEM 15. CONTROLS AND PROCEDURES

On December 31, 2003, under management's supervision and with its participation, including our chief executive officer and chief financial officer, we performed an evaluation of our disclosure controls and procedures for the period relating to the information contained in this 20F report. Based on this evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures are effective at the reasonable assurance level for the purpose of collecting, analyzing and disclosing the information that we are required to disclose in the reports we file under the Securities Exchange Act of 1934, within the time periods specified in the SEC's rules and forms. Our management necessarily applied its judgement in assessing the costs and benefits of such controls and procedures.

There have been no significant changes in our internal controls over financial reporting or other factors during the annual period covered by this Form 20-F that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

ITEM 16. [Reserved]

ITEM 16A. AUDIT COMMITTEE FINANCIAL EXPERT

Under Brazilian Corporate Law, we are not required to, and currently do not maintain, a permanent audit committee. Consequently, we do not currently have a financial expert performing audit functions. We are currently working to ensure our compliance with all provisions of the Sarbanes-Oxley Act of 2002 in the appropriate manner and within the established time frame, including requirements relating to the appointment of a financial expert.

ITEM 16B. CODE OF ETHICS

We have adopted a code of ethics which covers (i) the Board of Directors; (ii) the Executive Board (including the chief executive officer and the chief financial officer); (iii) the Fiscal Committee of Ultrapar, when installed; (iv) the Board of Directors and Executive Board of its subsidiaries; and (v) remaining bodies with technical or advisory functions that are directly subordinated to the Board of Directors, to the Executive Board or to the Fiscal Committee of Ultrapar. The objective of this code is (i) to reduce the subjectivity of personal interpretations of ethical principles; (ii) to be a formal and institutional benchmark for the professional conduct of the employees, including the ethical handling of actual or apparent conflicts of interests, becoming a standard for the internal and external relationship of the Company with its stakeholders, namely: shareholders, clients, employees, partners, suppliers, service providers, labor unions, competitors, society, government and the communities in which it operates; and (iii) to ensure that the daily concerns with efficiency, competitiveness and profitability do not override ethical behavior.

Our code of ethics complies with the provisions of the Sarbanes-Oxley Act of 2002. A copy of our code of ethics is filed as an attachment to this document.

ITEM 16C. COMPENSATION OF THE PRINCIPAL AUDITING COMPANY

The relationship with our independent auditors in respect to the contracting of services unrelated to the external audit is based on principles that preserve the independence of the auditor. We currently do not have an audit committee. Our board of directors approves our financial statements, the performance by our auditors of audit and permissible non-audit services, and associated fees, fulfilling the function of an audit committee. For the fiscal years ending December 31, 2003 and 2002, Deloitte Touche Tohmatsu Auditores Independentes ("Deloitte") acted as our independent registered public accounting firm.

100

The following table describes the total amount billed to us by Deloitte for services performed in 2002 and 2003 and the respective remuneration for these services.

	2003	2002
	-----	-----
	(in thousands of Reais)	
Audit Fees.....	728.5	546.6
Audit Related Fees.....	-	26.2

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Tax Fees.....	7.0	-
All Other Fees.....	14.0	-
Total for Consolidated Audit.....	749.5	572.8
	-----	-----

"Audit Fees" are the aggregate fees billed by Deloitte Touche Tohmatsu for the audit of our consolidated and annual financial statements, reviews of interim financial statements and attestation services that are provided in connection with statutory and regulatory filings or engagements. "Audit-Related Fees" are fees charged by Deloitte Touche Tohmatsu for assurance and related services that are reasonably related to the performance of the audit or review of our financial statements and represent due diligence services related to potential and non-completed acquisitions. "Tax Fees" are fees for professional services rendered by Deloitte Touche Tohmatsu for tax advice services. Fees disclosed under the category "All Other Fees" represent services rendered in connection to transfer pricing training.

PART III

ITEM 17. FINANCIAL STATEMENTS

We have responded to Item 18 in lieu of responding to this Item.

ITEM 18. FINANCIAL STATEMENTS

We file the following consolidated financial statements, together with the reports of independent registered public accounting firms, as part of this annual report:

Index to consolidated financial statements	F-1
Report of independent registered public accounting firm dated January 30, 2004, (except for Note 24 as to which the date is March 19, 2004; for Note 23.b as to which the dates are April 16, 2004 and April 30, 2004 and for Note 23.c as to which the date is May 18, 2004) for the fiscal years ended December 31, 2003 and 2002 issued by Deloitte Touche Tohmatsu Auditores Independentes	F-3
Report of independent registered public accounting firm dated January 31, 2002 for the fiscal year ended December 31, 2001 issued by PricewaterhouseCoopers Auditores Independentes	F-4
Consolidated Balance Sheet at December 31, 2003 and 2002	F-6
Consolidated statement of income for the years ended December 31, 2003, 2002 and 2001	F-7
Consolidated statements of changes in stockholders' equity for the years ended December 31, 2003, 2002 and 2001	F-8
Consolidated statements of changes in financial position for the years ended December 31, 2003, 2002 and 2001	F-9
Notes to the consolidated financial statements for the years ended December 31, 2003, 2002 and 2001.....	F-10

ITEM 19. EXHIBITS

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

We file the following documents as part of this Annual Report Form 20F:

- 1.1 Ultrapar bylaws, revised on May 22, 2004
- 2.1 Shareholders' Agreement relating to Tag Along Rights.*
- 2.2 The instrument defining the rights of holders of the long-term debt securities of Ultrapar and its subsidiaries, specifically the Eurobond issued in January of 2004, is omitted pursuant to Section 2(b)(i) of the Instructions as to Exhibits of Form 20-F. Ultrapar hereby agrees to furnish copies of these instruments to the Securities and Exchange Commission upon request.
- 4.1 Contract for the supply of ethylene between Braskem and Oxiteno**
- 4.2 Shares Sale and Purchase Agreement related to the sale and purchase of the entire share capital of Shell Gas (LPG) Brasil S.A.
- 8.1 List of Ultrapar's subsidiaries
- 11.1 Code of ethics
- 12.1 Section 302 Certification by the Chief Executive Officer
- 12.2 Section 302 Certification by the Chief Financial Officer
- 13.1 Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 15.1 Documentation with respect to our corporate restructuring of 2002 ***

* Incorporated by reference to the Annual Report Form 20-F for the fiscal year ended December 31 1999 (file 001-14950) filed with the SEC on May 16 2000.

** Incorporated by reference to Item 10.7 of the Exhibits filed with the Company's Registration Statement on Form F-1, (file 333-10818).

*** Incorporated by reference in Forms 6-K, filed with SEC on October 15, 2002, November 1, 2002 and December 6, 2002 (file 001-14950).

102

GLOSSARY

Acetates	Chemical substances derived from acetic acid, which are used in the production of paints and coatings.
Acetic Acid	One of the largest produced organic acids and is used in a wide variety of chemical processes.
Acrylates	Derivatives from acrylic acid, that are used in the production of plastics and coatings.
Acrylonitrile	Derivative compounds from propylene having a nitrile group.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Alcohol	Flammable liquid obtained by fermentation of sugary substances in industrial operations.
Alcohol Sulfates	Fatty alcohol-derived sulfates, with surfactant characteristics, used in the production of detergents.
Alkanolamides	Substances produced by reaction of fatty acids with alcohols, used as emulsifiers in cosmetic preparation.
Alkyl	Benzene Substance with an aromatic ring and an aliphatic chain.
Aromatics	A major group of organic chemical compounds with a ring structure. Aromatics are derived chiefly from petroleum and coal tar. They are a wide range of downstream chemical products.
Butadiene	By-product of the cracking process; used primarily as a feedstock for rubber, elastomers and fibers.
Butyl Alcohol	An alcohol used primarily in the production of solvents and coatings.
Commodity Chemicals	A term applied to chemical substances, which are sold on a large scale. Specialty chemicals, are not generally manufactured to meet specific customer characteristics.
Condensed Naphthalene	Polymer mainly used as a super-fluidizer and curing agent in coatings.
Crackers	First generation companies that thermally breakdown or "crack" heavy gas oil into basic petrochemicals, such as ethylene and propylene.
Dispersants	Class of chemicals whose main property is to maintain the stability of a mixture by preventing particles from settling out of the mixture.
EDC	Ethylene Dichloride, raw material of VCM.
Elastomer	Broad category of "rubber" polymers which may be natural or synthetic. Includes natural rubber, nitrile rubber and styrene-butadiene rubber.
Emulsifiers	A class of chemical generally used to promote the dispersion of a solid in a solution or mixture.

103

Ethanolamines	Ethanolamines, comprising mono-, di-, and tri-ethanolamines, are non-flammable, liquids at atmospheric pressure and room temperature. They are produced from ethylene oxide and ammonium.
Ethers	Organic compound with one oxygen atom interpolated between two carbon atoms.
Ethoxylated Alcohol	Produced by reaction of ethylene oxide with alcohols. They are used as surfactants.
Ethoxylated Alkylphenols	Ethoxylated alkylphenols range from clear liquids to colored solids. They are produced by the reaction of ethylene oxide with alkylphenol.
Ethoxylated Fatty Alcohols	Substances produced by reaction of ethylene oxide with fatty alcohols, used mainly as a raw material for detergent production.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ethoxylated Fatty Amines	Substances produced by reaction of ethylene oxide with fatty acids, used mainly as emulsifiers for agrochemicals.
Ethoxylated Fatty Esters/	Substances produced by reaction of ethylene oxide with fatty acids, used mainly as emulsifiers in the cosmetic industry.
Ethoxylated Vegetable Oil	
Ethoxylated Sorbitan Esters	Substances produced by reaction of ethylene oxide with sorbitan, used as food emulsifiers, especially for bakery products.
Ethyl Alcohol	A flammable liquid known as ethanol. It is used as automotive fuel, in mixture with gasoline, as solvent in personal care products, disinfection and mouthwashes.
Ethylene	A chemical substance, mainly derived from thermal cracking of naphtha, and used to make polyethylene and many organic compounds, such as ethylene oxide, vinyl chloride, styrene and acetaldehyde.
Ethylene Glycols	Includes mono-, di-, tri- and other ethylene glycols. Monoglycol is a clear, non-flammable, non-volatile liquid at room temperature and atmospheric pressure. Ethylene glycols are produced from ethylene oxide and water.
Ethylene Oxide	Ethylene oxide is a colorless and highly flammable gas at atmospheric pressure and is produced by catalytic partial oxidation of ethane with oxygen, at high temperature and pressure.
First Generation Company	A petrochemical cracker.
Fuels	Any substance that involves energy in a chemical reaction.
Glycol Ether Acetate	Flammable liquids at room temperature and atmospheric pressure, produced by reaction of ethylene oxide with acetic acid and glycol ether.
Glycols	Alcohols containing two hydroxyl groups.
Glycol Ethers	Substances produced by reaction of ethylene oxide and an alcohol, such as ethyl alcohol and butyl alcohol.
Hydraulic Fluids	Mixture of high molecular weight glycols and glycol ether used as hydraulic fluids and mechanical action transmitters in automotive braking systems.

104

Lauryl Alcohol	Substance of twelve-carbon fatty alcohol raw material for production of lauryl alcohol sulfate and ethoxylated alcohol sulfate production for detergent production.
Linear Alkyl Benzene (LAB)	Straight chain alkyl benzene used as surfactant intermediates.
Linear Alkyl Sulphonate (LAS)	Straight chain alkyl benzene sulfate used as surfactant intermediates.
Lubricants	Broad class of chemicals which are generally used to provide lubrication to moving parts of machines and engines.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Methyl Ethyl Ketone (MEK)	A clear, volatile, flammables liquid at room temperature is mainly used as a solvent.
Metric Ton	Equal to 1,000 kilograms (2,204.62 pounds).
Naphtha	A by-product of crude oil refining which is used by crack
Nitrile	Organic compound containing CN group.
Normal Paraffins	Class of aliphatic hydrocarbons with a single carbon chain
Olefin	Hydrocarbons with double bonds with the general chemical formula C _n H _{2n} along with aromatics, are produced mainly in crackers and "building blocks" of the petrochemical industry.
Paraxylene	Organic compound with two methyl radicals in p-position.
PET	Polyethylene terephthalate, a polymer produced by polycondensation with either Dimethyl Terephthalate, or terephthalic acid. resins and packaging such as carbonated soft drink bottles
Phosphate Esters	Phosphoric acid derived esters, used primarily as "detergent" in detergent production.
Polyethylene	Intermediate petrochemical produced by second generation cracking used in many plastic applications.
Polyethylene Glycols	Ethylene oxide derived polymers used in many applications such as lubricants and viscosity builders.
Polystyrene	Intermediate petrochemical produced by second generation cracking
Polyvinyl Chloride	Intermediate petrochemical produced by companies from basic
Propylene	A chemical substance, mainly derived as a co-product with ethane in the cracking process of gas oil or naphtha, often used to make polypropylene, a common plastic.
Raffinate II	A by-product of naphtha cracking mainly composed of butane and hexane production of MEK.

105

Sec-Butanol	A secondary four-carbon atom alcohol obtained by the hydrogenation of naphtha in raffinate II. Sec-butanol is the raw material for methacrylates
Second Generation Company	A producer of intermediate chemical products based largely on ethane from upstream, first generation companies, also known as "second generation"
Softeners	A class of surfactant products mainly used as co-agents in domestic laundries.
Solvents	Chemical compounds, usually in liquid form, capable of dissolving other substances, often used as a medium in which other chemical reactions take place
Sorbitan Esters	Substances produced by the reaction of sorbitan with fatty acids

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

	material for ethoxylated sorbitan esters.
Soybean Oil	Oil from soy beans
Styrene	Aromatic compound with ethylene group. Monomer of polystyrene
Specialty Chemicals	Chemicals which are usually produced in smaller quantities and which performances are more relevant than the specific
Stabilizers	Chemicals which are used to prevent chemical degradation of a compound.
Sulfonates/Sulfates	Class of sulfur trioxide modified surfactants, used as a raw material in production.
Surfactants	Generally defines a group of chemicals which, when dissolved in a liquid, exhibit liquid properties at a liquid/liquid or liquid/solid interface. Solubilization, foaming, frothing, emulsification, dispersion, etc. The end-use market for surfactants is the detergent market.
TDI	Toluene diisocyanate used as raw material of polyurethane
Third Generation Company	A producer that transforms intermediate products into end products, piping and containers.
Tons	Metric tons.
VAM	Vinyl acetate monomer. Monomer of PVA - polyvinyl acetate
VCM	Vinyl chloride monomer.

106

SIGNATURES

Pursuant to the requirements of Section 12 of the Securities Exchange Act of 1934, the registrant certifies that it meets all requirements for filing on Form 20-F and has duly caused this annual report to be signed on its behalf by the undersigned, thereunto duly authorized.

ULTRAPAR PARTICIPACOES S.A.

By: /s/ Fabio Schvartsman

Name: Fabio Schvartsman
Title: Chief Financial Officer

Date: June 25, 2004

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

Report of independent registered public accounting firm dated January 30, 2004, (except for Note 24 as to which the date is March 19, 2004; for Note 23.b as to which the dates are April 16, 2004 and April 30, 2004 and for Note 23.c as to which the date is May 18, 2004) for the fiscal years ended December 31, 2003 and 2002 issued by Deloitte Touche Tohmatsu Auditores Independentes.....	F-3
Report of independent registered public accounting firm dated January 31, 2002 for the fiscal year ended December 31, 2001 issued by PricewaterhouseCoopers Auditores Independentes.....	F-4
Consolidated Balance Sheet at December 31, 2003 and 2002.....	F-6
Consolidated statement of income for the years ended December 31, 2003, 2002 and 2001.....	F-7
Consolidated statements of changes in stockholders' equity for the years ended December 31, 2003, 2002 and 2001.....	F-8
Consolidated statements of changes in financial position for the years ended December 31, 2003, 2002 and 2001.....	F-9
Notes to the consolidated financial statements for the years ended December 31, 2003, 2002 and 2001.....	F-10

Ultrapar Participacoes S.A. and Subsidiaries

Financial Statements for the Years Ended
December 31, 2003, 2002 and 2001 and
Report of Independent Registered Public
Accounting Firm

Deloitte Touche Tohmatsu Auditores Independentes

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

To the Board of Directors and Stockholders of
Ultrapar Participacoes S.A.
Sao Paulo - SP - Brazil

1. We have audited the accompanying consolidated balance sheets of Ultrapar Participacoes S.A. and subsidiaries (Ultrapar) as of December 31, 2003 and 2002, and the related consolidated statements of income, changes in stockholders' equity, and changes in financial position for each of the two years in the period ended December 31, 2003, all expressed in Brazilian reais. These financial statements are the responsibility of Ultrapar's management. Our responsibility is to express an opinion on these financial statements based on our audit. The consolidated statements of income, changes in stockholders' equity, and changes in financial position of Ultrapar for the year ended December 31, 2001 were audited by other auditors whose report, dated January 31, 2002, expressed an unqualified opinion on those statements.
2. We conducted our audits in accordance with auditing standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinions.
3. In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Ultrapar as of December 31, 2003 and 2002, and the results of its operations, changes in its stockholders' equity and its financial position for each of the two years in the period ended December 31, 2003 in conformity with accounting practices adopted in Brazil.
4. Accounting practices adopted in Brazil vary in certain significant respects from accounting principles generally accepted in the United States of America (U.S. GAAP). The application of the latter would have affected the determination of net income for each of the two years in the period ended December 31, 2003 and the determination of stockholders' equity at December 31, 2003 and 2002 to the extent summarized in Note 24.

January 30, 2004, except for Note 24 as to which the date is March 19, 2004, for Note 23.b) as to which the dates are April 16, 2004 and April 30, 2004 and for Note 23.c) as to which the date is May 18, 2004.

/s/ Deloitte Touche Tohmatsu

Report of Independent Registered Public Accounting Firm

To the Board of Directors and Stockholders
Ultrapar Participacoes S.A.

1. We have audited the accompanying consolidated statements of income, of

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

changes in stockholders' equity and of changes in financial position of Ultrapar Participacoes S.A. (a Brazilian corporation) and subsidiaries for the year ended December 31, 2001, expressed in Brazilian reais, in conformity with accounting practices adopted in Brazil. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

2. We conducted our audit in accordance with auditing standards generally accepted in Brazil and standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
3. In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the results of operations, the changes in stockholders' equity and the changes in financial position of Ultrapar Participacoes S.A. and subsidiaries for the year ended December 31, 2001 in conformity with accounting practices adopted in Brazil.

Ultrapar Participacoes S.A.

4. Accounting practices adopted in Brazil vary in certain significant respects from accounting principles generally accepted in the United States of America (US GAAP). Information relating to the nature and effect of such differences is presented in Note 24 of the notes to the consolidated financial statements.

Sao Paulo, Brazil
January 31, 2002

/s/ Pricewaterhouse Coopers

PricewaterhouseCoopers
Auditores Independentes

ULTRAPAR PARTICIPACOES S.A. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS AS OF DECEMBER 31, 2003 AND 2002
(In millions of
Brazilian reais - R\$)

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

ASSETS	2003	2002
-----	-----	-----
CURRENT ASSETS		
Cash and cash equivalents	568,8	637,9
Short-term investments	41,0	--
Trade accounts receivable	322,3	278,0
Inventories	137,7	106,3
Recoverable taxes	115,5	115,1
Other	32,3	46,4
Prepaid expenses	2,8	3,2
	-----	-----
	1.220,4	1.186,9
	-----	-----
NONCURRENT ASSETS		
Related companies	2,8	2,6
Deferred income and social contribution taxes	61,4	33,3
Escrow deposits	9,9	7,0
Other	9,1	4,5
	-----	-----
	83,2	47,4
	-----	-----
PERMANENT ASSETS		
Investments:		
Affiliated companies	5,7	7,1
Other	27,4	25,9
Property, plant and equipment, net	968,6	779,5
Deferred charges, net	102,7	81,1
	-----	-----
	1.104,4	893,6
	-----	-----
TOTAL	2.408,0	2.127,9
	=====	=====
LIABILITIES		
-----	2003	2002
-----	-----	-----
CURRENT LIABILITIES		
Financing	381,6	219,8
Suppliers	90,3	104,4
Payroll and related charges	74,7	64,4
Taxes	12,7	9,9
Dividends payable	41,7	49,0
Income and social contribution taxes	6,6	1,9
Other	25,2	18,8
	-----	-----
	632,8	468,2
	-----	-----
LONG-TERM LIABILITIES		
Financing	306,3	363,6
Related companies	9,0	10,2
Deferred income and social contribution taxes	28,7	34,8
Other taxes and contributions - contingent liability	40,9	28,5
Other	1,4	0,5
	-----	-----
	386,3	437,6
	-----	-----

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

MINORITY INTEREST	32,2	31,0
STOCKHOLDERS' EQUITY		
Capital	664,0	664,0
Revaluation reserve	17,8	26,0
Profit reserves	677,4	501,5
Treasury shares	(2,5)	(0,4)
	1.356,7	1.191,1
TOTAL	2.408,0	2.127,9

The accompanying notes are an integral part of these financial statements.

F-6

ULTRAPAR PARTICIPACOES S.A. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF INCOME

FOR THE YEARS ENDED DECEMBER 31, 2003, 2002 AND 2001 (In millions of Brazilian reais - R\$, except for per share data)

	2003	2002	2001
GROSS SALES AND SERVICES	4.603,8	3.795,3	2.862,5
Taxes on sales and services, rebates, discounts and returns	(603,5)	(800,8)	(577,8)
NET SALES AND SERVICES	4.000,3	2.994,5	2.284,7
Cost of sales and services	(3.196,4)	(2.247,1)	(1.698,3)
GROSS PROFIT	803,9	747,4	586,4
OPERATING (EXPENSES) INCOME			
Selling	(163,7)	(130,2)	(120,0)
General and administrative	(188,6)	(165,6)	(127,8)
Management compensation	(5,2)	(4,7)	(3,7)
Depreciation and amortization	(101,4)	(81,8)	(66,2)
Other operating income, net	6,6	0,4	10,2
	(452,3)	(381,9)	(307,5)
OPERATING INCOME BEFORE FINANCIAL ITEMS	351,6	365,5	278,9
Financial income (expenses), net	(57,2)	28,5	(31,1)
Nonoperating income (expenses), net	1,0	(44,1)	(17,0)

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

	(56,2)	(15,6)	(48,1)
	-----	-----	-----
INCOME BEFORE INCOME AND SOCIAL CONTRIBUTION TAXES, EQUITY IN EARNINGS (LOSSES) OF AFFILIATED COMPANIES AND MINORITY INTEREST	295,4	349,9	230,8
INCOME AND SOCIAL CONTRIBUTION TAXES			
Current	(113,0)	(110,1)	(58,4)
Deferred	15,7	(4,8)	3,9
Benefit of tax holidays	52,4	43,5	27,0
	-----	-----	-----
	(44,9)	(71,4)	(27,5)
	-----	-----	-----
INCOME BEFORE EQUITY IN EARNINGS (LOSSES) OF AFFILIATED COMPANIES AND MINORITY INTEREST	250,5	278,5	203,3
Equity in earnings (losses) of associated companies	(0,5)	(1,7)	1,9
Minority interest	(3,6)	(54,5)	(73,0)
	-----	-----	-----
NET INCOME	246,4	222,3	132,2
	=====	=====	=====
NET EARNINGS PER THOUSAND SHARES (BASED ON ANNUAL WEIGHTED AVERAGE OF SHARES OUTSTANDING) - R\$	3,54	3,62	2,49
	=====	=====	=====

The accompanying notes are an integral part of these financial statements.

F-

ULTRAPAR PARTICIPACOES S.A. AND SUBSIDIARIES

STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY
FOR THE YEARS ENDED DECEMBER 31, 2003, 2002 AND 2001
(In millions of Brazilian reais - R\$)

	Capital	Capital reserve	Revaluation reserve of subsidiary and affiliated companies	Legal	Profit reserves	Unreal profit
	-----	-----	-----	-----	-----	-----
BALANCES AT DECEMBER 31, 2000	433,9	--	29,1	10,8	--	3
Realization of revaluation reserve	--	--	(3,4)	--	--	
Income and social contribution						

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

taxes on realization of revaluation reserve of subsidiaries	--	--	0,2	--	--
Realization of profit reserves	--	--	--	--	--
Supplementary dividends (R\$0.32 and R\$0.65 per thousand common and preferred shares, respectively)	--	--	--	--	--
Net income	--	--	--	--	--
Appropriation of net income:					
Legal reserve	--	--	--	6,6	--
Dividends for the year (R\$3.32 and R\$3.65 per thousand common and preferred shares, respectively)	--	--	--	--	--
Interest on capital (R\$0.57 and R\$0.63 per thousand common and preferred shares, respectively)	--	--	--	--	--
Retention of profit reserves	--	--	--	--	322,7
BALANCES AT DECEMBER 31, 2001	433,9	--	25,9	17,4	322,7
Capital increase due to merger	230,1	--	--	--	--
Acquisition of treasury shares	--	--	--	--	--
Revaluation due to merger	--	--	5,1	--	--
Realization of revaluation reserve	--	--	(5,1)	--	--
Income and social contribution taxes on realization of revaluation reserve of subsidiaries	--	--	0,1	--	--
Net income	--	--	--	--	--
Appropriation of net income:					
Legal reserve	--	--	--	11,1	--
Interim dividends (R\$0.37 and R\$0.40 per					

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

thousand common and preferred shares, respectively)	--	--	--	--	--
Proposed dividends payable (R\$0.63 and R\$0.69 per thousand common and preferred shares, respectively)	--	--	--	--	--
Reserve for unrealized profits	--	--	--	--	--
Retention of profit reserves	--	--	--	--	109,6
	-----	-----	-----	-----	-----
BALANCES AT DECEMBER 31, 2002	664,0	--	26,0	28,5	432,3
Acquisition of treasury shares	--	--	--	--	--
Sale of treasury shares	--	1,1	--	--	--
Realization of revaluation reserve	--	--	(8,2)	--	--
Income and social contribution taxes on realization of revaluation reserve of subsidiaries	--	--	--	--	--
Realization of profit reserves	--	--	--	--	--
Net income	--	--	--	--	--
Appropriation of net income:					
Legal reserve	--	--	--	12,3	--
Interim dividends (R\$0.46 and R\$0.51 per thousand common and preferred shares, respectively)	--	--	--	--	--
Proposed dividends payable (R\$0.55 and R\$0.60 per thousand common and preferred shares, respectively)	--	--	--	--	--
Reserve for unrealized profits	--	--	--	--	--
Retention of profit reserves	--	--	--	--	118,7
	-----	-----	-----	-----	-----
BALANCES AT DECEMBER 31, 2003					

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

(PARENT COMPANY)	664,0	1,1	17,8	40,8	551,0
Sale of treasury shares (see Note 13.g))	--	(1,1)	--	--	--
BALANCES AT DECEMBER 31, 2003 (CONSOLIDATED)	664,0	--	17,8	40,8	551,0

ULTRAPAR PARTICIPACOES S.A. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CHANGES IN FINANCIAL POSITION FOR THE YEARS ENDED DECEMBER 31, 2003, 2002 AND 2001
(In millions of Brazilian reais - R\$)

	2003	2002	2001
SOURCES OF FUNDS			
Operations:			
Net income	246,4	222,3	132,2
Items not affecting working capital:			
Equity in earnings (losses) of affiliated companies	0,5	1,7	(1,9)
Depreciation and amortization	145,4	121,8	102,4
Long-term interest and monetary variations	(30,3)	98,3	34,4
Deferred income and social contribution taxes	(15,7)	4,8	(3,9)
Minority interest	3,6	54,5	73,0
Net book value of permanent assets written off	22,2	29,9	31,2
Other long-term taxes	3,9	8,6	10,6
Gain on change in ownership percentage	--	(3,6)	--
Amortization of negative goodwill on investments	2,8	(0,4)	(8,7)
Allowance (realization of provision) for losses on permanent assets	(0,4)	40,6	(5,3)
	378,4	578,5	364,0
Third parties:			
Increase in long-term liabilities	2,8	--	--
Decrease in noncurrent assets	--	0,6	0,5
Dividends and interest on capital (gross)	--	0,4	1,3
Working capital from merger	--	0,1	--
Long-term financing	258,6	68,7	52,9
	261,4	69,8	54,7
Total sources	639,8	648,3	418,7

USES OF FUNDS
Permanent assets:

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Investments	1,7	--	--
Property, plant and equipment	299,5	171,5	145,7
Deferred charges	87,2	51,3	57,4
	-----	-----	-----
	388,4	222,8	203,1
	-----	-----	-----
Dividends and interest on capital	72,9	76,3	250,8
Transfer from long-term to current liabilities	280,4	86,0	86,7
Decrease in long-term liabilities	--	51,2	11,5
Increase in noncurrent assets	26,0	--	--
Acquisition of treasury shares	2,2	0,3	--
Acquisition of shares from minority stockholders	--	212,5	--
Taxes on realization of revaluation reserve	0,2	0,8	0,7
Decrease in minority interest	0,8	1,0	13,8
	-----	-----	-----
	309,6	351,8	112,7
	-----	-----	-----
Total uses	770,9	650,9	566,6
	-----	-----	-----
DECREASE IN WORKING CAPITAL	(131,1)	(2,6)	(147,9)
	=====	=====	=====
REPRESENTED BY			
Current assets:			
At end of year	1.220,4	1.186,9	1.045,2
At beginning of year	1.186,9	1.045,2	1.190,8
	-----	-----	-----
	33,5	141,7	(145,6)
	-----	-----	-----

Current liabilities:

F-9

Ultrapar Participacoes S.A. and Subsidiaries

ULTRAPAR PARTICIPACOES S.A. AND SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2003, 2002 AND 2001
(Amounts in millions of Brazilian reais - R\$, unless otherwise stated)

1. OPERATIONS

Ultrapar Participacoes S.A. (the "Company" or "Ultrapar") is a holding company organized under the laws of the Federative Republic of Brazil which, through its ownership of various operating subsidiaries, is engaged in the distribution of Liquefied Petroleum Gas (LPG) in Brazil (Ultragaz), the production and sales of chemicals (Oxiten), and logistic services of chemical products and fuel (Ultracargo).

2. PRESENTATION OF THE FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

These financial statements were prepared in accordance with accounting practices adopted in Brazil, which include the indexation of permanent assets and stockholders' equity through December 31, 1995.

These financial statements have been translated into English from the original financial statements issued in Portuguese. In addition, certain terminology changes have been made and the notes to the financial statements have been expanded to conform them more closely to reporting practices prevailing in the United States of America.

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting practices adopted in Brazil to record transactions and prepare the financial statements comply with those prescribed by Brazilian corporate law and specific standards established by the Brazilian Securities Commission (CVM), which differ in certain respects from accounting principles generally accepted in the United States of America (U.S. GAAP). See Note 24 for further discussions of the differences and the reconciliations of stockholders' equity and net income under both sets of principles.

The following is a summary of significant accounting policies followed in the preparation of the financial statements:

F-10

Ultrapar Participacoes S.A. and Subsidiaries

a) Consolidation principles

The consolidated financial statements include the accounts of the Company and all of the subsidiaries in which the Company directly or indirectly controls more than 50% of the voting share capital, as listed below. Intercompany investments, asset and liability balances, income and expenses, as well as the effects arising from significant intercompany transactions, have been eliminated. Minority interest in subsidiary companies is presented separately in the financial statements.

	Ownership -%		

	2003		2002
	Direct	Indirect	Direct
	-----	-----	-----
Ultragaz Participacoes Ltda.	100	-	100
Companhia Ultragaz S.A.	-	86	-
SPGas Distribuidora de Gas S.A.	-	86	-
Bahiana Distribuidora de Gas Ltda.	-	100	-
Utingas Armazenadora S.A.	-	56	-
LPG International Inc.	-	100	-
Ultracargo - Operacoes Logisticas e Participacoes Ltda.	100	-	100
Melamina Ultra S.A. Industria Quimica	-	93	-
Transultra - Armazenamento e Transporte Especializado Ltda.	-	100	-

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Terminal Quimico de Aratu S.A. - Tequimar	-	99	-
Oxiteno S.A. - Industria e Comercio	100	-	100
Oxiteno Nordeste S.A. - Industria e Comercio	-	99	-
Barrington S.L.	-	100	-
Canamex Quimicos S.A. de C.V.	-	100	-
Oxiteno International Co.	-	100	-
Oxiteno Overseas Co.	-	100	-
Imaven Imoveis e Agropecuaria Ltda.	100	-	100

In 2002, the Company undertook a corporate reorganization, disclosed in a relevant fact published on October 15, 2002 and approved at the Extraordinary Stockholders' Meeting of October 30, 2002. This reorganization was primarily aimed at: (i) streamlining the corporate structure of subsidiaries and affiliated companies, (ii) cost rationalization, and (iii) concentration of capital market liquidity in one company.

The corporate reorganization was based on the balance sheets as of June 30, 2002. As a consequence, the Company has full participation in the results of Ultragas Participacoes Ltda. and Oxiteno S.A. - Industria e Comercio as from July 1, 2002.

On August 8, 2003, the Company acquired, through its subsidiary Companhia Ultragas S.A., the LPG distribution operation of Shell Petroleum N.V. in Brazil (SPGas Distribuidora de Gas S.A.). The disbursement for this acquisition was R\$ 170.6, for the purchase of 100% of this company's shares and the extinguishment of its debts. The 2003 financial statements include the account balances and transactions of the company since its acquisition in August 2003. This acquisition generated goodwill of R\$ 24.4, which was based on the expected future profitability of the company, and is being amortized over a period of five years, starting August 2003.

F-11

Ultrapar Participacoes S.A. and Subsidiaries

On December 4, 2003, the Company acquired, through its subsidiary Barrington S.L, the chemical business of the Berci Group in Mexico (CANAMEX - Canamex Quimicos S.A. de C.V.). The cost of this acquisition was US\$ 10.3 million, free of debt. The 2003 financial statements include the account balances and transactions of the company since its acquisition in December 2003.

On December 31, 2003, the Company merged the subsidiaries Ultratecno Participacoes Ltda. into Ultragas Participacoes Ltda., Ultracargo Participacoes Ltda. into Oleoquimica do Nordeste Ltda., and the latter into Ultracargo - Operacoes Logisticas e Participacoes Ltda. (new name of Ultraquimica Participacoes Ltda.), in order to reduce costs.

b) Cash and cash equivalents

Cash and cash equivalents comprise liquid temporary cash investments (with original maturity dates of three months or less and readily convertible to cash).

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

c) Short-term investments

Short-term investments are stated at the lower of cost, plus accrued income earned, or market value.

d) Trade accounts receivable

Trade accounts receivable are stated at estimated net realizable values. The allowance for doubtful accounts is based on estimated losses and is considered by management to be sufficient to cover probable losses on the realization of accounts receivable.

e) Inventories

Inventories are stated at the average cost of acquisition or production, or net realizable value, whichever is lower.

f) Investments in affiliated companies

Investments in businesses not controlled by the Company, but over which it has significant influence, are accounted for using the equity method (see Note 9).

g) Other investments

Other investments are recorded at cost less provision for losses, if expected to be other than temporary.

h) Property, plant and equipment

Property, plant and equipment are stated at historical cost, monetarily restated through December 31, 1995, and revaluation adjustments based on appraisal reports issued by independent appraisers, less accumulated depreciation. Revaluation increments are credited to the revaluation reserve component of stockholders' equity and subsequently transferred to retained earnings as the related assets are depreciated or disposed of.

F-12

Ultrapar Participacoes S.A. and Subsidiaries

Depreciation is calculated on the straight-line basis at the annual rates described in Note 10, based on the estimated useful lives of the assets.

i) Deferred charges

Deferred charges consist mainly of costs incurred in the implementation of projects to install equipment at customers' facilities, projects to modernize systems, and goodwill arising from acquisition of subsidiaries, as mentioned in Note 11.

j) Income taxes

Income and social contribution taxes (a federally mandated tax based on income) are accrued on taxable results at the applicable tax rates.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

The accrual for income tax includes the effects of tax holidays, where applicable. Deferred income and social contribution taxes on temporary differences are recognized in accordance with CVM Resolution No. 273/98.

k) Compensated absences

The liability for future compensation for employee vacations is fully accrued as earned.

l) Assets and liabilities denominated in foreign currency or subject to indexation

Assets and liabilities denominated in foreign currencies are translated into reais at the exchange rate reported by the Brazilian Central Bank (BACEN) at each balance sheet date. Exchange gains and losses are recognized in income.

Assets and liabilities denominated in reais and contractually or legally subject to indexation are restated to the balance sheet date by applying the corresponding index, with related gains and losses recognized in income.

m) Revenues and expenses

Revenues from sales are recognized when products are delivered to the customer or services performed, and the transfer of risks, rights and obligations associated with the ownership of products takes place. Expenses are recognized on the accrual basis. Advertising expenses, which are expensed as incurred, amounted to R\$ 6.7, R\$ 8.8 and R\$ 6.6 for the years ended December 31, 2003, 2002 and 2001, respectively. Shipping and handling costs, classified as selling expenses and expensed as incurred, amounted to R\$ 66.5, R\$ 45.0 and R\$ 37.4 for the years ended December 31, 2003, 2002 and 2001, respectively.

n) Cost of sales and services

Costs of sales and services rendered include the cost of LPG, chemical products, distribution, transportation and filling costs.

F-13

Ultrapar Participacoes S.A. and Subsidiaries

o) Earnings per share

Earnings per share are calculated based on the annual weighted average shares outstanding during each of the years where such earnings are reported.

p) Use of estimates

The preparation of financial statements in accordance with accounting practices adopted in Brazil requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses for the years presented. Although these

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

estimates are based on management's best available knowledge of current and expected future events, actual results could be different from those estimates.

q) Reclassifications

Certain balances have been reclassified for better comparison of the financial statements.

4. CASH AND CASH EQUIVALENTS

Cash equivalents consist of investments, contracted with banks of good standing, and include fixed income securities, funds linked to interbank deposit (CDI) rates and currency hedge, which are stated at cost plus accrued income (on a "pro rata temporis" basis).

	2003	2002
	----	----
Fixed income securities and funds	489.5	417.9
Foreign investments (a)	32.6	127.0
Net income from swaps operations (b)	-	39.5
Cash	46.7	53.5
	-----	-----
	568.8	637.9
	=====	=====

(a) Investments made by the indirect subsidiary Oxiteno Overseas Co. in money market funds and debt securities.

(b) Accumulated gain on swaps positions (see Note 17).

5. SHORT-TERM INVESTMENTS

Our short-term investments relate to the amount invested by the indirect subsidiary Oxiteno Overseas Co. in debt securities of U.S. and Brazilian corporations.

F-14

Ultrapar Participacoes S.A. and Subsidiaries

6. ACCOUNTS RECEIVABLE

	2003	2002
	----	----
Local customers	299.8	251.2
Foreign customers	71.3	81.4
(-) Advances on foreign exchange contracts	(31.5)	(43.4)
(-) Allowance for doubtful accounts	(17.3)	(11.2)
	-----	-----
	322.3	278.0
	=====	=====

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

7. INVENTORIES

	2003	2002
	----	----
Finished products	78.4	67.6
Liquefied Petroleum Gas (LPG)	22.7	7.9
Raw materials	25.4	20.1
Supplies and cylinders for resale	11.2	10.7
	-----	-----
	137.7	106.3
	=====	=====

8. RECOVERABLE TAXES

Represented, substantially, by credit balances of State Value-Added Tax (State VAT - ICMS), Federal Excise Tax (IPI), and prepaid income and social contribution taxes, which can be offset against future taxes payable.

	2003	2002
	----	----
Income and social contribution taxes	64.2	68.3
State Value-Added Tax (State VAT - ICMS)	40.7	42.6
Federal Excise Tax (IPI)	2.8	1.9
Other	7.8	2.3
	-----	-----
	115.5	115.1
	=====	=====

9. INVESTMENTS IN AFFILIATED COMPANIES

A summary of financial information for the Company's equity investments is as follows:

	2003	
	-----	-----
	Oxicap Industria de Gases Ltda.	Quimica da Bahia Industria e Comercio S.A.
	-----	-----
Number of shares or quotas held	125	3,174,501
Adjusted net equity - R\$	3.8	10.1
Net income for the year - R\$	1.4	-
Ownership - %	25.00	45.56

F-15

Ultrapar Participacoes S.A. and Subsidiaries

2003

Quimica da

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

	Oxicap Industria de Gases Ltda.	Bahia Industria e Comercio S.A.	Other	Total
	-----	-----	-----	-----
Changes in investments:				
Balance at the beginning of the year	0.6	4.6	1.9	7.1
Equity pick-up	0.3	-	-	0.3
Write-off	-	-	(1.7)	(1.7)
Balance at the end of the year	0.9	4.6	0.2	5.7

	2002		
	Oxicap Industria de Gases Ltda.	Nordeste Quimica S.A. - Norquisa	Quimica da Bahia Industria e Comercio S.A.
	-----	-----	-----
Number of shares or quotas held	125	60,426,077	3,174,500
Adjusted net equity - R\$	2.5	-	10.1
Loss for the year - R\$	(0.3)	-	-
Ownership - %	25.00	8.73	45.56

	2002			
	Oxicap Industria de Gases Ltda.	Fabrica Carioca de Catalizadores S.A. - FCC	Nordeste Quimica S.A. - Norquisa	Quimica da Bahia Industria e Comercio S.A.
	-----	-----	-----	-----
Changes in investments:				
Balance at the beginning of the year	0.7	15.4	42.3	4.6
Write-off of revaluation reserve	-	(2.7)	-	-
Dividends received	-	(0.4)	-	-
Equity pick-up	(0.1)	(1.0)	-	-
Cost of investments sold	-	(11.3)	-	-
Business combination	-	-	-	-
Allowance for loss	-	-	(40.6)	-
	-----	-----	-----	-----
Balance at the end of the year	0.6	-	1.7	4.6
	=====	=====	=====	=====

	2001		
	Oxicap Industria de Gases Ltda.	Fabrica Carioca de Catalizadores S.A. - FCC	Nordeste Quimica S.A. Norquisa
	-----	-----	-----
Number of shares or quotas held	125	125,536,199	60,426,077
Adjusted net equity - R\$	2.8	77.0	486.8
Net income (loss) for the year - R\$	(0.3)	10.9	(4.6)

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ownership - % 25.00 20.00 8.73

F-16

Ultrapar Participacoes S.A. and Subsidiaries

	2001			
	Oxicap Industria de Gases Ltda.	Fabrica Carioca de Catalisadores S.A. - FCC	Nordeste Quimica S.A. - Norquisa	Qui Ind Come
Changes in investments:				
Balance at the beginning of the year	0.7	12.1	43.7	
Write-off of revaluation reserve	-	-	(0.3)	
Dividends received	-	(0.9)	(0.4)	
Equity pick-up	-	4.2	(0.7)	
Balance at the end of the year	0.7	15.4	42.3	

In the financial statements, the investments of the subsidiary Oxiteno S.A. - Industria e Comercio in the affiliated companies Oxicap Industria de Gases Ltda. and Quimica da Bahia Industria e Comercio S.A. are carried under the equity method based on their financial statements as of November 30, 2003.

10. PROPERTY, PLANT AND EQUIPMENT, NET

	Annual depreciation rates - %	2003			2002	
		Cost, including revaluation	Accumulated depreciation	Net	Cost, including revaluation	Accumulated depreciation
Land	-	46.9	-	46.9	47.2	
Buildings	4 to 5	356.8	(123.1)	233.7	321.1	
Machinery and equipment	5 to 10	610.0	(286.2)	323.8	571.8	
Gas tanks and cylinders	10	380.3	(192.3)	188.0	197.7	
Vehicles	20 to 30	127.4	(86.1)	41.3	107.5	
Furniture and fixtures	10	15.5	(5.4)	10.1	11.9	
Construction in progress	-	46.3	-	46.3	39.9	
Other	10 to 30	117.6	(39.1)	78.5	72.7	
		1,700.8	(732.2)	968.6	1,369.8	

Property, plant and equipment include net capitalized interest cost of R\$ 6.0 and R\$ 6.6 as of December 31, 2003 and 2002, respectively.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Construction in progress refers mainly to construction of TLS - Terminal Liquido de Santos and Terminal Intermodal de Montes Claros, both investments of the subsidiary Terminal Quimico de Aratu S.A. - Tequimar, and renovations of the industrial complexes of other subsidiaries.

Other is comprised of computer equipment in the amount of R\$ 19.6 (2002 - R\$ 13.2), software in the amount of R\$ 29.9 (2002 - R\$ 5.2) and commercial property rights, mainly those described below.

- o On July 11, 2002, the indirect subsidiary Terminal Quimico de Aratu S.A. - Tequimar won the auction and signed a contract for use of the site on which it operates the Aratu Terminal for another 20 years, renewable for the same period. The amount paid by Tequimar was R\$ 12.0 and is being amortized over 40 years, equivalent to annual amortization of R\$ 0.3.

F-17

Ultrapar Participacoes S.A. and Subsidiaries

- o Further, the subsidiary Terminal Quimico de Aratu S.A. - Tequimar has a lease contract of the area adjacent to the Santos harbor for a period of 20 years, which allows it to build, operate and exploit the terminal, intended for the reception, storage, movement and distribution of liquid bulk. The price paid by Tequimar was R\$ 3.8 and will be amortized over a period of 40 years, as from the beginning of its operations, expected to be in November 2004.

11. DEFERRED CHARGES, NET

Represented substantially by costs incurred in the implementation of systems modernization projects - R\$ 3.2 (2002 - R\$ 19.9), amortizable over five to ten years, and for the installation of Ultrasystem equipment at customers' locations - R\$ 56.8 (2002 - R\$ 58.0), to be amortized over the periods of the LPG supply contracts with these customers. Deferred charges also includes the goodwill from the acquisition of SPGas Distribuidora de Gas S.A., as described in Note 3.

F-18

Ultrapar Participacoes S.A. and Subsidiaries

12. FINANCING

- a) Composition

Description	2003	2002	Index/ Currency	Annual interest rate - %	Maturity a
-----	----	----	-----	-----	-----

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Foreign currency:

International Finance Corporation - IFC	-	17.7	US\$	9.38	
Working capital loan	0.5	-	Mex\$	1.4	28 days
Syndicated loan (*)	173.6	212.5	US\$	4.25	Semiannu
Financing for inventories and property additions	11.4	3.8	US\$	From 7.3 to 8.0	Semiannu 2004
Advances on foreign exchange contracts	24.9	73.9	US\$	From 1.3 to 5.31	Maximum
National Bank for Economic and Social Development (BNDES)	23.2	28.9	UMBND (**)	From 9.01 to 10.91	Monthly
National Bank for Economic and Social Development (BNDES) - Exim	-	17.8	US\$	5.25	
Export prepayments	205.1	23.2	US\$	From 4.1 to 6.85	Monthly, annually
Subtotal	438.7	377.8			
Unrealized losses on swaps transactions	55.7	-			
Subtotal	494.4	377.8			

Local currency:

National Bank for Economic and Social Development (BNDES)	159.3	182.0	TJLP or IGP-M	From 1.5 to 6.5	Monthly 2008
FINAME	28.9	23.6	TJLP	From 1.8 to 4.0	Monthly
Onlending operations	5.3	-	TJLP	(2.0)	Monthly
Subtotal	193.5	205.6			
Total financing	687.9	583.4			
Current liabilities	(381.6)	(219.8)			
Long-term liabilities	306.3	363.6			

(*) On December 11, 2003, the subsidiary LPG International Inc. renegotiated the interest of 7.15% per year to 4.25% per year.

(**) UMBNDES = BNDES monetary unit. This is a "basket" of currencies

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

representing the composition of BNDES' foreign currency debt. Approximately 76% of this "basket" is linked to the U.S. dollar.

TJLP - long-term interest rate.

IGP-M - general market price index.

FINAME - government agency for machinery and equipment financing.

b) Annual maturities of long-term financing

	2003	

2005	160.8	
2006	94.7	
2007	34.6	
2008	15.2	
2009	1.0	

	306.3	
	=====	

F-19

Ultrapar Participacoes S.A. and Subsidiaries

c) Eurobonds

In June 1997, the subsidiary Companhia Ultragas S.A. issued eurobonds in the total amount of US\$ 60 million, maturing in 2005, with put/call options in 2002, and guaranteed by Ultrapar Participacoes S.A. and Ultragas Participacoes Ltda. In June 2002, the subsidiary LPG International Inc. exercised the call option for these securities using funds from a syndicated loan in the same amount, maturing in August 2004 and prepaid in January 2004 as stated in Note 23.

d) Collateral

Certain financing is collateralized by liens on property, plant and equipment, stockholdings, and promissory notes and guarantees provided by the Company and its subsidiaries, as shown below:

	2003	2002
	----	----
Amount of borrowings secured by:		
Property, plant and equipment	34.3	26.8
Shares of affiliated companies	17.1	18.2
Minority stockholders' guarantees	17.6	42.2
	----	----
	69.0	87.2
	=====	=====

Other loans are guaranteed either by the Company, or by the future flow of export.

The Company is responsible for sureties and guarantees offered on

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

behalf of its subsidiaries, amounting to R\$ 571.4.

The Company's subsidiaries have issued guarantees to financial institutions related to amounts owed to those institutions by certain of their customers (vendor financing). There are no recourse provisions or collateral that would enable the Company or its subsidiaries to recover any amounts paid to the financial institutions under these agreements. In the event of payment of such guarantees to those financial institutions, the subsidiaries may recover the amount of such payment directly from their customers through trade collection. Maximum future payments related to these guarantees amount to R\$ 19.8 (2002 - R\$ 7.1), with terms ranging from 30 to 210 days. As of December 31, 2003, the Company has not recorded any liability related to these guarantees.

13. STOCKHOLDERS' EQUITY

a) Capital

The Company is a public corporation with shares traded on the Sao Paulo and New York Stock Exchanges - NYSE. Subscribed and paid-up capital is represented by 69,691,268,828 shares without par value, consisting of 51,264,621,778 common and 18,426,647,050 preferred shares.

On December 31, 2003, 4,823,058,000 preferred shares were outstanding in the U.S. market, in the form of American Depositary Receipts - ADRs.

F-20

Ultrapar Participacoes S.A. and Subsidiaries

Preferred shares are nonconvertible into common shares and nonvoting, entitle their holders to dividends at least 10% higher than those attributable to common shares, and have priority in capital redemption, without premium, in the event of liquidation of the Company. See Note 23.c).

b) Treasury shares

The Company was authorized to acquire its own shares at market price, without capital reduction, to be held in treasury and subsequent disposal, in accordance with the provisions set forth by the Brazilian Securities Commission (CVM) Instructions No. 10 of February 14, 1980 and No. 268 of November 13, 1997.

In 2003, 87,900 thousand preferred shares were acquired at the average cost of R\$ 24.73 (whole Brazilian reais), with a minimum cost of R\$ 22.50 (whole Brazilian reais) and a maximum cost of R\$ 31.30 (whole Brazilian reais) per thousand shares.

As of December 31, 2003, the consolidated financial statements recorded 108,100 thousand preferred shares in treasury, which were acquired at the average cost of R\$ 23.79 (whole Brazilian reais) per thousand shares.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

The market price of these shares in treasury on December 31, 2003 on the Sao Paulo Stock Exchange (BOVESPA) totaled R\$ 37.29 (whole Brazilian reais) per thousand shares.

c) Capital reserve

The capital reserve in the amount of R\$ 1.1 reflects the gain on disposal of shares issued by the Company and held in treasury by some of the Company's subsidiaries, at the price of R\$ 34.87 (whole Brazilian reais) per thousand shares. Executives of these subsidiaries have been given the usufruct of such shares, as described in Note 21.

d) Revaluation reserve

This reserve reflects the revaluation write-up of assets of subsidiaries and affiliated companies and is realized based on depreciation, write-off or sale of these revalued assets, including the related tax effects.

In some cases, taxes on the revaluation reserve of certain subsidiaries and affiliated companies are recognized only on realization of this reserve since the revaluation occurred prior to the publication of CVM Resolution No. 183/95. Deferred tax charges on these reserves total R\$ 7.6 (2002 - R\$ 8.5).

e) Profit reserves

Legal reserve

Under Brazilian corporate law, the Company is required to appropriate 5% of annual earnings to a legal reserve, until the balance reaches 20% of capital stock. This reserve may be used to increase capital or absorb losses, but may not be distributed as dividends.

F-21

Ultrapar Participacoes S.A. and Subsidiaries

Reserve for retention of profits

This reserve is supported by the investment program, in conformity with article 196 of Brazilian corporate law, and includes both a portion of net income and realization of revaluation reserve.

Reserve for unrealized profits

This reserve is established in conformity with article 197 of Brazilian corporate law, based on the equity in subsidiaries and affiliated companies. The realization of reserve normally occurs on receipt of dividends, sale and write-off of investments.

f) Dividends and appropriation of net income

According to the Company's bylaws, the stockholders are entitled to a minimum annual dividend of 50% of adjusted net income, calculated

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

under the terms of accounting practices adopted in Brazil.

Proposed dividends as stated in the Company's financial statements, subject to approval at the Stockholders' Annual Meeting, are as follows:

	2003

Net income	246.4
Legal reserve	(12.3)
Retention of profits - article 196	(117.1)
Realization of unrealized profit reserve	40.6

Compulsory dividends	157.6
Reserve for unrealized profits	(85.6)
Interim dividends (R\$ 0.46 and R\$ 0.51 per thousand common and preferred shares, respectively)	(33.0)
Proposed dividends (R\$ 0.55 and R\$ 0.60 per thousand common and preferred shares, respectively)	(39.0)

	-
	=====

Management proposes to retain the balance of net income in the "Reserve for retention of profits" account, in order to support the business expansion project established in its investment plan.

g) Reconciliation of stockholders' equity - parent company and consolidated

Stockholders' equity - parent company	1,360.3
Treasury shares held by subsidiaries - net of realization	(2.5)
Capital reserve arising from sale of treasury shares to subsidiaries - net of realization	(1.1)

Stockholders' equity - consolidated	1,356.7
	=====

F-22

1

Ultrapar Participacoes S.A. and Subsidiaries

14. NONOPERATING INCOME (EXPENSES), NET

Refers principally to the result on sales of permanent assets, especially cylinders for the year ended December 31, 2003. For the year ended December 31, 2002, refers principally to the recognition of provision for loss, in the amount R\$ 40.6, of the investment of Oxiteno Nordeste S.A. - Industria e Comercio in Nordeste Quimica S.A. - Norquisa. For the year ended December 31, 2001, refers to loss on disposal of investments and property, plant and

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

equipment in the amount of R\$ 12.4, write-off of deferred charges related to unsuccessful bid for Copene Petroquimica do Nordeste S.A. in the amount of R\$ 8.0 and reversal for losses on investments, projects and fixed assets in the amount of R\$ 3.4.

15. RECONCILIATION OF EBITDA

As recommended by the CVM in its annual orientation document for the preparation of financial statements, the Company is presenting its method for calculating EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization), as shown in the table below:

	2003				2002	
	Ultragaz	Oxiteno	Ultracargo	Other	Consolidated	Consolidated
Operating income	113.2	207.0	24.7	6.7	351.6	365.5
(+) Depreciation and amortization	95.0	36.2	15.3	0.4	146.9	121.8
Other	-	-	-	-	-	-
EBITDA	208.2	243.2	40.0	7.1	498.5	487.3

16. SEGMENT INFORMATION

The Company has three reportable segments: gas, chemical and logistics. The gas segment distributes LPG to retail, commercial and industrial consumers mainly in the South, Southeast and Northeast areas of Brazil. The chemical segment produces primarily ethylene oxide, ethylene glycols, ethanolamines and glycol ethers. The logistics segment operates storage and transportation, mainly in the Southeast and Northeast areas of the country. Reportable segments are strategic business units that offer different products and services. Each of the reportable segments has a senior officer responsible for managing the segment. Intersegment sales are transacted at prices that approximate those that the selling entity is able to obtain on external sales. The principal financial information about each of the Company's reportable segments is as follows:

	2003				2002	
	Ultragaz	Oxiteno	Ultracargo	Other	Consolidated	Consolidated
Net sales	2,622.3	1,237.8	140.2	-	4,000.3	2,408.0
Operating income before financial items	113.2	207.0	24.7	6.7	351.6	365.5
EBITDA	208.2	243.2	40.0	7.1	498.5	487.3
Total assets	1,010.9	1,075.2	269.4	52.5	2,408.0	2,408.0

Disclosures of segments in accordance with U.S. GAAP are made in Note 24.V.k.).

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ultrapar Participacoes S.A. and Subsidiaries

17. RISKS AND FINANCIAL INSTRUMENTS

The main risk factors that the Company and its subsidiaries are exposed to reflect strategic- -operating and economic-financial aspects. Strategic-operating risks (such as demand behavior, competition, technological innovation and significant structural changes in industry, among others) are addressed by the Company's management model. Economic-financial risks mainly reflect customer default and macroeconomic variables such as exchange and interest rates, as well as the characteristics of the financial instruments used by the Company. These risks are managed through control policies, specific strategies and the determination of limits, as follows:

- o Customer default - These risks are managed by specific policies for accepting customers and credit analysis and are mitigated by diversification of sales. Oxiteno S.A. - Industria e Comercio and Oxiteno Nordeste S.A. - Industria e Comercio held R\$ 3.5 (2002 - R\$ 6.8) and Ultragas Participacoes Ltda. held R\$ 17.4 (2002 - R\$ 8.2) of allowances for potential losses on receivables as of December 31, 2003. The increase in the accrual of Ultragas Participacoes Ltda. is substantially composed of accruals already existing in Shell's LPG business, acquired on August 8, 2003.
- o Interest rates - The Company and its subsidiaries adopt conservative policies to obtain and invest funds and to minimize the cost of capital. The temporary cash investments of the Company and its subsidiaries are substantially comprised of transactions linked to the interbank deposit (CDI) rates, as described in Note 4. A portion of the financial assets is destined for foreign currency hedges, as mentioned below. Funds obtained originate from BNDES financing and from abroad, as mentioned in Note 12.
- o Exchange rate - The Company's subsidiaries use foreign currency swap (mainly U.S. dollar to CDI) instruments available in the financial market to cover assets and liabilities in foreign currency, with the objective of reducing the effects of exchange rate variation in their results. Such swaps have amounts, periods and indexes equivalent to the assets and liabilities in foreign currency, to which they are linked. The following summary shows the assets and liabilities in foreign currency, translated into Brazilian reais at December 31, 2003:

	Book value	Book value
	-----	-----
	2003	2002
	----	----
Assets:		
Investment in foreign currency and swaps	395.3	381.0
Foreign cash and cash equivalents	77.6	127.3
Receivables from foreign customers, net of advances on export contracts	28.0	38.0
	-----	-----
Total	500.9	546.3
	-----	-----

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Liabilities:		
Foreign currency financing	438.7	377.8
Import transactions payable	10.0	12.5
	-----	-----
Total	448.7	390.3
	-----	-----
Net asset position	52.2	156.0
	=====	=====

F-24

Ultrapar Participacoes S.A. and Subsidiaries

Given the characteristics of the financial instruments described above, management believes that the net market values approximate the net book values of these financial instruments. The exchange rate variation related to cash and banks, temporary cash investments and investments of foreign subsidiaries was recorded as financial expenses in the statement of income for the year ended December 31, 2003, in the amount of R\$ 24.3 (2002 - financial income of R\$ 44.1 and 2001 - financial income of R\$ 12.8). Other financial instruments recorded in the financial statements as of December 31, 2003 and 2002 were determined in conformity with the accounting criteria and practices described in the respective notes.

18. CONTINGENCIES AND COMMITMENTS

a) Civil, tax and labor lawsuits

The Petrochemical Industry Labor Union, of which the employees of Oxiteno Nordeste S.A. - Industria e Comercio are members, filed a class action suit against the subsidiary in 1991, demanding compliance with the adjustments established in collective labor agreements, in lieu of the salary policies effectively followed. At the same time, the employers' association proposed a collective labor dispute for the interpretation and clarification of the fourth clause of the agreement. Based on the opinion of its legal counsel, who analyzed the decision of the Federal Supreme Court (STF) in the collective dispute as well as the status of the individual lawsuit of the subsidiary, management believes that a reserve for a potential loss is not necessary as of December 31, 2003.

The subsidiary Companhia Ultragaz S.A. is a defendant in lawsuits relating to damages caused by an explosion in 1996 in a shopping mall in the city of Osasco, State of Sao Paulo. Such lawsuits involve: (i) individual suits filed by victims of the explosion claiming damages from Ultragaz for the loss of economic benefit and for pain and suffering, (ii) reimbursement of expenses of management of the shopping mall and its insurance company, and (iii) class action suit seeking indemnification for material damages and pain and suffering for all the victims injured and deceased. The subsidiary believes that it has presented evidence that defective gas pipes in the shopping mall caused the accident and that Ultragaz's on-site LPG storage facilities did not contribute to the explosion. It has obtained a favorable judgment in all lawsuits which have been judged to date. Further, Ultragaz also believes that its insurance coverage is

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

sufficient to cover the aggregate amount of all claims filed.

The Company and its subsidiaries obtained injunctions to pay PIS and COFINS (taxes on revenues) without changes introduced by Law No. 9,718/98 in its original version. The questioning refers to the levy of these taxes on gains other than revenues. The unpaid amounts were recorded in the financial statements of the Company and its subsidiaries, totaling R\$ 30.5 (2002 - R\$ 24.1).

The main fiscal discussions of the Company and subsidiaries refer to the taxation of PIS and COFINS (as detailed in the preceding paragraph) and the taxation of income earned abroad (as stated in Note 20.a)). The potential losses on these discussions are accrued in long-term liabilities as other taxes and deferred income and social contribution taxes, respectively.

F-25

Ultrapar Participacoes S.A. and Subsidiaries

The Company and its subsidiaries have other ongoing administrative and judicial proceedings; the Company's legal counsel considers the risks of these proceedings to be low or remote and, therefore, no accrual for potential losses has been recorded.

Although there is no assurance that the Company will prevail in all cases, management does not believe that the ultimate resolution of tax, civil and labor contingencies not provided for will have a material effect on the Company's financial position or results of operations.

Escrow deposits and provisions are summarized below:

	2003		2002	
	Escrow deposits	Provision made	Escrow deposits	Provi ma
Social contribution taxes on net income	-	2.9	-	2
Labor claims	7.5	0.9	4.5	1
PIS and COFINS on other gains	-	30.5	0.1	24
Other	2.4	6.6	2.4	---
	---	---	---	---
	9.9	40.9	7.0	28
	===	====	===	==

b) Take or pay commitments

The subsidiary Terminal Quimico de Aratu S.A. - Tequimar has contracts with CODEBA - Companhia Docas do Estado da Bahia and Complexo Industrial Portuario Governador Eraldo Gueiros, in connection with its harbor facilities in Aratu and Suape, respectively. Such contracts establish minimum cargo movement of 1,000,000 tons per year for Aratu, effective through 2022, and 250,000 tons per year for Suape, effective through 2027. If annual movement is less than the minimum required,

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

the subsidiary is required to pay the difference between the actual movement and the minimum contractual movement using the harbor rates in effect at the date established for payment. As of December 31, 2003, such rates were R\$ 3.67 and R\$ 3.44 per ton for Aratu and Suape, respectively. The Company has been in compliance with the minimum cargo movement since the inception of the contracts.

Oxiteno Nordeste S.A. - Industria e Comercio has a supply contract with Braskem S.A., effective through 2012, which establishes a minimum annual ethylene consumption level. The minimum purchase commitment and the actual demand for the years ended December 31, 2003 and 2002, expressed in tons of ethylene, are summarized below. If the minimum purchase commitment is not met, the subsidiary is liable for a fine of 40% of the current ethylene price for the quantity not purchased.

	Minimum purchase commitment -----	Actual demand -----	
		2003 ----	2002 ----
In tons	137,900 =====	188,850 =====	164,534 =====

F-26

Ultrapar Participacoes S.A. and Subsidiaries

c) Insurance coverage for subsidiaries

The subsidiaries maintain insurance policies in amounts considered sufficient to cover potential losses from damage to assets, as well as for civil responsibility for involuntary, material and/or physical damages caused to third parties arising from their industrial and commercial operations, considering the nature of their activities and the advice of their insurance consultants.

19. RELATED COMPANIES

	2003		
	Loans		Trade acco
	Assets	Liabilities	Receivable
Serma Associacao dos Usuarios de Equipamentos de Processamentos de Dados e Servicos Correlatos	1.2	0.6	-
Petroquimica Uniao S.A.	-	-	-
Oxicap Industria de Gases Ltda.	0.2	-	-
Quimica da Bahia Industria e Comercio S.A.	-	7.2	-
Petroleo Brasileiro S.A. - Petrobras	-	-	-
Braskem S.A.	-	-	-
Cia. Termelétrica do Planalto Paulista - TPP	1.3	-	-
Plenogas - Distribuidora de Gas S.A.	-	0.9	-
Other	0.1	0.3	-

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Total at December 31, 2003	2.8	9.0	-
Total at December 31, 2002	2.6	10.2	0.5

	2003		
	Transactions		Financial income (expenses)
	Sales	Purchases	
Petroquimica Uniao S.A.	-	93.7	
Oxicap Industria de Gases Ltda.	-	6.5	
Agip do Brasil S.A.	2.6	-	
Quimica da Bahia Industria e Comercio S.A.	-	-	(
Petroleo Brasileiro S.A. - Petrobras	-	1,818.7	
Copagaz Distribuidora de Gas S.A.	0.3	-	
Braskem S.A.	53.3	403.4	
Supergasbras Distribuidora de Gas S.A.	1.0	-	
Cia. Termelétrica do Planalto Paulista - TPP	-	-	
Other	0.6	1.5	
	-----	-----	-----
Total - 2003	57.8	2,323.8	(
	=====	=====	=====
Total - 2002	46.9	1,678.7	(
	=====	=====	=====
Total - 2001	18.3	1,236.2	(
	=====	=====	=====

The loan balances with Quimica da Bahia Industria e Comercio S.A. and Cia. Termelétrica do Planalto Paulista - TPP are indexed based on the Brazilian long-term interest rate (TJLP). The other loans do not have financial charges. Transactions refer principally to purchases of raw material, other materials and storage services, carried out at usual market prices and conditions.

F-27

Ultrapar Participacoes S.A. and Subsidiaries

20. INCOME TAXES

a) Deferred income and social contribution taxes

The Company and its subsidiaries recognize tax assets and liabilities which do not expire, arising from tax loss carryforwards, temporary add-backs, revaluation of property, plant and equipment, and others. The tax credits are substantiated by continued operating profitability. Management expects to realize these tax credits over a maximum period of three years. Deferred income and social contribution taxes are presented in the following principal categories:

2003	2002
----	----

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Noncurrent assets:

Deferred income and social contribution taxes on:		
Accruals tax deductible only when expenses are incurred	48.6	27.6
Income and social contribution tax loss carryforwards	12.8	5.7
	-----	-----
	61.4	33.3
	=====	=====

Long-term liabilities:

Deferred income and social contribution taxes on:		
Revaluation of property, plant and equipment	2.1	2.1
Income earned abroad	26.6	32.7
	-----	-----
	28.7	34.8
	=====	=====

F-28

Ultrapar Participacoes S.A. and Subsidiaries

b) Income tax reconciliation

Income and social contribution taxes are reconciled to statutory tax rates as follows:

	2003	2002
	-----	-----
Income before taxes, equity in subsidiaries associates and minority interest	295.4	349.
Official tax rates - %	34.0	34.
	-----	-----
Income and social contribution taxes at official rate	(100.4)	(119.)
Adjustments to the effective tax rate:		
Nondeductible expenses/nontaxable revenues	2.3	(1.)
Adjustments to estimated income	1.1	3.
Realization of inflationary profit	-	-
Interest on capital paid	-	0.
Other	(0.6)	1.
	-----	-----
Income and social contribution taxes before tax credits	(97.6)	(115.)
Tax credits:		
Workers' meal program (PAT)	0.3	0.
Benefits of tax holidays	52.4	43.
	-----	-----
Income and social contribution taxes per statement of income	(44.9)	(71.)
	=====	=====
Current	(113.0)	(110.)
Deferred	15.7	(4.)
Benefits of tax holidays	52.4	43.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

c) Tax loss carryforwards

Tax loss carryforwards may be used to offset up to 30% of taxable income for future periods and do not expire.

F-29

Ultrapar Participacoes S.A. and Subsidiaries

d) Tax exemption

The following indirect subsidiaries have partial or total exemption from income tax in connection with a government program for the development of the Northeast Region of Brazil, as follows:

Subsidiary -----	Bases -----	Exempt - % -----
Oxiteno Nordeste S.A. - Industria e Comercio	Camacari plant	1
Bahiana Distribuidora de Gas Ltda.	Mataripe base (*)	1
	Juazeiro base	1
	Suape base	1
	Ilheus base	
	Aracaju base	
Terminal Quimico de Aratu S.A. - Tequimar	Aratu Terminal (*)	1
	Suape Terminal (acetic acid and butadiene byproducts)	1

(*) In December 2003, requests were filed with Agencia de Desenvolvimento do Nordeste (ADENE), the agency in charge of managing this incentive program, seeking a 75% reduction in income tax until 2013 for these bases. Such requests are still pending approval by ADENE. In the case they are not approved, the income tax reduction of these bases will be 25% until 2008 and 12.5% from 2009 to 2013. See Note 23.b).

Tax benefits from income tax reduction for activities eligible for tax incentives were recorded in a specific capital reserve account in stockholders' equity by the subsidiaries benefited from tax incentives. In the consolidated statements of income, these benefits are reported as "Benefit of tax holidays".

The subsidiary Bahiana Distribuidora de Gas Ltda. has requests under analysis by the Federal Revenue Authorities relating to Caucaia base, which, once approved, would represent a reduction of 75% of income tax until 2012 for this base. See Note 23.b).

21. STOCK PLAN

At the Extraordinary Stockholders' Meeting held on November 26, 2003, a benefit plan was approved for management of the Company and its subsidiaries, which provides for: (i) the initial grant of usufruct of

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

shares issued by the Company and held in treasury by the subsidiaries in which the beneficiaries are employed, and (ii) the transfer of the beneficial ownership of the shares after ten years from the initial concession provided that the professional relationship between the beneficiary and the Company and subsidiaries is not interrupted. The total value granted to executives in December 2003, including taxes, was R\$ 5.0. This value is being amortized over a period of ten years.

F-30

Ultrapar Participacoes S.A. and Subsidiaries

22. EMPLOYEE BENEFITS AND PRIVATE PENSION PLAN (CONSOLIDATED)

The Company and its subsidiaries offer benefits to their employees, such as life insurance, health care and a pension plan. In addition, they offer loans for the acquisition of vehicles and personal computers to employees of certain subsidiary companies. These benefits are recorded on the accrual basis and terminate at the end of the employment relationship.

In August 2001, the Company and its subsidiaries began to offer their employees a defined contribution pension plan. Adoption of this plan, managed by Ultraprev - Associacao de Previdencia Complementar, was approved at the Board of Directors' Meeting on February 15, 2001. Under the terms of the plan, the basic contribution of each participating employee is defined annually by the participant between 0 and 11% of his/her salary. The sponsoring companies provide a matching contribution in an identical amount as the basic contribution. As participants retire, they may opt to receive monthly: (i) a percentage varying between 0.5% and 1.0% of the fund accumulated in their name at Ultraprev, or (ii) a fixed monthly amount which will extinguish the fund accumulated in the participant's name during a period of between 5 and 25 years. As such, neither the Company nor its subsidiaries assume responsibility for guaranteeing the levels of amounts or periods of receipt for the participants that retire under this plan. In 2003, the Company and its subsidiaries contributed R\$ 3.4 (R\$ 2.9 in 2002 and R\$ 1.2 in 2001) to Ultraprev, which was charged to income for the year. The total number of employee participants as of December 31, 2003 was 5,115, with no participants retired to date.

Additionally, Ultraprev has 2 active participants and 34 former employees receiving defined benefits according to the policies of a previous plan. Considering that the fair market value for the plan's assets significantly exceeds the present actuarial value of the accumulated benefit obligations, the sponsoring entities have not been contributing to the plan for these 36 participants. On the other hand, the sponsoring entities do not believe that it would be possible to recover any amounts from the plan, based on legislation applicable to closed private pension entities. As a result, no asset or liability relating to these participants has been recorded in the financial statements of the sponsoring companies.

23. SUBSEQUENT EVENTS

- a) In January 2004, the subsidiary LPG International Inc. issued eurobonds in the amount of US\$ 60 million, maturing in June 2005 and having an interest rate of 3.5% per year. Funds from issuance were used to repay loans, as stated in Note 12.
- b) On April 30, 2004, ADENE issued reports approving the income tax

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

reduction until 2012 for the Mataripe and Aratu bases of subsidiaries Bahiana Distribuidora de Gas Ltda. and Terminal Quimico de Aratu S.A. - Tequimar, as mentioned in Note 20.d). These reports were submitted for approval to the Federal Revenue Service that will issue its opinion in a maximum of 120 days. If such opinion is not issued after this period, the reductions are considered as approved.

The reduction of 75% of income tax until 2012 for the Caucaia unit of subsidiary Bahiana Distribuidora de Gas Ltda. was approved by the Federal Revenue Service on April 16, 2004 for having elapsed the period of 120 days.

F-31

Ultrapar Participacoes S.A. and Subsidiaries

- c) Preferred shares are nonconvertible into common shares and nonvoting, and have priority in capital redemption, without premium, in the event of liquidation of the Company. Until May 18, 2004 preferred shares entitled their holders to dividends at least 10% higher than those attributable to common shares. The Special Meeting of the Preferred Shareholders and the Extraordinary General Shareholders' Meeting of Ultrapar, held on May 18, 2004, approved the amendment of article 12 of the Company's bylaws, to make the dividend right of preferred shareholders equal to those of common shareholders by abolishing the right of preferred shareholders to receive dividends at least 10% higher than those received by common shareholders.

24. SUMMARY AND RECONCILIATION OF THE DIFFERENCES BETWEEN ACCOUNTING PRACTICES ADOPTED IN BRAZIL AND ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA (U.S. GAAP)

I - Description of GAAP differences

The consolidated financial statements of the Company are prepared in accordance with accounting practices adopted in Brazil, which comply with those prescribed by Brazilian corporate law and specific standards established by the Brazilian Securities Commission (CVM). Note 3 to the consolidated financial statements summarizes the accounting policies adopted by the Company. Accounting policies, which differ significantly from U.S. GAAP, are summarized below.

a) Inflation accounting

As discussed in Note 2, the consolidated financial statements account for the effects of inflation, through December 31, 1995. Under U.S. GAAP, Brazil was considered to be a highly inflationary economy until July 1, 1997, and the recognition of the effect of inflation was required until December 31, 1997.

In determining amounts under U.S. GAAP, the effects of inflation for the years ended December 31, 1996 and 1997 were determined using the "Indice Geral de Precos -Disponibilidade Interna - IGP-DI" index, which is widely-accepted and respected index published monthly by the Fundacao Getulio Vargas.

Through December 31, 1995, the Company used indexes established by the

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

government to restate balances and transactions for purposes of its corporate law financial statements. Such indexes do not necessarily represent changes in general price levels, as would be required under U.S. GAAP.

F-22

Ultrapar Participacoes S.A. and Subsidiaries

Because the Company's management believes that the "Indice Geral de Precos - Disponibilidade Interna - IGP-DI" is an appropriate and consistent measure of the general price inflation in Brazil and, because of its availability, for U.S. GAAP purposes, the Company adopted the IGP-DI for restatement of its financial statements through December 31, 1995, replacing the government mandated index. This procedure is consistent with the recommendation by the Brazilian Task Force (organized under the AICPA International Practices Task Force to review the issue of the appropriate index to be used for preparing price-level adjusted financial statements of Brazilian companies filing with the SEC) of using the IGP-M or IGP-DI for such purposes. Thus, all nonmonetary assets and liabilities were restated using the IGP-DI since the inception of the Company, through December 31, 1997.

- b) Reversal of fixed asset revaluations and related deferred tax liabilities

For U.S. GAAP reconciliation purposes, the revaluation of fixed assets and the related deferred tax effects recorded in the financial statements prepared in accordance with accounting practices adopted in Brazil have been eliminated in order to present fixed assets at historical cost less accumulated depreciation. Accordingly, the depreciation on such revaluation charged to income has also been eliminated for U.S. GAAP reconciliation purposes.

- c) Deferred charges

Accounting practices adopted in Brazil permit the deferral of research and development costs and of preoperating expenses incurred in the construction or expansion of a new facility until the facility begins commercial operations. Deferred charges are amortized over a period of five to ten years.

For U.S. GAAP reconciliation purposes, such amounts do not meet the conditions established for deferral and, accordingly, have been charged to income and the related amortization under accounting practices adopted in Brazil has been reversed.

- d) Investments in affiliated companies

As from 1996, Brazilian corporate law allows certain less than 20% - owned affiliated companies in which an investor owns more than 10% of voting stock to be accounted for on the equity method. In addition, certain more than 20% and less than 50% - owned affiliated companies deemed not significant in relation to their parent company are accounted at cost.

For U.S. GAAP reconciliation purposes, less than 20% - owned affiliated companies have been accounted for on the basis of cost and

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

more than 20% and less than 50% - owned affiliated companies have been accounted for on the equity method for all years presented.

e) Capitalization of interest in relation to construction in progress

Under accounting practices adopted in Brazil, prior to January 1, 1996 the Company was not required to capitalize the interest cost of borrowed funds as part of the cost of the related asset. Under U.S. GAAP, capitalization of borrowed funds during construction of major facilities is recognized as part of the cost of the related assets.

F-33

Ultrapar Participacoes S.A. and Subsidiaries

Under U.S. GAAP, interest on construction-period borrowings denominated in foreign currencies is capitalized using contractual interest rates, exclusive of foreign exchange or monetary correction gains or losses. Interest on construction-period borrowings denominated in Brazilian reais is capitalized.

f) Income taxes

Under accounting practices adopted in Brazil and U.S. GAAP, the liability method of accounting for income taxes is followed.

Under accounting practices adopted in Brazil, the Company recognizes deferred income taxes based on the combined income tax of 34%. Such combined income tax rate includes 25% of income tax and 9% of social contribution tax. This 9% social contribution rate was based on a provisional measure whereas the rate established by enacted law was 8% until December 30, 2002, when such provisional measure was converted into law (Law No. 10,637 of December 30, 2002).

Under U.S. GAAP, the provisional measures discussed are not considered to be enacted law. Therefore, for 2001 the combined deferred tax effect calculated on temporary differences would be 33% rather than 34%.

g) Acquisitions and business combinations

Under accounting practices adopted in Brazil, assets and liabilities of acquired entities are reflected at book values. Goodwill is amortized on straight-line basis over the periods estimated to be benefited.

Under U.S. GAAP, business combinations are accounted for by the purchase method utilizing fair values. Goodwill is not amortized and should be tested for impairment. An impairment test of goodwill is performed annually or more frequently if events or changes in circumstances indicate that the goodwill might be impaired. Such impairment test is performed utilizing a two-step method. The first step compares the fair value of a reporting unit with its carrying amount, including goodwill. If the carrying amount of a reporting unit exceeds its fair value, the second step is performed to measure the amount of impairment loss, if any. The second step compares the implied fair value of reporting unit goodwill with the carrying amount of that goodwill.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

For U.S. GAAP reconciliation purposes, fair values have been assigned to acquired assets and liabilities in business combinations in accordance with U.S. practices applicable to each specific transaction.

Under Brazilian corporate law, purchases by subsidiaries of treasury stock from minority stockholders are initially recorded at cost. Upon cancellation of these shares, the difference between cost and the related book value of the subsidiary's stockholders' equity is recorded by the parent company and in the consolidated financial statements as a capital gain or loss. Direct purchases by the parent company of the subsidiaries' stock from minority stockholders are recorded at cost, with the difference between cost and the related book value of the subsidiaries' stockholders' equity recorded as a capital gain or loss by the parent company and in the consolidated financial statements.

F-34

Ultrapar Participacoes S.A. and Subsidiaries

Under U.S. GAAP, purchases of treasury stock by subsidiaries from minority stockholders and direct purchases by the parent company of the subsidiaries' stock from minority stockholders are recorded as step acquisitions under the purchase method, with assignment of the purchase price to the underlying assets and liabilities based on their fair values and recording of goodwill to the extent that the purchase price exceeds the proportionate amount of the net fair value of the assets and liabilities. No gain or loss is recognized upon either purchase or cancellation of the shares.

Corporate reorganization - 2002

As mentioned in Note 3, in 2002, the Company effected a corporate reorganization of its major subsidiaries. The reorganization involved the exchange of minority interest in its subsidiary Oxiteno S.A. - Industria e Comercio for shares of the Company. Pursuant to Brazilian securities law, this subsidiary offered withdrawal rights to its minority stockholders. These withdrawal rights required the Company's subsidiary to buy back and cancel shares from minority stockholders who exercised their rights.

Under accounting practices adopted in Brazil, the exchange of shares issued by the Company for minority interest in Oxiteno S.A. - Industria e Comercio was recorded based on the book value of the net assets of Oxiteno S.A. - Industria e Comercio, and the purchase price was considered to be the book value of the shares issued.

Under U.S. GAAP, the Company has accounted for the reorganization of its subsidiary Oxiteno S.A. - Industria e Comercio as an acquisition of minority interest. The fair value of the consideration given (purchase price), including the cash paid on the exercise of the withdrawal rights of R\$ 208.0, was R\$ 428.9. The purchase price of this acquisition was R\$ 32.9 lower than the fair value of net assets acquired. This difference was allocated as a reduction of property, plant and equipment acquired. As a result of the reorganization, the

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Company increased its interest in Oxiteno S.A. - Industria e Comercio to 100% and for U.S. GAAP purposes had full participation in the results of Oxiteno S.A. - Industria e Comercio beginning December 1, 2002 (see date of reorganization/acquisition below).

Date of reorganization/acquisition - 2002

As mentioned in Note 3, under accounting practices adopted in Brazil, the corporate reorganization was based on the balance sheets as of June 30, 2002 and, as a consequence, the Company has full participation in the results of its subsidiaries as from July 1, 2002.

Under U.S. GAAP, the date of acquisition ordinarily is the date assets are received and other assets are given, liabilities are assumed or incurred, or equity interests are issued, which was considered to be October 31 and November 30, 2002 for the merger of Gipoia Participacoes Ltda. (an entity under common control of the controlling stockholder of the Company) and for the acquisition of minority interest in Oxiteno S.A. - Industria e Comercio, respectively. As a result, minority interest from July 1, 2002 to the acquisition dates under U.S. GAAP were excluded from the U.S. GAAP income of the Company in the amount of R\$ 55.4.

F-35

Ultrapar Participacoes S.A. and Subsidiaries

Acquisition of SPGas Distribuidora de Gas S.A. ("SPGas") - 2003

As mentioned in Note 3, on August 8, 2003, the Company acquired 100% of the outstanding common shares of SPGas. The results of SPGas operations have been included in the consolidated financial statements since that date. SPGas is a distributor of LPG in Brazil. As a result of this acquisition, the Company is expected to be the leading distributor of LPG in Brazil.

The cost of acquisition included the purchase price amounting to R\$ 107.9 net of the debt settled and other direct costs amounting to R\$ 1.1.

Under U.S. GAAP, the Company has recorded such acquisition based on the fair value of the assets acquired and liabilities assumed and determined goodwill in accordance with the purchase method of accounting prescribed by Statement of Financial Accounting Standards ("SFAS") 141, "Business Combinations", which is completed and resulted in the identification of goodwill as shown below.

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition:

	R\$
	--
Current assets	27.6
Property, plant and equipment	98.6
Other assets	26.6

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Total assets acquired	152.8	-----
Current liabilities, including short-term debt of R\$ 62.7	73.3	
Long-term liabilities	10.4	-----
Liabilities assumed	83.7	-----
Net assets	69.1	=====
Interest acquired	100%	
Net assets acquired	69.1	
Total cost of acquisition	109.0	-----
Goodwill recorded under U.S. GAAP	39.9	
Goodwill recorded under accounting practices adopted in Brazil	(24.4)	
Other direct costs recorded as deferred charges for accounting practices adopted in Brazil	(1.1)	
Goodwill difference between U.S. GAAP and accounting practices adopted in Brazil (see the stockholders' equity reconciliation)	14.4	

The purchase price allocation did not result in the identification of any intangible assets related to this acquisition.

The full amount of goodwill related to this business combination was assigned to the gas segment. This goodwill is not deductible for tax purposes.

F-36

Ultrapar Participacoes S.A. and Subsidiaries

The following summary presents the Company's unaudited pro forma consolidated results of operations for the years ended December 31, 2003 and 2002, in accordance with accounting practices adopted in Brazil, as if the SPGas acquisition had been completed at the beginning of each period. The pro forma information is only presented for comparative purposes and does not purport to be indicative of what would have occurred had the acquisition actually been made at such date, nor is it necessarily indicative of future operating results:

Amounts under Accounting practices adopted in Brazil	2003	2002
-----	----	----
Net sales and services	4,283.0	3,369.0

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Operating income before financial items	324.8	357.8
Net income	224.6	218.0
Net earnings per thousand shares - whole R\$	3.23	3.55

Acquisition of Canamex Quimicos S.A. de C.V. ("Canamex") - 2003

As mentioned in Note 3, on December 4, 2003, the Company acquired 100% of the outstanding common shares of Canamex. The results of Canamex's operations have been included in the consolidated financial statements since that date. Canamex is engaged in the production and sales of chemicals in Mexico. As a result of the acquisition, the Company is expected to expand its activities outside of Brazil.

The cost of acquisition was R\$ 32.3, composed of purchase price amounting to R\$ 30.5 and other direct costs amounting to R\$ 1.8. The net assets acquired amounted to R\$ 29.7, composed of net assets of R\$ 39.7 and liabilities assumed of R\$ 10.0.

The Company has recorded such acquisition based on the fair value of assets acquired and liabilities assumed and determined goodwill in accordance with the purchase method of accounting prescribed by SFAS 141, which is completed and resulted in the identification of goodwill amounting to R\$ 2.6. This goodwill is not deductible for tax purposes.

h) Earnings per share

Under accounting practices adopted in Brazil, it is permitted to determine earnings per share based upon the weighted average number of shares outstanding during each year that earnings are reported.

Under U.S. GAAP, earnings per share are determined based upon the weighted average number of shares outstanding during the period, giving retroactive effect to stock splits. Entities whose capital structures include nonconvertible securities that may participate in dividends with common stock according to a predetermined formula should use the two-class method of computing earnings per share as described in SFAS 128, "Earnings per Share". The calculation of earnings per share under U.S. GAAP is shown in Note 24.V.a).

F-37

Ultrapar Participacoes S.A. and Subsidiaries

i) Available-for-sale securities

Equity securities

Under accounting practices adopted in Brazil, available-for-sale equity securities are generally carried at cost, less provisions charged to the statement of operations if a loss in value is considered to be other than temporary.

For U.S. GAAP reconciliation purposes, available-for-sale equity securities have been recorded at estimated market value, and the resulting adjustments, in the amount of R\$ 1.5 (income), R\$ 2.4 (loss)

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

and R\$ 2.7 (loss) as of December 31, 2003, 2002 and 2001, respectively, net of deferred tax effects and minority interest, when applicable, have been recognized as a separate component of stockholders' equity until realization. During the years presented, no securities classified under U.S. GAAP as available-for-sale were disposed of.

Debt securities

Under accounting practices adopted in Brazil, available-for-sale debt securities are generally carried at cost, plus interest income earned less provisions, when applicable, charged to the statement of operations to reduce its carrying value to market value.

For U.S. GAAP reconciliation purposes, available-for-sale debt securities have been recorded at estimated market value, and the resulting adjustment, in the amount of R\$ 0.4 (loss) as of December 31, 2003, has been recognized as a separate component of stockholders' equity, net of deferred tax effects, until realization. During the year presented, no debt securities classified under U.S. GAAP as available-for-sale were disposed of.

j) Accounting for derivative financial instruments

In the Company's financial statements prepared in accordance with accounting practices adopted in Brazil derivative financial instruments are recorded at net settlement price as determined on each balance sheet date.

Under U.S. GAAP, effective January 1, 2001, all derivative financial instruments must be reported at fair value on each balance sheet date and classified as derivative asset or liability. Also under U.S. GAAP, the requirements for a derivative instrument to qualify for hedge accounting and deferral of gains and losses are more restrictive than under Brazilian corporate law.

k) Accounting for stock plan

As mentioned in Note 21, the Company has approved a stock plan on November 26, 2003. Based on the provisions of this plan, on December 17, 2003 the Company granted 104,000 thousand restricted shares to two executives. The grant-date fair value of these shares is R\$ 34.87 (whole Brazilian reais) per thousand shares. These executives have the right to receive dividends on these shares provided that the professional relationship between them and the Company and its subsidiaries is not interrupted. These shares will cliff vest after ten years of the initial award.

F-38

Ultrapar Participacoes S.A. and Subsidiaries

Under Brazilian GAAP, the Company records compensation costs from its stock plan similarly to the requirements of APB Opinion No. 25, "Accounting for Stock Issued to Employees", using the intrinsic value of the award. Compensation cost is charged to earnings on a straight-line basis.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

No adjustments are included in the U.S. GAAP reconciliation related to the Company's stock plan since the Company applies APB Opinion No. 25 to account for the plan for U.S. GAAP purposes. The Company has not disclosed the pro forma information required under SFAS 123, "Accounting for Stock-based Compensation", as amended by SFAS 148, "Accounting for Stock-based Compensation - Transition and Disclosure", since the results of using the fair value method to record compensation expense would be the same as under the intrinsic value method.

For U.S. GAAP purposes, dividends declared under these unvested restricted shares are accounted initially as a charge to retained earnings. If the restricted shares do not vest all previously declared dividends associated with the restricted shares are reversed from retained earnings and charged to compensation expense. As of December 31, 2003, accumulated dividends declared under these unvested restricted are "de minimis".

1) Fair value of guarantees under FIN 45

Under accounting practices adopted in Brazil, the Company is not required to record any liability related to guarantees given to third parties unless contingent obligations to make future payments under the guarantees are probable.

Under accounting practices adopted in Brazil, as of December 31, 2003, the Company has not recorded any liability related to these guarantees, as disclosed in Note 12.

Under U.S. GAAP, for the year ended December 31, 2003, the Company recognizes, at the inception of a guarantee (issued or modified after December 31, 2002), a liability for the fair value of the obligation undertaken in issuing guarantees in accordance with FIN 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others". In the event that, at inception of the guarantee, the Company is required to recognize a liability under SFAS 5, "Accounting for Contingencies", the liability initially recognized would be the greater of: (a) the amount of fair value of the value of the obligation undertaken in issuing guarantee, or (b) the contingent liability amount required to be recognized at inception of the guarantee by applying SFAS 5. As of December 31, 2002, the Company adopted the disclosure requirements of FIN 45.

Under U.S. GAAP, the Company recorded a liability of R\$ 0.5 (R\$ 0.3 - net of income tax effects) related to these guarantees issued after December 31, 2002 based on their fair value.

F-39

Ultrapar Participacoes S.A. and Subsidiaries

m) Classification of export notes

The Company has discounted with financial institutions certain notes under export financing arrangements with recourse. If the original debtors fail to pay their obligations when due, the Company would be

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

required to repay such amounts. Under accounting practices adopted in Brazil, such transactions are classified as a reduction of accounts receivable (see Note 6). Under U.S. GAAP, these transactions are recorded gross as accounts receivable and bank loans. As a consequence, current assets and liabilities under U.S. GAAP would be increased by R\$ 31.5 and R\$ 43.4 at December 31, 2003 and 2002, respectively. This GAAP difference has no net income or equity effect.

n) Financial statement note disclosures

Under accounting practices adopted in Brazil, in general, certain information is required to be disclosed in the notes to the financial statements. The additional disclosures required by U.S. GAAP, which are relevant to the accompanying financial statements, are included herein.

o) New accounting pronouncements

SFAS 149, "Amendment of Statement No. 133 on Derivative Instruments

and Hedging Activities"

In April 2003, the Financial Accounting Standards Board ("FASB") issued SFAS 149, "Amendment of Statement No. 133 on Derivative Instruments and Hedging Activities", which amends and clarifies accounting for derivative instruments, including certain derivative instruments embedded in other contracts, and hedging activities under SFAS 133, "Accounting for Derivative Instruments and Hedging Activities". SFAS 149 clarifies the circumstances under which a contract with an initial net investment meets the characteristic of a derivative as discussed in SFAS 133. In addition, SFAS 149 clarifies when a derivative contains a financing component that warrants special reporting in the statement of cash flows. SFAS 149 amends certain other existing pronouncements, resulting in more consistent reporting of contracts that are derivatives in their entirety or that contain embedded derivatives that warrant separate accounting. SFAS 149 is effective for contracts entered into or modified after June 30, 2003 and for relationships designated after June 30, 2003 and is to be applied prospectively. The adoption of SFAS 149 did not have any impact on the Company's financial statements.

SFAS 150, "Accounting for Certain Financial Instruments with

Characteristics of both Liabilities and Equity"

In May 2003, FASB issued SFAS 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity". SFAS 150 modifies the accounting for certain financial instruments that, under previous guidance, issuers could account for as equity. The statement requires that those instruments be classified as liabilities in statements of financial position. SFAS 150 affects an issuer's accounting for three types of freestanding financial instruments, namely:

- o Mandatory redeemable shares, which the issuing company is obligated to buy back in exchange for cash or other assets.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ultrapar Participacoes S.A. and Subsidiaries

- o Instruments, other than outstanding shares, that do or may require the issuer to buy back some of its shares in exchange for cash or other assets. These instruments include put options and forward purchase contracts.
- o Obligations that can be settled with shares, the monetary value of which is fixed, tied solely or predominantly to a variable such as a market index, or varies inversely with the value of the issuers' shares.

SFAS 150 does not apply to features embedded in financial instruments that are not derivatives in their entirety. In addition to its requirements for the classification and measurement of financial instruments within its scope, SFAS 150 also requires disclosures about alternative ways of settling those instruments and the capital structure of entities, all of whose shares are mandatorily redeemable. SFAS 150 is effective for financial instruments entered into or modified after May 31, 2003 and, otherwise, is effective at the beginning of the first interim period beginning after June 15, 2003. It is to be implemented by reporting the cumulative effect of a change in an accounting principle for financial instruments created before the issuance date of the statement and still existing at the beginning of the interim period of adoption. Restatement is not permitted. The adoption of SFAS 150 did not have any impact on the Company's financial statements.

FIN 45, "Guarantor's Accounting and Disclosure Requirements for ----- Guarantees, Including Indirect Guarantees of Indebtedness of Others" -----

In November 2002, FASB issued Interpretation No. 45 ("FIN 45"), "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others". FIN 45 requires certain disclosures to be made by a guarantor in its interim and annual financial statements about its obligations under certain guarantees that it has issued. It also requires a guarantor to recognize, at the inception of a guarantee, a liability for the fair value of the obligation undertaken in issuing the guarantee. The disclosure requirements of FIN 45 are effective for interim and annual periods ending after December 15, 2002. The initial recognition and initial measurement requirements of FIN 45 are effective prospectively for guarantees issued or modified after December 31, 2002. The adoption of FIN 45 did not have a material impact on the Company's financial statements, as discussed in Note 24.I.1.

FIN 46, "Consolidation of Variable Interest Entities" -----

In January 2003, FASB issued FASB Interpretation No. 46 ("FIN 46"), Consolidation of Variable Interest Entities", an Interpretation of APB No. 51. FIN 46 requires certain variable interest entities to be consolidated by the primary beneficiary of the entity' if the equity investors in the entity did not have the characteristics of a controlling financial interest or did not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46 was

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

effective for all new variable interest entities created or acquired after January 31, 2003. However, during October 2003, FASB deferred the effective date of FIN 46 until the end of the first interim or annual period ending after December 15, 2003. This deferral did not affect the implementation date for many foreign private issuers, which continued to be the beginning of the first annual period ending after December 15, 2003.

F-41

Ultrapar Participacoes S.A. and Subsidiaries

In December 2003, FIN 46 was substantially revised and a new interpretation FIN 46 (revised) was issued. FASB partially delayed FIN 46's effective date (for most public companies) until no later than the end of the first reporting period ending after March 15, 2004. The delay notwithstanding, public companies must apply either FIN 46 or FIN 46R to special-purpose entities (SPEs) no later than the end of the first reporting period ending after December 15, 2003. FIN 46R did not have any impact on the Company's operations in 2003, and it is expected that it will not have any impact on the Company's operations in 2004.

F-42

Ultrapar Participacoes S.A. and Subsidiaries

II - Reconciliation of the differences between U.S. GAAP and accounting practices adopted in Brazil in net income

	Note 24.I. -----	200 ----
Net income as reported under accounting practices adopted in Brazil		246.
Reversal of revaluation adjustments:	b)	
Depreciation of property, plant and equipment		4.
Deferred tax effects		(0.
Minority interests		(1. -----
		3.
Inflation accounting:	a)	
Property, plant and equipment - incremental depreciation		(5.
Inventories and other nonmonetary assets		(0. -----
		(5.
Deferred tax effects		1.
Minority interests		0. -----
		(3. -----
Different criteria for:		

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Equity method of accounting	d)	1.
Cancellation of subsidiaries' treasury stock	g)	0.
Deferred charges expensed:	c)	
Cost		(38.
Accumulated amortization		39.
Depreciation of interest costs capitalized during construction	e)	(1.

Reversal of goodwill amortization	g)	3.
Fair value adjustments relating to accounting for derivative instruments and hedging activities	j)	67.
Other individually insignificant adjustments	i), 1)	(0.
		72.
Deferred tax effects	f)	(25.
Minority interests		(5.

		40.

Fair value adjustments relating to business combinations	g)	(1.
Deferred tax effects		0.

		(1.

Fair value adjustments relating to acquisition of minority interest in Oxiteno S.A. - Industria e Comercio	g)	3.
Deferred tax effects		(0.

		2.

Fair value adjustments relating to the acquisition of SPGas Distribuidora de Gas S.A.	g)	(0.
Fair value adjustments relating to the acquisition of Canamex Quimicos S.A. de C.V.	g)	(0.
Deferred tax effects		0.

		(0.
Effect on minority interest arising from difference in acquisition dates	g)	----
Net income under U.S. GAAP		288.
		=====
Basic earnings per thousand shares under U.S. GAAP (in accordance with SFAS 128) - R\$:	h)	
Basic earnings per thousand common shares		4.0
Basic earnings per thousand preferred shares		4.4

Dilutive earning (losses) per thousand shares have not been disclosed, since the Company has no dilutive shares. The calculation of earnings per thousand shares is summarized in Note 24.V.a).

F-43

Ultrapar Participacoes S.A. and Subsidiaries

III - Reconciliation of the differences between U.S. GAAP and accounting

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

practices adopted in Brazil in stockholders' equity

Note 24.I

Stockholders' equity as reported under accounting practices adopted in Brazil
Reversal of revaluation adjustments:

Property, plant and equipment
Deferred tax effects
Minority interests

b)

Inflation accounting:

Property, plant and equipment
Other nonmonetary assets

a)

Deferred tax effects

Minority interests

Different criteria for:

Equity method of accounting
Cancellation of subsidiaries' treasury stock
Deferred charges:

Cost
Accumulated amortization

Capitalization of interest costs during construction:

Cost
Accumulated amortization

Reversal of goodwill recorded at SPGas before acquisition

Reversal of goodwill amortization of SPGas acquisition under BR GAAP

Fair value adjustments relating to accounting for derivative instruments

d)

g)

c)

e)

g)

g)

j)

Other individually insignificant adjustments

i), l)

Deferred tax effects

Minority interests

Fair value adjustments relating to business combinations:

Deferred tax effect

g)

Fair value adjustments relating to acquisition of minority interest in

Oxiteno S.A. - Industria e Comercio

Deferred tax effects

g)

Adjustments relating to the acquisition of SPGas Distribuidora de Gas S.A.:

Fair value adjustments

Deferred tax effects

Goodwill difference between U.S. GAAP and accounting practices
adopted in Brazil

Minority interest

g)

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Adjustments relating to the acquisition of Canamex Quimicos S.A. de C.V.: g)
 Fair value adjustments
 Deferred tax effects
 Goodwill difference between U.S. GAAP and Accounting practices
 adopted in Brazil

Available-for-sale securities (temporary unrealized losses) i)
 Deferred tax effects

Stockholders' equity under U.S. GAAP

F-44

Ultrapar Participacoes S.A. and Subsidiaries

IV - Statement of changes in stockholders' equity in accordance with
 U.S. GAAP

	2003 -----	2002 -----	2001 -----
Stockholders' equity under U.S. GAAP as of beginning of the year	1,076.5	748.5	85.0
Additional paid-in capital	0.7	0.7	
Net income	288.3	143.9	12.0
Dividends and interest on own capital	(72.0)	(65.0)	(22.0)
Acquisition of treasury shares:	(2.2)	(0.3)	
Unrealized losses (gains) on available-for-sale equity securities, net of tax	3.9	0.3	(0.1)
Unrealized losses on available-for-sale debt securities, net of tax	(0.4)	-	
Issuance of common and preferred shares	-	248.4	
	-----	-----	-----
Stockholders' equity under U.S. GAAP as of the end of the year	1,294.8	1,076.5	74.0
	=====	=====	=====
Comprehensive income (under SFAS 130):			
Net income	288.3	143.9	12.0
Unrealized losses (gains) on available-for-sale equity securities, net of tax	3.9	0.3	(0.1)
Unrealized losses on available-for-sale debt securities, net of tax	(0.4)	-	
	-----	-----	-----
Total comprehensive income	291.8	144.2	12.0
	=====	=====	=====
Accumulated other comprehensive income (loss)			

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

as of the end of the year 1.1 (2.4) (
===== ===== =====

V - Additional disclosures required by U.S. GAAP

a) Earnings per share

The following table provides a reconciliation of the numerators and denominators used in computing earnings per share and the allocation of distributed and undistributed income between common and preferred stockholders under the two-class method of computing earnings per share as required by SFAS 128.

F-45

Ultrapar Participacoes S.A. and Subsidiaries

	2003	
	Common	Preferred
Distributed income	51.7	20.3
Undistributed income	154.9	61.4
Net income	206.6	81.7
	-----	-----
Weighted average shares outstanding (in thousands)	51,264,622	18,426,647
	-----	-----
Earnings per thousand shares - whole R\$	4.03	4.43
	=====	=====

	2002	
	Common	Preferred
Distributed income	46.2	18.8
Undistributed income	55.7	23.2
Net income	101.9	42.0
	-----	-----
Weighted average shares outstanding (in thousands)	44,624,317	16,721,317
	-----	-----
Earnings per thousand shares - whole R\$	2.28	2.51
	=====	=====

	2001	
	Common	Preferred

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Distributed income	60.6	26.4
Distributed reserves	87.1	37.9
Supplementary dividends from net income for the year ended December 31, 2000	12.2	5.4
Total distributions	159.9	69.7
Distributions from retained earnings	(75.2)	(31.4)
Net income	84.7	38.3
	-----	-----
Weighted average shares outstanding (in thousands)	37,984,013	15,015,987
	-----	-----
Earnings per thousand shares - whole R\$	2.23	2.55
	=====	=====

b) Concentrations of credit risk

Financial instruments which potentially subject the Company to credit risk are cash and cash equivalents, short-term investments and trade receivables. Based on the factors described below, the Company considers the risk of counterparty default to be minimal.

F-46

Ultrapar Participacoes S.A. and Subsidiaries

The Company manages its credit risk with respect to cash equivalents by investing only in liquid instruments with highly-rated financial institutions. In addition, investments are diversified in several institutions, and credit limits are established for each individual institution.

Credit risk from accounts receivable is managed following specific criteria for each of the segments in which the Company operates, as follows:

Chemical segment (Oxitenó)

Oxitenó's customers for its commodity chemicals are principally chemical companies, surface coating producers and polyester resin producers, and customers for its specialty chemicals comprise a variety of industrial and commercial enterprises. No single customer or group accounts for more than 10% of total revenue. Management believes that by distributing its products to a variety of markets it is able to protect itself, to a certain extent, from the effects of negative trends in any particular market. Oxitenó acts as a member of a Credit Committee of the Brazilian chemical manufacturers which meets monthly to review the financial position of clients showing past-due accounts.

Historically, the Company has not experienced significant losses on trade receivables.

Gas segment (Ultragaz)

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ultragas sells its products to the retail, commercial and industrial markets.

Sales to the retail market are carried out directly by Ultragas using cash terms, from which no significant credit risk exists, or through outside distributors. Credit risk in sales to outside distributors is reduced due to the large customer base, the ongoing control procedures that monitor the creditworthiness of distributors, and by short-term payment (23 days on average) that permit continuous monitoring of distributors' compliance.

Sales to the commercial and industrial markets are made to customers, which have signed a credit agreement with the Company and have provided personal guarantees or collateral. Periodic monitoring of these accounts is performed by specific staff with the support of financial information systems.

No single customer or group accounts for more than 10% of total revenue.

Historically, the Company has not experienced significant losses on trade receivables.

Logistic segment (Ultracargo)

The main customers of Ultracargo are chemical companies. The average-term payment is 25 days.

Historically, the Company has not experienced significant losses on trade receivables.

F-47

Ultrapar Participacoes S.A. and Subsidiaries

Company is dependent on few major suppliers

The Company is dependent on third-party manufacturers for all of its supply of ethylene and LPG. In 2003, 2002 and 2001, products purchased from the Company's three largest suppliers accounted for approximately 72%, 74% and 72% of cost of sales and services, respectively. The Company is dependent on the ability of its suppliers to provide products on a timely basis and on favorable pricing terms. The loss of certain principal suppliers or a significant reduction in product availability from principal suppliers could have a material adverse effect on the Company. The Company believes that its relationship with its suppliers is satisfactory.

c) Impairment of long-lived assets

The Company reviews the carrying value of property, plant, and equipment for impairment whenever events and circumstances indicate that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. In cases where undiscounted expected future cash

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

flows are less than the carrying value, an impairment loss is recognized equal to an amount by which the carrying value exceeds the fair value of assets. The factors considered by management in performing this assessment include current operating results, trends, and prospects, as well as the effects of obsolescence, demand, competition, and other economic factors.

No impairment has been recorded in the consolidated financial statements as of December 31, 2003.

d) Impairment of goodwill

Under U.S. GAAP financial statements, goodwill consists of the excess of the cost paid for the acquisitions of SPGas and Canamex over the net of the fair value assigned to assets acquired and liabilities assumed of these companies.

The Company has recorded the following amounts of goodwill under the U.S. GAAP financial statements:

Description	2003
Gas segment (Ultragaz):	
Goodwill on the acquisition of SPGas	39.9
Chemical segment (Oxiten):	
Goodwill on the acquisition of Canamex	2.6

As mentioned in Note 24.g), goodwill is not amortized and should be tested for impairment. The first impairment test will be made in 2004, considering that the acquisitions were concluded in the second semester of 2003.

F-48

Ultrapar Participacoes S.A. and Subsidiaries

e) Intangible assets subject to amortization

The Company's intangible assets subject to amortization are mainly composed of software and commercial property rights. These intangible assets are classified as other property, plant and equipment (see Note 10).

	2003			Total
	Software	Commercial property rights	Other	
Gross	40.6	12.0	17.8	70.4
Accumulated amortization	(10.7)	(0.4)	(10.0)	(21.1)
Net	29.9	11.6	7.8	49.3
	=====	=====	=====	=====

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

	2002			
	Software	Commercial property rights	Other	Total
Gross	8.8	12.0	19.8	40.6
Accumulated amortization	(3.5)	(0.1)	(10.2)	(13.8)
Net	5.3	11.9	9.6	26.8

Aggregate amortization expense for the above intangible assets amounted to R\$ 21.1, R\$ 13.8 and R\$ 8.7 for the years ended December 31, 2003, 2002 and 2001, respectively.

The estimated aggregate amortization expense for the next five years is as follows:

2004	11.2
2005	10.7
2006	10.4
2007	6.6
2008	0.3
Thereafter	10.1
Total	49.3

f) Fair value of financial instruments

The fair value of foreign cash and cash equivalents, receivables from foreign customers, net of advances on export contracts and import transactions payable approximates to their book value as disclosed in Note 17. Fair values of investment in foreign currency and swaps are R\$ 416.6 and R\$ 334.4 at December 31, 2003 and 2002, respectively, and fair values of foreign currency financings are R\$ 449.5 and 357.9 at December 31, 2003 and 2002, respectively.

F-49

Ultrapar Participacoes S.A. and Subsidiaries

g) Environmental issues

The Company and its subsidiaries are subject to federal, state and local laws and regulations relating to the environment. These laws generally provide for control of air and effluent emissions and require responsible parties to undertake remediation of hazardous waste disposal sites. Civil penalties may be imposed for noncompliance. The Company provides for remediation costs and penalties when a loss is probable and the amount is reasonably determinable. It is not presently possible to estimate the amount of all remediation costs that might be incurred or penalties that may be imposed; however, management does not presently expect that such costs and penalties, to the extent not previously provided for, will have a

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

material effect on the Company's consolidated financial position or results of operations.

h) Financial income and expenses, net

	2003	2002	2001
	-----	-----	-----
Interest on cash and cash equivalents	105.7	102.7	121.3
Interest from customers	5.4	3.9	4.0
Interest on loans	(56.9)	(49.3)	(49.2)
Bank charges	(6.7)	(7.5)	(5.5)
Monetary variation, net	(67.9)	8.7	(70.0)
Other	(1.7)	2.9	(2.7)
CPMF, PIS, COFINS and IOF taxes on financial transactions	(35.1)	(32.9)	(29.0)
	-----	-----	-----
Total	(57.2)	28.5	(31.1)
	=====	=====	=====

i) Supplementary information - valuation and qualifying accounts for accounts receivable (see Note 6)

	Allowance for doubtful accounts

Balance as of December 31, 2000	3.8
Additions - costs and expenses	7.8
Deductions - trade accounts receivable	(2.3)

Balance as of December 31, 2001	9.4
Additions - costs and expenses	9.1
Deductions - trade accounts receivable	(7.3)

Balance as of December 31, 2002	11.2
Additions - costs and expenses (*)	31.1
Deductions - trade accounts receivable	(25.0)

Balance as of December 31, 2003	17.3
	=====

(*) Include transfer of valuation allowances for doubtful accounts previously recorded at SPGas Distribuidora de Gas S.A. in the amount of R\$ 11.2.

F-50

Ultrapar Participacoes S.A. and Subsidiaries

j) Statement of cash flows

Accounting practices adopted in Brazil do not require the presentation of a statement of cash flows as required by U.S. GAAP. Changes in working capital are presented in the statement of changes in financial position. U.S. GAAP requires the presentation of a statement of cash

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

flows describing the Company's cash flows from operating, financing and investing activities. Statements of cash flows derived from the information based on accounting practices adopted in Brazil information are as follows (the reconciling items to U.S. GAAP under item II relate exclusively to operating activities).

	2003

CASH FLOWS FROM OPERATING ACTIVITIES	
Net income	246.4
Adjustments to reconcile net income	
to cash provided by operating activities:	
Depreciation and amortization	146.9
Amortization of negative goodwill	-
Gain on sale of property, plant and equipment	7.6
Foreign exchange and indexation losses on liabilities	(54.5)
Allowance (realization of provision) for losses on permanent assets	(0.4)
Equity in earnings (losses) of affiliated companies	0.5
Proposed dividends and interest on capital (gross)	-
Deferred income and social contribution taxes	(15.7)
Other long-term taxes	3.9
Loss (gain) on change in ownership percentage	-
Minority interest	3.6
Other	-
Decrease (increase) in operating assets:	
Short-term investments	(0.5)
Trade accounts receivable	(9.0)
Recoverable taxes	6.3
Other receivables	5.7
Inventories	(20.0)
Prepaid expenses	0.6
Increase (decrease) in operating liabilities:	
Suppliers	(24.9)
Accrued interest	(1.0)
Salaries and related charges	8.5
Taxes	2.2
Income and social contribution taxes	4.7
Other	0.5

Net cash provided by operating activities	311.4

CASH FLOWS FROM INVESTING ACTIVITIES	
Additions to short-term investments	(40.5)
Additions to investments	(1.7)
Business combinations, net of cash acquired	(134.6)
Additions to property, plant and equipment	(171.2)
Additions to deferred charges	(51.0)
Acquisition of minority interests	(0.5)
Proceeds from sales of property, plant and equipment	15.2
Other	(7.0)

Net cash used in investing activities	(391.3)

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ultrapar Participacoes S.A. and Subsidiaries

	2003

CASH FLOWS FROM FINANCING ACTIVITIES	
Short-term debt, net	19.6
Long-term loans:	
Issuances	264.7
Repayments	(119.5)
Loans from affiliated companies:	
Issuances	20.7
Repayments	(86.7)
Dividends paid	(80.1)
Other	(7.9)

Net cash provided by (used in) financing activities	10.8

Net decrease in cash and cash equivalents	(69.1)
Cash and cash equivalents at the beginning of the year	637.9

Cash and cash equivalents at the end of the year	568.8
	=====
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION	
Cash paid during the year for:	
Interest, net of amounts capitalized	51.3
Taxes on income	25.0
Noncash investing and financing activities:	
Direct supplier financing of acquisition of property, plant and equipment	-
Capital contribution with investments in subsidiaries - Gipoia Participacoes Ltda.	-
Acquisition of minority interest with issuance of shares - Oxiteno S.A. - Industria e Comercio	-
Acquisition of businesses:	
Fair value of assets acquired	232.1
Fair value of liabilities assumed	(93.7)

Purchase price	138.4
Cash acquired	(3.8)

Purchase price, net of cash acquired	134.6
	=====

F-52

Ultrapar Participacoes S.A. and Subsidiaries

k) Segment information

Financial information about each of the Company's reportable segments based on records in accordance with accounting practices adopted in Brazil is as follows:

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

	2003

Net revenue from sales to unassociated companies:	
Gas	2,622.3
Chemical	1,237.8
Logistics	140.2
Other	-

	4,000.3
Intersegment:	
Gas	0.4
Chemical	-
Logistics	36.9
Other	6.4

Eliminations	43.7
Net revenues:	
Gas	2,622.7
Chemical	1,237.8
Logistics	177.1
Other	6.4
Eliminations	(43.7)

	4,000.3
Operating profit before financial income (expenses):	
Gas	113.2
Chemical	207.0
Logistics	24.7
Other	6.7

	351.6

Financial income (expenses), net	(57.2)
Nonoperating income (expenses), net	1.0
Equity in losses of affiliated companies	(0.5)

	(56.7)

Income before taxes and minority interests	294.9

F-53

Ultrapar Participacoes S.A. and Subsidiaries

	2003

Additions to property, plant and equipment according to:	
Accounting practices adopted in Brazil:	
Gas	78.8
Chemical	51.9

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Logistics	40.2
Other	0.3

	171.2

U.S. GAAP:	
Gas	78.8
Chemical	51.9
Logistics	40.2
Other	0.3

	171.2

Depreciation and amortization charges according to:	
Accounting practices adopted in Brazil:	
Gas	95.0
Chemical	36.2
Logistics	15.3
Other	0.4

	146.9

U.S. GAAP:	
Gas	47.9
Chemical	34.0
Logistics	16.5
Other	0.1

	98.5

Identifiable assets - accounting practices adopted in	
BR GAAP:	
Gas	1,010.9
Chemical	1,075.2
Logistics	269.4
Other	52.5

	2,408.0

Identifiable assets - accounting practices adopted in	
U.S. GAAP:	
Gas	965.4
Chemical	1,093.8
Logistics	273.0
Other	11.4

	2,343.6
	=====

F-54

Ultrapar Participacoes S.A. and Subsidiaries

Additional information about business segments can be found in Note

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

16.

Investments in equity investees - accounting practices adopted in Brazil:
 Chemical
 Other

Total consolidated

See Note 9 for details of investment in equity investees.

1) Geographical area information

All long-lived assets are located in Brazil, except for long-lived assets located in Mexico, in the amount of R\$ 18.9, as of December 31, 2003.

The Company generates revenues from operations in Brazil and, as from December, 2003, from Mexico, as well as from exports of products to clients located in foreign countries as shown below:

	2003

Gross sales:	
Brazil	4,182.0
Latin America, other than Brazil	162.5
Far East	168.2
Europe	42.3
North America	21.3
Other	27.5
-----	-----
Total	4,603.8
	=====

m) Research and development expenses

Total research and development expenses amounted to R\$ 13.4, R\$ 10.9 and R\$ 10.2 for the years ended December 31, 2003, 2002 and 2001, respectively.

n) Employee severance fund and termination payments

The Company is required to contribute 8% of each employee's gross pay to an account maintained in the employee's name in the Government Severance Indemnity Fund (FGTS). No other contributions to the FGTS are required. Additionally, effective September 2001, the Company is required to pay an additional tax equal to 0.5% of gross pay. Contributions are expensed as incurred.

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

Ultrapar Participacoes S.A. and Subsidiaries

Under Brazilian law, the Company is also required to pay termination benefits to employees who have been dismissed. The amount of the benefit is calculated as 40% of the accumulated contributions made by the Company to the FGTS during the employee's period of service. Additionally, effective September 2001, the Company is required to pay a social tax of 10% of these accumulated contributions. The Company does not accrue for these termination costs before a decision to terminate has been made, since the benefits are neither probable nor reasonably estimable. Actual termination costs paid on dismissal totaled R\$ 3.4, R\$ 3.0 and R\$ 3.8 for the years ended December 31, 2003, 2002 and 2001, respectively.

F-56

EXHIBIT INDEX

- 1.1 Ultrapar bylaws, revised on May 22, 2004
- 2.1 Shareholders' Agreement relating to Tag Along Rights.*
- 2.2 The instrument defining the rights of holders of the long-term debt securities of Ultrapar and its subsidiaries, specifically the Eurobond issued in January of 2004 is omitted pursuant to Section 2(b)(i) of the Instructions as to Exhibits of Form 20-F. Ultrapar hereby agrees to furnish copies of these instruments to the Securities and Exchange Commission upon request.
- 4.1 Contract for the supply of ethylene between Braskem and Oxiteno**
- 4.2 Shares Sale and Purchase Agreement related to the sale and purchase of the entire share capital of Shell Gas (LPG) Brasil S.A.
- 8.1 List of Ultrapar's subsidiaries
- 11.1 Code of ethics
- 12.1 Section 302 Certification by the Chief Executive Officer
- 12.2 Section 302 Certification by the Chief Financial Officer
- 13.1 Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 15.1 Documentation with respect to our corporate restructuring of 2002 ***

* Incorporated by reference to the Annual Report Form 20-F for the fiscal year ended December 31 1999 (file 001-14950) filed with the SEC on May 16 2000.

** Incorporated by reference to Item 10.7 of the Exhibits filed with the Company's Registration Statement on Form F-1, (file 333- 10818).

*** Incorporated by reference in Forms 6-K, filed with SEC on October 15,

Edgar Filing: ULTRAPAR HOLDINGS INC - Form 20-F

2002, November 1, 2002 and December 6, 2002 (file 001- 14950).