

AZZ INC  
Form 11-K  
July 01, 2014

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ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE  
SECURITIES AND EXCHANGE ACT OF 1934

For the year ended December 31, 2013

OR

TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1 - 12777

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

AZZ incorporated Employee Benefit Plan & Trust

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

AZZ incorporated  
One Museum Place  
3100 West 7th Street, Suite 500  
Fort Worth, Texas 76107

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#### REQUIRED INFORMATION

The AZZ incorporated Employee Benefit Plan & Trust is subject to the requirements of the Employee Retirement Income Security Act of 1974 ("ERISA"). Attached hereto is a copy of the most recent financial statements and schedules of the AZZ incorporated Employee Benefit Plan & Trust prepared in accordance with the financial reporting requirements of ERISA.



AZZ incorporated  
Employee Benefit Plan and Trust

Financial Statements  
and Supplemental Schedule  
Years Ended December 31, 2013 and December 31, 2012  
with Report of Independent  
Registered Public Accounting Firm

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All other schedules required by the Department of Labor's Rules and Regulations for Reporting and Disclosure  
NOTE: under the Employee Retirement Income Security Act of 1974 have been omitted since they are either not  
applicable or the information required therein has been included in the financial statements or notes thereto.

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REPORT OF INDEPENDENT REGISTERED  
PUBLIC ACCOUNTING FIRM

To the Plan Administrator of the  
AZZ incorporated Employee Benefit Plan and Trust  
Fort Worth, Texas

We have audited the accompanying statements of net assets available for benefits of AZZ incorporated Employee Benefit Plan and Trust (the Plan) as of December 31, 2013 and 2012, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Plan is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audit included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of AZZ incorporated Employee Benefit Plan and Trust as of December 31, 2013 and 2012, and the changes in net assets available for benefits for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule of assets (held at end of year) is presented for the purpose of additional analysis and is not a required part of the basic financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas

June 30, 2014

AN INDEPENDENT  
MEMBER OF  
BAKER TILLY  
INTERNATIONAL

WEAVER AND TIDWELL LLP  
CERTIFIED PUBLIC  
ACCOUNTANTS AND ADVISORS

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FORT WORTH, TX 76107  
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## AZZ incorporated Employee Benefit Plan and Trust

## Statements of Net Assets Available for Benefits

	December 31, 2013	December 31, 2012
Assets		
Investments, at fair value:		
Shares of registered investment companies:		
Mutual funds	\$84,541,692	\$56,494,894
AZZ incorporated common stock	1,007,860	856,776
Money market fund	6,200,305	7,081,302
Total investments	91,749,857	64,432,972
Receivables:		
Employer contributions	212,574	10,784
Participant contributions	190,319	25,397
Notes receivable from participants	3,993,047	2,715,516
Other	80,613	15
Total receivables	4,476,553	2,751,712
Total assets	96,226,410	67,184,684
Liabilities	—	—
Net Assets Available for Benefits	\$96,226,410	\$67,184,684

See accompanying notes to financial statements.      2

## AZZ incorporated Employee Benefit Plan and Trust

## Statements of Changes in Net Assets Available for Benefits

	Year Ended December 31, 2013	Ten Month Period Ended December 31, 2012
Investment income:		
Interest and dividend income	\$2,965,525	\$2,012,682
Net realized and unrealized gain (loss)	11,027,309	5,405,150
Total investment income (loss)	13,992,834	7,417,832
Contributions received or receivable:		
Employer	11,369,636	7,247,882
Participants	6,227,969	4,105,333
Others (including rollovers)	8,981,197	867,880
Total contributions	26,578,802	12,221,095
Total additions	40,571,636	19,638,927
Deductions from Net Assets		
Benefits paid to participants	11,429,079	9,283,781
Other fees/expenses	100,831	96,723
	11,529,910	9,380,504
Net increase (decrease) in net assets available for benefits	29,041,726	10,258,423
Net assets available for benefits at beginning of period	67,184,684	56,926,261
Net assets available for benefits at end of period	\$96,226,410	\$67,184,684

See accompanying notes to financial statements.      3

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AZZ incorporated Employee Benefit Plan and Trust  
Notes to Financial Statements

A. Description of the Plan

The following description of the AZZ incorporated Employee Benefit Plan and Trust (the “Plan”) provides only general information. The Plan is sponsored by AZZ incorporated (the “Company”). Participants should refer to the Plan Agreement or Summary Plan Description for a more complete description of the Plan's provisions.

General

The Plan is a defined contribution plan covering substantially all full-time employees of the Company and its affiliates who have completed ninety days of service and attained 18 years of age. Eligibility for profit sharing begins after one year of service.

The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 (“ERISA”).

Effective August 1, 2009, the Company adopted the Mass Mutual Defined Contribution Prototype Plan and Trust and appointed State Street Trust as trustee of the trust established under the Plan. Plan assets were moved to Mass Mutual effective August 1, 2009.

Effective January 1, 2011, the North American Galvanizing Savings-Investment-Retirement Plan and the NAGLV-Ohio, Inc. Hourly Employees 401(k) Plan were merged into the Plan. This merger saw the transfer of \$9,678,269 of assets and 417 participants into the Plan.

Effective June 3, 2011, the trustee of the plan was changed from State Street Trust to Reliance Trust Company.

Contributions

Participants may elect to contribute from 1% to 50% of their eligible compensation, subject to Internal Revenue Service (“IRS”) limitations. The Company provides discretionary matching contributions equal to a percentage of participant contributions as determined annually by the Company's Board of Directors.

Participants may elect to commence voluntary contributions or modify the amount of voluntary contributions made on the first day of each quarter within the Plan year.

Participants who are eligible to make salary deferral contributions under the Plan and who have attained age 50 before the close of the Plan year may make catch-up contributions in accordance with, and subject to the limitations imposed by the Code.

Historically, the Company has contributed discretionary profit sharing amounts to the Plan as determined annually by the Company's Board of Directors. Effective March 1, 2013 for the company's fiscal year ending February 28, 2014 and going forward, any profit sharing amounts authorized by the Company's Board of Directors will be deposited in a new plan. All profit sharing amounts contributed to this plan in the past will remain in this plan and be subject to the vesting and forfeiture provisions relevant to such employer contributions as in the past.

Participant Accounts

A separate account is maintained for each participant and is credited with participant contributions, Company contributions, and actual earnings thereon as well as forfeitures of terminated participants' non-vested accounts.



AZZ incorporated Employee Benefit Plan and Trust  
Notes to Financial Statements (continued)

Forfeited Accounts

Forfeited balances of terminated participants' non-vested accounts are first used to pay plan expenses and any remainder is to be reallocated among the remaining participants in the proportion that each participant's compensation for the period bears to the total compensation of all participants for the period. Reallocation will be completed the period following in which the forfeiture occurs.

Investment Options

Unless specifically electing not to defer, all employees are automatically enrolled in the plan in accordance with the terms and provisions of the Safe Harbor Amendment. Participants may direct contributions to their account in a variety of investment options, which vary in degree of risk, with the exception of AZZ incorporated common stock for which participants may only hold or sell existing shares. Participants may change their investment options at any time. Investments are held by Mass Mutual, the record keeper, funding agent, and a party-in-interest. Under a trust agreement with the Company, Reliance Trust Company is the directed trustee. The Plan's assets are invested in accordance with directions provided by the Company.

Vesting

Participant contributions to the Plan plus actual earnings or losses thereon are fully vested at all times. The participant's share of matching contributions and profit sharing contributions and earnings and losses thereon which were contributed to the plan prior to March 1, 2008 vest in accordance with the following schedule:

Years of Service	Vesting Percentage	
Less than 1 year	0	%
1 year	20	%
2 years	40	%
3 years	60	%
4 years	80	%
5 years	100	%

Effective March 1, 2008, the participants of Qualified Automatic Contribution Agreement ("QACA") matching contributions and earnings and losses thereon vest in accordance with the Safe Harbor provisions and the following schedule:

Years of Service	Vesting Percentage	
Less than 2 years	0	%
2 years	100	%

Profit sharing contributions continue to vest over the five year vesting schedule.

Participants will vest 100% upon attainment of age 65, or in the event of death or disability while employed by the Company.

Notes Receivable from Participants

Participants may borrow from their account a minimum of \$1,000 up to a maximum equal to the lesser of \$50,000 or 50% of their vested account balance. Loan terms range from one to fifteen (15) years. The loans are secured by the

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AZZ incorporated Employee Benefit Plan and Trust  
Notes to Financial Statements (continued)

balance in the participant's account and bear interest at prime at the time of loan origination. Interest rates for loans at the end of 2013 ranged from 3.25% to 7.25%. Principal and interest are paid ratably through payroll deductions.

#### Participant Withdrawals

On termination of service, if a participant's vested benefits are less than \$1,000, the benefit is distributed to the participant in a lump sum. If the vested benefit is between \$1,000 and \$5,000 the participant may elect to receive either a lump-sum amount or the vested benefit will be automatically rolled over to an IRA provider selected by the Plan Administrator. If the vested benefit exceeds \$5,000, the participant may elect to receive a lump-sum amount either as cash or roll over into an IRA or to another qualified plan or as a series of installment payments.

Prior to termination of service, a participant may elect to receive all or any vested portion of amounts attributable to employer contributions if the participant has been employed by the Company at least five years or is at least 59 ½.

#### B. Summary of Significant Accounting Policies

##### Basis of Accounting

The financial statements of the Plan are presented on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP).

##### Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Accordingly, actual results may differ from these estimates.

##### Investment Valuation

The investments of the Plan are stated at fair value as of the end of the Plan period.

Purchases and sales of securities are recorded on the trade dates. Gains or losses on sales of securities are calculated using the average cost of the securities sold. Interest income is recorded on the accrual basis.

All investments and uninvested cash were held by Mass Mutual under a trust agreement. The Plan's investments are generally subject to market or credit risks customarily associated with debt and equity investments.

On January 1, 2012 the plan adopted guidance issued by the FASB to amend the accounting and disclosure requirements on fair value measurements. The new guidance limits the highest-and-best-use measure only to nonfinancial assets, permits the fair value measurement of certain financial assets and liabilities with offsetting positions in market risks or counterparty credit risks to be measured at a net basis, and provides guidance on whether the applicability of premiums and discounts can be applied in fair value measurement. Other than requiring additional disclosures, the adoption of this new guidance did not have an impact on the Plan's financial statements upon adoption.

##### Notes Receivable from Participants

Notes receivable from participants are recorded at their unpaid principal balance plus any accrued but unpaid interest.

Contributions

Participant and employer contributions are accrued in the period in which they are deducted in accordance with salary deferral agreements and as they become obligations of the Company, as determined by the Plan's administrator.

Payment of Benefits

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AZZ incorporated Employee Benefit Plan and Trust  
Notes to Financial Statements (continued)

Benefits are recorded when paid.

Plan Expenses

Employees of the Company perform certain administrative functions with no compensation from the Plan. The Company or the Plan pays administrative expenses of the Plan. Administrative expenses paid by the Plan are properly reflected in the accompanying statements of changes in net assets available for benefits.

Subsequent Events

The Plan evaluated all events or transactions that occurred after December 31, 2013 through the date these financial statements were issued.

C. Investments

At December 31, 2013 and December 31, 2012, individual investments that represent 5% or more of net assets available for benefits were as follows:

	December 31, 2013
MFS Value Fund	\$9,623,271
Premier Money Market Fund	6,167,324
American Century Growth Fund	10,444,855
American Funds EuroPacific Growth Fund	7,156,558
Mass Mutual Select - Indexed Equity Fund	5,659,817
PIMCO Total Return Fund	10,468,359
Columbia Mid-Cap Growth Fund	7,316,474
T. Rowe Price Indexed 2025 Retirement Fund	5,825,507
T. Rowe Price Indexed 2030 Retirement Fund	6,974,088
	December 31, 2012
MFS Value Fund	\$6,187,919
Premier Money Market Fund	7,012,033
American Century Growth Fund	7,741,753
American Funds EuroPacific Growth Fund	5,458,106
PIMCO Total Return Fund	10,877,205
Columbia Mid-Cap Growth Fund	4,373,085
T. Rowe Price Retirement 2030 Fund	3,688,599

During the plan years ended December 31, 2013 and December 31, 2012 net realized and unrealized gains (losses) were comprised of the following:

AZZ incorporated Employee Benefit Plan and Trust  
Notes to Financial Statements (continued)

	December 31, 2013	December 31, 2012
Mutual funds	\$ 10,806,347	\$ 4,961,129
AZZ incorporated common stock	220,962	444,021
Net realized and unrealized gains (losses)	\$ 11,027,309	\$ 5,405,150

#### D. Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A three-tier hierarchy for inputs used in determining fair value focuses on the inputs used to measure fair value and requires that the lowest level input be used. The three levels are defined as follows:

- Level 1: Inputs are unadjusted, quoted prices in active markets for identical assets or liabilities as of the reporting date.
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Unobservable inputs that are not corroborated by market data.

A description of the methodologies used to measure the fair value of assets follows. These methodologies were consistently applied to all assets carried as of December 31, 2013 and December 31, 2012. The methodology used to measure each major category of assets and liabilities is as follows:

- Mutual funds: Valued based on quoted market prices of the underlying assets provided by the trustee and are classified within Level 1 of the valuation hierarchy.
- Common stock: Valued at the closing price reported on the active market on which the individual securities are traded and classified within Level 1 of the valuation hierarchy.
- Money market fund: Valued based on the short-term cash component as of the measurement date and classified within Level 1 of the valuation hierarchy.

AZZ incorporated Employee Benefit Plan and Trust  
Notes to Financial Statements (continued)

## Fair Value Measurements at December 31, 2013 Using

	Total Carrying Value as of December 31, 2013	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Common Stock	\$1,007,860	\$1,007,860		
Growth Funds	24,917,887	24,917,887		
Income Funds	187,852	187,852		
Indexed Equity Funds	5,659,817	5,659,817		
Total Return Funds	10,468,359	10,468,359		
Target Date Funds	33,684,506	33,684,506		
Money Market Funds	6,200,305	6,200,305		
Value Fund	9,623,271	9,623,271		
Total Assets at Fair Value	\$91,749,857	\$91,749,857		

## Fair Value Measurements at December 31, 2012 Using

	Total Carrying Value as of December 31, 2012	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Common Stock	\$856,776	\$856,776		
Growth Funds	17,572,944	17,572,944		
Income Funds	85,135	85,135		
Indexed Equity Funds	3,326,826	3,326,826		
Total Return Funds	10,877,205	10,877,205		
Target Date Funds	18,444,864	18,444,864		
Money Market Funds	7,081,303	7,081,303		
Value Fund	6,187,919	6,187,919		
Total Assets at Fair Value	\$64,432,972	\$64,432,972		

## E. Forfeited Accounts

At December 31, 2012 and December 31, 2013, net assets available for benefits included approximately \$279,652 and \$143,351 of unallocated forfeitures respectively. Unallocated forfeiture amounts at December 31, 2013 will be appropriately allocated during the 2014 Plan year. \$398,685 of unallocated forfeiture amounts were allocated during the current period.

## F. Plan Termination

Although it has not expressed any intent to do so, the Company has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to the provisions of ERISA. In the event of Plan termination, participants will become 100% vested in their accounts.

G. Income Tax Status

The plan obtained its latest determination letter on January 4, 2012, in which the Internal Revenue Service stated that the plan, as then designed, was in compliance with the applicable requirements of the Internal Revenue Code. The plan has been amended since receiving the determination letter. However, the plan administrator and the plan's tax



AZZ incorporated Employee Benefit Plan and Trust  
Notes to Financial Statements (continued)

counsel believe that the plan is currently designed and being operated in compliance with the applicable requirements of the Internal Revenue Code.

Effective March 1, 2008, the Plan was amended to become a safe-harbor Qualified Automatic Contribution Arrangement (“QACA”), pursuant to Section 401(k)(13) of the Code, as added by the Pension Protection Act of 2006. As required by section 401(k) of the Code, the Plan provides that employees may not receive a distribution of their employee deferral contributions while actively employed by AZZ, unless they have attained age 59½, or have experienced a financial hardship.

GAAP requires Plan management to evaluate tax positions taken by the plan and recognize a tax liability (or asset) if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS. The Plan Administrator has analyzed the tax positions taken by the Plan, and has concluded that as of December 31, 2013 and December 31, 2012, there were no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) and believes the Plan is being operated in compliance with the applicable requirements of the Code and, therefore, believes that the Plan is qualified and the related trust continues to be tax exempt. Therefore, no provision for income taxes has been included in the Plan's financial statements.

#### H. Plan Amendments

Effective March 1, 2008, the Plan was amended to become a safe-harbor Qualified Automatic Contribution Arrangement (“QACA”), pursuant to Section 401(k)(13) of the Code, as added by the Pension Protection Act of 2006.

Effective March 1, 2010, Section IA2-6(d)(1)(ii) of the Plan was amended to change the period for determining the QACA matching contribution from Plan Year to payroll period.

Effective May 1, 2010, Adoption Agreement section 10-1 of the Plan was amended to restrict in-service distributions of employer discretionary funds only after the employee has been employed by the employer for five (5) years.

Effective June 1, 2010, Loan Policy section B-8 of the Plan was amended to permit participant loan refinancing.

Effective January 1, 2011, Adoption Agreement section A-15 of the Plan was amended to merge the North American Galvanizing Savings-Investment-Retirement Plan and the NAGLV-Ohio, Inc. Hourly Employees 401(k) Plan into the Plan.

Effective March 1, 2011, the plan was amended to change to a calendar year end reporting period from a February 28 fiscal year end with a short plan year running from March 1, 2011 to December 31, 2011. It also amended forfeiture use to reduce plan expenses. Any remaining forfeitures will be available for allocation.

Effective March 1, 2011, the Administrative Services Agreement was amended to allow the Plan Administrator to provide the Transfer Agent with a listing of the name, address and equivalent shares attributable to each Participant on the record date. The Transfer Agent will provide participants with the Proxy materials and collect and tabulate the votes and report the tabulation to the Trustee/Custodian.

Effective July 1, 2012, the plan was amended to add Nuclear Logistics Incorporated as a related and participating partner and to update the ‘service with a predecessor employer’ information to include Nuclear Logistics Incorporated.

Effective January 1, 2013, the plan was amended to exclude all fringe benefits, expense reimbursements, deferred compensation and welfare benefits from plan compensation for deferral and employer contributions other than matching contributions; that plan compensation shall be deemed “\$125 compensation” as defined in section 1.126 of the

plan, and to change the compensation period and period for determining the employer contribution to that of the company fiscal year: March 1 to February 28.

Effective April 1, 2013, the plan was amended to add Aquilex SMS LLC, Aquilex Specialty Repair and Overhaul LLC and Aquilex WSI LLC as related employers, to update the 'service with a predecessor employer' information to include

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AZZ incorporated Employee Benefit Plan and Trust  
Notes to Financial Statements (continued)

Aquilex SMS LLC, Aquilex Specialty Repair and Overhaul LLC and Aquilex WSI LLC and to identify protected benefits specific to participants rolling into the plan from Aquilex SMS LLC, Aquilex Specialty Repair and Overhaul LLC.

## Supplemental Schedule

## AZZ incorporated Employee Benefit Plan and Trust

## Schedule of Assets (Held at End of Year)

December 31, 2013

Plan: 001

EIN: 75-0948250

(a)	(b) Identity of issue, borrower, lessor or similar party	(c) Description of investment including maturity date, rate of interest, collateral, par or maturity value	(d) Cost	(e) Current Value
*	Mass Mutual	Holding Account	**	\$32,981
*	Columbia Acorn Fund	Mid Cap Growth Fund	**	7,316,474
*	Babson Capital	Premier Money Market Fund	**	6,167,324
*	Northern Tr Select (MF-X)	Indexed Equity Fund	**	5,659,817
*	MFS Investment Management	Value Fund	**	9,623,271
*	T. Rowe Price	Retirement 2005 Fund	**	90,203
*	T. Rowe Price	Retirement 2010 Fund	**	1,467,649
*	T. Rowe Price	Retirement 2015 Fund	**	3,308,442
*	T. Rowe Price	Retirement 2020 Fund	**	3,867,753
*	T. Rowe Price	Retirement 2025 Fund	**	5,825,507
*	T. Rowe Price	Retirement 2030 Fund	**	6,974,088
*	T. Rowe Price	Retirement 2035 Fund	**	3,366,018
*	T. Rowe Price	Retirement 2040 Fund	**	3,571,684
*	T. Rowe Price	Retirement 2045 Fund	**	2,563,396
*	T. Rowe Price	Retirement 2050 Fund	**	1,971,583
*	T. Rowe Price	Retirement 2055 Fund	**	678,183
*	T. Rowe Price	Income Fund	**	187,852
*	American Funds	EuroPacific Growth Fund	**	7,156,558
*	PIMCO	Total Return Fund	**	10,468,359
*	American Century Growth Fund	Growth Fund	**	10,444,855
*	AZZ incorporated	AZZ incorporated common stock	**	1,007,860
*	Participant Loans	Interest rates ranging from 3.25% to 7.25% maturing at various dates through 2017	-0-	3,993,047
				\$95,742,904

\* Represents a party-in-interest to the Plan.

\*\* Cost omitted for participant directed investments.