

ROSETTA STONE INC  
Form 10-Q  
May 08, 2014  
Table of Contents

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-Q  
o QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the quarterly period ended March 31, 2014  
Commission file number: 1-34283  
Rosetta Stone Inc.  
(Exact name of registrant as specified in its charter)

Delaware  
(State of incorporation)

1919 North Lynn St., 7th Fl.  
Arlington, Virginia  
(Address of principal executive offices)

043837082  
(I.R.S. Employer  
Identification No.)  
22209  
(Zip Code)

800-788-0822  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of stock, as of the latest practicable date. As of April 25, 2014, there were 21,227,264 shares of the registrant's Common Stock, \$.00005 par value, outstanding.

ROSETTA STONE INC.

Table of Contents

	Page
PART I. FINANCIAL INFORMATION	
Item 1	<u>3</u>
Item 2	<u>28</u>
Item 3	<u>39</u>
Item 4	<u>39</u>
PART II. OTHER INFORMATION	
Item 1	<u>40</u>
Item 1A	<u>40</u>
Item 2	<u>40</u>
Item 3	<u>40</u>
Item 4	<u>40</u>
Item 5	<u>40</u>
Item 6	<u>41</u>
<u>Signatures</u>	<u>42</u>

Table of Contents

## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## ROSETTA STONE INC.

## CONSOLIDATED BALANCE SHEETS

(in thousands, except per share amounts)

(Unaudited)

	March 31, 2014	December 31, 2013
Assets		
Current assets:		
Cash and cash equivalents	\$55,974	\$98,825
Restricted cash	50	12,424
Accounts receivable (net of allowance for doubtful accounts of \$1,542 and \$1,000, respectively)	44,932	60,342
Inventory	8,416	6,639
Prepaid expenses and other current assets	13,257	12,294
Income tax receivable	947	197
Total current assets	123,576	190,721
Property and equipment, net	23,350	17,766
Goodwill	78,560	50,059
Intangible assets, net	39,610	29,006
Other assets	3,317	3,224
Total assets	\$268,413	\$290,776
Liabilities and stockholders' equity		
Current liabilities:		
Accounts payable	\$11,740	\$10,326
Accrued compensation	11,461	16,380
Obligations under capital lease	667	256
Other current liabilities	33,497	41,936
Deferred revenue	68,861	67,173
Total current liabilities	126,226	136,071
Deferred revenue	12,681	11,684
Deferred income taxes	10,548	9,022
Obligations under capital lease	4,092	217
Other long-term liabilities	2,369	2,539
Total liabilities	155,916	159,533
Commitments and contingencies (Note 14)		
Stockholders' equity:		
Preferred stock, \$0.001 par value; 10,000 and 10,000 shares authorized, zero and zero shares issued and outstanding at March 31, 2014 and December 31, 2013, respectively	—	—
Non-designated common stock, \$0.00005 par value, 190,000 and 190,000 shares authorized, 22,832 and 22,588 shares issued and 21,832 and 21,588 shares outstanding at March 31, 2014 and December 31, 2013, respectively	2	2
Additional paid-in capital	172,982	171,123
Treasury stock, at cost, 1,000 shares at March 31, 2014 and 1,000 shares at December 31, 2013	(11,435)	(11,435)
Accumulated loss	(49,533)	(29,292)

Edgar Filing: ROSETTA STONE INC - Form 10-Q

Accumulated other comprehensive income	481	845
Total stockholders' equity	112,497	131,243
Total liabilities and stockholders' equity	\$268,413	\$290,776

See accompanying notes to consolidated financial statements

3

---

Table of Contents

ROSETTA STONE INC.  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(in thousands, except per share amounts)  
(Unaudited)

	Three Months Ended March 31,	
	2014	2013 (As Adjusted)*
Revenue:		
Product	\$32,371	\$37,592
Subscription and service	28,394	26,332
Total revenue	60,765	63,924
Cost of revenue:		
Cost of product revenue	7,824	6,940
Cost of subscription and service revenue	4,347	3,324
Total cost of revenue	12,171	10,264
Gross profit	48,594	53,660
Operating expenses		
Sales and marketing	39,096	37,273
Research and development	8,773	7,357
General and administrative	16,054	12,588
Goodwill impairment	2,199	—
Lease abandonment	3,571	793
Total operating expenses	69,693	58,011
Loss from operations	(21,099	) (4,351
Other income and (expense):		
Interest income	5	41
Interest expense	(56	) (45
Other income:	226	419
Total other income (expense):	175	415
Loss before income taxes	(20,924	) (3,936
Income tax (benefit) provision	(683	) 968
Net loss	\$(20,241	) \$(4,904
Loss per share:		
Basic	\$(0.96	) \$(0.23
Diluted	\$(0.96	) \$(0.23
Common shares and equivalents outstanding:		
Basic weighted average shares	21,125	21,360
Diluted weighted average shares	21,125	21,360

See accompanying notes to consolidated financial statements

\*Certain amounts have been adjusted for the retrospective change in accounting principle for sales commissions (See Note 2).

Table of Contents

ROSETTA STONE INC.  
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS  
 (in thousands)  
 (Unaudited)

	Three Months Ended March 31,	
	2014	2013 (As Adjusted)*
Net loss	\$ (20,241 )	\$ (4,904 )
Other comprehensive income, net of tax:		
Foreign currency translation gain (loss)	(364 )	(481 )
Other comprehensive income (loss)	(364 )	(481 )
Comprehensive loss	\$ (20,605 )	\$ (5,385 )

See accompanying notes to consolidated financial statements

\*Certain amounts have been adjusted for the retrospective change in accounting principle for sales commissions (See Note 2).

Table of Contents

ROSETTA STONE INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(in thousands)  
(Unaudited)

	Three Months Ended March 31,	
	2014	2013 (As Adjusted)*
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income (loss)	\$(20,241	) \$(4,904
Adjustments to reconcile net income (loss) to cash provided by (used in) operating activities:		)
Stock-based compensation expense	1,406	1,668
Bad debt expense	957	(238
Depreciation and amortization	3,434	2,372
Deferred income tax expense (benefit)	(756	) 289
Loss on disposal of equipment	106	141
Loss on goodwill impairment	2,199	—
Net change in:		
Restricted cash	60	32
Accounts receivable	17,916	11,135
Inventory	(1,034	) (746
Prepaid expenses and other current assets	(213	) (2,446
Income tax receivable	(639	) 413
Other assets	62	105
Accounts payable	512	(209
Accrued compensation	(8,123	) (6,412
Other current liabilities	(9,461	) (4,253
Other long term liabilities	(172	) 371
Deferred revenue	358	(2,953
Net cash provided by operating activities	(13,629	) (5,635
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchases of property and equipment	(1,366	) (2,528
Decrease in restricted cash for Vivity acquisition	12,314	—
Acquisitions, net of cash acquired	(40,161	) —
Net cash (used in) provided by investing activities	(29,213	) (2,528
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds from the exercise of stock options	454	349
Payments under capital lease obligations	(61	) (193
Net cash (used in) provided by financing activities	393	156
Increase (decrease) in cash and cash equivalents	(42,449	) (8,007
Effect of exchange rate changes in cash and cash equivalents	(402	) (872
Net increase (decrease) in cash and cash equivalents	(42,851	) (8,879
Cash and cash equivalents—beginning of period	98,825	148,190
Cash and cash equivalents—end of period	\$55,974	\$139,311
<b>SUPPLEMENTAL CASH FLOW DISCLOSURE:</b>		
Cash paid during the periods for:		
Interest	\$56	\$1

Edgar Filing: ROSETTA STONE INC - Form 10-Q

Income taxes	\$820	\$1,175
Noncash financing and investing activities:		
Accrued purchase price of business acquisition	\$3,375	\$—
Accrued liability for purchase of property and equipment	\$353	\$763
Equipment acquired under capital lease	\$—	\$586
See accompanying notes to consolidated financial statements		
*Certain amounts have been adjusted for the retrospective change in accounting principle for sales commissions (See Note 2).		



Table of Contents

ROSETTA STONE INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

1. NATURE OF OPERATIONS

Rosetta Stone Inc. and its subsidiaries ("Rosetta Stone," or the "Company") develop, market and support a suite of language and reading learning solutions consisting of software products, online services, audio practice tools and mobile applications under the Rosetta Stone, Livemocha and Lexia brand names. Following the Company's acquisitions in January 2014 of Vivity Labs Inc. ("Vivity") and Tell Me More S.A. ("Tell Me More") (see Footnote 3, Business Combinations), the Company also sells Vivity's brain fitness mobile applications under the Fit Brains brand name and Tell Me More language learning solutions. The Company's software products are sold on a direct basis and through select retailers. The Company provides its software applications to customers through the sale of packaged software and online subscriptions, domestically and in certain international markets.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of Rosetta Stone Inc. and its wholly owned subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation. Certain numbers in the prior period consolidated financial statements have been reclassified to conform to the current period presentation.

Basis of Presentation

The accompanying consolidated financial statements are unaudited. These unaudited interim consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") and applicable rules and regulations of the SEC regarding interim financial reporting. Certain information and note disclosures normally included in the financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to such rules and regulations. Accordingly, these interim consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto contained in the Company's Annual Report on Form 10-K filed with the SEC on March 3, 2014. The March 31, 2014 consolidated balance sheet included herein was derived from the audited financial statements as of that date, but does not include all disclosures, including notes, required by GAAP.

The unaudited interim consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements and in the opinion of management include all adjustments necessary for the fair presentation of the Company's statement of financial position at March 31, 2014 and December 31, 2013, the Company's results of operations for the three months ended March 31, 2014 and 2013 and its cash flows for the three months ended March 31, 2014 and 2013. The results for the three months ended March 31, 2014 are not necessarily indicative of the results to be expected for the year ending December 31, 2014. All references to March 31, 2014 or to the three months ended March 31, 2014 and 2013 in the notes to the consolidated financial statements are unaudited.

Use of Estimates

The preparation of financial statements in accordance with GAAP requires that management make certain estimates and assumptions. Significant estimates and assumptions have been made regarding the allowance for doubtful accounts, estimated sales returns, stock-based compensation, fair value of intangibles and goodwill, inventory reserve, disclosure of contingent assets and liabilities, disclosure of contingent litigation, and allowance for valuation of deferred tax assets. Actual results may differ from these estimates.

Revenue Recognition

The Company's primary sources of revenue are online subscriptions, software and bundles of software and online subscriptions. The Company also generates revenue from the sale of audio practice products and training and implementation services. Revenue is recognized when all of the following criteria are met: there is persuasive evidence of an arrangement; the product has been delivered or services have been rendered; the fee is fixed or

determinable; and collectability is reasonably assured. Revenues are recorded net of discounts. The Company identifies the units of accounting contained within our sales arrangements in accordance with Accounting Standards Codification ("ASC") 605-25 Revenue Recognition - Multiple Element Arrangements ("ASC 605-25").

7

---

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

In doing so, the Company evaluates a variety of factors including whether the undelivered element(s) have value to the customer on a stand-alone basis or if the undelivered element(s) could be sold by another vendor on a stand-alone basis.

For multiple element arrangements that contain software products and related services, the Company allocates the total arrangement consideration to all deliverables based on vendor-specific objective evidence of fair value, or vendor-specific objective evidence ("VSOE"), in accordance with ASC subtopic 985-605-25 Software: Revenue Recognition-Multiple-Element Arrangements ("ASC 985-605-25"). The Company generates a substantial portion of its consumer revenue from Rosetta Stone Version 4 TOTALe which is a multi-element arrangement that includes perpetual software bundled with the subscription and conversational coaching components of the Company's TOTALe online service. The Company has identified two deliverables generally contained in Rosetta Stone V4 TOTALe software arrangements. The first deliverable is the perpetual software, which is delivered at the time of sale, and the second deliverable is the subscription service. The Company allocates revenue between these two deliverables using the residual method based on the existence of VSOE of the subscription service. In the US, the Company offers consumers who purchase packaged software and audio practice products directly from the Company a 30-day, unconditional, full money-back refund. The Company also permits some of our retailers and distributors to return packaged products, subject to certain limitations. The Company establishes revenue reserves for packaged product returns based on historical experience, estimated channel inventory levels, the timing of new product introductions and other factors.

For non-software multiple element arrangements the Company allocates revenue to all deliverables based on their relative selling prices.

The Company distributes its products and services both directly to the end customer and indirectly through resellers. Our resellers earn commissions generally calculated as a fixed percentage of the gross sale to the end customer. The Company evaluates each of its reseller relationships in accordance with ASC 605-45 Revenue Recognition - Principal Agent Considerations ("ASC 605-45") to determine whether the revenue recognized from indirect sales should be the gross amount of the contract with the end customer or reduced for the reseller commission. In making this determination the Company evaluates a variety of factors including whether it is the primary obligor to the end customer.

Revenue for online service subscriptions is recognized ratably over the term of the subscription period, assuming all revenue recognition criteria have been met. Rosetta Stone Version 4 TOTALe bundles, which include an online service subscription including conversational coaching and packaged software, allow customers to begin their online services at any point during a registration window, which is up to six months from the date of purchase from us or an authorized reseller. Online service subscriptions that are not activated during this registration window are forfeited and revenue is recognized upon expiry. Revenue from non-refundable upfront fees that are not related to products already delivered or services already performed is deferred and recognized over the term of the related arrangement or the estimated customer life. Accounts receivable and deferred revenue are recorded at the time a customer enters into a binding subscription agreement.

Software products include sales to end user customers and resellers. In most cases, revenue from sales to resellers is not contingent upon resale of the software to the end user and is recorded in the same manner as all other product sales. Revenue from sales of packaged software products and audio practice products is recognized as the products are shipped and title passes and risks of loss have been transferred. For most product sales, these criteria are met at the time the product is shipped. For some sales to resellers and certain other sales, the Company defers revenue until the customer receives the product because the Company legally retains a portion of the risk of loss on these sales during transit. A limited amount of packaged software products are sold to resellers on a consignment basis. Revenue is recognized for these consignment transactions once the end user sale has occurred, assuming the remaining revenue

recognition criteria have been met. In accordance with ASC 985-605-50 Revenue Recognition: Customer Payments and Incentives (“ASC 605-50”), cash sales incentives to resellers are accounted for as a reduction of revenue, unless a specific identified benefit is identified and the fair value is reasonably determinable. Price protection for changes in the manufacturer suggested retail value granted to resellers for the inventory that they have on hand at the date the price protection is offered is recorded as a reduction to revenue.

The Company offers customers the ability to make payments for packaged software purchases in installments over a period of time, which typically ranges between three and five months. Given that these installment payment plans are for periods less than 12 months, a successful collection history has been established and these fees are fixed and determinable, revenue is recognized at the time of sale, assuming the remaining revenue recognition criteria have been met. Packaged software is provided to customers who purchase directly from our company with a limited right of return. The Company allows its retailers to return unsold products, subject to some limitations. In accordance with ASC subtopic 985-605-15, Software:

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition: Products ("ASC 985-605-15"), product revenue is reduced for estimated returns, which are based on historical return rates.

In connection with packaged software product sales and online software subscriptions, technical support is provided to customers, including customers of resellers, via telephone support at no additional cost for up to six months from the time of purchase. As the fee for technical support is included in the initial licensing fee, the technical support and services are generally provided within one year, the estimated cost of providing such support is deemed insignificant and no unspecified upgrades/enhancements are offered, technical support revenues are recognized together with the software product and license revenue. Costs associated with the technical support are accrued at the time of sale. Sales commissions from non-cancellable SaaS contracts are deferred and amortized in proportion to the revenue recognized from the related contract.

Changes in Accounting Principle

In the third quarter of 2013, the Company voluntarily changed its accounting policy for sales commissions related to non-cancellable Software-as-a-Service ("SaaS") contracts, from recording an expense when incurred, to deferral of the sales commission in proportion to the consideration allocated to each of the elements in the arrangement and in, or over, the same period the revenue is recognized for each of the elements in the arrangement (i.e. over the non-cancellable term of the contract for the SaaS deliverable). The Company is anticipating a significant increase in contracts with multi-year subscriptions and a corresponding increase in sales commissions due, among other reasons, to its acquisition of Lexia Learning Systems, Inc. ("Lexia") in August 2013. Lexia provides services using a SaaS model and has historically had long-term arrangements with material sales commissions paid to its network of resellers and has applied a sales commission deferral and amortization policy.

The Company believes the deferral method described above is preferable primarily because (i) the sales commission charges are so closely related to obtaining the revenue from the non-cancellable contracts that they should be deferred and charged to expense over the same period that the related revenue is recognized; and (ii) it provides a single accounting policy, consistent with that used by Lexia, that makes it easier for financial statement users to understand. Deferred commission amounts are recoverable through the future revenue streams under the non-cancellable arrangements.

Short-term deferred commissions are included in prepaid expenses and other current assets, while long-term deferred commissions are included in other assets in the accompanying consolidated balance sheets. The amortization of deferred commissions is included in sales and marketing expense in the accompanying consolidated statements of operations.

The accompanying consolidated financial statements and related notes have been adjusted to reflect the impact of this change and the associated deferred tax impact retrospectively to all prior periods. Under the as previously reported basis, there was no book / tax basis difference related to commission expense. Under the as adjusted basis, the deferred commission asset creates a deferred tax liability related to commissions expense which has been deducted for tax purposes.

The following tables present the effects of the retrospective application of the voluntary change in accounting principle for sales commissions related to non-cancellable SaaS contracts for the current periods presented, effective as of January 1, 2012 (in thousands):

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## Consolidated Balance Sheets (in thousands)

	March 31, 2014			December 31, 2013		
	Computed under Prior Method	Impact of Commission Adjustment	As Reported	Computed under Prior Method	Impact of Commission Adjustment	As Reported
Prepaid expense and other current assets	\$6,662	\$ 6,595	\$13,257	\$7,707	\$ 4,587	\$12,294
Total current assets	\$116,981	\$ 6,595	\$123,576	\$186,134	\$ 4,587	\$190,721
Other assets	\$893	\$ 2,424	\$3,317	\$3,111	\$ 113	\$3,224
Total assets	\$259,394	\$ 9,019	\$268,413	\$286,076	\$ 4,700	290,776
Accumulated loss	\$(58,552 )	\$ 9,019	\$(49,533 )	\$(33,992 )	\$ 4,700	\$(29,292 )
Total stockholders' equity	\$103,478	\$ 9,019	\$112,497	\$126,543	\$ 4,700	\$131,243
Total liabilities and stockholders' equity	\$259,394	\$ 9,019	\$268,413	\$286,076	\$ 4,700	\$290,776

## Consolidated Statements of Operations (in thousands, except per share data)

	Three Months Ended March 31, 2014			Three Months Ended March 31, 2013		
	Computed under Prior Method	Impact of Commission Adjustment	As Reported	As Previously Reported	Impact of Commission Adjustment	As Adjusted
Sales and marketing	\$40,473	\$ (1,377 )	\$39,096	\$37,060	\$ 213	\$37,273
Loss from operations	\$(22,476 )	\$ 1,377	\$(21,099 )	\$(4,138 )	\$ (213 )	\$(4,351 )
Income tax (benefit) provision	\$(848 )	\$ 165	\$(683 )	\$977	\$ (9 )	\$968
Net loss	\$(21,453 )	\$ 1,212	\$(20,241 )	\$(4,700 )	\$ (204 )	\$(4,904 )
Basic net loss per share	\$(1.02 )	\$ 0.06	\$(0.96 )	\$(0.22 )	\$ (0.01 )	\$(0.23 )
Diluted net loss per share	\$(1.02 )	\$ 0.06	\$(0.96 )	\$(0.22 )	\$ (0.01 )	\$(0.23 )
Shares used in computing basic net loss per share	21,125	—	21,125	21,360	—	21,360
Shares used in computing diluted net loss per share	21,125	—	21,125	21,360	—	21,360

## Consolidated Statements of Comprehensive Loss (in thousands)

	Three Months Ended March 31, 2014			Three Months Ended March 31, 2013		
	Computed under Prior Method	Impact of Commission Adjustment	As Reported	As Previously Reported	Impact of Commission Adjustment	As Adjusted
Net loss	\$(21,453 )	\$ 1,212	\$(20,241 )	\$(4,700 )	\$ (204 )	\$(4,904 )
Other comprehensive income (loss)	\$(21,817 )	\$ 1,212	\$(20,605 )	\$(5,181 )	\$ (204 )	\$(5,385 )

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## Consolidated Statements of Cash Flows (in thousands)

	Three Months Ended March 31, 2014			Three Months Ended March 31, 2013		
	Computed under Prior Method	Impact of Commission Adjustment	As Reported	As Previously Reported	Impact of Commission Adjustment	As Adjusted
Net loss	\$(21,453 )	\$ 1,212	\$(20,241 )	\$(4,700 )	\$ (204 )	\$(4,904 )
Deferred income tax provision	\$(921 )	\$ 165	\$(756 )	\$298	\$ (9 )	\$289
Prepaid expenses and other current assets	\$536	\$ (749 )	\$(213 )	\$(2,559 )	\$ 113	\$(2,446 )
Other assets	\$690	\$ (628 )	\$62	\$5	\$ 100	\$105
Net cash used in operating activities	\$(13,629 )	\$ —	\$(13,629 )	\$(5,635 )	\$ —	\$(5,635 )

The change in accounting principle resulted in a decrease to accumulated loss of \$3,591 thousand as of January 1, 2013 to \$13,158 thousand from \$16,749 thousand, as previously reported.

## Income Taxes

The Company accounts for income taxes in accordance with ASC topic 740, Income Taxes ("ASC 740"), which provides for an asset and liability approach to accounting for income taxes. Deferred tax assets and liabilities represent the future tax consequences of the differences between the financial statement carrying amounts of assets and liabilities versus the tax basis of assets and liabilities. Under this method, deferred tax assets are recognized for deductible temporary differences, and operating loss and tax credit carryforwards. Deferred liabilities are recognized for taxable temporary differences. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. The impact of tax rate changes on deferred tax assets and liabilities is recognized in the year that the change is enacted.

## Deferred Tax Valuation Allowance

The Company has recorded a valuation allowance offsetting certain of its deferred tax assets as of March 31, 2014. When measuring the need for a valuation allowance on a jurisdiction by jurisdiction basis, the Company assesses both positive and negative evidence regarding whether these deferred tax assets are realizable. In determining deferred tax assets and valuation allowances, the Company is required to make judgments and estimates related to projections of profitability, the timing and extent of the utilization of temporary differences, net operating loss carryforwards, tax credits, applicable tax rates, transfer pricing methodologies and tax planning strategies. The valuation allowance is reviewed quarterly and is maintained until sufficient positive evidence exists to support a reversal. Because evidence such as the Company's operating results during the most recent three-year period is afforded more weight than forecasted results for future periods, the Company's cumulative loss in certain jurisdictions represents significant negative evidence in the determination of whether deferred tax assets are more likely than not to be utilized in certain jurisdictions. This determination resulted in the need for a valuation allowance on the deferred tax assets of certain jurisdictions. The Company will release this valuation allowance when it is determined that it is more likely than not that its deferred tax assets will be realized. Any future release of valuation allowance may be recorded as a tax benefit increasing net income.

## Fair Value of Financial Instruments

The Company values its assets and liabilities using the methods of fair value as described in ASC 820, Fair Value Measurements and Disclosures, ("ASC 820"). ASC 820 establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. The three levels of fair value hierarchy are described below:

Level 1: Quoted prices for identical instruments in active markets.

Level 2: Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.

Level 3: Significant inputs to the valuation model are unobservable.





Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The carrying amounts reported in the consolidated balance sheets for cash and cash equivalents, restricted cash, accounts receivable, accounts payable and other accrued expenses approximate fair value due to relatively short periods to maturity.

**Business Combinations**

The Company recognizes all of the assets acquired, liabilities assumed and contractual contingencies from the acquired company as well as contingent consideration at fair value on the acquisition date. The excess of the total purchase price over the fair value of the assets and liabilities acquired is recognized as goodwill. Acquisition-related costs are recognized separately from the acquisition and expensed as incurred. Generally, restructuring costs incurred in periods subsequent to the acquisition date are expensed when incurred. Subsequent changes to the purchase price (i.e., working capital adjustments) or other fair value adjustments determined during the measurement period are recorded as adjustments to goodwill.

**Stock-Based Compensation**

The Company accounts for its stock-based compensation in accordance ASC topic 718, Compensation—Stock Compensation ("ASC 718"). Under ASC 718, all stock-based awards, including employee stock option grants, are recorded at fair value as of the grant date and recognized as expense in the statement of operations on a straight-line basis over the requisite service period, which is the vesting period.

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option pricing model. For the three months ended March 31, 2014 and 2013, the fair value of options granted was calculated using the following assumptions:

	Three Months Ended March 31,	
	2014	2013
Expected stock price volatility	63.7%-64.2%	66.4%-66.6%
Expected term of options	6 years	6 years
Expected dividend yield	—	—
Risk-free interest rate	1.46%-1.72%	0.75%-0.87%

The Company reviews a group of comparable industry-related companies and its own data to estimate its expected volatility over the most recent period commensurate with the estimated expected term of the awards. In addition to analyzing our own and peer group data, the Company also considers the contractual option term and vesting period when determining the expected option life and forfeiture rate. For the risk-free interest rate, the Company uses a US Treasury Bond rate consistent with the estimated expected term of the option award.

The Company's restricted stock and restricted stock unit grants are accounted for as equity awards. The grant date fair value is based on the market price of the Company's common stock at the date of grant.

The following table presents stock-based compensation expense included in the related financial statement line items (dollars in thousands):

	Three Months Ended March 31,	
	2014	2013
Cost of revenue	\$—	\$1
Sales and marketing	428	174
Research and development	127	300
General and administrative	851	1,193

Total	\$1,406	\$1,668
Foreign Currency Translation and Transactions		

12

---

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The functional currency of the Company's foreign subsidiaries is their local currency. Accordingly, assets and liabilities of the foreign subsidiaries are translated into US dollars at exchange rates in effect on the balance sheet date. Income and expense items are translated at average rates for the period. Translation adjustments are recorded as a component of other comprehensive income (loss) in stockholders' equity.

Cash flows of consolidated foreign subsidiaries, whose functional currency is their local currency, are translated to US dollars using average exchange rates for the period. The Company reports the effect of exchange rate changes on cash balances held in foreign currencies as a separate item in the reconciliation of the changes in cash and cash equivalents during the period. The following table presents the effect of exchange rate changes and the net unrealized gains and losses from the available-for-sale securities on total comprehensive income (loss) (dollars in thousands):

	Three Months Ended March 31,	
	2014	2013 (As Adjusted)*
Net loss	\$(20,241 )	\$(4,904 )
Foreign currency translation gain	(364 )	(481 )
Total comprehensive loss	\$(20,605 )	\$(5,385 )

\*Certain amounts have been adjusted for the retrospective change in accounting principle for sales commissions (See Note 2).

Advertising Costs

Costs for advertising are expensed as incurred. Advertising expense for the three months ended March 31, 2014 and 2013 were \$15.7 million and \$15.0 million, respectively.

Recently Issued Accounting Standards

In July 2013, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2013-11, Income Taxes (Topic 740): Presentation of Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists ("ASU 2013-11"), which requires that an unrecognized tax benefit be presented in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward, except for a situation in which some or all of such net operating loss carryforward, a similar loss, or a tax credit carryforward is not available at the reporting date under the tax law of the applicable tax jurisdiction to settle any additional income taxes that would result from the disallowance of a tax position or the tax law of the applicable jurisdiction does not require the entity to use, and the entity does not intend to use, the deferred tax asset for such purpose, the unrecognized tax benefit should be presented in the financial statements as a liability and should not be combined with deferred tax assets. The Company adopted this guidance beginning in fiscal year 2014, and the adoption of such guidance did not have a material impact on the presentation of the Company's reported results of operations or financial position.

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 3. BUSINESS COMBINATIONS

Livemocha, Inc.

On April 1, 2013, the Company completed its acquisition of Livemocha, Inc. (the “Livemocha Merger”). Livemocha, Inc. is one of the world’s largest online language-learning communities with over 16 million registered members. The acquisition of Livemocha, Inc.’s technology platform has accelerated the Company’s transition to cloud-based learning solutions and reinforced its leadership position in the competitive language-learning industry. The aggregate amount of consideration paid by the Company was \$8.4 million in cash.

The acquisition of Livemocha, Inc. resulted in goodwill of approximately \$5.2 million, none of which is deductible for tax purposes. This amount represents the residual amount of the total purchase price after allocation to the assets acquired and liabilities assumed.

All expenditures incurred in connection with the Livemocha Merger were expensed and are included in general and administrative expenses. Transaction costs incurred in connection with the Livemocha Merger were \$0.4 million during the year ended December 31, 2013. The results of operations for Livemocha, Inc. have been included in the consolidated results of operations since April 1, 2013.

The Company allocated the purchase price based on current estimates of the fair values of assets acquired and liabilities assumed in connection with the Livemocha Merger. The table below summarizes the estimates of fair value of the Livemocha, Inc. assets acquired, liabilities assumed and related deferred income taxes as of the acquisition date.

The Company finalized its allocation of the purchase price for Livemocha, Inc. as of March 31, 2014.

The purchase price was allocated as follows (in thousands):

Cash	\$ 191	
Accounts receivable	227	
Other current assets	93	
Fixed assets	35	
Accounts payable and accrued expenses	(956	)
Deferred revenue	(743	)
Net deferred tax liability	(1,161	)
Net tangible assets acquired	(2,314	)
Goodwill	5,185	
Amortizable intangible assets	5,500	
Purchase Price	\$8,371	

The acquired amortizable intangible assets and the related estimated useful lives consist of the following (in thousands):

	Useful Lives	Value
Online community	3 years	\$1,800
Enterprise relationships	5 years	100
Technology platform	5 years	3,400
Tradenname	2 years	200
Total assets		\$5,500

In connection with the Livemocha Merger, the Company recorded deferred tax liabilities related to definite-lived intangible assets that were acquired. As a result of this deferred tax liability balance, the Company reduced its deferred

tax asset

14

---

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 3. BUSINESS COMBINATIONS (Continued)

valuation allowance by \$1.2 million. Such reduction was recognized as an income tax benefit in the consolidated statements of operations for the year ended December 31, 2013.

Lexia Learning Systems, Inc.

On August 1, 2013, the Company completed its acquisition of Lexia Learning Systems, Inc. (the "Lexia Merger"). Lexia is one of the most trusted and established companies in the reading technology market. The transaction marks the Company's first extension beyond language learning and takes the Company deeper into the EdTech industry. The aggregate amount of consideration paid by the Company was \$21.1 million in cash, net of working capital and deferred revenue adjustments, including a holdback of \$3.4 million with 50% of such holdback paid within 30 days of the Company filing its Form 10-K for the year ended December 31, 2013 and 50% of such holdback to be paid on the 18 month anniversary of the acquisition.

The acquisition of Lexia resulted in goodwill of approximately \$9.9 million, none of which is deductible for tax purposes. This amount represents the residual amount of the total purchase price after allocation to the assets acquired and liabilities assumed.

All expenditures incurred in connection with the Lexia Merger were expensed and are included in general and administrative expenses. Transaction costs incurred in connection with the Lexia Merger were \$0.1 million during the year ended December 31, 2013. The results of operations for Lexia have been included in the consolidated results of operations since August 1, 2013.

The Company has preliminarily allocated the purchase price based on current estimates of the fair value of assets acquired and liabilities assumed in connection with the Lexia Merger. The table below summarizes the preliminary estimates of fair value of the Lexia assets acquired, liabilities assumed and related deferred income taxes as of the acquisition date. Any changes to the initial estimates of the fair value of the assets and liabilities will be recorded as adjustments to those assets and liabilities and residual amounts will be allocated to goodwill. The Company has substantially completed the purchase price allocations for the 2013 acquisitions. However, if additional information is obtained about these assets and liabilities within the measurement period (not to exceed one year from the date of acquisition), including finalization of asset appraisals, the Company will refine its estimates of fair value to allocate the purchase price more accurately. Any such revisions are not expected to be significant.

The preliminary purchase price is allocated as follows (in thousands):

Cash	\$263	
Accounts receivable	2,404	
Other current assets	105	
Fixed assets	255	
Accounts payable and accrued expenses	(899	)
Deferred revenue	(1,223	)
Net deferred tax liability	(4,210	)
Net tangible assets acquired	(3,305	)
Goodwill	9,938	
Amortizable intangible assets	14,500	
Preliminary purchase price	\$21,133	

The acquired amortizable intangible assets and the related estimated useful lives consist of the following (in thousands):

	Preliminary Estimated Useful Lives	Preliminary Estimated Value August 1, 2013
Enterprise relationships	10 years	\$9,400
Technology platform	7 years	4,100
Tradename	5 years	1,000
Total assets		\$ 14,500

#### Vivity Labs Inc.

On January 2, 2014, the Company completed its acquisition of Vivity Labs Inc. (the "Vivity Labs Merger" and "Vivity"). Vivity's principal business activity is the development of lifestyle digital games aimed at improving the user's life through activity, awareness and motivation through its flagship product, Fit Brains. The applications are designed for use on mobile, web and social platforms. Underscoring the connection between brain fitness and language learning, Vivity's mobile applications are localized in multiple languages to serve customers around the world. Vivity's emphasis on mobile solutions is especially compatible with Rosetta Stone's focus on cloud-based technology to enable on-the-go learning. The aggregate amount of consideration paid by the Company was \$12.3 million in cash.

The acquisition of Vivity Labs Inc. resulted in goodwill of approximately \$9.7 million, none of which is deductible for tax purposes. This amount represents the residual amount of the total purchase price after allocation to the assets acquired and liabilities assumed.

All expenditures incurred in connection with the Vivity Labs Merger were expensed and are included in general and administrative expenses. Transaction costs incurred in connection with the Vivity Labs Merger were \$15 thousand and \$51 thousand during the three months ended March 31, 2014 and December 31, 2013, respectively. The results of operations for Vivity Labs have been included in the consolidated results of operations since January 2, 2014.

The Company has allocated the purchase price based on current estimates of the fair values of assets acquired and liabilities assumed in connection with the Vivity Labs Merger. The table below summarizes the estimates of fair value of the Vivity Labs assets acquired, liabilities assumed and related deferred income taxes as of the acquisition date.

The preliminary purchase price is allocated as follows (in thousands):

Cash	\$ 16
Accounts receivable	591
Other current assets	6
Accounts payable	(281 )
Net deferred tax liability	(821 )
Net tangible assets acquired	(489 )
Goodwill	9,697
Amortizable intangible assets	3,106
Purchase Price	\$ 12,314

The acquired amortizable intangible assets and the related estimated useful lives consist of the following (in thousands):

	Preliminary Estimated Useful Lives	Preliminary Estimated Value January 2, 2014
Tradename	3 years	\$ 188
Technology platform	5 years	1,977
Customer relationships	3 years	941
Total assets		\$3,106

## Tell Me More S.A.

On January 9, 2014, the Company completed its acquisition of Tell Me More S.A., (the "Tell Me More Merger" and "Tell Me More") a company organized under the laws of France. Tell Me More provides on-line language learning subscriptions and learning services primarily to corporate and educational organizations. Tell Me More offers a robust suite of SaaS-based language learning products and services that provide intermediate, advanced and business language solutions in nine languages. The Tell Me More Merger strengthens the Company's growing Enterprise & Education business and expands its global footprint. The aggregate amount of consideration paid by the Company was €22.1 million (\$30.2 million), including assumed net debt.

The Tell Me More Merger resulted in goodwill of approximately \$21.2 million, none of which is deductible for tax purposes. This amount represents the residual amount of the total purchase price after allocation to the assets acquired and liabilities assumed.

All expenditures incurred in connection with the Tell Me More Merger were expensed and are included in general and administrative expenses. Transaction costs incurred in connection with the Merger were \$0.5 million and \$0.5 million during the three months ended March 31, 2014 and December 31, 2013, respectively. The results of operations for Tell Me More S.A. have been included in the consolidated results of operations since January 9, 2014.

The Company has allocated the purchase price based on current estimates of the fair values of assets acquired and liabilities assumed in connection with the Tell Me More Merger. The table below summarizes the estimates of fair value of the Tell Me More S.A. assets acquired, liabilities assumed and related deferred income taxes as of the acquisition date.

The preliminary purchase price is allocated as follows (in thousands):

Cash	\$2,323	
Accounts receivable	3,107	
Inventory	733	
Prepaid expenses	227	
Fixed assets	5,594	
Other non current assets	130	
Accounts payable	(732	)
Accrued compensation	(2,863	)
Deferred revenue	(2,190	)
Other current liabilities	(1,098	)
Obligation under capital lease	(3,958	)
Net deferred tax liability	(1,392	)
Net tangible assets acquired	(119	)
Goodwill	21,200	
Amortizable intangible assets	9,105	
Purchase Price	\$30,186	



Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 3. BUSINESS COMBINATIONS (Continued)

The acquired amortizable intangible assets and the related estimated useful lives consist of the following (in thousands):

	Preliminary Estimated Useful Lives	Preliminary Estimated Value January 9, 2014
Customer relationships	5 years	\$4,348
Technology platform	5 years	4,144
Tradename	1 year	613
Total assets		\$9,105

## Pro Forma Adjusted Summary

The results of Livemocha, Lexia, Vivity and Tell Me More's operations have been included in the consolidated financial statements subsequent to their respective acquisition dates.

The following schedule presents unaudited consolidated pro forma results of operations data as if the Vivity and Tell Me More Mergers had occurred on January 1, 2013 and the Livemocha and Lexia Mergers had occurred on January 1, 2012 (collectively "the Mergers"). This information does not purport to be indicative of the actual results that would have occurred if the Mergers had actually been completed on the date indicated, nor is it necessarily indicative of the future operating results or the financial position of the combined company (in thousands, except per share amounts):

	Three Months Ended March 31,	
	2014	2013
Revenue	\$65,541	\$73,376
Net loss	\$(15,309)	\$(980)
Basic loss per share	\$(0.72)	\$(0.05)
Diluted loss per share	\$(0.72)	\$(0.05)

The operations of Livemocha, Lexia and Tell Me More have been integrated into the overall operations of the Company. The results of Livemocha, Lexia and Tell Me More are reported within the results of the Company's operating segments and are not recorded on a stand-alone basis. Therefore, it is impracticable to report revenue and earnings from Livemocha, Lexia and Tell Me More for the three months ended March 31, 2014. Revenue and net loss from Vivity were \$0.2 million and \$0.6 million for the three months ended March 31, 2014, respectively.

## 4. NET LOSS PER SHARE

Net loss per share is computed under the provisions of ASC topic 260 - Earnings Per Share. Basic loss per share is computed using net loss and the weighted average number of shares of common stock outstanding. Diluted earnings per share reflect the weighted average number of shares of common stock outstanding plus any potentially dilutive shares outstanding during the period. Potentially dilutive shares consist of shares issuable upon the exercise of stock options, restricted stock awards, restricted stock units and conversion of shares of preferred stock. Common stock equivalent shares are excluded from the diluted computation if their effect is anti-dilutive.

The following table sets forth the computation of basic and diluted net loss per common share:



Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 4. NET LOSS PER SHARE (Continued)

	Three Months Ended March 31,	
	2014	2013
	(dollars in thousands, except per share amounts) (As Adjusted)*	
Numerator:		
Net Loss	\$ (20,241	) \$ (4,904
Denominator:		
Weighted average number of common shares:		
Basic	21,125	21,360
Diluted	21,125	21,360
Loss per common share:		
Basic	\$ (0.96	) \$ (0.23
Diluted	\$ (0.96	) \$ (0.23

\*Certain amounts have been adjusted for the retrospective change in accounting principle for sales commission (See Note 2).

For the three months ended March 31, 2014 and 2013, no common stock equivalent shares were included in the calculation of the Company's diluted net income per share.

For the three months ended March 31, 2014, outstanding stock options, restricted stock units and restricted stock of 113,000, 87,000 and 86,000, respectively, were not included in the diluted net loss per share calculation, as they were anti-dilutive. For the three months ended March 31, 2013, outstanding stock options, restricted stock units and restricted stock of 341,000, 85,000 and 194,000, respectively, were not included in the diluted net loss per share calculation, as they were anti-dilutive.

## 5. INVENTORY

Inventory consisted of the following (in thousands):

	March 31, 2014	December 31, 2013
Raw materials	\$4,715	\$ 3,267
Finished goods	3,701	3,372
Total inventory	\$8,416	\$ 6,639

## 6. GOODWILL

The value of goodwill is primarily derived from the acquisition of Rosetta Stone Ltd. (formerly known as Fairfield & Sons, Ltd.) in January 2006, the acquisition of certain assets of SGLC International Co. Ltd ("SGLC") in November 2009, the acquisition of Livemocha in April 2013, the acquisition of Lexia in August 2013 and the acquisitions of Vivity and Tell Me More in January 2014.

The Company tests goodwill for impairment annually on June 30 of each year at the reporting unit level using a fair value approach, in accordance with the provisions of ASC 350, or more frequently, if impairment indicators arise. The Company's annual testing resulted in no impairments of goodwill since the dates of acquisition.

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 6. GOODWILL (Continued)

The following table represents the balance and changes in goodwill for the three months ended March 31, 2014 (in thousands):

	North America Consumer	Rest of World Consumer	Global Enterprise & Education	Total
Balance as of December 31, 2013	\$ 17,971	\$ 2,200	\$ 29,888	\$ 50,059
Acquisition of Vivity	9,697	—	—	9,697
Acquisition of Tell Me More	—	—	21,200	21,200
Impairment charge	—	(2,199 )	—	(2,199 )
Effect of change in foreign currency rate	(378 )	(1 )	182	(197 )
Balance as of March 31, 2014	\$ 27,290	\$ —	\$ 51,270	\$ 78,560

## Interim Impairment Testing of Goodwill

As discussed in more detail in “Note 2” to the Company’s audited consolidated financial statements included in the Annual Report, goodwill is tested annually for impairment on June 30 of each year or more frequently if impairment indicators arise. In connection with the annual goodwill impairment analysis performed at June 30, 2013, the Company determined that the fair value of each of the Company’s reporting units exceeded its carrying value, and therefore no goodwill impairment charge was recorded in 2013.

During the three months ended March 31, 2014, the Company determined sufficient indication existed to require performance of an interim goodwill impairment analysis as of March 31, 2014 for the ROW Consumer reporting unit (“ROW Consumer”). This indicator was due to a further unexpected decline in the operations of the ROW Consumer reporting unit, with further decreases in revenue and bookings within the reporting unit driving lower than expected operating results for the quarter and impacting the forecast going forward. In this interim goodwill impairment test, the ROW Consumer reporting unit failed step one.

The combination of the lower reporting unit fair value calculated in step one and the identification of unrecognized fair value changes to the carrying values of other assets and liabilities (primarily tradename and deferred revenue) in the second step of the interim goodwill impairment test, resulted in an implied fair value of goodwill below the carrying value of goodwill for ROW Consumer. As a result, the Company recorded its best estimate of the goodwill impairment loss of \$2.2 million, which represents a full impairment of ROW Consumer’s goodwill. Any adjustment to the estimated impairment loss based on completion of the measurement of the impairment will be recognized in the second quarter.

## 7. INTANGIBLE ASSETS

Intangible assets consisted of the following items as of the dates indicated (in thousands):

	March 31, 2014			December 31, 2013		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Tradename/trademark	\$ 12,607	\$(403 )	\$ 12,204	\$ 11,807	\$(158 )	\$ 11,649
Core technology	16,032	(3,828 )	12,204	9,954	(3,207 )	6,747
Customer relationships	27,441	(12,407 )	15,034	22,152	(11,720 )	10,432
Website	12	(12 )	—	12	(12 )	—
Patents	300	(132 )	168	300	(122 )	178
Total	\$ 56,392	\$(16,782 )	\$ 39,610	\$ 44,225	\$(15,219 )	\$ 29,006

The intangible assets recorded as a result of the Vivity Labs Merger are included in the March 31, 2014 balances. The acquired amortizable intangible assets and the related estimated useful lives consist of the following (in thousands):



Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 7. INTANGIBLE ASSETS (Continued)

	Preliminary Estimated Useful Lives	Preliminary Estimated Value January 2, 2014
Tradenname	3 years	\$188
Technology platform	5 years	1,977
Customer relationships	3 years	941
Total assets		\$3,106

The intangible assets recorded as a result of the Tell Me More Merger are included in the March 31, 2014 balances.

The acquired amortizable intangible assets and the related estimated useful lives consist of the following (in thousands):

	Preliminary Estimated Useful Lives	Preliminary Estimated Value January 8, 2014
Customer relationships	5 years	\$4,348
Technology platform	5 years	4,144
Tradenname	1 year	613
Total assets		\$9,105

Amortization of intangible assets for the three months ended March 31, 2014 and 2013 totaled \$1.6 million and \$10,000, respectively. For the three months ended March 31, 2014 and 2013, \$933,000 and zero was included in sales and marketing expense, \$485,000 and \$10,000 was included in research and development expense, \$146,000 and zero was included in cost of service. The increase in amortization expense is due to the amortization of the intangible assets recorded as a result of the Livemocha acquisition in April 2013, the Lexia acquisition in August 2014, and the Vivity and Tell Me More acquisitions in January 2014.

The following table summarizes the estimated future amortization expense related to intangible assets for the remaining nine months of 2014 and years thereafter (in thousands):

	As of March 31, 2014
2014-remaining	\$4,679
2015	5,542
2016	5,060
2017	4,546
2018	3,933
Thereafter	5,242
Total	\$29,002

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 8. OTHER CURRENT LIABILITIES

The following table summarizes other current liabilities (in thousands):

	March 31, 2014	December 31, 2013
Accrued marketing expenses	\$ 12,639	\$ 19,885
Accrued professional and consulting fees	3,903	4,570
Sales return reserve	3,007	4,834
Sales, withholding and property taxes payable	4,133	3,968
Accrued purchase price of business acquisition	3,375	1,688
Other	6,440	6,991
	\$ 33,497	\$ 41,936

## 9. CAPITAL LEASES

The Company enters into capital leases under non-committed arrangements for equipment and software. In addition, as a result of the Tell Me More Merger, the Company assumed a capital lease for the building in which Tell Me More's headquarters are located near Versailles, France. The fair value of the lease liability at the date of acquisition was \$4.0 million.

Future minimum payments under capital leases with initial terms of one year or more are as follows (in thousands):

	As of March 31, 2014
2014-remaining	\$ 704
2015	825
2016	623
2017	623
2018-Thereafter	2,923
Total minimum lease payments	5,698
Less amount representing interest	(939)
Present value of net minimum lease payments	4,759
Less current portion	667
Obligations under capital lease, long-term	\$ 4,092

During the three months ended March 31, 2014, the Company acquired \$5.5 million in fixed assets under a capital lease as a result of the Tell Me More acquisition. During the three months ended March 31, 2013 the Company acquired \$0.6 million in equipment and software through the issuance of capital leases. This non-cash investing activity has been excluded from the consolidated statement of cash flows.

## 10. INCOME TAXES

In accordance with ASC topic 740, Income Taxes ("ASC 740"), and ASC subtopic 740-270, Income Taxes: Interim Reporting, the income tax provision for the three months ended March 31, 2014 is based on the estimated annual effective tax rate for fiscal year 2014. The estimated effective tax rate may be subject to adjustment in subsequent quarterly periods as the estimates of pretax income for the year, along with other items that may affect the rate, may change and may create a different relationship between domestic and foreign income and loss.

The Company accounts for uncertainty in income taxes under ASC subtopic 740-10-25, Income Taxes: Overall: Background ("ASC 740-10-25"). ASC 740-10-25 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. ASC 740-10-25 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition.

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

10. INCOME TAXES (Continued)

As of March 31, 2014, the Company is under audit in the United States for the 2009, 2010 and 2011 tax years. Currently we expect IRS field work to be completed no later than the third quarter 2014 and may provide additional information at that time. While the ultimate results cannot be predicted with certainty, the Company believes that the resulting adjustments, if any, will not have a material adverse effect on its consolidated financial condition or results of operations.

As of March 31, 2014 and December 31, 2013, the Company had \$140,000 and \$143,000, respectively, of unrecognized tax benefits, which if recognized, \$99,000 would affect income tax expense. These liabilities for unrecognized tax benefits are included in other long-term liabilities. Interest and penalties related to uncertain tax positions are recorded as part of the income tax provision and are approximately \$18,000 as of March 31, 2014.

Valuation Allowance Recorded for Deferred Tax Assets

The Company evaluates the recoverability of its deferred tax assets at each reporting period for each tax jurisdiction and establishes a valuation allowance, if necessary, to reduce the deferred tax asset to an amount that is more likely than not to be recovered. As of March 31, 2014, the analysis of the need for a valuation allowance on US deferred tax assets considered that the US entity has incurred a three-year cumulative loss. As previously disclosed, if the Company does not have sufficient objective positive evidence to overcome a three-year cumulative loss, a valuation allowance may be necessary. In evaluating whether to record a valuation allowance, the guidance in ASC 740 deems that the existence of cumulative losses in recent years is a significant piece of objectively verifiable negative evidence that is difficult to overcome. An enterprise that has cumulative losses is generally prohibited from using an estimate of future earnings to support a conclusion that realization of an existing deferred tax asset is more likely than not.

Consideration has been given to the following positive and negative evidence:

• Three-year cumulative evaluation period ended March 31, 2014 results in a cumulative US pre-tax loss;

• from 2006, when the US entity began filing as a C-corporation for income tax purposes, through 2010, the US entity generated taxable income each year;

• the Company has a history of utilizing all operating tax loss carryforwards and has not had any tax loss carryforwards or credits expire unused;

• lengthy loss carryforward periods of 20 years for US federal and most state jurisdictions apply; and

• the Company incurred a US federal jurisdiction net operating loss for the most recently completed calendar year and has additional net operating loss carryforwards subject to limitation pursuant to IRC Section 382.

During the second quarter of 2012, the Company established a full valuation allowance to reduce the deferred tax assets of the Korea subsidiary resulting in a non-cash charge of \$0.4 million. During the third quarter of 2012, the Company established a full valuation allowance to reduce the deferred tax assets of its operations in Brazil, Japan, and the US resulting in a non-cash charge of \$0.4 million, \$2.1 million, and \$23.1 million, respectively. Additionally, no tax benefits were provided on 2012 losses incurred in foreign jurisdictions where the Company has determined a valuation allowance is required. As of March 31, 2014, a full valuation allowance was provided for the US, Korea, Japan and Brazil where the Company has determined the deferred tax assets will more likely than not be realized.



Evaluation of the remaining jurisdictions as of March 31, 2014 resulted in the determination that no additional valuation allowances were necessary at this time. However, the Company will continue to assess the need for a valuation allowance against its deferred tax assets in the future and the valuation will be adjusted accordingly, which could materially affect the Company's financial position and results of operations.

As of March 31, 2014, and December 31, 2013, the Company's US deferred tax liability was \$9.4 million and \$9.6 million, respectively, related to its goodwill and indefinite lived intangibles. As of March 31, 2014 the Company had foreign net deferred tax assets and liabilities of \$0.1 million and \$1.8 million, respectively, compared to net deferred tax assets of \$36 thousand at December 31, 2013.

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 11. STOCK-BASED COMPENSATION

## 2006 Stock Incentive Plan

On January 4, 2006, the Company established the Rosetta Stone Inc. 2006 Stock Incentive Plan (the "2006 Plan") under which the Company's Board of Directors, at its discretion, could grant stock options to employees and certain directors of the Company and affiliated entities. The 2006 Plan initially authorized the grant of stock options for up to 1,942,200 shares of common stock. On May 28, 2008, the Board of Directors authorized the grant of additional stock options for up to 195,000 shares of common stock under the plan, resulting in total stock options available for grant under the 2006 Plan of 2,137,200 as of December 31, 2008. The stock options granted under the 2006 Plan generally expire at the earlier of a specified period after termination of service or the date specified by the Board or its designated committee at the date of grant, but not more than ten years from such grant date. Stock issued as a result of exercises of stock options will be issued from the Company's authorized available stock.

## 2009 Omnibus Incentive Plan

On February 27, 2009, the Company's Board of Directors approved the 2009 Omnibus Incentive Plan (the "2009 Plan") that provides for the ability of the Company to grant up to 2,437,744 new stock incentive awards or options including Incentive and Nonqualified Stock Options, Stock Appreciation Rights, Restricted Stock, Restricted Stock Units, Performance Units, Performance Shares, Performance based Restricted Stock, Share Awards, Phantom Stock and Cash Incentive Awards. The stock incentive awards and options granted under the 2009 Plan generally expire at the earlier of a specified period after termination of service or the date specified by the Board or its designated committee at the date of grant, but not more than ten years from such grant date. On May 26, 2011 the Board of Directors authorized and the Company's shareholders' approved the allocation of an additional 1,000,000 shares of common stock to the 2009 Plan. On May 23, 2012, the Board of Directors authorized and the Company's shareholders approved the allocation of 1,122,930 additional shares of common stock to the 2009 Plan. On May 23, 2013, the Board of Directors authorized and the Company's shareholders approved the allocation of 2,317,000 additional shares of common stock to the 2009 Plan.

Concurrent with the approval of the 2009 Plan, the 2006 Plan was terminated for purposes of future grants. At March 31, 2014 there were 1,929,949 shares available for future grant under the 2009 Plan.

In accordance with ASC 718, the fair value of stock-based awards to employees is calculated as of the date of grant. Compensation expense is then recognized on a straight-line basis over the requisite service period of the award. The Company uses the Black-Scholes pricing model to value its stock options, which requires the use of estimates, including future stock price volatility, expected term and forfeitures. Stock-based compensation expense recognized is based on the estimated portion of the awards that are expected to vest. Estimated forfeiture rates were applied in the expense calculation.

## Stock Options

The following table summarizes the Company's stock option activity from January 1, 2014 to March 31, 2014:

	Options Outstanding	Weighted Average Exercise Price	Weighted Average Contractual Life (years)	Aggregate Intrinsic Value
Options Outstanding, January 1, 2014	1,927,552	\$ 13.61	7.54	\$ 2,829,380
Options granted	524,911	11.97		
Options exercised	(77,707)	) 5.84		
Options canceled	(200,688)	) 14.46		
Options Outstanding, March 31, 2014	2,174,068	13.42	7.82	1,552,709
Vested and expected to vest March 31, 2014	1,960,973	13.49	7.68	1,523,578
Exercisable at March 31, 2014	850,472	\$ 14.19	6.32	\$ 1,152,434

As of March 31, 2014, there was approximately \$8.5 million of unrecognized stock-based compensation expense related to non-vested stock option awards that is expected to be recognized over a weighted average period of 2.96

years.

22

---

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 11. STOCK-BASED COMPENSATION (Continued)

Stock options are granted at the discretion of the Board of Directors or the Compensation Committee (or its authorized member(s)) and expire 10 years from the date of the grant. Options generally vest over a four-year period based upon required service conditions. No options have performance or market conditions. The Company calculates the pool of additional paid-in capital associated with excess tax benefits using the "simplified method" in accordance with ASC 718.

## Restricted Stock Awards

The following table summarizes the Company's restricted stock award activity from January 1, 2014 to March 31, 2014:

	Nonvested Outstanding	Weighted Average Grant Date Fair Value	Aggregate Intrinsic Value
Nonvested Awards, January 1, 2014	634,031	\$ 12.28	\$ 7,785,901
Awards granted	219,352	11.98	
Awards vested	(189,215	) 9.61	
Awards canceled	(51,152	) 13.24	
Nonvested Awards, March 31, 2014	613,016	\$ 12.95	\$ 7,936,718

As of March 31, 2014, future compensation cost related to the nonvested portion of the restricted stock awards not yet recognized in the consolidated statement of operations was \$7.0 million and is expected to be recognized over a period of 3.04 years.

Restricted stock awards are granted at the discretion of the Board of Directors or Compensation Committee (or its authorized member(s)). Restricted stock awards generally vest over a four-year period based upon required service conditions.

## Restricted Stock Units

During the three months ended March 31, 2014, zero restricted stock units were granted. The Company did not grant any restricted stock units prior to April 2009.

## Long Term Incentive Program

On February 21, 2013, the Company's board of directors approved the 2013 Rosetta Stone Inc. Long Term Incentive Program ("2013 LTIP"). The 2013 LTIP is administered under the Rosetta Stone Inc. 2009 Omnibus Incentive Plan (the "2009 Plan") and the shares awarded under the 2013 LTIP will be taken from the shares reserved under the 2009 Plan. The purpose of the 2013 LTIP is to: motivate senior management and other executives to achieve key financial and strategic business objectives of the Company; offer eligible executives of the Company a competitive total compensation package; reward executives in the success of the Company; provide ownership in the Company; and retain key talent. The 2013 LTIP is effective from January 1, 2013 until December 31, 2014.

Executives designated by the board of directors will be eligible to receive performance stock awards and cash upon the Company's achievement of specified performance goals between January 1, 2013 and December 31, 2014. In order for the granting of any performance stock award or any cash payment to be made under the 2013 LTIP, the Company must meet the minimum threshold requirements for a performance goal for the 2014 fiscal year in addition to the cumulative threshold performance goals for the two year period ended December 31, 2014. Each performance goal is mutually exclusive. Each performance goal has a range of payout levels depending on the achievement of the goal ranging from zero to 200% of the incentive target.

The maximum number of shares to be issued as performance share awards is 509,925 and the maximum cash payout is \$2.7 million. However, executives hired after the approval of the 2013 LTIP may be allowed to participate at the discretion of the board of directors, which could raise the overall share awards and cash payouts. The minimum number of shares to be issued as performance stock awards is zero, and the minimum cash payout is zero. If performance stock awards are granted, the shares will be 100% vested as of the date of grant. There will be no subsequent holding period requirement.

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

11. STOCK-BASED COMPENSATION (Continued)

Before any granting of performance stock awards or payment of cash pursuant to an award granted under the 2013 LTIP can be made, the material terms of the performance goals must be disclosed to, and subsequently approved by, the stockholders, in accordance with Treasury Regulation Section 1.162-27(e)(4).

The Company's stockholders approved the material terms of the performance goals on May 23, 2013, the grant date for the performance stock awards. The amount of share-based and cash-based compensation expense recognized related to the 2013 LTIP was \$0.6 million and \$0.1 million, respectively, for the three months ended March 31, 2014. \$0.2 million of expense was recognized related to the cash-based portion of the 2013 LTIP for the three months ended March 31, 2013.

12. STOCKHOLDERS' EQUITY

At March 31, 2014, the Company's board of directors had the authority to issue 200,000,000 shares of stock, of which 190,000,000 were designated as Common Stock, with a par value of \$0.000005 per share, and 10,000,000 were designated as Preferred Stock, with a par value of \$0.001 per share. At March 31, 2014, the Company had shares of common stock issued of 22,832,253 and shares of common stock outstanding of 21,832,253.

On May 8, 2013, the Company filed a universal shelf registration statement which became effective on May 30, 2013. The registration statement permitted certain holders of the Company's stock to offer the shares of common stock held by them. On June 11, 2013 the selling shareholders, ABS Capital Partners IV Trust and Norwest Equity Partners VIII, LP, sold a combined total of 3,490,000 shares at an offering price of \$16.00. During November and December 2013, ABS Capital Partners IV Trust sold the remainder of its common stock holdings in the Company. As of March 31, 2014, Norwest Equity Partners VIII, LP continues to hold only a nominal number of shares of common stock. The shelf also provides the Company with the flexibility to offer an amount of equity or issue debt in the amount of \$150.0 million. The Company issued and sold an additional 10,000 shares at a per share price of \$16.00 in the offering.

On August 22, 2013, the Company's Board of Directors approved a share repurchase program under which the Company is authorized to repurchase up to \$25 million of its outstanding common stock from time to time in the open market or in privately negotiated transactions depending on market conditions, other corporate considerations and applicable legal requirements. The Company expects to fund the repurchases through existing cash balances and cash generated from operations. For the year ended December 31, 2013, the Company paid \$11.4 million to repurchase 1.0 million shares

at a weighted average price of \$11.44 per share as part of this program. No shares were repurchased during the three months ended March 31, 2014. Shares repurchased under the program were recorded as treasury stock on the Company's consolidated balance sheet. The shares repurchased under this program during the year ended December 31, 2013 were not the result of an accelerated share repurchase agreement. Management has not made a decision on whether shares purchased under this program will be retired or reissued.

13. LEASE ABANDONMENT

As part of the Company's effort to reduce general and administrative expenses through a planned space consolidation at its Arlington, Virginia headquarters location, the Company incurred a lease abandonment charge of \$3.1 million for the three months ended March 31, 2014. Prior to January 31, 2014, the Company occupied the 6<sup>th</sup> and 7<sup>th</sup> floors at its Arlington, Virginia headquarters. The Company estimated the liability under operating lease agreements and accrued lease abandonment costs in accordance with ASC 420, Exit or Disposal Cost Obligation ("ASC 420"), as the Company has no future economic benefit from the abandoned space and the lease does not terminate until December 31, 2018. All leased space related to the 6<sup>th</sup> floor was abandoned and ceased to be used by the Company on January 31, 2014.

In March 2013 Rosetta Stone Japan Inc. partially abandoned its Japan office as a result of excess office space due to reduction in staff along with overall local operations business performance. The Company estimated the liability under operating lease agreements and accrued lease abandonment costs in accordance with ASC 420 as the company has no future economic benefit from the abandoned space and the lease does not terminate until February 28, 2015. As of March 31, 2014, the Company ceased to use the remaining office space in this facility and simultaneously negotiated and paid a lease termination fee of \$0.4 million. The Company has been released from all obligations under the lease arrangement as of March 31, 2014.

A summary of the Company's lease abandonment activity for the three months ended March 31, 2014 is as follows (in thousands):

24

---

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 13. LEASE ABANDONMENT (Continued)

	As of March 31,	
	2014	2013
Accrued lease abandonment costs, beginning of period	\$413	\$—
Costs incurred and charged to expense	3,571	758
Principal reductions	(1,244	) —
Accrued lease abandonment costs, end of period	\$2,740	\$758
Accrued lease abandonment costs liability:		
Short-term	\$1,281	\$405
Long-term	1,459	353
Total	\$2,740	\$758

## 14. COMMITMENTS AND CONTINGENCIES

## Operating Leases

The Company leases copiers, parking spaces, buildings, a warehouse and office space under operating lease and site license arrangements, some of which contain renewal options. Building, warehouse and office space leases range from 12 months to 72 months. Certain leases also include lease renewal options.

The following table summarizes future minimum operating lease payments for the remaining nine months of 2014 and the years thereafter (in thousands):

Periods Ending December 31,	As of March 31, 2014
2014-remaining	\$4,567
2015	4,028
2016	3,136
2017	2,760
2018-Thereafter	2,557
Total	\$17,048

Rent expense was \$1.5 million and \$2.9 million for the three months ended March 31, 2014 and 2013, respectively.

The Company accounts for its leases under the provisions of ASC topic 840, Accounting for Leases ("ASC 840"), and subsequent amendments, which require that leases be evaluated and classified as operating leases or capital leases for financial reporting purposes. Certain operating leases contain rent escalation clauses, which are recorded on a straight-line basis over the initial term of the lease with the difference between the rent paid and the straight-line rent recorded as either a deferred rent asset or liability depending on the calculation. Lease incentives received from landlords are recorded as deferred rent liabilities and are amortized on a straight-line basis over the lease term as a reduction to rent expense. The deferred rent liability was \$0.5 million at March 31, 2014. The deferred rent asset was \$24 thousand at March 31, 2014. The deferred rent asset is classified in prepaid and other assets as all associated leases have less than one year remaining on their term.

## Litigation

In June 2011, Rosetta Stone GmbH was served with a writ filed by Langenscheidt KG ("Langenscheidt") in the District Court of Cologne, Germany alleging trademark infringement due to Rosetta Stone GmbH's use of the color yellow on its packaging of its language-learning software and the advertising thereof in Germany. In January 2012, the District Court of Cologne ordered an injunction of Rosetta Stone GmbH's use of the color yellow in packaging, on its website and in television commercials and declared Rosetta Stone liable for damages, attorneys' fees and costs to Langenscheidt. No dollar amounts have been specified yet for the award of damages by the District Court of Cologne.



In its decision, the District Court of Cologne also ordered the destruction of Rosetta Stone GmbH's product and packaging which utilized the color yellow and which was deemed to have infringed Langenscheidt's trademark. The Court of Appeals in Cologne affirmed the District Court's decision.

25

---

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

14. COMMITMENTS AND CONTINGENCIES (Continued)

Langenscheidt has not posted the necessary bond to immediately enforce that decision. Rosetta Stone GmbH commenced a separate proceeding for the cancellation of Langenscheidt's German trademark registration of yellow as an abstract color mark. In June 2012, the German Patent and Trademark Office rendered a decision in the cancellation proceeding denying our request to cancel Langenscheidt's German trademark registration. Rosetta Stone GmbH has filed appeals of the decisions in both cases to the German Federal Supreme Court on the grounds of law. The Company cannot predict the timing and ultimate outcome of this matter, however, the Company believes the range of possible loss is immaterial to our financial statements. Even if the plaintiff is unsuccessful in its claims against us, the Company will incur legal fees and other costs in the defense of these claims and appeals.

From time to time, we have been subject to various claims and legal actions in the ordinary course of our business. We are not currently involved in any legal proceeding the ultimate outcome of which, in our judgment based on information currently available, would have a material impact on our business, financial condition or results of operations.

Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 15. SEGMENT INFORMATION

The Company is managed in three operating segments—North America Consumer, Rest of World ("ROW") Consumer and Global Enterprise & Education. These segments also represent the Company's reportable segments. Segment contribution includes segment revenue and expenses incurred directly by the segment, including material costs, service costs, customer care and coaching costs, and sales and marketing expenses. The Company does not allocate expenses beneficial to all segments, which include certain general and administrative expenses, facilities and communication expenses, purchasing expenses and manufacturing support and logistic expenses. These expenses are included in the unallocated expenses section of the table presented below. Revenue from transactions between the Company's operating segments is not material.

With the exception of goodwill, the Company does not identify or allocate its assets by operating segment. Consequently, the Company does not present assets or liabilities by operating segment.

Operating results by segment for the three months ended March 31, 2014 and 2013 were as follows (in thousands):

	Three Months Ended March 31,	
	2014	2013 (As adjusted)*
Revenue:		
North America Consumer	\$36,214	\$41,385
Rest of World Consumer	6,669	8,570
Global Enterprise & Education	17,882	13,969
Total revenue	\$60,765	\$63,924
Segment contribution:		
North America Consumer	\$11,708	\$16,339
Rest of World Consumer	347	(378 )
Global Enterprise & Education	4,201	5,094
Total segment contribution	\$16,256	\$21,055
Unallocated expenses, net:		
Unallocated cost of sales	\$2,512	\$530
Unallocated sales and marketing	5,225	4,061
Unallocated research and development	8,773	7,357
Unallocated general and administrative	15,075	12,665
Unallocated non-operating income/(expense)	(175 )	(415 )
Unallocated goodwill impairment	2,199	—
Unallocated lease abandonment	3,571	793
Total unallocated expenses, net	\$37,180	\$24,991
Income (loss) before income taxes	\$(20,924 )	\$(3,936 )

\*Certain amounts have been adjusted for the retrospective change in accounting principle for sales commissions (See Note 2)

## Geographic Information

Revenue by major geographic region is based primarily upon the geographic location of the customers who purchase the Company's products. The geographic locations of distributors and resellers who purchase and resell the Company's products may be different from the geographic locations of end customers.

The information below summarizes revenue from customers by geographic area for the three months ended March 31, 2014 and 2013 (in thousands):



Table of Contents

ROSETTA STONE INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 15. SEGMENT INFORMATION (Continued)

	Three Months Ended	
	March 31,	
	2014	2013
United States	\$49,410	\$52,791
International	11,355	11,133
Total	\$60,765	\$63,924

The information below summarizes long-lived assets by geographic area as of March 31, 2014 and December 31, 2013 (in thousands):

	March 31,	December 31,
	2014	2013
United States	\$17,483	\$17,205
International	5,867	561
Total	\$23,350	\$17,766

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q (this "Report") contains "forward-looking statements" that involve risks and uncertainties, as well as assumptions that, if they never materialize or prove incorrect, could cause our results to differ materially from those expressed or implied by such forward-looking statements. The statements contained in this Report that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended.

Forward-looking statements are often identified by the use of words such as, but not limited to, "anticipate," "believe," "can," "continue," "could," "estimate," "expect," "intend," "may," "will," "plan," "project," "seek," "should," "target," "would" expressions or variations intended to identify forward-looking statements. These statements are based on the beliefs and assumptions of our management based on information currently available to management. Such forward-looking statements are subject to risks, uncertainties and other important factors that could cause actual results and the timing of certain events to differ materially from future results expressed or implied by such forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those identified below, and those discussed in the section titled "Risk Factors" included in our Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 3, 2014. Furthermore, such forward-looking statements speak only as of the date of this report. Except as required by law, we undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements. Unless the context otherwise requires, references in this Report to "we," "us" or "our" shall mean the Company.

## Overview

Rosetta Stone Inc. ("Rosetta Stone," the "Company," "we" or "us") is dedicated to changing the way the world learns. Our innovative, technology-driven language-learning solutions have been purchased by millions of individuals and used by thousands of schools, businesses, and government organizations around the world. Founded in 1992, Rosetta Stone pioneered the use of interactive software to accelerate language learning. Today we offer courses in 30 languages across a broad range of formats, including online subscriptions, digital downloads, mobile apps and perpetual CD-Rom packages. Rosetta Stone has invested more in language learning and expanded beyond language learning and deeper into education-technology with its acquisitions of Livemocha, Inc. ("Livemocha") and Lexia Learning Systems, Inc. ("Lexia") in 2013 and Vivity Labs Inc. ("Vivity") and Tell Me More S.A. ("Tell Me More") in January 2014.

We derive our revenues from sales to both individual consumers and organizations. Our global consumer distribution model comprises a mix of our call centers, websites, third party e-commerce websites such as Digital River and Apple iTunes, select retail resellers, such as Amazon.com, Barnes & Noble, Target, Best Buy, Books-a-Million, Staples and Costco, daily deal partners such as Groupon, home shopping networks such as GS Home Shopping in Korea and consignment distributors such as Speed Commerce and third-party resellers of Lexia solutions. Our Global Enterprise

& Education distribution model is focused on targeted sales activity primarily through a direct sales force in five markets: K-12 schools; colleges and universities; federal government agencies; corporations; and not-for-profit organizations. Rosetta Stone's management team has communicated a strategic business plan designed to guide the Company through 2015. The key areas of focus are:

28

---

## Table of Contents

- 1.leveraging the brand;
- 2.innovating the platform; and
- 3.expanding distribution.

In pursuing these priorities, we plan to grow the business by continuing to invest in research and development of new products while focusing on maintaining costs and margins at appropriate levels.

We have three operating segments, North America Consumer, Rest of World ("ROW") Consumer and Global Enterprise & Education. We will discuss the profitability of each segment in terms of segment contribution. Segment contribution is the measure of profitability used by our CODM. Segment contribution includes segment revenue and expenses incurred directly by the segment, including material costs, service costs, customer care and coaching costs, sales and marketing expense and bad debt expense. North America Consumer segment contribution decreased from \$16.3 million for the three months ended March 31, 2013 to \$11.7 million for the three months ended March 31, 2014. The decrease in North America Consumer segment contribution is due to a decrease in retail revenue. ROW Consumer segment contribution improved from a loss of \$0.4 million for the three months ended March 31, 2013 to income of \$0.3 million for the three months ended March 31, 2014 driven by a reduction in sales and marketing expense, primarily the result of reduction in expenses from Japan and Korean consumer operations. Global Enterprise & Education segment contribution decreased to \$4.2 million for the three months ended March 31, 2014 as compared to \$5.1 million for the three months ended March 31, 2013 primarily due to an increase in sales and marketing expense related to the addition of sales staff to this group, particularly from the Lexia and Tell Me More acquisitions, to this group.

For additional information regarding our segments, see Note 15 of Item 1, Financial Statements and Supplementary Data. For additional information regarding fluctuations in segment revenue, see Results of Operations, below. Prior periods are presented consistent with our current operating segments and definition of segment contribution.

### Business Metrics

Management uses the following key business metrics to measure the success of sales of our Rosetta Stone language-learning and reading solutions in our combined North America and ROW Consumer segments. Management does not review these metrics at a disaggregated segment level. In addition, management does not currently use any comparable metrics to measure success of our Global Enterprise & Education segment.

• **Product software units.** A unit is a perpetual software license sold as either tangible packaged software or as an online download.

• **Average revenue per product software unit.** Consumer revenues derived from product software units divided by the number of product software units sold in the same period. Revenue from product software includes product revenue associated with product licenses in addition to service revenues associated with short-term online subscriptions that are bundled with our V4 TOTALE offering. \$25 in revenue per unit is derived from service revenues associated with this short-term online subscription.

• **Paid online learners.** The number of paid, active learners derived from the sale of a primarily online offering as of the end of a specified period. Applicable online offerings include purchases of subscription-based licenses for Rosetta Stone TOTALE, ReFLEX subscriptions, and purchasers of our product software who subsequently purchase renewals of their short-term online services.

• **Average revenue per paid online learner.** Service revenues derived from paid online learners for a specified period divided by the average number of paid online learners during the same period, adjusted to a monthly rate. The average number of paid online learners for a quarter is calculated as the average of the beginning and ending number of paid online learners for the specified period. The average number of paid online learners for a year-to-date period is calculated as the average of the average number of paid online learners for quarters included in the specified year-to-date period.

Edgar Filing: ROSETTA STONE INC - Form 10-Q

The following table sets forth these unit and online learner metrics for the three months ended March 31, 2014 and 2013:

	Three Months Ended March 31,	
	2014	2013
	(in thousands, except per unit amounts)	
Product software revenue	\$36,225	\$44,196
Paid online learner revenues*	6,281	5,759
Total consumer revenues	\$42,506	\$49,955
Product software units	132,623	141,756
Total paid online learners*	100,430	80,625
Average revenue per product software unit	\$273	\$312
Average revenue per online learner*	\$22	\$26

\*Excludes revenue and learners from Vivity, Tell Me More and Livemocha operations and mobile applications.

#### Product software

Product software revenue includes sales of our Rosetta Stone Version 4 TOTALe product. We anticipate the mix of product units will shift from our traditional CD-ROM product to digital downloads and subscriptions in future periods. Worldwide consumer revenue from product software decreased \$8.0 million from the three months ended March 31, 2013 to the three months ended March 31, 2014, driven by a 13% decrease in the average revenue per unit and a 6% decrease in the number of units sold, compared to the prior year period.

#### Average Revenue Per Product Software Unit (ARPU)

Worldwide ARPU decreased \$39, or 13%, from \$312 for the three months ended March 31, 2013 to \$273 for the three months ended March 31, 2014. The decline in ARPU was the result of multiple factors. During the first quarter of 2014 promotions extended for longer periods than a year ago, and the discounted prices were lower. Increased promotional activity accounted for a \$54 decline in ARPU year-over-year. This decline was offset by shifts in the sales channel mix in favor of direct-to-consumer and away from the retail and kiosk channels which had a \$15 favorable impact on ARPU compared to last year. The Company is testing ways to stabilize prices and reduce discounting, however, in the near term the Company expects ARPU to continue to decline.

#### Paid online learners

Revenue from paid online learners increased \$0.5 million from the three months ended March 31, 2013 to the three months ended March 31, 2014, driven by a 25% increase in the number of paid online learners as of March 31, 2014, compared to the prior period, excluding acquisitions. This increase was partially offset by a decrease in the average revenue per online learner due to the decrease in paid online subscription price points implemented in September 2013.

#### Bookings

In addition to the unit and learner metrics described above, management also uses bookings to evaluate the overall health of the business and evaluate performance. Bookings represent executed sales contracts received by the Company that are either recorded immediately as revenue or as deferred revenue. Management believes that bookings provides useful information to investors regarding certain financial and business trends relating to the Company's financial condition and results of operations.

#### Components of Our Statement of Operations

##### Revenue

We derive revenue from sales of language learning and reading solutions consisting of product software, audio practice products, professional services, and online software subscriptions. Revenue is presented as product revenue or subscription and service revenue in our consolidated financial statements. Our audio practice products are normally combined with our product software products and sold as a solution.

Our professional services include training, implementation services and dedicated conversational coaching associated with Rosetta Stone TOTALe. Rosetta Stone TOTALe online combines dedicated conversational coaching and an online software subscription. Rosetta Stone Version 4 TOTALe combines product software and dedicated



conversational coaching.

29

---

## Table of Contents

The content of our product software and subscription offerings are the same. We offer our customers the ability to choose which format they prefer without differentiating the learning experience. We bundle time-based subscription licenses of our web-based TOTALe services with perpetual licenses of our Rosetta Stone language learning solutions in the North America Consumer market. As a result, we typically defer 10%-35% of each of these bundled sales over the term of the subscription license.

We sell our solutions directly to individuals, educational institutions, corporations, and government agencies. We distribute our consumer products predominantly through our direct sales channels, primarily our websites and call centers, which we refer to as our direct-to-consumer channel. We also distribute our consumer products through select third-party retailers. The majority of our consumer customers purchase our product software and audio practice products, online software subscriptions and professional services. We sell to enterprise and education organizations primarily through our direct enterprise and education sales force as well as our network of resellers. Most organizations elect to license our products on a subscription basis. For purposes of explaining variances in our revenue, we separately discuss changes in our consumer and enterprise and education sales channels because the customers and revenue drivers of these channels are different.

Our consumer revenue is affected by seasonal trends associated with the holiday shopping season. As a result, our fourth quarter ended December 31, 2013 accounted for 29% of our annual revenue in 2013. Our Global Enterprise & Education revenue is seasonally stronger in the second and third quarters of the calendar year due to education and government purchasing cycles. We expect these trends to continue.

### Cost of Product and Subscription and Service Revenue

Cost of product revenue consists of the direct and indirect materials and labor costs to produce and distribute our products. Such costs include packaging materials, computer headsets, freight, inventory receiving, personnel costs associated with product assembly, third-party royalty fees and inventory storage, obsolescence and shrinkage. The cost of subscription and service revenue primarily represents costs associated with supporting our online language learning service, which includes online language conversation coaching, hosting costs and depreciation. We also include the cost of credit card processing and customer technical support in both cost of product revenue and cost of subscription and service revenue. We are also exploring additional measures to further address coaching costs including unbundling studio sessions from our product software offering.

### Operating Expenses

We classify our operating expenses into three categories: sales and marketing, research and development and general and administrative.

Our operating expenses primarily consist of personnel costs, direct advertising and marketing expenses and professional fees associated with contract product development, legal, accounting and consulting. Personnel costs for each category of operating expenses include salaries, bonuses, stock-based compensation and employee benefit costs.

### Sales and Marketing

Our sales and marketing expenses consist primarily of direct advertising expenses related to television, print, radio, online and other direct marketing activities, personnel costs for our sales and marketing staff and commissions earned by our sales personnel. Sales commissions are generally paid at the time the customer is invoiced. However, sales commissions are deferred and recognized as expense in proportion to when the related revenue is recognized. We intend to continue to expand our sales activities within some of our existing regions as well as to expand our presence into new countries, in addition to expanding our media and advertising campaigns in the US. We expect sales and marketing expenses to increase in future periods as we seek to stabilize and expand our operations in existing and new markets.

### Research and Development

Research and development expenses consist primarily of personnel costs and contract development fees associated with the development of our solutions. Our development efforts are primarily based in the US and are devoted to modifying and expanding our product portfolio through the addition of new content and new complementary products and services to our language learning and reading solutions. We expect our investment in research and development expenses to increase in future years as we deliver new products that will provide us with significant benefits in the future. In 2013 we restructured our product team, including the elimination of approximately seventy positions in our

Harrisonburg, Virginia office and hiring personnel in Austin, Texas and San Francisco, California. We acquired Livemocha and gained additional product personnel in Seattle, Washington. We also acquired Vivity and Tell Me More and gained additional product personnel in Vancouver, Canada, near Versailles, France and Beijing, China. Payroll expenses have increased during 2014 due to hiring product team members in these more competitive labor markets. Rent has also increased due to our additional offices opened in 2014.

General and Administrative

30

---

Table of Contents

General and administrative expenses consist primarily of personnel costs of our executive, finance, legal, human resources and other administrative personnel, as well as accounting and legal professional services fees including professional service fees related to acquisitions and other corporate expenses. In 2014, there have been, and we expect that there will continue to be, increases to certain general and administrative expenses to support our due diligence efforts, the integration of our recent acquisitions and continued expansion into international markets. However, we are also taking steps to reduce certain general and administrative expenses as we realign our cost structure to help fund investment in areas of growth.

Interest and Other Income (Expense)

Interest and other income (expense) primarily consist of interest income, interest expense, foreign exchange gains and losses, and income from litigation settlements. Interest expense is primarily related to interest on our capital leases. Interest income represents interest received on our cash and cash equivalents. Fluctuations in foreign currency exchange rates in our foreign subsidiaries cause foreign exchange gains and losses. Legal settlements are related to agreed upon settlement payments from various anti-piracy enforcement efforts.

Income Tax Benefit (Expense)

For the three months ended March 31, 2014, we incurred an income tax benefit of \$0.7 million, despite incurring a loss before taxes of \$20.9 million resulting in a worldwide effective tax rate of 3.3%. The tax rate resulted from tax expense related to current year income of operations in Germany and the U.K., foreign withholding taxes, and the tax impact of amortization of indefinite lived intangibles, offset by tax benefits related to current year losses in Canada and newly acquired Tell Me More S.A. and tax impact of goodwill impairment charge.

For the year ended December 31, 2013, the Company recorded income tax benefit of \$1.9 million primarily attributable to a partial valuation allowance release of \$5.4 million related to the net deferred tax liabilities acquired with the Livemocha and Lexia acquisitions, offset by income related to current year profits of operations in Canada, Germany, and the U.K., foreign withholding taxes and the impact related to amortization of indefinite lived intangibles.

Critical Accounting Policies and Estimates

In presenting our financial statements in conformity with accounting principles generally accepted in the US, we are required to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, costs and expenses and related disclosures.

Some of the estimates and assumptions we are required to make relate to matters that are inherently uncertain as they pertain to future events. We base these estimates and assumptions on historical experience or on various other factors that we believe to be reasonable and appropriate under the circumstances. On an ongoing basis, we reconsider and evaluate our estimates and assumptions. Our future estimates may change if the underlying assumptions change. Actual results may differ significantly from these estimates.

For further information on our critical and other significant accounting policies, see our Annual Report on Form 10-K filed with the SEC on March 3, 2014.

We believe that the following critical accounting policies involve our more significant judgments, assumptions and estimates and, therefore, could have the greatest potential impact on our consolidated financial statements:

- Revenue Recognition
- Stock-based Compensation
- Income Taxes
- Allowance for Doubtful Accounts Receivable
- Sales Return Reserve
- Goodwill
- Other Intangible Assets



## Table of Contents

### ROW Consumer Goodwill Impairment

During the first quarter, we determined sufficient indication existed to require performance of an interim goodwill impairment analysis as of March 31, 2014 for the ROW Consumer reporting unit. This indicator was due to a further unexpected decline in the operations of the ROW Consumer reporting unit, with further decreases in revenue and bookings within the reporting unit driving lower than expected operating results for the quarter and impacting the forecast going forward. In this interim goodwill impairment test, the ROW Consumer reporting unit failed step one.

In determining the fair value of the Company's ROW Consumer reporting unit for the interim impairment analysis, we used an income approach consistent with the approach used in the most recent annual impairment test as of June 30, 2013. The income approach incorporates the use of a discounted cash flow method in which the estimated future cash flows and terminal value for the ROW Consumer reporting unit were discounted to a present value using a discount rate. Cash flow projections are based on management's estimates of economic and market conditions which drive key assumptions of revenue growth rates, operating margins, capital expenditures and working capital requirements. The discount rate is based on the specific risk characteristics of the reporting unit, the weighted average cost of capital and the underlying forecast. Based on our interim impairment analysis as of March 31, 2014, the carrying value of the Company's ROW Consumer reporting unit exceeded its fair value. Accordingly, step two of the goodwill impairment test was performed.

The combination of the lower reporting unit fair value calculated in step one and the identification of unrecognized fair value changes to the carrying values of other assets and liabilities (primarily tradename and deferred revenue) in the second step of the interim goodwill impairment test, resulted in an implied fair value of goodwill below the carrying value of goodwill for ROW Consumer. As a result, we recorded our best estimate of the goodwill impairment loss of \$2.2 million, which represents a full impairment of ROW Consumer's goodwill. Any adjustment to the estimated impairment loss based on completion of the measurement of the impairment will be recognized in the second quarter.

### Change in Accounting Principle

In the third quarter of 2013, we voluntarily changed our accounting policy for sales commissions related to non-cancellable Software-as-a-Service ("SaaS") contracts, from recording an expense when incurred, to deferral of the sales commission in proportion to the consideration allocated to each of the elements in the arrangement and in, or over, the same period the revenue is recognized for each of the elements in the arrangement (i.e. over the non-cancellable term of the contract for the SaaS deliverable). We anticipate a significant increase in contracts with multi-year subscriptions and a corresponding increase in sales commissions due, among other reasons, to our acquisition of Lexia. Lexia provides its services using a SaaS model and has historically had longer-term arrangements, with material sales commissions paid to its network of resellers and has applied a sales commission deferral and amortization policy.

We believe the deferral method described above is preferable primarily because (i) the sales commission charges are so closely related to obtaining the revenue from the non-cancellable contracts that they should be deferred and charged to expense over the same period that the related revenue is recognized; and (ii) it provides a single accounting policy, consistent with that used by Lexia, that makes it easier for financial statement users to understand. Furthermore, the adoption of this accounting policy enhances the comparability of our consolidated financial statements by changing to a method that is widely utilized in our industry. Deferred commission amounts are recoverable through the future revenue streams under the non-cancellable arrangements. Short-term deferred commissions are included in prepaid expenses and other current assets, while long-term deferred commissions are included in other assets in the accompanying consolidated balance sheets. The amortization of deferred commissions is included in sales and

marketing expense in the accompanying consolidated statements of operations.

The accompanying unaudited consolidated financial statements and related notes have been adjusted to reflect the impact of this change retrospectively to all prior periods.

Results of Operations

The following table sets forth our consolidated statement of operations for the periods indicated.

32

---

Table of Contents

	Three Months Ended		2014 versus 2013		
	March 31, 2014	2013	Change	% Change	
	(in thousands, except percentages)				
	(As Adjusted)*				
Statements of Operations Data:					
Revenue					
Product	\$32,371	\$37,592	\$(5,221)	(13.9)	)%
Subscription and service	28,394	26,332	2,062	7.8	%
Total Revenue	60,765	63,924	(3,159)	(4.9)	)%
Cost of revenue					
Cost of product revenue	7,824	6,940	884	12.7	%
Cost of subscription and service revenue	4,347	3,324	1,023	30.8	%
Total cost of revenue	12,171	10,264	1,907	18.6	%
Gross profit	48,594	53,660	(5,066)	(9.4)	)%
Operating expenses:					
Sales and marketing	39,096	37,273	1,823	4.9	%
Research and development	8,773	7,357	1,416	19.2	%
General and administrative	16,054	12,588	3,466	27.5	%
Goodwill impairment	2,199	—	2,199	100.0	%
Lease abandonment	3,571	793	2,778	350.3	%
Total operating expenses	69,693	58,011	11,682	20.1	%
Loss from operations	(21,099)	) (4,351)	) (16,748)	) 384.9	%
Other income and expense:					
Interest income	5	41	(36)	(87.8)	)%
Interest expense	(56)	) (45)	) (11)	) 24.4	%
Other income	226	419	(193)	(46.1)	)%
Interest and other income, net	175	415	(240)	(57.8)	)%
Loss before income taxes	(20,924)	) (3,936)	) (16,988)	) 431.6	%
Income tax (benefit) expense	(683)	) 968	(1,651)	(170.6)	)%
Net loss	\$(20,241)	) \$(4,904)	) \$(15,337)	) 312.7	%

\*Certain amounts have been adjusted for the retrospective change in accounting principle for sales commissions (See Note 2).

#### Comparison of the three months ended March 31, 2014 and the three months ended March 31, 2013

Our revenue decreased to \$60.8 million for the three months March 31, 2014 from \$63.9 million for the three months ended March 31, 2013. The change in revenue is due to decreases in North America Consumer revenues of \$5.2 million and ROW Consumer revenues of \$1.9 million, partially offset by an increase in Global Enterprise & Education revenues of \$3.9 million. Bookings, calculated as revenue plus the change in deferred revenue, increased to \$61.2 million for the three months ended March 31, 2014 from \$60.4 million for the three months ended March 31, 2013. The increase was due to a \$7.5 million increase in Global Enterprise & Education bookings, offset by decreases in North America Consumer bookings and ROW Consumer bookings of \$5.2 million and \$1.5 million, respectively, compared to the prior year.

We reported an operating loss of \$21.1 million for the three months ended March 31, 2014 compared to an operating loss of \$4.4 million for the three months ended March 31, 2013. The increase in operating loss was due to a decrease



in gross profit of \$5.1 million, driven by a \$3.2 million decrease in revenue, and a \$1.9 million increase in cost of revenue. Operating expenses increased \$11.7 million due to an increase of \$3.5 million in general and administrative expenses, an increase of \$2.8 million in lease abandonment expense, an increase of \$2.2 million in goodwill impairment, an increase of \$1.8 million in sales and marketing expenses and an increase of \$1.4 million in research and development expenses.

Table of Contents

## Revenue by Operating Segment

The following table sets forth revenue for each of our three operating segments for the three months ended March 31, 2014 and 2013:

	Three Months Ended March 31,		2014 versus 2013	
	2014	2013	Change	% Change
	(in thousands, except percentages)			
North America Consumer	\$36,214	59.6 % \$41,385	64.7 % \$(5,171 )	(12.5 )%
Rest of World Consumer	6,669	11.0 % 8,570	13.4 % \$(1,901 )	(22.2 )%
Global Enterprise & Education	17,882	29.4 % 13,969	21.9 % \$3,913	28.0 %
Total Revenue	\$60,765	100.0 % \$63,924	100.0 % \$(3,159 )	(4.9 )%

North America Consumer revenue decreased \$5.2 million, or 12%, from the three months ended March 31, 2013 to the three months ended March 31, 2014. This decrease was due to reductions in revenue from our global retail and kiosk sales channels of \$3.3 million and \$2.5 million, respectively, offset by increases of \$0.3 million and \$0.2 million in revenue from our direct to consumer and Vivity sales channels, respectively. In the second quarter of 2013 we closed our entire kiosk sales channel in the North America Consumer segment. Bookings, calculated as North America Consumer revenue plus the change in North America consumer deferred revenue, decreased \$5.2 million to \$36.1 million for the three months ended March 31, 2014 from \$41.3 million for the three months ended March 31, 2013. The year-over-year variance by sales channel includes decreases of \$3.9 million and \$2.5 million in our global retail and kiosk sales channels, respectively, partially offset by an increase of \$1.4 million in the Vivity sales channel. In recent quarters we have focused on driving customers to purchase through our direct-to-consumer channel, particularly through our website. Lower pricing is one tactic we used to increase sales volume in this channel. The decrease overall pricing combined with the closure of our US kiosks resulted in lower North America Consumer bookings year-over-year. We expect that the trend of lowering prices resulting in increased unit volume and overall increased sales will continue.

ROW Consumer revenue decreased \$1.9 million, or 22%, from the three months ended March 31, 2013 to the three months ended March 31, 2014. ROW Consumer revenues decreased \$1.1 million and \$0.6 million in Korea and Japan, respectively, due to the reduction of Asian consumer operations. ROW Consumer bookings, calculated as ROW Consumer revenue plus the change in ROW Consumer deferred revenue, decreased to \$6.8 million for the three months ended March 31, 2014 from \$8.3 million for the three months ended March 31, 2013. Bookings decreased \$1.2 million and \$0.9 million in Korea and Japan, respectively, offset by increases of \$0.3 million and \$0.3 million in Brazil and France. On January 10, 2014, we announced plans to streamline our Japan and Korea operations. We will use a partner model to continue to serve the Japanese market and will reorganize our Korea operations to focus more directly on further scaling the Proctor Assisted Learning (“PAL”) channel.

Global Enterprise & Education revenue increased \$3.9 million, or 28%, from the three months ended March 31, 2013 to the three months ended March 31, 2014. Global Enterprise & Education revenue increased due to increases of \$1.2 million and \$0.7 million in our corporate and education channels from Tell Me More, respectively, as well as an increase of \$1.4 million in revenue from Lexia, which was acquired on August 1, 2013. Global Enterprise & Education bookings, calculated as Global Enterprise & Education revenue plus the change in Global Enterprise & Education deferred revenue, increased \$7.5 million to \$18.3 million for the three months ended March 31, 2014 from \$10.8 million for the three months ended March 31, 2013. \$4.0 million of the increase in bookings was driven by the acquisition of Tell Me More and \$3.6 million of the increase is due to the acquisition of Lexia.

## Revenue by Product Revenue and Subscription and Service Revenue

We categorize and report our revenue in two categories—product revenue and subscription and service revenue. Product revenue includes revenues allocated to our software products, revenues from the sale of audio practice products and mobile applications. Subscription and service revenue includes revenues allocated to time-based subscription licenses of our web-based services, as well as revenues from training and professional services. We bundle time-based subscription licenses of our web-based TOTALe services with product licenses of our language-learning solutions. As a result, we typically defer 10%-35% of the revenue of each of these bundled sales. We recognize the deferred

revenue over the term of the subscription license in accordance with Accounting Standards Codification subtopic 985-605, Software: Revenue Recognition. In the fourth quarter of 2013, we reduced the stand alone prices of renewals of our TOTALe services. Accordingly, the amount we defer related to each bundled sale has decreased.

Table of Contents

The following table sets forth revenue for products and subscription and services for the three months ended March 31, 2014 and 2013:

	Three Months Ended March 31,			2014 versus 2013		
	2014	2013		Change	% Change	
	(in thousands, except percentages)					
Product revenue	\$32,371	53.3 %	\$37,592	58.8 %	\$(5,221 )	(13.9 )%
Subscription and service revenue	28,394	46.7 %	26,332	41.2 %	2,062	7.8 %
Total revenue	\$60,765	100.0 %	\$63,924	100.0 %	\$(3,159 )	(4.9 )%

**Product Revenue**

Product revenue decreased \$5.2 million, or 14%, to \$32.4 million during the three months ended March 31, 2014 from \$37.6 million during the three months ended March 31, 2013. Product revenue decreased \$2.8 million and \$2.4 million for the global retail and kiosk sales channels, respectively. Consumer product revenue decreased \$5.3 million driven by lower prices on our Rosetta Stone Version 4 TOTALe product software bundle driven by promotional pricing in our North America Consumer segment, increased levels of daily deals and a shift in our sales channel mix. This decrease was offset by \$0.1 million increase in Global Enterprise & Education product revenues.

**Subscription and Service Revenue**

Subscription and service revenue increased \$2.1 million, or 8%, to \$28.4 million for the three months ended March 31, 2014. The increase in subscription and service revenues was due to increases of \$2.4 million and \$1.4 million in education and corporate service revenues, respectively. These increases were partially offset by decreases of \$1.0 million and \$0.8 million in direct-to-consumer service and global retail service revenues, respectively. Consumer online service revenue related to Version 4 TOTALe increased due to a growing base of exclusively online subscription sales. Global Enterprise & Education subscription and service revenues also increased \$3.8 million related to growth in the Global Enterprise & Education customer base with renewing online subscriptions. \$1.4 million of the increase in the Global Enterprise & Education revenue is attributable to Lexia.

Deferred revenue increased \$2.7 million during the three months ended March 31, 2014, primarily related to acquired deferred revenue of \$2.2 million.

We are currently evaluating changes to our existing solutions as well as the introduction of new solutions, including additional solutions for kids. If we implement additional subscription-based solutions, it could result in lower revenues over the next twelve months as revenues would be spread over the subscription period.

**Cost of Product Revenue and Subscription and Service Revenue and Gross Profit**

The following table sets forth cost of product revenue and subscription and service revenue, as well as gross profit for the three months ended March 31, 2014 and 2013:

	Three Months Ended March 31,		2014 versus 2013		
	2014	2013	Change	% Change	
	(in thousands, except percentages)				
Revenue					
Product	\$32,371	\$37,592	\$(5,221 )	(13.9 )%	
Subscription and service	28,394	26,332	2,062	7.8 %	
Total revenue	60,765	63,924	(3,159 )	(4.9 )%	
Cost of revenue					
Cost of product revenue	7,824	6,940	884	12.7 %	
Cost of subscription and service revenue	4,347	3,324	1,023	30.8 %	
Total cost of revenue	12,171	10,264	1,907	18.6 %	
Gross profit	\$48,594	\$53,660	\$(5,066 )	(9.4 )%	
Gross margin percentages	80.0	% 83.9	% (3.9 )%		



Table of Contents

## Cost of Product Revenue

Cost of product revenue for the three months ended March 31, 2014 was \$7.8 million, an increase of \$0.9 million, or 13% from the three months ended March 31, 2013. As a percentage of product revenue, cost of product revenue increased to 24% from 18% for the three months ended March 31, 2014 compared to the same prior year period. The increase in cost as a percentage of revenue was primarily attributable to a decline in product revenue. The dollar increase in cost of product is due to increased payroll and benefits as a result of the acquisitions that occurred during the first quarter of this year.

## Cost of Subscription and Service Revenue

Cost of subscription and service revenue for the three months ended March 31, 2014 was \$4.3 million, an increase of \$1.0 million, or 31% from the three months ended March 31, 2013. As a percentage of subscription and service revenue, cost of subscription and service revenue increased to 15% from 13% for the three months ended March 31, 2013 compared to the same prior year period. The dollar increase in cost of subscription and service is due to increased payroll and benefits as a result of the acquisitions that occurred during the first quarter of this year, and second and third quarters of 2013.

## Operating Expenses

	Three Months Ended		2014 versus 2013		
	March 31, 2014	March 31, 2013	Change	% Change	
	(in thousands, except percentages)				
Sales and marketing	\$39,096	\$37,273	\$1,823	4.9	%
Research and development	8,773	7,357	1,416	19.2	%
General and administrative	16,054	12,588	3,466	27.5	%
Goodwill impairment	2,199	—	2,199	100.0	%
Lease abandonment	3,571	793	2,778	350.3	%
Total operating expenses	\$69,693	\$58,011	\$11,682	20.1	%

## Sales and Marketing Expenses

Sales and marketing expenses for the three months ended March 31, 2014 were \$39.1 million, an increase of \$1.8 million, or 5% from the three months ended March 31, 2013. As a percentage of total revenue, sales and marketing expenses increased to 64% from 58% for the three months ended March 31, 2014 compared to the three months ended March 31, 2013. The dollar and percentage increases in sales and marketing expenses were primarily attributable to a \$3.0 million increase in payroll and benefits from the addition of Lexia, Tell Me More and Vivity, as well as, severance expenses of \$1.0 million in the US and Asia during the first quarter. In addition, there was a \$1.0 million increase in marketing expenses due to increased creative development, social media management, new live chat support services, inclusive of increased expenses of \$0.4 million related to Vivity and Tell Me More marketing and media initiatives in the first quarter. These increases were partially offset by a \$2.1 million decrease in professional services driven from decreased spend in call centers and removal of kiosk staffing support that did not recur in 2014. We had 78 kiosks worldwide as of March 31, 2013 and zero as of March 31, 2014. As a result, kiosk-related expenses decreased including rent expense, personnel costs and commissions.

## Research and Development Expenses

Research and development expenses were \$8.8 million for the three months ended March 31, 2014, an increase of \$1.4 million, or 19%, from the three months ended March 31, 2013. As a percentage of total revenue, research and development expenses increased to 14% from 12% for the three months ended March 31, 2014 compared to the three months ended March 31, 2013. The dollar and percentage increases were primarily attributable to a \$1.3 million increase in payroll and benefits due to the addition of Livemocha, Lexia and Tell Me More employees, \$0.5 million increase in amortization expense driven from the addition of Livemocha, Tell Me More and Vivity assets, and \$0.2 million increase in rent expense due to the opening of new offices in Austin, TX and San Francisco, CA and taking over leases through acquisitions in various locations, including Seattle, WA, near Versailles, France, Vancouver, Canada and Beijing, China. These increases were partially offset by \$0.7 million decrease in professional services attributable to increased spending during the first quarter of 2013 in order to accelerate our Kids product development

through technological innovation.

**General and Administrative Expenses**

General and administrative expenses for the three months ended March 31, 2014 were \$16.1 million, an increase of \$3.5 million, or 28%, from the three months ended March 31, 2013. As a percentage of revenue, general and administrative

36

---

Table of Contents

expenses increased to 26% for the three months ended March 31, 2014 compared to 20% for the three months ended March 31, 2013. The dollar and percentage increases were primarily attributable to a \$1.6 million increase in payroll and benefits due to the addition of Lexia, Tell Me More and Vivity, inclusive of, increased severance expense of \$0.5 million related to the restructuring efforts in the US and Asia and increased 2013 Long Term Incentive Program ("2013 LTIP") expenses of \$0.3 million as we did not start recognizing stock compensation expense related to the 2013 LTIP until June 2013. In addition, increases in bad debt expense of \$1.0 million driven from increased accounts receivable aging, other expense of \$0.4 million as a result of the Japan lease termination and fees related to the Tell Me More acquisition, and travel and entertainment expense of \$0.1 million due to increased international travel in support of acquisition activities.

In addition, during the three months ended March 31, 2014, we began to experience a slow down in payments from one of our retail partners that distributes our software products to retailers like Best Buy and Staples. As a result we recorded an increase to our bad debt reserve of \$0.5 million.

## Goodwill Impairment

We recorded a goodwill impairment charge of \$2.2 million for the three months ended March 31, 2014 related to our ROW Consumer reporting unit.

## Lease Abandonment

Lease abandonment expenses for the three months ended March 31, 2014 were \$3.6 million, compared to \$0.8 million for the three months ended March 31, 2013. The increase is attributable to the lease abandonment of the sixth floor space in the Arlington, VA office of \$3.1 million, as well as, the closure of the Japan office resulting in lease abandonment costs of \$0.4 million.

## Interest and Other Income (Expense)

	Three Months Ended March 31,		2014 Versus 2013	
	2014	2013	Change	% Change
	(in thousands, except percentages)			
Interest Income	\$5	\$41	\$(36)	(87.8)%
Interest Expense	(56)	(45)	(11)	24.4%
Other Income (Expense)	226	419	(193)	(46.1)%
Total other income (expense)	\$175	\$415	\$(240)	(57.8)%

Interest income represents interest earned on our cash and cash equivalents. Interest income for the three months ended March 31, 2014 was \$5,000, a decrease of \$36,000, or 88%, from the three months ended March 31, 2013.

Interest expense for the three months ended March 31, 2014 was \$56,000, an increase of \$11,000, or 24% from the three months ended March 31, 2013. This increase was primarily attributable to interest on our capital leases.

Other income for the three months ended March 31, 2014 was \$226,000, a decrease of \$193,000, as compared to other income of \$419,000 for the three months ended March 31, 2013.

## Income Tax (Benefit) Expense

	Three Months Ended March 31,		2014 versus 2013	
	2014	2013	Change	% Change
	(in thousands, except percentages)			
Income tax (benefit) expense	\$(683)	\$968	\$(1,651)	(170.6)%

Our income tax benefit for the three months ended March 31, 2014 was \$0.7 million, compared to income tax expense of \$1.0 million for the three months ended March 31, 2013. The change primarily resulted from tax benefits related to current year losses from certain foreign operations and then tax impact of the goodwill impairment charge.



## Table of Contents

### Liquidity and Capital Resources

Our primary operating cash requirements include the payment of salaries, incentive compensation, employee benefits and other personnel related costs, as well as direct advertising expenses, costs of office facilities and costs of information technology systems. We fund these requirements through cash flow from our operations.

We expect that our future growth may continue to require additional working capital. Our future capital requirements will depend on many factors, including development of new products, market acceptance of our products, the levels of advertising and promotion required to launch additional products and improve our competitive position in the marketplace, the expansion of our sales, support and marketing organizations, the establishment of additional offices in the United States and worldwide and building the infrastructure necessary to support our growth, the response of competitors to our products and our relationships with suppliers and clients. Also, as our Global Enterprise & Education segment grows and our activity with daily deals retail partners grows, a larger portion of our sales transactions occurs at the end of the quarter. We have experienced decreases in our expenditures consistent with the decrease in revenues and personnel. We anticipate that our expenditures will increase in the future as we expand our product base and accelerate our strategy through acquisitions. We believe that anticipated cash flows from operations and existing cash reserves will provide sufficient liquidity to fund our business and meet our obligations for at least the next 12 months.

The total amount of cash that was held by foreign subsidiaries as of March 31, 2014 was \$15.7 million. If we were to repatriate the cash from our foreign subsidiaries, a significant tax liability could result.

### Cash Flow Analysis

#### Net Cash Used in Operating Activities

Net cash used in operating activities was \$13.6 million for the three months ended March 31, 2014 compared to \$5.6 million for the three months ended March 31, 2013, an increase of \$8.0 million. The increase in net cash used in operating activities was primarily due to the increase in our net loss after adjusting for depreciation, amortization, stock compensation, bad debt expense, deferred income taxes, loss on disposal of equipment and loss on goodwill impairment. Net loss, adjusted for those items, totaled \$12.9 million for the three months ended March 31, 2014 compared to \$0.7 million for the three months ended March 31, 2013. The remainder of the increase in cash used by operating activities is due to fluctuations in working capital including decreases in accounts receivable, other current liabilities and accrued compensation.

#### Net Cash Used in Investing Activities

Net cash used in investing activities was \$29.2 million for the three months ended March 31, 2014, compared to \$2.5 million for the three months ended March 31, 2013, a decrease of \$26.7 million. Net cash used by investing activities related primarily to the \$40.2 million for the acquisitions (net of cash) of Vivity and Tell Me More, which was offset by a payment of \$12.3 million, representing funds in escrow at year end related to the pending acquisition of Vivity, and \$1.4 million in purchase of property and equipment.

#### Net Cash Provided By Financing Activities

Net cash provided by financing activities was \$0.4 million for the three months ended March 31, 2014 compared to \$0.2 million for the three months ended March 31, 2013. Net cash provided by financing activities during the three months ended March 31, 2014 was primarily due to proceeds from the exercise of stock options.

We believe our current cash and cash equivalents, short term investments and funds generated from our operations will be sufficient to meet our working capital and capital expenditure requirements through the foreseeable future, including at least the next 12 months. Thereafter, we may need to raise additional funds through public or private

financings or borrowings to develop or enhance products, to fund expansion, to respond to competitive pressures or to acquire complementary products, businesses or technologies. If required, additional financing may not be available on terms that are favorable to us, if at all. If we raise additional funds through the issuance of equity or convertible debt securities, the percentage ownership of our stockholders will be reduced and these securities might have rights, preferences and privileges senior to those of our current stockholders. No assurance can be given that additional financing will be available or that, if available, such financing can be obtained on terms favorable to our stockholders and us.

During the last three years, inflation has not had a material effect on our business and we do not expect that inflation or changing prices will materially affect our business in the foreseeable future.

Table of Contents

## Off-Balance Sheet Arrangements

We do not engage in any off-balance sheet financing arrangements. We do not have any interest in entities referred to as variable interest entities, which include special purpose entities and other structured finance entities.

## Contractual Obligations

The following table summarizes our contractual obligations at March 31, 2014 and the effect such obligations are expected to have on our liquidity and cash flow in future periods.

	Total	Less than 1 Year	1-3 Years	3-5 Years	More than 5 Years
	(in thousands)				
Contractual obligations	\$17,047	\$5,716	\$6,764	\$4,567	\$—

The operating lease obligations reflected in the table above include our corporate office leases.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

## Foreign Currency Exchange Risk

The functional currency of our foreign subsidiaries is their local currency. Accordingly, our results of operations and cash flows are subject to fluctuations due to changes in foreign currency exchange rates. The volatility of the prices and applicable rates are dependent on many factors that we cannot forecast with reliable accuracy. In the event our foreign sales and expenses increase, our operating results may be more greatly affected by fluctuations in the exchange rates of the currencies with which we do business. At this time we do not, but we may in the future, invest in derivatives or other financial instruments in an attempt to hedge our foreign currency exchange risk.

## Interest Rate Sensitivity

Interest income and expense are sensitive to changes in the general level of US interest rates. However, based on the nature and current level of our marketable securities, which are primarily short-term investment grade and government securities and our notes payable, we believe that there is no material risk of exposure.

## Item 4. Controls and Procedures

## Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of March 31, 2014. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives, and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of March 31, 2014, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level.

## Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) or 15d-15(d) of the Exchange Act that occurred during the quarter ended March 31, 2014 that had materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

PART II. OTHER INFORMATION

Item 3. Legal Proceedings

In June 2011, Rosetta Stone GmbH was served with a writ filed by Langenscheidt KG (“Langenscheidt”) in the District Court of Cologne, Germany alleging trademark infringement due to Rosetta Stone GmbH’s use of the color yellow on its packaging of its language-learning software and the advertising thereof in Germany. In January 2012, the District Court of Cologne ordered an injunction of Rosetta Stone GmbH’s use of the color yellow in packaging, on its website and in television commercials and declared Rosetta Stone liable for damages, attorneys’ fees and costs to Langenscheidt. No dollar amounts have been specified yet for the award of damages by the District Court of Cologne. In its decision, the District Court of Cologne also ordered the destruction of Rosetta Stone GmbH’s product and packaging which utilized the color yellow and which was deemed to have infringed Langenscheidt’s trademark. The Court of Appeals in Cologne affirmed the District Court’s decision. Langenscheidt has not posted the necessary bond to immediately enforce that decision. We commenced a separate proceeding for the cancellation of Langenscheidt’s German trademark registration of yellow as an abstract color mark. In June 2012, the German Patent and Trademark Office rendered a decision in the cancellation proceeding denying our request to cancel Langenscheidt’s German trademark registration. We have filed appeals of the decisions in both cases to the German Federal Supreme Court on the grounds of law. We cannot predict the timing and ultimate outcome of this matter, however, we believe the range of possible loss is immaterial to our financial statements. Even if the plaintiff is unsuccessful in its claims against us, we will incur legal fees and other costs in the defense of these claims and appeals.

From time to time, we have been subject to various claims and legal actions in the ordinary course of our business. We are not currently involved in any legal proceeding the ultimate outcome of which, in our judgment based on information currently available, would have a material impact on our business, financial condition or results of operations.

Item 1A. Risk Factors

There have been no material changes to our risk factors contained in our Annual Report on Form 10-K filed on March 3, 2014 with the US Securities and Exchange Commission for the period ended December 31, 2013. For a further discussion of our Risk Factors, refer to the “Risk Factors” discussion contained in our Annual Report on Form 10-K for the period ended December 31, 2013.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Table of Contents

Item 6. Exhibits

Exhibits

2.1 (1)	Agreement and Plan of Merger by and among Rosetta Stone Ltd., Liberty Merger Sub Inc., Livemocha, Inc. and Shareholder Representative Services LLC, dated April 1, 2013.
3.1(2)	Second Amended and Restated Certificate of Incorporation of the Company.
3.2(2)	Second Amended and Restated Bylaws of the Company.
4.1(2)	Specimen certificate evidencing shares of Common Stock of the Company.
4.3(2)	Registration Rights Agreement dated January 4, 2006 among the Company and the Investor Shareholders and other Shareholders listed on Exhibit A thereto.
31.1*	Certification of Chief Executive Officer (Principal Executive Officer) Pursuant to Rule 13-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of Chief Financial Officer (Principal Accounting Officer) Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.1**	Certification of Chief Executive Officer (Principal Executive Officer) Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of Chief Financial Officer (Principal Accounting Officer) Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS**	XBRL Instance Document.
101.SCH**	XBRL Taxonomy Extension Schema.
101.CAL**	XBRL Taxonomy Extension Calculation Linkbase.
101.DEF**	XBRL Taxonomy Extension Definition Linkbase.
101.LAB**	XBRL Taxonomy Extension Label Linkbase.
101.PRE**	XBRL Taxonomy Extension Presentation Linkbase.

\* Filed herewith

\*\* Furnished herewith

(1) Incorporated by reference to exhibit filed with Registrant's Current Report on Form 8-K filed on April 2, 2013.

(2) Incorporated by reference to exhibit filed with Registrant's registration statement on Form S-1 (File No. 333-153632), as amended.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ROSETTA STONE INC.  
/s/ STEPHEN M. SWAD

Stephen M. Swad  
Chief Executive Officer

Date: May 8, 2014

42