

BlueLinx Holdings Inc.
Form 10-Q
November 01, 2012

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 29, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number: 1-32383

BlueLinx Holdings Inc.
(Exact name of registrant as specified in its charter)

Delaware
(State of Incorporation)

77-0627356
(I.R.S. Employer Identification No.)

4300 Wildwood Parkway, Atlanta, Georgia
(Address of principal executive offices)

30339
(Zip Code)

(770) 953-7000
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer,” and “small reporting company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of November 1, 2012 there were 63,706,052 shares of BlueLinx Holdings Inc. common stock, par value \$0.01, outstanding.

BLUELINX HOLDINGS INC.

Form 10-Q

For the Quarterly Period Ended September 29, 2012

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PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

BLUELINX HOLDINGS INC.
 CONSOLIDATED STATEMENTS OF OPERATIONS AND
 COMPREHENSIVE INCOME (LOSS)
 (In thousands, except per share data)
 (unaudited)

| | Third Quarter Period from July 1, 2012 to September 29, 2012 | Period from July 3, 2011 to October 1, 2011 |
|--|--|--|
| Net sales | \$ 496,810 | \$ 472,898 |
| Cost of sales | 436,279 | 414,620 |
| Gross profit | 60,531 | 58,278 |
| Operating expenses: | | |
| Selling, general, and administrative | 48,156 | 54,537 |
| Depreciation and amortization | 2,106 | 2,559 |
| Total operating expenses | 50,262 | 57,096 |
| Operating income | 10,269 | 1,182 |
| Non-operating expenses: | | |
| Interest expense | 7,294 | 6,963 |
| Other (income) expense, net | (16) | 333 |
| Income (loss) before (benefit from) provision for income taxes | 2,991 | (6,114) |
| (Benefit from) provision for income taxes | (77) | 94 |
| Net income (loss) | \$ 3,068 | \$ (6,208) |
| Basic and diluted weighted average number of common shares outstanding | 60,099 | 51,183 |
| Basic and diluted net income (loss) per share applicable to common stock | \$ 0.05 | \$ (0.12) |
| Comprehensive income (loss): | | |
| Net income (loss) | \$ 3,068 | \$ (6,208) |
| Other comprehensive income (loss): | | |
| Foreign currency translation | 185 | (602) |
| Comprehensive income (loss) | \$ 3,253 | \$ (6,810) |

See accompanying notes.

BLUELINX HOLDINGS INC.
CONSOLIDATED STATEMENTS OF OPERATIONS AND
COMPREHENSIVE LOSS

(In thousands, except per share data)
(unaudited)

| | Nine Months Ended Period from January 1, 2012 to September 29, 2012 | Period from January 2, 2011 to October 1, 2011 |
|--|---|---|
| Net sales | \$ 1,467,544 | \$ 1,364,313 |
| Cost of sales | 1,289,593 | 1,202,121 |
| Gross profit | 177,951 | 162,192 |
| Operating expenses: | | |
| Selling, general, and administrative | 161,358 | 159,760 |
| Depreciation and amortization | 6,553 | 8,120 |
| Total operating expenses | 167,911 | 167,880 |
| Operating income (loss) | 10,040 | (5,688) |
| Non-operating expenses: | | |
| Interest expense | 21,401 | 23,754 |
| Changes associated with the ineffective interest rate swap | - | (1,751) |
| Other (income) expense, net | (29) | 485 |
| Loss before provision for income taxes | (11,332) | (28,176) |
| Provision for income taxes | 325 | 139 |
| Net loss | \$ (11,657) | \$ (28,315) |
| Basic and diluted weighted average number of common shares outstanding | 60,067 | 37,696 |
| Basic and diluted net loss per share applicable to common stock | \$ (0.19) | \$ (0.75) |
| Comprehensive loss: | | |
| Net loss | \$ (11,657) | \$ (28,315) |
| Other comprehensive loss: | | |
| Foreign currency translation | 211 | (252) |
| Unrealized gain from ineffective interest rate swap, net of taxes | — | 234 |
| Comprehensive loss | \$ (11,446) | \$ (28,333) |

See accompanying notes.

BLUELINX HOLDINGS INC.

CONSOLIDATED BALANCE SHEETS
(In thousands, except share and per share data)

| | September 29, 2012 (unaudited) | December 31, 2011 |
|---|-----------------------------------|-------------------|
| Assets: | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 7,874 | \$ 4,898 |
| Receivables, net | 191,740 | 138,872 |
| Inventories, net | 220,252 | 185,577 |
| Other current assets | 45,138 | 27,141 |
| Total current assets | 465,004 | 356,488 |
| Property, plant, and equipment: | | |
| Land and land improvements | 43,058 | 49,562 |
| Buildings | 94,070 | 95,652 |
| Machinery and equipment | 75,715 | 75,508 |
| Construction in progress | 1,036 | 741 |
| Property, plant, and equipment, at cost | 213,879 | 221,463 |
| Accumulated depreciation | (102,413) | (98,335) |
| Property, plant, and equipment, net | 111,466 | 123,128 |
| Non-current deferred income tax assets, net | 382 | 358 |
| Other non-current assets | 18,569 | 23,941 |
| Total assets | \$ 595,421 | \$ 503,915 |
| Liabilities: | | |
| Current liabilities: | | |
| Accounts payable | \$ 81,576 | \$ 70,228 |
| Bank overdrafts | 31,892 | 22,364 |
| Accrued compensation | 5,799 | 4,496 |
| Current maturities of long-term debt | 69,505 | 9,046 |
| Deferred income taxes, net | 382 | 382 |
| Other current liabilities | 11,844 | 16,558 |
| Total current liabilities | 200,998 | 123,074 |
| Non-current liabilities: | | |
| Long-term debt | 350,615 | 328,695 |
| Other non-current liabilities | 45,378 | 43,772 |
| Total liabilities | 596,991 | 495,541 |
| Stockholders' (Deficit) Equity: | | |
| Common Stock, \$0.01 par value, 200,000,000 and 100,000,000 shares authorized at September 29, 2012 and December 31, 2011, respectively; 63,707,152 and 62,012,962 shares issued at September 29, 2012 and December 31, 2011, respectively. | 637 | 620 |
| Additional paid-in capital | 209,114 | 207,626 |
| Accumulated other comprehensive loss | (21,689) | (21,900) |
| Accumulated deficit | (189,632) | (177,972) |
| Total stockholders' (deficit) equity | (1,570) | 8,374 |
| Total liabilities and stockholders' (deficit) equity | \$ 595,421 | \$ 503,915 |

See accompanying notes.

BLUELINX HOLDINGS INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)
(unaudited)

| | Nine Months Ended Period from January 1, 2012 to September 29, 2012 | Period from January 2, 2011 to October 1, 2011 |
|--|---|---|
| Cash flows from operating activities: | | |
| Net loss | \$ (11,657) | \$ (28,315) |
| Adjustments to reconcile net loss to net cash used in operations: | | |
| Depreciation and amortization | 6,553 | 8,120 |
| Amortization of debt issue costs | 2,799 | 2,029 |
| Gain from sale of properties | (9,680) | (6,939) |
| Gain from property insurance settlement | (476) | (1,230) |
| Changes associated with the ineffective interest rate swap | — | (1,751) |
| Vacant property charges, net | (30) | — |
| Gain on modification of lease agreement | — | (1,971) |
| Payments on modification of lease agreement | (5,875) | — |
| Deferred income tax benefit | (24) | (282) |
| Share-based compensation expense | 2,097 | 1,578 |
| (Increase) decrease in restricted cash related to the ineffective interest rate swap, insurance, and other | (123) | 443 |
| Changes in assets and liabilities: | | |
| Receivables | (52,868) | (65,535) |
| Inventories | (34,675) | (15,527) |
| Accounts payable | 12,776 | 26,641 |
| Changes in other working capital | 2,859 | 1,365 |
| Other | 1,650 | (2,439) |
| Net cash used in operating activities | (86,674) | (83,813) |
| Cash flows from investing activities: | | |
| Property, plant and equipment investments | (2,490) | (5,767) |
| Proceeds from disposition of assets | 18,561 | 8,994 |
| Net cash provided by investing activities | 16,071 | 3,227 |
| Cash flows from financing activities: | | |
| Repurchase of shares to satisfy employee tax withholdings | (446) | — |
| Repayments on the revolving credit facilities | (345,674) | (348,877) |
| Borrowings from the revolving credit facilities | 436,374 | 370,112 |
| Payments of principal on mortgage | (8,370) | (38,724) |
| Payments on capital lease obligations | (604) | (1,224) |
| Increase in bank overdrafts | 9,528 | 7,233 |
| (Increase) decrease in restricted cash related to the mortgage | (15,546) | 27,724 |
| Debt financing costs | (1,683) | (2,647) |
| Proceeds from stock offering less expenses paid | — | 58,582 |
| Net cash provided by financing activities | 73,579 | 72,179 |

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| | | | |
|------------------------------|----------|----------|---|
| Increase (decrease) in cash | 2,976 | (8,407 |) |
| Balance, beginning of period | 4,898 | 14,297 | |
| Balance, end of period | \$ 7,874 | \$ 5,890 | |
| Noncash transactions: | | | |
| Capital leases | \$ 32 | \$ 3,147 | |

See accompanying notes.

BLUELINX HOLDINGS INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
September 29, 2012

1. Basis of Presentation and Background

Basis of Presentation

BlueLinx Holdings Inc. has prepared the accompanying Unaudited Consolidated Financial Statements, including its accounts and the accounts of its wholly-owned subsidiaries, in accordance with the instructions to Form 10-Q and therefore they do not include all of the information and notes required by United States generally accepted accounting principles (“GAAP”). These interim financial statements should be read in conjunction with the financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended December 31, 2011, as filed with the Securities and Exchange Commission (“SEC”). Our fiscal year is a 52- or 53-week period ending on the Saturday closest to the end of the calendar year. Fiscal year 2012 and fiscal year 2011 each contain 52 weeks. BlueLinx Corporation is the wholly-owned operating subsidiary of BlueLinx Holdings Inc. and is referred to herein as the “operating subsidiary” when necessary.

We believe the accompanying Unaudited Consolidated Financial Statements reflect all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of our financial position, results of operations and cash flows for the periods presented. The preparation of the consolidated financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the amounts reported in the Unaudited Consolidated Financial Statements and accompanying notes. Actual results could differ from those estimates and such differences could be material. In addition, the operating results for interim periods may not be indicative of the results of operations for a full year. We are exposed to fluctuations in quarterly sales volumes and expenses due to seasonal factors, with the second and third quarters typically accounting for the highest sales volumes. These seasonal factors are common in the building products distribution industry.

We are a leading distributor of building products in North America with approximately 1,900 employees. We offer approximately 10,000 products from over 750 suppliers to service more than 11,500 customers nationwide, including dealers, industrial manufacturers, manufactured housing producers and home improvement retailers. We operate our distribution business from sales centers in Atlanta and Denver, and our network of approximately 55 distribution centers.

2. Summary of Significant Accounting Policies

Revenue Recognition

We recognize revenue when the following criteria are met: persuasive evidence of an agreement exists, delivery has occurred or services have been rendered, our price to the buyer is fixed and determinable and collectability is reasonably assured. Delivery is not considered to have occurred until the customer takes title and assumes the risks and rewards of ownership. The timing of revenue recognition is largely dependent on shipping terms. For sales transactions designated as FOB (free on board) shipping point, revenue is recorded at the time of shipment. For sales transactions designated FOB destination, revenue is recorded when the product is delivered to the customer’s delivery site.

All revenues are recorded at gross. The key indicators used to determine when and how revenue is recorded are as follows:

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- We are the primary obligor responsible for fulfillment and all other aspects of the customer relationship.
- Title passes to BlueLinx and we carry all risk of loss related to warehouse and third-party (“reload”) inventory and inventory shipped directly from vendors to our customers.
- We are responsible for all product returns.
- We control the selling price for all channels.
- We select the supplier.
- We bear all credit risk.

In addition, we provide inventory to certain customers through pre-arranged agreements on a consignment basis. Customer consigned inventory is maintained and stored by certain customers; however, ownership and risk of loss remain with us. When the inventory is sold by the customer, we recognize revenue on a gross basis.

All revenues recognized are net of trade allowances, cash discounts and sales returns. Cash discounts and sales returns are estimated using historical experience. Trade allowances are based on the estimated obligations and historical experience.

Cash and Cash Equivalents

Cash and cash equivalents include all highly liquid investments with maturity dates of less than three months when purchased.

Restricted Cash

We had restricted cash of \$36.2 million and \$20.6 million at September 29, 2012 and December 31, 2011, respectively. Restricted cash primarily includes amounts held in escrow related to our mortgage and insurance for workers' compensation, auto liability, and general liability. Restricted cash is included in "Other current assets" and "Other non-current assets" on the accompanying Consolidated Balance Sheets.

The table below provides the balances of each individual component in restricted cash as of September 29, 2012 and December 31, 2011 (in thousands):

| | September 29, 2012 | December 31, 2011 |
|-----------------|-----------------------|----------------------|
| Cash in escrow: | | |
| Mortgage** | \$ 25,557 | \$ 10,011 |
| Insurance | 7,903 | 8,786 |
| Other* | 2,785 | 1,779 |
| Total | \$ 36,245 | \$ 20,576 |

* Included in the "Other" restricted cash category is approximately \$0.8 million of cash held in escrow related to the sale of the Newark, California location.

** The increase in cash in escrow related to the mortgage is primarily comprised of restricted cash from the sale of the Newark, California location discussed in "Note 7. - Mortgage".

Allowance for Doubtful Accounts and Related Reserves

We evaluate the collectability of accounts receivable based on numerous factors, including past transaction history with customers and their creditworthiness. We maintain an allowance for doubtful accounts for each aging category on our aged trial balance, which is aged utilizing contractual terms, based on our historical loss experience. This estimate is periodically adjusted when we become aware of specific customers' inability to meet their financial obligations (e.g., bankruptcy filing or other evidence of liquidity problems). As we determine that specific balances ultimately will be uncollectible, we remove them from our aged trial balance. Additionally, we maintain reserves for cash discounts that we expect customers to earn as well as expected returns. At September 29, 2012 and December 31, 2011, these reserves totaled \$4.8 million and \$5.1 million, respectively.

Inventory Valuation

Inventories are carried at the lower of cost or market. The cost of all inventories is determined by the moving average cost method. We have included all material charges directly or indirectly incurred in bringing inventory to its existing condition and location. We evaluate our inventory value at the end of each quarter to ensure that first quality, actively moving inventory, when viewed by category, is carried at the lower of cost or market. At September 29, 2012 and December 31, 2011, the market value of our inventory exceeded its cost.

Additionally, we maintain a reserve for the estimated value impairment associated with damaged, excess and obsolete inventory. The damaged, excess and obsolete reserve generally includes discontinued items or inventory that has turn days in excess of 270 days, excluding new items during their product launch. At September 29, 2012 and December 31, 2011, our damaged, excess and obsolete inventory reserves were \$1.9 million and \$1.5 million, respectively.

Consignment Inventory

We enter into consignment inventory agreements with our vendors. This vendor consignment inventory relationship allows us to obtain and store vendor inventory at our warehouses and reload facilities; however, ownership remains with the vendor and risk of loss generally remains with the vendor. When the inventory is sold, we are required to pay the vendor and we simultaneously take and transfer ownership from the vendor to the customer.

Consideration Received from Vendors and Paid to Customers

Each year, we enter into agreements with many of our vendors providing for inventory purchase rebates, generally based on achievement of specified volume purchasing levels, price protection and various marketing allowances that are common industry practice. We accrue for the receipt of vendor rebates based on purchases, and also reduce inventory value to reflect the net acquisition cost (purchase price less expected purchase rebates). At September 29, 2012 and December 31, 2011, the vendor rebate receivable totaled \$8.8 million and \$9.0 million, respectively.

In addition, we enter into agreements with many of our customers to offer customer rebates, generally based on achievement of specified volume sales levels and various marketing allowances that are common industry practice. We accrue for the payment of customer rebates based on sales to the customer, and also reduce sales value to reflect the net sales (sales price less expected customer rebates). At September 29, 2012 and December 31, 2011, the customer rebate payable totaled \$4.4 million and \$7.0 million, respectively.

Income (loss) per Common Share

Certain of our restricted stock awards are considered participating securities as they receive non-forfeitable rights to dividends at the same rate as common stock. As participating securities, we include these instruments in the earnings allocation in computing income per share under the two-class method. The two-class method is an earnings allocation formula that treats a participating security as having rights to earnings that would otherwise have been available to common stockholders. Except when the effect would be anti-dilutive, the diluted earnings per share calculation includes the dilutive effect of the assumed exercise of stock options using the treasury stock method. Our restricted stock units are settled in cash upon vesting and are considered liability awards. Therefore, these restricted stock units are not included in the computation of the basic and diluted earnings per share. All of our restricted stock units were vested as of the first fiscal quarter of 2012.

The following table calculates basic and diluted income per common share for the three months ended September 29, 2012 under the two-class method (in thousands, except per share data):

| | | Period from July 1, 2012 to September 29, 2012 |
|---|----|--|
| Basic income per share: | | |
| Net income | \$ | 3,068 |
| Less: Income attributable to participating securities | | 173 |
| Net income available to common stockholders | \$ | 2,895 |
| Basic weighted average shares outstanding | | 60,099 |
| Basic income per share | \$ | 0.05 |

| | | |
|---|----|--------|
| Diluted income per share: | | |
| Net income | \$ | 3,068 |
| Less: Income attributable to participating securities | | 173 |
| Net income available to common stockholders | \$ | 2,895 |
| Basic weighted average shares outstanding | | 60,099 |
| Common stock equivalents | \$ | — |
| Diluted weighted average shares outstanding | | 60,099 |
| Diluted income per share | \$ | 0.05 |

Given that the restricted stockholders do not have a contractual obligation to participate in the losses and the inclusion of such unvested restricted shares in our basic and dilutive per share calculations would be anti-dilutive, we have not included these amounts in our weighted average number of common shares outstanding for periods in which we report a net loss. Therefore, we have not included 3,597,774 and 2,160,191 of unvested shares of restricted stock that had the right to participate in dividends in our basic and dilutive calculations for the first nine months of fiscal 2012 and for the first nine months of fiscal 2011, respectively. In addition, we have not included 2,160,191 of unvested shares of restricted stock that had the right to participate in dividends in our basic and dilutive calculations for the third quarter of fiscal 2011.

As we experienced losses in all periods except for the current fiscal quarter, basic and diluted loss per share are computed by dividing net loss by the weighted average number of common shares outstanding for these respective periods. For the first nine months of fiscal 2012, we excluded 4,503,090 unvested share-based awards, which includes excluding the assumed exercise of 905,316 unexpired stock options, from the diluted earnings per share calculation because they were anti-dilutive. For the third quarter of fiscal 2012, we excluded the effect of the assumed exercise of 905,316 unexpired stock options from the diluted earnings per share calculation because they were anti-dilutive. For the third quarter of fiscal 2011 and for the first nine months of fiscal 2011, we excluded 3,076,739 unvested share-based awards, which includes excluding the assumed exercise of 905,316 unexpired stock options, from the diluted earnings per share calculation because they were anti-dilutive.

Stock-Based Compensation

We have two stock-based compensation plans covering officers, directors, certain employees and consultants: the 2004 Equity Incentive Plan (the "2004 Plan") and the 2006 Long Term Equity Incentive Plan (the "2006 Plan"). The plans are designed to motivate and retain individuals who are responsible for the attainment of our primary long-term performance goals. The plans provide a means whereby our employees and directors develop a sense of proprietorship and personal involvement in our development and financial success and encourage them to devote their best efforts to our business. Although we do not have a formal policy on the matter, we issue new shares of our common stock to participants, upon the exercise of options or granting of restricted stock, out of the total amount of common shares authorized for issuance under either the 2004 Plan or the 2006 Plan. During the first nine months of fiscal 2012, the Compensation Committee granted 2,067,835 restricted shares of our common stock to certain of our officers and directors. Restricted shares of 681,484 vested in the first nine months of 2012 due to completion of the vesting term.

We recognize compensation expense equal to the grant-date fair value for all share-based payment awards that are expected to vest. This expense is recorded on a straight-line basis over the requisite service period of the entire award, unless the awards are subject to market or performance conditions, in which case we recognize compensation expense over the requisite service period of each separate vesting tranche to the extent the occurrence of such conditions are probable. All compensation expense related to our share-based payment awards is recorded in "Selling, general and administrative" expense in the Consolidated Statements of Operations. For the third quarter of fiscal 2012 and for the first nine months of fiscal 2012, our total stock-based compensation expense was \$0.7 million and \$2.1 million, respectively. For the third quarter of fiscal 2011 and for the first nine months of fiscal 2011, our total stock-based compensation expense was \$0.4 million and \$1.6 million, respectively. We did not recognize related income tax benefits during these periods.

Income Taxes

Deferred income taxes are provided using the liability method. Accordingly, deferred income taxes are recognized for differences between the income tax and financial reporting bases of our assets and liabilities based on enacted tax laws and tax rates applicable to the periods in which the differences are expected to affect taxable income. We recognize a valuation allowance, when based on the weight of all available evidence, we believe it is more likely than not that

some or all of our deferred tax assets will not be realized. In evaluating our ability to recover our deferred income tax assets, we considered available positive and negative evidence, including our past operating results, our ability to carryback losses against prior taxable income, the existence of cumulative losses in the most recent years, our forecast of future taxable income and an excess of appreciated assets over the tax basis of our net assets. In estimating future taxable income, we developed assumptions including the amount of future state and federal pretax operating and non-operating income, the reversal of temporary differences and the implementation of feasible and prudent tax planning strategies. These assumptions required significant judgment about the forecasts of future taxable income. We considered all of the available positive and negative evidence during the third quarter of fiscal 2012 and based on the weight of available evidence we continue to record a full valuation allowance for our net deferred tax asset of \$71.2 million. During the third quarter of fiscal 2012, we recorded a \$1.2 million reduction to our net operating loss carryforward deferred tax asset with a corresponding reduction to our valuation allowance.

If the realization of deferred tax assets in the future is considered more likely than not, a reduction to the valuation allowance related to the deferred tax assets would increase net income in the period such determination is made. The amount of the deferred tax asset considered realizable is based on significant estimates, and it is possible that changes in these estimates could materially affect the financial condition and results of operations. Our effective tax rate may vary from period to period based on changes in estimated taxable income or loss; changes to the valuation allowance; changes to federal or state tax laws; and as a result of acquisitions.

We generally believe that the positions taken on previously filed tax returns are more likely than not to be sustained by the taxing authorities. We have recorded income tax and related interest liabilities where we believe our position may not be sustained. Such amounts are disclosed in Note 5 in our Annual Report on Form 10-K for the year-ended December 31, 2011. There have been nominal changes to our tax positions during the first nine months of fiscal 2012.

Impairment of Long-Lived Assets

We consider whether there were indicators of potential impairment on a quarterly basis. Indicators of impairment include current period losses combined with a history of losses, management's decision to exit a facility, reductions in the fair market value of real properties and changes in other circumstances that indicate the carrying amount of an asset may not be recoverable.

Our evaluation of long-lived assets is performed at the lowest level of identifiable cash flows, which is generally the individual distribution facility. In the event of indicators of impairment, the assets of the distribution facility are evaluated by comparing the facility's undiscounted cash flows over the estimated useful life of the asset, which ranges between 5-40 years, to its carrying value. If the carrying value is greater than the undiscounted cash flows, an impairment loss is recognized for the difference between the carrying value of the asset and the estimated fair market value. Impairment losses are recorded as a component of "Selling, general and administrative" expenses in the Consolidated Statements of Operations.

Our estimate of undiscounted cash flows is subject to assumptions that affect estimated operating income at a distribution facility level. These assumptions are related to future sales, margin growth rates, economic conditions, market competition and inflation. In the event that undiscounted cash flows do not exceed the carrying value of a facility, our estimates of fair market value are generally based on market appraisals and our experience with related market transactions. We use a two year average of cash flows based on 2012 net income before interest and tax expense, depreciation and amortization expense, and other non-cash charges ("EBITDA") and 2013 projected EBITDA, which includes a growth factor assumption, to estimate undiscounted cash flows. These assumptions used to determine impairment are considered to be level 3 measurements in the fair value hierarchy as defined in Note 13 of the Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

No impairment indicators appear to be present that would result in material reductions to our December 31, 2011 projected undiscounted cash flows, which exceeded our carrying value in all cases during the performance of our December 31, 2011 impairment analysis.

During the first quarter of fiscal 2011 our Newtown, Connecticut facility was damaged due to severe winter weather. As a result of the damage to the facility and its contents we have received approximately \$5.8 million in proceeds from the insurance company comprised of \$2.2 million related to the damaged building, \$2.4 million related to damaged and destroyed inventory and \$1.2 million related to the recovery of additional expenses incurred as a result of the damage. Cash received related to the damaged building was classified as an investing cash inflow in our Consolidated Statement of Cash Flows for the fiscal year ended December 31, 2011 and used to reduce the principal of our mortgage, which was classified as a financing cash outflow. All other cash inflows related to the insurance

settlement were classified as operating cash flows in our Consolidated Statement of Cash Flows in the appropriate period. The majority of the remaining cash inflows were used to fund costs incurred related to the Newtown loss. We recognized a \$1.4 million gain in fiscal 2011 of which \$1.2 million related to the damaged building and \$0.2 million related to the recovery of gross margin on the inventory. We recorded an additional gain of \$0.5 million related to the damaged building during the second quarter of 2012. We recorded all gains related to the events above at the time the recovery of the minimum expected proceeds under our insurance policy became probable and was estimable. These gains were recorded in "Selling, general and administrative expenses" in our Consolidated Statement of Operations.

Self-Insurance

It is our policy to self-insure, up to certain limits, traditional risks including workers' compensation, comprehensive general liability, and auto liability. Our self-insured deductible for each claim involving workers' compensation and auto liability is limited to \$0.8 million and \$2.0 million, respectively. Our self-insured retention for each claim involving comprehensive general liability (including product liability claims) is limited to \$0.8 million. We are also self-insured up to certain limits for certain other insurable risks, primarily physical loss to property (\$0.1 million per occurrence) and the majority of our medical benefit plans (\$0.3 million per occurrence). Insurance coverage is maintained for catastrophic property and casualty exposures as well as those risks required to be insured by law or contract. A provision for claims under this self-insured program, based on our estimate of the aggregate liability for claims incurred, is revised annually. The estimate is derived from both internal and external sources including but not limited to actuarial estimates. The actuarial estimates are subject to uncertainty from various sources, including, among others, changes in claim reporting patterns, claim settlement patterns, judicial decisions, legislation, and economic conditions. Although we believe that the actuarial estimates are reasonable, significant differences related to the items noted above could materially affect our self-insurance obligations, future expense and cash flow. At September 29, 2012 and December 31, 2011, the self-insurance reserves totaled \$8.0 million and \$7.6 million, respectively.

New Accounting Standards

In May 2011, the FASB issued guidance which amends existing GAAP fair value measurement and disclosure guidance to converge GAAP and International Financial Reporting Standards requirements for measuring amounts at fair value as well as disclosures about these measurements. This guidance is effective during interim and annual periods beginning after December 15, 2011. This guidance did not have a material impact on our financial statements and disclosures.

In June 2011, the FASB issued guidance which eliminates the option to present the components of other comprehensive income as part of the statement of changes in stockholders' equity. The update also requires the presentation of a single statement of comprehensive income or consecutive presentation of the statement of income and the statement of comprehensive income, if a company elects to present two separate statements. Finally, reclassification adjustments from other comprehensive income to net income are required to be presented on the face of the financial statements. The new guidance and subsequent amendment are effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. We have formally adopted this guidance during fiscal 2012 and presented the total of comprehensive income (loss), the components of net income (loss) and the components of other comprehensive income (loss) in a single continuous statement on the face of the Consolidated Statements of Operations and Comprehensive Income (Loss).

There were no other accounting pronouncements adopted during the first nine months of 2012 that had a material impact on our financial statements.

Reclassifications

During fiscal 2012, we classified certain amounts, which had historically been presented as "Property, plant and equipment investments" in the "Cash flows from investing activities" section of the Consolidated Statements of Cash Flows to "Other" changes in the "Cash flows from operating activities" section of the Consolidated Statements of Cash Flows. To conform the historical presentation to the current and future presentation, we reclassified similar items in prior periods from "Net cash (used in) provided by investing activities" to "Net cash used in operating activities" in our Consolidated Statements of Cash Flows.

3. Restructuring Charges

We account for exit and disposal costs by recognizing a liability for costs associated with an exit or disposal activity at fair value in the period in which it is incurred or when the entity ceases using the right conveyed by a contract (i.e., the right to use a leased property). These costs are included in "Selling, general, and administrative" expenses in the Consolidated Statements of Operations for the first nine months of fiscal 2012 and the first nine months of fiscal 2011, and "Other current liabilities" and "Other non-current liabilities" on the Consolidated Balance Sheets at September 29, 2012 and December 31, 2011.

We account for severance and outplacement costs by recognizing a liability for employees' rights to post-employment benefits. These costs are included in "Selling, general, and administrative" expenses in the Consolidated Statements of Operations for the first nine months of fiscal 2012 and the first nine months of fiscal 2011, and in "Accrued compensation" on the Consolidated Balance Sheets for the periods ended September 29, 2012 and December 31, 2011.

2007 Facility Consolidation and Severance Costs

During fiscal 2007, we announced a plan to adjust our cost structure in order to manage our costs more effectively. The plan included the consolidation of our corporate headquarters and sales center to one building from two buildings and reduction in force initiatives, which resulted in initial charges of \$17.1 million during the fourth quarter of fiscal 2007.

As of September 29, 2012 and December 31, 2011, there was no remaining accrued severance related to reduction in force initiatives completed in fiscal 2007.

During the third quarter of fiscal 2011, we entered into an amendment to our corporate headquarters lease in Atlanta, Georgia related to the unoccupied 4100 building. This amendment released us from our obligations with respect to this unoccupied space as of January 31, 2012, in exchange for a \$5.0 million space remittance fee, which was paid in the first quarter of 2012. We also paid \$0.9 million in the third quarter of fiscal 2012 and are obligated to pay an additional \$0.3 million on or before December 31, 2013 related to contractually obligated tenant improvement reimbursement expense. The provisions relating to the occupied 4300 building remain unchanged. Under the existing provisions, the current term of the lease ends on January 31, 2019. The amendment resulted in a reduction of our restructuring reserve of approximately \$2.0 million, with the credit recorded in "Selling, general, and administrative" expenses in the Consolidated Statements of Operations during the twelve month period ended December 31, 2011.

The table below summarizes the balance of accrued facility consolidation reserve and changes in the accrual for the third quarter of fiscal 2012 (in thousands):

| | |
|-------------------------------|---------|
| Balance at June 30, 2012 | \$1,115 |
| Assumption changes | 48 |
| Payments | (875) |
| Accretion of liability | 9 |
| Balance at September 29, 2012 | \$297 |

The table below summarizes the balance of accrued facility consolidation reserve and changes in the accrual for the first nine months of fiscal 2012 (in thousands):

| | |
|-------------------------------|---------|
| Balance at December 31, 2011 | \$6,337 |
| Assumption changes | (30) |
| Payments | (6,084) |
| Accretion of liability | 74 |
| Balance at September 29, 2012 | \$297 |

4.Assets Held for Sale and Net Gain on Disposition

We have certain facilities that we have designated as assets held for sale. At the time of designation, we ceased recognizing depreciation expense on these assets. As of September 29, 2012 and December 31, 2011, total assets held for sale were \$1.6 million and \$2.3 million respectively, and were included in "Other current assets" in our Consolidated Balance Sheets. During the third quarter of fiscal 2012 and the first nine months of fiscal 2012, we sold certain real properties held for sale that resulted in gains of \$9.2 million and \$9.7 million, respectively. These gains were recorded in "Selling, general, and administrative" expenses in the Consolidated Statements of Operations. The gain recorded during the third quarter of fiscal 2012 related to the sale of our Newark, California location, which was designated as held for sale during the second fiscal quarter of 2012. At the time this location was classified as held for

sale, we recorded the net book value of \$6.6 million in Other current assets in our Consolidated Balance Sheet. We plan to relocate in the surrounding area to continue servicing the immediate market. We continue to actively market the remaining properties that are held for sale.

5. Employee Benefits

Defined Benefit Pension Plans

Most of our hourly employees participate in noncontributory defined benefit pension plans. These include a plan that is administered solely by us (the "hourly pension plan") and union-administered multiemployer plans. Our funding policy for the hourly pension plan is based on actuarial calculations and the applicable requirements of federal law. We believe that our portion of each multiemployer pension plan is immaterial to our financial statements and that we represent an immaterial portion of the total contributions and future obligations of these plans. The Company's required cash contribution to the pension plan in fiscal 2012 is approximately \$3.5 million. This contribution is comprised of approximately \$1.1 million related to our 2011 minimum required contribution and approximately \$2.4 million related to our 2012 minimum required contribution. The Company's minimum required contribution for plan year 2012 is \$3.8 million. The 2012 minimum required cash contribution is required to be paid in fiscal 2012 and fiscal 2013. The Company has funded the \$1.1 million required contribution for fiscal 2011. However, in an effort to preserve additional cash for operations, we have requested a waiver from the IRS for our 2012 minimum required contribution. If we are granted the requested waiver, our contribution for 2012 will be deferred and amortized over the next five years, increasing our future minimum required contributions. Benefits under the majority of plans for hourly employees (including multiemployer plans) are primarily related to years of service.

Net periodic pension cost for our pension plans included the following (in thousands):

| | Third Quarter Period from July 1, 2012 to September 29, 2012 | Period from July 3, 2011 to October 1, 2011 |
|---|---|---|
| Service cost | \$ 469 | \$ 523 |
| Interest cost on projected benefit obligation | 1,221 | 1,152 |
| Expected return on plan assets | (1,224) | (1,376) |
| Amortization of unrecognized loss | 519 | 145 |
| Net periodic pension cost | \$ 985 | \$ 444 |

| | Nine Months Ended Period from January 1, 2012 to September 29, 2012 | Period from January 2, 2011 to October 1, 2011 |
|---|---|---|
| Service cost | \$ 1,407 | \$ 1,569 |
| Interest cost on projected benefit obligation | 3,663 | 3,456 |
| Expected return on plan assets | (3,672) | (4,128) |
| Amortization of unrecognized loss | 1,557 | 435 |
| Net periodic pension cost | \$ 2,955 | \$ 1,332 |

6.Revolving Credit Facilities

We have a revolving credit facility agreement (the “U.S. revolving credit facility”) with Wells Fargo Bank, National Association, successor by merger to Wachovia Bank, National Association, dated August 4, 2006, as amended. The U.S. revolving credit facility agreement has a final maturity of January 7, 2014 and maximum availability of \$400 million. The U.S. revolving credit facility also includes an additional \$100 million uncommitted accordion credit facility, which permits us to increase the maximum borrowing capacity up to \$500 million.

As of September 29, 2012, we had outstanding borrowings of \$181.3 million and excess availability of \$110.3 million under the terms of our U.S. revolving credit facility. The interest rate on the U.S. revolving credit facility was 4.0% at September 29, 2012. As of December 31, 2011, we had outstanding borrowings of \$93.4 million and excess availability of \$115.7 million under the terms of our U.S. revolving credit facility. The interest rate on the U.S. revolving credit facility was 4.2% at December 31, 2011. As of September 29, 2012 and December 31, 2011, we had outstanding letters of credit totaling \$4.5 million and \$2.7 million, respectively, for the purposes of securing collateral requirements under casualty insurance programs and for guaranteeing lease and certain other obligations. The \$4.5 million in outstanding letters of credit as of September 29, 2012 does not include an additional \$1.0 million fully collateralized letter of credit securing certain insurance obligations that was issued outside of the U.S. revolving credit facility.

As of September 29, 2012, our U.S. revolving credit facility contains customary negative covenants and restrictions for asset based loans, including a requirement that we maintain a fixed charge coverage ratio of 1.1 to 1.0 in the event our excess availability falls below the greater of \$30 million or the amount equal to 15% of the lesser of the borrowing

base or \$400 million (the "Excess Availability Threshold"). The fixed charge coverage ratio is calculated as EBITDA divided by the sum of cash payments for income taxes, interest expense, cash dividends, principal payments on debt, and capital expenditures. EBITDA is defined as BlueLinx Corporation's net income before interest and tax expense, depreciation and amortization expense, and other non-cash charges. The fixed charge coverage ratio requirement only applies to us when excess availability under our amended U.S. revolving credit facility is less than the Excess Availability Threshold on any date. As of September 29, 2012 and through the time of the filing of this Form 10-Q, we were in compliance with all covenants under the U.S. revolving credit facility. We are required to maintain the Excess Availability Threshold in order to avoid being required to meet certain financial ratios and triggering additional limits on capital expenditures. Our lowest level of fiscal month-end availability in the last three years as of September 29, 2012 was \$94.0 million on July 2, 2011. We do not anticipate our excess availability in fiscal 2012 will drop below the Excess Availability Threshold. Should our excess availability fall below the Excess Availability Threshold on any date, however, we would not meet the required fixed charge coverage ratio covenant with our current operating results. In the event that excess availability falls below the Excess Availability Threshold and we do not meet the fixed charge coverage ratio, the U.S. revolving credit facility gives the lenders the right to dominion of our bank accounts. This would not make the underlying debt callable by the lender and may not change our ability to borrow on the U.S. revolving credit facility. However, we would be required to reclassify the "Long-term debt" to "Current maturities of long-term debt" on our Consolidated Balance Sheet. In addition, we must maintain a springing lock-box arrangement where customer remittances go directly to a lock-box maintained by our lenders and then are forwarded to our general bank accounts. Our outstanding borrowings are not reduced by these payments unless our excess availability falls below the greater of \$35 million or the amount equal to 15% of the lesser of the borrowing base or \$400 million on any date or in the event of default. Our amended U.S. revolving credit facility does not contain a subjective acceleration clause, which would allow our lenders to accelerate the scheduled maturities of our debt or to cancel our agreement.

On July 22, 2011, we concluded an offering of our common stock to our stockholders, pursuant to which we distributed to our common stockholders transferable rights to subscribe for and purchase up to \$60 million of our common stock. The rights offering was fully subscribed and resulted in gross proceeds of approximately \$60 million. The majority of the proceeds from the rights offering were used to pay down the U.S. revolving credit facility. A payment on the U.S. revolving credit facility of \$50.0 million was made on July 29, 2011 and an additional payment of \$6.0 million was made on August 1, 2011.

On May 10, 2011, we entered into an amendment to our U.S. revolving credit facility, which became effective on July 29, 2011. Certain components of the borrowing base calculation and excess liquidity calculation were adjusted as part of this amendment. The most significant of the changes included in the amendment are described in the discussion of the terms and covenants of the U.S. revolving credit facility.

On August 12, 2011, our subsidiary BlueLinx Building Products Canada Ltd. (“BlueLinx Canada”) entered into a revolving credit agreement (the “Canadian revolving credit facility”) with CIBC Asset-Based Lending Inc., as lender, administrative agent and collateral agent (the “Agent”). The maturity date of this agreement is August 12, 2014. As of September 29, 2012, we had outstanding borrowings of \$3.9 million and excess availability of \$1.8 million under the terms of our Canadian revolving credit facility. The interest rate on the Canadian revolving credit facility was 4.0% at September 29, 2012. As of December 31, 2011, we had outstanding borrowings of \$1.1 million and excess availability of \$2.6 million under the terms of our Canadian revolving credit facility. The interest rate on the Canadian revolving credit facility was 4.0% at December 31, 2011. The Canadian revolving credit facility contains customary covenants and events of default for asset-based credit agreements of this type, including the requirement for BlueLinx Canada to maintain a minimum adjusted tangible net worth of \$3.9 million and for that entity’s capital expenditures not to exceed 120% of the amount budgeted in a given year. As of September 29, 2012 and through the time of the filing of this Form 10-Q, we were in compliance with all covenants under this facility.

7. Mortgage

We have a \$295 million mortgage loan with the German American Capital Corporation. The mortgage has a term of ten years and is secured by 52 distribution facilities and 1 office building owned by the special purpose entities. The stated interest rate on the mortgage is fixed at 6.35%. German American Capital Corporation assigned half of its interest in the mortgage loan to Wachovia Bank, National Association and both lenders securitized their Notes in separate commercial mortgage backed securities pools in 2006.

Under the terms of our mortgage, we are required to transfer certain funds to be held as collateral. We expect to transfer \$11.5 million as collateral during the next twelve month period.

On September 19, 2012, we entered into an amendment to our mortgage agreement, which provides for the immediate prepayment of approximately \$11.8 million of the indebtedness under the mortgage agreement without incurring a prepayment premium from cash currently held as collateral under the mortgage agreement. In addition, on the last business day of each calendar quarter, starting with the fourth quarter of 2012, additional funds held as collateral under the mortgage agreement will be used to prepay indebtedness under the mortgage agreement, without prepayment premium, up to an aggregate additional prepayment of \$10.0 million. Thereafter, any cash remaining in the collateral account under the mortgage agreement, up to an aggregate of \$10.0 million, will be released to the Company on the last business day of each calendar quarter through the second quarter of 2014. All funds released pursuant to these provisions may only be used by the Company to pay for usual and customary operating expenses. During the periods described above in which cash in the collateral account is used to either prepay indebtedness under the mortgage agreement or released to the Company, the lenders will not release any of the cash collateral to the Company for specified capital expenditures as previously provided under the mortgage agreement. In conjunction with the modification of our mortgage agreement we incurred approximately \$0.3 million in debt fees that

were capitalized and are being amortized over the remaining term of the mortgage.

On July 14, 2011, we entered into an amendment to the mortgage which (i) eliminated the requirement to obtain lender approval for any transfer of equity interests that would reduce Cerberus ABP Investor LLC's ownership in the Company and certain of our subsidiaries, directly or indirectly, to less than 51%, (ii) provided for the immediate prepayment of \$38.3 million of the indebtedness under the mortgage without incurring a prepayment premium from funds currently held as collateral under the mortgage and, if certain conditions are met, will allow for an additional prepayment on or after July 30, 2014 from funds held as collateral without incurrance of a prepayment premium, (iii) allow us, at the lenders' reasonable discretion, to use a portion of the cash held as collateral under the mortgage for specified alterations, repairs, replacements and other improvements to the mortgaged properties, and (iv) in the event certain financial conditions are met and the Company extends the Amended and Restated Master Lease by and among certain of our subsidiaries with respect to properties covered by the mortgage for an additional five years, we may request the lenders to disburse to the Company a portion of the cash held as collateral under the mortgage. In conjunction with the modification of our mortgage agreement we incurred approximately \$2.9 million in debt fees that were capitalized and are being amortized over the remaining term of the mortgage.

During the first quarter of fiscal 2012, we sold certain parcels of excess land. As a result of the sale of one of these parcels, we increased the amount of restricted cash required to be held in connection with of our mortgage by \$0.3 million. In addition, during the third quarter of fiscal 2012, we sold our facility in Newark, California and increased the restricted cash related to our mortgage by \$12.8 million. This restricted cash will be used to pay down the mortgage in the fourth quarter of fiscal 2012. During fiscal 2011, we sold certain real properties that ceased operations. As a result of the sale of these properties during fiscal 2011, we increased the restricted cash related to our mortgage by \$6.5 million which was used to reduce the mortgage principal in January of fiscal 2012.

The mortgage loan required interest-only payments through June 2011, at which time we began making payments on the outstanding principal balance. The balance of the loan outstanding at the end of ten years will then become due and payable. The principal will be paid in the following increments (in thousands):

| | |
|------------|-----------|
| 2012* | \$ 25,246 |
| 2013* | 12,489 |
| 2014 | 2,655 |
| 2015 | 2,831 |
| 2016 | 191,661 |
| Thereafter | — |

*During the fourth quarter of fiscal 2012, we will use the \$12.8 million of restricted cash related to the proceeds from the sale of the Newark, California facility and \$11.8 million of restricted cash, based on the most recent amendment to the mortgage, to pay down the mortgage. During fiscal 2013, we estimate that approximately \$10.0 million of restricted cash that will accumulate during the fourth quarter of fiscal 2012 and the first three quarters of fiscal 2013 will be paid in increments at each quarter end.

8. Derivatives

On June 12, 2006, we entered into an interest rate swap agreement with Goldman Sachs Capital Markets, to hedge against interest rate risks related to our variable rate U.S. revolving credit facility. The interest rate swap was terminated in March of 2011. Due to the termination of the swap in fiscal 2011, the fair value of the swap as of December 31, 2011 was zero. Changes associated with the ineffective interest rate swap recognized in the Consolidated Statement of Operations for the period from January 1, 2011 to October 1, 2011 were approximately \$1.8 million of income and were comprised of amortization of the remaining accumulated other comprehensive loss of the ineffective swap of \$0.4 million offset by income of \$2.2 million related to reducing the fair value of the ineffective interest rate swap liability to zero.

9. Fair Value Measurements

We determine a fair value measurement based on the assumptions a market participant would use in pricing an asset or liability. The fair value measurement guidance established a three level hierarchy making a distinction between market participant assumptions based on (i) unadjusted quoted prices for identical assets or liabilities in an active market (Level 1), (ii) quoted prices in markets that are not active or inputs that are observable either directly or indirectly for substantially the full term of the asset or liability (Level 2), and (iii) prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement (Level 3).

Carrying amounts for our financial instruments are not significantly different from their fair value, with the exception of our mortgage. To determine the fair value of our mortgage, we used a discounted cash flow model. We believe the mortgage fair value valuation to be Level 2 in the fair value hierarchy, as the valuation model has inputs that are observable for substantially the full term of the liability. Assumptions critical to our fair value measurements in the period are present value factors used in determining fair value and an interest rate. At September 29, 2012, the discounted carrying value and fair value of our mortgage was \$234.9 million and \$234.3 million, respectively.

10. Related Party Transactions

Cerberus Capital Management, L.P., our equity sponsor, retains consultants that specialize in operations management and support and who provide Cerberus with consulting advice concerning portfolio companies in which funds and accounts managed by Cerberus or its affiliates have invested. From time to time, Cerberus makes the services of these consultants available to Cerberus portfolio companies. We believe that the terms of these consulting arrangements are favorable to us, or, alternatively, are materially consistent with those terms that would have been obtained by us in an arrangement with an unaffiliated third party. We have normal service, purchase and sales arrangements with other entities that are owned or controlled by Cerberus. We believe that these transactions are at arms' length terms and are not material to our results of operations or financial position.

11. Commitments and Contingencies

Legal Proceedings

During the first nine months of fiscal 2012, there were no material changes to our previously disclosed legal proceedings. Additionally, we are, and from time to time may be, a party to routine legal proceedings incidental to the operation of our business. The outcome of any pending or threatened proceedings is not expected to have a material adverse effect on our financial condition, operating results or cash flows, based on our current understanding of the relevant facts. Legal expenses incurred related to these contingencies are generally expensed as incurred.

Environmental and Legal Matters

From time to time, we are involved in various proceedings incidental to our businesses and we are subject to a variety of environmental and pollution control laws and regulations in all jurisdictions in which we operate. Although the ultimate outcome of these proceedings cannot be determined with certainty, based on presently available information management believes that adequate reserves have been established for probable losses with respect thereto. Management further believes that the ultimate outcome of these matters could be material to operating results in any given quarter but will not have a materially adverse effect on our long-term financial condition, our results of operations, or our cash flows.

Collective Bargaining Agreements

As of September 29, 2012, approximately 32% of our total work force is covered by collective bargaining agreements. Collective bargaining agreements representing approximately 11% of our work force have expired or will expire within one year.

12.Subsequent Events

We are not aware of any additional significant events that occurred subsequent to the balance sheet date but prior to the filing of this report that would have a material impact on our Consolidated Financial Statements.

13.Unaudited Supplemental Consolidating Financial Statements

The condensed consolidating financial information as of September 29, 2012 and December 31, 2011 and for the third quarters and first nine months of fiscal 2012 and fiscal 2011 is provided due to restrictions in our revolving credit facility that limit distributions by BlueLinx Corporation, our operating company and our wholly-owned subsidiary, to us, which, in turn, may limit our ability to pay dividends to holders of our common stock (see our Annual Report on Form 10-K for the year ended December 31, 2011, for a more detailed discussion of these restrictions and the terms of the facility). Also included in the supplemental condensed consolidated financial statements are fifty-five single member limited liability companies, which are wholly owned by us (the "LLC subsidiaries"). The LLC subsidiaries own certain warehouse properties that are occupied by BlueLinx Corporation, each under the terms of a master lease agreement. The warehouse properties collateralize a mortgage loan and are not available to satisfy the debts and other obligations of either us or BlueLinx Corporation.

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The consolidating statement of operations for BlueLinx Holdings Inc. for the period from July 1, 2012 to September 29, 2012 follows (in thousands):

| | BlueLinx Holdings Inc. | BlueLinx Corporation and Subsidiaries | LLC Subsidiaries | Eliminations | Consolidated |
|--|------------------------------|--|---------------------|--------------|--------------|
| Net sales | \$— | \$ 496,810 | \$ 7,148 | \$ (7,148) | \$ 496,810 |
| Cost of sales | — | 436,279 | — | — | 436,279 |
| Gross profit | — | 60,531 | 7,148 | (7,148) | 60,531 |
| Operating expenses (other income): | | | | | |
| Selling, general and administrative | (8,095) | 63,399 | — | (7,148) | 48,156 |
| Depreciation and amortization | — | 1,228 | 878 | — | 2,106 |
| Total operating expenses | (8,095) | 64,627 | 878 | (7,148) | 50,262 |
| Operating (loss) income | 8,095 | (4,096) | 6,270 | — | 10,269 |
| Non-operating expenses: | | | | | |
| Interest expense | — | 3,205 | 4,089 | — | 7,294 |
| Other income, net | — | (11) | (5) | — | (16) |
| Income (loss) income before provision for (benefit from) income taxes | 8,095 | (7,290) | 2,186 | — | 2,991 |
| Provision for (benefit from) income taxes | 349 | (426) | — | — | (77) |
| Equity in loss of subsidiaries | (4,678) | — | — | 4,678 | — |
| Net income (loss) | \$3,068 | \$ (6,864) | \$ 2,186 | \$ 4,678 | \$ 3,068 |

The consolidating statement of operations for BlueLinx Holdings Inc. for the period from July 3, 2011 to October 1, 2011 follows (in thousands):

| | BlueLinx Holdings Inc. | BlueLinx Corporation and Subsidiaries | LLC Subsidiaries | Eliminations | Consolidated |
|---|------------------------------|--|---------------------|--------------|--------------|
| Net sales | \$— | \$ 472,898 | \$ 7,429 | \$ (7,429) | \$ 472,898 |
| Cost of sales | — | 414,620 | — | — | 414,620 |
| Gross profit | — | 58,278 | 7,429 | (7,429) | 58,278 |
| Operating expenses (other income): | | | | | |
| Selling, general and administrative | 1,025 | 61,888 | (947) | (7,429) | 54,537 |
| Depreciation and amortization | — | 1,616 | 943 | — | 2,559 |
| Total operating expenses | 1,025 | 63,504 | (4) | (7,429) | 57,096 |
| Operating (loss) income | (1,025) | (5,226) | 7,433 | — | 1,182 |
| Non-operating expenses: | | | | | |
| Interest expense | — | 2,700 | 4,263 | — | 6,963 |
| Other (income) expense, net | (7) | 340 | — | — | 333 |
| (Loss) income before (benefit from) provision for income taxes | (1,018) | (8,266) | 3,170 | — | (6,114) |
| (Benefit from) provision for income taxes | (300) | 394 | — | — | 94 |
| Equity in loss of subsidiaries | (5,490) | — | — | 5,490 | — |
| Net (loss) income | \$ (6,208) | \$ (8,660) | \$ 3,170 | \$ 5,490 | \$ (6,208) |

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The consolidating statement of operations for BlueLinx Holdings Inc. for the period from January 1, 2012 to September 29, 2012 follows (in thousands):

| | BlueLinx Holdings Inc. | BlueLinx Corporation and Subsidiaries | LLC Subsidiaries | Eliminations | Consolidated |
|---|------------------------------|--|---------------------|--------------|--------------|
| Net sales | \$ — | \$ 1,467,544 | \$ 21,443 | \$ (21,443) | \$ 1,467,544 |
| Cost of sales | — | 1,289,593 | — | — | 1,289,593 |
| Gross profit | — | 177,951 | 21,443 | (21,443) | 177,951 |
| Operating expenses (other income): | | | | | |
| Selling, general and administrative | (6,386) | 189,597 | (410) | (21,443) | 161,358 |
| Depreciation and amortization | — | 3,907 | 2,646 | — | 6,553 |
| Total operating expenses | (6,386) | 193,504 | 2,236 | (21,443) | 167,911 |
| Operating income (loss) | 6,386 | (15,553) | 19,207 | — | 10,040 |
| Non-operating expenses: | | | | | |
| Interest expense | — | 9,106 | 12,295 | — | 21,401 |
| Other income, net | — | (18) | (11) | — | (29) |
| Income (loss) before provision for (benefit from) income taxes | 6,386 | (24,641) | 6,923 | — | (11,332) |
| Provision for (benefit from) income taxes | 451 | (126) | — | — | 325 |
| Equity in loss of subsidiaries | (17,592) | — | — | 17,592 | — |
| Net (loss) income | \$ (11,657) | \$ (24,515) | \$ 6,923 | \$ 17,592 | \$ (11,657) |

The consolidating statement of operations for BlueLinx Holdings Inc. for the period from January 2, 2011 to October 1, 2011 follows (in thousands):

| | BlueLinx Holdings Inc. | BlueLinx Corporation and Subsidiaries | LLC Subsidiaries | Eliminations | Consolidated |
|---|------------------------------|--|---------------------|--------------|--------------|
| Net sales | \$— | \$ 1,364,313 | \$ 22,286 | \$ (22,286) | \$ 1,364,313 |
| Cost of sales | — | 1,202,121 | — | — | 1,202,121 |
| Gross profit (loss) | — | 162,192 | 22,286 | (22,286) | 162,192 |
| Operating expenses (other income): | | | | | |
| Selling, general and administrative | 4,030 | 186,185 | (8,169) | (22,286) | 159,760 |
| Depreciation and amortization | — | 5,263 | 2,857 | — | 8,120 |
| Total operating expenses | 4,030 | 191,448 | (5,312) | (22,286) | 167,880 |
| Operating (loss) income | (4,030) | (29,256) | 27,598 | — | (5,688) |
| Non-operating expenses: | | | | | |
| Interest expense | — | 9,992 | 13,762 | — | 23,754 |
| Changes associated with the ineffective interest rate swap | — | (1,751) | — | — | (1,751) |
| Other expense (income), net | — | 495 | (10) | — | 485 |
| (Loss) income before provision for (benefit from) income taxes | (4,030) | (37,992) | 13,846 | — | (28,176) |

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| | | | | | | |
|---|-----------|------|-----------|---|-----------|-----------|
| Provision for (benefit from) income taxes | 383 | (244 |) | — | — | 139 |
| Equity in loss of subsidiaries | (23,902 |) | — | — | 23,902 | — |
| Net (loss) income | \$(28,315 |) | \$(37,748 |) | \$ 13,846 | \$ 23,902 |
| | | | | | | \$(28,315 |
| | | | | | |) |

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The consolidating balance sheet for BlueLinx Holdings Inc. as of September 29, 2012 follows (in thousands):

| | BlueLinx Holdings Inc. | BlueLinx Corporation and Subsidiaries | LLC Subsidiaries | Eliminations | Consolidated |
|--|------------------------------|--|---------------------|--------------|--------------|
| Assets: | | | | | |
| Current assets: | | | | | |
| Cash | \$28 | \$ 7,846 | \$— | \$— | 7,874 |
| Receivables | — | 191,740 | — | — | 191,740 |
| Inventories | — | 220,252 | — | — | 220,252 |
| Other current assets | 25,883 | 18,357 | 898 | — | 45,138 |
| Intercompany receivable | 67,358 | 21,074 | — | (88,432) | — |
| Total current assets | 93,269 | 459,269 | 898 | (88,432) | 465,004 |
| Property and equipment: | | | | | |
| Land and land improvements | — | 3,185 | 39,873 | — | 43,058 |
| Buildings | — | 10,214 | 83,856 | — | 94,070 |
| Machinery and equipment | — | 75,715 | — | — | 75,715 |
| Construction in progress | — | 1,036 | — | — | 1,036 |
| Property and equipment, at cost | — | 90,150 | 123,729 | — | 213,879 |
| Accumulated depreciation | — | (73,191) | (29,222) | — | (102,413) |
| Property and equipment, net | — | 16,959 | 94,507 | — | 111,466 |
| Investment in subsidiaries | (72,721) | — | — | 72,721 | — |
| Non-current deferred income tax assets | — | 382 | — | — | 382 |
| Other non-current assets | — | 11,646 | 6,923 | — | 18,569 |
| Total assets | \$20,548 | \$ 488,256 | \$ 102,328 | \$ (15,711) | \$ 595,421 |
| Liabilities: | | | | | |
| Current liabilities: | | | | | |
| Accounts payable | \$962 | \$ 80,614 | \$— | \$— | \$ 81,576 |
| Bank overdrafts | — | 31,892 | — | — | 31,892 |
| Accrued compensation | 82 | 5,717 | — | — | 5,799 |
| Current maturities of long-term debt | — | 32,920 | 36,585 | — | 69,505 |
| Deferred income taxes, net | — | 382 | — | — | 382 |
| Other current liabilities | — | 10,605 | 1,239 | — | 11,844 |
| Intercompany payable | 21,074 | 67,358 | — | (88,432) | — |
| Total current liabilities | 22,118 | 229,488 | 37,824 | (88,432) | 200,998 |
| Non-current liabilities: | | | | | |
| Long-term debt | — | 152,318 | 198,297 | — | 350,615 |
| Other non-current liabilities | — | 45,378 | — | — | 45,378 |
| Total liabilities | 22,118 | 427,184 | 236,121 | (88,432) | 596,991 |
| Stockholders' (Deficit) Equity/Parent's | | | | | |
| Investment | (1,570) | 61,072 | (133,793) | 72,721 | (1,570) |
| Total liabilities and equity | \$20,548 | \$ 488,256 | \$ 102,328 | \$ (15,711) | \$ 595,421 |

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The consolidating balance sheet for BlueLinx Holdings Inc. as of December 31, 2011 follows (in thousands):

| | BlueLinx Holdings Inc. | BlueLinx Corporation and Subsidiaries | LLC Subsidiaries | Eliminations | Consolidated |
|--|------------------------------|--|---------------------|--------------|--------------|
| Assets: | | | | | |
| Current assets: | | | | | |
| Cash | \$27 | \$ 4,871 | \$— | \$— | \$ 4,898 |
| Receivables | — | 138,872 | — | — | 138,872 |
| Inventories | — | 185,577 | — | — | 185,577 |
| Other current assets | 498 | 17,882 | 8,761 | — | 27,141 |
| Intercompany receivable | 67,041 | 18,482 | — | (85,523) | — |
| Total current assets | 67,566 | 365,684 | 8,761 | (85,523) | 356,488 |
| Property and equipment: | | | | | |
| Land and land improvements | — | 2,938 | 46,624 | — | 49,562 |
| Buildings | — | 10,463 | 85,189 | — | 95,652 |
| Machinery and equipment | — | 75,508 | — | — | 75,508 |
| Construction in progress | — | 741 | — | — | 741 |
| Property and equipment, at cost | — | 89,650 | 131,813 | — | 221,463 |
| Accumulated depreciation | — | (70,426) | (27,909) | — | (98,335) |
| Property and equipment, net | — | 19,224 | 103,904 | — | 123,128 |
| Investment in subsidiaries | (40,549) | — | — | 40,549 | — |
| Non-current deferred tax assets, net | — | 358 | — | — | 358 |
| Other non-current assets | — | 14,747 | 9,194 | — | 23,941 |
| Total assets | \$27,017 | \$ 400,013 | \$ 121,859 | \$ (44,974) | \$ 503,915 |
| Liabilities: | | | | | |
| Current liabilities: | | | | | |
| Accounts payable | \$161 | \$ 68,639 | \$ 1,428 | \$— | \$ 70,228 |
| Bank overdrafts | — | 22,364 | — | — | 22,364 |
| Accrued compensation | — | 4,496 | — | — | 4,496 |
| Current maturities of long-term debt | — | — | 9,046 | — | 9,046 |
| Deferred income tax liabilities, net | — | 382 | — | — | 382 |
| Other current liabilities | — | 15,205 | 1,353 | — | 16,558 |
| Intercompany payable | 18,482 | 67,041 | — | (85,523) | — |
| Total current liabilities | 18,643 | 178,127 | 11,827 | (85,523) | 123,074 |
| Non-current liabilities: | | | | | |
| Long-term debt | — | 94,488 | 234,207 | — | 328,695 |
| Other non-current liabilities | — | 43,772 | — | — | 43,772 |
| Total liabilities | 18,643 | 316,387 | 246,034 | (85,523) | 495,541 |
| Stockholders' equity/parent's investment | 8,374 | 83,626 | (124,175) | 40,549 | 8,374 |
| Total liabilities and equity | \$27,017 | \$ 400,013 | \$ 121,859 | \$ (44,974) | \$ 503,915 |

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The consolidating statement of cash flows for BlueLinx Holdings Inc. for the period from January 1, 2012 to September 29, 2012 follows (in thousands):

| | BlueLinx Holdings Inc. | BlueLinx Corporation and Subsidiaries | LLC Subsidiaries | Eliminations | Consolidated |
|--|------------------------------|--|---------------------|--------------|--------------|
| Cash flows from operating activities: | | | | | |
| Net (loss) income | \$(11,657) | \$(24,515) | \$6,923 | \$ 17,592 | \$ (11,657) |
| Adjustments to reconcile net (loss) income to cash provided by (used in) operating activities: | | | | | |
| Depreciation and amortization | — | 3,907 | 2,646 | — | 6,553 |
| Amortization of debt issuance costs | — | 1,855 | 944 | — | 2,799 |
| Gain from the sale of properties | — | — | (9,680) | — | (9,680) |
| Gain from property insurance settlement | — | — | (476) | — | (476) |
| Vacant property charges, net | — | (30) | — | — | (30) |
| Payments on modification of lease agreement | — | (5,875) | — | — | (5,875) |
| Deferred income tax benefit | — | (24) | — | — | (24) |
| Share-based compensation expense | 430 | 1,667 | — | — | 2,097 |
| Increase in restricted cash | — | (123) | — | — | (123) |
| Equity in earnings of subsidiaries | 17,592 | — | — | (17,592) | — |
| Changes in assets and liabilities: | | | | | |
| Receivables | — | (52,868) | — | — | (52,868) |
| Inventories | — | (34,675) | — | — | (34,675) |
| Accounts payable | 801 | 11,975 | — | — | 12,776 |
| Changes in other working capital | 82 | 2,891 | (114) | — | 2,859 |
| Intercompany receivable | (317) | (2,592) | — | 2,909 | — |
| Intercompany payable | 2,592 | 317 | — | (2,909) | — |
| Other | — | 3,463 | (1,813) | — | 1,650 |
| Net cash provided by (used in) operating activities | 9,523 | (94,627) | (1,570) | — | (86,674) |
| Cash flows from investing activities: | | | | | |
| Investment in subsidiaries | (9,522) | 770 | 8,752 | — | — |
| Property, plant and equipment investments | — | (2,490) | — | — | (2,490) |
| Proceeds from disposition of assets | — | 144 | 18,417 | — | 18,561 |
| Net cash (used in) provided by investing activities | (9,522) | (1,576) | 27,169 | — | 16,071 |
| Cash flows from financing activities: | | | | | |
| Repurchase of shares to satisfy employee tax withholdings | — | (446) | — | — | (446) |
| Repayments on the revolving credit facilities | — | (345,674) | — | — | (345,674) |
| Borrowings from the revolving credit facilities | — | 436,374 | — | — | 436,374 |
| Payments of principal on mortgage | — | — | (8,370) | — | (8,370) |
| Payments on capital lease obligations | — | (604) | — | — | (604) |

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| | | | | | |
|---|------|----------|-----------|-----|-----------|
| Increase in bank overdrafts | — | 9,528 | — | — | 9,528 |
| Increase in restricted cash related to the mortgage | — | — | (15,546) | — | (15,546) |
| Debt financing costs | — | — | (1,683) | — | (1,683) |
| Net cash provided by (used in) financing activities | — | 99,178 | (25,599) | — | 73,579 |
| Increase in cash | 1 | 2,975 | — | — | 2,976 |
| Balance, beginning of period | 27 | 4,871 | — | — | 4,898 |
| Balance, end of period | \$28 | \$ 7,846 | \$— | \$— | \$ 7,874 |
| Noncash transactions: | | | | | |
| Capital leases | \$— | \$ 32 | \$— | \$— | \$ 32 |

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The consolidating statement of cash flows for BlueLinx Holdings Inc. for the period from January 2, 2011 to October 1, 2011 follows (in thousands):

| | BlueLinx Holdings Inc. | BlueLinx Corporation and Subsidiaries | LLC Subsidiaries | Eliminations | Consolidated |
|--|------------------------------|--|---------------------|--------------|--------------|
| Cash flows from operating activities: | | | | | |
| Net (loss) income | \$(28,315) | \$ (37,748) | \$ 13,846 | \$ 23,902 | \$ (28,315) |
| Adjustments to reconcile net (loss) income to cash (used in) provided by operating activities: | | | | | |
| Depreciation and amortization | — | 5,413 | 2,707 | — | 8,120 |
| Amortization of debt issuance costs | — | 1,528 | 501 | — | 2,029 |
| Gain from the sale of properties | — | — | (6,939) | — | (6,939) |
| Gain from property insurance settlement | — | — | (1,230) | — | (1,230) |
| Changes associated with the ineffective interest rate swap | — | (1,751) | — | — | (1,751) |
| Gain on modification of lease agreement | — | (1,971) | — | — | (1,971) |
| Deferred income tax benefit | — | (282) | — | — | (282) |
| Share-based compensation expense | 366 | 1,212 | — | — | 1,578 |
| Decrease (increase) in restricted cash | — | 443 | — | — | 443 |
| Equity in earnings of subsidiaries | 23,902 | — | — | (23,902) | — |
| Changes in assets and liabilities: | | | | | |
| Receivables | — | (65,535) | — | — | (65,535) |
| Inventories | — | (15,527) | — | — | (15,527) |
| Accounts payable | 1,468 | 25,173 | — | — | 26,641 |
| Changes in other working capital | 53 | 2,835 | (1,523) | — | 1,365 |
| Intercompany receivable | (58,951) | (2,822) | — | 61,773 | — |
| Intercompany payable | 2,803 | 58,970 | — | (61,773) | — |
| Other | 495 | (25) | (2,909) | — | (2,439) |
| Net cash (used in) provided by operating activities | (58,179) | (30,087) | 4,453 | — | (83,813) |
| Cash flows from investing activities: | | | | | |
| Investment in subsidiaries | — | — | — | — | — |
| Property, plant and equipment investments | — | (5,767) | — | — | (5,767) |
| Proceeds from disposition of assets | — | — | 8,994 | — | 8,994 |
| Net cash (used in) provided by investing activities | — | (5,767) | 8,994 | — | 3,227 |
| Cash flows from financing activities: | | | | | |
| Net transactions with Parent | — | — | — | — | — |
| Repayments on the revolving credit facilities | — | (348,877) | — | — | (348,877) |
| Borrowings from the revolving credit facilities | — | 370,112 | — | — | 370,112 |
| Debt financing costs | — | (200) | (2,447) | — | (2,647) |
| Payment of principal on mortgage | — | — | (38,724) | — | (38,724) |
| Payments on capital lease obligations | — | (1,224) | — | — | (1,224) |

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| | | | | | |
|--|--------|----------|-----------|-----|----------|
| Increase in bank overdrafts | — | 7,233 | — | — | 7,233 |
| Increase in restricted cash related to the mortgage | — | — | 27,724 | — | 27,724 |
| Proceeds from stock rights offering less expenses paid | 58,582 | — | — | — | 58,582 |
| Net cash provided by (used in) financing activities | 58,582 | 27,044 | (13,447) | — | 72,179 |
| Increase (decrease) in cash | 403 | (8,810) | — | — | (8,407) |
| Balance, beginning of period | 384 | 13,913 | — | — | 14,297 |
| Balance, end of period | \$787 | \$ 5,103 | \$— | \$— | \$ 5,890 |
| Noncash transactions | | | | | |
| Capital leases | \$— | \$ 3,147 | \$— | \$— | \$ 3,147 |

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The information contained in this Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") has been derived from our historical financial statements and is intended to provide information to assist you in better understanding and evaluating our financial condition and results of operations. This MD&A section should be read in conjunction with our consolidated financial statements and notes to those statements included in Item 1 of this Quarterly Report on Form 10-Q, as well as our Annual Report on Form 10-K for the year ended December 31, 2011 as filed with the U.S. Securities and Exchange Commission (the "SEC"). This MD&A section is not a comprehensive discussion and analysis of our financial condition and results of operations, but rather updates disclosures made in the aforementioned filing.

The discussion below contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance, liquidity levels or achievements, and may contain the words "believe," "anticipate," "expect," "estimate," "intend," "project," "plan," "will be," "will likely continue," "will likely result" or words or phrases of similar meaning. All of these forward-looking statements are based on estimates and assumptions made by our management that, although believed by us to be reasonable, are inherently uncertain. Forward-looking statements involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from the forward-looking statements. These risks and uncertainties may include those discussed under the heading "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2011 as filed with the SEC and other factors, some of which may not be known to us. We operate in a changing environment in which new risks can emerge from time to time. It is not possible for management to predict all of these risks, nor can it assess the extent to which any factor, or a combination of factors, may cause our business, strategy or actual results to differ materially from those contained in forward-looking statements. Factors you should consider that could cause these differences include, among other things:

• changes in the prices, supply and/or demand for products which we distribute, especially as a result of conditions in the residential housing market;

- the acceptance by our customers of our privately branded products;
- inventory levels of new and existing homes for sale;
- general economic and business conditions in the United States;
- the financial condition and credit worthiness of our customers;
- the activities of competitors;
- changes in significant operating expenses;
 - fuel costs;
- risk of losses associated with accidents;
- exposure to product liability claims;

- changes in the availability of capital and interest rates;
- immigration patterns and job and household formation;
- our ability to identify acquisition opportunities and effectively and cost-efficiently integrate acquisitions;
- adverse weather patterns or conditions;
- acts of war or terrorist activities, including acts of cyber intrusion;
- variations in the performance of the financial markets, including the credit markets; and

the other factors described herein and in our Annual Report on Form 10-K for the year ended December 31, 2011 as filed with the SEC.

Given these risks and uncertainties, we caution you not to place undue reliance on forward-looking statements. We undertake no obligation to publicly update or revise any forward-looking statement as a result of new information, future events or otherwise, except as required by law.

Overview

Background

We are a leading distributor of building products in the United States. We distribute approximately 10,000 products to more than 11,500 customers through our network of approximately 55 distribution centers which serve all major metropolitan markets in the United States. We distribute products in two principal categories: structural products and specialty products. Structural products include plywood, oriented strand board (“OSB”), rebar and remesh, lumber and other wood products primarily used for structural support, walls and flooring in construction projects. Structural products represented approximately 41% of our third quarter of fiscal 2012 gross sales. Specialty products include roofing, insulation, moulding, engineered wood, vinyl products (used primarily in siding), outdoor living, and metal products (excluding rebar and remesh). Specialty products accounted for approximately 59% of our third quarter of fiscal 2012 gross sales.

Industry Conditions

As noted above, we operate in a changing environment in which new risks can emerge from time to time. A number of factors cause our results of operations to fluctuate from period to period. Many of these factors are seasonal or cyclical in nature. Conditions in the United States (“U.S.”) housing market continue to be at historically low levels. Our operating results have declined during the past several years as they are closely tied to U.S. housing starts. Additionally, the mortgage markets have experienced substantial disruption due to an unprecedented number of defaults in the “subprime” market. This disruption and the related defaults have increased the inventory of homes for sale and also have caused lenders to tighten mortgage qualification criteria, which further reduces demand for new homes. While there has been some recent improvement, we expect the lower than historical average level of new housing activity will continue to negatively impact our operating results. We continue to prudently manage our inventories, receivables and spending in this environment. However, along with many forecasters, we believe that we are in the beginning of a housing recovery and that U.S. housing demand will continue to improve in the long term based on population demographics and a variety of other factors.

Selected Factors Affecting Our Operating Results

Our operating results are affected by housing starts, mobile home production, industrial production, repair and remodeling spending and non-residential construction. Our operating results are also impacted by changes in product prices. Structural product prices can vary significantly based on short-term and long-term changes in supply and demand. The prices of specialty products can also vary from time to time, although they are generally significantly less variable than structural products.

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The following table sets forth changes in net sales by product category, sales variances due to changes in unit volume and dollar and percentage changes in unit volume and price versus comparable prior periods, in each case for the third quarter of fiscal 2012, the third quarter of fiscal 2011, the first nine months of fiscal 2012, the first nine months of fiscal 2011, fiscal 2011 and fiscal 2010.

| | Fiscal Q3 2012 (Dollars in millions) (Unaudited) | Fiscal Q3 2011 | Fiscal 2012 YTD | Fiscal 2011 YTD | Fiscal 2011 | Fiscal 2010 |
|--------------------------|---|-------------------|--------------------|--------------------|----------------|----------------|
| Sales by Category | | | | | | |
| Structural Products | \$211 | \$187 | \$610 | \$540 | \$705 | \$835 |
| Specialty Products | 289 | 291 | 865 | 832 | 1,068 | 985 |
| Other(1) | (3) | (5) | (7) | (8) | (18) | (16) |
| Total Sales | \$497 | \$473 | \$1,468 | \$1,364 | \$1,755 | \$1,804 |
| Sales Variances | | | | | | |
| Unit Volume \$ Change | \$(9) | \$— | \$30 | \$(71) | \$(52) | \$36 |
| Price/Other(1) | 33 | 8 | 74 | (2) | 3 | 122 |
| Total \$ Change | \$24 | \$8 | \$104 | \$(73) | \$(49) | \$158 |
| Unit Volume % Change | (1.9)% | 0.1 % | 2.2 % | (4.8)% | (2.8)% | 2.2 % |
| Price/Other(1) | 7.0 % | 1.7 % | 5.4 % | (0.3)% | 0.1 % | 7.4 % |
| Total % Change | 5.1 % | 1.8 % | 7.6 % | (5.1)% | (2.7)% | 9.6 % |

(1)“Other” includes unallocated allowances and discounts.

The following table sets forth changes in gross margin dollars and percentage changes by product category, and percentage changes in unit volume growth by product, in each case for the third quarter of fiscal 2012, the third quarter of fiscal 2011, the first nine months of fiscal 2012, the first nine months of fiscal 2011, fiscal 2011 and fiscal 2010.

| | Fiscal Q3 2012 | Fiscal Q3 2011 | Fiscal 2012 YTD | Fiscal 2011 YTD | Fiscal 2011 | Fiscal 2010 |
|--|-------------------|-------------------|--------------------|--------------------|----------------|----------------|
| Gross Margin \$'s by Category (Dollars in millions) (Unaudited) | | | | | | |
| Structural Products | \$21 | \$18 | \$59 | \$50 | \$65 | \$74 |
| Specialty Products | 38 | 39 | 113 | 106 | 137 | 129 |
| Other (1) | 2 | 1 | 6 | 6 | 8 | 8 |
| Total Gross Margin \$'s | \$61 | \$58 | \$178 | \$162 | \$210 | \$211 |
| Gross Margin %'s by Category | | | | | | |
| Structural Products | 10.0 % | 9.6 % | 9.7 % | 9.3 % | 9.2 % | 8.9 % |
| Specialty Products | 13.1 % | 13.4 % | 13.1 % | 12.7 % | 12.8 % | 13.1 % |
| Total Gross Margin %'s | 12.2 % | 12.3 % | 12.1 % | 11.9 % | 12.0 % | 11.7 % |
| Unit Volume Change by Product | | | | | | |
| Structural Products | (3.3)% | (14.0)% | 2.1 % | (19.2)% | (15.1)% | (2.5)% |
| Specialty Products | (1.0)% | 11.4 % | 2.2 % | 7.7 % | 7.4 % | 5.7 % |
| Total Change in Unit Volume %'s | (1.9)% | 0.1 % | 2.2 % | (4.8)% | (2.8)% | 2.2 % |

(1) "Other" includes unallocated allowances and discounts.

The following table sets forth changes in net sales and gross margin by channel and percentage changes in gross margin by channel, in each case for the third quarter of fiscal 2012, the third quarter of fiscal 2011, the first nine months of fiscal 2012, the first nine months of fiscal 2011, fiscal 2011 and fiscal 2010.

| | Fiscal Q3 2012 | Fiscal Q3 2011 | Fiscal 2012 YTD | Fiscal 2011 YTD | Fiscal 2011 | Fiscal 2010 |
|----------------------------------|-------------------|-------------------|--------------------|--------------------|----------------|----------------|
| (Dollars in millions) | | | | | | |
| (Unaudited) | | | | | | |
| Sales by Channel | | | | | | |
| Warehouse/Reload | \$403 | \$379 | \$1,177 | \$1,075 | \$1,397 | \$1,409 |
| Direct | 97 | 99 | 298 | 297 | 376 | 411 |
| Other(1) | (3) | (5) | (7) | (8) | (18) | (16) |
| Total | \$497 | \$473 | \$1,468 | \$1,364 | \$1,755 | \$1,804 |
| Gross Margin by Channel | | | | | | |
| Warehouse/Reload | \$53 | \$52 | \$153 | \$139 | \$179 | \$182 |
| Direct | 6 | 5 | 19 | 17 | 23 | 21 |
| Other(1) | 2 | 1 | 6 | 6 | 8 | 8 |
| Total | \$61 | \$58 | \$178 | \$162 | \$210 | \$211 |
| Gross Margin % by Channel | | | | | | |
| Warehouse/Reload | 13.2 % | 13.7 % | 13.0 % | 12.9 % | 12.8 % | 12.9 % |
| Direct | 6.2 % | 5.1 % | 6.4 % | 5.7 % | 6.1 % | 5.1 % |
| Total | 12.2 % | 12.3 % | 12.1 % | 11.9 % | 12.0 % | 11.7 % |

(1) "Other" includes unallocated allowances and discounts.

Fiscal Year

Our fiscal year is a 52- or 53-week period ending on the Saturday closest to the end of the calendar year. Fiscal year 2012 and fiscal year 2011 each contain 52 weeks.

Results of Operations

Third Quarter of Fiscal 2012 Compared to Third Quarter of Fiscal 2011

The following table sets forth our results of operations for the third quarter of fiscal 2012 and third quarter of fiscal 2011.

| | Third Quarter of Fiscal 2012 (Unaudited) (Dollars in thousands) | % of Net Sales | | Third Quarter of Fiscal 2011 (Unaudited) | % of Net Sales | |
|--|---|----------------------|---|---|----------------------|----|
| Net sales | \$496,810 | 100.0 | % | \$472,898 | 100.0 | % |
| Gross profit | 60,531 | 12.2 | % | 58,278 | 12.3 | % |
| Selling, general and administrative | 48,156 | 9.7 | % | 54,537 | 11.5 | % |
| Depreciation and amortization | 2,106 | 0.4 | % | 2,559 | 0.5 | % |
| Operating income | 10,269 | 2.1 | % | 1,182 | 0.2 | % |
| Interest expense | 7,294 | 1.5 | % | 6,963 | 1.5 | % |
| Other (income) expense, net | (16 |) 0.0 | % | 333 | 0.1 | % |
| Income (loss) before (benefit from) provision for income taxes | 2,991 | 0.6 | % | (6,114 |) (1.3 |)% |
| (Benefit from) provision for income taxes | (77 |) 0.0 | % | 94 | 0.0 | % |
| Net income (loss) | \$3,068 | 0.6 | % | \$(6,208 |) (1.3 |)% |

Net sales. For the third quarter of fiscal 2012, net sales increased by 5.1%, or \$23.9 million, to \$496.8 million. Sales during the quarter were positively impacted by an increase in housing starts. New home construction has a significant impact on our sales. Structural sales increased by \$24.8 million, or 13.3%, compared to the third quarter of fiscal 2011, primarily due to an increase in structural product prices of 16.6%, partially offset by a decrease in unit volumes of 3.3%. The increase in structural sales was partially offset by a decrease in specialty sales of \$2.2 million, or 0.8%, from a year ago, primarily as a result of a decrease in specialty unit volume of 1.0% partially offset by an increase in product prices of 0.3%.

Gross profit. Gross profit for the third quarter of fiscal 2012 was \$60.5 million, or 12.2% of sales, compared to \$58.3 million, or 12.3% of sales, in the prior year period. The increase in gross profit dollars compared to the third quarter of fiscal 2011 was driven by our efforts to improve gross margin through pricing discipline and commodity price inflation, partially offset by a decrease in unit volumes of 1.9%. The gross margin percentage decreased by 10 basis points to 12.2% for the three months ended September 29, 2012 from 12.3% for the three months ended October 1, 2011, primarily as a result of a decrease in the specialty gross margin percentage.

Selling, general, and administrative expenses. Selling, general and administrative expenses were \$48.2 million, or 9.7% of net sales, for the third quarter of fiscal 2012, compared to \$54.5 million, or 11.5% of net sales, a \$6.4 million decrease compared to the third quarter of fiscal 2011. This decrease in selling, general, and administrative

expenses includes a gain on the sale of real estate in the third quarter of fiscal 2012 of \$9.2 million. In comparison, the third quarter of fiscal 2011 includes \$2.1 million of net gains consisting of a \$2.0 million gain on the modification of the lease for our corporate headquarters in Atlanta, Georgia and a \$1.2 million gain from an insurance recovery on the Newtown, Connecticut facility partially offset by a \$1.1 million reduction in force charge. After considering the effects of the items noted above, selling, general and administrative expense decreased as a percentage of sales from 12.0% in the third quarter of fiscal 2011 to 11.5% in the third quarter of fiscal 2012. The decrease in selling, general and administrative expense as a percentage of net sales between the third quarter of fiscal 2012 compared to the third quarter of fiscal 2011 is due to a reduction in fuel, payroll, bad debt expense and other management fees. These changes were partially offset by an increase in employee incentives and rental expense and a decrease in backhaul income. For more information on the insurance settlement, see “Note 2. – Summary of Significant Accounting Policies – Impairment of Long-Lived Assets” in the Notes to Consolidated Financial Statements.

Depreciation and amortization. Depreciation and amortization expense totaled \$2.1 million for the third quarter of fiscal 2012, compared to \$2.6 million for the third quarter of fiscal 2011. The \$0.5 million decrease in depreciation and amortization is primarily related to a portion of our property and equipment becoming fully depreciated during fiscal 2012 coupled with management of capital expenditures.

Operating income. Operating income for the third quarter of fiscal 2012 was \$10.3 million, or 2.1% of sales, compared to operating income of \$1.2 million, or 0.2% of sales, in the third quarter of fiscal 2011, reflecting an increase in gross profit dollars of \$2.3 million, a decrease in selling, general, and administrative of \$6.4 million and a \$0.4 million decrease in depreciation expense, as a result of factors described above.

Interest expense. Interest expense totaled \$7.3 million for the third quarter of fiscal 2012 compared to \$7.0 million for the third quarter of fiscal 2011. The \$0.3 million increase is largely due to a \$0.5 million increase in interest expense incurred on our revolving credit facilities, partially offset by a \$0.2 million decrease in interest expense incurred on our mortgage. Interest expense included \$0.9 million of debt issue cost amortization for the third quarter of fiscal 2012 and the third quarter of fiscal 2011. During the third quarter of fiscal 2012, interest expense related to our revolving credit facilities and mortgage was \$2.6 million and \$3.8 million, respectively. During the third quarter of fiscal 2011, interest expense related to our revolving credit facilities and mortgage was \$2.1 million and \$4.0 million, respectively. See "Liquidity and Capital Resources" below for a description of agreements for the revolving credit facilities and the mortgage.

(Benefit from) provision for income taxes. The effective tax rate was (2.6)% and (1.5)% for the third quarter of fiscal 2012 and the third quarter of fiscal 2011, respectively. The unusual effective tax rate in both periods is driven by a full valuation allowance recorded against our third quarter federal and state benefit and tax expense related to gross receipts, Canadian and certain state taxes.

Net income (loss). Net income for the third quarter of fiscal 2012 was \$3.1 million compared to a net loss of \$(6.2) million for the third quarter of fiscal 2011 as a result of the above factors.

On a per-share basis, basic and diluted income (loss) applicable to common stockholders for the third quarter of fiscal 2012 and for the third quarter of fiscal 2011 were each \$0.05 and \$(0.12), respectively.

First Nine Months of Fiscal 2012 Compared to First Nine Months of Fiscal 2011

The following table sets forth our results of operations for the first nine months of fiscal 2012 and the first nine months of fiscal 2011.

| | First Nine Months of Fiscal 2012 (Unaudited) | % of Net Sales | | First Nine Months of Fiscal 2011 (Unaudited) | % of Net Sales | |
|-------------------------------------|--|----------------------|---|--|----------------------|----|
| | (Dollars in thousands) | | | | | |
| Net sales | \$1,467,544 | 100.0 | % | \$1,364,313 | 100.0 | % |
| Gross profit | 177,951 | 12.1 | % | 162,192 | 11.9 | % |
| Selling, general and administrative | 161,358 | 11.0 | % | 159,760 | 11.7 | % |
| Depreciation and amortization | 6,553 | 0.4 | % | 8,120 | 0.6 | % |
| Operating income (loss) | 10,040 | 0.7 | % | (5,688) | (0.4) |)% |
| Interest expense | 21,401 | 1.5 | % | 23,754 | 1.7 | % |

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| | | | | | | | | |
|--|-----------|-----|------|--------|-----------|------|------|----|
| Changes associated with the ineffective interest rate swap | — | 0.0 | % | (1,751 |) | (0.1 |)% | |
| Other (income) expense, net | (29 |) | (0.0 |)% | 485 | 0.0 | % | |
| Loss before provision for income taxes | (11,332 |) | (0.8 |)% | (28,176 |) | (2.1 |)% |
| Provision for income taxes | 325 | 0.0 | % | 139 | 0.0 | % | | |
| Net loss | \$(11,657 |) | (0.8 |)% | \$(28,315 |) | (2.1 |)% |

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Net sales. For the first nine months of fiscal 2012, net sales increased by 7.6%, or \$103.2 million, to \$1,467.5 million. Sales during the first nine months were positively impacted by an increase in housing starts. New home construction has a significant impact on our sales. Structural sales increased by \$70.0 million, or 13.0% from a year ago, primarily due to a 10.9% increase in product prices and a 2.1% increase in unit volume. Specialty sales increased by \$33.1 million or 4.0% compared to the first nine months of fiscal 2011, reflecting a 2.2% increase in unit volume and a 1.8% increase in prices.

Gross profit. Gross profit for the first nine months of fiscal 2012 was \$178.0 million, or 12.1% of sales, compared to \$162.2 million, or 11.9% of sales, in the prior year period. The increase in gross profit dollars compared to the first nine months of fiscal 2011 was driven by an increase in unit volume of 2.2% and an increase in product prices of 5.4%, due to the Company's efforts to improve gross margin coupled with commodity price inflation. The gross margin percentage increased by 20 basis points to 12.1% for the nine months ended September 29, 2012 from 11.9% for the nine months ended October 1, 2011, primarily due to the above factors and an increase in sales through our warehouse channel, which has a higher gross margin.

Selling, general, and administrative. Selling, general and administrative expenses for the first nine months of fiscal 2012 were \$161.4 million, or 11.0% of net sales, compared to \$159.8 million, or 11.7% of net sales, during the first nine months of fiscal 2011. This increase in selling, general, and administrative expenses includes a gain on the sale of real estate in the first nine months of fiscal 2012 of \$9.7 million and a \$0.5 million gain from an insurance recovery. In comparison, the first nine months of fiscal 2011 includes \$8.8 million of net gains consisting of a \$6.9 million gain on the sale of real estate, a \$2.0 million gain on the modification of the lease for our corporate headquarters in Atlanta, Georgia and a \$1.2 million gain from an insurance recovery on the Newtown, Connecticut facility partially offset by a \$1.3 million reduction in force charge. After considering the effect of the items noted above, selling, general and administrative expense as a percentage of net sales decreased between the first nine months of fiscal 2012 compared to the first nine months of fiscal 2011 from 12.4% to 11.7%. This decrease was due to a decrease in payroll and payroll related costs as a percent of sales and a decrease in fuel costs. This decrease reflects our efforts to improve our logistics efficiency. For more information on the insurance settlement, see "Note 2. – Summary of Significant Accounting Policies – Impairment of Long-Lived Assets" in the Notes to Consolidated Financial Statements.

Depreciation and amortization. Depreciation and amortization expense totaled \$6.6 million for the first nine months of fiscal 2012, compared with \$8.1 million for the first nine months of fiscal 2011. The \$1.5 million decrease in depreciation and amortization is primarily related to a portion of our property and equipment becoming fully depreciated during fiscal 2012 coupled with management of capital expenditures. In addition, certain depreciating assets were sold or became classified as held for sale during the period.

Operating income (loss). Operating income (loss) for the first nine months of fiscal 2012 was \$10.0 million compared to \$(5.7) million in the prior year period. The change in operating income (loss) reflects a \$15.8 million increase in gross profit as a result of the above factors, and a decrease in depreciation of \$1.5 million. This change is partially offset by an increase in selling, general, and administrative expenses of \$1.6 million.

Interest expense. Interest expense totaled \$21.4 million for the first nine months of fiscal 2012 compared to \$23.8 million for the first nine months of fiscal 2011. The \$2.4 million decrease largely is due to a decrease of \$2.2 million in fees related to the interest rate swap due to the conclusion of the interest rate swap during fiscal 2011 and a decrease in interest expense related to our mortgage of \$1.8 million. These changes were partially offset by an increase in interest related to our revolving credit facilities of \$0.8 million and an increase in debt issue cost amortization of \$0.8 million. Interest expense included \$2.8 million and \$2.0 million of debt issue cost amortization for the first nine months of fiscal 2012 and for the first nine months of fiscal 2011, respectively. During the first nine months of fiscal 2012, interest expense related to our revolving credit facilities and mortgage was \$7.2 million and \$11.3 million,

respectively. During the first nine months of fiscal 2011, interest expense related to our revolving credit facilities and mortgage was \$6.4 million and \$13.1 million, respectively. See “Liquidity and Capital Resources” below for a description of agreements for the revolving credit facilities and the mortgage.

Changes associated with ineffective interest rate swap. Changes associated with the ineffective interest rate swap totaled \$1.8 million of income for the first nine months of fiscal 2011. As the ineffective interest rate swap terminated in March of 2011, there was no comparable activity in the first nine months of fiscal 2012.

Provision for income taxes. The effective tax rate was (2.9)% and (0.5)% for the first nine months of fiscal 2012 and the first nine months of fiscal 2011, respectively. The unusual effective tax rate in both periods is driven by a full valuation allowance recorded against our year to date federal and state benefit and tax expense recorded related to gross receipts, Canadian and certain state taxes. In addition, during the first quarter of 2011, we allocated income tax expense to accumulated other comprehensive loss to the extent income was recorded related to the ineffective interest rate swap. Due to the termination of the ineffective interest rate swap in fiscal 2011, there was no income in accumulated other comprehensive loss related to the ineffective interest rate swap and no related allocation of income tax expense from continuing operations to accumulated other comprehensive loss in the current period.

Net loss. Net loss for the first nine months of fiscal 2012 was \$(11.7) million compared to a net loss of \$(28.3) million for the first nine months of fiscal 2011 as a result of the above factors.

On a per-share basis, basic and diluted loss per share applicable to common stockholders for the first nine months of fiscal 2012 and for the first nine months of fiscal 2011 were \$(0.19) and \$(0.75), respectively.

Seasonality

We are exposed to fluctuations in quarterly sales volumes and expenses due to seasonal factors. These seasonal factors are common in the building products distribution industry. The first and fourth quarters are typically our slowest quarters due to the impact of poor weather on the construction market. Our second and third quarters are typically our strongest quarters, reflecting a substantial increase in construction due to more favorable weather conditions. Our working capital and accounts receivable and payable generally peak in the third quarter, while inventory generally peaks in the second quarter in anticipation of the summer building season.

Liquidity and Capital Resources

We depend on cash flows from operations and funds available under our revolving credit facilities to finance working capital needs and capital expenditures. We had approximately \$110.3 million of excess availability under our U.S. revolving credit facility and \$1.8 million under our Canadian revolving credit facility, described further below, as of September 29, 2012. We had approximately \$115.7 million of excess availability under the U.S. revolving credit facility and \$2.6 million under our Canadian revolving credit facility as of December 31, 2011. As of September 29, 2012, under our amended U.S. revolving credit facility, we are required to maintain a fixed charge coverage ratio of 1.1 to 1.0 in the event our excess availability falls below the greater of \$30 million or the amount equal to 15% of the lesser of the borrowing base or \$400 million. If we fail to maintain this minimum excess availability, the amended U.S. revolving credit facility requires us to (i) maintain certain financial ratios, which we would not meet with current operating results, and (ii) limit our capital expenditures, which would have a negative impact on our ability to finance working capital needs and capital expenditures. In the event that excess availability falls below the Excess Availability Threshold and we do not meet the fixed charge coverage ratio, the U.S. revolving credit facility gives the lenders the right to dominion of our bank accounts. This would not make the underlying debt callable by the lender and may not change our ability to borrow on the U.S. revolving credit facility. However, we would be required to reclassify the "Long-term debt" to "Current maturities of long-term debt" on our Consolidated Balance Sheet. As of September 29, 2012, we had excess availability of \$67.1 million above the minimum required under the U.S. revolving credit facility. For additional information regarding our financial covenants under our revolving credit facilities, see the risk factor "The instruments governing our indebtedness contain various covenants limiting the discretion of our management in operating our business" set forth under Item 1A — "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2011, as filed with the SEC.

On July 22, 2011, we concluded an offering of our common stock to our stockholders, pursuant to which we distributed to our common stockholders transferable rights to subscribe for and purchase up to \$60 million of our

common stock. The rights offering was fully subscribed and resulted in gross proceeds of approximately \$60 million. The majority of the proceeds from the rights offering were used to pay down the U.S. revolving credit facility. The amendment to our U.S. revolving credit facility, which was a condition to the rights offering, and is described in more detail below, became effective upon the successful completion of the rights offering. In addition, as a condition to the rights offering, we entered into an amendment to our mortgage, as described in the Debt and Credit Sources section of this MD&A of Financial Condition and Results of Operations.

Excess availability likely will continue to decrease while our industry and our company continue to recover from this historic housing market downturn. However, we believe that the amounts available from our revolving credit facilities and other sources will be sufficient to fund our routine operations and capital requirements for the next 12 months. In addition, we continue to take steps to reduce expenses and preserve cash for working capital. Notwithstanding these activities, if economic conditions, especially those related to the housing market, do not continue to improve, we will need to seek additional sources of capital to support our operations.

We may elect to selectively pursue acquisitions. Accordingly, depending on the nature of the acquisition, we may use cash or stock, or a combination of both, as acquisition currency. Our cash requirements may significantly increase and incremental cash expenditures will be required in connection with the integration of the acquired company's business and to pay fees and expenses in connection with any acquisitions. To the extent that significant amounts of cash are expended in connection with acquisitions, our liquidity position may be adversely impacted. In addition, there can be no assurance that we will be successful in completing acquisitions in the future. For a discussion of the risks associated with acquisitions, see the risk factor "Integrating acquisitions may be time-consuming and create costs that could reduce our net income and cash flows" set forth under Item 1A — "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2011, as filed with the SEC.

The following tables indicate our working capital and cash flows for the periods indicated.

| | September 29, 2012 (Dollars in thousands) (Unaudited) | December 31, 2011 |
|-----------------|---|-------------------|
| Working capital | \$ 264,006 | \$ 233,414 |

| | First Nine Months of Fiscal 2012 (Dollars in thousands) (Unaudited) | First Nine Months of Fiscal 2011 |
|---|---|--|
| Cash flows used in operating activities | \$ (86,674) | \$ (83,813) |
| Cash flows provided by investing activities | 16,071 | 3,227 |
| Cash flows provided by financing activities | 73,579 | 72,179 |

Working Capital

Working capital increased by \$30.6 million to \$264.0 million at September 29, 2012 from \$233.4 million at December 31, 2011. The increase in working capital primarily is attributable to increases in inventory and receivables. We increased inventory levels to meet seasonal demand, and the increase in accounts receivable is due to increased sales volume primarily due to seasonality coupled with improvements in the housing market. This increase was partially offset by increases in accounts payable and overdrafts as we purchased more products to meet existing demand. Our business is cyclical with the first and fourth quarters representing our slowest quarters. Our working capital builds in anticipation of the selling season which occurs in the second and third quarters of each fiscal period. We anticipate that our working capital levels will decrease and the related current portion of our revolver will decrease as we move into the fourth quarter of fiscal year 2012.

Operating Activities

During the first nine months of fiscal 2012, cash flows used in operating activities totaled \$86.7 million. The primary drivers of cash flow used in operations were increases in accounts receivable of \$52.9 million due to increased sales volume primarily due to seasonality coupled with improvements in the housing market and the effect of seasonal payment patterns, an increase in inventories of \$34.7 million due to an increase in purchases to meet current demand and a net loss, adjusted for non-cash charges, of \$10.4 million. In addition, we made certain payments totaling \$5.9 million related to the modification of the lease agreement for our corporate headquarters. These cash outflows were offset by an increase in accounts payable of \$12.8 million due the seasonality of our business and the related

purchasing patterns.

During the first nine months of fiscal 2011, cash flows used in operating activities totaled \$83.8 million. The primary drivers of cash flow used in operations were increases in accounts receivable of \$65.5 million due to increased sales volume due to seasonality coupled with seasonal payment patterns and an increase in inventories of \$15.5 million due to an increase in purchases to meet current demand. These cash outflows were partially offset by an increase in accounts payable of \$26.6 million due the seasonality of our business and the related purchasing patterns.

Investing Activities

During the first nine months of fiscal 2012 and fiscal 2011, cash flows provided by investing activities totaled \$16.1 million and \$3.2 million, respectively.

During the first nine months of fiscal 2012 and fiscal 2011, our expenditures for property and equipment were \$2.5 million and \$5.8 million, respectively. The capital expenditures in 2012 primarily relate to normal replenishment. Our capital expenditures for fiscal 2012 have been and likely will continue to be paid from our revolving credit facility. In 2011, these expenditures were used primarily to purchase a replacement property for a facility sold during the period, computer equipment and leasehold improvements.

Proceeds from the disposition of property totaled \$18.6 million and \$9.0 million for the first nine months of fiscal 2012 and fiscal 2011, respectively. The proceeds from disposition of assets in the first nine months of fiscal 2012 were primarily related to the sale of certain real properties for \$18.0 million. The proceeds from disposition of assets in the first nine months of fiscal 2011 were primarily related to the sale of our Nashville facility for \$6.9 million.

Financing Activities

Net cash provided by financing activities was \$73.6 million and \$72.2 million during the first nine months of fiscal 2012 and the first nine months of fiscal 2011, respectively. The net cash provided by financing activities in the first nine months of fiscal 2012 primarily reflected a net increase in the balance of our revolving credit facility of \$90.7 million and an increase in bank overdrafts of \$9.5 million partially offset by increases in our restricted cash related to the mortgage of \$15.5 million, principal payments on the mortgage of \$8.4 million and cash paid for debt financing costs of \$1.7 million. The net cash provided by financing activities in the first nine months of fiscal 2011 primarily reflected an increase in the balance of our revolving credit facilities of \$21.2 million, an increase in bank overdrafts of \$7.2 million, a decrease in restricted cash related to our mortgage of \$27.7 million, and an increase in cash flows attributable to the stock rights offering, net of expenses, which totaled \$58.6 million. These increases were partially offset by payments made on our mortgage totaling \$38.7 million and debt financing costs of \$2.6 million.

Debt and Credit Sources

We have our U.S. revolving credit facility with Wells Fargo Bank, National Association, successor by merger to Wachovia Bank, National Association, dated August 4, 2006, as amended. The U.S. revolving credit facility agreement has a final maturity of January 7, 2014 and maximum availability of \$400 million. The U.S. revolving credit facility also includes an additional \$100 million uncommitted accordion credit facility, which permits us to increase the maximum borrowing capacity up to \$500 million.

As of September 29, 2012, we had outstanding borrowings of \$181.3 million and excess availability of \$110.3 million under the terms of our U.S. revolving credit facility. The interest rate on the U.S. revolving credit facility was 4.0% at September 29, 2012. As of December 31, 2011, we had outstanding borrowings of \$93.4 million and excess availability of \$115.7 million under the terms of our U.S. revolving credit facility. The interest rate on the U.S. revolving credit facility was 4.2% at December 31, 2011. As of September 29, 2012 and December 31, 2011, we had outstanding letters of credit totaling \$4.5 million and \$2.7 million, respectively, for the purposes of securing collateral requirements under casualty insurance programs and for guaranteeing lease and certain other obligations. The \$4.5 million in outstanding letters of credit as of September 29, 2012 does not include an additional \$1.0 million fully collateralized letter of credit securing certain insurance obligations that was issued outside of the U.S. revolving credit facility.

As of September 29, 2012, as amended, our U.S. revolving credit facility contains customary negative covenants and restrictions for asset based loans, including a requirement that we maintain a fixed charge coverage ratio of 1.1 to 1.0 in the event our excess availability falls below the greater of \$30 million or the amount equal to 15% of the lesser of the borrowing base or \$400 million (the "Excess Availability Threshold"). The fixed charge coverage ratio is calculated as EBITDA divided by the sum of cash payments for income taxes, interest expense, cash dividends, principal payments on debt, and capital expenditures. EBITDA is defined as BlueLinx Corporation's net income before interest and tax expense, depreciation and amortization expense, and other non-cash charges. The fixed charge coverage ratio requirement only applies to us when excess availability under our amended U.S. revolving credit facility is less than the Excess Availability Threshold on any date. As of September 29, 2012 and through the time of the filing of this Form 10-Q, we were in compliance with all covenants under the U.S. revolving credit facility. We are required to maintain the Excess Availability Threshold in order to avoid being required to meet certain financial ratios and triggering additional limits on capital expenditures. Our lowest level of fiscal month-end availability in the last three years as of September 29, 2012 was \$94.0 million on July 2, 2011. We do not anticipate our excess availability in fiscal 2012 will drop below the Excess Availability Threshold. Should our excess availability fall below the Excess Availability Threshold on any date, however, we would not meet the required fixed charge coverage ratio covenant with our current operating results. In the event that excess availability falls below the Excess Availability Threshold and we do not meet the fixed charge coverage ratio, the U.S. revolving credit facility gives the lenders the right to dominion of our bank accounts. This would not make the underlying debt callable by the lender and may not change our ability to borrow on the U.S. revolving credit facility. However, we would be required to reclassify the "Long-term debt" to "Current maturities of long-term debt" on our Consolidated Balance Sheet. In addition, we must maintain a springing lock-box arrangement where customer remittances go directly to a lock-box maintained by our lenders and then are forwarded to our general bank accounts. Our outstanding borrowings are not reduced by these payments unless our excess availability falls below the greater of \$35 million or the amount equal to 15% of the lesser of the borrowing base or \$400 million on any date or in the event of default. Our amended U.S. revolving credit facility does not contain a subjective acceleration clause, which would allow our lenders to accelerate the scheduled maturities of our debt or to cancel our agreement.

On July 22, 2011, we concluded an offering of our common stock to our stockholders, pursuant to which we distributed to our common stockholders transferable rights to subscribe for and purchase up to \$60 million of our common stock. The rights offering was fully subscribed and resulted in gross proceeds of approximately \$60 million. The majority of the proceeds from the rights offering were used to pay down the U.S. revolving credit facility. A payment on the U.S. revolving credit facility of \$50.0 million was made on July 29, 2011 and an additional payment of \$6.0 million was made on August 1, 2011.

On May 10, 2011, we entered into an amendment to our U.S. revolving credit facility, which became effective on July 29, 2011, pursuant to which certain components of the borrowing base calculation and excess liquidity calculation were adjusted as part of this amendment. The most significant of the changes included in the amendment are described in the discussion of the terms and covenants of the U.S. revolving credit facility below.

On August 12, 2011, our subsidiary BlueLinx Canada entered into the Canadian revolving credit facility with the Agent previously defined. The maturity date of this agreement is August 12, 2014. As of September 29, 2012, we had outstanding borrowings of \$3.9 million and excess availability of \$1.8 million under the terms of the Canadian revolving credit facility. The interest rate on the Canadian revolving credit facility was 4.0% at September 29, 2012. As of December 31, 2011, we had outstanding borrowings of \$1.1 million and excess availability of \$2.6 million under the terms of our Canadian revolving credit facility. The interest rate on the Canadian revolving credit facility was 4.0% at December 31, 2011. The Canadian revolving credit facility contains customary covenants and events of default for asset-based credit agreements of this type, including the requirement for BlueLinx Canada to maintain a minimum adjusted tangible net worth of \$3.9 million and for that entity's capital expenditures not to exceed 120% of the amount budgeted in a given year. As of September 29, 2012 and through the time of the filing of this Form 10-Q, we were in compliance with all covenants under this facility.

On September 19, 2012, we entered into an amendment to our mortgage agreement, which provides for the immediate prepayment of approximately \$11.8 million of the indebtedness under the mortgage agreement without incurring a prepayment premium from cash currently held as collateral under the mortgage agreement. We are required to transfer funds under the terms of the mortgage that are held as collateral. We expect to transfer \$11.5 million to be held as collateral under the mortgage during the next twelve month period. As part of the September 2012 amendment to the mortgage, on the last business day of each calendar quarter, starting with the fourth quarter of 2012, additional funds held as collateral under the mortgage agreement will be used to prepay indebtedness under the mortgage agreement, without prepayment premium, up to an aggregate additional prepayment of \$10.0 million. Thereafter, any cash remaining in the collateral account under the mortgage agreement, up to an aggregate of \$10.0 million, will be released to the Company on the last business day of each calendar quarter through the second quarter of 2014. All funds released pursuant to these provisions may only be used by the Company to pay for usual and customary operating expenses. During the periods described above in which cash in the collateral account is used to either prepay indebtedness under the mortgage agreement or released to the Company, the lenders will not release any of the cash collateral to the Company for specified capital expenditures as previously provided under the mortgage agreement. In conjunction with the modification of our mortgage agreement we incurred approximately \$0.3 million in debt fees that were capitalized and are being amortized over the remaining term of the mortgage.

On July 14, 2011, we entered into an amendment to the mortgage which (i) eliminated the requirement to obtain lender approval for any transfer of equity interests that would reduce Cerberus ABP Investor LLC's ownership in the Company and certain of our subsidiaries, directly or indirectly, to less than 51%, (ii) provided for the immediate prepayment of \$38.3 million of the indebtedness under the mortgage without incurring a prepayment premium from funds currently held as collateral under the mortgage and, if certain conditions are met, will allow for an additional prepayment on or after July 30, 2014 from funds held as collateral without incurrence of a prepayment premium, (iii) allow us, at the lenders' reasonable discretion, to use a portion of the cash held as collateral under the mortgage for specified alterations, repairs, replacements and other improvements to the mortgaged properties, and (iv) in the event

certain financial conditions are met and the Company extends the Amended and Restated Master Lease by and among certain of our subsidiaries with respect to properties covered by the mortgage for an additional five years, we may request the lenders to disburse to the Company a portion of the cash held as collateral under the mortgage. In conjunction with the modification of our mortgage agreement we incurred approximately \$2.9 million in debt fees that were capitalized and are being amortized over the remaining term of the mortgage.

On June 12, 2006, we entered into an interest rate swap agreement with Goldman Sachs Capital Markets, to hedge against interest rate risks related to our variable rate U.S. revolving credit facility. The interest rate swap was terminated in March of 2011.

Due to the termination of the swap in fiscal 2011, the fair value of the swap as of December 31, 2011 was zero. Changes associated with the ineffective interest rate swap recognized in the Consolidated Statement of Operations for the period from January 1, 2011 to October 1, 2011 were approximately \$1.8 million of income and were comprised of amortization of the remaining accumulated other comprehensive loss of the ineffective swap of \$0.4 million offset by income of \$2.2 million related to reducing the fair value of the ineffective interest rate swap liability to zero.

Contractual Obligations

On February 12, 2012, our three-year purchase agreement with Georgia-Pacific Corporation (“G-P”) for engineered lumber expired in accordance with its terms. We continue to distribute a variety of G-P building products, but no longer are contractually obligated to purchase certain products exclusively from G-P.

There have been no other material changes to our contractual obligations from those disclosed above or in Item 7 of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

Critical Accounting Policies

The preparation of our consolidated financial statements and related disclosures in conformity with U.S. generally accepted accounting principles requires our management to make judgments and estimates that affect the amounts reported in our consolidated financial statements and accompanying notes. There have been no material changes to our accounting policies from the information provided in Item 7 of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

New Accounting Standards

In May 2011, the FASB issued guidance which amends existing US GAAP fair value measurement and disclosure guidance to converge US GAAP and International Financial Reporting Standards (“IFRS”) requirements for measuring amounts at fair value as well as disclosures about these measurements. This guidance is effective during interim and annual periods beginning after December 15, 2011. This guidance did not have a material impact on our financial statements and disclosures.

In June 2011, the FASB issued guidance which eliminates the option to present the components of other comprehensive income as part of the statement of changes in stockholders’ equity. The update also requires the presentation of a single statement of comprehensive income or consecutive presentation of the statement of income and the statement of comprehensive income, if a company elects to present two separate statements. Finally, reclassification adjustments from other comprehensive income to net income are required to be presented on the face of the financial statements. The new guidance and subsequent amendment are effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. We have formally adopted this guidance during fiscal 2012 and presented the total of comprehensive income (loss), the components of net income (loss) and the components of other comprehensive income (loss) in a single continuous statement on the face of the Consolidated Statements of Operations and Comprehensive Income (Loss).

There were no other accounting pronouncements adopted during the first nine months of 2012 that had a material impact on our financial statements.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in market risk from the information provided in Part II, Item 7A “Quantitative and Qualitative Disclosures About Market Risk” in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

ITEM 4. CONTROLS AND PROCEDURES

Our management performed an evaluation, as of the end of the period covered by this report on Form 10-Q, under the supervision of our chief executive officer and chief financial officer of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in rule 13a-15(e) and 15d-15(e) of the Securities and Exchange Act of 1934, as amended (the “Exchange Act”). Based on that evaluation, our chief executive officer and chief financial officer have concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms, and is accumulated and communicated to our management including our chief executive officer and chief financial officer, to allow timely decisions regarding required disclosure.

There were no changes in our internal control over financial reporting during the period covered by this report that have materially affected, or are reasonably likely to materially affect our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

During the first nine months of fiscal 2012, there were no material changes to our previously disclosed legal proceedings. Additionally, we are, and from time to time may be, a party to routine legal proceedings incidental to the operation of our business. The outcome of any pending or threatened proceedings is not expected to have a material adverse effect on our financial condition, operating results or cash flows, based on our current understanding of the relevant facts. Legal expenses incurred related to these contingencies are generally expensed as incurred.

ITEM 1A. RISK FACTORS

There has been no material changes in our risk factors from those disclosed in our Annual Report on Form 10-K for the year ended December 31, 2011 as filed with the SEC.

ITEM 5. OTHER EVENTS

Resignation of Director and Resulting Non-compliance with NYSE Listing Standards

On October 30, 2012, Charles H. McElrea submitted his resignation as a member of the Board of Directors of the Company, effective at the close of business on October 30, 2012.

Section 303A.07 of the Listed Company Manual of the New York Stock Exchange (the “NYSE”) requires companies listed on the NYSE to have an audit committee comprised of at least three members, all of whom meet applicable independence standards. As a result of Mr. McElrea’s resignation, our Audit Committee of the Board of Directors currently is comprised of only two independent directors. As a result, on November 1, 2012, we notified the NYSE that the Company was no longer in compliance with Section 303A.07 of the NYSE Listed Company Manual. In connection with such notification, we have committed to appointing a new independent director to the Board and the Audit Committee prior to our 2013 Annual Meeting of Stockholders, which we currently expect to hold in May of 2013, but in no event later than June 1, 2013, in order to regain compliance with Section 303A.07.

ITEM 6. EXHIBITS

Description

Exhibit
Number

- 3.1 Second Amended and Restated Certificate of Incorporation of BlueLinx Holdings, Inc., dated May 18, 2012 (Incorporated by reference to Appendix B to the proxy statement for the 2012 Annual Meeting of Stockholders filed on Schedule 14A with the Securities and Exchange Commission on April 16, 2012).
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101 The following financial information from the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended September 29, 2012, formatted in Extensible Business Reporting Language ("XBRL"): (i) Consolidated Statements of Operations, (ii) Consolidated Balance Sheets, (iii) Consolidated Statements of Cash Flows and (iv) Notes to Consolidated Financial Statements (Unaudited).*

* Pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not to be "filed" or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, or Section 18 of the Securities Act of 1934, as amended, and otherwise are not subject to liability under these sections.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrants have duly caused this report to be signed on their behalf by the undersigned hereunto duly authorized.

BlueLinx Holdings Inc.
(Registrant)

Date: November 1, 2012

/s/ H. Douglas Goforth
H. Douglas Goforth
Chief Financial Officer and Treasurer

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