

LANNETT CO INC
Form 10-Q
May 10, 2016
Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2016

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM TO

Commission File No. 001-31298

LANNETT COMPANY, INC.

(Exact Name of Registrant as Specified in its Charter)

State of Delaware
(State of Incorporation)

23-0787699
(I.R.S. Employer I.D. No.)

Edgar Filing: LANNETT CO INC - Form 10-Q

9000 State Road

Philadelphia, PA 19136

(215) 333-9000

(Address of principal executive offices and telephone number)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer
(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12B-12 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each class of the registrant's common stock, as of the latest practical date.

| Class | Outstanding as of April 30, 2016 |
|---|----------------------------------|
| Common stock, par value \$0.001 per share | 36,747,501 |

Table of Contents

Table of Contents

| | | Page No. |
|---|--|-----------------|
| <u>PART I. FINANCIAL INFORMATION</u> | | |
| <u>ITEM 1.</u> | <u>FINANCIAL STATEMENTS</u> | |
| | <u>Consolidated Balance Sheets as of March 31, 2016 (unaudited) and June 30, 2015</u> | 3 |
| | <u>Consolidated Statements of Operations (unaudited) for the three and nine months ended March 31, 2016 and 2015</u> | 4 |
| | <u>Consolidated Statements of Comprehensive Income (unaudited) for the three and nine months ended March 31, 2016 and 2015</u> | 5 |
| | <u>Consolidated Statements of Changes in Stockholders' Equity (unaudited) for the nine months ended March 31, 2016</u> | 6 |
| | <u>Consolidated Statements of Cash Flows (unaudited) for the nine months ended March 31, 2016 and 2015</u> | 7 |
| | <u>Notes to Consolidated Financial Statements (unaudited)</u> | 8 |
| <u>ITEM 2.</u> | <u>MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u> | 34 |
| <u>ITEM 3.</u> | <u>QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u> | 51 |
| <u>ITEM 4.</u> | <u>CONTROLS AND PROCEDURES</u> | 51 |
| <u>PART II. OTHER INFORMATION</u> | | |
| <u>ITEM 1.</u> | <u>LEGAL PROCEEDINGS</u> | 52 |
| <u>ITEM 1A.</u> | <u>RISK FACTORS</u> | 52 |
| <u>ITEM 6.</u> | <u>EXHIBITS</u> | 52 |

Table of Contents**PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****LANNETT COMPANY, INC.****CONSOLIDATED BALANCE SHEETS**

(In thousands, except share and per share data)

| | (Unaudited) | |
|--|---------------------|-------------------|
| | March 31, 2016 | June 30, 2015 |
| <u>ASSETS</u> | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 225,446 | \$ 200,340 |
| Investment securities | 12,959 | 13,467 |
| Accounts receivable, net | 183,624 | 91,103 |
| Inventories | 116,511 | 46,191 |
| Prepaid income taxes | 15,253 | |
| Deferred tax assets | 23,808 | 16,270 |
| Other current assets | 23,995 | 3,175 |
| Total current assets | 601,596 | 370,546 |
| Property, plant and equipment, net | 220,199 | 94,556 |
| Intangible assets, net | 598,418 | 29,090 |
| Goodwill | 313,451 | 141 |
| Deferred tax assets | 10,036 | 12,495 |
| Other assets | 8,676 | 1,938 |
| TOTAL ASSETS | \$ 1,752,376 | \$ 508,766 |
| <u>LIABILITIES</u> | | |
| Current liabilities: | | |
| Accounts payable | \$ 33,038 | \$ 19,195 |
| Accrued expenses | 9,181 | 4,928 |
| Accrued payroll and payroll-related expenses | 6,717 | 10,397 |
| Rebates payable | 16,993 | 7,553 |
| Royalties payable | 5,779 | |
| Restructuring liability | 3,008 | |
| Accrued interest payable | 10,823 | |
| Settlement liability | 10,700 | |
| Income taxes payable | | 1,340 |
| Acquisition-related contingent consideration | 35,000 | |
| Current portion of long-term debt | 45,640 | 135 |
| Total current liabilities | 176,879 | 43,548 |
| Long-term debt, net | 1,008,212 | 874 |
| Restructuring liability | 77 | |
| Settlement liability | 13,414 | |
| Other liabilities | 6,268 | 578 |
| TOTAL LIABILITIES | 1,204,850 | 45,000 |
| Commitments and Contingencies (Note 13 and 14) | | |

STOCKHOLDERS EQUITY

| | | |
|---|---------------------|-------------------|
| Common stock (\$0.001 par value, 100,000,000 shares authorized; 37,112,119 and 36,783,381 shares issued; 36,569,363 and 36,264,585 shares outstanding at March 31, 2016 and June 30, 2015, respectively) | 37 | 37 |
| Additional paid-in capital | 279,874 | 236,178 |
| Retained earnings | 274,784 | 233,573 |
| Accumulated other comprehensive loss | (280) | (295) |
| Treasury stock (542,756 and 518,796 shares at March 31, 2016 and June 30, 2015, respectively) | (7,277) | (6,080) |
| Total Lannett Company, Inc. stockholders equity | 547,138 | 463,413 |
| Noncontrolling Interest | 388 | 353 |
| Total stockholders equity | 547,526 | 463,766 |
| TOTAL LIABILITIES AND STOCKHOLDERS EQUITY | \$ 1,752,376 | \$ 508,766 |

The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents

LANNETT COMPANY, INC.

CONSOLIDATED STATEMENTS OF OPERATIONS

(UNAUDITED)

(In thousands, except share and per share data)

| | Three months ended March 31, | | Nine months ended March 31, | |
|---|---------------------------------|------------|--------------------------------|------------|
| | 2016 | 2015 | 2016 | 2015 |
| Net sales | \$ 163,712 | \$ 99,352 | \$ 397,204 | \$ 307,561 |
| Settlement agreement | (23,598) | | (23,598) | |
| Total net sales | 140,114 | 99,352 | 373,606 | 307,561 |
| Cost of sales | 75,345 | 23,694 | 155,964 | 73,094 |
| Amortization of intangibles | 7,278 | 20 | 11,079 | 61 |
| Gross profit | 57,491 | 75,638 | 206,563 | 234,406 |
| Operating expenses: | | | | |
| Research and development expenses | 16,495 | 9,159 | 32,092 | 23,358 |
| Selling, general, and administrative expenses | 16,157 | 11,617 | 46,359 | 32,923 |
| Acquisition and integration-related expenses | 1,473 | 587 | 23,000 | 2,656 |
| Restructuring expenses | 4,749 | | 4,749 | |
| Total operating expenses | 38,874 | 21,363 | 106,200 | 58,937 |
| Operating income | 18,617 | 54,275 | 100,363 | 175,469 |
| Other income (loss): | | | | |
| Investment income (loss) | 204 | (8) | 69 | 895 |
| Interest expense | (26,988) | (8) | (38,820) | (119) |
| Other | (46) | (26) | (76) | (6) |
| Total other income (loss) | (26,830) | (42) | (38,827) | 770 |
| Income (loss) before income tax | (8,213) | 54,233 | 61,536 | 176,239 |
| Income tax expense (benefit) | (2,743) | 17,973 | 20,270 | 60,208 |
| Net income (loss) | (5,470) | 36,260 | 41,266 | 116,031 |
| Less: Net income attributable to noncontrolling interest | 20 | 27 | 55 | 55 |
| Net income (loss) attributable to Lannett Company, Inc. | \$ (5,490) | \$ 36,233 | \$ 41,211 | \$ 115,976 |
| Earnings (loss) per common share attributable to Lannett Company, Inc.: | | | | |
| Basic | \$ (0.15) | \$ 1.01 | \$ 1.13 | \$ 3.25 |
| Diluted | \$ (0.15) | \$ 0.97 | \$ 1.10 | \$ 3.13 |
| Weighted average common shares outstanding: | | | | |
| Basic | 36,495,961 | 35,880,954 | 36,398,030 | 35,715,061 |
| Diluted | 36,495,961 | 37,210,138 | 37,383,742 | 37,082,138 |

The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents

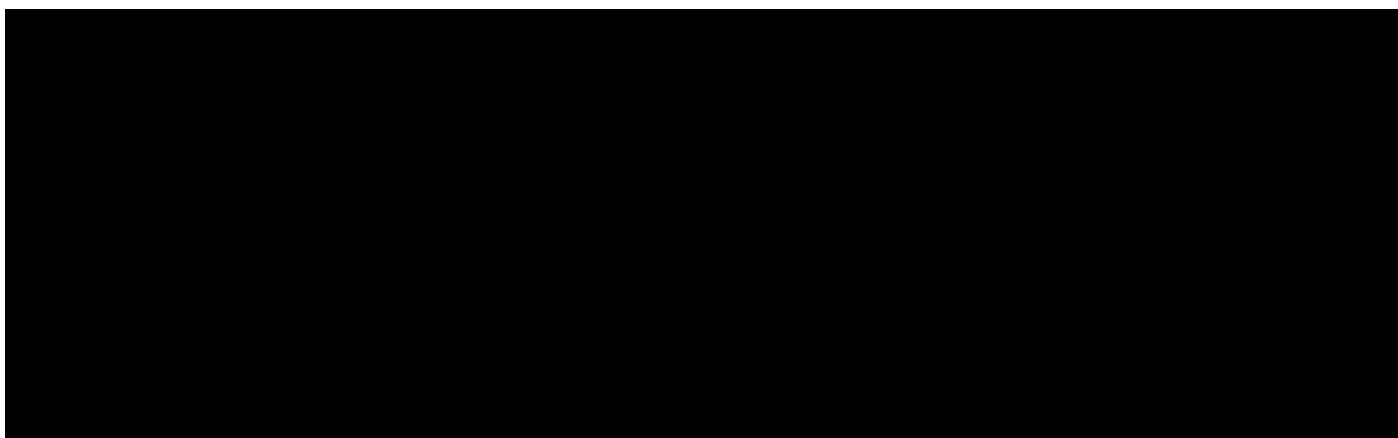
LANNETT COMPANY, INC.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(UNAUDITED)

(In thousands)

| Three months ended | | Nine months ended | |
|---------------------------|-------------|--------------------------|-------------|
| March 31, | | March 31, | |
| 2016 | 2015 | 2016 | 2015 |



The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents

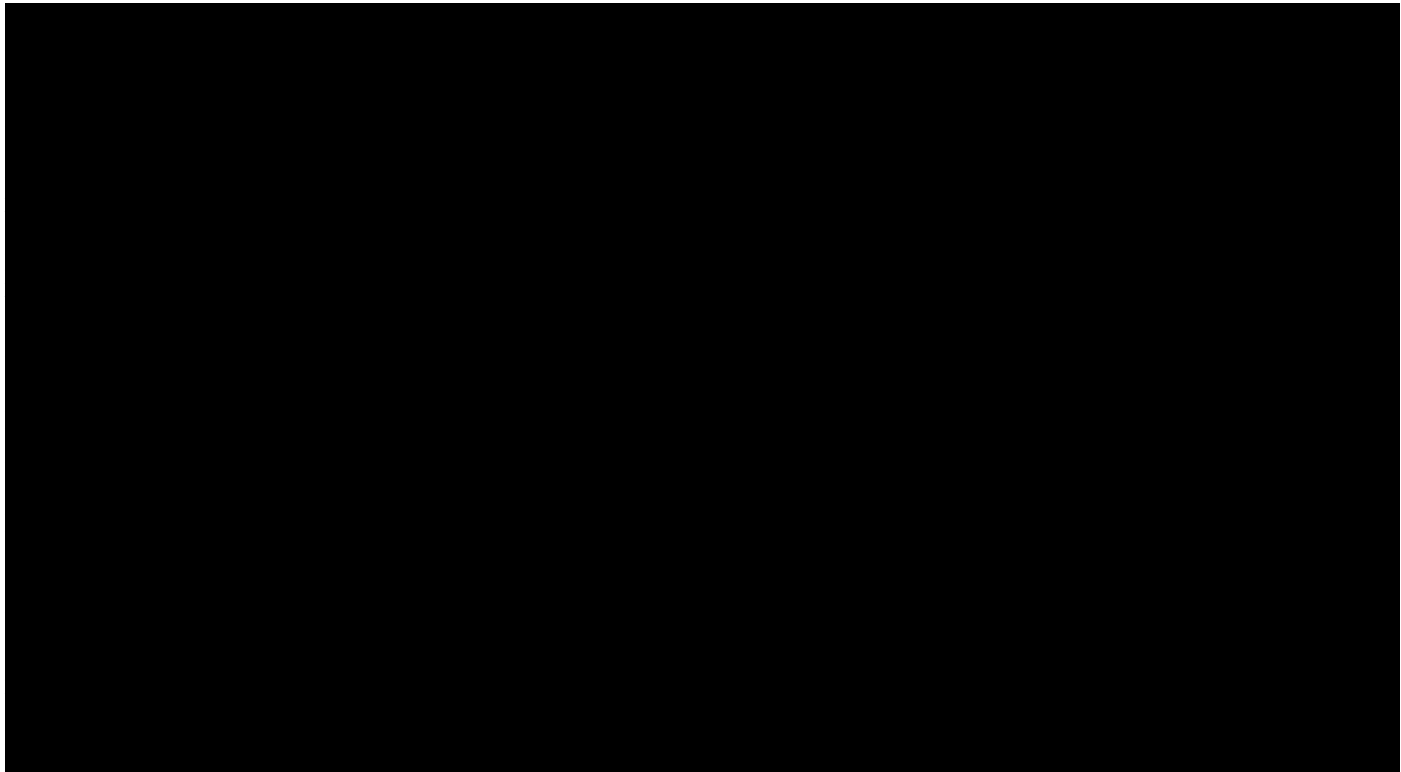
LANNETT COMPANY, INC.

CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY

(UNAUDITED)

(In thousands)

| Common Stock Shares Issued | Amount | Stockholders Equity Attributable to Lannett Company Inc. | | | | Treasury Stock | Stockholders Equity Attributable to Lannett Co., Inc. | Noncontrolling Stockholders Interest | Total Stockholders Equity |
|----------------------------------|--------|--|----------------------|---|--|-------------------|--|--|---------------------------------|
| | | Additional Paid-In Capital | Retained Earnings | Accumulated Other Comprehensive Loss | | | | | |

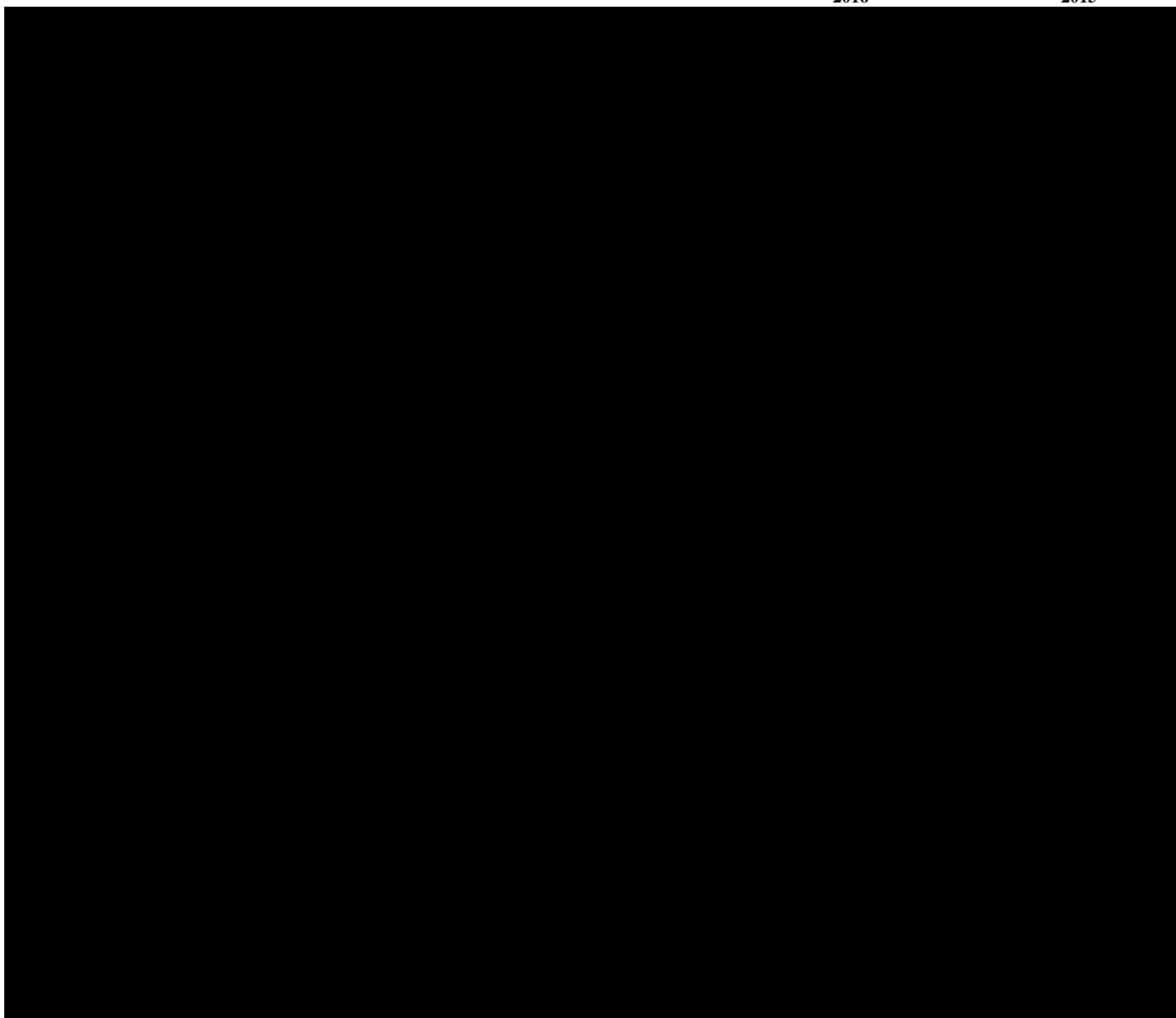


The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents

LANNETT COMPANY, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)
(In thousands)

Nine months Ended
March 31,
2016 **2015**





The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents

LANNETT COMPANY, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

Note 1. Interim Financial Information

The accompanying unaudited financial statements have been prepared in accordance with U.S. generally accepted accounting principles (U.S. GAAP) for the presentation of interim financial statements and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, the unaudited financial statements do not include all the information and footnotes necessary for a comprehensive presentation of the financial position, results of operations, and cash flows for the periods presented. In the opinion of management, the unaudited financial statements include all the normal recurring adjustments that are necessary for a fair presentation of the financial position, results of operations, and cash flows for the periods presented. Operating results for the three and nine months ended March 31, 2016 are not necessarily indicative of the results that may be expected for the fiscal year ending June 30, 2016. These unaudited financial statements should be read in combination with the other Notes in this section; Management's Discussion and Analysis of Financial Condition and Results of Operations appearing in Item 2; and the Consolidated Financial Statements, including the Notes to the Consolidated Financial Statements, included in our Annual Report on Form 10-K for the fiscal year ended June 30, 2015.

Note 2. The Business And Nature of Operations

Lannett Company, Inc. (a Delaware corporation) and its subsidiaries (collectively, the Company or Lannett) develop, manufacture, package, market, and distribute solid oral and extended release (tablets and capsules), topical, and oral solution finished dosage forms of drugs, that address a wide range of therapeutic areas. Certain of these products are manufactured by others and distributed by the Company. The Company also manufactures active pharmaceutical ingredients through its Cody Laboratories, Inc. (Cody Labs) subsidiary, providing a vertical integration benefit. Additionally, the Company distributes products under various distribution agreements, most notably the Jerome Stevens Distribution Agreement.

On November 25, 2015, the Company completed the acquisition of Kremers Urban Pharmaceuticals Inc. (KUPI), the U.S. specialty generic pharmaceuticals subsidiary of global biopharmaceuticals company UCB S.A. KUPI is a specialty pharmaceuticals manufacturer focused on the development of products that are difficult to formulate or utilize specialized delivery technologies. Strategic benefits of the acquisition include expanded manufacturing capacity, a diversified product portfolio and pipeline, and complementary research and development expertise.

The Company operates pharmaceutical manufacturing plants in Philadelphia, Pennsylvania, Cody, Wyoming, Carmel, New York, and Seymour, Indiana. The Company's customers include generic pharmaceutical distributors, drug wholesalers, chain drug stores, private label distributors, mail-order pharmacies, other pharmaceutical manufacturers, managed care organizations, hospital buying groups, governmental entities and health maintenance organizations.

Note 3. Summary of Significant Accounting Policies

Principles of consolidation

The Consolidated Financial Statements include the accounts of Lannett Company, Inc., and its wholly owned subsidiaries, as well as Cody LCI Realty, LLC (Realty), a variable interest entity (VIE) in which the Company has a 50% ownership interest. Noncontrolling interest in Realty is recorded net of tax as net income attributable to the noncontrolling interest. Additionally, all intercompany accounts and transactions have been eliminated.

Business Combinations

Acquired businesses are accounted for using the acquisition method of accounting, which requires that the assets acquired and liabilities assumed be recorded at the date of acquisition at their respective estimated fair values. The fair values and useful lives assigned to each class of assets acquired and liabilities assumed are based on, among other factors, the expected future period of benefit of the asset, the various characteristics of the asset and projected future cash flows. Significant judgment is employed in determining the assumptions utilized as of the acquisition date and for each subsequent measurement period. Accordingly, changes in assumptions described above, could have a material impact on our consolidated results of operations.

Table of Contents

Reclassifications

Certain prior year amounts have been reclassified to conform to the current year financial statement presentation.

Use of estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates and assumptions are required in the determination of revenue recognition and sales deductions for estimated chargebacks, rebates, returns and other adjustments including a provision for the Company's liability under the Medicare Part D program. Additionally, significant estimates and assumptions are required when determining the fair value of long-lived assets, including goodwill and intangible assets, income taxes, contingencies, share-based compensation, and contingent consideration. Because of the inherent subjectivity and complexity involved in these estimates and assumptions, actual results could differ from those estimates.

Foreign currency translation

The Consolidated Financial Statements are presented in U.S. Dollars, the reporting currency of the Company. The financial statements of the Company's foreign subsidiary are maintained in local currency and translated into U.S. dollars at the end of each reporting period. Assets and liabilities are translated at period-end exchange rates, while revenues and expenses are translated at average exchange rates during the period. The adjustments resulting from the use of differing exchange rates are recorded as part of stockholders' equity in accumulated comprehensive income (loss). Gains and losses resulting from transactions denominated in foreign currencies are recognized in the Consolidated Statements of Operations under Other income (loss). Amounts recorded due to foreign currency fluctuations are immaterial to the Consolidated Financial Statements.

Cash and cash equivalents

The Company considers all highly liquid investments with original maturities less than or equal to three months at the date of purchase to be cash and cash equivalents. Cash and cash equivalents are stated at cost, which approximates fair value, and consist of bank deposits and certificates of deposit that are readily convertible into cash. The Company maintains its cash deposits and cash equivalents at well-known, stable financial institutions. Such amounts frequently exceed insured limits.

Investment securities

Edgar Filing: LANNETT CO INC - Form 10-Q

The Company's investment securities consist of publicly traded equity securities which are classified as trading investments. Investment securities are recorded at fair value based on quoted market prices from broker or dealer quotations or transparent pricing sources at each reporting date. Gains and losses are included in the Consolidated Statements of Operations under Other income (loss).

Allowance for doubtful accounts

The Company continuously monitors collections and payments from its customers and maintains a provision for estimated credit losses. The Company determines its allowance for doubtful accounts by considering a number of factors, including the length of time balances are past due, the Company's previous loss history, the customer's current ability to pay its obligations to the Company, and the condition of the general economy and the industry as a whole. The Company writes off accounts receivable when they are determined to be uncollectible.

Inventories

Inventories are stated at the lower of cost or market determined by the first-in, first-out method. Inventories are regularly reviewed and provisions for excess and obsolete inventory are recorded based primarily on current inventory levels and estimated sales forecasts.

Property, Plant and Equipment

Property, plant and equipment are stated at cost less accumulated depreciation. Depreciation is computed on a straight-line basis over the assets estimated useful lives. Depreciation expense for each of the three months ended March 31, 2016 and 2015 was \$4.3 million and \$1.4 million, respectively. Depreciation expense for each of the nine months ended March 31, 2016 and 2015 was \$8.5 million and \$4.0 million, respectively.

Table of Contents

Intangible Assets

Definite-lived intangible assets are stated at cost less accumulated amortization. Amortization of definite-lived intangible assets is computed on a straight-line basis over the assets' estimated useful lives, generally for periods ranging from 10 to 15 years. The Company continually evaluates the reasonableness of the useful lives of these assets. Indefinite-lived intangible assets are not amortized, but instead are tested at least annually for impairment. Costs to renew or extend the term of a recognized intangible asset are expensed as incurred.

Valuation of Long-Lived Assets, including Intangible Assets

The Company's long-lived assets primarily consist of property, plant and equipment and definite and indefinite-lived intangible assets. Property, plant and equipment and definite-lived intangible assets are reviewed for impairment whenever events or changes in circumstances (triggering events) indicate that the carrying amount of the asset may not be recoverable. If a triggering event is determined to have occurred, the asset's carrying value is compared to the future undiscounted cash flows expected to be generated by the asset. If the carrying value exceeds the undiscounted cash flow of the asset, then impairment exists. Indefinite-lived intangible assets are tested for impairment at least annually during the fourth quarter of each fiscal year or more frequently if events or changes in circumstances indicate that the asset might be impaired. An impairment loss is measured as the excess of the asset's carrying value over its fair value. The judgments made in determining estimated fair values can materially impact our results of operations.

In-Process Research and Development

Amounts allocated to in-process research and development (IPR&D) in connection with a business combination are recorded at fair value and are considered indefinite-lived intangible assets subject to impairment testing in accordance with the Company's impairment testing policy for indefinite-lived intangible assets. As products in development are approved for sale, amounts will be allocated to product rights and will be amortized over their estimated useful lives. These valuations reflect, among other things, the impact of changes to the development programs, the projected development and regulatory time frames and the current competitive environment. Changes in any of the Company's assumptions may result in a reduction to the estimated fair value of the IPR&D asset and could result in future impairment charges.

Goodwill

Goodwill, which represents the excess of purchase price over the fair value of net assets acquired, is carried at cost. Goodwill is tested for impairment on an annual basis during the fourth quarter of each fiscal year or more frequently if events or changes in circumstances indicate that the asset might be impaired. The Company first performs a qualitative assessment to determine if the quantitative impairment test is required. If changes in circumstances indicate an asset may be impaired, the Company performs the quantitative impairment test. In accordance with accounting standards, a two-step quantitative method is used for determining goodwill impairment. In the first step, the Company determines the fair value of our reporting unit (generic pharmaceuticals). If the net book value of our reporting unit exceeds its fair value, the second step of the impairment test which requires allocation of our reporting unit's fair value to all of its assets and liabilities using the acquisition method prescribed under authoritative guidance for business combinations would then be performed. Any residual fair value is allocated to goodwill. An impairment charge is recognized only if the implied fair value of our reporting unit's goodwill is less than its carrying amount.

Table of Contents

Segment Information

The Company operates in one reportable segment, generic pharmaceuticals. As such, the Company aggregates its financial information for all products. The following table identifies the Company's net sales by medical indication for the three and nine months ended March 31, 2016 and 2015:

| (In thousands) Medical Indication | For the Three Months Ended March 31, | | For the Nine months Ended March 31, | |
|--------------------------------------|---|------|--|------|
| | 2016 | 2015 | 2016 | 2015 |

Customer, Supplier and Product Concentration

The following table presents the percentage of net sales, for the three and nine months ended March 31, 2016 and 2015, for certain of the Company's products, defined as products containing the same active ingredient or combination of ingredients, which accounted for at least 10% of net sales in any of those periods:

| | For the Three Months Ended March 31, | | For the Nine months Ended March 31, | |
|-----------|---|------|--|------|
| | 2016 | 2015 | 2016 | 2015 |
| Product 1 | 23% | 37% | 29% | 37% |
| Product 2 | 9% | 21% | 13% | 16% |
| Product 3 | 4% | 7% | 5% | 13% |

The following table presents the percentage of net sales, for the three and nine months ended March 31, 2016 and 2015, for certain of the Company's customers which accounted for at least 10% of net sales in any of those periods:

| | For the Three Months Ended | | For the Nine months Ended | |
|------------|----------------------------|------|---------------------------|------|
| | 2016 | 2015 | 2016 | 2015 |
| Customer A | 22% | 27% | 25% | 30% |
| Customer B | 17% | 15% | 16% | 10% |

The Company's primary finished goods inventory supplier is Jerome Stevens Pharmaceuticals, Inc. (JSP), in Bohemia, New York. Purchases of finished goods inventory from JSP accounted for approximately 53% and 66% of the Company's inventory purchases during the three months ended March 31, 2016 and 2015, respectively. Purchases of finished goods inventory from JSP accounted for approximately 59% and 68% of the Company's inventory purchases during the nine months ended March 31, 2016 and 2015, respectively. See Note 22 Material Contracts with Suppliers for more information.

Table of Contents

Revenue Recognition

The Company recognizes revenue when title and risk of loss have transferred to the customer and provisions for rebates, promotional adjustments, price adjustments, returns, chargebacks, and other potential adjustments are reasonably determinable. The Company also considers all other relevant criteria specified in Securities and Exchange Commission Staff Accounting Bulletin No. 104, Topic No. 13, *Revenue Recognition*, in determining when to recognize revenue.

Net Sales Adjustments

When revenue is recognized, a simultaneous adjustment to gross sales is made for chargebacks, rebates, returns, promotional adjustments, and other potential adjustments. These provisions are primarily estimated based on historical experience, future expectations, contractual arrangements with wholesalers and indirect customers, and other factors known to management at the time of accrual. Accruals for provisions are presented in the Consolidated Financial Statements as a reduction to gross sales with the corresponding reserve presented as a reduction of accounts receivable or included as rebates payable, depending on the nature of the reserve. The reserves, presented as a reduction of accounts receivable, totaled \$144.8 million and \$69.4 million at March 31, 2016 and June 30, 2015, respectively. Rebates payable at March 31, 2016 and June 30, 2015 were \$17.0 million and \$7.6 million, respectively, for certain rebate programs, primarily related to Medicare Part D and Medicaid, and certain sales allowances and other adjustments paid to indirect customers.

Cost of Sales, including Amortization of Intangibles

Cost of sales includes all costs related to bringing products to their final selling destination, which includes direct and indirect costs, such as direct material, labor, and overhead expenses. Additionally, cost of sales includes product royalties, depreciation, amortization and costs to renew or extend recognized intangible assets, freight charges and other shipping and handling expenses. Product royalties included in cost of sales for the three months ended March 31, 2016 and 2015 were \$6.2 million and \$44 thousand, respectively. Product royalties included in cost of sales for the nine months ended March 31, 2016 and 2015 were \$10.6 million and \$129 thousand, respectively.

Research and Development

Research and development costs are expensed as incurred, including all production costs until a drug candidate is approved by the Food and Drug Administration (FDA). Research and development expenses include costs associated with internal projects as well as costs associated with third-party research and development contracts.

Contingencies

Loss contingencies, including litigation-related contingencies, are included in the Consolidated Statements of Operations when the Company concludes that a loss is both probable and reasonably estimable. Legal fees related to litigation-related matters are expensed as incurred and included in the Consolidated Statements of Operations under the Selling, general and administrative line item.

Contingent Consideration

Contingent consideration resulting from the KUPI acquisition was recorded at its fair value on the acquisition date. The Company has agreed to a 50/50 split of the additional tax liabilities UCB will incur associated with the IRS Section 338(H)(10) tax election, up to \$35.0 million. This election is expected to result in additional tax benefits to the Company of approximately \$100.0 million. Decreases in the fair value of the contingent consideration will be recorded as gains in the Consolidated Statements of Operations. Decreases in the fair value of the contingent consideration obligation can result from lower tax liabilities incurred by UCB associated with the IRS Section 338(H)(10) tax election. These fair value measurements represent Level 3 measurements, as they are based on significant inputs not observable in the market.

Restructuring Costs

The Company records charges associated with approved restructuring plans to remove duplicative headcount and infrastructure associated with business acquisitions or to simplify business processes. Restructuring charges can include severance costs to eliminate a specified number of employees, infrastructure charges to vacate facilities and consolidate operations, and contract cancellation costs. The Company records restructuring charges based on estimated employee terminations, site closure and consolidation plans. The

Table of Contents

Company accrues severance and other employee separation costs under these actions when it is probable that benefits will be paid and the amount is reasonably estimable.

Share-based Compensation

Share-based compensation costs are recognized over the vesting period, using a straight-line method, based on the fair value of the instrument on the date of grant less an estimate for expected forfeitures. The Company uses the Black-Scholes valuation model to determine the fair value of stock options and the stock price on the grant date to value restricted stock. The Black-Scholes valuation model includes various assumptions, including the expected volatility, the expected life of the award, dividend yield, and the risk-free interest rate. These assumptions involve inherent uncertainties based on market conditions which are generally outside the Company's control. Changes in these assumptions could have a material impact on share-based compensation costs recognized in the financial statements.

Income Taxes

The Company uses the asset and liability method to account for income taxes as prescribed by Accounting Standards Codification (ASC) 740, *Income Taxes*. Deferred tax assets and liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities as measured by the enacted tax rates which will be in effect when these differences reverse. Deferred tax expense (benefit) is the result of changes in deferred tax assets and liabilities. Deferred income tax assets and liabilities are adjusted to recognize the effects of changes in tax laws or enacted tax rates in the period during which they are signed into law.

The Company may recognize the tax benefit from an uncertain tax position claimed on a tax return only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position should be measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. The authoritative standards issued by the Financial Accounting Standards Board (FASB) also provide guidance on de-recognition, classification, interest and penalties on income taxes, accounting in interim periods and requires increased disclosures. The factors used to assess the likelihood of realization are the Company's forecast of future taxable income and available tax planning strategies that could be implemented to realize the net deferred tax assets. Under ASC 740, *Income Taxes*, a valuation allowance is required when it is more likely than not that all or some portion of the deferred tax assets will not be realized through generating sufficient future taxable income. Failure to achieve forecasted taxable income in applicable tax jurisdictions could affect the ultimate realization of deferred tax assets and could result in an increase in the Company's effective tax rate on future earnings.

Earnings (Loss) Per Common Share

Basic earnings (loss) per common share attributable to Lannett Company, Inc. is computed by dividing net income (loss) attributable to Lannett Company, Inc. common stockholders by the weighted average number of shares outstanding during the period. Diluted earnings (loss) per common share attributable to Lannett Company, Inc. is computed by dividing net income (loss) attributable to Lannett Company, Inc. common stockholders by the weighted average number of shares outstanding during the period including additional shares that would have been outstanding related to potentially dilutive securities. These potentially dilutive securities primarily consist of stock options, unvested restricted stock, and an outstanding warrant. Anti-dilutive securities are excluded from the calculation. Dilutive shares are also excluded in the

calculation in periods of net loss because the effect of including such securities would be anti-dilutive.

Comprehensive Income (Loss)

Comprehensive income (loss) includes all changes in equity during a period except those that resulted from investments by or distributions to the Company's stockholders. Other comprehensive income (loss) refers to revenues, expenses, gains and losses that are included in comprehensive income (loss), but excluded from net income as these amounts are recorded directly as an adjustment to stockholders' equity.

Recent Accounting Pronouncements

In May 2014, the FASB issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers*. The core principle of the guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The authoritative guidance is effective for annual reporting periods beginning after December 15, 2016. In July 2015, the FASB extended

Table of Contents

the effective date of the guidance by one year to December 15, 2017. The Company is currently in the process of assessing the impact this guidance will have on the consolidated financial statements.

In April 2015, the FASB issued ASU 2015-03, *Simplifying the Presentation of Debt Issuance Costs* which changes the presentation of debt issuance costs in financial statements. ASU 2015-03 requires an entity to present such costs in the balance sheet as a direct deduction from the related debt liability rather than as an asset. Amortization of the costs will continue to be reported as interest expense. It is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2015. Early adoption is permitted. The new guidance will be applied retrospectively to each prior period presented. The Company has elected to early adopt ASU 2015-03 as of December 31, 2015.

In July 2015, the FASB issued ASU 2015-11, *Inventory – Simplifying the Measurement of Inventory*. ASU 2015-11 requires inventory to be subsequently measured using the lower of cost and net realizable value, thereby eliminating the market value approach. Net realizable value is defined as the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal and transportation. ASU 2015-11 is effective for reporting periods beginning after December 15, 2016 and is applied prospectively. Early adoption is permitted. The Company is currently in the process of assessing the impact this guidance will have on the consolidated financial statements.

In September 2015, the FASB issued ASU 2015-16, *Business Combinations – Simplifying the Accounting for Measurement-Period Adjustments*. ASU 2015-16 requires that an acquirer recognize adjustments to provisional amounts that are identified during the measurement period in the reporting period in which the adjustment amounts are determined. ASU 2015-16 also requires that the acquirer record, in the same period's financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, as a result of the change to the provisional amounts, calculated as if the accounting had been completed at the acquisition date. ASU 2015-16 is effective for reporting periods beginning after December 15, 2015 and is applied prospectively. Early adoption is permitted. The Company has elected to early adopt ASU 2015-16 as of March 31, 2016.

In November 2015, the FASB issued ASU 2015-17, *Income Taxes – Balance Sheet Classification of Deferred Taxes*. ASU 2015-17 requires all deferred tax assets and liabilities to be classified as noncurrent on the balance sheet. The guidance may be applied either prospectively or retrospectively. ASU 2015-17 is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2016. Early adoption is permitted. The Company is currently in the process of assessing the impact this guidance will have on the consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases*. ASU 2016-02 requires an entity to recognize right-of-use assets and liabilities on its balance sheet for all leases with terms longer than 12 months. Lessees and lessors are required to disclose quantitative and qualitative information about leasing arrangements to enable a user of the financial statements to assess the amount, timing and uncertainty of cash flows arising from leases. ASU 2016-02 is effective for annual reporting periods beginning after December 15, 2018, including interim periods within that reporting period, and requires a modified retrospective application, with early adoption permitted. The Company is currently in the process of assessing the impact this guidance will have on the consolidated financial statements.

In March 2016, the FASB issued ASU 2016-09, *Compensation – Stock Compensation: Improvements to Employee Share-Based Payment Accounting*. ASU 2016-09 clarifies several aspects of accounting for share-based compensation including the accounting for excess tax benefits and deficiencies, accounting for forfeitures and the classification of excess tax benefits on the cash flow statement. ASU 2016-09 is effective for fiscal years beginning after December 15, 2016 and in interim periods within those fiscal years, with early adoption permitted. The Company is currently in the process of assessing the impact this guidance will have on the consolidated financial statements.

Note 4. Acquisitions

Kremers Urban Pharmaceuticals Inc.

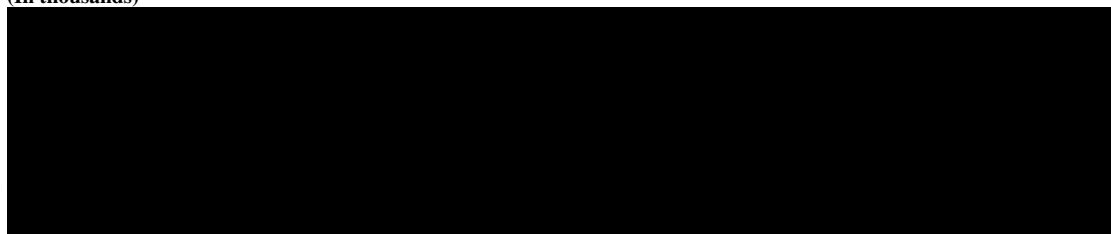
On November 25, 2015, the Company completed the acquisition of Kremers Urban Pharmaceuticals Inc. (KUPI), the U.S. specialty generic pharmaceuticals subsidiary of global biopharmaceuticals company UCB S.A., pursuant to the terms and conditions of a Stock Purchase Agreement. KUPI is a specialty pharmaceuticals manufacturer focused on the development of products that are difficult to formulate or utilize specialized delivery technologies. Strategic benefits of the acquisition include expanded manufacturing capacity, a diversified product portfolio and pipeline, and complementary research and development expertise.

Pursuant to the terms of the Stock Purchase Agreement, Lannett purchased 100% of the outstanding equity interests of KUPI for total estimated consideration of approximately \$1.21 billion, subject to a customary post-closing working capital adjustment.

Table of Contents

The following table summarizes the fair value of total consideration transferred to KUPI shareholders at the acquisition date of November 25, 2015:

(In thousands)

A large black rectangular redaction box covers the table content, obscuring the fair value data for the acquisition.

The Company funded the acquisition and transaction expenses with proceeds from the issuance of the \$910.0 million Senior Secured Credit Facility, \$22.8 million borrowings on the Revolving Credit Facility, the issuance of the \$250.0 million Senior Notes (see Note 12 Long-term Debt) and cash on hand of \$90.1 million. Lannett also issued a warrant with an estimated fair value of \$29.9 million.

As part of the acquisition, the Company and UCB have agreed to jointly make an election under Section 338(h)(10) of the Internal Revenue Code of 1986, as amended, and under the corresponding provisions of state law, to treat the acquisition as a deemed purchase and sale of assets for income tax purposes. The Company has agreed to reimburse UCB for 50% of the incremental tax cost of making such election, subject to a reimbursement cap of \$35.0 million. This liability has been recorded as Acquisition-related contingent consideration on the Consolidated Balance Sheet. This election is expected to result in additional tax benefits to the Company of approximately \$100.0 million.

The Company also agreed to contingent payments related to Methylphenidate ER provided the FDA reinstates the AB-rating and certain sales thresholds are met.

The Company used the acquisition method of accounting to account for this transaction. Under the acquisition method of accounting, the assets acquired and liabilities assumed in the transaction were recorded at the date of acquisition at their respective fair values using assumptions that are subject to change. The Company has not finalized its valuation of certain assets and liabilities recorded in connection with this transaction. Thus, the estimated fair values recorded to date are subject to change and any changes will be recorded as adjustments to the fair value of those assets and liabilities and residual amounts will be allocated to goodwill. The final valuation adjustments may also require adjustment to the Consolidated Statements of Operations and Cash Flows.

Table of Contents

The preliminary purchase price has been allocated to the assets acquired and liabilities assumed for the KUPI business as follows:

| (In thousands) | Preliminary Purchase Price Allocation as of December 31, 2015 (a) | Measurement Period Adjustments (b) | Preliminary Purchase Price Allocation as of March 31, 2016 |
|---|---|---------------------------------------|--|
| Cash and cash equivalents | \$ 16,877 | \$ | \$ 16,877 |
| Accounts receivable, net of revenue-related reserves | 149,209 | (6,190) | 143,019 |
| Inventories | 83,815 | (215) | 83,600 |
| Other current assets | 12,873 | (1,468) | 11,405 |
| Property, plant and equipment | 97,418 | 20,169 | 117,587 |
| Product rights | 409,000 | 21,000 | 430,000 |
| Trade name | 2,920 | | 2,920 |
| Other intangible assets | 20,000 | (1,000) | 19,000 |
| In-process research and development | 232,000 | (103,000) | 129,000 |
| Goodwill | 240,575 | 72,735 | 313,310 |
| Deferred tax assets | 4,956 | | 4,956 |
| Other assets | 4,859 | | 4,859 |
| Total assets acquired | 1,274,502 | 2,031 | 1,276,533 |
| Accounts payable | (19,249) | | (19,249) |
| Accrued expenses | (4,161) | (1,918) | (6,079) |
| Accrued payroll and payroll-related expenses | (20,731) | (309) | (21,040) |
| Rebates payable | (9,816) | | (9,816) |
| Royalties payable | (3,798) | 196 | (3,602) |
| Other long-term liabilities | (5,369) | | (5,369) |
| Total net assets acquired | \$ 1,211,378 | \$ | \$ 1,211,378 |

(a) As originally reported in the Company's Quarterly Report on Form 10-Q for the period ended December 31, 2015.

(b) The measurement period adjustments are for 1) certain working capital adjustments and 2) updated valuations on inventories, property, plant and equipment and intangible assets. These adjustments did not have a significant impact on the Company's previously reported consolidated financial statements.

Included in the preliminary purchase price allocation above are indemnification assets totaling approximately \$15.3 million, of which \$10.4 million relates to compensation-related payments and \$4.9 million relates to unrecognized tax benefits. The inventory balance above includes \$19.1 million to reflect fair value step-up adjustments. KUPI's intangible assets primarily consist of product rights and in-process research and development. See Note 11 Goodwill and Intangible Assets.

Amounts allocated to acquired in-process research and development represent an estimate of the fair value of purchased in-process technology for research projects that, as of the closing date of the acquisition, had not yet reached technological feasibility and had no alternative future use. The fair value of in-process research and development was based on the excess earnings method, which utilizes forecasts of expected cash inflows (including estimates for ongoing costs) and other contributory charges, on a project-by-project basis at the appropriate discount rate for the inherent risk in each project, and will be tested for impairment in accordance with the Company's policy for testing indefinite-lived intangible

assets.

Goodwill of \$313.3 million arising from the acquisition consists largely of the value of the employee workforce and the value of products to be developed in the future. The goodwill was assigned to the Company's only reporting unit. Goodwill recognized is expected to be fully deductible for income tax purposes.

The amounts of KUPI Revenue and Net income attributable to Lannett Company, Inc. included in the Company's Consolidated Statements of Operations from November 25, 2015 to March 31, 2016 are as follows:

| (In thousands, except per share data) | For the Three Months Ended March 31, 2016 | | For the Nine Months Ended March 31, 2016 | |
|---|--|--------|---|---------|
| Revenues | \$ | 69,933 | \$ | 96,064 |
| Net income (loss) attributable to Lannett Company, Inc. | | 2,260 | | (4,047) |
| Earnings (loss) per common share attributable to Lannett Company, Inc.: | | | | |
| Basic | \$ | 0.06 | \$ | (0.11) |
| Diluted | \$ | 0.06 | \$ | (0.11) |

Table of Contents

During the nine months ended March 31, 2016, the Company recorded \$21.5 million of acquisition-related expenses directly related to the KUPI acquisition.

Unaudited Pro Forma Financial Results

The following supplemental unaudited pro forma information presents the financial results as if the acquisition of KUPI had occurred on July 1, 2014 for the three and nine months ended March 31, 2016 and 2015. This supplemental pro forma information has been prepared for comparative purposes and does not purport to be indicative of what would have occurred had the acquisition been made on July 1, 2014, nor are they indicative of any future results.

| (In thousands, except per share data) | For the Three Months Ended | | | For the Nine Months Ended | | |
|--|----------------------------|------------|----|---------------------------|------------|----|
| | March 31, | | | March 31, | | |
| | 2016 | 2015 | | 2016 | 2015 | |
| Revenues | \$ 163,712 | \$ 193,612 | \$ | \$ 520,867 | \$ 616,083 | \$ |
| Net income attributable to Lannett Company, Inc. | 896 | 29,889 | | 55,596 | 89,527 | |
| Earnings per common share attributable to Lannett Company, Inc.: | | | | | | |
| Basic | \$ 0.02 | \$ 0.83 | \$ | 1.53 | 2.50 | \$ |
| Diluted | \$ 0.02 | \$ 0.80 | \$ | 1.49 | 2.41 | \$ |

The supplemental pro forma earnings for the three months ended March 31, 2016 were adjusted to exclude \$8.6 million of expense related to the amortization of fair value step-up adjustments to acquisition-date inventory.

The supplemental pro forma earnings for the three months ended March 31, 2015 were adjusted to exclude \$1.0 million of acquisition-related costs incurred by KUPI.

The supplemental pro forma earnings for the nine months ended March 31, 2016 were adjusted to exclude \$28.9 million of acquisition-related costs, of which \$21.5 million was incurred by Lannett and \$7.4 million was incurred by KUPI, and \$14.4 million of expense related to the amortization of fair value adjustments to acquisition-date inventory.

The supplemental pro forma earnings for the nine months ended March 31, 2015 were adjusted to include \$30.7 million of acquisition-related costs, of which \$21.5 million was incurred by Lannett and \$9.2 million was incurred by KUPI, as well as \$18.9 million of expense related to the amortization of fair value step-up adjustments to acquisition-date inventory.

Silarx

Edgar Filing: LANNETT CO INC - Form 10-Q

On June 1, 2015, the Company completed the acquisition of Silarx Pharmaceuticals, Inc., a New York corporation, and Stoneleigh Realty, LLC, a New York limited liability company (together "Silarx"), pursuant to the terms and conditions of a Stock Purchase Agreement. Silarx manufactures and markets high-quality liquid pharmaceutical products, including generic prescription and over-the-counter products. Silarx operates within a manufacturing facility located in Carmel, New York. Strategic benefits of the acquisition include an FDA-approved manufacturing facility, research and development expertise and added diversity to Lannett's portfolio of existing and pipeline products.

Pursuant to the terms of the Stock Purchase Agreement, Lannett purchased 100% of the outstanding equity interests of Silarx for cash consideration totaling \$42.5 million, subject to a post-closing working capital adjustment. The Company used the acquisition method of accounting to account for this transaction. Under the acquisition method of accounting, the assets acquired and liabilities assumed in the transaction were recorded at the date of acquisition at their respective fair values using assumptions that are subject to change. Any adjustments, if necessary, will be recorded in the measurement period.

Table of Contents

The preliminary purchase price has been allocated to the assets acquired and liabilities assumed for the Silarx business as follows:

| (In thousands) | | |
|--|----|--------|
| Cash | \$ | 664 |
| Accounts receivable, net of revenue-related reserves | | 4,396 |
| Inventories | | 2,705 |
| Other current assets | | 467 |
| Property, plant and equipment | | 7,247 |
| Product rights | | 10,000 |
| In-process research and development | | 18,000 |
| Goodwill | | 141 |
| Other assets | | 9 |
| Total assets acquired | | 43,629 |
| Accounts payable | | (711) |
| Income taxes payable | | (392) |
| Total net assets acquired | \$ | 42,526 |

Amounts allocated to acquired in-process research and development represent an estimate of the fair value of purchased in-process technology for research projects that, as of the closing date of the acquisition, had not yet reached technological feasibility and had no alternative future use. The fair value of in-process research and development was based on the excess earnings method, which utilizes forecasts of expected cash inflows (including estimates for ongoing costs) and other contributory charges, on a project-by-project basis at the appropriate discount rate for the inherent risk in each project, and will be tested for impairment in accordance with the Company's policy for testing indefinite-lived intangible assets.

Product rights totaling \$10.0 million are comprised of currently marketed products that have an estimated useful life of 15 years. The goodwill of \$141 thousand arising from the acquisition consists largely of the value of the employee workforce and the value of products to be developed in the future. The goodwill was assigned to the Company's only reporting unit. Goodwill recognized is expected to be fully deductible for income tax purposes.

Unaudited Pro Forma Financial Results

The results of Silarx are included in the Company's Consolidated Financial Statements from the date of acquisition. The pro forma results assuming the acquisition had occurred as of July 1, 2013 were not material to the Company's revenues, net income, and earnings per share.

Note 5. Restructuring Charges*2016 Restructuring Program*

Edgar Filing: LANNETT CO INC - Form 10-Q

On February 1, 2016, in connection with the acquisition of Kremers, the Company formulated a plan related to the future integration of Kremers and the Company's businesses. The integration plan focuses on the closure of Kremers corporate functions and the consolidation of manufacturing, sales, research and development, and distribution functions. The Company estimates that it will incur an aggregate of up to approximately \$23.0 million in restructuring charges for actions that have been announced or communicated since the 2016 Restructuring Program began. Of this amount, approximately \$14.0 million relates to employee separation costs, approximately \$1.0 million relates to contract termination costs and approximately \$8.0 million relates to facility closure costs and other actions. The expenses associated with the restructuring program included in restructuring expenses during the three and nine months ended March 31, 2016 were as follows:

| (In thousands) | Three and Nine Months Ended March 31, 2016 | |
|----------------------------|---|-------|
| Employee separation costs | \$ | 3,870 |
| Contract termination costs | | 701 |
| Facility closure costs | | 178 |
| Total | \$ | 4,749 |

Table of Contents

A reconciliation of the changes in restructuring liabilities associated with the 2016 Restructuring Program from June 30, 2015 through March 31, 2016 is set forth in the following table:

| (In thousands) | Employee Separation Costs | Contract Termination Costs | Facility Closure Costs | Total |
|---------------------------|------------------------------|----------------------------------|---------------------------|----------|
| Balance at June 30, 2015 | \$ | \$ | \$ | \$ |
| Restructuring Charges | 3,870 | 701 | 178 | 4,749 |
| Payments | (1,486) | | (178) | (1,664) |
| Balance at March 31, 2016 | \$ 2,384 | \$ 701 | \$ | \$ 3,085 |

Note 6. Accounts Receivable

Accounts receivable consisted of the following components at March 31, 2016 and June 30, 2015:

| (In thousands) | March 31, 2016 | June 30, 2015 |
|--------------------------------------|-------------------|------------------|
| Gross accounts receivable | \$ 328,989 | \$ 160,960 |
| Less Chargebacks reserve | (63,064) | (35,801) |
| Less Rebates reserve | (34,820) | (12,945) |
| Less Returns reserve | (37,546) | (19,209) |
| Less Other deductions | (9,396) | (1,528) |
| Less Allowance for doubtful accounts | (539) | (374) |
| Accounts receivable, net | \$ 183,624 | \$ 91,103 |

For the three months ended March 31, 2016, the Company recorded a provision for chargebacks, rebates (including rebates presented as rebates payable), returns, and other deductions of \$185.2 million, \$54.5 million, \$3.5 million, and \$11.7 million, respectively. For the three months ended March 31, 2015, the Company recorded a provision for chargebacks, rebates (including rebates presented as rebates payable), returns, and other deductions of \$74.3 million, \$18.4 million, \$5.9 million, and \$7.8 million, respectively.

For the nine months ended March 31, 2016, the Company recorded a provision for chargebacks, rebates (including rebates presented as rebates payable), returns, and other deductions of \$424.9 million, \$124.6 million, \$14.3 million, and \$27.0 million, respectively. For the nine months ended March 31, 2015, the Company recorded a provision for chargebacks, rebates (including rebates presented as rebates payable), returns, and other deductions of \$252.3 million, \$58.2 million, \$14.2 million, and \$22.9 million, respectively.

Table of Contents**Note 7. Inventories**

Inventories at March 31, 2016 and June 30, 2015 consisted of the following:

| (In thousands) | March 31, 2016 | June 30, 2015 |
|-----------------|-------------------|------------------|
| Raw materials | \$ 45,769 | \$ 22,385 |
| Work-in-process | 22,293 | 5,246 |
| Finished goods | 48,449 | 18,560 |
| Total | \$ 116,511 | \$ 46,191 |

The reserve for excess and obsolete inventory was \$3.9 million and \$5.0 million at March 31, 2016 and June 30, 2015, respectively.

Note 8. Property, Plant and Equipment

Property, plant and equipment at March 31, 2016 and June 30, 2015 consisted of the following:

| (In thousands) | Useful Lives | March 31, 2016 | June 30, 2015 |
|--------------------------------------|---------------|-------------------|------------------|
| Land | | \$ 7,041 | \$ 5,891 |
| Building and improvements | 10 - 39 years | 99,642 | 51,446 |
| Machinery and equipment | 5 - 10 years | 110,760 | 47,681 |
| Furniture and fixtures | 5 - 7 years | 4,072 | 1,748 |
| Construction in progress | | 46,839 | 28,228 |
| Property, plant and equipment, gross | | 268,354 | 134,994 |
| Less accumulated depreciation | | (48,155) | (40,438) |
| Property, plant and equipment, net | | \$ 220,199 | \$ 94,556 |

Note 9. Fair Value Measurements

The Company's financial instruments recorded in the Consolidated Balance Sheets include cash and cash equivalents, accounts receivable, investment securities, accounts payable, accrued expenses, and debt obligations. Included in cash and cash equivalents are certificates of deposit with maturities less than or equal to three months at the date of purchase and money market funds. The carrying value of certain financial instruments, primarily cash and cash equivalents, accounts receivable, accounts payable, and accrued expenses, approximate their estimated fair values based upon the short-term nature of their maturity dates. The carrying amount of the Company's debt obligations approximates fair value based on current interest rates available to the Company on similar debt obligations.

Edgar Filing: LANNETT CO INC - Form 10-Q

The Company follows the authoritative guidance of ASC Topic 820 *Fair Value Measurements and Disclosures*. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The authoritative guidance also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The Company's financial assets and liabilities measured at fair value are entirely within Level 1 of the hierarchy as defined below:

Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity can access at the measurement date.

Level 2 Directly or indirectly observable inputs, other than quoted prices, such as quoted prices for similar assets or liabilities; quoted prices for identical or similar instruments in markets that are not active; or model-derived valuations whose inputs are observable or whose significant value drivers are observable.

Level 3 Unobservable inputs that are supported by little or no market activity and that are material to the fair value of the asset or liability. Financial instruments whose values are determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant judgment or estimation are examples of Level 3 assets and liabilities.

Table of Contents

If the inputs used to measure the financial assets and liabilities fall within more than one level described above, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument.

The Company's assets and liabilities measured at fair value at March 31, 2016 and June 30, 2015, were as follows:

| (In thousands) | March 31, 2016 | | | Total |
|----------------|----------------|---------|---------|-------|
| | Level 1 | Level 2 | Level 3 | |
| [REDACTED] | | | | |

| (In thousands) | June 30, 2015 | | | Total |
|-------------------|---------------|---------|---------|-----------|
| | Level 1 | Level 2 | Level 3 | |
| Assets | | | | |
| Equity securities | \$ 13,467 | \$ | \$ | \$ 13,467 |
| Total Assets | \$ 13,467 | \$ | \$ | \$ 13,467 |

Note 10. Investment Securities

The Company uses the specific identification method to determine the cost of securities sold, which consisted entirely of securities classified as trading.

The Company had a net gain on investment securities of \$125 thousand during the three months ended March 31, 2016, which included an unrealized gain related to securities still held at March 31, 2016 of \$279 thousand. The Company had a net loss on investment securities of \$103 thousand during the three months ended March 31, 2015, which included an unrealized loss related to securities still held at March 31, 2015 of \$666 thousand.

The Company had a net loss on investment securities of \$209 thousand during the nine months ended March 31, 2016, which included an unrealized loss related to securities still held at March 31, 2016 of \$125 thousand. The Company had a net gain on investment securities of \$592 thousand during the nine months ended March 31, 2015, which included an unrealized loss related to securities still held at March 31, 2015 of \$954 thousand.

Table of Contents**Note 11. Goodwill and Intangible Assets**

The changes in the carrying amount of goodwill for the nine months ended March 31, 2016 are as follows:

| (In thousands) | | Generic Pharmaceuticals |
|---------------------------|----|----------------------------|
| Balance at June 30, 2015 | \$ | 141 |
| Goodwill acquired | | 313,310 |
| Balance at March 31, 2016 | \$ | 313,451 |

Intangible assets, net as of March 31, 2016 and June 30, 2015, consisted of the following:

| (In thousands) | Weighted Avg. Life (Yrs.) | Gross Carrying Amount | | Accumulated Amortization | | Intangible Assets, Net | |
|--|---------------------------------|-----------------------|------------------|--------------------------|------------------|------------------------|------------------|
| | | March 31, 2016 | June 30, 2015 | March 31, 2016 | June 30, 2015 | March 31, 2016 | June 30, 2015 |
| <u>Definite-lived:</u> | | | | | | | |
| Cody Labs import license | 15 | \$ 582 | \$ 582 | \$ (299) | \$ (269) | \$ 283 | \$ 313 |
| KUPI product rights | 15 | 430,000 | | (10,073) | | 419,927 | |
| KUPI trade name | 2 | 2,920 | | (513) | | 2,407 | |
| KUPI other intangible assets | 15 | 19,000 | | (445) | | 18,555 | |
| Silarx product rights | 15 | 10,000 | 10,000 | (555) | (56) | 9,445 | 9,944 |
| Other product rights | 14 | 653 | 653 | (301) | (269) | 352 | 384 |
| Total definite-lived | | \$ 463,155 | \$ 11,235 | \$ (12,186) | \$ (594) | \$ 450,969 | \$ 10,641 |
| <u>Indefinite-lived:</u> | | | | | | | |
| KUPI in-process research and development | | \$ 129,000 | \$ | \$ | \$ | \$ 129,000 | \$ |
| Silarx in-process research and development | | 18,000 | 18,000 | | | 18,000 | 18,000 |
| Other product rights | | 449 | 449 | | | 449 | 449 |
| Total indefinite-lived | | 147,449 | 18,449 | | | 147,449 | 18,449 |
| Total intangible assets, net | | \$ 610,604 | \$ 29,684 | \$ (12,186) | \$ (594) | \$ 598,418 | \$ 29,090 |

For the three months ended March 31, 2016 and 2015, the Company incurred amortization expense of \$7.6 million and \$20 thousand, respectively. For the nine months ended March 31, 2016 and 2015, the Company incurred amortization expense of \$11.6 million and \$61 thousand, respectively.

Future annual amortization expense consisted of the following as of March 31, 2016:

| (In thousands) | Annual Amortization Expense |
|-----------------------------|-----------------------------|
| Fiscal Year Ending June 30, | |

Edgar Filing: LANNETT CO INC - Form 10-Q

| | | |
|------------|----|---------|
| 2016 | \$ | 8,035 |
| 2017 | | 32,142 |
| 2018 | | 31,264 |
| 2019 | | 30,679 |
| 2020 | | 30,672 |
| Thereafter | \$ | 318,177 |
| | | 450,969 |

Table of Contents

Note 12. Long-Term Debt

Secured Credit Facility

On November 25, 2015, in connection with its acquisition of KUPI, Lannett entered into a credit and guaranty agreement (the Credit and Guaranty Agreement) among certain of its wholly-owned domestic subsidiaries, as guarantors, Morgan Stanley Senior Funding, Inc., as administrative agent and collateral agent, and other lenders providing for a secured credit facility (the Senior Secured Credit Facility). The Senior Secured Credit Facility consisted of Tranche A term loans in an aggregate principal amount of \$275.0 million, Tranche B term loans in an aggregate principal amount of \$635.0 million, and a Revolving Credit Facility providing for revolving loans in an aggregate principal amount of up to \$125.0 million. As of March 31, 2016, the Company had \$125.0 million available under the Revolving Credit Facility. On April 8, 2016, the Company drew down the full \$125.0 million Revolving Credit Facility for working capital and other general purposes.

The Term Loan A Facility will mature on November 25, 2020. The Tranche A Term Loans amortize in quarterly installments (a) through December 31, 2017 in amounts equal to 1.25% of the original principal amount of the Term Loan A Facility and (b) from January 1, 2018 through September 30, 2020 in amounts equal to 2.50% of the original principal amount of the Term Loan A Facility, with the balance payable on November 25, 2020. The Term Loan B Facility will mature on November 25, 2022. The Tranche B Term Loans amortize in equal quarterly installments in amounts equal to 1.25% of the original principal amount of the Term Loan B Facility with the balance payable on November 25, 2022. The Revolving Commitments will terminate and outstanding Revolving Loans will mature on November 25, 2020.

The Secured Credit Facility is guaranteed by all of Lannett's significant wholly-owned domestic subsidiaries (the Subsidiary Guarantors) and is collateralized by substantially all present and future assets of Lannett and the Subsidiary Guarantors.

The interest rates applicable to the Term Loan Facility are based on a fluctuating rate of interest of the greater of an adjusted London Inter-bank Offered Rate (LIBOR) and 1.00%, plus a borrowing margin of 4.75% (for Tranche A Term Loans) or 5.375% (for Tranche B Term Loans). The interest rates applicable to the Revolving Credit Facility will be based on a fluctuating rate of interest of an adjusted LIBOR plus a borrowing margin of 4.75%. The interest rate applicable to the unused commitment for the Revolving Credit Facility is initially 0.50%. After Lannett delivers its financial statements for the fiscal quarter ending March 31, 2016, the interest margins and unused commitment fee on the Revolving Credit Facility will be subject to a leveraged based pricing grid.

The Senior Secured Credit Facility contains a number of covenants that, among other things, limit the ability of Lannett and its restricted subsidiaries to: incur more indebtedness; pay dividends; redeem stock or make other distributions of equity; make investments; create restrictions on the ability of Lannett's restricted subsidiaries that are not Subsidiary Guarantors to pay dividends to Lannett or make intercompany transfers; create negative pledges; create liens; transfer or sell assets; merge or consolidate; enter into sale leasebacks; enter into certain transactions with Lannett's affiliates; and prepay or amend the terms of certain indebtedness.

The Senior Secured Credit Facility contains a springing financial performance covenant that is triggered when the aggregate principal amount of outstanding Revolving Credit Loans and outstanding letters of credit as of the last day of the most recent fiscal quarter is greater than 30% of the aggregate commitments under the Revolving Credit Facility. The covenant provides that Lannett shall not permit its first lien net senior secured

Edgar Filing: LANNETT CO INC - Form 10-Q

leverage ratio as of the last day of any four consecutive fiscal quarters (i) from and after December 31, 2015, to be greater than 4.25:1.00 (ii) from and after December 31, 2017 to be greater than 3.75:1.00 and (iii) from and after December 31, 2019 to be greater than 3.25:1.00.

The Senior Secured Credit Facility also contains a financial performance covenant for the benefit of the Tranche A Term Loan lenders which provides that Lannett shall not permit its net senior secured leverage ratio as of the last day of any four consecutive fiscal quarters (i) prior to December 31, 2017, to be greater than 4.25:1.00, (ii) as of December 31, 2017 and prior to December 31, 2019 to be greater than 3.75:1.00 and (iii) as of December 31, 2019 and thereafter to be greater than 3.25:1.00.

The Senior Secured Credit Facility also contains certain affirmative covenants, including financial and other reporting requirements.

12.0% Senior Notes due 2023

On November 25, 2015, Lannett issued \$250.0 million aggregate principal amount of its unsecured 12.0% Senior Notes due 2023 under an Indenture. Interest on the Senior Notes accrues at the rate of 12.0% per annum and is payable semi-annually on June 15 and December 15 of each year. The Notes mature on December 15, 2023. The Notes are guaranteed by each of Lannett's current and future domestic subsidiaries that guarantee Lannett's obligations under the Secured Credit Facility. The Notes may be redeemed at par, in whole but not in part, at any time prior to October 1, 2016.

Table of Contents

The Indenture contains covenants that, among other things, limit the ability of Lannett and Lannett's restricted subsidiaries to: incur additional indebtedness, guarantee indebtedness or issue certain preferred shares; pay dividends on, redeem or repurchase stock or make other distributions in respect of its capital stock; repurchase, prepay or redeem subordinated indebtedness; make loans and investments; create restrictions on the ability of Lannett's restricted subsidiaries to pay dividends to Lannett or the Subsidiary Guarantors or make other intercompany transfers; create liens; transfer or sell assets; consolidate, merge or sell or otherwise dispose of all or substantially all of its assets; enter into certain transactions with affiliates; and designate subsidiaries as unrestricted subsidiaries.

Upon the occurrence of certain events constituting a change of control triggering event, Lannett is required to make an offer to repurchase all of the Notes at a purchase price equal to 101% of their principal amount, plus accrued and unpaid interest, if any to the repurchase date. If Lannett sells assets under certain circumstances, it must use the proceeds to make an offer to purchase the Notes at a price equal to 100% of their principal amount, plus accrued and unpaid interest, if any, to the repurchase date.

In connection with the Secured Credit Facility and the Senior Notes, the Company incurred an initial purchaser's discount of \$72.1 million and debt issuance costs of \$32.7 million. These costs are recorded as a reduction of long-term debt in the Consolidated Balance Sheet.

Citibank Line of Credit

On November 25, 2015, in connection with the acquisition of KUPI, the Company terminated the Citibank Line of Credit.

Long-term debt, net consisted of the following:

| (In thousands) | March 31, 2016 | June 30, 2015 |
|---|---------------------------|--------------------------|
| First National Bank of Cody mortgage | \$ 908 | \$ 1,009 |
| Term Loan A due 2020 | 271,563 | |
| Unamortized discount and other debt issuance costs | (23,614) | |
| Term Loan A, net | 247,949 | |
| Term Loan B due 2022 | 627,062 | |
| Unamortized discount and other debt issuance costs | (66,371) | |
| Term Loan B, net | 560,691 | |
| Senior Notes due 2023, (includes \$200.0 million of notes due to UCB (see Note 21)) | 250,000 | |
| Unamortized debt issuance costs | (5,696) | |
| Senior Notes, net | 244,304 | |
| Total debt, net | 1,053,852 | 1,009 |
| Less current portion | (45,640) | (135) |
| Total long-term debt, net | \$ 1,008,212 | \$ 874 |

The Company is the primary beneficiary to a VIE called Realty . The VIE owns land and a building which is leased to Cody Labs. A mortgage loan with First National Bank of Cody has been consolidated in the Company's financial statements, along with the related land and building. The mortgage requires monthly principal and interest payments of \$15 thousand. As of March 31, 2016 and June 30,

Edgar Filing: LANNETT CO INC - Form 10-Q

2015, the effective interest rate was 4.5% per annum. The mortgage is collateralized by the land and building with a net book value of \$1.5 million.

Long-term debt amounts due for the twelve month periods ending March 31 were as follows:

| (In thousands) | | Amounts Payable to Institutions |
|-----------------------|----|--|
| 2017 | \$ | 45,640 |
| 2018 | | 49,084 |
| 2019 | | 59,403 |
| 2020 | | 59,410 |
| 2021 | | 217,542 |
| Thereafter | | 718,454 |
| Total | \$ | 1,149,533 |

Weighted-average interest rates for the three and nine months ended March 31, 2016 was 9.2% and 9.4%, respectively.

Table of Contents

Note 13. Legal and Regulatory Matters

Richard Asherman

On April 16, 2013, Richard Asherman (Asherman), the former President of and a member in Realty, filed a complaint (Complaint) in Wyoming state court against the Company and Cody Labs. At the same time, he also filed an application for a temporary restraining order to enjoin certain operations at Cody Labs, claiming, among other things, that Cody Labs is in violation of certain zoning laws and that Cody Labs is required to increase the level of its property insurance and to secure performance bonds for work being performed at Cody Labs. Mr. Asherman claims Cody Labs is in breach of his employment agreement and is required to pay him severance under his employment agreement, including 18 months of base salary, vesting of unvested stock options and continuation of benefits. The Company estimates that the aggregate value of the claimed severance benefits is approximately \$350 thousand to \$400 thousand, plus the value of any stock options that he can prove was lost as a result of his termination. Mr. Asherman also asserts that the Company is in breach of the Realty Operating Agreement and, among other requested remedies, he seeks to have the Company (i) pay him 50% of the value of 1.66 acres of land that Realty previously agreed to donate to an economic development entity associated with the City of Cody, Wyoming, which contemplated transaction has since been avoided and cancelled. Although Mr. Asherman originally sought to require that Lannett acquire his interest in Realty for an unspecified price and/or to dissolve Realty, those claims have been dismissed.

The Company strongly disputes the claims in the Complaint. If Mr. Asherman is successful on his claim for breach of his employment agreement, he would be entitled to his contractual severance 18 months salary plus the vesting of any stock options which Mr. Asherman can prove were capable of being exercised and were actually exercised within three months of his termination. The Company does not believe that he is entitled to any payments with respect to the options, plus a continuation of benefits. At this time the Company is unable to reasonably estimate a range or aggregate dollar amount of Mr. Asherman s claims or of any potential loss, if any, to the Company. The Company does not believe that the ultimate resolution of the matter will have a significant impact on the Company s financial position, results of operations or cash flows.

Connecticut Attorney General Inquiry

In July 2014, the Company received interrogatories and subpoena from the State of Connecticut Office of the Attorney General concerning its investigation into pricing of digoxin. According to the subpoena, the Connecticut Attorney General is investigating whether anyone engaged in any activities that resulted in (a) fixing, maintaining or controlling prices of digoxin or (b) allocating and dividing customers or territories relating to the sale of digoxin in violation of Connecticut antitrust law. The Company maintains that it acted in compliance with all applicable laws and regulations and continues to cooperate with the Connecticut Attorney General s investigation.

Federal Investigation into the Generic Pharmaceutical Industry

In fiscal year 2015, the Company and certain affiliated individuals each were served with a grand jury subpoena relating to a federal investigation of the generic pharmaceutical industry into possible violations of the Sherman Act. The subpoenas request corporate documents of the Company relating to corporate, financial, and employee information, communications or correspondence with competitors regarding the sale of generic prescription medications, and the marketing, sale, or pricing of certain products, generally for the period of 2005 through the dates of

the subpoenas.

Based on reviews performed to date by outside counsel, the Company currently believes that it has acted in compliance with all applicable laws and regulations and continues to cooperate with the federal investigation.

Patent Infringement (Paragraph IV Certification)

There is substantial litigation in the pharmaceutical industry with respect to the manufacture, use, and sale of new products which are the subject of conflicting patent and intellectual property claims. Certain of these claims relate to paragraph IV certifications, which allege that an innovator patent is invalid or would not be infringed upon by the manufacture, use, or sale of the new drug.

Zomig®

The Company filed with the Food and Drug Administration an Abbreviated New Drug Application (ANDA) No. 206350, along with a paragraph IV certification, alleging that the two patents associated with the *Zomig*® nasal spray product (U.S. Patent No. 6,750,237 and U.S. Patent No. 67,220,767) are invalid.

Table of Contents

In July 2014, AstraZeneca AB, AstraZeneca UK Limited, and Impax Laboratories, Inc. filed two patent infringement lawsuits in the United States District Court for the District of Delaware, alleging that the Company's filing of ANDA No. 206350 constitutes an act of patent infringement and seeking a declaration that the two patents at issue are valid and infringed.

In September 2014, the Company filed a motion to dismiss one patent infringement lawsuit for lack of standing and responded to the second lawsuit by denying that any valid patent claim would be infringed. In the second lawsuit, the Company also counterclaimed for a declaratory judgment that the patent claims are invalid and not infringed. The Court has consolidated the two actions and denied the motion to dismiss the first action without prejudice.

In July 2015, the Company filed with the United States Patent and Trademark Office (USPTO) a Petition for Inter Partes Review of each of the patents in suit seeking to reject as invalid all claims of the patents in suit. The USPTO has issued a decision denying initiation of the Inter Partes Review.

Thalomid®

The Company filed with the Food and Drug Administration an Abbreviated New Drug Application (ANDA) No. 206601, along with a paragraph IV certification, alleging that the fifteen patents associated with the Thalomid drug product (U.S. Patent Nos. 6,045,501; 6,315,720; 6,561,976; 6,561,977; 6,755,784; 6,869,399; 6,908,432; 7,141,018; 7,230,012; 7,435,745; 7,874,984; 7,959,566; 8,204,763; 8,315,886; 8,589,188 and 8,626,53) are invalid, unenforceable and/or not infringed. On January 30, 2015, Celgene Corporation and Children's Medical Center Corporation filed a patent infringement lawsuit in the United States District Court for the District of New Jersey, alleging that the Company's filing of ANDA No. 206601 constitutes an act of patent infringement and seeking a declaration that the patents at issue are valid and infringed. The Company filed an answer and affirmative defenses to the complaint.

The Company has responded to the complaint by filing a motion challenging personal jurisdiction. The court has decided to allow limited discovery on the issue of personal jurisdiction and has administratively terminated the motion while discovery is taken on the issue.

Dilaudid®

The Company filed with the Food and Drug Administration an Abbreviated New Drug Application (ANDA) No. 207108, along with a paragraph IV certification, alleging that US Patent 6,589,960 associated with the Dilaudid® (hydromorphone oral solution) would not be infringed by the Company's proposed hydromorphone oral solution product and/or that the patent is invalid. On August 8, 2015, Purdue Pharmaceutical Products L.P., Purdue Pharma L.P., and Purdue Pharma Technologies Inc. filed a patent infringement lawsuit in the United States District Court for the District of New Jersey, alleging that the Company's filing of ANDA No. 207108 constitutes an act of patent infringement and seeking a declaration that the patent at issue was infringed by the submission of ANDA No. 207108. The Company filed an answer and affirmative defenses to the complaint.

Edgar Filing: LANNETT CO INC - Form 10-Q

Although the Company cannot currently predict the length or outcome of paragraph IV litigation, legal expenses associated with these lawsuits could have a significant impact on the financial position, results of operations and cash flows of the Company.

KUPI Litigation

In August 2015, KUPI received a letter from the Texas Office of the Attorney General alleging that they had inaccurately reported certain price information in violation of the Texas Medicaid Fraud Prevention Act. UCB, KUPI's previous parent company is handling the defense and is evaluating the allegations and cooperating with the Texas Attorney General's Office. Per the terms of the Stock Purchase Agreement the Company is fully indemnified for any losses associated with this matter. In conjunction with information received from UCB's legal counsel, the Company is currently unable to estimate the timing or the outcome of this matter.

KUPI Patent Infringement (Paragraph IV Certification)

Nexium®

KUPI was sued on December 5, 2013, by AstraZeneca AB, Aktiebolaget Hassle, AstraZeneca LP, KBI Inc., and KBI-E Inc., alleging infringement of U.S. Patent Nos. 5,714,504, 6,369,085, 7,411,070 and 8,466,175 through submission of an abbreviated new drug application (ANDA) to the U.S. Food and Drug Administration for approval to market 20 mg and 40 mg esomeprazole magnesium delayed-release tablets. Since the parties were not able to reach agreement on a settlement, KUPI answered the Complaint on July 8, 2015.

Although the Company cannot currently predict the length or outcome of paragraph IV litigation, legal expenses associated with these lawsuits could have a significant impact on the financial position, results of operations and cash flows of the Company.

Table of Contents

AWP Litigation

The Company and some of our competitors have been named as defendants in two lawsuits filed in 2016 alleging that the Company and a number of other generic pharmaceutical manufacturers caused the Average Wholesale Prices (AWPs) of our and their products to be inflated, thereby injuring government programs, entities and persons who reimbursed prescription drugs based on AWPs. The Company stopped using AWP as a basis for establishing prices in or around 2002 and dispute the allegations set forth in these lawsuits. The Company does not believe that the ultimate resolution of these lawsuits will have a significant impact on our financial position, results of operations or cash flows.

Private Antitrust Litigation

The Company and certain competitors have been named as defendants in four lawsuits filed in 2016 alleging that the Company and certain generic pharmaceutical manufacturers have conspired to fix prices of generic digoxin and doxycycline. The Company believes that we acted in compliance with all applicable laws and regulations. Accordingly, the Company disputes the allegations set forth in these class actions. The Company does not believe that the ultimate resolution of these lawsuits will have a significant impact on our financial position, results of operations or cash flows.

Other Litigation Matters

The Company is also subject to various legal proceedings arising out of the normal course of its business including, but not limited to, product liability, intellectual property, patent infringement claims, and antitrust matters. It is not possible to predict the outcome of these various proceedings. An adverse determination in any of these proceedings in the future could have a significant impact on the financial position, results of operations and cash flows of the Company.

Note 14. Commitments and Contingencies

Leases

The Company leases certain manufacturing and office equipment, in the ordinary course of business. These assets are typically renewed annually. Rental and lease expense was not material for all periods presented.

Future minimum lease payments under noncancelable operating leases (with initial or remaining lease terms in excess of one year) for the remainder of Fiscal 2016 and the twelve month periods ending June 30 thereafter are as follows:

Edgar Filing: LANNETT CO INC - Form 10-Q

| (In thousands) | | Amounts Due |
|-----------------------|----|--------------------|
| Remainder of 2016 | \$ | 353 |
| 2017 | | 1,718 |
| 2018 | | 1,080 |
| 2019 | | 1,080 |
| 2020 | | 1,080 |
| Thereafter | | 7,425 |
| Total | \$ | 12,736 |

Table of Contents**Note 15. Accumulated Other Comprehensive Loss**

The Company's Accumulated Other Comprehensive Loss was comprised of the following components as of March 31, 2016 and 2015:

| (In thousands) | March 31, 2016 | March 31, 2015 |
|---|-------------------|-------------------|
| Foreign Currency Translation | | |
| Beginning Balance, July 1 | \$ (295) | \$ (54) |
| Net gain (loss) on foreign currency translation (net of tax of \$0 and \$0) | 15 | (231) |
| Reclassifications to net income (net of tax of \$0 and \$0) | | |
| Other comprehensive income (loss), net of tax | 15 | (231) |
| Ending Balance, March 31 | (280) | (285) |
| Total Accumulated Other Comprehensive Loss | \$ (280) | \$ (285) |

Note 16. Earnings Per Common Share

A dual presentation of basic and diluted earnings per common share is required on the face of the Company's Consolidated Statement of Operations as well as a reconciliation of the computation of basic earnings per common share to diluted earnings per common share. Basic earnings per common share excludes the dilutive impact of potentially dilutive securities and is computed by dividing net income (loss) attributable to Lannett Company, Inc. by the weighted average number of common shares outstanding for the period. Diluted earnings per common share is computed using the treasury stock method and includes the effect of potential dilution from the exercise of outstanding stock options and a warrant and treats unvested restricted stock as if it were vested. Potentially dilutive securities have been excluded in the weighted average number of common shares used for the calculation of earnings per share in periods of net loss because the effect of including such securities would be anti-dilutive. A reconciliation of the Company's basic and diluted earnings per common share was as follows:

| (In thousands, except share and per share data) | Three Months Ended March 31, | |
|--|---------------------------------|------------|
| | 2016 | 2015 |
| Net income (loss) attributable to Lannett Company, Inc. | \$ (5,490) | \$ 36,233 |
| Basic weighted average common shares outstanding | 36,495,961 | 35,880,954 |
| Effect of potentially dilutive stock options, warrants and restricted stock awards | | 1,329,184 |
| Diluted weighted average common shares outstanding | 36,495,961 | 37,210,138 |
| Earnings (Loss) per common share attributable to Lannett Company, Inc.: | | |
| Basic | \$ (0.15) | \$ 1.01 |
| Diluted | \$ (0.15) | \$ 0.97 |
| | Nine months Ended March 31, | |
| (In thousands, except share and per share data) | 2016 | 2015 |
| Net income attributable to Lannett Company, Inc. | \$ 41,211 | \$ 115,976 |

Edgar Filing: LANNETT CO INC - Form 10-Q

| | | |
|--|------------|------------|
| Basic weighted average common shares outstanding | 36,398,030 | 35,715,061 |
| Effect of potentially dilutive stock options, warrants and restricted stock awards | 985,712 | 1,367,077 |
| Diluted weighted average common shares outstanding | 37,383,742 | 37,082,138 |

Earnings per common share attributable to Lannett Company, Inc.:

| | | | | |
|---------|----|------|----|------|
| Basic | \$ | 1.13 | \$ | 3.25 |
| Diluted | \$ | 1.10 | \$ | 3.13 |

The number of anti-dilutive shares that have been excluded in the computation of diluted earnings per share for the three months ended March 31, 2016 and 2015 were 4.4 million and 77 thousand, respectively. The number of anti-dilutive shares that have been excluded in the computation of diluted earnings per share for the nine months ended March 31, 2016 and 2015 were 2.6 million and 490 thousand, respectively.

Table of Contents**Note 17. Warrant**

In connection with the KUPI acquisition, Lannett issued to UCB Manufacturing a warrant to purchase up to a total of 2.5 million shares of Lannett's common stock (the "Warrant").

The Warrant has a term of three years (expiring November 25, 2018) and an exercise price of \$48.90 per share, subject to customary adjustments, including for stock splits, dividends, and combinations. The Warrant also has a weighted average anti-dilution adjustment provision. The estimated fair value included as part of the total consideration transferred to UCB at the acquisition date was \$29.9 million. The fair value assigned to the Warrant was determined using the Black-Scholes valuation model. The Company concluded that the warrant was indexed to its own stock and therefore the Warrant has been classified as an equity instrument.

Note 18. Share-based Compensation

At March 31, 2016, the Company had four share-based employee compensation plans (the 2003 Plan, the 2006 Long-term Incentive Plan ("LTIP"), the 2006 LTIP, the 2011 LTIP and the 2014 LTIP). Together these plans authorized an aggregate total of 8.1 million shares to be issued. The plans have a total of 2.4 million shares available for future issuances.

The Company issues share-based compensation awards with a vesting period ranging up to 3 years and a maximum contractual term of 10 years. The Company issues new shares of stock when stock options are exercised. As of March 31, 2016, there was \$10.8 million of total unrecognized compensation cost related to non-vested share-based compensation awards. That cost is expected to be recognized over a weighted average period of 1.8 years.

Stock Options

The Company measures share-based compensation cost for options using the Black-Scholes option pricing model. The following table presents the weighted average assumptions used to estimate fair values of the stock options granted during the nine months ended March 31, 2016 and 2015, the estimated annual forfeiture rates used to recognize the associated compensation expense and the weighted average fair value of the options granted:

| | Nine months Ended | |
|-----------------------------|-------------------|----------------|
| | March 31, 2016 | March 31, 2015 |
| Risk-free interest rate | 1.7% | 1.7% |
| Expected volatility | 48.3% | 52.1% |
| Expected dividend yield | 0.0% | 0.0% |
| Forfeiture rate | 6.5% | 6.5% |
| Expected term | 5.2 years | 5.5 years |
| Weighted average fair value | \$ 26.24 | \$ 17.67 |

Expected volatility is based on the historical volatility of the price of our common shares during the historical period equal to the expected term of the option. The Company uses historical information to estimate the expected term, which represents the period of time that options granted are expected to be outstanding. The risk-free rate for the period equal to the expected life of the option is based on the U.S. Treasury yield curve in effect at the time of grant. The forfeiture rate assumption is the estimated annual rate at which unvested awards are expected to be forfeited during the vesting period. This assumption is based on our actual forfeiture rate on historical awards. Periodically, management will assess whether it is necessary to adjust the estimated rate to reflect changes in actual forfeitures or changes in expectations. Additionally, the expected dividend yield is equal to zero, as the Company has not historically issued, and has no immediate plans to issue, a dividend.

Table of Contents

A stock option roll-forward as of March 31, 2016 and changes during the nine months then ended is presented below:

| (In thousands, except for weighted average price and life data) | Awards | Weighted- Average Exercise Price | Aggregate Intrinsic Value | Weighted Average Remaining Contractual Life (yrs.) |
|--|---------------|---|--|---|
| Outstanding at July 1, 2015 | 1,975 | \$ 15.39 | | |
| Granted | 58 | \$ 59.20 | | |
| Exercised | (241) | \$ 12.94 | \$ 5,975 | |
| Forfeited, expired or repurchased | (42) | \$ 32.61 | | |
| Outstanding at March 31, 2016 | 1,750 | \$ 16.76 | \$ 12,369 | 6.5 |
| Vested and expected to vest at March 31, 2016 | 1,721 | \$ 16.46 | \$ 12,341 | 6.5 |
| Exercisable at March 31, 2016 | 1,193 | \$ 10.55 | \$ 11,508 | 5.7 |

Restricted Stock

The Company measures restricted stock compensation costs based on the stock price at the grant date less an estimate for expected forfeitures. The annual forfeiture rate used to calculate compensation expense was 6.5% for the nine months ended March 31, 2016 and 2015.

A summary of restricted stock awards as of March 31, 2016 and changes during the nine months then ended, is presented below:

| (In thousands) | Awards | Weighted Average Grant - date Fair Value | Aggregate Intrinsic Value |
|------------------------------|---------------|---|--------------------------------------|
| Non-vested at July 1, 2015 | 98 | \$ 37.83 | |
| Granted | 141 | \$ 55.95 | |
| Vested | (58) | \$ 47.30 | \$ 3,339 |
| Forfeited | (8) | \$ 47.62 | |
| Non-vested at March 31, 2016 | 173 | \$ 48.97 | |

Employee Stock Purchase Plan

In February 2003, the Company's stockholders approved an Employee Stock Purchase Plan (ESPP). Employees eligible to participate in the ESPP may purchase shares of the Company's stock at 85% of the lower of the fair market value of the common stock on the first day of the calendar quarter, or the last day of the calendar quarter. Under the ESPP, employees can authorize the Company to withhold up to 10% of their compensation during any quarterly offering period, subject to certain limitations. The ESPP was implemented on April 1, 2003 and is qualified under Section 423 of the Internal Revenue Code. The Board of Directors authorized an aggregate total of 1.1 million shares of the Company's common stock for issuance under the ESPP. During the nine months ended March 31, 2016 and 2015, 30 thousand shares and 9 thousand shares were issued under the ESPP, respectively. As of March 31, 2016, 468 thousand total cumulative shares have been issued under the ESPP.

Edgar Filing: LANNETT CO INC - Form 10-Q

The following table presents the allocation of share-based compensation costs recognized in the Consolidated Statements of Operations by financial statement line item:

| (In thousands) | Three Months Ended March 31, | | | | Nine months Ended March 31, | | | |
|--|---------------------------------|-------|------|-------|--------------------------------|-------|------|-------|
| | 2016 | | 2015 | | 2016 | | 2015 | |
| Selling, general and administrative expenses | \$ | 1,511 | \$ | 1,195 | \$ | 6,891 | \$ | 3,805 |
| Research and development expenses | | 195 | | 133 | | 584 | | 390 |
| Cost of sales | | 319 | | 182 | | 948 | | 534 |
| Total | \$ | 2,025 | \$ | 1,510 | \$ | 8,423 | \$ | 4,729 |
| Tax benefit at statutory rate | \$ | 739 | \$ | 514 | \$ | 3,074 | \$ | 1,589 |

Table of Contents

Note 19. Employee Benefit Plan

The Company currently has multiple 401k defined contribution plans (the Plan) covering substantially all employees. Contributions to the Plan during the three months ended March 31, 2016 and 2015 were \$629 thousand and \$226 thousand, respectively. Contributions to the Plan during the nine months ended March 31, 2016 and 2015 were \$1.1 million and \$582 thousand, respectively.

Note 20. Income Taxes

The Company uses the liability method to account for income taxes. Deferred tax assets and liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities as measured by the enacted tax rates which will be in effect when these differences reverse. Deferred tax expense (benefit) is the result of changes in deferred tax assets and liabilities.

The federal, state and local income tax benefit for the three months ended March 31, 2016 was \$2.7 million compared to income tax expense of \$18.0 million for the three months ended March 31, 2015. During the three months ended March 31, 2016 and March 31, 2015, the effective rate was 33.4% and 33.1%, respectively. The federal, state and local income tax expense for the nine months ended March 31, 2016 and 2015 was \$20.3 million and \$60.2 million, respectively. The effective tax rate for the nine months ended March 31, 2016 was 32.9% compared to 34.2% for the nine months ended March 31, 2015. The effective tax rate for the nine months ended March 31, 2016 was lower compared to the nine months ended March 31, 2015 due primarily to higher benefits related to research and experimentation credits recorded as a result of a tax law extension passed in late 2015, with a retroactive January 1, 2015 effective date, the effect of changes in the Company's state tax profile as result of the KUPI acquisition, partially offset by a lower domestic manufacturing deduction.

The Company may recognize the tax benefit from an uncertain tax position claimed on a tax return only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position should be measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement.

As of March 31, 2016 and June 30, 2015, the Company reported total unrecognized tax benefits of \$5.8 million and \$578 thousand, respectively. The increase was related to the acquisition of KUPI. As a result of the positions taken during the period, the Company has not recorded any interest and penalties for the period ended March 31, 2016 in the statement of operations and no cumulative interest and penalties have been recorded in the Company's statement of financial position as of March 31, 2016 and June 30, 2015. The Company will recognize interest accrued on unrecognized tax benefits in interest expense and any related penalties in operating expenses. The Company does not believe that the total unrecognized tax benefits will significantly increase or decrease in the next twelve months.

The Company files income tax returns in the United States federal jurisdiction and various states. The Company's tax returns for Fiscal Year 2012 and prior generally are no longer subject to review as such years generally are closed. The Company believes that an unfavorable

resolution for open tax years would not be material to the financial position of the Company.

Note 21. Related Party Transactions

The Company had sales of \$1.3 million and \$226 thousand during the three months ended March 31, 2016 and 2015, respectively, to a generic distributor, Auburn Pharmaceutical Company (Auburn). Sales to Auburn for the nine months ended March 31, 2016 and 2015 were \$2.2 million and \$1.3 million, respectively. Jeffrey Farber, Chairman of the Board, is the owner of Auburn. Accounts receivable includes amounts due from Auburn of \$1.1 million and \$727 thousand at March 31, 2016 and June 30, 2015, respectively.

As part of the acquisition of KUPI, the Company issued \$200.0 million unsecured 12.0% Senior Notes and a warrant with a fair value of \$29.2 million to UCB. Accounts payables include amounts due to UCB of \$2.1 million at March 31, 2016. Purchases of authorized generics from UCB totaled \$4.3 million and \$5.6 million for the three and nine months ended March 31, 2016, respectively. Accounts receivable includes amounts due from UCB of \$3.0 million. Sales to UCB for the three and nine months ended March 31, 2016 were \$3.0 million and \$3.0 million, respectively.

In the Company's opinion, the terms of these transactions were not more favorable to Auburn or UCB than would have been to a non-related party.

Table of Contents

Note 22. Material Contracts with Suppliers

Jerome Stevens Pharmaceuticals Distribution Agreement:

The Company's primary finished goods inventory supplier is JSP, in Bohemia, New York. Purchases of finished goods inventory from JSP accounted for approximately 53% and 66% of the Company's inventory purchases in the three months ended March 31, 2016 and 2015, respectively. Purchases of finished goods inventory from JSP accounted for 59% and 68% of the Company's inventory purchases in the nine months ended March 31, 2016 and 2015, respectively.

On August 19, 2013, the Company entered into an agreement with JSP to extend its initial contract to continue as the exclusive distributor in the United States of three JSP products: Butalbital, Aspirin, Caffeine with Codeine Phosphate Capsules USP; Digoxin Tablets USP; and Levothyroxine Sodium Tablets USP. The amendment to the original agreement extends the initial contract, which was due to expire on March 22, 2014, for five years through March 2019. In connection with the amendment, the Company issued a total of 1.5 million shares of the Company's common stock to JSP and JSP's designees. In accordance with its policy related to renewal and extension costs for recognized intangible assets, the Company recorded a \$20.1 million expense in cost of sales, which represents the fair value of the shares on August 19, 2013. If the parties agree to a second five year extension from March 23, 2019 to March 23, 2024, the Company is required to issue to JSP or its designees an additional 1.5 million shares of the Company's common stock. Both Lannett and JSP have the right to terminate the contract if one of the parties does not cure a material breach of the contract within thirty (30) days of notice from the non-breaching party.

During the renewal term of the agreement, the Company is required to use commercially reasonable efforts to purchase, in the aggregate, \$31 million of products from JSP each year. There is no guarantee that the Company will be able to meet the minimum purchase requirement for Fiscal 2016 and in the future. If the Company does not meet the minimum purchase requirements, JSP's sole remedy is to terminate the agreement.

Note 23. Cody Expansion Project

On December 20, 2012, the Company, through its subsidiaries Realty and Cody Labs, entered into an agreement (the Agreement) with the City of Cody, Wyoming (City of Cody) and Forward Cody Wyoming, Inc. (Forward Cody), an unrelated non-profit corporation, which involves the construction of a building of approximately 24,000 square feet (the Project). As part of the Agreement, Cody was obligated to make an additional capital investment in its existing facilities in the amount of \$5.2 million and create an additional 45 full time positions within three years starting June 30, 2011; Realty was required to contribute 1.66 acres of land to Forward Cody and enter into a 25-year lease agreement with Forward Cody for the Project. Realty will make annual rent payments totaling \$108 thousand beginning on the date a Certificate of Occupancy permit is issued by the City of Cody and the Project is legally available for occupancy. Cody will sublease the property from Realty. Upon the fifth anniversary of occupancy, Realty may, at its discretion, purchase the Project from Forward Cody. The purchase option continues until Realty purchases the Project. Nothing in the Agreement should be deemed to create any relationship between Forward Cody and Realty other than the relationship of landlord and tenant.

In June 2014, the Company amended the Agreement including changing the size of the building, eliminating the requirements to contribute any land, and removing Realty as a party to the agreement. Additionally, Cody Labs is required to provide a capital contribution to the project in the

amount of \$565 thousand. None of the revisions are expected to be material to the Company's results of operations or financial position.

The Company's 25 year lease with Forward Cody commenced in April 2015.

Note 24. Settlement Agreement

On March 7, 2016, Lannett Company, Inc. (Lannett) entered into a Settlement Agreement Release and Mutual Release (Settlement Agreement) with one of its former customers, pursuant to which Lannett and such customer resolved all disputes between the parties with respect to the termination of the direct sales business relationship by Lannett on December 31, 2013.

Pursuant to the terms of the Settlement Agreement, Lannett will pay to one of its former customers the following amounts: (a) in calendar year 2016, \$8.0 million in cash; (b) in calendar year 2017, at the discretion of the customer, either \$8.0 million in cash or a \$10.0 million credit memorandum to be applied against invoices for the purchase of products from Lannett or any of its subsidiaries by such customer; and (c) in calendar year 2018, at the discretion of the customer, either \$10.0 million in cash or a \$12.0 million credit memorandum to be applied against invoices for the purchase of products from Lannett or any of its subsidiaries by such customer.

Table of Contents

As a result of the settlement agreement, the Company recorded a reduction to net sales in the amount of \$23.6 million, which represents the net present value of the future cash payments.

Note 25. Subsequent Events

On April 8, 2016, the Company drew down the full \$125.0 million Revolving Credit Facility for working capital and other general purposes.

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Cautionary Statement About Forward-Looking Statements

This Report on Form 10-Q and certain information incorporated herein by reference contains forward-looking statements which are not historical facts made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not promises or guarantees and investors are cautioned that all forward-looking statements involve risks and uncertainties, including but not limited to the impact of competitive products and pricing, product demand and market acceptance, new product development, acquisition-related challenges, the regulatory environment, interest rate fluctuations, reliance on key strategic alliances, availability of raw materials, fluctuations in operating results and other risks detailed from time to time in our filings with the Securities and Exchange Commission (the SEC). These statements are based on management's current expectations and are naturally subject to uncertainty and changes in circumstances. We caution you not to place undue reliance upon any such forward-looking statements which speak only as of the date made. Lannett is under no obligation to, and expressly disclaims any such obligation to, update or alter its forward-looking statements, whether as a result of new information, future events or otherwise.

The following information should be read in conjunction with the consolidated financial statements and notes in Part I, Item 1 of this Quarterly Report and with Management's Discussion and Analysis of Financial Condition and Results of Operations contained in the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2015. All references to Fiscal 2016 or Fiscal Year 2016 shall mean the fiscal year ended June 30, 2016, and all references to Fiscal 2015 or Fiscal Year 2015 shall mean the fiscal year ended June 30, 2015.

Company Overview

Lannett Company, Inc. (a Delaware corporation) and its subsidiaries (collectively, the Company, Lannett, we or us) develop, manufacture, package, market, and distribute solid oral and extended release (tablets and capsules), topical, nasal, and oral solution finished dosage forms of drugs, that address a wide range of therapeutic areas. Certain of these products are manufactured by others and distributed by the Company. The Company also manufactures active pharmaceutical ingredients through its Cody Labs subsidiary, providing a vertical integration benefit. Additionally, the Company is pursuing partnerships, research contracts and internal expansion for the development and production of other dosage forms including: ophthalmic, nasal, patch, foam, buccal, sublingual, soft gel, injectable, and oral dosages.

On November 25, 2015, the Company completed the acquisition of Kremers Urban Pharmaceuticals Inc. (KUPI), the U.S. specialty generic pharmaceuticals subsidiary of global biopharmaceuticals company UCB S.A. KUPI is a specialty pharmaceuticals manufacturer focused on the development of products that are difficult to formulate or utilize specialized delivery technologies. Strategic benefits of the acquisition include expanded manufacturing capacity, a diversified product portfolio and pipeline, and complementary research and development expertise.

The Company operates pharmaceutical manufacturing plants in Philadelphia, Pennsylvania, Cody, Wyoming, Carmel, New York and Seymour, Indiana. The Company's customers include generic pharmaceutical distributors, drug wholesalers, chain drug stores, private label distributors, mail-order pharmacies, other pharmaceutical manufacturers, managed care organizations, hospital buying groups, governmental entities and health maintenance organizations.

2016 Restructuring Plan

On February 1, 2016, in connection with the acquisition of KUPI, the Company formulated a plan related to the future integration of KUPI and the Company's businesses. The integration plan focuses on the closure of KUPI's corporate functions and the consolidation of manufacturing, sales, research and development, and distribution functions. The Company estimates that it will incur an aggregate of up to approximately \$23.0 million in restructuring charges for actions that have been announced or communicated since the 2016 Restructuring Program began. Of this amount, approximately \$14.0 million relates to employee separation costs, approximately \$1.0 million relates to contract termination costs and approximately \$8.0 million relates to facility closures costs and other actions.

The plan is expected to result in cost synergies of approximately \$40.0 million during the 12 months following the close of the acquisition, including \$27.0 million in fiscal 2016, and is currently estimated to generate annualized synergies of approximately \$50.0 million by the end of fiscal 2018 and achieve an ultimate annual run rate of approximately \$65.0 million by the end of fiscal 2020.

These amounts are preliminary estimates based on the information currently available to management. It is possible that additional charges and future cash payments could occur in relation to the restructuring actions.

Table of Contents

Financial Summary

For the third quarter of Fiscal Year 2016, net sales increased to \$163.7 million, which included \$69.9 million of net sales from the recently acquired KUPI. Excluding the impact of KUPI, net sales decreased 6% as compared to the same prior-year period primarily due to pricing pressures and increased competition, partially offset by increased volumes. Total net sales, which included a \$23.6 million reduction for a settlement agreement, increased to \$140.1 million from \$99.4 million in the prior-year period. Gross profit, including the \$23.6 million settlement agreement, decreased to \$57.5 million compared to \$75.6 million in the prior-year period and gross profit percentage decreased to 41% compared to 76% in the prior-year period. Excluding the impact of KUPI and the settlement agreement, gross profit as a percentage of net sales decreased to 71%. R&D expenses increased 80% to \$16.5 million compared to \$9.2 million in the third quarter of Fiscal Year 2015 while SG&A expenses increased 39% to \$16.2 million from \$11.6 million. Acquisition and integration-related expenses increased to \$1.5 million from \$587 thousand in the prior-year period. Restructuring expenses increased to \$4.7 million as a result of implementing the 2016 Restructuring Program. Operating income for the third quarter of Fiscal Year 2016 was \$18.6 million compared to \$54.3 million in the third quarter of Fiscal Year 2015. Net loss attributable to Lannett Company, Inc. for the third quarter of Fiscal Year 2016 was \$5.5 million, or \$0.15 per share compared to net income attributable to Lannett Company, Inc. of \$36.2 million or \$0.97 per diluted share in the third quarter of Fiscal Year 2015.

For the first nine months of Fiscal 2016, net sales increased to \$397.2 million, which included \$96.1 million of net sales from the recently acquired KUPI. Excluding the impact of KUPI, net sales decreased 2% as compared to the same prior-year period primarily due to pricing pressures and increased competition, partially offset by increased volumes. Total net sales, which included a \$23.6 million reduction for a settlement agreement, increased to \$373.6 million from \$307.6 million in the prior-year period. Gross profit, including the \$23.6 million settlement agreement decreased to \$206.6 million compared to \$234.4 million in the prior-year period and gross profit percentage decreased to 55% compared to 76% in the prior-year period. Excluding the impact of KUPI and the settlement agreement, gross profit as a percentage of net sales decreased to 72%. R&D expenses increased 37% to \$32.1 million compared to \$23.4 million in the first nine months of Fiscal 2015 while SG&A expenses increased 41% to \$46.4 million from \$32.9 million. Acquisition and integration-related expenses increased to \$23.0 million from \$2.7 million in the prior-year period. Restructuring expenses increased to \$4.7 million as a result of implementing the 2016 Restructuring Program. Operating income for the first nine months of Fiscal 2016 was \$100.4 million compared to \$175.5 million in the prior-year period. Net income attributable to Lannett Company, Inc. for the first nine months of Fiscal 2016 was \$41.2 million, or \$1.10 per diluted share compared to \$116.0 million or \$3.13 per diluted share in the prior-year period.

A more detailed discussion of the Company's financial results can be found below.

Results of Operations - Three months ended March 31, 2016 compared with the three months ended March 31, 2015

Total net sales, which included a \$23.6 million reduction for a settlement agreement (see Note 24), increased to \$140.1 million from \$99.4 million in the prior-year period.

Net sales increased 65% to \$163.7 million for the three months ended March 31, 2016. The following table identifies the Company's net product sales by medical indication for the three months ended March 31, 2016 and 2015:

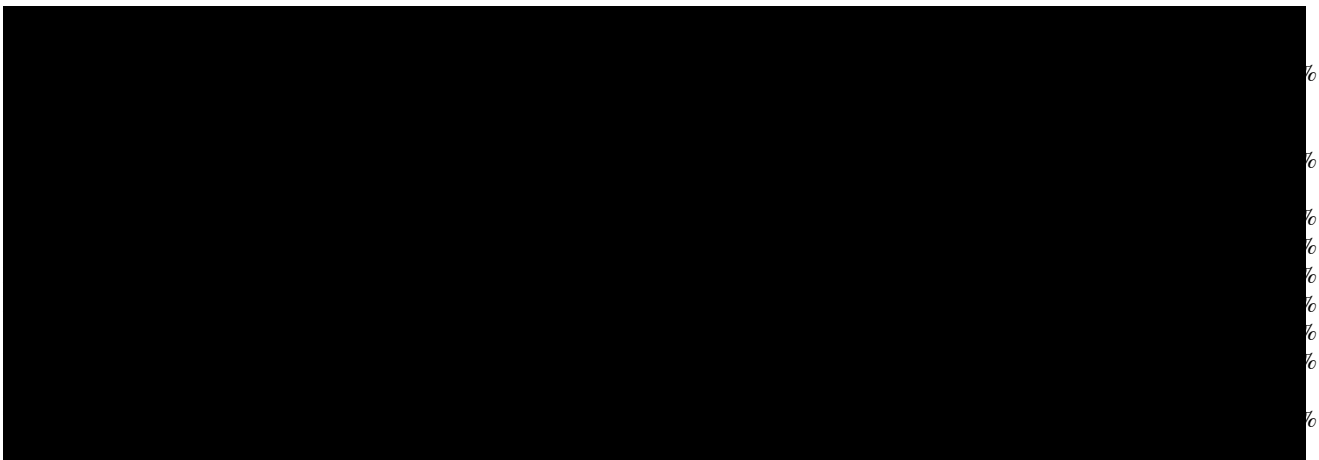
Edgar Filing: LANNETT CO INC - Form 10-Q

| (In thousands) Medical Indication | Three Months Ended March 31, | | | |
|--------------------------------------|------------------------------|----------|----|--------|
| | | 2016 | | 2015 |
| Antibiotic | \$ | 3,160 | \$ | 3,005 |
| Cardiovascular | | 16,652 | | 8,457 |
| Central Nervous System | | 14,264 | | |
| Gallstone | | 14,698 | | 20,489 |
| Gastrointestinal | | 21,739 | | |
| Glaucoma | | 6,006 | | 5,714 |
| Gout | | 59 | | 1,453 |
| Migraine | | 5,090 | | 6,722 |
| Muscle Relaxant | | 1,193 | | 3,738 |
| Obesity | | 1,023 | | 1,084 |
| Pain Management | | 7,178 | | 4,286 |
| Respiratory | | 5,308 | | |
| Thyroid Deficiency | | 38,009 | | 36,720 |
| Urinary | | 6,506 | | |
| Other | | 12,716 | | 7,684 |
| Contract manufacturing revenue | | 10,111 | | |
| Net sales | | 163,712 | | 99,352 |
| Settlement agreement | | (23,598) | | |
| Total net sales | \$ | 140,114 | \$ | 99,352 |

Table of Contents

Revenues from the KUPI acquisition of \$69.9 million and increased volumes of \$11.7 million contributed to the overall increase in net sales, partially offset by product price decreases of \$17.3 million. Although the Company has benefited in the past from favorable pricing trends, the trends are stabilizing and in, some instances, beginning to reverse. During the period the Company experienced pricing pressure and increased competition on several products. The level of competition in the marketplace is constantly changing and the Company cannot predict with certainty that these trends will continue.

The following chart details price and volume changes by medical indication:



Cardiovascular. Net sales of drugs used for cardiovascular treatment increased by \$8.2 million. The increase was primarily attributable to additional net sales from cardiovascular products acquired in the KUPI acquisition. Excluding the impact of KUPI, net sales of drugs used for cardiovascular treatment remained consistent with increases in volumes being equally offset by price decreases.

Central Nervous System. Net sales of central nervous system products increased by \$14.3 million. The increase in net sales was attributable to net sales from the Methylphenidate Hydrochloride Extended Release tablets acquired in the KUPI acquisition.

Methylphenidate Hydrochloride Extended Release Tablets

During a teleconference in November 2014, the U.S. Food and Drug Administration (FDA) informed KUPI that it had concerns about whether generic versions of Concerta (methylphenidate hydrochloride extended release tablets), including KUPI s Methylphenidate ER product, are therapeutically equivalent to Concerta. The FDA indicated that its concerns were based in part on adverse event reports concerning lack of effect and its analyses of pharmacokinetic data. The FDA informed KUPI that it was changing the therapeutic equivalence rating of its product from AB (therapeutically equivalent) to BX. A BX-rated drug is a product for which the data are insufficient to determine therapeutic equivalence; it is still approved and can be prescribed, but the FDA does not recommend it as automatically substitutable for the brand name

drug at the pharmacy. The FDA has indicated that there are no safety issues with KUPI's product.

During the November 2014 teleconference, the FDA also asked KUPI to either voluntarily withdraw its product or to conduct new bioequivalence (BE) testing in accordance with the recommendations for demonstrating bioequivalence to Concerta proposed in a new draft BE guidance that the FDA issued earlier in November. The FDA had approved the KUPI product (and originally granted it an AB rating) in 2013, on the basis of KUPI data showing its product met BE criteria set forth in draft BE guidance that the FDA had issued in 2012. The FDA's position concerning the KUPI product was the subject of a public announcement by the agency. The Company agreed to conduct new BE studies per the new draft BE guidance. KUPI submitted the data from those studies to the FDA in June 2015 and is in ongoing discussions about the product.

There can be no assurance as to when or if the Company will receive the AB rating, however, if the Company were to receive the AB rating, net sales of the product could increase subject to market factors existing at that time. The Company also agreed to potential acquisition-related contingent payments to UCB related to Methylphenidate ER if the FDA reinstates the AB-rating and certain sales thresholds are met.

Gallstone. Net sales of drugs used for gallstones decreased by \$5.8 million. The decrease in net sales was primarily attributable to decreased volumes, and to a lesser extent, a decrease in the average selling price of key products.

Table of Contents

Gastrointestinal. Net sales of gastrointestinal products increased by \$21.7 million. The increase in net sales was primarily attributable to sales of gastrointestinal products acquired in the KUPI acquisition.

Pain Management. Net sales of pain management products increased \$2.9 million. The increase in net sales was mainly attributable to price increases on the Company's C-Topical® Solution product as well as a higher average net sales price. Net sales was lower in the prior-period quarter as a result of an increase in return reserves related to a voluntary recall of one lot of product manufactured at the Company's facility in Cody, Wyoming due to incorrect labeling. The Company is continuing to move forward with its Phase III trial and anticipates filing an NDA application in calendar year 2016.

Thyroid Deficiency. Net sales of drugs used for the treatment of thyroid deficiency increased by \$1.3 million, primarily as a result of increased volumes, partially offset by a price concession to secure a long-term customer commitment.

Urinary. Net sales of urinary products increased by \$6.5 million. The increase in net sales was primarily attributable to net sales of urinary products acquired in the KUPI acquisition.

Contract manufacturing revenue. Contract manufacturing revenue for the third quarter of Fiscal 2016 totaled \$10.1 million, which was attributable to the acquisition of KUPI.

The Company sells its products to customers in various distribution channels. The table below presents the Company's net sales to each distribution channel for the three months ended March 31:

| (In thousands) | | March 31, | | March 31, |
|--------------------------------------|----|------------------|----|------------------|
| Customer Distribution Channel | | 2016 | | 2015 |
| Wholesaler/Distributor | \$ | 118,330 | \$ | 75,740 |
| Retail Chain | | 25,220 | | 14,043 |
| Mail-Order Pharmacy | | 10,051 | | 9,569 |
| Contract manufacturing revenue | | 10,111 | | |
| Net sales | | 163,712 | | 99,352 |
| Settlement agreement | | (23,598) | | |
| Total net sales | \$ | 140,114 | \$ | 99,352 |

Net sales to wholesaler/distributor and retail chain increased primarily as a result of additional net sales related to the KUPI acquisition. Excluding the impact of KUPI, net sales to wholesaler/distributor and mail-order pharmacy decreased as a result of decreases in a variety of products for thyroid deficiency and cardiovascular, as discussed above.

Cost of Sales, including amortization of intangibles. Cost of sales for the third quarter of Fiscal 2016 increased \$58.9 million to \$82.6 million. The increase primarily reflected additional costs from the acquisition of KUPI, as well as the effects of purchase accounting related to the amortization of inventory step-up totaling \$8.6 million and depreciation of property, plant and equipment step-up totaling \$388 thousand. Product royalties included in cost of sales totaled \$6.2 million for the third quarter of Fiscal 2016 and \$44 thousand for the third quarter of Fiscal 2015. Amortization of intangible assets included in cost of sales totaled \$7.3 million for the third quarter of Fiscal 2016 and \$20 thousand for the third quarter of Fiscal 2015. The increase primarily reflected additional amortization of the acquired intangibles from the acquisition of KUPI and Silarx.

Gross Profit. Gross profit for the third quarter of Fiscal 2016 decreased 24% to \$57.5 million or 41% of total net sales. In comparison, gross profit for the third quarter of Fiscal 2015 was \$75.6 million or 76% of total net sales. Excluding the impact of KUPI and the settlement agreement, gross profit as a percentage of net sales decreased to 71%. The decrease in gross profit percentage was attributable to the settlement agreement, the dilutive impact of gross profit margins of KUPI products, additional amortization of intangibles, as well as amortization of inventory step-up and depreciation of property, plant and equipment step-up related to the acquisition of KUPI.

The Company is continuously seeking to keep product costs low, however there can be no guarantee that gross profit percentages will stay consistent in future periods. Pricing pressure from competitors, changes in product mix and the costs of producing or purchasing new drugs may also fluctuate in future periods.

Research and Development Expenses. Research and development expenses for the third quarter increased 80% to \$16.5 million in Fiscal 2016 from \$9.2 million in Fiscal 2015. The increase was primarily due to the acquisition of KUPI and Silarx, which resulted in additional research and development expenses. Increased product development activities also contributed to the increase in research and development expenses.

Table of Contents

Selling, General and Administrative Expenses. Selling, general and administrative expenses increased 39% to \$16.2 million in the third quarter of Fiscal 2016 compared with \$11.6 million in Fiscal 2015. The increase was primarily due to the acquisition of KUPI and Silarx, which resulted in additional selling, general and administrative expenses.

The Company is focused on controlling operating expenses and has implemented its 2016 restructuring plan as noted above, however increases in personnel and other costs to facilitate enhancements in the Company's infrastructure and expansion may continue to impact operating expenses in future periods.

Acquisition and Integration-related Expenses. Acquisition and integration-related expenses increased \$886 thousand compared to the prior-year period. The increase was mainly due to post-acquisition integration costs related to KUPI.

Restructuring Expenses. Restructuring expenses increased \$4.7 million compared to the prior-year period as a result of implementing the 2016 Restructuring Program on February 1, 2016.

Other Income (Loss). Interest expense in the third quarter of Fiscal 2016 totaled \$27.0 million compared to \$8 thousand in Fiscal 2015. The increase was due to interest on debt obligations used to finance the acquisition of KUPI, as well as amortization of debt discount and other debt issuance costs. The weighted average interest rate for the third quarter of Fiscal 2016 was 9.2%. Investment income totaled \$204 thousand in the third quarter of Fiscal 2016 compared with an investment loss of \$8 thousand in the third quarter of Fiscal 2015.

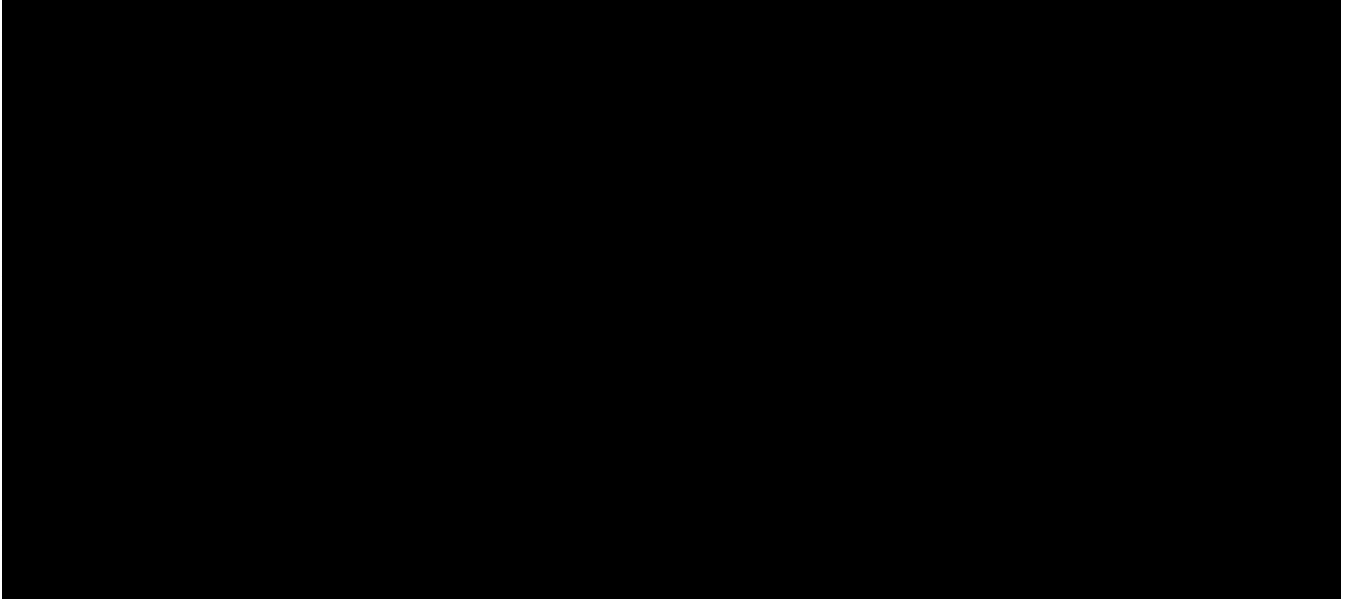
Income Tax. The Company recorded an income tax benefit in the third quarter of Fiscal 2016 of \$2.7 million compared to income tax expenses of \$18.0 million in the third quarter of Fiscal 2015. During the three months ended March 31, 2016 and March 31, 2015, the effective rate was 33.4% and 33.1%, respectively.

Net Income (Loss). For the three months ended March 31, 2016, the Company reported net loss attributable to Lannett Company, Inc. of \$5.5 million, or \$0.15 per share. Comparatively, net income attributable to Lannett Company, Inc. in the corresponding prior-year period was \$36.2 million, or \$0.97 per diluted share.

Results of Operations - Nine months ended March 31, 2016 compared with the nine months ended March 31, 2015

Total net sales, which included a \$23.6 million reduction for a settlement agreement (see Note 24), increased to \$373.6 million from \$307.6 million in the prior-year period.

Net sales increased 29% to \$397.2 million for the nine months ended March 31, 2016. The following table identifies the Company's net product sales by medical indication for the nine months ended March 31, 2016 and 2015:



Revenues from the KUPI acquisition of \$96.1 million and increased volumes of \$35.8 million contributed to the overall increase in net sales, partially offset by product price decreases of \$42.3 million. Although the Company has benefited in the past from favorable

Table of Contents

pricing trends, the trends are stabilizing and in some instances beginning to reverse. During the period the Company experienced pricing pressure and increased competition on several products. The level of competition in the marketplace is constantly changing and the Company cannot predict with certainty that these trends will continue.

The following chart details price and volume changes by medical indication:

| Medical indication | Sales volume change % | Sales price change % | Acquisition change % |
|------------------------|-----------------------|----------------------|----------------------|
| Antibiotic | 12% | (19)% | % |
| Cardiovascular | (16)% | (31)% | 30% |
| Central Nervous System | % | % | 100% |
| Gallstone | 17% | (8)% | % |
| Gastrointestinal | % | % | 100% |
| Glaucoma | 21% | 1% | % |
| Gout | (97)% | % | % |
| Migraine | (3)% | (13)% | % |
| Muscle Relaxant | (21)% | (12)% | % |
| Obesity | (5)% | 2% | % |
| Pain Management | 3% | 24% | % |
| Respiratory | % | % | 100% |
| Thyroid Deficiency | 23% | (21)% | % |
| Urinary | % | % | 100% |

Cardiovascular. Net sales of drugs used for cardiovascular treatment decreased by \$7.7 million, primarily as a result of decreased volumes due to several new entrants in the market for products used to treat congestive heart failure, as well as pricing pressures. The decreases were partially offset by net sales from cardiovascular products acquired in the KUPI acquisition.

Central Nervous System. Net sales of central nervous system products increased by \$20.4 million. The increase in net sales was attributable to net sales from the Methylphenidate Hydrochloride Extended Release tablets acquired in the KUPI acquisition.

Gallstone. Net sales of drugs used for gallstones increased by \$4.4 million. The increase in net sales was primarily attributable to increased volumes, partially offset by price decreases.

Gastrointestinal. Net sales of gastrointestinal products increased by \$30.4 million. The increase in net sales was primarily attributable to sales of gastrointestinal products acquired in the KUPI acquisition.

Glaucoma. Net sales of drugs used for the treatment of glaucoma increased by \$3.5 million. The increase in net sales was primarily attributable to increased volumes.

Gout. Net sales of drugs used to treat gout decreased by \$6.5 million. The decrease in net sales was attributable to decreased volumes resulting from the loss of a customer contract.

Pain Management. Net sales of pain management products increased \$4.9 million. The increase in net sales was mainly attributable to price increases on the Company's C-Topical® Solution product as well as a higher average net sales price. Net sales was lower in the comparable prior-year period as a result of an increase in return reserves related to a voluntary recall of one lot of product manufactured at the Company's facility in Cody, Wyoming due to incorrect labeling. The Company is continuing to move forward with its Phase III trial and anticipates filing an NDA application in calendar year 2016.

Respiratory. Net sales of respiratory products increased by \$6.7 million. The increase in net sales was primarily attributable to sales of respiratory products acquired in the KUPI acquisition.

Thyroid Deficiency. Net sales of drugs used for the treatment of thyroid deficiency increased by \$1.9 million, as a result of increased volumes, partially offset by a price concession to secure a long-term customer commitment.

Urinary. Net sales of urinary products increased by \$10.1 million. The increase in net sales was primarily attributable to sales of urinary products acquired in the KUPI acquisition.

Contract manufacturing revenue. Contract manufacturing sales for the first nine months of Fiscal 2016 totaled \$12.4 million, which was entirely attributable to the acquisition of KUPI.

Table of Contents

The Company sells its products to customers in various distribution channels. The table below presents the Company's net sales to each distribution channel for the nine months ended March 31, 2016 and 2015:

| (In thousands) | March 31, | | March 31, | |
|--------------------------------|-----------|----------|-----------|---------|
| Customer Distribution Channel | 2016 | | 2015 | |
| Wholesaler/Distributor | \$ | 291,497 | \$ | 224,684 |
| Retail Chain | | 64,358 | | 47,059 |
| Mail-Order Pharmacy | | 28,967 | | 35,818 |
| Contract manufacturing revenue | | 12,382 | | |
| Net sales | | 397,204 | | 307,561 |
| Settlement agreement | | (23,598) | | |
| Total net sales | \$ | 373,606 | \$ | 307,561 |

Net sales to wholesaler/distributor and retail chain increased primarily as a result of additional net sales related to the KUPI acquisition. Mail-order pharmacy net sales decreased primarily as a result of lower cardiovascular drug sales as well as drugs used for the treatment of gallstones to a specific mail-order pharmacy customer.

Cost of Sales, including amortization of intangibles. Cost of sales for the first nine months of Fiscal 2016 increased \$93.9 million to \$167.0 million. The increase primarily reflected additional costs from the acquisition of KUPI, as well as the effects of purchase accounting related to the amortization of inventory step-up totaling \$14.4 million and depreciation of property, plant and equipment step-up totaling \$388 thousand. Product royalties included in cost of sales totaled \$10.6 million for the first nine months of Fiscal 2016 and \$129 thousand for the first nine months of Fiscal 2015. The increase was primarily the result of additional product royalties from the acquisition of KUPI. Amortization of intangible assets included in cost of sales totaled \$11.1 million for the first nine months of Fiscal 2016 and \$61 thousand for the first nine months of Fiscal 2015. The increase primarily reflected additional amortization of the acquired intangibles from the acquisition of KUPI and Silarx.

Gross Profit. Gross profit for the first nine months of Fiscal 2016 decreased 12% to \$206.6 million or 55% of total net sales. In comparison, gross profit for the first nine months of Fiscal 2015 was \$234.4 million or 76% of total net sales. Excluding the impact of KUPI and the settlement agreement, gross profit as a percentage of net sales decreased to 72%. The decrease in gross profit percentages for the first nine months of Fiscal 2016 was attributable to the settlement agreement, the dilutive impact of gross profit margins of KUPI products, additional amortization of intangibles, as well as amortization of inventory step-up and depreciation of property, plant and equipment step-up related to the acquisition of KUPI. Product mix and pricing pressures also contributed to lower gross profit as a percentage of net sales during the third quarter of Fiscal 2016.

The Company is continuously seeking to keep product costs low, however there can be no guarantee that gross profit percentages will stay consistent in future periods. Pricing pressure from competitors, changes in product mix and the costs of producing or purchasing new drugs may also fluctuate in future periods.

Research and Development Expenses. Research and development expenses for the first nine months increased 37% to \$32.1 million in Fiscal 2016 from \$23.4 million in Fiscal 2015. The increase was primarily due to the acquisition of KUPI and Silarx, which resulted in additional research and development expenses. The increase was partially offset by lower contract laboratory and bio-equivalency studies expenses.

Selling, General and Administrative Expenses. Selling, general and administrative expenses increased 41% to \$46.4 million in the first nine months of Fiscal 2016 compared with \$32.9 million in Fiscal 2015. The increase was primarily due to the acquisition of KUPI and Silarx, which resulted in additional selling, general and administrative expenses. Additional compensation-related costs, including separation payments associated with the retirement of an executive officer, also contributed to the increase.

The Company is focused on controlling operating expenses and has implemented its 2016 restructuring plan as noted above, however increases in personnel and other costs to facilitate enhancements in the Company's infrastructure and expansion may continue to impact operating expenses in future periods.

Acquisition and Integration-related Expenses. Acquisition and integration-related expenses increased \$20.3 million compared to the prior-year period. The increase was due to costs associated with the acquisition of KUPI, including investment banking, legal and accounting fees as well as post-acquisition integration costs.

Table of Contents

Restructuring Expenses. Restructuring expenses increased \$4.7 million compared to the prior-year period as a result of implementing the 2016 Restructuring Program on February 1, 2016.

Other Income (Loss). Interest expense in the first nine months of Fiscal 2016 totaled \$38.8 million compared to \$119 thousand in Fiscal 2015. The increase was due to interest on debt obligations used to finance the acquisition of KUPI, as well as amortization of debt discount and other debt issuance costs. The weighted average interest rate for the first nine months of Fiscal 2016 was 9.4%. Investment income in the first nine months of Fiscal 2016 totaled \$69 thousand compared to investment income of \$895 thousand in Fiscal 2015.

Income Tax. The Company recorded income tax expense in the first nine months of Fiscal 2016 of \$20.3 million compared to \$60.2 million in the first nine months of Fiscal 2015. The effective tax rate for the nine months ended March 31, 2016 was 32.9% compared to 34.2% for the nine months ended March 31, 2015. The effective tax rate for the nine months ended March 31, 2016 was lower compared to the nine months ended March 31, 2015 due primarily to higher benefits related to research and experimentation credits recorded as a result of a tax law extension passed in late 2015, with a retroactive January 1, 2015 effective date, the effect of changes in the Company's state tax profile as result of the KUPI acquisition, partially offset by a lower domestic manufacturing deduction.

Net Income. For the nine months ended March 31, 2016, the Company reported net income attributable to Lannett Company, Inc. of \$41.2 million, or \$1.10 per diluted share. Comparatively, net income attributable to Lannett Company, Inc. in the corresponding prior-year period was \$116.0 million, or \$3.13 per diluted share.

Liquidity and Capital Resources

Cash Flow

Through November 25, 2015, the date of the KUPI acquisition, the Company had historically financed its operations with cash flow generated from operations supplemented with borrowings from various government agencies and financial institutions. At March 31, 2016, working capital was \$424.7 million as compared to \$327.0 million at June 30, 2015, an increase of \$97.7 million. Current product portfolio sales as well as sales related to future product approvals are anticipated to continue to generate positive cash flow from operations.

Net cash provided by operating activities of \$123.2 million for the nine months ended March 31, 2016 reflected net income of \$41.3 million, adjustments for non-cash items of \$58.4 million, as well as cash provided by changes in operating assets and liabilities of \$23.5 million. In comparison, net cash from operating activities of \$89.7 million for the nine months ended March 31, 2015 reflected net income of \$116.0 million, adjustments for non-cash items of \$1.3 million, as well as cash used by changes in operating assets and liabilities of \$27.6 million.

Significant changes in operating assets and liabilities, net of acquisition, from June 30, 2015 to March 31, 2016 were comprised of:

- A decrease in accounts receivable of \$50.9 million mainly due to lower gross accounts receivable outstanding and the timing of collections during the quarter ended March 31, 2016 compared to the quarter ended June 30, 2015. The Company's days sales outstanding (DSO) at March 31, 2016, based on gross sales for the three months ended March 31, 2016 and gross accounts receivable at March 31, 2016, was 73 days. The level of DSO at March 31, 2016 was comparable to the Company's expectation that DSO will be in the 70 to 80 day range based on customer payment terms.
- A decrease in inventories of \$13.3 million primarily due to the timing of customer order fulfillment.
- An increase in accrued interest payable of \$10.8 million related to interest on the \$250.0 million unsecured 12.0% Senior Notes.
- An increase in other current assets totaling \$9.7 million primarily related to state income taxes reimbursable from UCB.
- A decrease in accounts payable totaling \$5.4 million due to the timing of payments.
- An increase in prepaid income taxes/income taxes payables totaling \$14.7 million. The amount was mainly due to estimated tax payments, partially offset by current tax liabilities associated with pre-tax income for the nine months ended March 31, 2016.
- A decrease in accrued payroll and payroll-related costs of \$24.7 million primarily related to payments made in the third quarter in connection with compensation accrued by KUPI prior to the acquisition as well as payments made in August 2015 in connection with incentive compensation accrued in Fiscal Year 2015.

Significant changes in operating assets and liabilities from June 30, 2014 to March 31, 2015 were comprised of:

- An increase in accounts receivable of \$18.4 million mainly due to an increase in gross accounts receivable resulting from increased sales partially offset by increases in total revenue-related reserves. The Company's days sales outstanding (DSO) at March 31, 2015, based on gross sales for the three months ended March 31, 2015 and gross accounts receivable

Table of Contents

at March 31, 2015, was 63 days. The level of DSO at March 31, 2015 was comparable to the Company's expectation that DSO will be in the 60 to 70 day range based on 60 day payment terms for most customers.

- A decrease in accrued payroll and payroll related costs of \$4.8 million primarily related to Fiscal Year 2015 payments of incentive compensation and tax withholdings accrued in Fiscal Year 2014, partially offset by incentive compensation costs accrued during Fiscal Year 2015.
- A decrease in accounts payable of \$4.0 million due to the timing of payments at the beginning of Fiscal Year 2015.
- A decrease in inventories of \$2.4 million. The decrease was primarily due to an increase in excess and obsolescence reserves recorded during Fiscal 2015.

Net cash used in investing activities of \$945.9 million for the nine months ended March 31, 2016 is mainly the result of the acquisition of KUPI totaling \$929.6 million (net of cash acquired), purchases of investment securities of \$32.1 million and purchases of property, plant and equipment of \$16.6 million, partially offset by proceeds from the sale of investment securities of \$32.4 million. Net cash provided by investing activities of \$1.9 million for the nine months ended March 31, 2015 is mainly the result of proceeds from the sale of investment securities of \$61.3 million, partially offset by purchases of investment securities of \$36.7 million and purchases of property, plant and equipment of \$22.6 million.

In addition to cash, the Company also issued to UCB \$200.0 million of unsecured 12.0% Senior Notes and a warrant with a fair value of \$29.9 million as consideration to acquire KUPI. The Company also has agreed to a 50/50 split of the additional tax liabilities UCB will incur associated with the IRS Section 338(H)(10) tax election, up to \$35.0 million. This amount is recorded on the Consolidated Balance Sheet as Acquisition-related contingent consideration.

Net cash provided by financing activities of \$847.8 million for the nine months ended March 31, 2016 was primarily due to proceeds from the issuance of debt totaling \$910.6 million, proceeds from issuance of stock pursuant to stock compensation plans of \$3.8 million and excess tax benefits on stock option exercises of \$1.5 million, partially offset by debt repayments of \$34.2 million, payments of debt issuance costs totaling \$32.7 million and purchases of treasury stock totaling \$1.2 million. Net cash provided by financing activities of \$11.9 million for the nine months ended March 31, 2015 was primarily due to proceeds from the issuance of stock pursuant to stock compensation plans of \$4.2 million and excess tax benefits on stock option exercises of \$7.8 million, partially offset by debt repayments of \$96 thousand.

Credit Facility and Other Indebtedness

The Company has previously entered into and may enter future agreements with various government agencies and financial institutions to provide additional cash to help finance the Company's various capital investments and potential strategic opportunities. These borrowing arrangements as of March 31, 2016 are as follows:

Secured Credit Facility

On November 25, 2015, in connection with its acquisition of KUPI, Lannett entered into a credit and guaranty agreement (the Credit and Guaranty Agreement) among certain of its wholly-owned domestic subsidiaries, as guarantors, Morgan Stanley Senior Funding, Inc., as administrative agent and collateral agent, and other lenders providing for a secured credit facility (the Senior Secured Credit Facility). The Senior Secured Credit Facility consisted of Tranche A term loans in an aggregate principal amount of \$275.0 million, Tranche B term loans in an aggregate principal amount of \$635.0 million, and a revolving credit facility providing for revolving loans in an aggregate principal amount of up to \$125.0 million.

The Term Loan A Facility will mature on November 25, 2020. The Tranche A Term Loans amortize in quarterly installments (a) through December 31, 2017 in amounts equal to 1.25% of the original principal amount of the Term Loan A Facility and (b) from January 1, 2018 through September 30, 2020 in amounts equal to 2.50% of the original principal amount of the Term Loan A Facility, with the balance payable on November 25, 2020. The Term Loan B Facility will mature on November 25, 2022. The Tranche B Term Loans amortize in equal quarterly installments in amounts equal to 1.25% of the original principal amount of the Term Loan B Facility with the balance payable on November 25, 2022. Any outstanding Revolving Loans will mature on November 25, 2020.

The Secured Credit Facility is guaranteed by all of Lannett s significant wholly-owned domestic subsidiaries (the Subsidiary Guarantors) and is collateralized by substantially all present and future assets of Lannett and the Subsidiary Guarantors.

The interest rates applicable to the Term Loan Facility are based on a fluctuating rate of interest of the greater of an adjusted LIBOR and 1.00%, plus a borrowing margin of 4.75% (for Tranche A Term Loans) or 5.375% (for Tranche B Term Loans). The interest rates applicable to the Revolving Credit Facility will be based on a fluctuating rate of interest of an adjusted LIBOR plus a borrowing margin of 4.75%. The interest rate applicable to the unused commitment for the Revolving Credit Facility is initially 0.50%. After

Table of Contents

Lannett's first full fiscal quarter following the closing, the interest margins and unused commitment fee on the Revolving Credit Facility will be subject to a leveraged based pricing grid.

The Senior Secured Credit Facility contains a number of covenants that, among other things, limit the ability of Lannett and its restricted subsidiaries to: incur more indebtedness; pay dividends; redeem stock or make other distributions of equity; make investments; create restrictions on the ability of Lannett's restricted subsidiaries that are not Subsidiary Guarantors to pay dividends to Lannett or make intercompany transfers; create negative pledges; create liens; transfer or sell assets; merge or consolidate; enter into sale leasebacks; enter into certain transactions with Lannett's affiliates; and prepay or amend the terms of certain indebtedness.

The Senior Secured Credit Facility contains a springing financial performance covenant that is triggered when the aggregate principal amount of outstanding Revolving Credit Facility and outstanding letters of credit as of the last day of the most recent fiscal quarter is greater than 30% of the aggregate commitments under the Revolving Credit Facility. The covenant provides that Lannett shall not permit its first lien net senior secured leverage ratio as of the last day of any four consecutive fiscal quarters (i) from and after December 31, 2015, to be greater than 4.25:1.00 (ii) from and after December 31, 2017 to be greater than 3.75:1.00 and (iii) from and after December 31, 2019 to be greater than 3.25:1.00.

The Senior Secured Credit Facility also contains a financial performance covenant for the benefit of the Tranche A Term Loan lenders which provides that Lannett shall not permit its net senior secured leverage ratio as of the last day of any four consecutive fiscal quarters (i) prior to December 31, 2017, to be greater than 4.25:1.00, (ii) as of December 31, 2017 and prior to December 31, 2019 to be greater than 3.75:1.00 and (iii) as of December 31, 2019 and thereafter to be greater than 3.25:1.00.

The Senior Secured Credit Facility also contains certain affirmative covenants, including financial and other reporting requirements.

12.0% Senior Notes due 2023

On November 25, 2015, Lannett issued \$250.0 million aggregate principal amount of its unsecured 12.0% Senior Notes due 2023 under an Indenture. Interest on the Senior Notes accrues at the rate of 12.0% per annum and is payable semi-annually on June 15 and December 15 of each year. The Notes mature on December 15, 2023. The Notes are guaranteed by each of Lannett's current and future domestic subsidiaries that guarantee Lannett's obligations under the Secured Credit Facility. The Notes may be redeemed at par, in whole but not in part, at any time prior to October 1, 2016.

The Indenture contains covenants that, among other things, limit the ability of Lannett and Lannett's restricted subsidiaries to: incur additional indebtedness, guarantee indebtedness or issue certain preferred shares; pay dividends on, redeem or repurchase stock or make other distributions in respect of its capital stock; repurchase, prepay or redeem subordinated indebtedness; make loans and investments; create restrictions on the ability of Lannett's restricted subsidiaries to pay dividends to Lannett or the Subsidiary Guarantors or make other intercompany transfers; create liens; transfer or sell assets; consolidate, merge or sell or otherwise dispose of all or substantially all of its assets; enter into certain transactions with affiliates; and designate subsidiaries as unrestricted subsidiaries.

Edgar Filing: LANNETT CO INC - Form 10-Q

Upon the occurrence of certain events constituting a change of control triggering event, Lannett is required to make an offer to repurchase all of the Notes at a purchase price equal to 101% of their principal amount, plus accrued and unpaid interest, if any to the repurchase date. If Lannett sells assets under certain circumstances, it must use the proceeds to make an offer to purchase the Notes at a price equal to 100% of their principal amount, plus accrued and unpaid interest, if any, to the repurchase date.

Citibank Line of Credit

On November 25, 2015, in connection with the acquisition of KUPI, the Company terminated the Citibank Line of Credit.

The Company is the primary beneficiary to a VIE called Realty. The VIE owns land and a building which is being leased to Cody Labs. A mortgage loan with First National Bank of Cody has been consolidated in the Company's financial statements, along with the related land and building. The mortgage requires monthly principal and interest payments of \$15 thousand. As of March 31, 2016 and June 30, 2015, the effective rate was 4.5% per annum. The mortgage is collateralized by the land and building with a net book value of \$1.5 million. As of March 31, 2016, \$908 thousand is outstanding under the mortgage loan, of which \$140 thousand is classified as currently due.

Table of Contents

Other Liquidity Matters

Material Suppliers

During the renewal term of the JSP distribution agreement, the Company is required to use commercially reasonable efforts to purchase, in the aggregate, \$31 million of products from JSP each year. There is no guarantee that the Company will be able to meet the minimum purchase requirement for Fiscal 2016 and in the future. If the Company does not meet the minimum purchase requirements, JSP's sole remedy is to terminate the agreement.

Future Acquisitions

We are continuously evaluating the potential for product and company acquisitions as a part of our future growth strategy. In conjunction with a potential acquisition, the Company may utilize current resources or seek additional sources of capital to finance any such acquisition, which could have an impact on future liquidity.

We or any of our affiliates may also, from time to time depending on market conditions and prices, contractual restrictions, our financial liquidity and other factors, seek to prepay outstanding debt or repurchase our outstanding debt through open market purchases, privately negotiated purchases or otherwise. The amounts involved in any such transactions, individually or in the aggregate, may be material and may be funded from available cash or from additional borrowings.

Research and Development Arrangements

In the normal course of business, the Company has entered into certain research and development and other arrangements. As part of these arrangements, the Company has agreed to certain contingent payments which generally become due and payable only upon the achievement of certain developmental, regulatory, commercial and/or other milestones. In addition, under certain arrangements, we may be required to make royalty payments based on a percentage of future sales, or other metric, for products currently in development in the event that the Company begins to market and sell the product. Due to the inherent uncertainty related to these developmental, regulatory, commercial and/or other milestones, it is unclear if the Company will ever be required to make such payments.

Prospects for the Future

Lannett continues to experience substantial improvement year over year in many important financial metrics. Each year, with staff additions, our knowledge, skills and talent increase. The Company is strengthening and building momentum to grow within the generic pharmaceutical industry by embarking on several strategic initiatives, including the recently completed acquisition of Kremers Urban Pharmaceuticals, Inc.

One initiative at the core of the Company's strategy is to continue leveraging the asset we acquired in 2007, Cody Labs. In July 2008, the DEA granted Cody Labs a license to directly import concentrated poppy straw for conversion into opioid-based APIs for use in various dosage forms for pain management. The value of this license comes from the successful development of patentable processes. Cody Labs' expertise in API development and manufacture, allows the Company to perform in a market with high barriers to entry and limited foreign and domestic competition.

Because of this vertical integration, the Company has direct control of those APIs that Cody manufactures and can avoid increased costs or supply chain interruptions associated with buying APIs from third-party manufacturers, thereby achieving higher margins. The Company can also leverage this vertical integration not only for direct supply of opioid-based APIs, but also for the manufacture of non-opioid-based controlled drugs.

The Company believes that demand for controlled substances and pain management drugs will continue based upon the Baby Boomer demographics. By concentrating additional resources in the development of opioid-based APIs and dosage forms, the Company is well-positioned to take advantage of this opportunity. The Company is currently vertically integrated on two products, with several others in various stages of development.

One product that the Company manufactures is a cocaine hydrochloride solution. This product is being manufactured and marketed under the product name C-Topical® Solution. This product is an analgesic topical solution, with vasoconstriction as a side effect, for use primarily by ear, nose and throat physicians during surgical procedures. This product represents the Company's first foray into the brand market. Selling brand versus generic products require a dedicated sales force to detail and educate physicians on the product. The Company strongly believes that C-Topical®, once clinical trials are completed and the FDA has granted approval, will be an important contributor to total revenue, with higher than average profit margins as a result of vertical integration.

Table of Contents

The Company's strategic goal is to continue investing in controlled substance product development so that by 2019 at least 50% of revenues from manufactured products are derived from controlled substance products which carry with them higher-than-average gross margins. As the Company continues to invest in, and focus on process and manufacturing optimization, Cody Labs will continue to be an important part of our future growth plan.

In addition to focusing on the development and manufacture of opioid-based APIs and dosage forms, the Company has made a decision to develop products which require a paragraph four (P-IV) certification when filing the ANDA. A P-IV certification is required when an ANDA is submitted for a product for which the innovator's patent has not yet expired. The certification must state whether the patent on the reference listed drug (RLD) is being challenged on grounds of it being invalid, or if the patent is being circumvented. This path to product approval represents an opportunity for generic drug companies because they do not have to wait until a particular patent expires to potentially enter the market. Secondly, if a company is the first-to-file a P-IV certification on a product, and they successfully invalidate or circumvent the patent, the FDA may grant 180 days of market exclusivity. This allows the generic manufacturer to be the sole competitor to the brand company for six months unless an authorized generic is launched.

During this market exclusivity period, the generic manufacturer will capture a significant portion of the market from the brand company, albeit at discounted prices.

The Company filed its first ANDA with a P-IV certification in Fiscal 2013. As of March 31, 2016, we have 13 paragraph IV certifications pending with the FDA, of which five were filed by Lannett, four by Silarx, and four by KUPI. Three of the paragraph IV certifications are currently being challenged. In response to our paragraph IV certification with respect to the Zomig® nasal spray product, AstraZeneca AB, AstraZeneca UK Limited and Impax Laboratories, Inc. filed two patent infringement complaints against the Company in July 2014. In response to our paragraph IV certification with respect to Thalomid®, Cellegene Corporation and Children's Medical Center Corporation filed a patent infringement lawsuit against the Company in January 2015. In response to our paragraph IV certification with respect to Dilaudid®, Purdue Pharmaceutical Products L.P, Purdue Pharma L.P, and Purdue Pharma Technologies Inc. filed a patent infringement lawsuit against the Company in August 2015. The Company is in various stages of responding to the patent infringement claims. Refer to Note 13 Legal and Regulatory Matters for additional information.

The Company is also focused on mergers, acquisitions and other strategic alliances, whether new or continuing. The Company is party to supply and development agreements with international companies, including Azad Pharma AG, Aenova (formerly Swiss Caps) of Switzerland, and HEC Pharm Group, Sunshine Lake LLC, Sumitomo Pharma Co, Ltd., Tubilux Pharma as well as domestic companies, including JSP, Silarx, Cerovene, Symplemed, Inc., and Summit Bioscience LLC. The Company is currently in negotiations on similar agreements with other companies, and is actively seeking additional strategic partnerships, through which it will market and distribute products manufactured in-house or by third parties. Additionally, the Company recently completed its acquisition of Silarx Pharmaceuticals, Inc. and Kremers Urban Pharmaceuticals, Inc. The Company plans to continue evaluating potential merger and acquisition opportunities that are a strategic fit and accretive to the business.

Critical Accounting Policies

The preparation of our consolidated financial statements in accordance with accounting principles generally accepted in the United States and the rules and regulations of the SEC requires the use of estimates and assumptions. A listing of the Company's significant accounting policies are detailed in Note 3 Summary of Significant Accounting Policies. A subsection of these accounting policies have been identified by management as Critical Accounting Policies. Critical accounting policies are those which require management to make estimates using assumptions that were

Edgar Filing: LANNETT CO INC - Form 10-Q

uncertain at the time the estimate was made and for which the use of different assumptions, which reasonably could have been used, could have a material impact on the financial condition or results of operations.

Management has identified the following as Critical Accounting Policies : Revenue Recognition, Inventories, Income Taxes, Valuation of Long-Lived Assets, including Goodwill and Intangible Assets, In-Process Research and Development, and Share-based Compensation.

Revenue Recognition

The Company recognizes revenue when title and risk of loss have transferred to the customer and provisions for estimates, including rebates, promotional adjustments, price adjustments, returns, chargebacks, and other potential adjustments are reasonably determinable. The Company also considers all other relevant criteria specified in SEC Staff Accounting Bulletin No. 104, Topic No. 13, Revenue Recognition , in determining when to recognize revenue.

When revenue is recognized, a simultaneous adjustment to gross sales is made for chargebacks, rebates, returns, promotional adjustments, and other potential adjustments. These provisions are primarily estimated based on historical experience, future expectations, contractual arrangements with wholesalers and indirect customers, and other factors known to management at the time

Table of Contents

of accrual. Accruals for provisions are presented in the Consolidated Financial Statements as a reduction to gross sales with the corresponding reserve presented as a reduction of accounts receivable or included as rebates payable. The reserves presented as a reduction of accounts receivable totaled \$144.8 million and \$69.4 million at March 31, 2016 and June 30, 2015, respectively. Rebates payable at March 31, 2016 and June 30, 2015 were \$17.0 million and \$7.6 million, respectively, for certain rebate programs, primarily related to Medicare Part D and Medicaid, and certain sales allowances and other adjustments paid to indirect customers.

The following table identifies the activity and ending balances of each major category of revenue reserve for the nine months ended March 31, 2016 and 2015:

| Reserve Category (In thousands) | Chargebacks | Rebates | Returns | Other | Total |
|--|--------------------|----------------|----------------|--------------|--------------|
| Balance at July 1, 2015 | \$ 35,801 | \$ 20,498 | \$ 19,209 | \$ 1,528 | \$ 77,036 |
| Additions related to the KUPI acquisition | 44,863 | 38,425 | 18,003 | 6,920 | 108,211 |
| Current period provision | 424,852 | 124,631 | 14,318 | 26,982 | 590,783 |
| Credits issued during the period | (442,452) | (131,740) | (13,984) | (26,034) | (614,210) |
| Balance at March 31, 2016 | \$ 63,064 | \$ 51,814 | \$ 37,546 | \$ 9,396 | \$ 161,820 |

| Reserve Category (In thousands) | Chargebacks | Rebates | Returns | Other | Total |
|--|--------------------|----------------|----------------|--------------|--------------|
| Balance at July 1, 2014 | \$ 30,320 | \$ 15,091 | \$ 9,341 | \$ 1,787 | \$ 56,539 |
| Current period provision | 252,290 | 58,190 | 14,208 | 22,875 | 347,563 |
| Credits issued during the period | (250,549) | (58,071) | (5,059) | (22,901) | (336,580) |
| Balance at March 31, 2015 | \$ 32,061 | \$ 15,210 | \$ 18,490 | \$ 1,761 | \$ 67,522 |

For the three months ending March 31, 2016 and 2015, as a percentage of gross sales the provision for chargebacks was 45.0% and 36.1%, the provision for rebates was 13.2% and 9.0%, the provision for returns was 0.8% and 2.9%, and the provision for other adjustments was 2.9% and 3.8%, respectively.

For the nine months ending March 31, 2016 and 2015, as a percentage of gross sales the provision for chargebacks was 43.4% and 38.5%, the provision for rebates was 12.7% and 8.9%, the provision for returns was 1.5% and 2.2%, and the provision for other adjustments was 2.8% and 3.5%, respectively.

The increase in total reserves from June 30, 2015 to March 31, 2016 was due to increases in all reserve categories primarily as a result of reserves acquired in connection the acquisition of KUPI. Excluding KUPI, the chargebacks and rebates reserve decreased due to lower gross sales, as well as the timing of credits taken. The activity in the Other category for the nine months ended March 31, 2016 and 2015 includes shelf-stock, shipping and other sales adjustments including prompt payment discounts. Historically, we have not recorded any material amounts in the current period related to reversals or additions of prior period reserves. If the Company were to record a material reversal or addition of any prior period reserve amount it would be separately disclosed.

Provisions for chargebacks, rebates, returns and other adjustments require varying degrees of subjectivity. While rebates generally are based on contractual terms and require minimal estimation, chargebacks and returns require management to make more subjective assumptions. Each major category is discussed in detail below:

Chargebacks

The provision for chargebacks is the most significant and complex estimate used in the recognition of revenue. The Company sells its products directly to wholesale distributors, generic distributors, retail pharmacy chains, and mail-order pharmacies. The Company also sells its products indirectly to independent pharmacies, managed care organizations, hospitals, nursing homes, and group purchasing organizations, collectively referred to as indirect customers. The Company enters into agreements with its indirect customers to establish pricing for certain products. The indirect customers then independently select a wholesaler from which to purchase the products. If the price paid by the indirect customers is lower than the price paid by the wholesaler, the Company will provide a credit, called a chargeback, to the wholesaler for the difference between the contractual price with the indirect customers and the wholesaler purchase price. The provision for chargebacks is based on expected sell-through levels by the Company's wholesale customers to the indirect customers and estimated wholesaler inventory levels. As sales to the large wholesale customers, such as Cardinal Health, AmerisourceBergen, and McKesson increase (decrease), the reserve for chargebacks will also generally increase (decrease). However, the size of the increase (decrease) depends on product mix and the amount of sales made to indirect customers with which the Company has specific chargeback agreements. The Company

Table of Contents

continually monitors the reserve for chargebacks and makes adjustments when management believes that expected chargebacks may differ from the actual chargeback reserve.

Rebates

Rebates are offered to the Company's key chain drug store, distributor and wholesaler customers to promote customer loyalty and increase product sales. These rebate programs provide customers with credits upon attainment of pre-established volumes or attainment of net sales milestones for a specified period. Other promotional programs are incentive programs offered to the customers. Additionally, as a result of the Patient Protection and Affordable Care Act (PPACA) enacted in the U.S. in March 2010, the Company participates in a new cost-sharing program for certain Medicare Part D beneficiaries designed primarily for the sale of brand drugs and certain generic drugs if their FDA approval was granted under a New Drug Application (NDA) or 505(b) NDA versus an Abbreviated New Drug Application (ANDA). Because our drugs used for the treatment of thyroid deficiency and our Morphine Sulfate Oral Solution product were both approved by the FDA as 505(b)(2) NDAs, they are considered brand drugs for purposes of the PPACA. Drugs purchased within the Medicare Part D coverage gap (commonly referred to as the donut hole) result in additional rebates. The Company estimates the reserve for rebates and other promotional credit programs based on the specific terms in each agreement when revenue is recognized. The reserve for rebates increases (decreases) as sales to certain wholesale and retail customers increase (decrease). However, since these rebate programs are not identical for all customers, the size of the reserve will depend on the mix of sales to customers that are eligible to receive rebates.

Returns

Consistent with industry practice, the Company has a product returns policy that allows customers to return product within a specified time period prior to and subsequent to the product's expiration date in exchange for a credit to be applied to future purchases. The Company's policy requires that the customer obtain pre-approval from the Company for any qualifying return. The Company estimates its provision for returns based on historical experience, changes to business practices, credit terms and any extenuating circumstances known to management. While historical experience has allowed for reasonable estimations in the past, future returns may or may not follow historical trends. The Company continually monitors the reserve for returns and makes adjustments when management believes that actual product returns may differ from the established reserve. Generally, the reserve for returns increases as net sales increase.

Other Adjustments

Other adjustments consist primarily of price adjustments, also known as shelf-stock adjustments and price protections, which are both credits issued to reflect increases or decreases in the invoice or contract prices of the Company's products. In the case of a price decrease, a credit is given for product remaining in customer's inventories at the time of the price reduction. Contractual price protection results in a similar credit when the invoice or contract prices of the Company's products increase, effectively allowing customers to purchase products at previous prices for a specified period of time. Amounts recorded for estimated shelf-stock adjustments and price protections are based upon specified terms with direct customers, estimated changes in market prices, and estimates of inventory held by customers. The Company regularly monitors these and other factors and evaluates the reserve as additional information becomes available. Other adjustments also include prompt payment discounts.

Inventories

Inventories are stated at the lower of cost or market determined by the first-in, first-out method. Inventories are regularly reviewed and provisions for excess and obsolete inventory are recorded based primarily on current inventory levels and estimated sales forecasts. During the three months ended March 31, 2016 and 2015, the Company recorded provisions for excess and obsolete inventory of \$1.6 million and \$2.1 million, respectively. During the nine months ended March 31, 2016 and 2015, the Company recorded provisions for excess and obsolete inventory of \$4.4 million and \$5.0 million, respectively.

Income Taxes

The Company uses an asset and liability approach to account for income taxes as prescribed by ASC 740, Income Taxes. Deferred taxes are recorded to reflect the tax consequences on future years of events that the Company has already recognized in the financial statement or tax returns. Deferred income tax assets and liabilities are adjusted to recognize the effect of changes in tax law or tax rates in the period during which the new law is enacted. Under ASC 740, Income Taxes, a valuation allowance is required when it is more likely than not that all or some portion of the deferred tax assets will not be realized through generating sufficient future taxable

Table of Contents

income. Failure to achieve forecasted taxable income in applicable tax jurisdictions could affect the ultimate realization of deferred tax assets and could result in an increase in the Company's effective tax rate on future earnings.

The Company may recognize the tax benefit from an uncertain tax position claimed on a tax return only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position should be measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. The benefit from uncertain tax positions recorded in the financial statements was immaterial for all periods presented.

The Company's future effective income tax rate is highly reliant on future projections of taxable income, tax legislation, and potential tax planning strategies. A change in any of these factors could materially affect the effective income tax rate of the Company in future periods.

Business Combinations

Acquired businesses are accounted for using the acquisition method of accounting, which requires that the assets acquired and liabilities assumed be recorded at the date of acquisition at their respective estimated fair values. The fair values and useful lives assigned to each class of assets acquired and liabilities assumed are based on, among other factors, the expected future period of benefit of the asset, the various characteristics of the asset and projected future cash flows. Significant judgment is employed in determining the assumptions utilized as of the acquisition date and for each subsequent measurement period. Accordingly, changes in assumptions described above, could have a material impact on our consolidated results of operations.

Valuation of Long-Lived Assets, including Goodwill and Intangible Assets

The Company's long-lived assets primarily consist of property, plant and equipment, definite and indefinite-lived intangible assets, and goodwill.

Property, plant and equipment are stated at cost less accumulated depreciation. Depreciation is computed on a straight-line basis over the assets' estimated useful lives, generally for periods ranging from 5 to 39 years. Definite-lived intangible assets are stated at cost less accumulated amortization and are amortized on a straight-line basis over the assets' estimated useful lives, generally for periods ranging from 10 to 15 years. The Company continually evaluates the reasonableness of the useful lives of these assets.

Property, plant and equipment and definite-lived intangible assets are reviewed for impairment whenever events or changes in circumstances (triggering events) indicate that the carrying amount of the asset may not be recoverable. The nature and timing of triggering events by their very nature are unpredictable; however, management regularly considers the performance of an asset as compared to its expectations, industry events, industry and economic trends, as well as any other relevant information known to management when determining if a triggering event occurred. If a triggering event is determined to have occurred, the first step in the impairment test is to compare the asset's carrying value to the undiscounted cash flows expected to be generated by the asset. If the carrying value exceeds the undiscounted cash flow of the asset, then an impairment exists. An impairment loss is measured as the excess of the asset's carrying value over its fair value, which in most cases is

calculated using a discounted cash flow model. Discounted cash flow models are highly reliant on various assumptions which are considered Level 3 inputs, including estimates of future cash flows (including long-term growth rates), discount rates, and the probability of achieving the estimated cash flows. The judgments made in determining the estimated fair value can materially impact our results of operations.

Goodwill and indefinite-lived intangible assets, including in-process research and development, are not amortized. Instead, goodwill and indefinite-lived intangible assets are tested for impairment annually during the fourth quarter of each fiscal year, or more frequently whenever events or changes in circumstances (triggering events) indicate that the asset might be impaired. The Company first performs a qualitative assessment to determine if the quantitative impairment test is required. If changes in circumstances indicate an asset may be impaired, the Company performs the quantitative test. The quantitative impairment test consists of a Step I analysis that requires a comparison between the reporting unit s fair value and carrying amount. If the fair value of the reporting unit exceeds its carrying amount, impairment does not exist and no further analysis is required. A Step II analysis would be required if the fair value of the reporting unit is lower than its carrying amount. If the carrying amount of a reporting unit exceeds the fair value, Step II of the quantitative impairment test requires the allocation of the reporting unit fair value to all of its assets and liabilities using the acquisition method prescribed under authoritative guidance for business combinations with any residual fair value being allocated to goodwill or indefinite-lived intangibles. An impairment charge is recognized only when the implied fair value of the reporting unit s goodwill or indefinite-lived intangible is less than its carrying amount. The judgments made in determining the estimated fair value of goodwill and indefinite-lived intangible asset can materially impact our results of operations. The Company s fair value assessments are highly reliant on various assumptions which are considered Level 3 inputs, including estimates of future cash flows (including long-term growth rates), discount rates, and the probability of achieving the estimated cash flows. The Company has one reportable

Table of Contents

segment and one reporting unit, generic pharmaceuticals. For the three and nine months ended March 31, 2016 and 2015, no impairment charges were recorded.

In-Process Research and Development

Acquired businesses are accounted for using the acquisition method of accounting. The acquisition purchase price is allocated to the net assets of the acquired business at their respective fair values. Amounts allocated to in-process research and development are recorded at fair value and are considered indefinite-lived intangible assets subject to the impairment testing in accordance with the Company's impairment testing policy for indefinite-lived intangible assets as described above. As products in development are approved for sale, amounts will be allocated to product rights and will be amortized over their estimated useful lives. Definite-lived intangible assets are amortized over the expected life of the asset. The judgments made in determining the estimated fair value of in-process research and development, as well as asset lives, can materially impact our results of operations. The Company's fair value assessments are highly reliant on various assumptions which are considered Level 3 inputs, including estimates of future cash flows (including long-term growth rates), discount rates, and the probability of achieving the estimated cash flows. For the three and nine months ended March 31, 2016, there were no triggering events that would indicate that impairment exists.

Share-based Compensation

Share-based compensation costs are recognized over the vesting period, using a straight-line method, based on the fair value of the instrument on the date of grant less an estimate for expected forfeitures. The Company uses the Black-Scholes valuation model to determine the fair value of stock options and the market price on the grant date to value restricted stock. The Black-Scholes valuation model includes various assumptions, including the expected volatility, the expected life of the award, dividend yield, and the risk-free interest rate. These assumptions involve inherent uncertainties based on market conditions which are generally outside the Company's control. Changes in these assumptions could have a material impact on share-based compensation costs recognized in the financial statements.

The following table presents the weighted average assumptions used to estimate fair values of the stock options granted during the nine months ended March 31, 2016 and 2015 and the estimated annual forfeiture rates used to recognize the associated compensation expense:

| | Nine Months Ended | |
|-----------------------------|---------------------------|---------------------------|
| | March 31, 2016 | March 31, 2015 |
| Risk-free interest rate | 1.7% | 1.7% |
| Expected volatility | 48.3% | 52.1% |
| Expected dividend yield | 0.0% | 0.0% |
| Forfeiture rate | 6.5% | 6.5% |
| Expected term | 5.2 years | 5.5 years |
| Weighted average fair value | \$ 26.24 | \$ 17.67 |

Expected volatility is based on the historical volatility of the price of our common shares during the historical period equal to the expected term of the option. The Company uses historical information to estimate the expected term, which represents the period of time that options granted are expected to be outstanding. The risk-free rate for the period equal to the expected life of the option is based on the U.S. Treasury yield curve in effect at the time of grant. The forfeiture rate assumption is the estimated annual rate at which unvested awards are expected to be forfeited during the vesting period. This assumption is based on our actual forfeiture rate on historical awards. Periodically, management will assess whether it is necessary to adjust the estimated rate to reflect changes in actual forfeitures or changes in expectations. Additionally, the expected dividend yield is equal to zero, as the Company has not historically issued, and has no immediate plans to issue, a dividend.

Recent Accounting Pronouncements

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers*. The core principle of the guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The authoritative guidance is effective for annual reporting periods beginning after December 15, 2016. In July 2015, the FASB extended the effective date of the guidance by one year to December 15, 2017. The Company is currently in the process of assessing the impact this guidance will have on the consolidated financial statements.

In April 2015, the FASB issued ASU 2015-03, *Simplifying the Presentation of Debt Issuance Costs* which changes the presentation of debt issuance costs in financial statements. ASU 2015-03 requires an entity to present such costs in the balance sheet as a direct

Table of Contents

deduction from the related debt liability rather than as an asset. Amortization of the costs will continue to be reported as interest expense. It is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2015. Early adoption is permitted. The new guidance will be applied retrospectively to each prior period presented. The Company has elected to early adopt ASU 2015-03 as of December 31, 2015.

In July 2015, the FASB issued ASU 2015-11, *Inventory – Simplifying the Measurement of Inventory*. ASU 2015-11 requires inventory to be subsequently measured using the lower of cost and net realizable value, thereby eliminating the market value approach. Net realizable value is defined as the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal and transportation. ASU 2015-11 is effective for reporting periods beginning after December 15, 2016 and is applied prospectively. Early adoption is permitted. The Company is currently in the process of assessing the impact this guidance will have on the consolidated financial statements.

In September 2015, the FASB issued ASU 2015-16, *Business Combinations – Simplifying the Accounting for Measurement-Period Adjustments*. ASU 2015-16 requires that an acquirer recognize adjustments to provisional amounts that are identified during the measurement period in the reporting period in which the adjustment amounts are determined. ASU 2015-16 also requires that the acquirer record, in the same period's financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, as a result of the change to the provisional amounts, calculated as if the accounting had been completed at the acquisition date. ASU 2015-16 is effective for reporting periods beginning after December 15, 2015 and is applied prospectively. Early adoption is permitted. The Company has elected to early adopt ASU 2015-16 as of March 31, 2016.

In November 2015, the FASB issued ASU 2015-17, *Income Taxes – Balance Sheet Classification of Deferred Taxes*. ASU 2015-17 requires all deferred tax assets and liabilities to be classified as noncurrent on the balance sheet. The guidance may be applied either prospectively or retrospectively. ASU 2015-17 is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2016. Early adoption is permitted. The Company is currently in the process of assessing the impact this guidance will have on the consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases*. ASU 2016-02 requires an entity to recognize right-of-use assets and liabilities on its balance sheet for all leases with terms longer than 12 months. Lessees and lessors are required to disclose quantitative and qualitative information about leasing arrangements to enable a user of the financial statements to assess the amount, timing and uncertainty of cash flows arising from leases. ASU 2016-02 is effective for annual reporting periods beginning after December 15, 2018, including interim periods within that reporting period, and requires a modified retrospective application, with early adoption permitted. The Company is currently in the process of assessing the impact this guidance will have on the consolidated financial statements.

In March 2016, the FASB issued ASU 2016-09, *Compensation – Stock Compensation: Improvements to Employee Share-Based Payment Accounting*. ASU 2016-09 clarifies several aspects of accounting for share-based compensation including the accounting for excess tax benefits and deficiencies, accounting for forfeitures and the classification of excess tax benefits on the cash flow statement. ASU 2016-09 is effective for fiscal years beginning after December 15, 2016 and in interim periods within those fiscal years, with early adoption permitted. The Company is currently in the process of assessing the impact this guidance will have on the consolidated financial statements.

Table of Contents

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

On November 25, 2015, in connection with the acquisition of KUPI, the Company entered into a Secured Credit Facility. Based on the variable-rate debt outstanding at March 31, 2016, each 1/8% increase in interest rates would yield \$1.1 million of incremental annual interest expense.

A mortgage loan with First National Bank of Cody has been consolidated in the Company's financial statements, along with the related land and building. The mortgage requires monthly principal and interest payments of \$15 thousand. As of March 31, 2016 and June 30, 2015, the effective interest rate was 4.5% per annum. The mortgage is collateralized by the land and building with a net book value of \$1.5 million. As of March 31, 2016, \$908 thousand is outstanding under the mortgage loan.

The Company invests in equity securities, U.S. government agency securities and corporate bonds, which are exposed to market and interest rate fluctuations. The market value, interest and dividends earned on these investments may vary based on fluctuations in interest rate and market conditions.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

As of the end of the period covered by this Form 10-Q, management performed, with the participation of our Chief Executive Officer and Chief Financial Officer, an evaluation of the effectiveness of our disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act). Our disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosures.

Based upon the evaluation, the Chief Executive Officer and Chief Financial Officer concluded that Lannett's disclosure controls and procedures were effective as of the end of the period covered by this report.

Change in Internal Control Over Financial Reporting

We acquired KUPI on November 25, 2015 and are currently in the process of integrating KUPI's into our existing internal controls over financial reporting. Except for any changes in internal controls related to the integration of KUPI, there has been no change in Lannett's internal control over financial reporting during the three and nine months ended March 31, 2016 that has materially affected, or is reasonably likely to materially

affect, our internal control over financial reporting.

Table of Contents

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

Information pertaining to legal proceedings can be found in Note 13. Legal and Regulatory Matters of the Consolidated Financial Statements included in Part I, Item 1. of this Quarterly Report on Form 10-Q and is incorporated by reference herein.

ITEM 1A. RISK FACTORS

Lannett Company, Inc.'s Annual Report on Form 10-K for the fiscal year ended June 30, 2015 includes a detailed description of its risk factors.

In addition to the information set forth in this Form 10-Q, you should carefully consider the risk factors discussed in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended June 30, 2015.

Risks Related to our Operations

A relatively small group of products may represent a significant portion of our revenues, gross profit, or net earnings from time to time.

Sales of a limited number of our products from time to time represent a significant portion of our revenues, gross profit, and net earnings. For the nine months ended March 31, 2016 and 2015, our top five products in terms of sales, in the aggregate, represented approximately 57% and 78%, respectively, of our net sales. For the fiscal years ended June 30, 2015, 2014 and 2013, our top five products in terms of sales, in the aggregate, represented approximately 78%, 74% and 69%, respectively, of our net sales. If the volume or pricing of our largest selling products declines in the future, our business, financial condition, results of operations, cash flows, and/or share price could be materially adversely affected.

ITEM 6. EXHIBITS

(a) A list of the exhibits required by Item 601 of Regulation S-K to be filed as a part of this Form 10-Q is shown on the Exhibit Index filed herewith.

Table of Contents

SIGNATURES

In accordance with the requirements of the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

LANNETT COMPANY, INC.

Dated: May 10, 2016

By: /s/ Arthur P. Bedrosian
Arthur P. Bedrosian
Chief Executive Officer

Dated: May 10, 2016

By: /s/ Martin P. Galvan
Martin P. Galvan
Vice President of Finance,
Chief Financial Officer and Treasurer

Dated: May 10, 2016

By: /s/ G. Michael Landis
G. Michael Landis
Director of Financial Reporting and Principal Accounting
Officer

Table of Contents

Exhibit Index

| | | |
|---------|---|----------------|
| 31.1 | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 | Filed Herewith |
| 31.2 | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 | Filed Herewith |
| 32 | Certifications of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | Filed Herewith |
| 101.INS | XBRL Instance Document | |
| 101.SCH | XBRL Extension Schema Document | |
| 101.CAL | XBRL Calculation Linkbase Document | |
| 101.DEF | XBRL Definition Linkbase Document | |
| 101.LAB | XBRL Label Linkbase Document | |
| 101.PRE | XBRL Presentation Linkbase Document | |